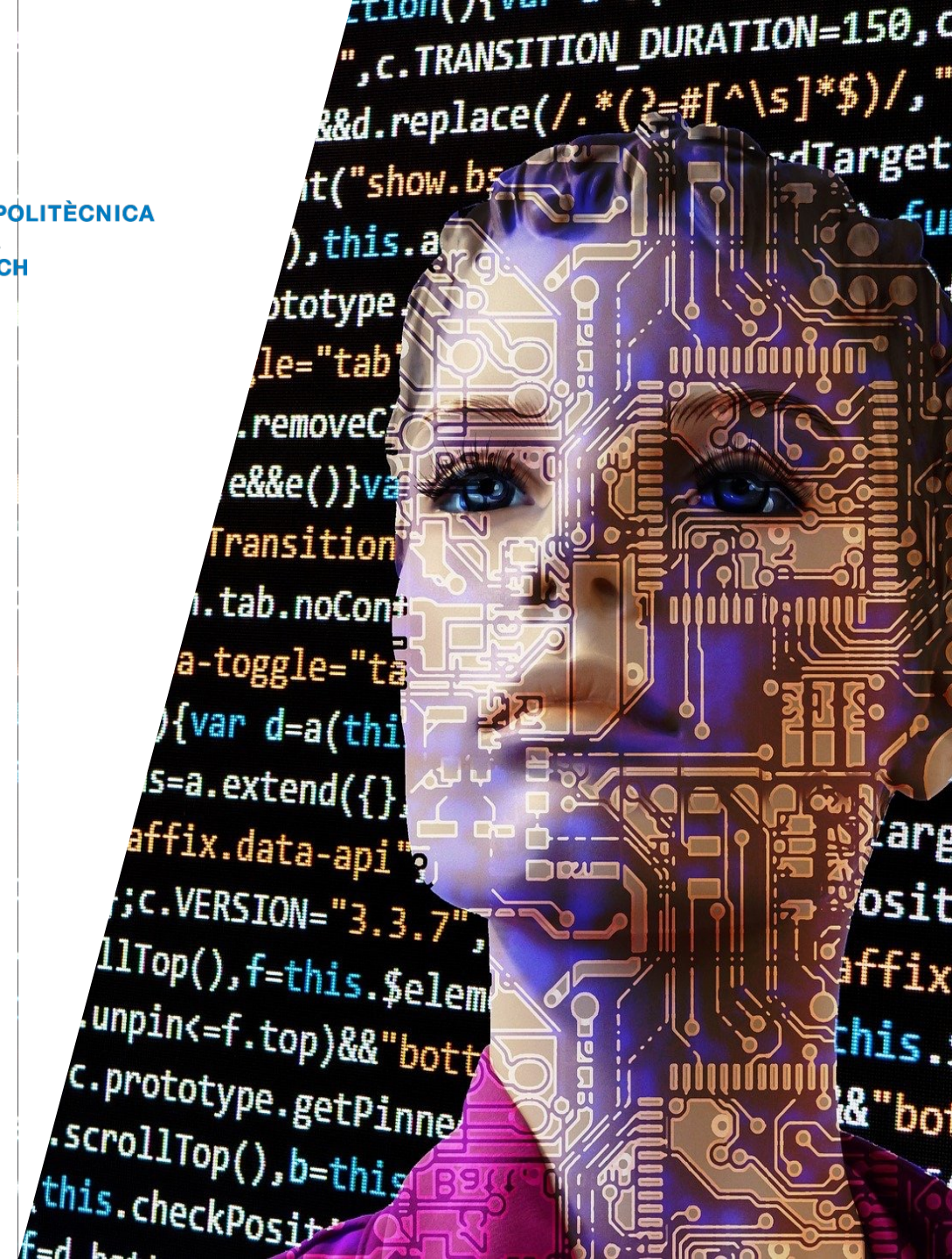


Customer Segmentation

Customer Analytics

Dr. Vicenc Fernandez



Customer Segmentation

Why, why, why?

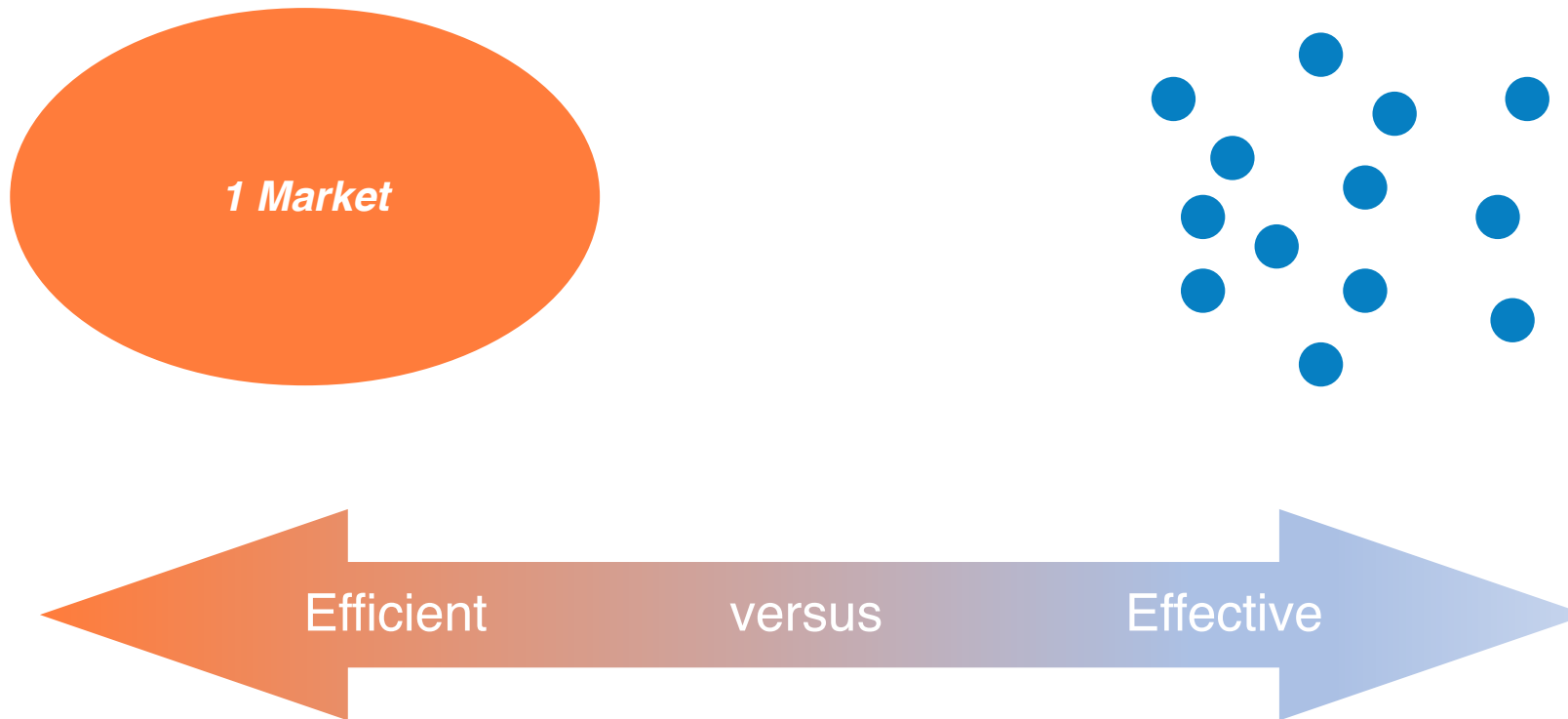
Customer Analytics, why?

