

Overview

You will take over the role of *Market and Insights Analyst* at the consulting services department of a multinational professional services firm. As part of this role, you are asked to work across the following three (3) different client engagement projects.

Project 1

For this project you will analyse data from a survey in which 200 respondents were asked to rate the importance of a number of store attributes when choosing where to buy office equipment. The file `office.csv` contains data for the project. For each respondent, we have the following variables:

Variable	Description
<code>respondent_id</code>	An identifier for our observations
<code>variety_of_choice</code>	Importance of this attribute on a 0-10 scale
<code>electronics</code>	Importance of this attribute on a 0-10 scale
<code>furniture</code>	Importance of this attribute on a 0-10 scale
<code>quality_of_service</code>	Importance of this attribute on a 0-10 scale
<code>low_prices</code>	Importance of this attribute on a 0-10 scale
<code>return_policy</code>	Importance of this attribute on a 0-10 scale
<code>professional</code>	Whether the respondent is a professional or not (e.g., student)
<code>income</code>	Gross annual income expressed in thousands of pound sterling
<code>age</code>	Respondents' age in years

Task

- 1 Read and inspect the data set. Provide a descriptive analysis for each of the variables in the data set.
- 2 Make a new data object (e.g., a `data.frame` or `tibble`) for clustering that includes only the attitudinal variables from the original data set. Then normalise (use z-score standardisation) all variables in this new data object. Which variable has the smallest minimum value and which variable has the largest maximum value in the normalized data set?
- 3 Run the hierarchical clustering algorithm using `method = "ward.D2"` on the normalised data and use `set.seed(123)` for reproducibility. Plot the dendrogram.
- 4 Suppose that after looking at the dendrogram and discussing with the marketing department, you decide to proceed with a 6-cluster solution. Divide the data points into 6 clusters. How many observations are assigned to each cluster?
- 5 Use the normalised data to calculate the means for each of the attitudinal variables per cluster. Use the `flexclust` package to generate a segment profile plot. Comment on whether any cluster memberships

have changed, if any. Check the concordance between the `hclust` and `as.kcca` procedures.

- 6 Describe the 6-cluster solution using the cluster numbers corresponding to the hierarchical clustering procedure.
- 7 Comment on why you may decide to NOT proceed with this 6-cluster solution.
- 8 Generate a 5-cluster solution. How many observations are assigned to each cluster?
- 9 Repeat the steps performed previously to describe the clusters for the 5-cluster solution (i.e., calculate cluster means and segmentation plot). Describe the 5-cluster solution using the cluster numbers corresponding to the hierarchical clustering procedure. Give “expressive” labels to the clusters.
- 10 Comment on why you may find this 5-cluster solution better than the previous 6-cluster solution.
- 11 Use all the variables not included in the clustering procedure to evaluate whether the 5-cluster solution is meaningful. Generate ideas on how to target each segment (at least one idea per segment).
- 12 Run the k-means clustering algorithm on the normalised data, creating 5 clusters. Use `iter.max = 1000` and `nstart = 100` and `set.seed(123)` for reproducibility. How many observations are assigned to each cluster?
- 13 Check the concordance between the `hclust` and `kmeans` procedures. What is the Hit Rate?

Project 2

For this project you will model website user conversion. You will be working on a dataset with more than 20 thousand unique users of a website based in four countries. The file `ecommerce.csv` contains data for the project. For each user, we have the following variables:

Variable	Description
<code>country</code>	The country the user accessed the site from (France, Germany, Ireland, or UK)
<code>source</code>	The source through which the user accessed the site (ads, search, or direct link)
<code>total_pages_visited</code>	The number of pages visited by the user
<code>visit_duration</code>	The amount of time the user spent in the site (in seconds)
<code>discount</code>	Whether the user was offered a discount (10% off first order; yes, no)
<code>conversion</code>	Whether the user converted, or made a purchase (yes, no)

