UPDATES TO OAKLAND'S ENCAMPMENT MANAGEMENT PLAN (EMP)

Adopted October 2020

homelessness is "the most pressing issue facing our City" - City Auditor

PROGRAM DATA ANALYSIS

PROGRAM OVERVIEW

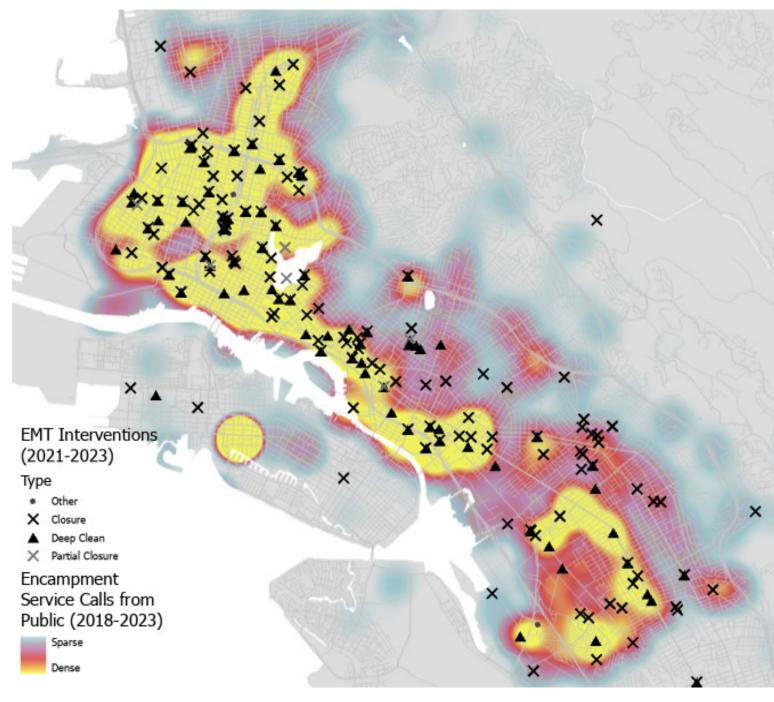


Encampments on Average saw 2.2 interventions Spread over **2.5 days**

The most interventions were 17 at Mosswood Park The longest interventions was 4 days at Woods St

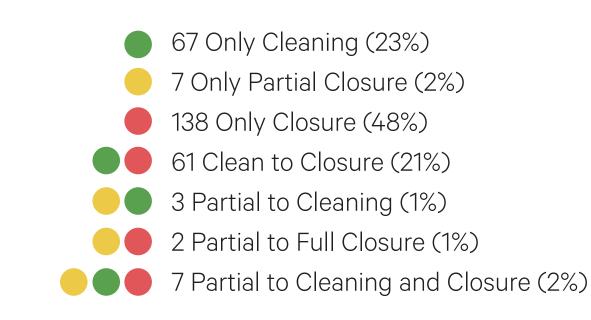


Interventions and Request Calls

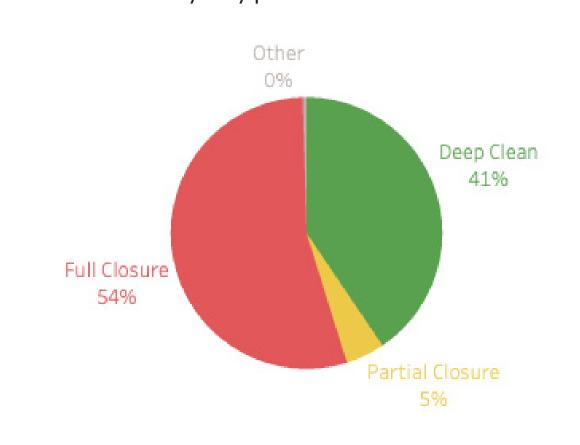


Map of EMT Interventions (2021-2023), a total of 644 interventions; and Encampment Service Calls from the public (2018-2023), a total of 19,696 calls. Both layers accessed from the City of Oakland's Public Data Portal on 5/1/23

Intervention Sequencing



Intervention by Type



Lafayette Square Park Mosswood Park Wood St between W Gran.. Interventions Over Time

Oak Glenn Park: 3339 Rich.

29th St. between MLK and.. 30th St. between MLK and..

3902 Manila Ave/Manila b.. 42nd Ave between San Le.. 42nd between MLK & Tele..

h St between Brush St a..

Beth and International
Alameda Avenue between..
Alameda Avenue between..
Bancroft Ave between 55t..
Bancroft Avenue between..
Center St between 13th S..
Cypress Freeway Memori..

Cypress Freeway Memori..
Douglas Ave cul de sac
Dover street between 46t..
E 10th St Bridge underpas..
E 12th St between 46th A..
E 12th St between 46th A..
East 12th & 2nd Avenue
Edes Ave between 98th A..
Embarcadero between De..
Fitzgerald Park
Game Changer Lot - 2599 ...
Independent Loop

Independent Loop
Lake Merritt Blvd Underp..
Lake Merritt: Dock at 150 ..

