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Publication details, including instructions for authors and subscription information: http://pubsonline.informs.org

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To cite this article:

Santiago R. Balseiro, Jon Feldman, Vahab Mirrokni, S. Muthukrishnan (2014) Yield Optimization of Display Advertising with Ad Exchange. Management Science 60(12):2886-2907. http://dx.doi.org/10.1287/mnsc.2014.2017

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Vol. 60, No. 12, December 2014, pp. 2886-2907 ISSN 0025-1909 (print) | ISSN 1526-5501 (online)



http://dx.doi.org/10.1287/mnsc.2014.2017 © 2014 INFORMS

Yield Optimization of Display Advertising with Ad Exchange

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 T t is clear from the growing role of ad exchanges in the real-time sale of advertising slots that Web publishers are $oldsymbol{\perp}$ considering a new alternative to their more traditional reservation-based ad contracts. To make this choice, the publisher must trade off, in real-time, the short-term revenue from ad exchange with the long-term benefits of delivering good spots to the reservation ads. In this paper we formalize this combined optimization problem as a multiobjective stochastic control problem and derive an efficient policy for online ad allocation in settings with general joint distribution over placement quality and exchange prices. We prove the asymptotic optimality of this policy in terms of any arbitrary trade-off between the quality of delivered reservation ads and revenue from the exchange, and we show that our policy approximates any Pareto-optimal point on the quality-versus-revenue curve. Experimental results on data derived from real publisher inventory confirm that there are significant benefits for publishers if they jointly optimize over both channels.

Data, as supplemental material, are available at http://dx.doi.org/10.1287/mnsc.2014.2017.

Keywords: dynamic programming-optimal control; Internet advertising; revenue management History: Received August 26, 2011; accepted May 26, 2014, by Dimitris Bertsimas, optimization. Published online in Articles in Advance October 17, 2014.

Introduction

"Internet display advertising" refers generally to the graphical and video ads that are now ubiquitous on the Web. These types of ads generated approximately 11 billion dollars in the United States in 2012, and analysts see a clear rising trend (Internet Advertising Bureau 2013). Traditionally, an advertiser would buy display ad placements by negotiating deals directly with a publisher (the owner of the webpage) and signing an agreement, called a guaranteed contract. These deals usually take the form of a specific number of ad impressions reserved over a particular time horizon (e.g., one million impressions over a month). A publisher can make many such deals with different advertisers, with potentially sophisticated relationships between the advertisers' targeting criteria. The publisher would then need to assign arriving impressions to the matching reservations so as to maximize the placement quality of the contracts. Typically, the probability that a user clicks on an ad (known as click-through rate) is used as a metric of placement quality.

Guaranteed contracts can suffer in efficiency: Since slots are booked in advance, both parties cannot react to instantaneous changes in traffic patterns or market conditions. However, this has changed in the last

couple of years. Advertisers may now purchase ad placements through spot markets for the real-time sale of online ad slots, called ad exchanges. Prominent examples of exchanges are Yahoo!'s RightMedia, Microsoft's AdECN, and Google's DoubleClick and OpenX. Although exchanges differ in their implementations, in a generic ad exchange (AdX), publishers post an ad slot with a reservation price, advertisers post bids, and an auction is run; this happens between the time a user visits a page and the ad is displayed (Muthukrishnan 2009). Ad exchanges allow advertisers to bid in real time and pay only for valuable customers, instead of bulk buying impressions and targeting large audiences.

In the presence of AdX, publishers face the multiobjective problem of maximizing the overall placement quality of the impressions assigned to the reservations together with the total revenue obtained from AdX, while complying with contractual obligations. These two objectives are potentially conflicting; in the short term, the publisher might boost the revenue stream from AdX at the expense of assigning lower-quality impressions to the advertisers. In the long term, however, it may be convenient for the publisher to prioritize theadvertisers in view of attracting future contracts. So for a given piece of ad inventory, the publisher must quickly decide whether to send the inventory to AdX



(and at what price), or to assign it to an advertiser with a reservation. In this paper, we study the problem faced by the publisher, jointly optimizing over AdX and the reservations.

1.1. Main Contributions

The contributions of this paper are as follows:

First, we bring to bear techniques of revenue management (RM) and model the publisher's problem as a combination of a *capacity allocation problem* to handle the guaranteed contracts together with a *dynamic pricing problem* to handle the reserve price optimization in the ad exchange. We tackle the publisher's multiobjective problem by taking a weighted sum of (i) the revenue from AdX and (ii) the placement quality of the contracts, and we show how to construct the Pareto-efficient frontier of attainable objectives. Using data derived from real publisher inventory, we show empirically that the Pareto-efficient frontier is highly concave and that there are significant benefits for publishers if they jointly optimize over both channels.

The publisher's problem can be thought of as a parallel-flight network RM problem (see, e.g., Talluri and van Ryzin 1998) in which users' click probabilities are requests for itineraries, and advertisers are edges in the network. As in the prototypical RM problem, we look for a policy maximizing the ex ante expected revenue, which can be obtained by using dynamic programming (DP). There are three differences, however, with the traditional network RM problem. First, we aim to satisfy all contracts, or completely deplete all resources by the end of the horizon. Second, in the traditional problem, requests are for only one itinerary (which can be accepted or rejected), whereas in our model each impression can be potentially assigned to any contract and the publisher needs to decide to whom to assign the impression based on possibly correlated placement qualities. Finally, publishers in display advertising may submit impressions to a spot market to increase their revenues, which adds a dynamic pricing dimension to the problem. To this end we introduce a general model of targeting based on the user's attributes that takes into account the potential correlation between guaranteed contracts' placement quality and exchange's bids. Table 1 summarizes these points.

Second, because of the so-called "curse of dimensionality," the optimal policy cannot be computed efficiently in most real-world problems; instead we aim for a deterministic approximation in which stochastic quantities are replaced by their expected values and quantities are assumed to be continuous (Gallego and van Ryzin 1994). As a result, we derive a provably good stationary policy that resembles a bid-price control that is extended with a pricing function to account for AdX (Theorem 1). Our policy assigns each

Table 1 Comparison of the Display Ad and Network Revenue Management Problems

	Network RM	Display Ad
Resources	Seats	Impressions
Edges	Flight legs	Contracts
Capacity constraints	≤	=
Objective	Maximize revenue	Maximize placement quality
Decision	Accept/reject itinerary request	Determine best matching contract
Spot market/dynamic pricing	No	Yes

guaranteed contract a bid price (or dual variable), which may be interpreted as the opportunity cost of assigning one additional impression to the reservation. When a user arrives, the pricing function quotes a reserve price to submit to the exchange that depends on the opportunity cost of assigning the impression to an advertiser (and potentially on the impression's attributes). If no AdX bid exceeds this reserve price, the impression is immediately assigned to the advertiser whose placement quality exceeds its bid price by the largest amount. A salient feature of our policy from the managerial standpoint is its simplicity: the publisher only needs to keep track of a single pricing function for the exchange, and one bid price for each contract that is obtained, in turn, by solving a convex stochastic minimization problem.

The optimal policy always tests the exchange before assigning an impression to a guaranteed contract because the loss of not assigning an impression of high quality to the reservation can be compensated by choosing an adequately high reserve price. This result implicitly hinges upon (i) the absence of a fixed cost for accessing the exchange and (ii) the publisher's ability to dynamically adjust the reserve price for each impression based on user attributes. In the presence of a fixed cost, the publisher tests the exchange only if the contract's opportunity cost is less than or equal to a fixed threshold; in the case of static pricing, the publisher tests the exchange when the expected revenue from AdX exceeds the contract's opportunity cost.

Third, we introduce a novel probabilistic tie-breaking rule to handle the possibility of multiple advertisers attaining the maximum bid-price adjusted placement quality. The rule breaks ties by randomizing according to a fixed probability distribution, which is predetermined by solving an assignment problem. Combining ideas from combinatorial optimization and convex analysis, we show that such a tie-breaking rule always exists (Proposition 2). This tie-breaking rule is a novelty from the bid-price perspective and allows one to consider general distributions of placement quality. Numerical experiments confirm that ties are a real concern in practical problems; if the publisher fails to



take them into account, significant losses in yield can be incurred.

Fourth, we provide a rigorous bound on the convergence rate of our policy to the optimal online policy (Theorem 2). Our theoretical analysis captures the multiobjective nature of our problem and shows that any Pareto-optimal policy can be approximated by a simple modified bid-price policy that performs asymptotically close both in terms of AdX revenue and the contract quality. The loss of our policy in terms of quality and revenue relative to the optimal one converges to zero at a rate of $O(N^{-1/2})$ where N is the number of impressions in the horizon. The deterministic approximation is thus suitable when the number of impressions in the horizon is large, which fits well in the context of Internet advertising. From a computational standpoint we provide an efficient and simple method of computing the dual variables that is applicable to large instances with many contracts.

Finally, we numerically compare the performance of our policy with two alternative heuristics that are common in practice. The first heuristic is a "greedy policy" that disregards the opportunity cost of capacity and assigns the impression to the advertiser with maximum placement quality. The second is a "staticprice policy" that sets a constant reserve price for the exchange throughout the horizon. Our results on actual publisher data show that these heuristics significantly underperform when compared to the optimal policy. From a managerial perspective, these results stress the importance of pondering the opportunity cost of capacity in performing the assignment to the guaranteed contracts, and of pricing dynamically in the exchange to react to the users' attributes and the value of the reservations.

1.2. Related Work

Our works draw on three streams of literature, namely, that of display advertising with ad exchange, revenue management, and online allocation. Rather than attempting to exhaustively survey the literature on each area, we focus on the work more closely related to ours.

1.2.1. Display Advertising with Ad Exchange. There has been recent work on display ad allocation with both contract-based advertisers and spot market advertisers. Ghosh et al. (2009) focus on "fair" representative bidding strategies in which the publisher bids on behalf of the contract-based advertisers competing with

the spot market bidders. This line of work is mainly concerned with computing such fair representative bidding strategies for contract-based advertisers. Chen (2011) considers the case when the publisher runs the exchange, and employing a mechanism design approach he characterizes, through dynamic programming, the optimal dynamic auction for the spot market. In this model, both bids from the spot market and the total number of impressions are stochastic. We focus, instead, on combined yield optimization and present a model and an algorithm taking into account any trade-off between quality delivered to reservation ads and revenue from the spot market. Yang et al. (2012) studied the problem faced by the publisher of allocating between the two markets using multiobjective programming. As in our work, they consider different objectives for the publisher, such as minimizing the penalty of underdelivery and maximizing the revenue from the spot market and the representativeness of the allocation. However, they employ a deterministic model with no uncertainty in which future inventory and contracts are nodes in a bipartite graph. Alaei et al. (2009) proposed a utility model that accounts for two types of advertisers: one oriented toward campaigns and seeking to create brand equity, and the other oriented toward the spot market and seeking to transform impressions to sales. Here impressions are commodities that can be assigned interchangeably to any advertisers. In this setting they look for offline and online algorithms aiming to maximize the utility of their contracts.

1.2.2. Revenue Management. Another stream of relevant work is that of RM. Although RM is typically applied to airlines, car rentals, hotels, and retailing (Talluri and van Ryzin 2004), our problem formulation and analysis is inspired by RM techniques. A popular method for controlling the sale of inventory in revenue management applications is the use of bid-price controls. These were originally introduced by Simpson (1989) and thoroughly analyzed by Talluri and van Ryzin (1998). In this setting, a bid-price control sets a threshold or bid price for each advertiser, which may be interpreted as the opportunity cost of assigning one additional impression to the advertiser. This approach is standard in the context of revenue maximization, e.g., the stochastic knapsack problem by Levi and Radovanovic (2010). From this perspective, our contribution is the inclusion of a spot market, the exchange, as a new sales channel.

There is some literature on display advertising from a revenue management angle that focuses exclusively on guaranteed contracts (see, e.g., Araman and Fridgeirs-dottir 2011, Fridgeirsdottir and Najafi 2010, Roels and Fridgeirsdottir 2009, and Turner 2012). These papers, however, do not consider the spot market. In the related area of TV broadcasting, Araman and Popescu (2010)



¹ Typically, ad allocation research employs the optimal offline policy in hindsight as a benchmark. Although in the absence of the spot market the performance of the offline and online policies are asymptotically equivalent (see, e.g., Talluri and van Ryzin 1998), in the presence of the spot market this is no longer the case if we assume that the oracle is aware of bids' realizations.

study the allocation of advertising space between forward contracts and the spot market when the planner faces supply uncertainty.

Finally, in terms of multiobjective optimization in revenue management, Levin et al. (2008) employ a weighted-sum approach to determine, in a dynamic pricing setting, the Pareto-efficient frontier between revenue and the probability that total revenue falls below a minimum acceptable level. Phillips (2012) uses a similar approach to determine the efficient frontier between any two goals that are linear in load (such as revenue and profits) in a single-leg revenue management problem.

1.2.3. Online Allocation. Our work is closely related to online ad allocation problems, including the *display ads allocation* (DA) problem and the *AdWords* (AW) problem. In both problems, the publisher must assign online impressions to advertisers, optimizing the efficiency or revenue of the allocation, while respecting prespecified contracts.

In the DA problem, advertisers demand a maximum number of eligible impressions, and the publisher must allocate impressions that arrive online to them. Each impression has a potentially different value for every advertiser. The goal of the publisher is to maximize the value of all the assigned impressions. The adversarial online DA problem was considered in Feldman et al. (2009), which showed that the problem cannot be approximated without exploiting *free disposal*; using this property (that advertisers are at worst indifferent to receiving more impressions than required by their contract), a simple greedy algorithm is half-competitive, which is optimal. When the demand of each advertiser is large, a (1-1/e)-competitive algorithm exists (Feldman et al. 2009), and it is tight. The stochastic model of the DA problem is more related to our problem. Following a training-based dual algorithm by Devanur and Hayes (2009), training-based $(1 - \epsilon)$ competitive algorithms have been developed for the DA problem and its generalization to various packing linear programs (Feldman et al. 2010, Vee et al. 2010, Agrawal et al. 2014).