Descriptive analytics (PAST), why?

Customer Segmentation, why?



Introduction



Market Matching Strategy



Segmentation

- Act of dissecting the marketplace into submarkets that require different marketing mixes

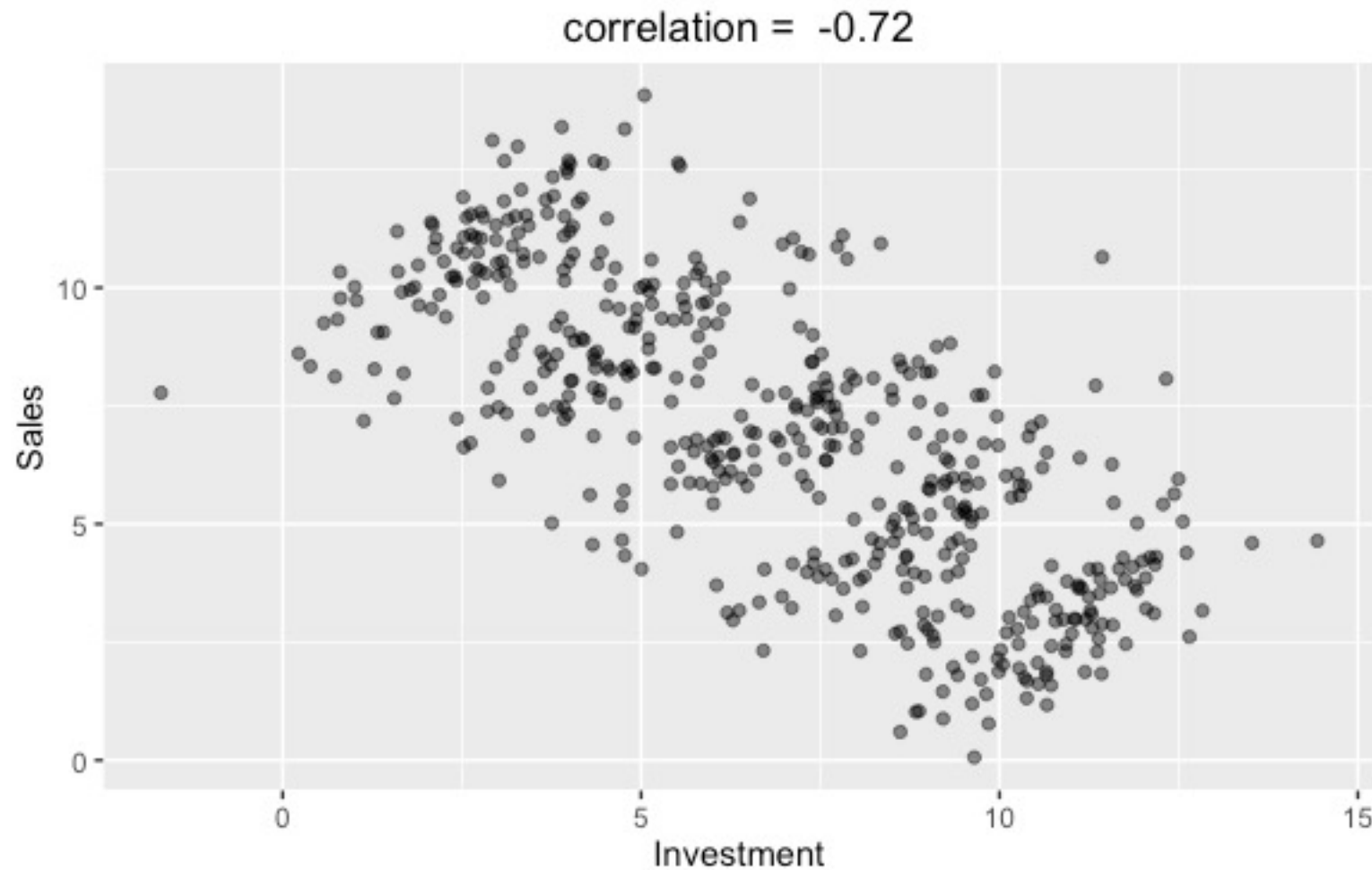
Targeting

- Process of reviewing market segments and deciding which one(s) to pursue

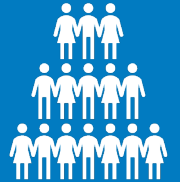
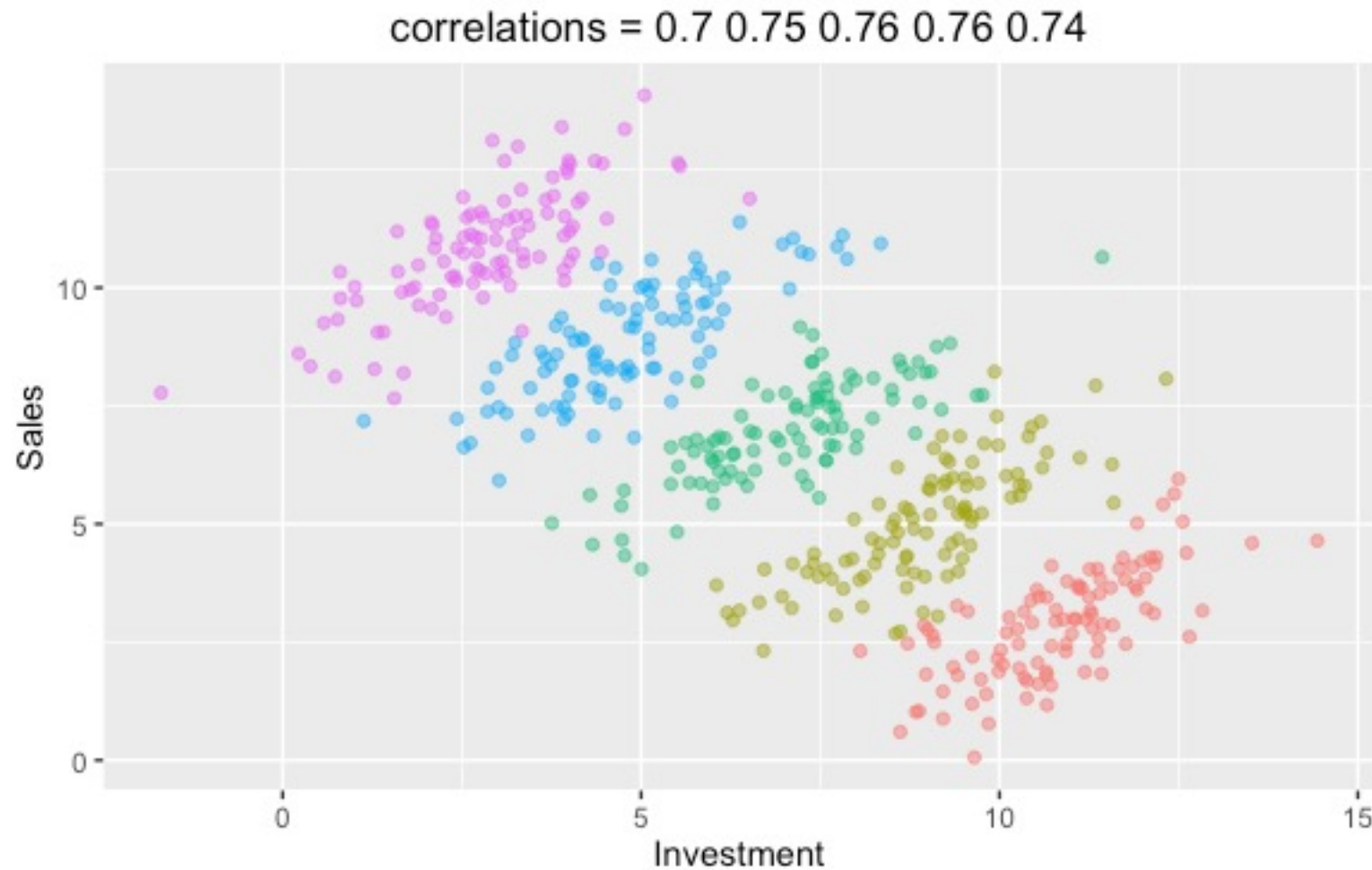
Positioning

