

THE PROGRAMMER'S GUIDE TO WISDOM

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ESR: the UNIX Philosophy

- Rule of Modularity** :: Write simple parts connected by clean interfaces.
- Rule of Clarity** :: Clarity is better than cleverness.
- Rule of Composition** :: Design programs to be connected to other programs.
- Rule of Separation** :: Separate policy from mechanism; separate interfaces from engines.
- Rule of Simplicity** :: Design for simplicity; add complexity only where you must.
- Rule of Parsimony** :: Write a big program only when it is clear by demonstration that nothing else will do.
- Rule of Transparency** :: Design for visibility to make inspection and debugging easier.
- Rule of Robustness** :: Robustness is the child of transparency and simplicity.
- Rule of Representation** :: Fold knowledge into data so program logic can be stupid and robust.
- Rule of Least Surprise** :: In interface design, always do the least surprising thing.
- Rule of Silence** :: When a program has nothing surprising to say, it should say nothing.
- Rule of Repair** :: When you must fail, fail noisily and as soon as possible.
- Rule of Economy** :: Programmer time is expensive; conserve it in preference to machine time.
- Rule of Generation** :: Avoid hand-hacking; write programs to write programs when you can.
- Rule of Optimization** :: Prototype before polishing. Get it working before you optimize it.
- Rule of Diversity** :: Distrust all claims for the “one true way”.
- Rule of Extensibility** :: Design for the future, because it will be here sooner than you think.

Doug McIlroy: the UNIX Philosophy

- Make each program do one thing well.** To do a new job, build afresh rather than complicate old programs by adding new features.
- Expect the output of every program to become the input to another,** as yet unknown, program.
- Design and build software to be tried early, ideally within weeks.** Don't hesitate to throw away the clumsy parts and rebuild them.
- Use tools in preference to unskilled help to lighten a programming task,** even if you have to detour to build the tools and expect to throw some of them out after you've finished using them.

Rob Pike: Rules of Programming

- No Speed Hacks** :: You can't tell where a program is going to spend its time. Bottlenecks occur in surprising places, so don't try to second guess and put in a speed hack until you've proven that's where the bottleneck is.
- Measure before tuning** :: Don't tune for speed until you've measured, and even then don't unless one part of the code overwhelms the rest.
- No Fancy Algorithms** :: Fancy algorithms are slow when n is small, and n is usually small. Fancy algorithms have big constants. Until you know that n is frequently going to be big, don't get fancy.
- Use Simple Data structures** :: Fancy algorithms are buggier and harder to implement than simple ones. Use simple algorithms and simple data structures.
- Data Dominates** :: If you've chosen the right data structures and organized things well, the algorithms will almost always be self-evident. Data structures, not algorithms, are central to programming.

Gene Kim: The Five Ideals of DevOps

- The First Ideal** :: *Locality and Simplicity*. Build simple, decoupled systems that can iterate in isolation.
- The Second Ideal** :: *Focus, Flow and Joy*. Work in small batches with fast and continuous feedback.
- The Third Ideal** :: *Improvement of Daily Work*. Make sure that daily work can be done with minimum impediments. Prioritize productivity over everything else.
- The Fourth Ideal** :: *Psychological Safety*. Solving problems requires preventing problems, which requires honesty, which requires the absence of fear.
- The Fifth Ideal** :: *Customer Focus*. Build only that which actually matters to our customers.

Gene Kim: The Three Ways of Doing Excellent Work

- Flow** :: Maximizing the rate of flow of work is the key to success. Limiting the work in progress is the fastest way to achieve Flow.
- Fast Feedback** :: Setup systems to get fast feedback at every stage of work, from concept through shipping to maintaining in production.
- Experimentation and Learning** :: Keep dedicated time for experiments, at every level of the company. A culture of innovation is necessary for achieving and maintaining Flow and Feedback.

Gene Kim: The Four Types of Work

- Business Projects** :: “Feature Work”. This is the most visible type of work.
- Internal IT Projects** :: Release Automation, QA Automation, Developer Tooling and other internal enablers. Mostly un-tracked and invisible, but crucial to long-term success. Focus on this if you want to speed up Business projects.
- Updates and Changes** :: Generally generated from the above two categories of work. Ignoring this type of work increases the lead time of the prior categories.
- Unplanned Work** :: Fire-fighting at all levels of the company. Ruins planned work, so root causes need to be aggressively remediated.