In the AW problem, the publisher allocates impressions resulting from search queries. Here each advertiser has a budget on the total spend instead of a bound on the number of impressions. Other than training-based dual algorithms and primal-dual algorithms that get similar bounds as in the DA problem, online adaptive optimization techniques have been applied to online stochastic ad allocation (Tan and Srikant 2012). Such control-based adaptive algorithms achieve asymptotic optimality following an updating rule inspired by the primal-dual algorithms.

Our work differs from all the above in three main aspects. (i) Instead of using the framework of competitive analysis and comparing the solution with the optimum solution in hindsight, we compare the performance of our algorithm with the optimal online policy. In contrast to the online ad allocation literature, our work assumes that the decision-maker maintains probabilistic "priors" on the primitives. (ii) None of the above work considers the simultaneous allocation of reservations and AdX. In particular, these papers do not consider the trade-off between the revenue from a spot market based on real-time bidding and the efficiency of reservation-based allocation. (iii) Previous work fails to take into account the possibility of ties between contracts, which can result in significant yield losses. Our policy explicitly handles ties by introducing a novel probabilistic tie-breaking rule. Regarding the last two points, in §EC.5 of the online appendix (available at http://faculty.fuqua.duke.edu/~srb43/papers/ adx-alloc-ms-ec.pdf), we introduce a prior-free policy that learns in a nonparametric fashion its underlying parameters, and we theoretically analyze the expected performance of this policy by borrowing tools from statistical learning theory.

2. Model

Consider a publisher displaying ads on a webpage. The webpage has a single slot for display ads, and each user is shown at most one impression per page. The publisher has signed contracts with A advertisers under which exactly C_a impressions are to be delivered to advertiser $a \in \mathcal{A}$, where we denote by $\mathcal{A} = \{1, \dots, A\}$ the set of advertisers. Neither overdelivery nor underdelivery is allowed.

Although the number of users visiting a webpage is uncertain, publishers usually have fairly good estimates of the total number of expected users that arrive in a given horizon. In this model time periods correspond to users' arrivals, and we assume that the total number of users is fixed and equal to N (a random number of users can be accommodated in our model by considering dummy arrivals). Time periods are indexed backward in time by n = N, ..., 1. Each user is identified by a vector of attributes $U_n \in \mathcal{U}$, where \mathcal{U} is some finite subset of \mathbb{R}^{M} . The vector of attributes contains information that is relevant to the advertisers' targeting such as (i) the Web address or URL; (ii) keywords related to the content of the webpage; (iii) the dimension and position of the slot on the page; (iv) user's geographical information(i.e., where the user is located); (v) user's demographics, such as education level, gender, age, and income; (vi) user's device and operating system; and (vii) cookie-based behavioral information, which allows bidders to track the user's past activity on the Web. We assume that the vectors of attributes $\{U_n\}_{n=1,\dots,N}$ are random, independent, and identically distributed.

Based on the vector of attributes for the impression U_n , the publisher determines a vector of placement

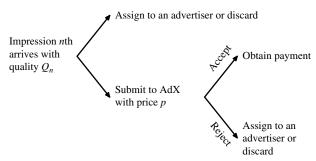


qualities $Q_n = \{Q_{n,a}\}_{a \in \mathcal{A}}$, where $Q_{n,a}$ is the predicted quality advertiser a would perceive if assigned the impression. Qualities lie in some compact space $\Omega \subseteq \mathbb{R}^A$. A typical measure of placement quality is the estimated probability that the user clicks on each ad. In practice, such a measure of quality is learned by performing, for example, a logistic regression based on the vector attributes as explanatory variables. Here we abstract from the learning problem and assume that the qualities are deterministically determined from the impression attributes (to simplify the notation we omit this dependence). We do allow, however, for qualities to be jointly distributed across advertisers. This captures the fact that advertisers might have similar target criteria, and hence the qualities perceived might be correlated. We do not impose any further restrictions on the qualities, other than bounded support. Note that the publisher observes the realization of the placement quality before showing the ad.

We assume that the number of arriving impressions suffices to satisfy the contracts, or equivalently $\sum_{a \in \mathcal{A}} \rho_a \leq 1$, where $\rho_a = C_a/N$ denotes the capacity-to-impression ratio of an advertiser. An assumption of this general model is that any user can potentially be assigned to any advertiser. In practice each advertiser may be interested in a particular group of user types. It is important to note that this is not a limitation of our results, but rather a modeling choice; in §5 we show how to handle targeting criteria by forcing the publisher to pay a goodwill penalty to the advertisers each time an undesired impression is incorrectly assigned.

Arriving impressions may be assigned to the advertisers, discarded, or auctioned in AdX for profit. In a general AdX (Muthukrishnan 2009), the publisher contacts the exchange to offer a minimum price for the slot. Additionally, the publisher may submit some partial information about the users visiting the website. User information allows bidders in the exchange to target more effectively, which may in turn result in higher bids (see, e.g., Milgrom and Weber 1982). Internally the exchange contacts different ad networks, and in turn they return bids for the slot. The exchange determines the winning bid among those that exceed the reserve price via a second-price auction and returns a payment to the publisher. In this case we say that the impression is accepted, and the publisher is contractually obligated to display the winning impression. In the case that no bid attains the reserve price, no payment is made and the impression is *rejected*. We present the formal model of the exchange in §2.2. The entire operation above is executed before the page is rendered on the user's screen. Thus, in the event that the impression is rejected by the exchange, the publisher may still be able to assign it to some advertiser. Figure 1 summarizes the decisions involved.

Figure 1 Publisher's Decision Tree for a New Impression



Note. In the absence of a fixed cost for accessing the exchange, the upper branch is never taken because the publisher is always better off testing AdX with a sufficiently high price that compensates for the yield loss of not assigning the impression.

Note that proofs of selected statements are presented in the main appendix, and the remaining proofs are available in the online appendix. Random variables are denoted by uppercase letters and realizations by their lowercase counterparts. For notational simplicity we extend the set of advertisers to $\mathcal{A}_0 = \{0\} \cup \mathcal{A}$ by including an outside option 0 that represents discarding an impression. We set the quality of the outside option identically to zero; i.e., $Q_{n,0} = 0$ for all impressions $n = 1, \ldots, N$. We set $\rho_0 = 1 - \sum_{a \in \mathcal{A}} \rho_a$ to be the fraction of impressions that are not assigned to any advertiser (either accepted by AdX or effectively discarded).

2.1. Objective

The publisher's problem is to maximize the overall placement quality of the impressions assigned to the advertisers together with the total revenue obtained with AdX while complying with contractual obligations. These objectives are conflicting, and there exist potentially many Pareto-optimal solutions. Figure 2 shows the efficient frontier of attainable objectives for a given publisher. We attack the multiobjective problem by taking a weighted sum of both objectives: at the publisher's disposal is a parameter $\gamma \geq 0$; by adjusting this parameter the publisher can construct the convex hull of the Pareto-efficient frontier of attainable revenue from AdX and quality for the advertisers. The aggregated objective is given by

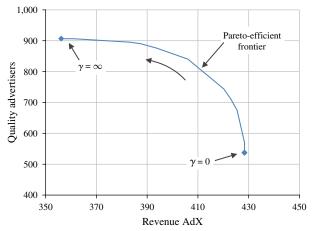
$$yield = revenue(AdX) + \gamma \cdot quality(advertisers).$$

In §6.2 we study experimentally the impact of the choice of γ on both objectives and determine the Pareto frontier for real publisher data.

The parameter γ can be understood as a trade-off between units of quality and units of revenue, and by picking the right value for γ the publisher can balance these conflicting objectives. A large γ (i.e., contracts' placement quality is more valuable than AdX revenue) gives priority to assigning high-quality impressions to the advertisers, whereas a small γ (i.e., contracts'



Figure 2 (Color online) Efficient Frontier of Attainable AdX Revenue and Guaranteed Contract Quality for a Given Publisher



Note. The Pareto-optimal solutions are computed by varying the trade-off parameter γ in the weighted objective.

placement quality is less valuable than AdX revenue) gives priority to the revenue from AdX. The publisher may even set different trade-off parameters for each contract.

When the choice of the trade-off parameter is not clear, the publisher may impose a lower bound on the overall quality of the impressions and then maximize the total revenue from AdX. This may have a more natural interpretation for some publishers and might be simpler than having to set γ . Here the efficient frontier provides the maximum attainable revenue for each target quality and the proper γ to achieve the quality constraint. Alternatively, one can interpret γ as the Lagrange multiplier of the quality of service constraint, and our problem as the Lagrange relaxation of the constrained program. In §EC.1.3 of the online appendix, we analyze the implications of this formulation.

2.2. AdX Model with User Information

For ease of exposition, we assume that there is one bidder in the exchange. In §EC.1.1 of the online appendix, we drop this assumption and show that all results hold under a more general second-price auction with multiple bidders. The publisher submits an impression to AdX accompanied by a minimum acceptable price, denoted by $p \ge 0$. The impression is accepted if there is a bid of value p or more, and the publisher is paid the minimum price p when the impression is accepted. In practice, bids from the exchange may be correlated with the user information disclosed, and publishers maintain different estimates of the bids' distribution as a function of the attributes. We assume that, conditional on the user information $u \in \mathcal{U}$, bids are independent across impressions and identically distributed according to a cumulative distributive function $F(\cdot; u)$. Hence, when the publisher discloses some information u, the impression is accepted with probability (w.p.) $1 - F(p; u) = \bar{F}(p; u)$.

Suppose the publisher has computed an *opportunity* cost c for selling this inventory in the exchange; i.e., the publisher stands to gain c if the impression is given to a reservation advertiser. Given opportunity cost $c \ge 0$, the publisher picks the price that maximizes the expected revenue by solving the optimization problem $R(c; u) = \max_{p \ge 0} \bar{F}(p; u)p + F(p; u)c$. Changing variables, we define $r(s; u) = s\bar{F}^{-1}(s; u)$ to be the expected revenue under acceptance probability s and user information u, and rewrite this as²

$$R(c; u) = \max_{s \in [0, 1]} r(s; u) + (1 - s)c.$$
 (1)

Also, let $s^*(c; u)$ be the least maximizer of (1), and $p^*(c; u) = \bar{F}^{-1}(s^*(c; u); u)$ be the price that verifies the maximum.

Assumption 1. The expected revenue r(s; u) is continuous in s, concave in s, nonnegative, and bounded and satisfies $\lim_{s\to 0} r(s; u) = 0$ for every user information $u \in \mathcal{U}$. We call a function that satisfies all of the assumptions above a regular revenue function.

These assumptions are common in RM literature (see, e.g., Gallego and van Ryzin 1994). A sufficient condition for the concavity of the revenue is that bids have increasing failure rates (Lariviere 2006). Regularity implies, among other things, the existence of a *null price* $p_{\infty}(u)$ such that $\lim_{p\to p_{\infty}(u)} \bar{F}(p;u)p=0$. Additionally, it allows us to characterize the value function R(c;u). In §EC.1.1 of the online appendix, we show that the revenue function remains regular in the presence of multiple bidders in AdX by considering the joint density of the highest and second-highest bids.

PROPOSITION 1. Suppose that r is regular revenue function. Then, for fixed user information u we have that R(c; u) is nondecreasing in c, convex in c, and continuous in c and $R(c; u) \geq c$. Additionally, R(c; u) - c is nonincreasing in c, $s^*(c; u)$ is nonincreasing in c, and $p^*(c; u)$ is nondecreasing in c.

An important consequence of the above is that the maximum revenue expected from submitting an impression to AdX is always greater than the opportunity cost. This should not be surprising, since the publisher can pick a price high enough to compensate for the revenue loss of not assigning the impression. Hence, assigning an impression directly to an advertiser (rather than first testing the exchange) is never the right decision, and in Figure 1 the upper branch is never taken.



 $^{^2}$ We define the generalized inverse distribution function as $\bar{F}^{-1}(s;u)=\inf\{p\geq 0\colon \bar{F}(p;u)\leq s\}$ to take into account the case where the distribution is not absolutely continuous.

2.3. Discussion of the Assumptions

In the absence of a fixed cost, the optimal policy tests the exchange before assigning the impression to the contracts. Such a result depends strongly on the publisher's ability to dynamically adjust the reserve to take into account the opportunity cost of "losing" an impression of high quality to the exchange. If lacking the ability to price dynamically, then the publisher would only test the exchange when the expected revenue from AdX exceeds the contracts' opportunity cost. In §6.3 we numerically study the performance of a static-price policy that sets a constant reserve price throughout the horizon.

Publishers usually receive a revenue share of all impressions sold in the exchange. Under such a *revenue-sharing scheme*, the exchange keeps a fraction α of the bidder's payment p, and the publisher receives the amount $(1-\alpha)p$ for the impression. Our model can accommodate this scheme by increasing the impression's opportunity cost to $c/(1-\alpha)$. It is straightforward to show that the publisher's AdX value function is now given by $R_{\alpha}(c; u) = (1-\alpha)R(c/(1-\alpha); u)$ and the optimal price is $p_{\alpha}^*(c; u) = p^*(c/(1-\alpha); u)$, where R and p^* denote the value function and optimal price in the case of no revenue sharing, respectively.