Task

- 1 Read and inspect the data set. Provide a descriptive analysis for each of the variables in the data set.
- 2 Build a simple logistic regression model of `conversion` on `discount`. Call this model `m1`. Comment on the coefficient estimate of `discountyes`. What is the sign of the coefficient? Is the effect statistically significant?
- 3 Calculate the odds ratio for `discountyes`. What does this mean?
- 4 Calculate the 95% confidence interval for the odds ratio for `discountyes`. What does this mean?
- 5 Generate a double-decker mosaic plot (using the `ggmosaic` package) to visualise the count of the combinations of the following variables: `discount` (on x-axis), `conversion` (as fill colour), and `source` (as facets). Use the plot to describe whether (and how) the effect of `discount` on `conversion` is different for the three `source` channels.
- 6 Build a logistic regression model that predicts `conversion` from `discount` and `source`. Call this model `m2`. Comment on the coefficient estimates of `sourcedirect` and `sourcesearch`.

- 7 Calculate the odds ratios for `sourcedirect` and `sourcesearch`. What do these mean?
- 8 Build a logistic regression model that predicts `conversion` from `discount` and `source` and also includes their interaction. Call this model `m3`. Comment on the coefficient estimates of the interaction terms.
- 9 Calculate the 95% confidence intervals for the odds ratios for the interaction terms. What do these mean?
- 10 Build a logistic regression model that predicts `conversion` from all available variables in the data set. This model should also include an interaction of the `discount` and `source` variables. Call this model `m4`. Which variables are significant at the 95% level?
- 11 Calculate the correlation between the two numerical variables in the data set (`total_pages_visited` and `visit_duration`). Comment on the result. How may this affect `m4`?
- 12 Build another logistic regression model from `m4` by removing the `visit_duration` variable. Call this model `m5`. How has the effect of `total_pages_visited` changed compared to `m4`?
- 13 Make a plot that visualises the odds ratios (as points) of the variables in `m5` as well as their confidence intervals (as error bars).
- 14 Use model `m5` to predict the conversion probabilities for each user in the data set. Store these probabilities in the data set, in a variable called `base_prob`. What is the mean value of `base_prob`?
- 15 Calculate an indicator variable for whether individuals will convert or not, based on their predicted probabilities from the previous task, using a threshold value of 0.5. Call this variable `pred_conversion`. How many users do we predict to convert?
- 16 What is the accuracy or hit rate?
- 17 What is the area under the curve?
- 18 Predict new probabilities under a hypothetical scenario that the values variable `total_pages_visited` were increased by one unit (i.e., one page) for all users. Store these probabilities in the data set, in a variable called `new_prob`. What is the mean value of `new_prob`?
- 19 Calculate the lift metric for the hypothetical scenario from the previous task (i.e., Task 18).

Project 3

For this project you will run a Choice-Based Conjoint study in the Cloud Services Platform market (e.g. Amazon Web Services, Google Cloud, Microsoft Azure). The client wants to make some product design decisions such as core feature-sets, pricing, and tiers of service to optimise revenue or new sign-ups.

You will work with the `cloud.csv` file. The file contains data on choices made by 200 respondents. Each respondent evaluated 15 choice sets. Thus, the file contains data on $200 \times 15 = 3000$ choice sets. Each choice set had three alternatives. A respondent's task was to choose one alternative from a choice set. The following table describes the variables in the dataset:

Variable	Description
<code>respondent_id</code>	Identifier for each respondent (1 to 200)
<code>choiseset_id</code>	Identifier for each choice set for each respondent (1 to 15)
<code>alternative_id</code>	Identifier for each alternative in a choice set (1 to 3)
<code>choice_id</code>	Identifier for each choice set in the entire study (1 to 3000)
<code>cloud_storage</code>	Attribute cloud storage with three levels: 30GB / 2000GB / 5000GB
<code>customer_support</code>	Attribute customer support with two levels: Yes / No
<code>cloud_services</code>	Attribute cloud services with three levels: Email / Email + Video / Email + Video + Productivity
<code>price</code>	Attribute price with three levels: £6 per month / £12 per month / £18 per month
<code>choice</code>	Shows which alternative was chosen in each choice set (Dummy coded: 1 if alternative was chosen; 0 otherwise)

Task

- 1 Read and inspect the data set. Provide a descriptive analysis for each of the variables in the data set. Make sure you provide an analysis that is meaningful for each variable type (e.g., factors, identifiers).
- 2 Convert the attribute variables `cloud_storage` and `price` so that the factor reference levels are the levels representing the smallest values (i.e., 30GB for `cloud_storage` and p6 for `price`). Why there is no need to perform this step on the rest of the attribute variables?
- 3 Create a new variable in the data set that turns `price` into numeric class (do not overwrite `price`). Call this new variable `price_n`. What is the mean of variable `price_n`?