- Establishing a differentiating image for a product or service in relation to its competition

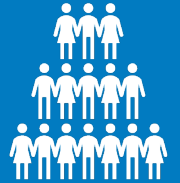
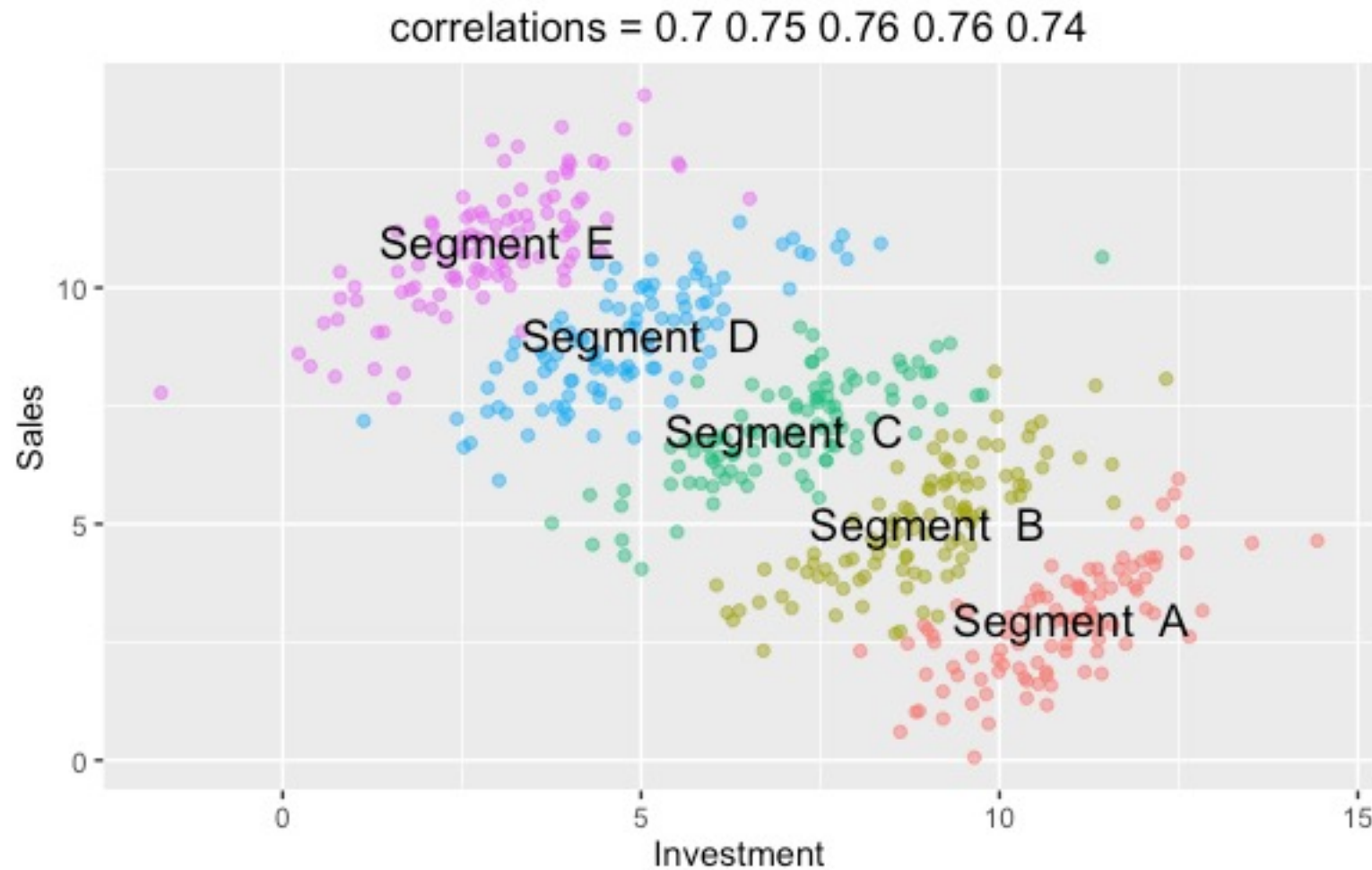
What is happening here?



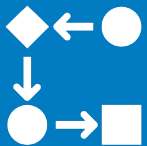
What is happening here?



What is happening here?