Publishers typically are not charged a fixed cost each time they access AdX. However, a publisher may still assign the exchange a fixed cost $\ell > 0$ to take into account, for example, the negative effect of latency in the user experience or the opportunity cost of capacity when bandwidth is limited. In this case, the publisher would access the exchange only if the marginal expected contribution from the exchange exceeds the fixed cost, that is, $R(c; u) - c \ge \ell$. In view of Proposition 1, the marginal expected contribution R(c; u) - c is nonincreasing in c, and one can show that the publisher accesses the exchange only if the opportunity cost is less than or equal to the threshold $c^*(\ell; u) = \sup\{c: R(c; u) - c \ge \ell\}$. When the opportunity cost is higher than the threshold, the publisher stands to gain little from accessing the exchange and decides to bypass the spot market in the presence of the fixed cost.

Two final assumptions of our model, which are pervasive in the RM literature, are the stationary quality and independence of the user arrival process. The former assumption is not entirely realistic, because traffic patterns typically vary through the day. For example, an online newspaper may observe a spike of traffic in the mornings from office users and another in the night from home users. Our model can accommodate nonstationary traffic patterns in a straightforward way by allowing the distributions of placement qualities and bids to be time dependent as done in Talluri and van Ryzin (1998). The latter assumption is not very restrictive because unique users visiting a website

arrive essentially at random, so one should expect intertemporal correlation to be weak.

3. Problem Formulation

In this section we start by formulating an optimal control policy for yield maximization based on dynamic programming (DP), and then we proceed to discuss the impact on the publisher's problem of positive correlation between the placement quality of the contracts and the bids from the exchange.

3.1. Dynamic Programming Formulation

Let $(n, x) \in \mathbb{Z} \times \mathbb{Z}^A$ be the state of the system, where we denoted by n the total number of impressions remaining to arrive, and by $x = \{x_a\}_{a \in \mathbb{M}}$ the number of impressions needed to comply with each advertiser's contract. Let the value function, denoted by $J_n(x)$, be defined as the optimal expected yield obtainable under state (n, x). Using the fact that it is optimal to first test the exchange, we obtain the following Bellman equation:

$$J_{n}(x) = \mathbb{E}_{U_{n}} \left[\max_{p \geq 0} \left\{ \bar{F}(p; U_{n})(p + J_{n-1}(x)) + (1 - \bar{F}(p; U_{n})) \max_{a \in \mathcal{A}_{0}} \left\{ \gamma Q_{n, a} + J_{n-1}(x - \mathbf{1}_{a}) \right\} \right] \right]$$

$$= J_{n-1}(x) + \mathbb{E}_{U_{n}} \left[R \left(\max_{a \in \mathcal{A}_{0}} \left\{ \gamma Q_{n, a} - \Delta_{a} J_{n-1}(x) \right\}; U_{n} \right) \right], \quad (2)$$

where we define $\mathbf{1}_a$ as a vector with a one in entry a and zero elsewhere, $\mathbf{1}_0 = 0$, and $\Delta_a J_n(x) = J_n(x) - J_n(x - \mathbf{1}_a)$ as the expected marginal yield of one extra impression for advertiser a. In (2) the objective accounts for the yield obtained from attempting to send the impression to AdX. The first term in the outer "maximand" accounts for the expected revenue from the exchange, and the second term accounts for the decision of assigning the impression to a reservation or discarding it (when a=0). In (2) we use the fact that assigning an impression directly to an advertiser is never the right decision (except in boundary conditions; see below). The publisher, however, may choose to discard impressions with low quality after rejection by AdX.

Our objective is to compute $J^* = J_N(C)$. Let M be an upper bound on the expected yield.³ The boundary conditions are $J_n(x) = -M$ for all x such that (s.t.) $x_a < 0$ for some $a \in \mathcal{A}$, and $J_n(x) = -M$ for all $n < \sum_{a \in \mathcal{A}} x_a$. Recall that when the contract with an advertiser is fulfilled, no extra yield is obtained from assigning more impressions to that advertiser. This is the case of the first boundary condition, which guarantees that



³ One could set, for example, $M \triangleq N \max\{p_{\infty}, \gamma \bar{Q}\}$, where $p_{\infty} = \max_{u \in \mathcal{U}} p_{\infty}(u)$ and \bar{Q} is an upper bound on the placement quality.

advertisers whose contract is fulfilled are excluded from the assignment. In particular, when x=0, all remaining impressions are sent to AdX with the yield-maximizing price $p^*(0)$. The second boundary condition guarantees that contracts are always fulfilled. When $\sum_{a\in \mathbb{N}} x_a = n$, AdX must be bypassed, and impressions should be assigned directly to the advertisers. The optimal policy is described in Policy 1.

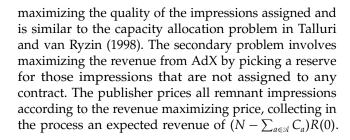
Policy 1 (Optimal Dynamic Programming Policy)

- 1: Observe state (n, x), and the vector of attributes u_n .
- 2: Determine the vector of placement qualities q_n .
- 3: Let $a_n = \arg\max_{a \in \mathcal{A}_0} \{ \gamma q_{n,a} \Delta_a J_{n-1}(x) \}.$
- 4: Submit to AdX with price $p^*(\gamma q_{n,a_n} \Delta_{a_n} J_{n-1}(x); u_n)$.
- 5: if the impression rejected by AdX and $a_n \neq 0$ then
- 6: Assign to advertiser a_n .
- 7: end if

When the impression is submitted to AdX, the optimal price ponders an opportunity cost of $\gamma q_{n, a_n} - \Delta_{a_n} J_{n-1}(x)$. This opportunity cost, when positive, is just the value of the impression adjusted by the loss of potential yield from assigning the impression right now. Note that the two boundary conditions are implicit in the optimal policy. This guarantees that the policy complies with the contracts. It is routine to check that the value function $J_n(x)$ is finite for all feasible states and that Policy 1 is optimal for the dynamic program in (2). It is worth noting that to implement the optimal policy one needs to precompute the value function, which is intractable in most real instances.

3.1.1. AdX Revenue as Primary Objective. To gain some insights into the structure of the problem, it is of interest to consider the limiting choices of $\gamma = 0$ and $\gamma = \infty$, which can be understood as the solution of a bilevel approach to the problem.⁴ In the first case the publisher's primary problem amounts to maximizing the revenue from AdX subject to the constraint that the total number of impressions sold in the exchange is less than $N - \sum_{a \in \mathcal{A}} C_a$, which guarantees that there are enough impressions remaining to satisfy the contracts. The resulting primary problem is a traditional one-product dynamic pricing problem, as in Gallego and van Ryzin (1994). The secondary problem amounts to assigning the impressions rejected by the exchange to the contracts so as to maximize placement quality.

3.1.2. Contract Quality as Primary Objective. The limiting case of $\gamma = \infty$ corresponds to the publisher's prioritizing the quality of the impressions assigned to contracts and submitting the remanent inventory to AdX. In this case, the primary problem amounts to



3.2. Impact of User Attributes

Publishers typically disclose some of the user attributes to the exchange, which allows advertisers to bid strategically based on this information. Similar targeting criteria across both channels can result in *positive correlation* between the placement quality of the contracts and the bids from the exchange. To obtain some managerial insights on the impact of user information, in the remainder of this section we discuss the effect of correlation on the publisher's joint allocation problem.

Positive correlation creates two interdependent effects: a diversification loss effect and a price discrimination effect. The former is a negative effect. The benefit of jointly optimizing over both channels is derived, to a great extent, from the publisher's ability to exploit the exchange to extract rent from impressions that are less attractive to the guaranteed contracts. This diversification effect is severely undermined when the targeting criteria in both channels are in perfect synchrony, and advertisers compete for the same inventory. The latter is a positive effect. With imperfect knowledge about AdX's bids, the publisher cannot fully extract the AdX surplus. However, in the presence of correlation, the publisher can exploit the placement quality (or user attributes) as a covariate to predict bids, adjust the reserve price accordingly, and extract a higher surplus from the exchange.

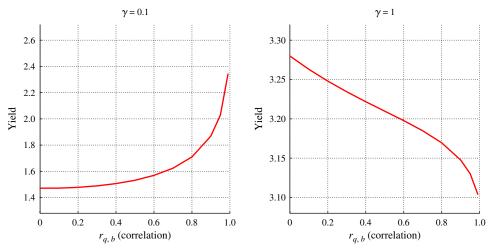
The total contribution of these antagonistic effects is indeterminate, and in some cases the price discrimination effect may even dominate, resulting in yield increasing with correlation. Figure 3 plots the expected yield as a function of correlation for a publisher with one contract and one bidder in the exchange. Notably, when the publisher prioritizes the contracts (γ is high), yield decreases with correlation. However, when the publisher assigns a higher priority to the revenue from AdX (γ is low), yield increases with correlation. There the detrimental consequences of positive correlation on channel diversification are compensated, to some extent, by the publisher's ability to price more effectively in the exchange by exploiting the user attributes.

As a final remark, there are several reasons why the correlation between these channels might not be perfect. First, publishers usually do not disclose all user attributes to the spot market, thus rendering the targeting in the latter coarser. For example, the publisher might use registered users' personal information



⁴ We thank the associate editor for this suggestion.

Figure 3 (Color online) Publisher's Expected Yield as a Function of the Correlation $r_{q,b}$ for Trade-off Parameters $\gamma=0.1,1$



Notes. The publisher in consideration has signed one contract with capacity $\rho=0.6$ and has one bidder in the exchange. The distribution of the placement quality and the bid from the exchange is a bivariate log-normal distribution with means $\mu_q=\mu_b=1$, variances $\sigma_q^2=\sigma_b^2=\frac{1}{2}$, and correlation $r_{q,\,b}$. The solid curve denotes the publisher's yield.

to improve the targeting of guaranteed contracts, but not disclose this information to AdX because of privacy concerns. Second, advertisers in the spot market are increasingly targeting users based on *cookies*, which are private bits of information stored in the users' computers that allow user behavior on the Web to be tracked. Cookies are dropped by third-party advertisers when users visit websites and are accessible only to members of that advertising network. Thus, a strong component of spot market bids is based on private information. In §5.3 we empirically explore the correlation between the bids from the exchange and the placement quality and show that the dependence is statistically weak.

4. Deterministic Approximation

Unfortunately, the state space of the DP in (2) has size $O(N^{A+1})$, and in most real-world problems the number of impressions in a single horizon can be in the order of millions. So the DP is not efficiently solvable. We give, instead, an approximation in which stochastic quantities are replaced by their expected values, and are assumed to be continuous. Such deterministic approximation problems (DAP) are popular in RM (see, e.g., Talluri and van Ryzin 1998). In our setting, the approximation we make is to enforce contracts to be satisfied only in expectation. We formulate the problem based on this assumption and obtain an infinite-dimensional program. This DAP is solved by considering its dual problem, which turns out to be a more tractable finitedimensional convex program. Finally, we wrap a full stochastic policy around it (one that always meets the contracts, not just in expectation) and show that this policy is asymptotically optimal when the number of impressions and capacity are scaled up proportionally.

4.1. Formulation of Deterministic Problem

We aim for an approximation in which (i) the policy is independent of the history but dependent on the realization of the vector of attributes u_n (recall that placement qualities are deterministically determined based on the attributes), (ii) capacity constraints are met in expectation, and (iii) controls are allowed to randomize. These approximations turn out to be reasonable when the number of impressions is large. When an impression arrives, the publisher controls the reserve price submitted to AdX and the advertiser to whom the impression is assigned, if rejected by AdX. Alternatively, in this formulation we state the controls in terms of total probabilities, where each control is a function from the attribute space \mathcal{U} to [0,1]. Let $\vec{s} = \{s_n(\cdot)\}_{n=1,\dots,N}$ and $\vec{i} = \{i_n(\cdot)\}_{n=1,\dots,N}$ be vectors of functions from \mathcal{U} to \mathbb{R} , such that when the nth impression arrives with attributes u the impression is accepted by AdX with probability $s_n(u)$, and with probability $i_{n,a}(u)$ it is assigned to advertiser a. From these controls, one can determine the conditional probability of an impression's being assigned to advertiser a given that it has been rejected by AdX by $I_{n,a}(u) = i_{n,a}(u)/(1-s_n(u))$, and the reserve price to be posted in the exchange by $F^{-1}(s_n(u); u)$. When it is clear from the context, we simplify notation by eliminating the dependence on u from the controls.

A control is feasible for the DAP if (i) it satisfies the contractual constraints in expectation, (ii) the individual controls are nonnegative, and (iii) for every realization of the qualities the probabilities sum up to at most one. We denote by \mathcal{P} the set of controls for one impression that satisfy the latter two conditions. That is, $\mathcal{P} = \{(s,i) \in \mathcal{U} \to [0,1]^{A+1} \colon \sum_{a \in \mathcal{M}} i_a + s \leq 1, s \geq 0, i \geq 0\}$. The objective of the DAP is to find a sequence of real-valued



measurable functions that maximize the expected yield or, equivalently,

$$J^{D} \triangleq \max_{(s_{n}, i_{n}) \in \mathcal{P}} \mathbb{E}\left[\sum_{n=1}^{N} r(s_{n}; U_{n}) + \gamma \sum_{a \in \mathcal{A}} i_{n, a} Q_{n, a}\right]$$
s.t.
$$\mathbb{E}\left[\sum_{n=1}^{N} i_{n, a}\right] = C_{a}, \quad \forall a \in \mathcal{A}.$$
(3)

The first term of the objective accounts for the revenue from AdX, while the second accounts for the quality perceived by the advertisers. In order to compute the DAP's optimal solution, we consider its dual problem, which we derive next.

