Chapter 2

Process Models

Slide Set to accompany

Software Engineering: A Practitioner's Approach, 7/e

by Roger S. Pressman

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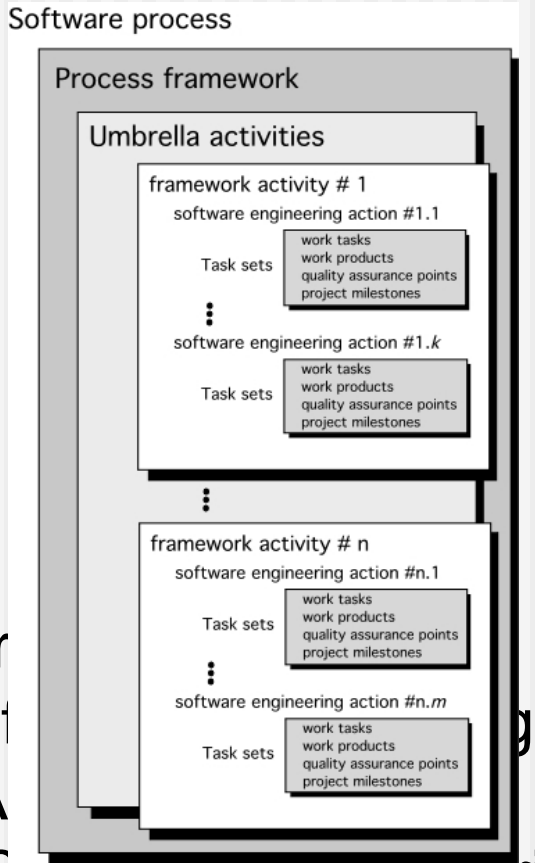
A Generic Process Model



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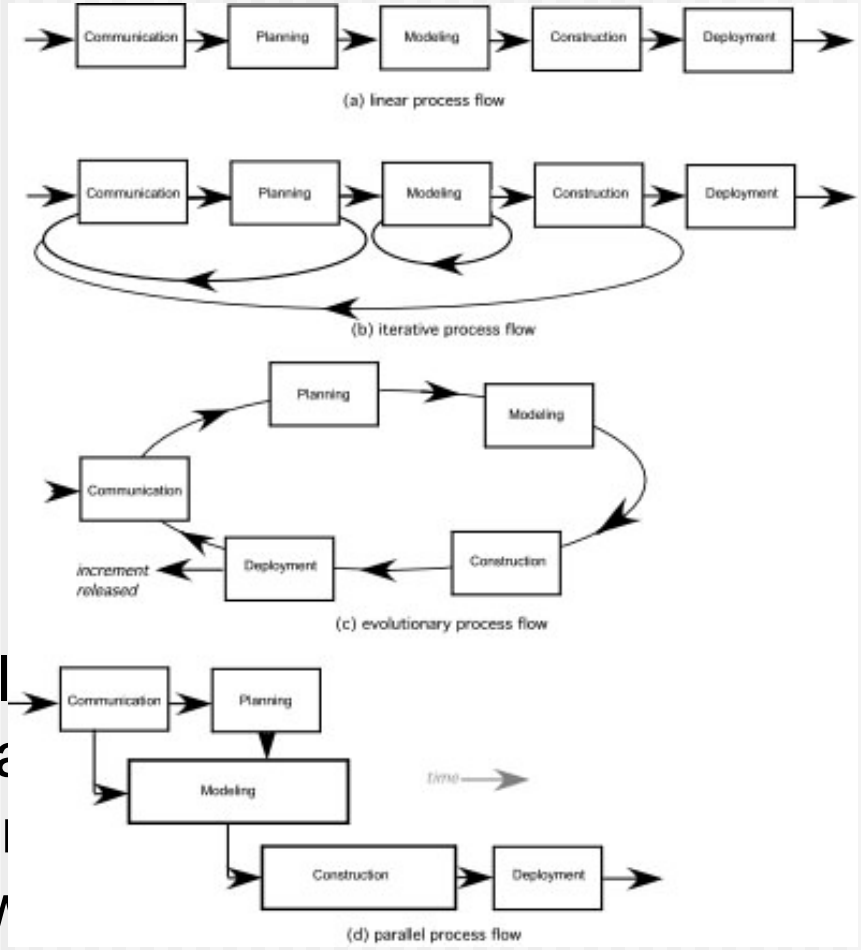
Process Flow