Steps for Customer Segmentation

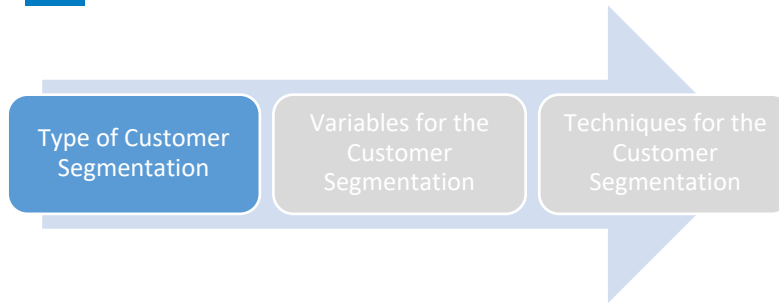


Types of
Customer
Segmentation

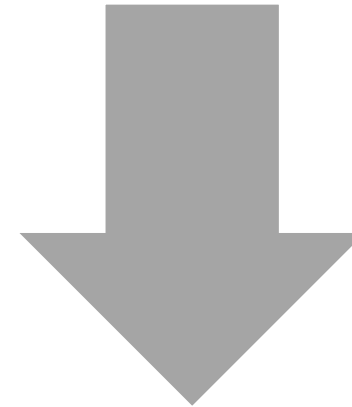
Variables for
the Customer
Segmentation

Techniques for
the Customer
Segmentation

Types of Customer Segmentation



Theoretical-
driven
segmentation



Data-driven
segmentation

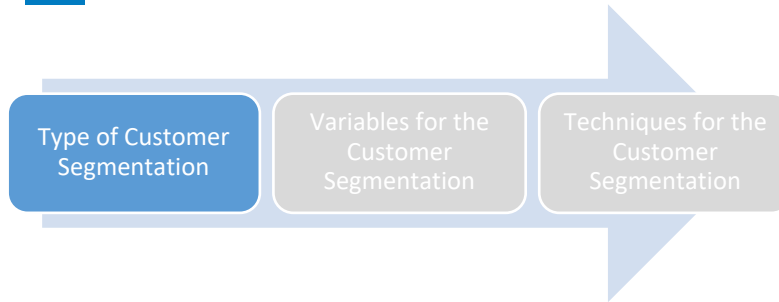


Types of Customer Segmentation



© marketoonist.com

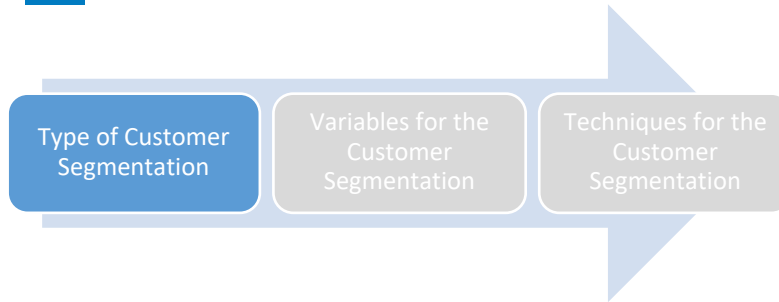
Types of Customer Segmentation



We are working in an online company that sells fruit and vegetable

Who are our customers?
How can we segment them?

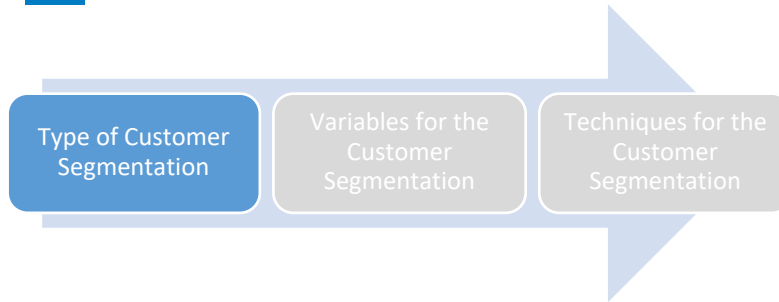
Types of Customer Segmentation



We are working in Wallapop

Who are our customers?
How can we segment them?

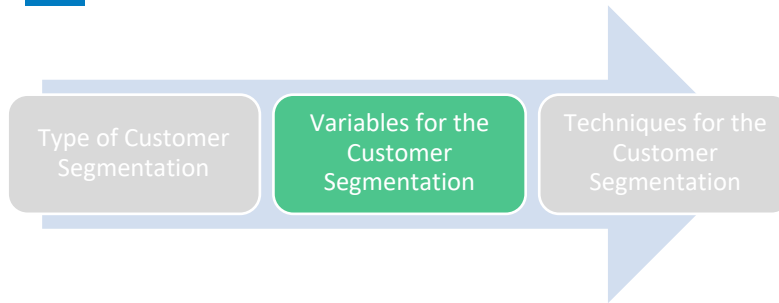
Types of Customer Segmentation



We are working in an airline.

Who are our customers?
How can we segment them?

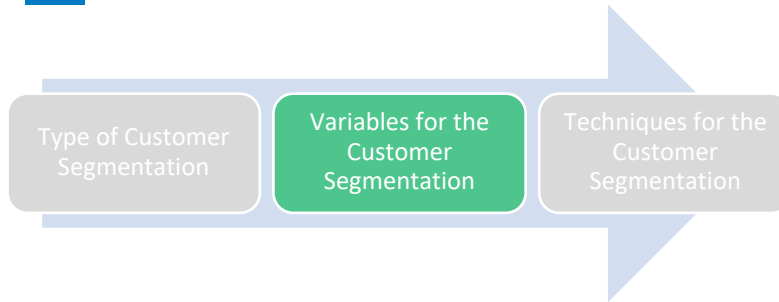
Variables for the Customer Segmentation



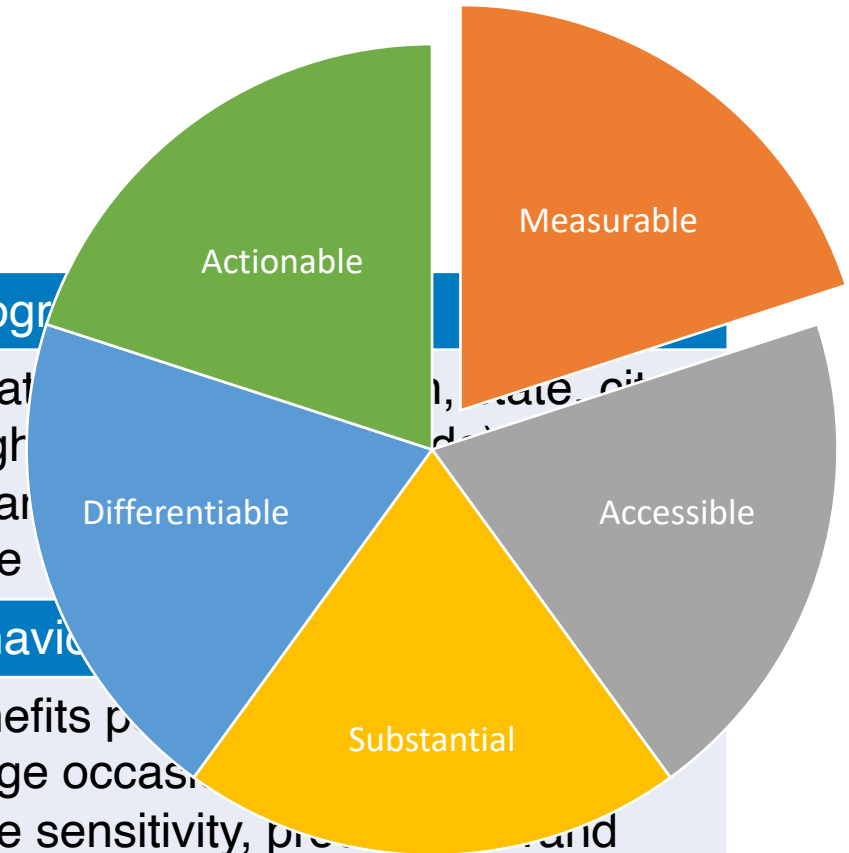
| Demographic | Geographic |
|---|--|
| Age, gender, household size, family status, income, race, occupation, religion, class, nationality, education | Location (country, region, state, city, neighborhood, postal code), distance, climate, population density, taste |
| Psychographic | Behavioral/Attitudinal |
| Lifestyle, activities, interests | Benefits perceived/expected, loyalty, usage occasion/rate, user status, price sensitivity, product or brand attitude |