4.1.1. Derivation of the Dual Problem to DAP. To find the dual function, we introduce Lagrange multipliers $v = \{v_a\}_{a \in \mathcal{S}}$ for the capacity constraints (3). The Lagrangian, denoted by $\mathcal{L}(\vec{s}, \vec{\imath}; v)$, is

$$\mathcal{L}(\vec{s}, \vec{i}; v) = \mathbb{E}\left[\sum_{n=1}^{N} r(s_n; U_n) + \gamma \sum_{a \in \mathcal{A}} i_{n, a} Q_{n, a} - \sum_{a \in \mathcal{A}} v_a (i_{n, a} - \rho_a)\right],$$

where we used the fact that $C_a = N\rho_a$. The dual function, denoted by $\psi(v)$, is the supremum of the Lagrangian over the set \mathcal{P} . Thus, we have that

$$\begin{split} \psi(v) &= \sup_{(s_n, i_n) \in \mathcal{P}} \mathcal{L}(\vec{s}, \vec{i}; v) \\ &= N \sup_{(s, i) \in \mathcal{P}} \mathbb{E} \bigg[r(s; U) + \gamma \sum_{a \in \mathcal{A}} i_a Q_a - \sum_{a \in \mathcal{A}} v_a (i_a - \rho_a) \bigg] \\ &= N \sup_{s \geq 0} \bigg\{ \mathbb{E} [r(s; U)] \\ &+ \sup_{i \geq 0, \sum_{a \in \mathcal{A}} i_a \leq 1 - s} \mathbb{E} \bigg[\sum_{a \in \mathcal{A}} i_a (\gamma Q_a - v_a) \bigg] \bigg\} + N \sum_{a \in \mathcal{A}} v_a \rho_a \\ &= N \sup_{s \geq 0} \mathbb{E} \bigg[r(s; U) + (1 - s) \max_{a \in \mathcal{A}_0} \{ \gamma Q_a - v_a \} \bigg] \\ &+ N \sum_{a \in \mathcal{A}} v_a \rho_a \\ &= N \mathbb{E} \bigg[R \bigg(\max_{a \in \mathcal{A}_0} \{ \gamma Q_a - v_a \}; U \bigg) \bigg] + N \sum_{a \in \mathcal{A}} v_a \rho_a, \end{split}$$

where the second equation follows from the fact that the objective is separable in the impressions and the stationarity of the user attributes, the third from partitioning the optimization between AdX acceptance and the assignment probability controls, the fourth from optimizing over the advertiser assignment controls *i*, and the last equation from solving the AdX variational problem. Note that *R* is convex and nondecreasing in its first argument and the maximum is convex with

regard to (w.r.t) v, hence the composite function within the expectation is convex. Using the fact that expectation preserves convexity, we obtain that the objective $\psi(v)$ is convex in v.

Next, the dual problem is $\inf_v \psi(v)$. When the revenue function is regular, the DAP's objective is concave and bounded from above. Moreover, the constraints of the primal problem are linear, and the feasible set \mathcal{P} is convex. Hence, by the Strong Duality Theorem (Luenberger 1969, p. 224), the dual problem attains the primal objective value, and the dual problem is given by the following convex stochastic problem:

$$J^{D} = N \min_{v} \left\{ \mathbb{E} \left[R \left(\max_{a \in \mathcal{A}_{0}} \{ \gamma Q_{a} - v_{a} \}; U \right) \right] + \sum_{a \in \mathcal{A}} v_{a} \rho_{a} \right\}.$$
 (4)

4.1.2. Deterministic Optimal Control. Once the optimal dual variables v are known, the primal solution can be constructed from plugging the optimal Lagrange multipliers into $\mathcal{L}(\vec{s}, \vec{\imath}; v)$. Following the derivation of the dual problem, we obtain that the optimal survival probability is $s^*(\max_{a \in \mathcal{A}_0} \{ \gamma q_a - v_a \}; u)$. Hence, the impression has a value of $\max_{a \in A_0} \{ \gamma q_a - v_a \}$ for the publisher, who picks the reserve price that maximizes revenue given that value. From the optimization over the assignment controls, we see that an impression is assigned to an advertiser a only if the contract-adjusted quality $\gamma q_a - v_a$ is maximized, where the dual variables v_a act as the bid prices of the guaranteed contracts. Additionally, the impression can be discarded only if the maximum is not verified by an advertiser (i.e., all contract-adjusted qualities are nonpositive). Finally, the resulting control is stationary; that is, the control is independent of the number of impressions left in the horizon.

Note that optimizing the Lagrangian does not specify how the impression should be assigned when multiple advertisers attain the maximum. In the case when the probability of a tie occurring is zero, the problem admits a simple solution: assign the impression to the unique maximizer of $\gamma q_a - v_a$. We formalize this discussion in the following theorem.

Theorem 1. Suppose that the revenue function is regular and that there is zero probability of a tie occurring; i.e., $\mathbb{P}\{\gamma Q_a - v_a = \gamma Q'_a - v'_a\} = 0$ for all distinct $a, a' \in \mathcal{A}_0$. Then, the optimal controls for the DAP are $s(u) = s^*(\max_{a \in \mathcal{A}_0}\{\gamma q_a - v_a\}; u)$, and $I_a(u) = \mathbf{1}\{\gamma q_a - v_a > \gamma q_{a'} - v_{a'} \forall a' \in \mathcal{A}_0\}$; that is, the impression is assigned to the unique advertiser maximizing the contract-adjusted quality. Furthermore, the optimal dual variables solve the equations

$$\begin{split} \mathbb{E}[(1-s^*(\gamma Q_a-v_a;U)) \\ & \cdot \mathbf{1}\{\gamma Q_a-v_a>\gamma Q_{a'}-v_{a'}\forall a'\in\mathcal{A}_0\}] = \rho_a, \quad \forall a\in\mathcal{A}. \end{split}$$



4.2. The Stochastic Policy

The solution of the DAP suggests a policy for the stochastic control problem, but we must deal with two technical issues: (i) when more than one advertiser maximizes $\gamma q_a - v_a$, we need to decide how to break the tie; and (ii) we are only guaranteed to meet the contracts in expectation, whereas we must meet them exactly. We defer the first issue until §4.3, where we give an algorithm for generalizing the controls to the case where ties are possible.

We propose a bid-price control extended with a pricing function for AdX given by p^* . The policy, which we denote by μ^B , is defined in Policy 2, wherein we let v be the optimal solution of (4). Impressions are only assigned to advertisers with contracts that have yet to be fulfilled. When all contracts are fulfilled, impressions are sent to AdX with the revenue-maximizing price $p^*(0; u_n)$. Moreover, when the total number of impressions necessary to fulfill the contracts, the exchange is bypassed and all incoming impressions are directly assigned to advertisers (no impression is discarded). Hence, the stochastic policy μ^B satisfies the contracts for every sample path.

Policy 2 (Bid-Price Policy with Dynamic Pricing μ^B)

- 1: Observe state (n, x), and the vector of attributes u_n .
- 2: Determine the vector of placement qualities q_n .
- 3: Let $\mathcal{A}_n = \{a \in \mathcal{A}: x_{n, a} > 0\}$ be the set of ads yet to be satisfied.
- 4: if $\sum_{a \in \mathcal{A}} x_{n,a} < n$ then
- 5: Let $a_n^* = \arg\max_{a \in \mathcal{A}_n \cup \{0\}} \{ \gamma q_{n,a} v_a \}.$
- 6: Submit to AdX with price $p^*(\gamma q_{n,a_n^*} v_{a_n^*}; u_n)$.
- 7: **if** impression rejected by AdX and $a_n^* \neq 0$ **then** assign to advertiser a_n^* **else** discard.

8: else

9: Assign to advertiser $a_n^* = \arg \max_{a \in \mathcal{A}_n} \{ \gamma q_{n,a} - v_a \}$. 10: **end if**

The proposed stochastic policy shares some resemblance to the optimal dynamic programming policy. The intuition is that, when the number of impressions is large, the actual state of the system becomes irrelevant because $\Delta_a J_{m-1}(x)$ is approximately constant (for states in likely trajectories) and equal to v_a . In that case both policies are equivalent.

The policy can be alternatively interpreted as the publisher bidding on behalf of the guaranteed contracts in a sequence of repeated auctions run by the exchange as in Ghosh et al. (2009). The pricing function and the bid prices determine a reserve price or "bid" for the contracts that takes into account the value of assigning the impression to a reservation together with the option value of future opportunities. In this dual interpretation the spot market lies in the spotlight and the guaranteed

contracts are pushed to the background, in sharp contrast to the current practice of first aiming to fulfill the reservations and then submitting the remnant inventory to AdX. Our original interpretation is more appealing because it does not rely so heavily on the publisher always testing the exchange, which may not be optimal, for example, in the presence of a fixed cost.

4.3. Handling Ties

Theorem 1 assumes that there are no ties between advertisers verifying the maximum contract-adjusted quality. In this section we show how to construct a primal optimal solution to the DAP and the corresponding stochastic policy in the general case (e.g., when the distribution of placement quality is discrete or has atoms). Devanur and Hayes (2009) proposed introducing small random and independent perturbations to the qualities, or smoothing the dual problem to break ties. We provide an alternate method that directly attacks ties and provides a randomized tie-breaking rule. Computing the parameters of the tie-breaking rule requires solving an assignment problem on a graph of size at most 2^A . In §6 we argue that, in practice, the number of ties is roughly linear in the number of advertisers and the problem is tractable. Additionally, by failing to take ties into account, the publisher can incur significant losses.

A modified bid-price solution with tie-breaking for the DAP is defined by a pair (v, p) with $v \in \mathbb{R}^A$ the vector of dual variables and $p: 2^{\mathcal{A}_0} \to [0, 1]^{A+1}$ the tie-breaking probabilities. For any nonempty subset $S \subseteq \mathcal{A}_0$, the tie-breaking probability $p_a(S)$ determines the probability that the impression is assigned to contract $a \in \mathcal{A}_0$ when the maximum is verified exactly by all the advertisers in S, and the impression is rejected by AdX. In the case that exactly one advertiser verifies the maximum the tie is a singleton. Given a vector of dual variables $v \in \mathbb{R}^A$, the tie-breaking probabilities are obtained by solving the following assignment problem:

$$\sum_{S \subseteq \mathcal{A}_0: a \in S} \mathbb{P}(S\text{-tie}) p_a(S) = \rho_a, \quad \forall a \in \mathcal{A},$$
 (5a)

$$\sum_{a \in S} p_a(S) = 1, \quad \forall S \subseteq \mathcal{A}_0, \tag{5b}$$

$$p_a(S) \ge 0$$
, $\forall S \subseteq \mathcal{A}_0$, $a \in S$, (5c)

where we let $\mathbb{P}(S\text{-tie}) = \mathbb{E}[(1-s^*(\max_{a\in M_0}\{\gamma Q_a - v_a\}; U))1\{S = \arg\max_{a\in M_0}\{\gamma Q_a - v_a\}\}]$ be the probability that the maximum is verified exactly by all the advertisers in S, and the impression is rejected by AdX. Equation (5a) guarantees that contract a is assigned exactly ρ_a impressions, and Equation (5b) guarantees that for each tie S the probabilities sum up to one.

An important question is whether the previous problem admits a feasible solution. The next result



proves that the answer is affirmative when the dual variables v are optimal for the dual problem (4), and characterizes the optimal solution for the DAP.

PROPOSITION 2. Suppose that $v \in \mathbb{R}^A$ is an optimal solution for the dual problem (4). Then, there exists a tie-breaking rule $p: 2^{M_0} \to [0, 1]^{A+1}$, solving problem (5). Additionally, the optimal solution for the DAP prices in AdX according to the survival probability $s(u) = s^*(\max_{a \in M_0} \{\gamma q_a - v_a\}; u)$ and, if rejected, assigns the impression to contract a with probability $I_a(u) = \sum_{S \subseteq M_0: a \in S} p_a(S) \mathbf{1}\{S = \arg\max_{a' \in M_0} \{\gamma q_{a'} - v_{a'}\}\}$.

The proof proceeds by casting the problem as a maximum flow problem in a bipartite graph and then exploits the optimality conditions of v in the dual problem to lower bound every cut in the bipartite graph. The feasibility of the proposed solution follows from constraints (5a) and (5b). To prove optimality it suffices to show that it attains the dual objective value or that the proposed solution satisfies the complementary slackness conditions. The latter follows trivially.

Once the optimal controls are calculated, we construct our stochastic policy as follows. When $\sum_{a \in \mathcal{M}} x_{n,\,a} < n$ we let $S_n = \arg\max_{a \in \mathcal{M}_n \cup \{0\}} \{q_{n,\,a} - v_a\}$ be the set of advertisers that attain the maximum within advertisers with contracts that have yet to be fulfilled. Now, if the impression is rejected by AdX, we assign it to advertiser $a \in S_n$ with probability $p_a(S_n)$. Similar corrections as before are applied when the total number of impressions left is equal to the number of impressions necessary to fulfill the contracts.

4.4. Asymptotic Analysis

In this section we show that the heuristic policy constructed from the DAP is asymptotically optimal for the stochastic problem when the number of impressions and capacities are scaled up proportionally. To this end we extend the analysis of Gallego and van Ryzin (1994) and Talluri and van Ryzin (1998) to capture the multiobjective nature of our problem. We prove that any Pareto-optimal policy of the stochastic control can be approximated by a simple modified bid-price policy that performs asymptotically close both in terms of the AdX revenue and contract quality. We prove this result in two steps.

The first result (Proposition 3) shows that every policy of the stochastic control problem is Pareto dominated by a solution to the DAP, which implies that the efficient frontier of the stochastic control problem is dominated by that of the DAP. Because the DAP is convex, its efficient frontier is concave, and the publisher can achieve any Pareto-efficient point by picking a suitable trade-off parameter γ . Let J_A^μ and J_C^μ be the expected AdX revenue and contract quality associated with a stochastic policy μ . Let $J_A^{D(\gamma)}$ and $J_C^{D(\gamma)}$ be the expected AdX revenue and contract quality of the DAP for trade-off parameter $\gamma \geq 0$. We have the following result.