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Identifying a Task Set

- A task set defines the actual work to be done to accomplish the objectives of a software engineering action.
  - A list of the task to be accomplished
  - A list of the work products to be produced
  - A list of the quality assurance filters to be applied

Process Patterns

- A *process pattern*
  - describes a process-related problem that is encountered during software engineering work,
  - identifies the environment in which the problem has been encountered, and
  - suggests one or more proven solutions to the problem.
- Stated in more general terms, a process pattern provides you with a *template* [Amb98]—a consistent method for describing problem solutions within the context of the software process.

Process Pattern Types

- *Stage patterns*—defines a problem associated with a framework activity for the process.
- *Task patterns*—defines a problem associated with a software engineering action or work task and relevant to successful software engineering practice
- *Phase patterns*—define the sequence of framework activities that occur with the process, even when the overall flow of activities is iterative in nature.

Process Assessment and Improvement

- **Standard CMMI Assessment Method for Process Improvement (SCAMPI)** — provides a five step process assessment model that incorporates five phases: initiating, diagnosing, establishing, acting and learning.
- **CMM-Based Appraisal for Internal Process Improvement (CBA IPI)**—provides a diagnostic technique for assessing the relative maturity of a software organization; uses the SEI CMM as the basis for the assessment [Dun01]
- **SPICE—The SPICE (ISO/IEC15504)** standard defines a set of requirements for software process assessment. The intent of the standard is to assist organizations in developing an objective evaluation of the efficacy of any defined software process. [ISO08]
- **ISO 9001:2000 for Software**—a generic standard that applies to any organization that wants to improve the overall quality of the products, systems, or services that it provides. Therefore, the standard is directly applicable to software organizations and companies. [Ant06]

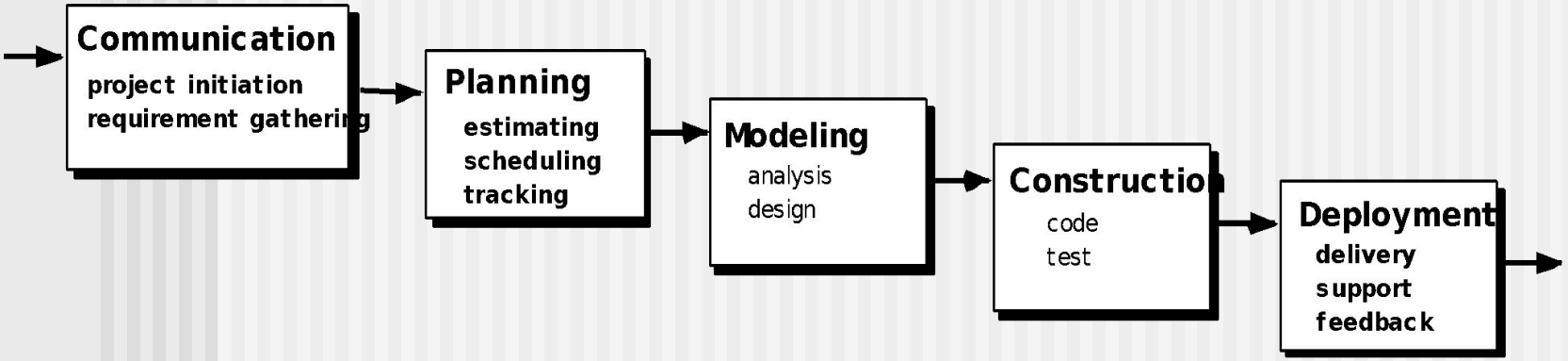
Prescriptive Models

- Prescriptive process models advocate an orderly approach to software engineering

That leads to a few questions …

- If prescriptive process models strive for structure and order, are they inappropriate for a software world that thrives on change?
- Yet, if we reject traditional process models (and the order they imply) and replace them with something less structured, do we make it impossible to achieve coordination and coherence in software work?