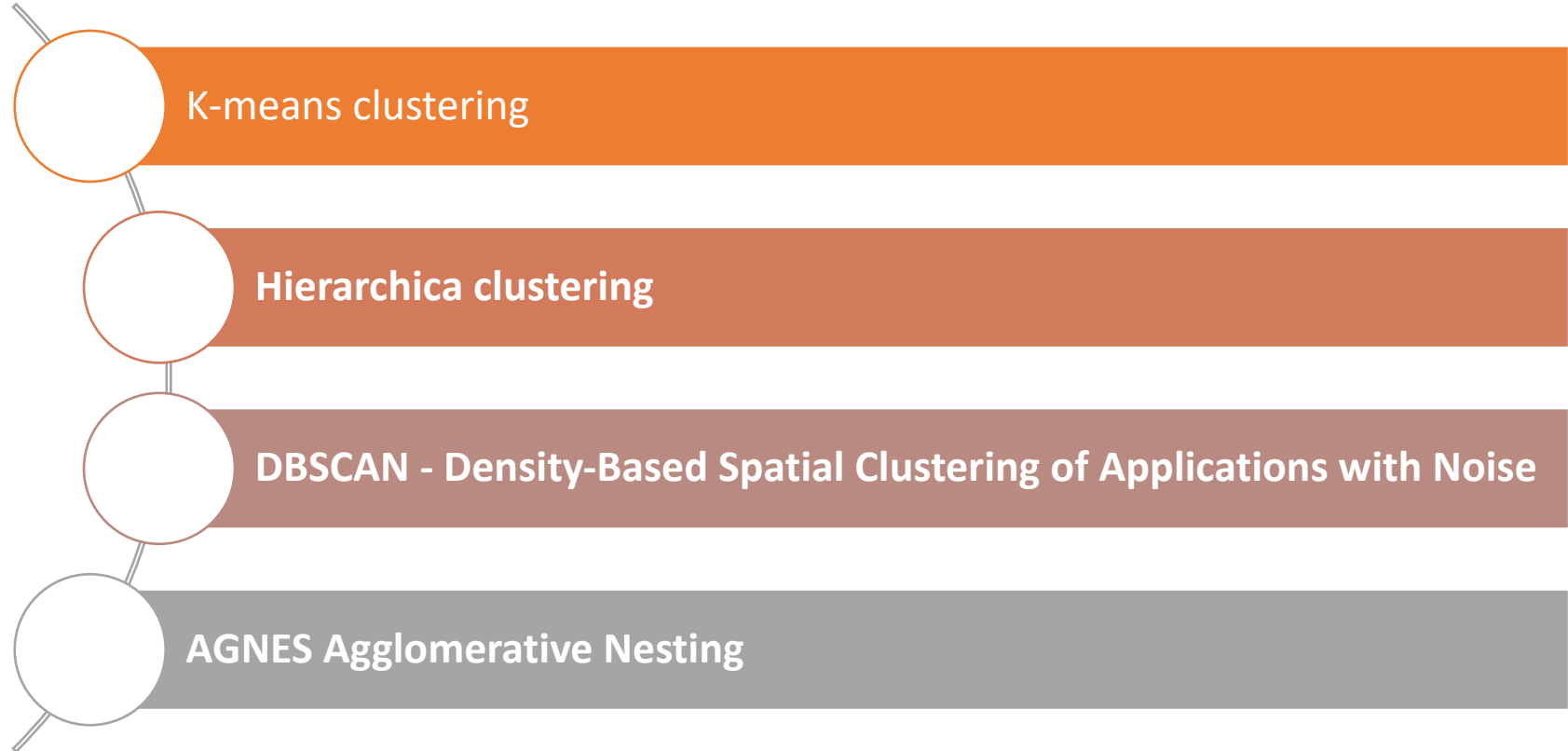
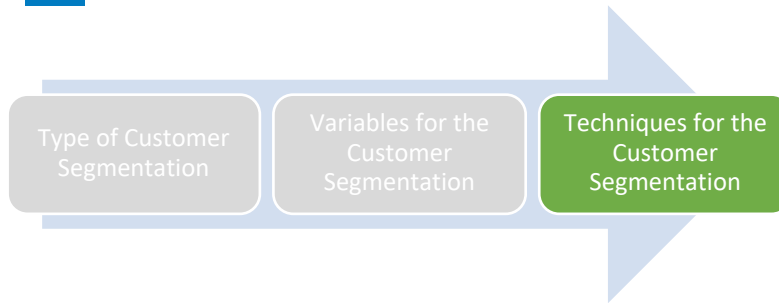
Variables for the Customer Segmentation



| Demographic | Geographic |
|---|--|
| Age, gender, household size, family status, income, race, occupation, religion, class, nationality, education | Location, neighborhood, distance, taste |
| Psychographic | Behavioral |
| Lifestyle, activities, interests | Benefits perceived, usage occasion, price sensitivity, purchase and attitude |



Techniques for the Customer Segmentation



Group Activity

We have two datasets:

- transactions.csv, where we have all our customers' purchases
- customers.csv, where you have demographic information about our customers

You need to build a customer segmentation with the available information

- You cannot search information on the web
- You need to prepare 1 slide for presenting your results.