Mandela Parkway betwee..
Mandela Pkwy between 1..
Market between 35th and ..
MLK between 35th st and ..
MLK between Sar Pablo A..
Peralta Park

Pine Knoll Park
San Leandro St between 3..
San Leandro St between 3..
San Pablo Ave between W..

anta Clara between Harr.. now Park

Wood St between 24th St ...
Wood St between 26th St ...
6th St between Alice St a...

Downtown Oakland Senio.. E12th Remainder Parcel: .. E. 12th Median: 14th Ave ..

Wattling St between 42n.

330 Chestnut Street



EMP GOALS

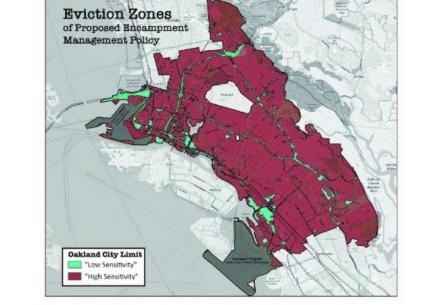
- 1. Determine findings that will prompt EMT intervention;
- 2.Designate high-sensitivity and low-sensitivity areas with different intervention thresholds
- 3. Provide guidance on addressing unreasonable health and safety risks, promoting voluntary compliance, and strategies to address non-compliance

ENCAMPMENT MANAGEMENT TEAM (EMT)

- Established in 2017
- A multi-departmental team to coordinate the City's encampment response
- Tracks all known encampments and prioritizes interventions based on health, safety, and size issues

Departments Involved:

- Oakland's Public Works Department (OPW)
- Human Services Department (HSD)
- Oakland Police Department (OPD)
- Oakland Fire Department (OFD)
- the City Administrator's Office (CAO)
- the Mayor's Office (as needed)
- the City Attorney's Office (as needed)
- Parks and Recreation (as needed)



map. (Anti Eviction Mapping Proejct) Map is roughly accurate of high and low sensitivity zones, residential areas should show only 50ft buffers around buildings, this map shows all residential areas as high-sen

CURRENT ENCAMPMENT SERVICES

Public Works weekly services:

- 1. Trash removal and garbage cart
- 2. Toilets (porta potties) + servicing
- 3. Hand wash station + servicing

Exhibit 14: Hourly cost of intervention activities in FY 2019-20 and the list of staff, vehicles, and

equipment used on interventions	
Number of Staff	Number of Vehicles/Equipment ¹²
Public Works (9)	Public Works
Public Works Maintenance Workers (4) Street Maintenance Leaders (3)	25-Cubic Yard Packers (2) Pickup Trucks (2)
	Lightning Loader (1)
Heavy Equipment Operator (1) Dublic Works Supervises (1)	• Front End Loader (1)
Public Works Supervisor (1)	1
Delice Department (2)	• Dingo (1)
Police Department (3)	• Trailer (1)
Police Officers (2)	
Police Sergeant (1)	
Total number of staff: 12	Total number of vehicles/equipment: 8
Hourly Cost of Interventions: \$1,464	
Source: Prepared by auditors based on data from the City's financial reporting system and information from Public Works	

Reported hourly cost of "intervention", no distinction between cleaning and closure cost; Oakland's April 2021 Audit of the EMP. two hours would cost approximately \$3,000 and an intervention taking three days would cost approximately \$35,000"

RECOMMENDATIONS

1. Decouple closures and cleanings

- Prioritize cleaning as preventative and make closures last resort
- Report on time and cost for cleaning and closures separately

2. Improve services to increase health and safety in encampments

Aligned with Councilmember Bas's suggestions 10/2020:

- Utilities / Services
 - Toilets
 - Hand washing stations
 - Trash removal
 - + Laundry services
 - + Solar power
 - + Drinking water
- Supplies
 - + Cleaning supplies
 - + Tarps and zip-ties
- Safety
 - + Needle collection
 - + Fire extinguishers

3. Provide services based on encampment size and need

Set frequency and amount of services based on:

- Number of people living in an encampment
- Encampment existing for over two weeks

Proposed Frequency and Amount Thresholds:

- Toilets: 1 per / 5 people
- Hand washing station: 1 per / 10 people
- Trash removal and garbage cart: # of people / 7 = number of days a week (max is daily)
- Laundry Services: # of people / 7 = number of days a week (max is daily)
- Basic building supplies: restocked when laundry is provided

4. Improve Data Reporting

- Add data reporting requirements for EMT to the EMP policy
 - Include information on reasoning for deep cleaning, partial closure, and closure of camps
 - Use more standardized categories for intervention type
 - Use standardized categories for intervention reason
 - Provide open text field for additional reasoning
 - Include what departments were involved in intervention