The Waterfall Model



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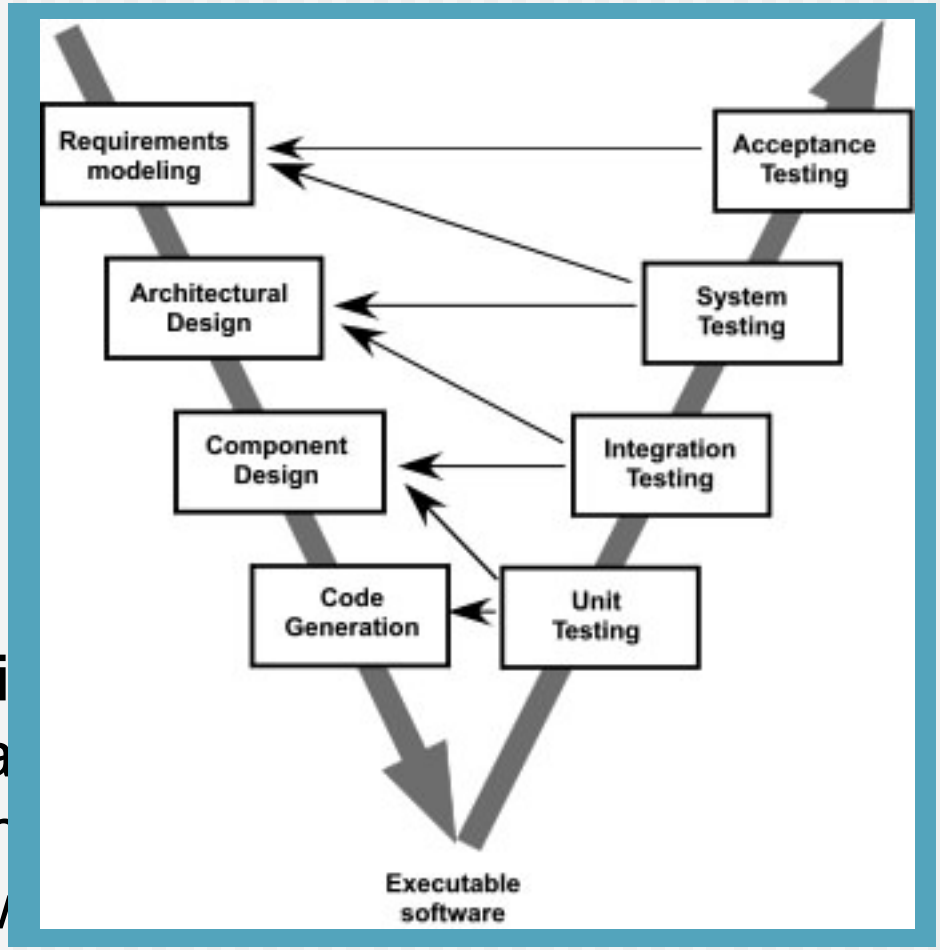
The V-Model