Proposition 3. For every feasible stochastic policy μ there exists a trade-off parameter $\gamma \geq 0$ such that $J_A^{\mu} \leq J_A^{D(\gamma)}$ and $J_C^{\mu} \leq J_C^{D(\gamma)}$.

The proof of the previous result is as follows. First, we proceed by taking any feasible stochastic control policy and constructing a feasible solution for the DAP by taking expectations over the history. Later, we exploit the concavity of the objective and apply Jensen's inequality to show that this new solution attains a greater revenue and quality in the DAP. We conclude by showing that the efficient frontier of the DAP is concave, and then invoking a supporting hyperplane argument to prove that any Pareto point can be achieved by optimizing a weighted combination of the objectives.

The second result (Theorem 2) shows that for any trade-off parameter γ , the performance of the modified bid-price policy derived from the respective optimal solution of the DAP is asymptotically close, both in terms of AdX revenue and contract quality, to that predicted by the DAP. In other words, these results imply that the efficient frontier achieved by the proposed heuristic is asymptotically "close" to that of the stochastic control problem. In the following, let $J^{B(\gamma)} = J^{B(\gamma)}_A + \gamma J^{B(\gamma)}_C$ be the expected yield, $J^{B(\gamma)}_A$ the expected AdX revenue, and $J^{B(\gamma)}_C$ the expected contract quality under the stochastic policy $\mu^{B(\gamma)}$.

THEOREM 2. Fix the trade-off parameter γ . Let $K = \sqrt{(A/(A+1))\sum_{a\in\mathcal{A}_0}((1-\rho_a)/\rho_a)}$. Then, the expected performance of $\mu^{B(\gamma)}$ relative to the objective value of the deterministic approximation is lower bounded

- (i) in terms of AdX revenue by $J_A^{B(\gamma)}/J_A^{D(\gamma)} \ge 1 K/\sqrt{N}$, (ii) in terms of contract quality by $J_C^{B(\gamma)}/J_C^{D(\gamma)} \ge 1 K/\sqrt{N}$
- (ii) in terms of contract quality by $J_C^{D(\gamma)}/J_C^{D(\gamma)} \ge 1 K/\sqrt{N}$, and
 - (iii) in terms of yield by $J^{B(\gamma)}/J^{D(\gamma)} \ge 1 K/\sqrt{N}$.

Fix the capacity-to-impression ratio of each advertiser, and consider a sequence of problems in which capacity and impressions are scaled up proportionally according to ρ . Then the two previous results imply that the performance under policy $\mu^{B(\gamma)}$ converges to the performance of the optimal online policy as Ngoes to infinity. In proving the previous bounds, we look at N^* , the first time that any advertiser's contract is fulfilled or the point is reached where all arriving impressions need to be assigned to the advertisers. We refer to the time after N^* as the *leftover regime*. The first key observation in the proof is that before time N^* , the controls of the stochastic policy behave exactly as the optimal deterministic controls, and the expected performance of the policy coincides with that predicted by the DAP. The second key observation is that the expected number of impressions in the leftover regime is $O(\sqrt{N})$, and the leftover regime has a small impact on the objective. In fact, using a



Chernoff bound, it is straightforward to show that the probability that the number of impressions in the leftover regime exceeds a fixed fraction of the total impressions decays exponentially fast.

The policy described in §4.2 is stationary in the sense that it does not react to changes in supply: the dual variables v and the tie-breaking probabilities p are computed at the beginning and remain fixed throughout the horizon. (Prices in the exchange, however, are dynamically adjusted to account for the opportunity cost of not assigning an impression to a guaranteed contract.) To address this issue, in practice, one would periodically resolve the deterministic approximation (4). Recently, Jasin and Kumar (2012) showed that carefully chosen periodic resolving schemes together with probabilistic allocation controls can achieve bounded yield loss w.r.t. the optimal online policy. It is worth noting that those results do not directly apply to our setting: they consider a network RM problem with discrete choice, whereas our model deals with jointly distributed (and possibly continuous) placement qualities and AdX. Nevertheless, by periodically resolving the DAP, one should be able to obtain similar performance guarantees for the yield loss of the control.

5. Data Model and Estimation

In order to study the performance of our algorithm on display ads, we introduce a data model based on our observation of actual publisher inventory and then present data sets from seven anonymous publishers. We selected representative publishers of different size: two small publishers with approximately 10 contracts, two large publishers with approximately 100 contracts, and three medium-sized publishers in between. The publishers are mostly online gaming websites and news websites. The data sets were collected over a period of one week during March of 2010, and the number of impressions in each data set ranges from 300 thousand to seven million. Additionally, the fraction of impressions reserved for contracts as given by $\sum_{a \in \mathcal{A}} \rho_a$ varies across publishers, with two publishers highly constrained, one moderately constrained, and the remainder lowly constrained. Publishers' characteristics are given in Table 2.

5.1. Guaranteed Contracts

We have thus far assumed that any user could be potentially assigned to any advertiser. In practice, however, advertisers have specific targeting criteria. The targeting criteria of the guaranteed contracts is based on the URL, the geographic location, and the type of browser or operating system of the users, and the time of the day, and contextual features of webpages. Instead of grouping user types according to their attributes, we aggregate user types that match the criteria of the same subset of advertisers. This has the advantage of reducing the space of types to a function of the number of advertisers (which is typically small in practice) rather then the number of possible types (which is potentially large). Hence, a user type is characterized by the subset of advertisers $T \subseteq \mathcal{A}$ that are interested in it. In the following, we let \mathcal{I} be the support of the type distribution, and $\pi(T)$ the probability of an arriving impression being of type *T*.

The measure of placement quality for a contract is the predicted click-through rate to each impression, which is learned via a system that uses the impression's attributes and features of the ad creative (such as the text of the ad) as explanatory variables. We refer the reader to McMahan et al. (2013) for a detailed description of the methods employed to predict click-through rates in online advertising. Given a particular type T, the predicted quality perceived by the advertisers within the type is modeled by the nonnegative random vector $Q(T) = \{Q_a(T)\}_{a \in T}$. Thus, the ex ante distribution of quality is given by the mixture of the types' distribution with mixing probabilities $\pi(T)$. All our previous results hold for the mixture distribution.

Even if the total number of impressions suffices to satisfy the contracts, i.e., $\sum_{a \in \mathcal{A}} \rho_a \leq 1$, the inventory may not be enough to satisfy the contracts' targeting criteria. Our algorithm guarantees that the total number of impressions C_a is always respected, yet some advertisers may be assigned impressions outside their criteria. If an impression of type T happens to be assigned to an advertiser $a \notin T$, the publisher pays a nonnegative goodwill penalty τ_a . These penalties

Table 2 Characteristics of the Different Publishers

Publisher	Contracts (A)	Types (T)	Capacity ratio $(\sum_a \rho_a)$ (%)	Mean quality	Impressions (N)	Acceptance prob. $(s^*(0))$ (%)	Revenue from AdX $(R(0))$
1	6	10	21	582	1,500,000	68	622
2	12	7	89	47	2,100,000	100	448
3	17	13	43	820	320,000	74	1,883
4	17	15	28	686	930,000	76	1,320
5	29	27	73	1,152	1,800,000	99	1,424
6	98	173	28	542	6,700,000	75	2,076
7	101	406	16	209	7,000,000	67	1,378

Note. The mean quality is defined as the expected quality given that the contract matches were averaged over all contracts; that is, $\sum_a \rho_a \mathbb{E}[\mathcal{Q}_a(T)|T \ni a]$.



allow the publisher to prioritize certain reservations, especially when contracts are not feasible.⁵

5.2. Estimation of Placement Qualities

Our policy can be applied both in a parametric and nonparametric fashion. In the former, a parametric model of placement qualities is postulated, the underlying parameters are estimated by using sample data, and the policy's parameters are determined by solving problems (4) and (5) with the estimated distribution. In the latter, problems (4) and (5) are solved directly over sample data by replacing expectations with sample averages. In the remainder of the paper we describe the parametric case, and the nonparametric approach is described in §EC.5 of the online appendix.

Given a particular type T, we observe that the predicted quality perceived by the advertisers within a type is approximately log normal. This can be seen in §EC.3 of the online appendix, where the empirical distribution of log quality is graphically represented for all types of publisher 3. We postulate that quality follows a multivariate log normal with mean vector μ_T and covariance matrix Σ_T for the advertisers in the type and takes a value of $-\tau_a$ for advertisers not in the type. The total distribution of quality is given by the mixture of these types' distribution with mixing probabilities $\pi(T)$. Thus, we have that

$$Q \sim \begin{cases} \ln \mathcal{N}(\mu_T, \Sigma_T) & \text{for } a \in T, \\ -\tau_a & \text{for } a \notin T, \end{cases} \text{ w.p. } \boldsymbol{\pi}(T).$$

Logs were analyzed to estimate the types' frequencies, and the parameters of the underlying log-normal distributions (using maximum likelihood estimation). The parameters for the publishers are available as supplemental material at http://dx.doi.org/10.1287/mnsc.2014.2017 (for confidentiality reasons, all placement qualities were linearly perturbed by a random factor). Table 2 shows the mean placement quality for the publishers in the data set, which varies significatively across publishers.

5.3. Estimation of AdX Bids

Bidding data from the same period of time were used to estimate the primitives of AdX. With multiple bidders, AdX runs a sealed-bid second-price auction. We analyze the first- and second-highest bids for the inventory submitted to AdX *independently* of the impression's attributes and placement qualities. Sample data are used to compute the two primitives of our model: (i) the complement of the quantile of the highest bid p(s), and (ii) the revenue function r(s). Both functions are estimated on a uniform grid $\{s_j\}_1^{100}$ of survival probabilities

in the [0, 1] range as follows. Let $\{(b_{1,m}, b_{2,m})\}_{m=1,\dots,M}$ be the sampled highest and second-highest bids from the exchange. First, for each point in the grid j, the price $p_j = p(s_j)$ is estimated as the $(1 - s_j)$ th population quantile of the highest bid. Then, using sampled bids, we estimate the revenue function w.r.t. to prices at the grid points as

$$r(p_j) = \frac{1}{M} \sum_{m=1}^{M} \mathbf{1}\{b_{1, m} \ge p_j\} \max\{b_{2, m}, p_j\}.$$
 (6)

Finally, the revenue function is obtained by composing (6) and p(s). Bids were linearly perturbed by a random factor for confidentiality.

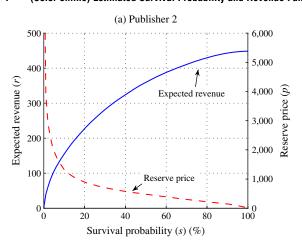
Table 2 provides the optimal revenue R(0) and acceptance probability $s^*(0)$ when the opportunity cost is zero for the different publishers. The distribution of the maximum bid and the resulting optimal revenue function varies significantly across publishers. Interestingly, for some publishers the optimal acceptance probability in the absence of an opportunity cost is close to one, and the publisher is better off setting no reserve price at all. For these publishers, the exchange market is competitive with highly correlated bids, and the probability of not selling the item by setting a reserve price outweighs the benefit of raising the floor price. Figure 4 exhibits the estimated AdX survival probability and revenue function for publisher 2, which has a very high optimal acceptance probability, and publisher 7, which has an optimal acceptance probability in the high 60s.

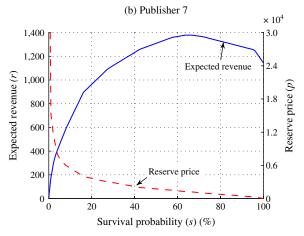
We provide some insight into the dependence structure between the guaranteed contracts' placement qualities and AdX bids by studying Pearson's correlation between these two quantities over two publishers. The setup is as follows. First, we aggregate impressions by ad slot, where ad slot refers to a given position on a publisher's webpage and is defined by the triple l = (position, webpage, publisher). The total number of ad slots L is in the order of thousands. Second, we compute the average value of maximum bids and average value of maximum placement qualities (predicted click-through rates) over all impressions corresponding to each ad slot. Letting M_1 be the number of impressions in ad slot *l*, the average value of maximum bids for the slot is $b_l = (1/M_l) \sum_{m \in l} b_{1,m}$, and the average value of maximum placement quality is $q_l = (1/M_l) \sum_{m \in l} \max_{a \in \mathcal{A}} \{q_{m,a}\}$. Finally, we compute the sample correlation coefficient, denoted by $r_{q,b}$, between the vectors of placement qualities $\{q_l\}_{l=1}^L$ and slot bids $\{b_l\}_{l=1}^L$. We find that the correlation of these two vectors is $r_{q,b} \approx -2\%$, and therefore conclude that correlation between the highest bid of an ad slot and the average placement quality is weak. As discussed earlier, this lack of correlation may be the result of advertisers' determining their bids in AdX using different signals



⁵ In §EC.6 of the online appendix, we show that by picking suitably large penalties the publisher can avoid delivering impressions outside the targeting criteria when contracts are feasible.

Figure 4 (Color online) Estimated Survival Probability and Revenue Function for AdX from Two Different Publishers





from the publisher. The usual "lack of correlation does not imply independence" warning must apply here, and this finding should not be interpreted as a statement of independence between these two channels.

6. Experimental Results

In this section we present two numerical experiments conducted to study our model. First, we analyze the impact on the publisher's yield of jointly optimizing over both channels using actual publisher data. Second, we compare the performance of our policy with those of two popular heuristics. Before discussing the experimental results we present an efficient method to compute the dual variables in the presence of large-scale instances.