- 4 There are 3000 choice sets in the data set. Therefore, there were 3000 choices made. Out of these 3000 choices, how many times did respondents choose a 30GB cloud storage? What is the percentage of respondents who chose email only as cloud service?
- 5 Use the `dfidx()` function from the `dfidx` package to create a specially formatted data object that will be used in the process of estimating a multinomial conjoint model. In the argument `idx`, use a `list` of the two indexes (`choice_id` and `respondent_id`) that define unique observations. Also use `alternative_id` as the variable defining the levels of the alternatives. Call this data object `m_data`. How many variables (i.e., columns) does `m_data` have?
- 6 Use `m_data` to build a multinomial logit model that predicts `choice` from `cloud_storage`, `customer_support`, `cloud_services`, and `price`. Make sure that you tell the `mlogit()` function to exclude the intercept term. Call this model `model1`. Use `set.seed(123)` right before running the command that builds the model. Comment on the coefficient estimates of `cloud_storage5000gb` and `pricep12`.
- 7 Now follow the same process as in Task 6 to build a multinomial logit model that uses `price_n` instead of `price`. Call this model `model2`. Again use `set.seed(123)` right before running the command that builds the model. Comment on the coefficient estimate of `price_n`. What does this mean?
- 8 Use a likelihood ratio test to test the `model2` against `model1`. What is the outcome of the test? Are `model2` and `model1` significantly different? Which model we should choose between the two and for what reason(s)?
- 9 Use `model2` to predict the choice probabilities for different alternatives in the data. What is the predicted probability of choosing the third alternative in the first choice set?
- 10 Use the predicted probabilities from Task 9 to compute the predicted alternatives using the maximum choice probabilities. Which is the predicted alternative in the third choice set?
- 11 Then we can extract the selected alternatives from the original data. Which is the selected alternative in the fifteenth choice set?
- 12 Compute the confusion matrix for `model2`. What is the accuracy (or hit rate) of `model2`? How does `model2` compare to the baseline method (i.e., making random predictions)?

- 13 Now let us see how we can use the `model2` parameters to predict market shares under hypothetical market scenarios for an arbitrary set of products. First, build a custom function to predict market share for an arbitrary set of alternatives available in a data set `d`. You can find the commands for building the custom function in the “Multinomial Choice Modelling Practical”. Call the custom function `predict.share`.
- 14 Create a data object (i.e., `data.frame` or `tibble`) with the following hypothetical market consisting of five alternatives:

<code>cloud_storage</code>	<code>customer_support</code>	<code>cloud_services</code>	<code>price_n</code>
30gb	no	email	6
30gb	no	email, video	12
30gb	yes	email	12
5000gb	yes	email	18
5000gb	no	email, video, productivity	18

Call this data object `d_base`.

- 15 Run the customer function `predict.share` using `model2` and `d_base` as input arguments. What is the predicted market share for alternative four of this hypothetical market?
- 16 Now consider a modification on the previous hypothetical market, in which the level of the `cloud_services` attribute changes for the fifth alternative to “email, video”. What is the predicted market share for alternative four of this new hypothetical market?
- 17 Which alternative was affected the most from this modification of the hypothetical market, and by how much (in percentage terms)?
- 18 Use the `model2` coefficients to calculate how much a consumer would be willing to pay (in £ per month) for customer support.
- 19 Use the `model2` coefficients to calculate how much a consumer would be willing to pay (in £ per month) for an upgrade from 30GB to 2000GB cloud storage.
- 20 Use the `model2` coefficients to calculate how much a consumer would be willing to pay (in £ per month) for an upgrade from 2000GB to 5000GB cloud storage.

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