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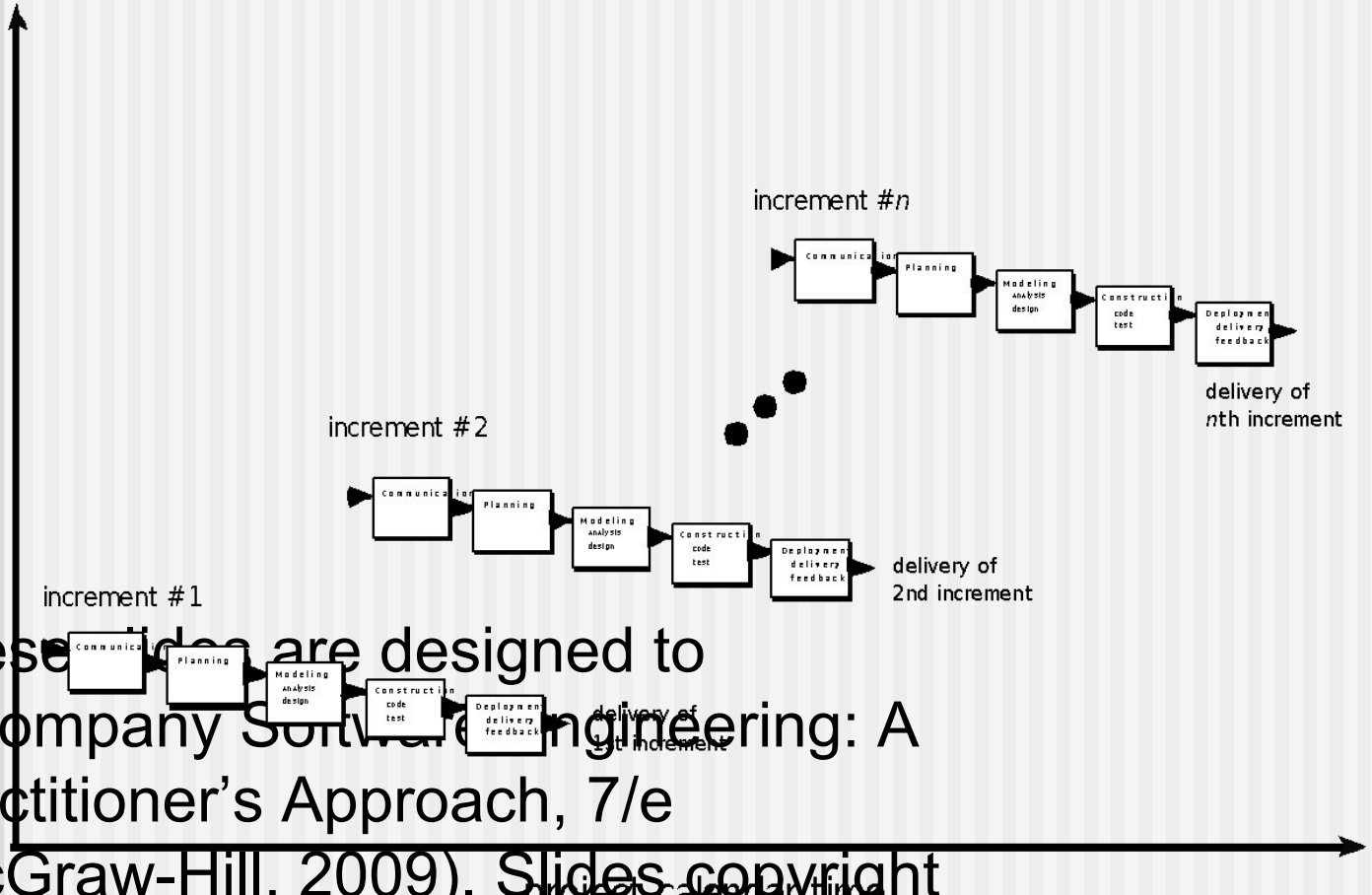
The Incremental Model