6.1. Solution Method

A difficulty of solving the stochastic optimization problem (4) is that the involved multidimensional integral cannot be computed with high accuracy when the publisher has many contracts. We tackle this problem by performing a sample average approximation (SAA), which relies on approximating the underlying stochastic program via sampling, and then solving the approximate problem via a subgradient descent method (SDM).

The basic idea of the SAA is simple: a random sample of placement qualities is generated and the expectation is approximated by the sample average function (Shapiro et al. 2009). Let $\{q_m\}_{m=1}^M$ be an independent and identically distributed (i.i.d.) sample of M vectors of placement qualities, then the SAA is given by

$$\min_{v} \frac{1}{M} \sum_{m=1}^{M} R\left(\max_{a_{\in} \mathcal{A}_{0}} \{\gamma q_{m,a} - v_{a}\}\right) + \sum_{a \in \mathcal{A}} \rho_{a} v_{a}, \qquad (7)$$

which is a nondifferentiable convex minimization problem. One can show that the optimal solution and objective value of the SAA problem are consistent estimators of the optimal solution and objective value of the stochastic program, respectively (see, e.g., Shapiro et al. 2009).

We solve the deterministic SAA problem via a SDM, which involves iterating the dual variables by taking steps on the opposite direction of any subgradient of the approximated objective with a proper step size (see, e.g., Boyd and Mutapcic 2008 for a review on the topic). Starting from an initial solution $v^{(0)}$, our algorithm computes the new dual variables using the formula $v^{(k+1)} = v^{(k)} - \alpha_k g(v^{(k)})$, where $g(v) \in \mathbb{R}^A$ is a subgradient of the SAA objective at point v, and α_k is the step size. (We employ a constant step-length rule; i.e., $\alpha_k = \alpha/\|g(v^{(k)})\|_2$.) A subgradient of the SAA objective function is readily given by $g(v) \triangleq -(1/M) \sum_{m=1}^M (1-s^*(\gamma q_{m,\,a_m^*}-v_{a_m^*})) \mathbf{1}_{a_m^*} + \rho$, where $a_m^* \in \arg\max_{a \in \mathcal{A}_0} \{\gamma q_{m,\,a} - v_a\}$ is any advertiser achieving the maximum in the mth sample.

For a given instance of the problem, the SAA is solved on a training set of M = 10,000 samples with 2,000 iterations of the SDM, which in total take an average of two minutes on a personal computer⁶. Since both the SAA objective value and gradient can be computed in O(MA) time, the SDM is able to quickly obtain a dual solution. Once a dual solution is obtained, we construct the stochastic control policy by solving the flow problem described in §4.3. In §EC.7 of the online appendix, we argue that one needs to consider at most O(T + A) ties and thus the flow problem has at most O(TA) variables. A certificate of suboptimality of the dual solution is established by constructing a feasible solution to the primal problem of the SAA, and then invoking weak duality to obtain a lower bound on the optimal value of the dual problem.

One advantage of the SAA is that it provides a nonparametric approach to estimate the dual variables when the distribution of the placement quality



⁶ The algorithm is implemented in MATLAB 7.11 and executed on a Windows PC with an Intel 2.0 GHz CPU and 4 GB of RAM.

(a) Publisher 1 (b) Publisher 2 (c) Publisher 3 (J_A^D, J_C^D) DAP (J_A^D, J_C^D) (J_A^D, J_C^D) DAP DAP Advertisers' quality Advertisers' quality Advertisers' quality 850 policy µ policy µ 800 policy μ' 700 750 $\gamma = 0 \rightarrow$ 520 540 560 580 600 620 120 140 100 160 1.200 1.400 1,600 1,800 AdX's revenue AdX's revenue AdX's revenue (d) Publisher 4 (e) Publisher 5 (f) Publisher 6 900 (J_A^D, J_C^D) 1.850 (J_A^D, J_C^D) DAP Advertisers' quality 800 quality Advertisers' quality policy μ policy μ 1,750 900 1,700 800 1,650 500 700 1,600 400 600 1,550 $\gamma = 0$ $\gamma = 0$ 500 1,000 1.100 1.200 1,300 400 500 700 800 1,500 1,600 1,700 1,800 1,900 2,000 600 AdX's revenue AdX's revenue AdX's revenue (g) Publisher 7 280 (J_A^D, J_C^D) 260 Advertisers' quality 240 220 200 180 160 $\gamma = 0$ – 1 200 1.250 1.300 1.350 AdX's revenue

Figure 5 (Color online) Plots, in a Quality vs. Revenue Graph, of the Efficient Frontier for Seven Publishers

Note. The solid curve denotes the performance of the DAP (J_A^D, J_C^D) , and the dashed curve denotes the performance of simulated policy (J_A^B, J_C^B) for the different choices of γ .

is unknown. In order to solve the original stochastic minimization problem in practice, first one needs to postulate a parametric model for placement quality (as done in §5) and then to use a sample of data to learn the parameters of the underlying model. The SAA is powerful because it makes no distributional assumptions about the placement qualities, and it directly learns the dual variables by replacing the expectation by a sample average function. In §EC.5 of the online appendix, we theoretically analyze the performance of an algorithm that learns in a nonparametric fashion the underlying parameters of the policy.

6.2. Impact of AdX

This first experiment explores the potential benefits of introducing AdX by studying the impact of the trade-off parameter γ on both objectives, that is, the

quality of the impressions assigned to the advertisers, and the revenue from AdX.

The experiment was conducted as follows. First, we set up a grid on the trade-off parameter γ and set $\tau=0$. Then, we solve the SAA version of the dual problem via the SDM and determine the optimal dual variables and tie-breaking rule. Finally, we simulate the resulting modified bid-price policy μ^B on another sample of 400,000 impressions. We report in Table EC.1 in §EC.4 of the online appendix, the dual objective value J^D , optimality gap, AdX revenue J^D , and contract quality J^D from the DAP, and AdX revenue J^B and contract quality J^B from simulating the bid-price policy for different choices of γ and different publishers. The objectives are normalized by dividing by the number of impressions in the horizon. In Figure 5 we plot, in a revenue versus quality graph, the performance of the



Table 3	Comparison o	of the Yields	of the Opti	mal Policy	with Those	of the Gree	dy and Stati	ic-Price Pol	icies for Pu	blisher 3 ar	nd Different C	choices of γ
Policy	γ	0.001	0.01	0.05	0.1	0.25	0.5	1	2.5	5	10	100
Bid-price	Yield $(J^{B(\gamma)})$	1,829.4	1,834.9	1,859.2	1,887.9	1,994.2	2,193.7	2,614.6	3,951.1	6,283.9	11,060.4	98,570.7
Greedy	Yield	1,443.1	1,446.6	1,485.4	1,536.7	1,706.8	1,896.2	2,228.1	3,186.2	4,727.9	7,820.8	64,573.5
	Gap (%)	-21.12	-21.16	-20.11	-18.60	-14.41	-13.56	-14.78	-19.36	-24.76	-29.29	-34.49
Static-price	Yield	1,459.8	1,468.0	1,504.6	1,550.4	1,687.8	1,916.8	2,374.7	3,747.4	6,057.4	10,857.0	98,527.3
-	Gap (%)	-20.21	-19.99	-19.07	-17.88	-15.36	-12.62	-9.18	-5.15	-3.60	-1.84	-0.04

DAP (J_A^D, J_C^D) and the simulated policy (J_A^B, J_C^B) for the different choices of γ .

Discussion. Results confirm that the efficient frontier achieved by the proposed heuristic μ^{B} is very close in relative terms to that of the DAP, and the proposed policy is approximately optimal for the stochastic control problem as claimed by Theorem 2. Additionally, the tie-breaking rule plays a significant role in the performance of the policy. Running the same experiments without the tie-breaking rule, we find that the publisher can incur losses in yield of up to 20% by failing to take ties into account.

In Figure 5 we observe that increasing the trade-off parameter γ increases the quality of the impressions assigned to the advertisers, and decreases the revenue from AdX. Interestingly, starting from the baseline case that disregards AdX ($\gamma = \infty$), we observe that the revenue from AdX can be substantially increased by sacrificing a small fraction of the overall quality of the impressions assigned. For instance, by strategically exploiting the AdX, publisher 1 can increase AdX revenue by 8% by giving up only 1% quality. Conversely, starting from the case that disregards the advertiser's quality ($\gamma = 0$), the publisher can raise placement quality by a large amount at the expense of a small decrease in AdX revenue. Alternatively, the previous analysis can be understood in terms of the Pareto frontier. The Pareto frontier is highly concave, relatively horizontally flat around $\gamma = \infty$, and vertically flat around $\gamma = 0$. This explains the huge marginal improvements at the extremes.

Comparison with Greedy and **Static-Price Policies**

This second experiment compares the performance of our policy with the following heuristics.

- The greedy policy disregards the opportunity cost of capacity and assigns the impression to the advertiser with maximum quality. The policy is allowed to dynamically price and test the exchange before the assignment. Similar corrections to the ones in the original stochastic policy are introduced to guarantee that all contracts are satisfied almost surely. Note that the greedy policy is equivalent to setting the dual variables to $v_a = 0$ in the bid-price policy.
- The static-price policy prices in the exchange using the optimal reserve $p^*(0)$ throughout the horizon. The

policy is allowed to adjust the contracts' qualities by choosing optimal bid prices and to assign rejected impressions to the contracts. In this case the publisher tests the exchange only if the marginal contribution of the exchange is positive or alternatively if $r(s^*(0)) \ge$ $s^*(0)c$, where c denotes the maximum contract-adjusted quality.

Table 3 compares, by simulation, the yield of the optimal policy with the yield of the greedy and staticprice policies for publisher 3 and different choices of γ .⁷

Discussion. Results confirm that the greedy policy underperforms in the given instances with losses in yield of up to 70%. From a managerial perspective, the suboptimality of the greedy policy stresses the importance of pondering the opportunity cost of capacity in performing the assignment of the impressions to the guaranteed contracts. If the publisher fails to take into account the opportunity cost of capacity, then some contracts are fulfilled early in the horizon and the opportunity to assign the top impressions is missed.

The static-price policy tends to underperform when the trade-off parameter γ is close to zero, that is, when the publisher strives to maximize the revenue extracted from AdX. By failing to dynamically adjust the auctions' reserve price to take into account the opportunity cost of the impression, the publisher can incur losses in yield of up to 69%. From a managerial perspective, these results show that the ability to dynamically price plays a key role in the joint optimization between the guaranteed contracts and the spot market. When the trade-off parameter γ is large, the exchange's revenue contribution to the yield is negligible, and the staticprice policy is nearly optimal.

Extensions and Conclusion

Ad Exchanges are an emerging market for the real-time sale of online ad slots on the Internet. In this work we present an approach to help publishers to determine when and how to access AdX to complement their contract sales of impressions. In particular, we model



⁷ Because of space considerations, the results for the remaining publisher are available in §EC.4 of the online appendix. Results presented here are representative of the other publishers.

the publishers' problem as a stochastic control program and derive an asymptotically optimal policy with a simple structure: a bid-price control extended with a pricing function for the exchange. We show, using data from real inventory, that there are considerable advantages for publishers from joint optimization over both channels. Publishers may increase their revenue streams without giving away the quality of service of their reservation contracts, which still represent a significant portion of their advertising yield. We also hope that our insights here will further the understanding of ad allocation problems.

In §EC.1 of the online appendix, we consider a number of extensions to our model. First, we extend our model to account for the presence of multiple buyers in AdX. When the slot is sold via a second-price auction with reserve price, we provide conditions under which the revenue function remains regular and argue that all our results carry over to this setting. Second, we accommodate for covering constraints, that is, the case where the number of impressions assigned to each contract should be greater or equal to the capacity. These allow the publisher to exceed contractual targets in view of attracting future business, at the expense of reducing the revenue from the exchange. Third, we consider an alternative formulation in which the publisher specifies target quality constraints and maximizes AdX revenues, instead of maximizing a weighted combination of the objectives. Our method can be employed by interpreting the trade-off parameter γ as the Lagrange multiplier of the quality constraints.

Internet advertising, in particular AdX, is likely to prove to be a fertile area of research. There are several promising directions of research stemming from this work. One intuitive approach to improve the performance of a control, which is appealing for its simplicity, consists of resolving the deterministic approximation periodically throughout the horizon. Another problem that needs further study is that of learning in the case of unknown distributions, which is of great importance given the fast-paced and changing nature of the Internet. There exists independent research on online algorithms for capacity allocation and online pricing for repeated auctions, but none on the joint optimization problem. Finally, as more publishers reach out for AdX, advertisers will have the opportunity to buy their inventory from either market. The existence of two competing channels, the exchange as a spot market and the reservations as a future market, introduces several interesting research questions. How should publishers price their contracts and allocate their inventory? How should advertisers hedge their campaign between these two markets? We hope that this work paves the way for further research on this important topic.

Supplemental Material

Supplemental material to this paper is available at http://dx.doi.org/10.1287/mnsc.2014.2017.

Acknowledgments

The authors thank Alessandro Arlotto, Omar Besbes, Awi Federgruen, Gagan Goel, Ciamac Moallemi, Daryl Pregibon, Ana Radovanovic, Nemo Semret, and Nicolás Stier for helpful discussions. The authors thank Max Lin and Eric Sodomka for helping with the data analysis. The associate editor and two anonymous reviewers helped to improve this paper with their constructive comments.

Appendix. Proofs of Selected Statements

PROOF OF PROPOSITION 1. In this proof we drop the dependence on the user attributes to simplify the notation. First, observe that for all c the objective function of (1) is concave and continuous in s, and the feasible set is compact. Hence, by Weierstrass theorem the set of optimal solutions is nonempty and compact. Thus, both R(c) and $s^*(c)$ are well defined.