Groups of 3 people

30 minutes

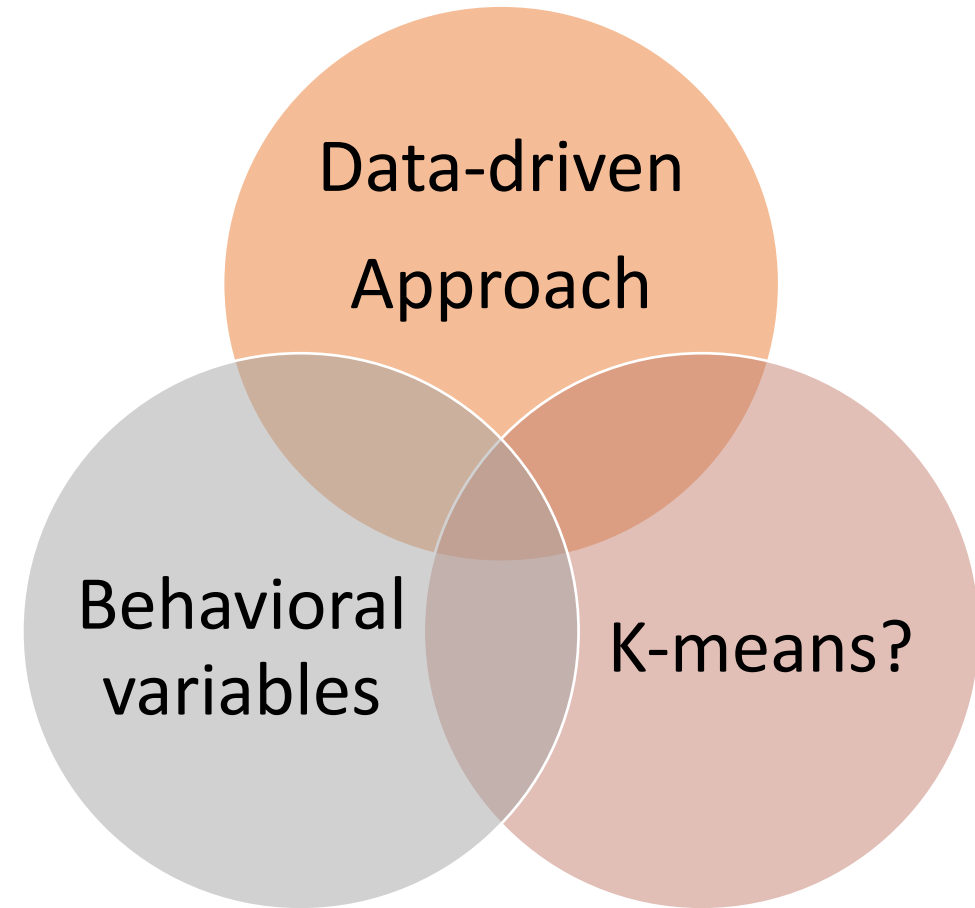
RFM Model



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RFM Model



Let's see an example: donations

| ID | Y1 | Y2 | Y3 | Y4 | Y5 | Y6 | Y7 | Y8 | Y9 | Y10 |
|------|----|----|----|----|----|----|----|----|----|-----|
| 0001 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | ? | ? | ? |
| 0002 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | ? | ? | ? |
| 0003 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | ? | ? | ? |
| 0004 | 1 | 0 | 1 | 0 | 1 | 1 | 1 | ? | ? | ? |
| 0005 | 1 | 0 | 1 | 1 | 1 | 0 | 1 | ? | ? | ? |
| 0006 | 1 | 1 | 1 | 1 | 0 | 1 | 0 | ? | ? | ? |
| 0007 | 1 | 1 | 0 | 1 | 0 | 1 | 0 | ? | ? | ? |
| 0008 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | ? | ? | ? |
| 0009 | 1 | 1 | 1 | 1 | 1 | 1 | 0 | ? | ? | ? |
| 0010 | 1 | 0 | 1 | 1 | 0 | 1 | 1 | ? | ? | ? |
| ... | | | | | | | | | | |

Who is the **best** customer?

Who is the person who has the highest probability to donate again?



Let's see an example: donations

| ID | Y1 | Y2 | Y3 | Y4 | Y5 | Y6 | Y7 | Y8 | Y9 | Y10 |
|------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| 0001 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | ? | ? | ? |
| 0002 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | ? | ? | ? |
| 0003 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | ? | ? | ? |
| 0004 | 1 | 0 | 1 | 0 | 1 | 1 | 1 | ? | ? | ? |
| 0005 | 1 | 0 | 1 | 1 | 1 | 0 | 1 | ? | ? | ? |
| 0006 | 1 | 1 | 1 | 1 | 0 | 1 | 0 | ? | ? | ? |
| 0007 | 1 | 1 | 0 | 1 | 0 | 1 | 0 | ? | ? | ? |
| Bob | 1 | 1 | 1 | 1 | 1 | 1 | 1 | ? | ? | ? |
| 0009 | 1 | 1 | 1 | 1 | 1 | 1 | 0 | ? | ? | ? |
| 0010 | 1 | 0 | 1 | 1 | 0 | 1 | 1 | ? | ? | ? |
| ... | | | | | | | | | | |

Who is the **best** customer?

Who is the person who has the highest probability to donate again?



FREQUENCY



How many times did the donor give money in
the last 7 years?

Let's see an example: donations

| ID | Y1 | Y2 | Y3 | Y4 | Y5 | Y6 | Y7 | Y8 | Y9 | Y10 |
|------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| 0001 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | ? | ? | ? |
| 0002 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | ? | ? | ? |
| 0003 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | ? | ? | ? |
| 0004 | 1 | 0 | 1 | 0 | 1 | 1 | 1 | ? | ? | ? |
| 0005 | 1 | 0 | 1 | 1 | 1 | 0 | 1 | ? | ? | ? |
| 0006 | 1 | 1 | 1 | 1 | 0 | 1 | 0 | ? | ? | ? |
| 0007 | 1 | 1 | 0 | 1 | 0 | 1 | 0 | ? | ? | ? |
| Bob | 1 | 1 | 1 | 1 | 1 | 1 | 1 | ? | ? | ? |
| 0009 | 1 | 1 | 1 | 1 | 1 | 1 | 0 | ? | ? | ? |
| 0010 | 1 | 0 | 1 | 1 | 0 | 1 | 1 | ? | ? | ? |
| ... | | | | | | | | | | |

Who is the **worst** customer?

Who is the person who has the lowest probability to donate again?



Let's see an example: donations

| ID | Y1 | Y2 | Y3 | Y4 | Y5 | Y6 | Y7 | Y8 | Y9 | Y10 |
|-------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Sara | 1 | 0 | 0 | 0 | 0 | 0 | 0 | ? | ? | ? |
| 0002 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | ? | ? | ? |
| 0003 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | ? | ? | ? |
| 0004 | 1 | 0 | 1 | 0 | 1 | 1 | 1 | ? | ? | ? |
| 0005 | 1 | 0 | 1 | 1 | 1 | 0 | 1 | ? | ? | ? |
| 0006 | 1 | 1 | 1 | 1 | 0 | 1 | 0 | ? | ? | ? |
| 0007 | 1 | 1 | 0 | 1 | 0 | 1 | 0 | ? | ? | ? |
| Bob | 1 | 1 | 1 | 1 | 1 | 1 | 1 | ? | ? | ? |
| 0009 | 1 | 1 | 1 | 1 | 1 | 1 | 0 | ? | ? | ? |
| 0010 | 1 | 0 | 1 | 1 | 0 | 1 | 1 | ? | ? | ? |
| ... | | | | | | | | | | |

Who is the **worst** customer?

Who is the person who has the lowest probability to donate again?



FREQUENCY



How many times did the donor give money in
the last 7 years?

Let's see an example: donations

| ID | Y1 | Y2 | Y3 | Y4 | Y5 | Y6 | Y7 | Y8 | Y9 | Y10 |
|-------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Sara | 1 | 0 | 0 | 0 | 0 | 0 | 0 | ? | ? | ? |
| 0002 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | ? | ? | ? |
| 0003 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | ? | ? | ? |
| 0004 | 1 | 0 | 1 | 0 | 1 | 1 | 1 | ? | ? | ? |
| 0005 | 1 | 0 | 1 | 1 | 1 | 0 | 1 | ? | ? | ? |
| 0006 | 1 | 1 | 1 | 1 | 0 | 1 | 0 | ? | ? | ? |
| 0007 | 1 | 1 | 0 | 1 | 0 | 1 | 0 | ? | ? | ? |
| Bob | 1 | 1 | 1 | 1 | 1 | 1 | 1 | ? | ? | ? |
| 0009 | 1 | 1 | 1 | 1 | 1 | 1 | 0 | ? | ? | ? |
| 0010 | 1 | 0 | 1 | 1 | 0 | 1 | 1 | ? | ? | ? |
| ... | | | | | | | | | | |

After Bob,
who is the person who has the highest probability to donate again?



Let's see an example: donations

| ID | Y1 | Y2 | Y3 | Y4 | Y5 | Y6 | Y7 | Y8 | Y9 | Y10 |
|-------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Sara | 1 | 0 | 0 | 0 | 0 | 0 | 0 | ? | ? | ? |
| 0002 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | ? | ? | ? |
| 0003 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | ? | ? | ? |
| Mary | 1 | 0 | 1 | 0 | 1 | 1 | 1 | ? | ? | ? |
| 0005 | 1 | 0 | 1 | 1 | 1 | 0 | 1 | ? | ? | ? |
| 0006 | 1 | 1 | 1 | 1 | 0 | 1 | 0 | ? | ? | ? |
| 0007 | 1 | 1 | 0 | 1 | 0 | 1 | 0 | ? | ? | ? |
| Bob | 1 | 1 | 1 | 1 | 1 | 1 | 1 | ? | ? | ? |
| John | 1 | 1 | 1 | 1 | 1 | 1 | 0 | ? | ? | ? |
| 0010 | 1 | 0 | 1 | 1 | 0 | 1 | 1 | ? | ? | ? |
| ... | | | | | | | | | | |

After Bob,
who is the person who has the highest probability to donate again?



