



**EAST, CENTRAL AND SOUTHERN
AFRICA HEALTH COMMUNITY**
Fostering Regional cooperation for Better Health

REFERENCE LETTER

Date: 12/09/2022

To Whom It May Concern.

RE: Character Reference for Mbidde Nazziwa Miriam

It is with great pleasure that I recommend Miriam Nazziwa. I have known her as a friend for several years.

Miriam always displays a high degree of integrity, responsibility, and ambition. She is a leader rather than a follower. Miriam has excellent communication skills; she is extremely organized and reliable.

She is also a most dependable team player. Her good judgment and mature outlook ensure a logical and practical approach to her endeavors.

Miriam would be an asset to any organization, and I am happy to give her my wholehearted endorsement. She will surely prove to be a valuable asset to any organization or company.

If you have any questions regarding Miriam, please do not hesitate to contact me.

Ayebare Timothy

Senior Systems Design Officer (World Bank SPP)

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