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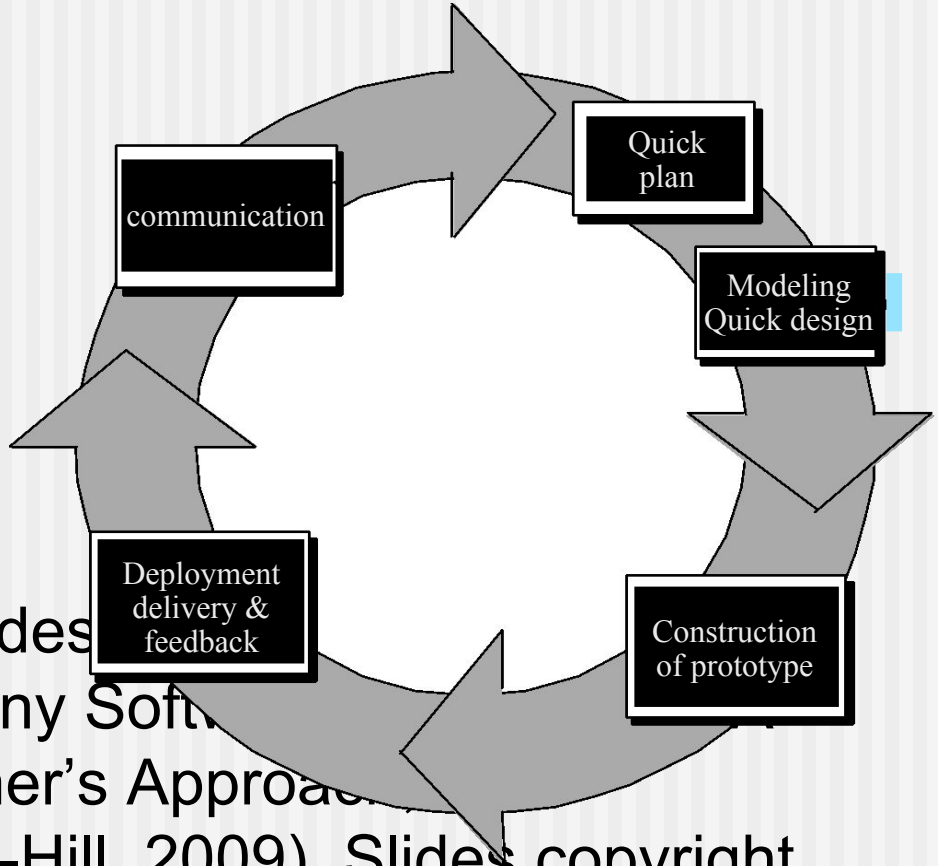
Evolutionary Models: Prototyping



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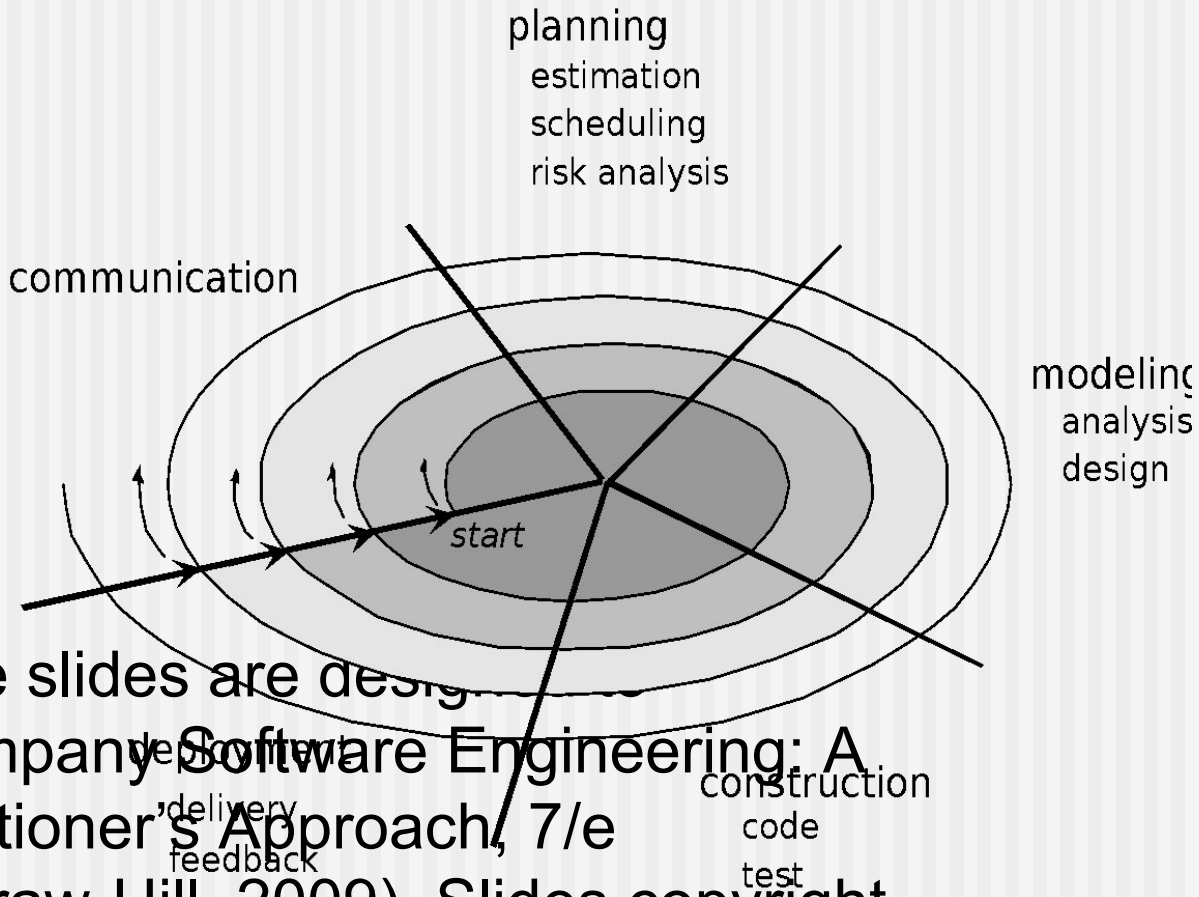
Evolutionary Models: The Spiral