Why did you decide Mary or John?

RECENCY: How recently did the donor give money? When was the last time the donor give money?

FREQUENCY: How many times did the donor give money in the last 7 years?



Why did you decide Mary or John?

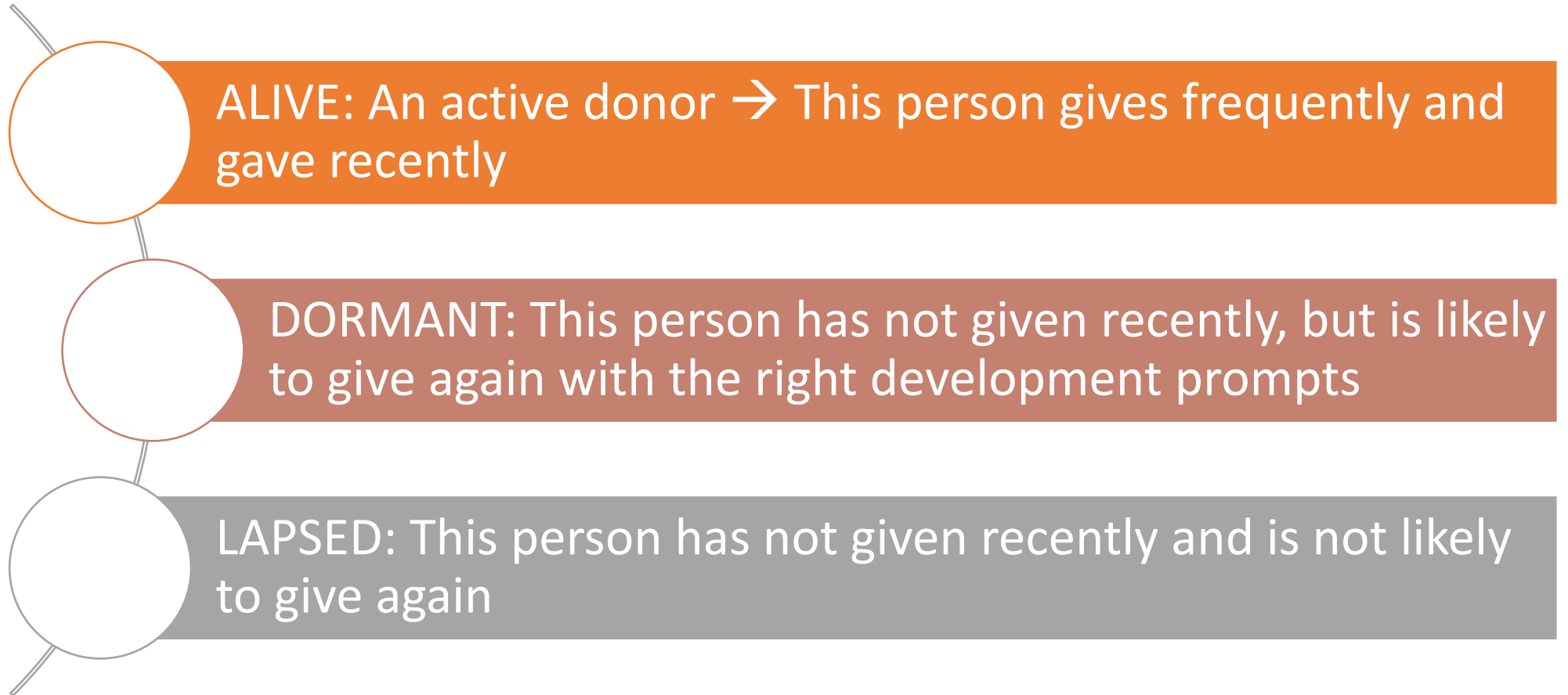
RECENCY: How recently did the donor give money? When was the last time the donor give money?

Which is more important?

FREQUENCY: How many times did the donor give money in the last 7 years?



Donor Types???



Let's see an example: donations

| ID | Y1 | Y2 | Y3 | Y4 | Y5 | Y6 | Y7 | Y8 | Y9 | Y10 |
|-------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Sara | 1 | 0 | 0 | 0 | 0 | 0 | 0 | ? | ? | ? |
| 0002 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | ? | ? | ? |
| 0003 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | ? | ? | ? |
| Mary | 1 | 0 | 1 | 0 | 1 | 1 | 1 | ? | ? | ? |
| 0005 | 1 | 0 | 1 | 1 | 1 | 0 | 1 | ? | ? | ? |
| 0006 | 1 | 1 | 1 | 1 | 0 | 1 | 0 | ? | ? | ? |
| 0007 | 1 | 1 | 0 | 1 | 0 | 1 | 0 | ? | ? | ? |
| Bob | 1 | 1 | 1 | 1 | 1 | 1 | 1 | ? | ? | ? |
| John | 1 | 1 | 1 | 1 | 1 | 1 | 0 | ? | ? | ? |
| 0010 | 1 | 0 | 1 | 1 | 0 | 1 | 1 | ? | ? | ? |
| ... | | | | | | | | | | |

What type of Donor are Mary and John? **Alive, Dormant, or Lapsed**



Let's see an example: donations

| ID | Y1 | Y2 | Y3 | Y4 | Y5 | Y6 | Y7 | Y8 | Y9 | Y10 |
|-------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Sara | 1 | 0 | 0 | 0 | 0 | 0 | 0 | ? | ? | ? |
| 0002 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | ? | ? | ? |
| 0003 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | ? | ? | ? |
| Mary | 1 | 0 | 1 | 0 | 1 | 1 | 1 | ? | ? | ? |
| 0005 | 1 | 0 | 1 | 1 | 1 | 0 | 1 | ? | ? | ? |
| 0006 | 1 | 1 | 1 | 1 | 0 | 1 | 0 | ? | ? | ? |
| 0007 | 1 | 1 | 0 | 1 | 0 | 1 | 0 | ? | ? | ? |
| Bob | 1 | 1 | 1 | 1 | 1 | 1 | 1 | ? | ? | ? |
| John | 1 | 1 | 1 | 1 | 1 | 1 | 0 | ? | ? | ? |
| Cris | 1 | 0 | 1 | 1 | 0 | 1 | 1 | ? | ? | ? |
| ... | | | | | | | | | | |

Who is more valuable: Mary or Cris? Both have 5 donations



Why did you decide Mary or John?

RECENCY: How ***recently*** did the donor give money? When was the ***last time*** the donor give money?

FREQUENCY: How many times did the donor give money in the last 7 years?