Second, $R(c) \ge c$ follows from letting s = 0. To see that R(c) is nonincreasing, let c < c', and let s^* be the optimal solution under cost c. Then, $R(c) = r(s^*) + (1 - s^*)c \le r(s^*) + (1 - s^*)c' \le R(c')$ where the first inequality follows because $s^* \le 1$, and the second follows because no solution is better than the optimal. To see that R(c) - c is nonincreasing, let c' < c, and let s^* be the optimal solution under cost c. Then, by a similar argument we get that $R(c') - c' \ge r(s^*) - s^*c' \ge r(s^*) - s^*c = R(c) - c$. Convexity follows in a similar way (this is a standard result).

Third, observe that the objective function of (1) is jointly continuous in s and c. Thus, by the maximum theorem R(c) is continuous in c, and $s^*(c)$ is upper-hemicontinuous.

Finally, because r(s) + (1-s)c has decreasing differences in (s, c) and the feasible set is a lattice, by Topkis's theorem $s^*(c)$ is nonincreasing in c. The result for $p^*(c)$ follows from the fact that $\bar{F}^{-1}(s)$ is nonincreasing in s. \square

Proof of Theorem 1. The optimality conditions of v for problem (4) imply that the directional derivative of $\psi(v)$ along any direction is greater than or equal to zero. In particular, for each advertiser $a \in \mathcal{A}$, it should be the case that $\nabla_{\mathbf{1}_a} \psi(v) \geq 0$, and $\nabla_{-\mathbf{1}_a} \psi(v) \geq 0$. Applying Proposition EC.2 of the online appendix to both directions, together with the fact that there is zero probability of a tie occurring, we get that

$$\mathbb{E}[(1-s^*(\gamma Q_a - v_a); U)\mathbf{1}\{\gamma Q_a - v_a > \gamma Q_{a'} - v_{a'} \ \forall a' \in \mathcal{A}_0\}] = \rho_a,$$

and the result follows. \Box

PROOF OF PROPOSITION 2. The proof proceeds by contradiction: we first cast the feasible flow problem as a maximum flow problem, and then assume that there is no feasible flow. Feasibility would imply the existence of a flow with value $1 - \mathbb{P}(\varnothing$ -tie) where $\mathbb{P}(\varnothing$ -tie) = $\mathbb{E}[s^*(\max_{a \in \mathscr{A}_0} \{\gamma Q_a - v_a\}; U)]$. However, since we assume that no such feasible flow exists, by the max-flow min-cut theorem there should exist a cut with value strictly less than $1 - \mathbb{P}(\varnothing$ -tie). The contradiction arises because the optimality conditions of v for the dual problem (4) imply that the every cut is lower-bounded by $1 - \mathbb{P}(\varnothing$ -tie).



Step 1. We first cast the problem of finding a feasible tie-breaking probability as a flow problem. Let $y_a(S) = \mathbb{P}(S\text{-tie})p_a(S)$ be the total probability, originating from S-ties, of an impression being assigned to advertiser a. We can interpret $y_a(S)$ as the normalized flow of impressions assigned to the advertiser originating from S-ties. In terms of $y_a(S)$ as decision variables, finding the tie-breaking rule amounts to solving the transportation problem

$$\sum_{S \subset \mathcal{A}_{n}: a \in S} y_{a}(S) = \rho_{a}, \quad \forall a \in \mathcal{A},$$
 (8a)

$$\sum_{S \subseteq \mathcal{M}_0: 0 \in S} y_0(S) = \rho_0^{\text{eff}}, \tag{8b}$$

$$\sum_{a \in S} y_a(S) = \mathbb{P}(S\text{-tie}), \quad \forall S \subseteq \mathcal{A}_0,$$
 (8c)

$$y_a(S) \ge 0, \quad \forall S \subseteq \mathcal{A}_0, \ a \in S.$$
 (8d)

The constraints (8a) guarantee that for an advertiser $a \in \mathcal{A}$ the incoming flow of impressions over all possible ties sums up to ρ_a . Constraint (8b) imposes that the impressions effectively discarded are those that are rejected by AdX and not assigned to an advertiser, where we set $\rho_0^{\rm eff} = 1 - \mathbb{P}(\varnothing - {\rm tie}) - \sum_{a \in \mathcal{A}} \rho_a$. The constraints (8c) guarantee that the outgoing flow of impressions originating from a particular tie should sum up to the actual probability of that tie occurring.

The previous problem can be stated as a feasible flow problem in a bipartite graph. We briefly describe how to construct such a graph next. On the left-hand side of the graph we include one node for each nonempty subset $S \subseteq \mathcal{A}_0$ (the subset nodes), and on the right-hand side we add one node for each advertiser $a \in \mathcal{A}_0$ (the advertiser nodes). The supply for subset nodes is $\mathbb{P}(S\text{-tie})$, and the demand for advertiser nodes is ρ_a . Arcs in the graph represent the membership relation; i.e., the subset node S and advertiser node S are connected if and only if S and if S are subset nodes is the resulting bipartite graph.

To write the feasible flow problem as a maximum flow problem, we first add a source s and a sink t. Second, we add one arc from s to each node associated with a nonempty subset $S \subseteq \mathcal{A}_0$ (left-hand side nodes) with capacity $\mathbb{P}(S$ -tie). Third, we add one arc from each advertiser $a \in \mathcal{A}_0$ (right-hand side nodes) to t with capacity ρ_a . Lastly, we set the capacity of arcs from S to $a \in S$ to infinity.

Step 2. Now, since no feasible flow exists, by the max-flow min-cut theorem there should be a cut with a value strictly less than $1 - \mathbb{P}(\emptyset$ -tie). Let $\alpha \subseteq \mathcal{A}_0$ be the advertiser nodes (right-hand side) belonging to the t side of a minimum cut. Figure A.1(b) shows the minimum cut. Next we argue that subset nodes on the *s* side verify that $S \cap \alpha = \emptyset$, whereas those on the *t* side verify that $S \cap \alpha \neq \emptyset$. First, because the cut has minimum value, there is no arc from a subset node to an advertiser node crossing the cut (those arcs have infinite capacity). Equivalently, on the s side of the cut, all subset nodes $S \subseteq \mathcal{A}_0$ should verify that $S \cap \alpha = \emptyset$. Second, observe that any subset node with $S \cap \alpha = \emptyset$ on the t side of the cut could be moved to the s side of the cut without increasing the value of the cut. Hence, with no loss of generality, we can assume that all subset nodes on the t side of the cut verify that $S \cap \alpha \neq \emptyset$.

As a consequence, the only arcs crossing the cut are those from the source to the subsets $S \cap \alpha \neq \emptyset$, and those from advertisers $\mathcal{A}_0 \setminus \alpha$ to the sink. The value of this cut is $\sum_{S \subseteq \mathcal{M}_0: S \cap \alpha \neq \emptyset} \mathbb{P}(S\text{-tie}) + \sum_{a \in \mathcal{M}_0 \setminus \alpha} \rho_a$. Because the value is strictly less than $1 - \mathbb{P}(\varnothing\text{-tie})$, we get that

$$\sum_{S \subseteq \mathcal{M}_0: S \cap \alpha \neq \emptyset} \mathbb{P}(S\text{-tie}) < \sum_{a \in \alpha} \rho_a, \tag{9}$$

where we use that $\sum_{a \in \mathcal{A}} \rho_a + \rho_0^{\text{eff}} = 1 - \mathbb{P}(\emptyset \text{-tie}).$

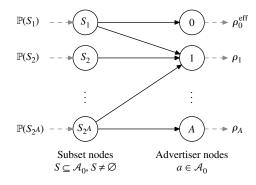
Next, we look at the optimality conditions of v for the dual problem (4). We distinguish between the case that $0 \notin \alpha$ and $0 \in \alpha$. First suppose that $0 \notin \alpha$, and consider the direction $-\mathbf{1}_{\alpha}$ that has a -1 if $a \in \alpha$ and 0 elsewhere. According to Proposition EC.2 of the online appendix, the directional derivative of the normalized dual objective $\bar{\psi}(v) = \psi(v)/N$ at v is

$$\begin{split} \nabla_{-\mathbf{1}_{\alpha}}\bar{\psi}(v) &= \mathbb{P}_{R} \bigg\{ \max_{a \in \alpha} \{ \gamma Q_{a} - v_{a} \} \geq \max_{a \in \mathcal{M}_{0} \setminus \alpha} \{ \gamma Q_{a} - v_{a} \} \bigg\} - \sum_{a \in \alpha} \rho_{a} \\ &= \sum_{S \subseteq \mathcal{M}_{0}: S \cap \alpha \neq \varnothing} \mathbb{P}(S\text{-tie}) - \sum_{a \in \alpha} \rho_{a}, \end{split}$$

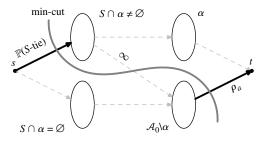
where we have written the event that the maximum is verified nonexclusively by some advertiser $a \in \alpha$ as all *S*-ties in which some advertiser $a \in \alpha$ is involved. The optimality of v implies that the directional derivative along that direction is greater than or equal to zero, contradicting Equation (9).

Figure A.1 Graphical Representation of the Bipartite Flow Problem Solved to Obtain the Tie-Breaking Rule

(a) Bipartite flow problem solved to obtain the tie-breaking rule



(b) The flow problem in the bipartite graph with a minimum cut



Subset nodes $S \subseteq \mathcal{A}_0$, $S \neq \emptyset$

Advertiser nodes $a \in \mathcal{A}_0$



When $0 \in \alpha$ we consider the direction $\mathbf{1}_{A \setminus \alpha}$ that has a 1 if $a \notin \alpha$ and 0 elsewhere. The direction derivative is now

$$\begin{split} \nabla_{\mathbf{1}_{\mathcal{A}\backslash\alpha}}\bar{\psi}(v) &= -\mathbb{P}_{R} \left\{ \max_{a\in\mathcal{A}\backslash\alpha} \{\gamma Q_{a} - v_{a}\} > \max_{a\in\alpha\cup\{0\}} \{\gamma Q_{a} - v_{a}\} \right\} \\ &+ \sum_{a\in\mathcal{A}\backslash\alpha} \rho_{a}, \\ &= -\sum_{S\subseteq\mathcal{A}_{0}: S\subseteq\mathcal{A}\backslash\alpha} \mathbb{P}(S\text{-tie}) + \sum_{a\in\mathcal{A}\backslash\alpha} \rho_{a} \\ &= \sum_{S\subseteq\mathcal{A}_{0}: S\cap\alpha\neq\varnothing} \mathbb{P}(S\text{-tie}) - \sum_{a\in\alpha} \rho_{a}, \end{split}$$

where in the second equation we have written the event that the maximum is verified exclusively by some advertiser $a \in \alpha$ as all S-ties in which only advertisers in α are involved. The third equation follows because $\mathcal{A} \setminus \alpha = \mathcal{A}_0 \setminus \alpha$ since $0 \in \alpha$ together with the fact that $\mathbb{P}(\varnothing$ -tie) + $\sum_{S \subseteq \mathscr{A}_0 \setminus \alpha} \mathbb{P}(S$ -tie) = 1 and that $\sum_{a \in \mathscr{A} \setminus \alpha} \rho_a + \sum_{a \in \alpha} \rho_a = 1 - \mathbb{P}(\varnothing$ -tie). Again, the optimality of v implies that the directional derivative along that direction is greater than or equal to zero, contradicting Equation (9). \square

PROOF OF PROPOSITION 3. First, we formally define the set of stochastic control policies. Second, we proceed by taking any feasible stochastic control policy and constructing a feasible solution for the DAP by taking expectations over the history. Exploiting concavity, we show that the performance of this new solution Pareto dominates that of the original control in the stochastic framework. We conclude by showing that the efficient frontier of the DAP is concave, and prove that any Pareto point can be achieved by optimizing a weighted combination of the objectives.

Step 1. A stochastic control policy maps states of the system to control actions (prices and target advertiser), and is adapted to the history up to the decision epoch. We restrict our attention to policies that always submit the impression to AdX, which were argued to be optimal. As before, we recast the problem in terms of the survival probability control, and the publisher picks the probability that the impression is accepted. We denote by $s_n^{\mu}(U) \in [0,1]$ the target survival probability under policy μ at time n when an impression with attributes u arrives. Similarly, we let $I_{n,a}^{\mu}(u) \in \{0,1\}$ indicate whether the nth impression is assigned to advertiser a or not when policy μ is used. In particular, $I_{n,a}^{\mu}(u) = 1$ indicates that the impression should be assigned to the advertiser if rejected by AdX.

We let the binary random variable $X_n(s_n^\mu)$ indicate whether the nth impression is accepted by AdX or not when policy μ is used. Specifically, $X_n(s_n^\mu)=1$ indicates that the impression is accepted by AdX, and $X_n(s_n^\mu)=0$ indicates that the impression is rejected by AdX. Note that, conditioning on impression's attributes and the history, $X_n(s_n^\mu)$ is a Bernoulli random variable with success probability s_n^μ .

We denote by $\mathcal M$ the set of admissible policies, i.e., policies that are nonanticipating, adapting, and feasible. A feasible policy should satisfy the contractual obligations with each advertiser, or equivalently $\sum_{n=1}^N [1-X_n(s_n^\mu)] I_{n,a}^\mu = C_a$ in an almost sure sense. Additionally, the target advertiser controls should satisfy that $\sum_{a\in \mathcal M} I_{n,a}^\mu \leq 1$, since the impression should be assigned to at most one advertiser.

We denote by $J_A^\mu = \mathbb{E}[\sum_{n=1}^N r(s_n^\mu(U_n); U_n)]$ the expected AdX revenue and by $J_C^\mu = \mathbb{E}[(1-s_n^\mu(U_n))\sum_{a\in\mathcal{M}}I_{n,a}^\mu(U_n)Q_{n,a}]$ the expected contract quality for policy μ .