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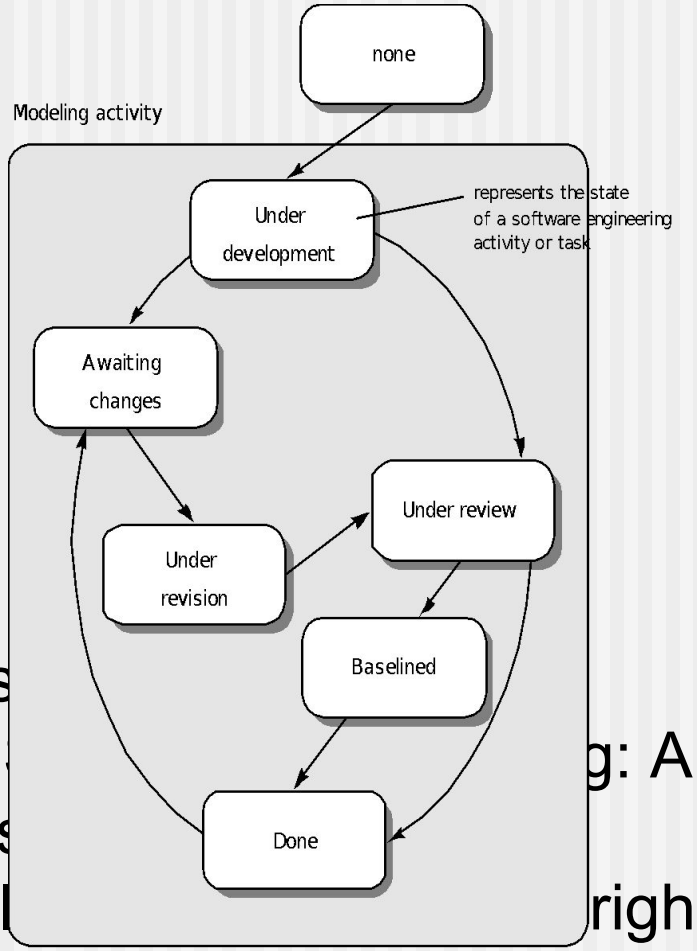
Evolutionary Models: Concurrent