Step 2. Next we show that for any admissible policy $\mu \in \mathcal{M}$ there exists a vector of deterministic controls that is feasible for the DAP, and its performance on the DAP Pareto dominates its performance in the stochastic framework. Let $\hat{s} = \{\hat{s}_n(\cdot)\}_{n=1}^N$ and $\hat{i} = \{\hat{i}_n(\cdot)\}_{n=1}^N$ be deterministic vectors of controls defined as

$$\hat{s}_n(u) = \mathbb{E}_{\mathcal{F}_n}[s_n^{\mu}(u) \mid u] \quad \forall u \text{ pointwise,}$$

$$\hat{i}_{n,a}(u) = \mathbb{E}_{\mathcal{F}_n}[(1 - s_n^{\mu}(u))I_{n,a}^{\mu}(u) \mid u] \quad \forall u \text{ pointwise, } a \in \mathcal{A},$$

where the expectation is taken over the history of the system until n, which is denoted by \mathcal{F}_n , and is conditional on a particular realization of u. The resulting controls are independent of the history, and dependent only on the realization of u and the impression number n. Thus, they fulfill the first approximation and are valid deterministic vectors of controls.

First, for the contract fulfillment constraint we have that for each advertiser $a \in \mathcal{A}$

$$\begin{split} C_{a} &= \mathbb{E}\bigg[\sum_{n=1}^{N}(1-X_{n}(s_{n}^{\mu}(U_{n})))I_{n,a}^{\mu}(U_{n})\bigg] \\ &= \sum_{n=1}^{N}\mathbb{E}\big[\mathbb{E}_{\mathcal{F}_{n}}\big[(1-s_{n}^{\mu}(U_{n}))I_{n,a}^{\mu}(U_{n})\mid U_{n}\big]\big] = \sum_{n=1}^{N}\mathbb{E}\big[\hat{\imath}_{n,a}(U)\big], \end{split}$$

where the first equality follows from taking expectations to the almost sure contract fulfillment constraint of μ , the second from the tower rule, and the third from substituting \hat{s} and \hat{i} pointwise for all U and the fact that impressions are i.i.d. Nonnegativity of the controls follows trivially. Additionally, is it not hard to show that $\sum_{a \in \mathcal{S}} \hat{i}_{n,a}(\cdot) + s_n(\cdot) \leq 1$ for all n. Thus, (\hat{s}, \hat{i}) is a feasible deterministic control.

Second, let $J_A^D(\hat{s}, \hat{\imath}) = \mathbb{E}[\sum_{n=1}^N r(\hat{s}_n(U_n); U_n)]$ be the expected AdX revenue and $J_C^D(\hat{s}, \hat{\imath}) = \mathbb{E}[\sum_{a \in \mathcal{A}} Q_{n,a} \hat{\imath}_{n,a} (U_n)]$ the expected contract quality of the deterministic control $(\hat{s}, \hat{\imath})$. In terms of the revenue we have that

$$\begin{split} J_A^{\mu} &= \sum_{n=1}^N \mathbb{E}[r(s_n^{\mu}(U_n); U_n)] = \sum_{n=1}^N \mathbb{E}[\mathbb{E}_{\mathcal{T}_n}[r(s_n^{\mu}(U_n); U_n) \mid U_n]] \\ &\leq \sum_{n=1}^N \mathbb{E}[r(\hat{s}_n(U_n); U_n)] = J_A^D(\hat{s}, \hat{t}), \end{split}$$

where the second equality follows from the tower rule and because U_n is measurable w.r.t. the conditional expectation, and the inequality follows from applying Jensen's inequality to the concave revenue function. Similarly for the quality we have that

$$\begin{split} J_{C}^{\mu} &= \sum_{n=1}^{N} \mathbb{E} \bigg[(1 - s_{n}^{\mu}(U_{n})) \sum_{a \in \mathcal{A}} I_{n,a}^{\mu}(U_{n}) Q_{n,a} \bigg] \\ &= \sum_{n=1}^{N} \mathbb{E} \bigg[\sum_{a \in \mathcal{A}} Q_{n,a} \mathbb{E}_{\mathcal{F}_{n}} [(1 - s_{n}^{\mu}(U_{n})) I_{n,a}^{\mu}(U_{n}) \mid U_{n}] \bigg] \\ &= \mathbb{E} \bigg[\sum_{a \in \mathcal{A}} Q_{n,a} \hat{\imath}_{n,a}(U_{n}) \bigg] = J_{C}^{D}(\hat{s}, \hat{\imath}). \end{split}$$

Step 3. Letting $(\vec{s^*}, \vec{i^*})$ be a Pareto-optimal point for the DAP, we would like to show that there exists a trade-off parameter γ such that this point is the optimal solution of



the γ -weighted DAP. Let $\mathscr{O} = \{(j_A, j_C) \in \mathbb{R}^2 \colon j_A \leq J_A(\vec{s}, \vec{\imath}), j_C \leq J_C(\vec{s}, \vec{\imath}) \text{ for some DAP-feasible } (\vec{s}, \vec{\imath})\}$ be the set of all values that are worse than or equal to some achievable objective value for the DAP. We first show that the set \mathscr{O} is convex by proving that for any (j_A^1, j_C^1) , $(j_A^2, j_C^2) \in \mathscr{O}$ and $\lambda \in (0, 1)$, the convex combination $\lambda(j_A^1, j_C^1) + (1 - \lambda)(j_A^2, j_C^2)$ lies in the set \mathscr{O} .

Note that there exist DAP-feasible controls (s^k, i^k) for k=1,2 such that $j_A^k \leq J_A(s^k, i^k)$ and $j_C^k \leq J_C(s^k, i^k)$. Consider the convex combination of the controls (\vec{s}, \vec{i}) given by $s_n(\cdot) = \lambda s_n^1(\cdot) + (1-\lambda)s_n^2(\cdot)$ and $i_{n,a}(\cdot) = \lambda i_{n,a}^1(\cdot) + (1-\lambda)i_{n,a}^2(\cdot)$ for every $n=1,\ldots,N$ and $a\in \mathcal{A}$. The convex combination is DAP-feasible; that is, (i) $(s_n, i_n) \in \mathcal{P}$ because the probability simplex \mathcal{P} is convex, and (ii) $\sum_{n=1}^N \mathbb{E}[i_{n,a}] = C_a$ for every $a\in \mathcal{A}$ because the capacity constraints and the expectation operator are linear. For the AdXrevenue we have that

$$\begin{split} \lambda j_{A}^{1} + (1 - \lambda) j_{A}^{2} &\leq \lambda J_{A}(\vec{s^{1}}, \vec{i^{1}}) + (1 - \lambda) J_{A}(\vec{s^{2}}, \vec{i^{2}}) \\ &= \sum_{n=1}^{N} \mathbb{E}[\lambda r(\hat{s}_{n}^{1}(U_{n}); U_{n}) + (1 - \lambda) r(\hat{s}_{n}^{2}(U_{n}); U_{n})] \\ &\leq \sum_{n=1}^{N} \mathbb{E}[r(\lambda \hat{s}_{n}^{1}(U_{n}) + (1 - \lambda) \hat{s}_{n}^{2}(U_{n}); U_{n})] = J_{A}(\vec{s}, \vec{i}), \end{split}$$

where the second equality follows from Jensen's inequality and the concavity of the revenue function. A similar argument follows for the contract quality and thus the convexity of the set $\mathscr O$ holds.

Clearly, the Pareto-optimal point $(\vec{s^*}, \vec{i^*})$ lies at the boundary of the set \mathscr{O} . Because the set \mathscr{O} is convex and nonempty, by the supporting hyperplane theorem there exists a vector of weights $(\gamma_A, \gamma_C) \neq 0$ such that $\gamma_A J_A(\vec{s^*}, \vec{i^*}) + \gamma_C J_C(\vec{s^*}, \vec{i^*}) \geq \gamma_A J_A(\vec{s}, \vec{i}) + \gamma_C J_C(\vec{s}, \vec{i})$ for every DAP-feasible control (\vec{s}, \vec{i}) . Because the set \mathscr{O} is unbounded from below and from the left, we conclude that $(\gamma_A, \gamma_C) \geq 0$. The result follows from setting $\gamma = \gamma_C/\gamma_A$. The extreme Pareto points corresponding to $\gamma = 0$, ∞ can be achieved as the limits of Pareto points of positive parameters (see, e.g., Boyd and Vandenberghe 2009).

PROOF OF THEOREM 2. We prove the bound for the yield of the policy. The bounds for the AdX revenue and contract quality follow mutatis mutandis. In the remainder of the proof, time periods are indexed forward in time, and we drop the dependence on the fixed trade-off parameter γ .

Let $S_{n,a}^{\mu} = \sum_{i=1}^{n} (1 - X_i(s_i^{\mu}(U_i))) I_{i,a}^{\mu}(U_i)$ be the total number of impressions assigned to advertiser a by time n when following the stochastic policy μ^B . Additionally, we denote by $S_n^{\mu} = \{S_{n,a}^{\mu}\}_{a \in \mathcal{A}}$ the random vector of impressions assigned to advertisers.

To simplify the proof, we let $C_0 = N - \sum_{a \in \mathcal{A}} C_a$ be the total number of impressions that are not assigned to any advertiser (accepted by AdX and discarded), and we refer to $S_{n,0}^{\mu} = n - \sum_{a \in \mathcal{A}} S_{n,a}$ as the total number of impressions not assigned to any advertiser by time n when following the stochastic policy μ^B . Because C_0 is the total number of impressions of which we can dispense, when the point is reached that $S_{n,0} = C_0$, then all remaining impressions need to be assigned to the advertisers.

Let the random time $N^* = \inf\{1 \le n \le N: S_{n,a}^{\mu} = C_a \text{ for some } a \in \mathcal{A}_0\}$ be the first time that any advertiser's contract is fulfilled or the point is reached where all arriving impressions need to be assigned to the advertisers. Clearly, N^* is a stopping time with respect to the stochastic process

 $\{S_n^\mu\}_{n=1}^N$. In the following, let Y_n^μ be the yield from impression n under policy μ^B . Similarly, we denote by Y_n the yield from impression n when the deterministic controls are used in an alternate coupled system with no capacity constraints. Because the deterministic controls are time homogeneous, and the underlying random variables are i.i.d., then the random variables $\{Y_n\}_{n=1}^N$ are i.i.d. too. Note that when $n < N^*$, the controls of the stochastic policy μ^B behave exactly as the optimal deterministic controls. Thus, $Y_n = Y_n^\mu$ for $n < N^*$. Using this fact together with the fact that N^* is a stopping time we get that

$$\begin{split} J^B &= \mathbb{E}\left[\sum_{n=1}^N Y_n^{\mu}\right] = \mathbb{E}\left[\sum_{n=1}^{N^*} Y_n + \sum_{n=N^*+1}^N Y_n^{\mu}\right] \geq \mathbb{E}\left[\sum_{n=1}^{N^*} Y_n\right] \\ &= \mathbb{E}[N^*] \mathbb{E}[Y_n], \end{split}$$

where the inequality follows from the nonnegativity of yield, and the last equality follows from Wald's equation. Then, we conclude that $J^B/J^D \ge \mathbb{E} N^*/N$ because $N \mathbb{E} Y_n = J^D$.

Next, we turn to the problem of providing a lower bound for $\mathbb{E} N^*$. Before proceeding we make some definitions. We define by $S_{n,a}$ the number of impressions assigned to advertiser a by time n when following the deterministic controls in the alternate system with no capacity constraints. As for the yield, it is the case that $S_{n,a} = S_{n,a}^{\mu}$ for $n < N^*$. We define $S_{n,0}$ in a similar fashion.

Let $N_a=\inf\{n\geq 1\colon S_{n,\,a}=C_a\}$ be the time when the contract of advertiser $a\in \mathcal{A}$ is fulfilled, and $N_0=\inf\{n\geq 1\colon S_{n,\,0}=C_0\}$ be the point in time where all arriving impressions need to be assigned to the advertisers. Although these stopping times are defined with respect to the stochastic process that follows the deterministic controls, it is the case that $N^*\stackrel{(d)}{=}\min_{a\in\mathcal{A}_0}\{N_a\}$. In the remainder of the proof we study the mean and variance of each stopping time and then conclude with a bound for $\mathbb{E}\ N^*$ based on those central moments.

For the case of $a \in \mathcal{A}$, the summands of $S_{n,a}$ are independent Bernoulli random variables with success probability ρ_a . The success probability follows from (3). Hence, $N_a - C_a$ is distributed as a negative binomial random variable with C_a successes and success probability ρ_a . The mean and variance are given by $\mathbb{E} N_a = N$, and $\text{Var}[N_a] = N((1-\rho_a)/\rho_a)$, where we use that $\rho_a = C_a/N$. Similarly, for the case of a = 0, now the summands of $S_{n,0}$ are Bernoulli random variables with success probability ρ_0 . Hence, $N_0 - C_0$ is distributed as a negative binomial random variable with C_0 successes and success probability ρ_0 .

Finally, using the lower bound on the mean of the minimum of a number of random variables of Aven (1985) we get that

$$\begin{split} \mathbb{E} \, N^* &= \mathbb{E} \min_{a \in \mathcal{A}_0} \{N_a\} \geq \min_{a \in \mathcal{A}_0} \mathbb{E} \, N_a - \sqrt{\frac{A}{A+1}} \, \sum_{a \in \mathcal{A}_0} \mathrm{Var}[N_a] \\ &= N - \sqrt{\frac{A}{A+1}} \sqrt{\sum_{a \in \mathcal{A}_0} N \frac{1-\rho_a}{\rho_a}} = N - \sqrt{N} K(\rho), \end{split}$$

and the result follows. \Box

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