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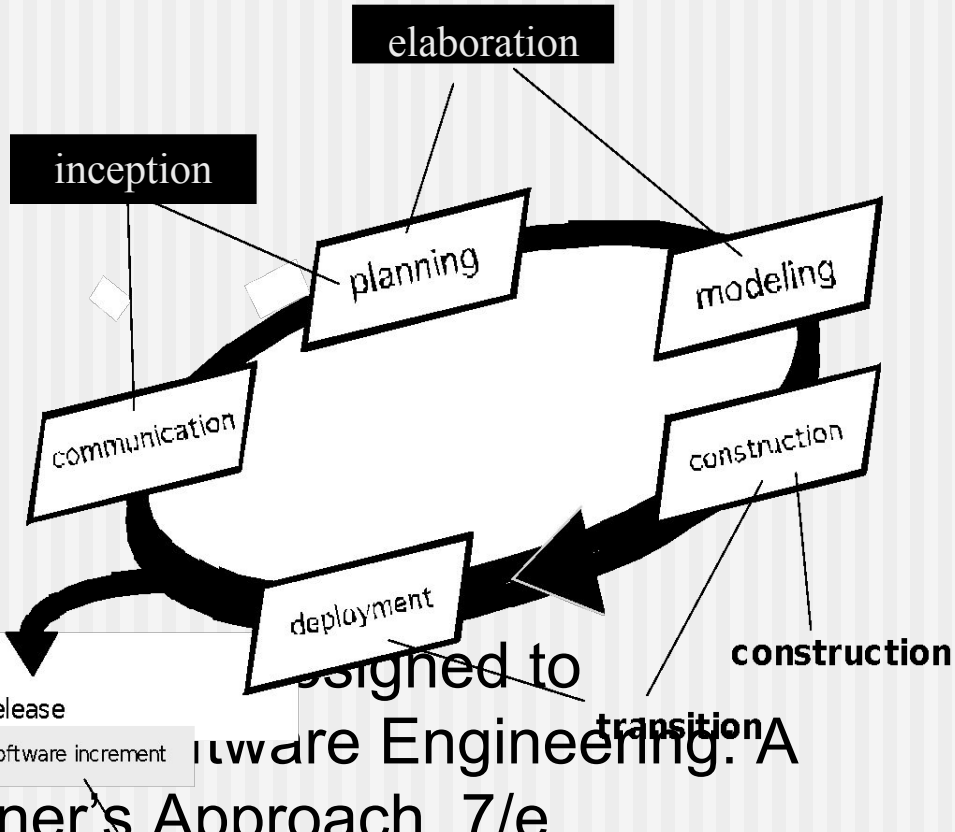
Still Other Process Models

- Component based development—the process to apply when reuse is a development objective
- Formal methods—emphasizes the mathematical specification of requirements
- AOSD—provides a process and methodological approach for defining, specifying, designing, and constructing *aspects*
- Unified Process—a "use-case driven, architecture-centric, iterative and incremental" software process closely aligned with the Unified Modeling Language (UML)

The Unified Process (UP)



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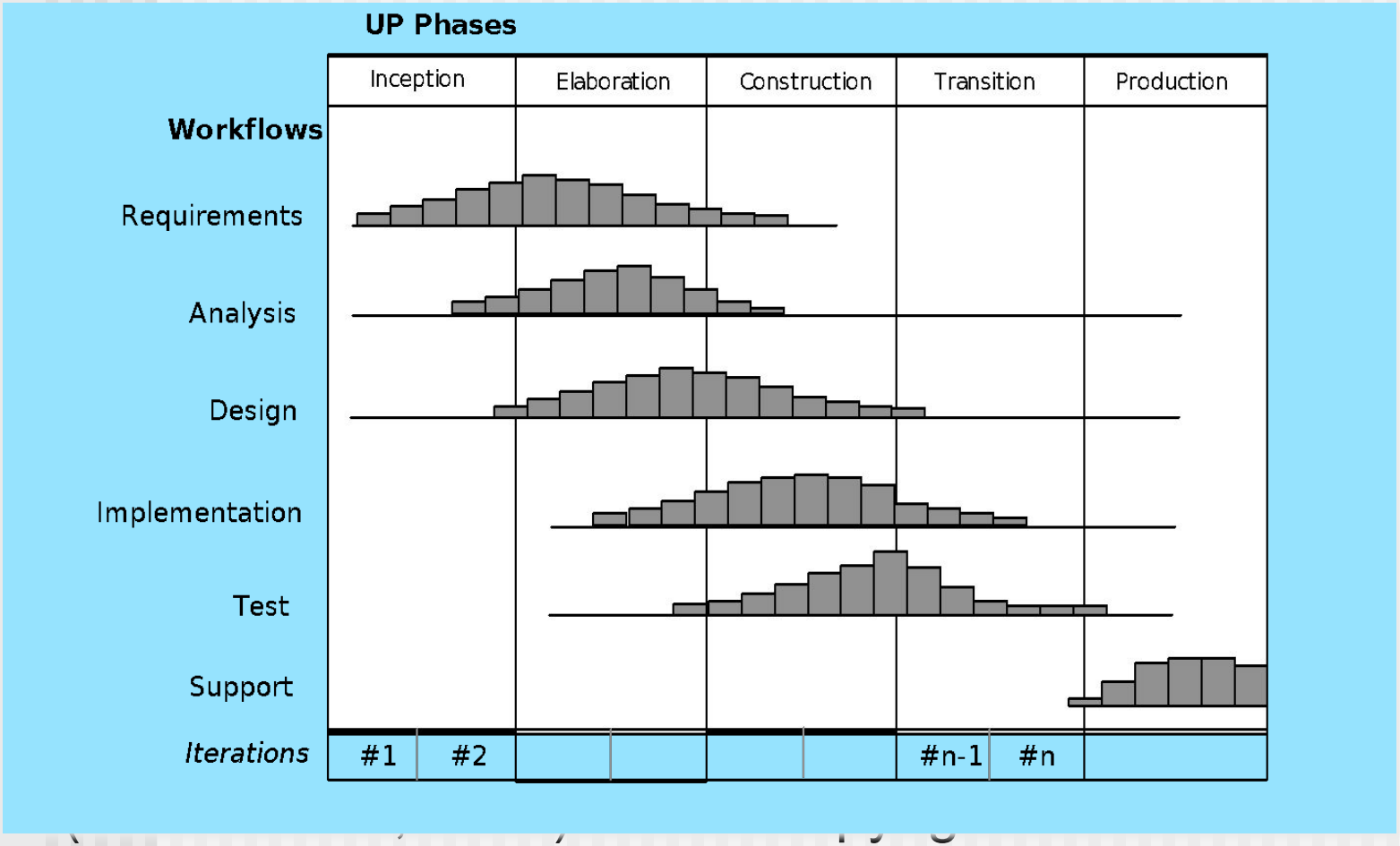
UP Phases


UP Phases
Inception
Elaboration
Construction
Transition
Production
Workflows
Requirements
Analysis
Design
Implementation
Test
Support
Iterations
#1
#2
#n-1
#n

UP Work Products

Inception phase

Vision document
Initial use-case model
Initial project glossary
Initial business case
Initial risk assessment.
Project plan,
phases and iterations.
Business model,
if necessary.
One or more prototypes

Elaboration phase

Use-case model
Supplementary requirements
including non-functional
Analysis model
Software architecture
Description.
Executable architectural
prototype.
Preliminary design model
Revised risk list
Project plan including
iteration plan
adapted workflows
milestones
technical work products
Preliminary user manual

Construction phase

Design model
Software components
Integrated software
increment
Test plan and procedure
Test cases
Support documentation
user manuals
installation manuals
description of current
increment

Transition phase

Delivered software increment
Beta test reports
General user feedback

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Personal Software Process (PSP)

- **Planning.** This activity isolates requirements and develops both size and resource estimates. In addition, a defect estimate (the number of defects projected for the work) is made. All metrics are recorded on worksheets or templates. Finally, development tasks are identified and a project schedule is created.
- **High-level design.** External specifications for each component to be constructed are developed and a component design is created. Prototypes are built when uncertainty exists. All issues are recorded and tracked.
- **High-level design review.** Formal verification methods (Chapter 21) are applied to uncover errors in the design. Metrics are maintained for all important tasks and work results.
- **Development.** The component level design is refined and reviewed. Code is generated, reviewed, compiled, and tested. Metrics are maintained for all important tasks and work results.
- **Postmortem.** Using the measures and metrics collected (this is a substantial amount of data that should be analyzed statistically), the effectiveness of the process is determined. Measures and metrics should provide guidance for modifying the process to improve its effectiveness.

Team Software Process (TSP)

- Build self-directed teams that plan and track their work, establish goals, and own their processes and plans. These can be pure software teams or integrated product teams (IPT) of three to about 20 engineers.
- Show managers how to coach and motivate their teams and how to help them sustain peak performance.
- Accelerate software process improvement by making CMM Level 5 behavior normal and expected.
  - The Capability Maturity Model (CMM), a measure of the effectiveness of a software process, is discussed in Chapter 30.
- Provide improvement guidance to high-maturity organizations.
- Facilitate university teaching of industrial-grade team skills.