Let's see an example: donations

| ID | Y1 | Y2 | Y3 | Y4 | Y5 | Y6 | Y7 | Y8 | Y9 | Y10 |
|-------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Sara | 1 | 0 | 0 | 0 | 0 | 0 | 0 | ? | ? | ? |
| 0002 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | ? | ? | ? |
| 0003 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | ? | ? | ? |
| Mary | 1 | 0 | 1 | 0 | 1 | 1 | 1 | ? | ? | ? |
| 0005 | 1 | 0 | 1 | 1 | 1 | 0 | 1 | ? | ? | ? |
| 0006 | 1 | 1 | 1 | 1 | 0 | 1 | 0 | ? | ? | ? |
| 0007 | 1 | 1 | 0 | 1 | 0 | 1 | 0 | ? | ? | ? |
| Bob | 1 | 1 | 1 | 1 | 1 | 1 | 1 | ? | ? | ? |
| John | 1 | 1 | 1 | 1 | 1 | 1 | 0 | ? | ? | ? |
| Cris | 1 | 0 | 1 | 1 | 0 | 1 | 1 | ? | ? | ? |
| ... | | | | | | | | | | |

Could you predict what is going to happen with Cris in the following 3 years?



Let's see an example: donations

| ID | Y1 | Y2 | Y3 | Y4 | Y5 | Y6 | Y7 | Y8 | Y9 | Y10 |
|-------------|----|----|----|----|----|----|----|----|----|-----|
| Cris | 1 | 0 | 1 | 1 | 0 | 1 | 1 | ? | ? | ? |



| ID | Y1 | Y2 | Y3 | Y4 | Y5 | Y6 | Y7 | Y8 | Y9 | Y10 |
|-------------|----|----|----|----|----|----|----|----|----|-----|
| Cris | 1 | 0 | 1 | 1 | 0 | 1 | 1 | 0 | 1 | 1 |

But, do you think that people are doing this kind of things??

Could you predict what is going to happen with Cris in the following 3 years?





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RFM Segmentation

The Monetary Score

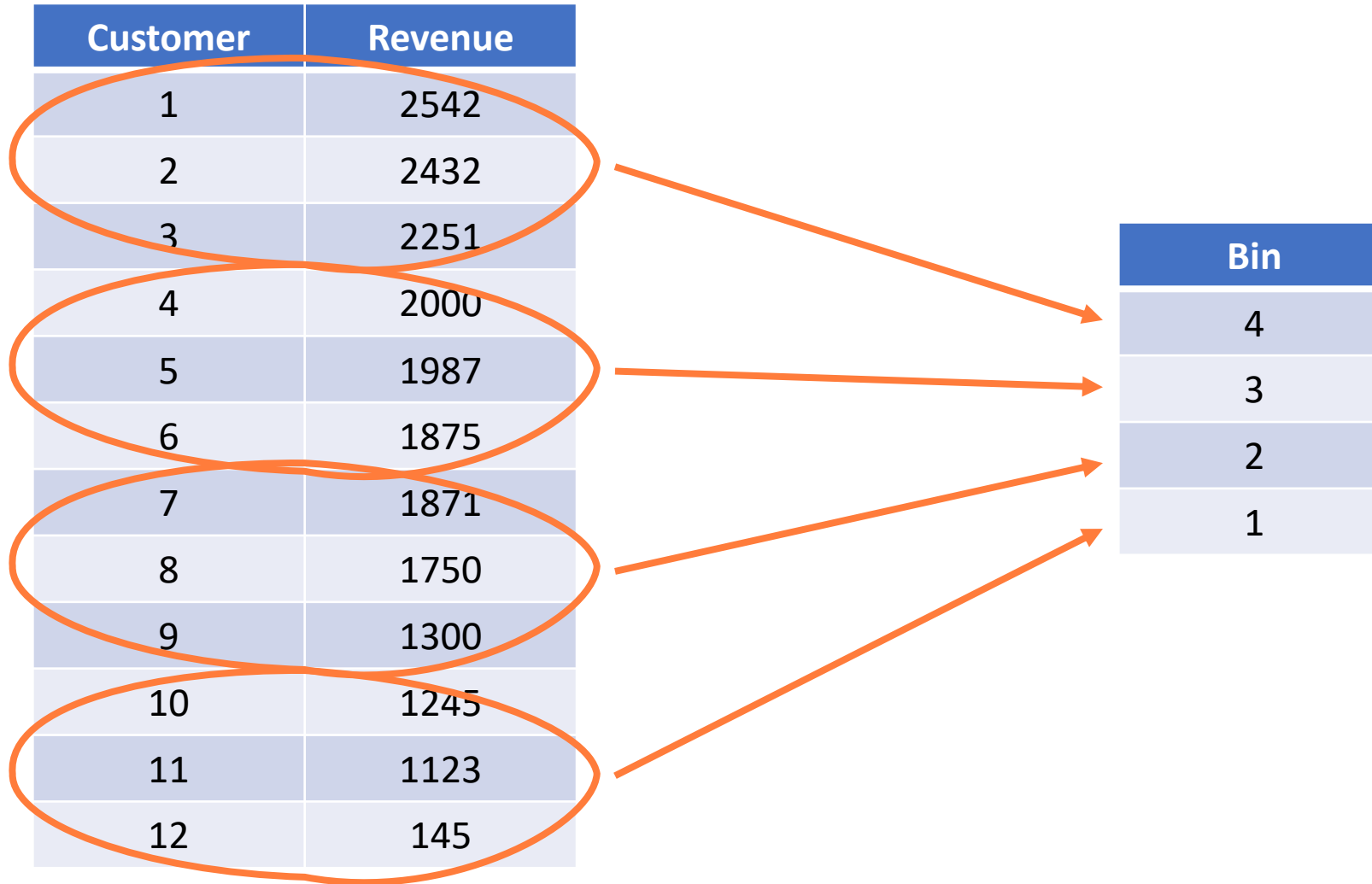


Calculate the total revenue by each customer

Define the number of bins for the score

Bin the revenue values: the highest value is the most highest revenue

The Monetary Score



Frequency Score

Calculate the total number of purchases

Define the number of bins for the score

Bin the frequency values: the highest value is the most frequency



The Recency Score



Select the date of most recent purchase

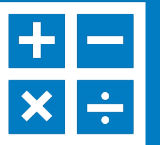
Define the number of bins for the score

Bin the recency values: the highest value is the most recency

RFM Score

RFM score is generated which is simply the three individual scores concatenated into a single value.

| recency_score | frequency_score | monetary_score | rfm_score |
|---------------|-----------------|----------------|-----------|
| 2 | 2 | 2 | 222 |
| 4 | 5 | 5 | 455 |
| 5 | 1 | 1 | 511 |
| 5 | 4 | 4 | 544 |
| 5 | 4 | 5 | 545 |
| 5 | 4 | 3 | 543 |
| 4 | 5 | 5 | 455 |



RFM Segmentation



| Segment | Description | R | F | M |
|--------------------|--|-------|-------|-------|
| Champions | Bought recently, buy often and spend the most | 4 - 5 | 4 - 5 | 4 - 5 |
| Loyal Customers | Spend good money. Responsive to promotions | 2 - 5 | 3 - 5 | 3 - 5 |
| Potential Loyalist | Recent customers, spent good amount, bought more than once | 3 - 5 | 1 - 3 | 1 - 3 |
| New Customers | Bought more recently, but not often | 4 - 5 | <= 1 | <= 1 |
| Promising | Recent shoppers, but haven't spent much | 3 - 4 | <= 1 | <= 1 |
| Need Attention | Above average recency, frequency & monetary values | 2 - 3 | 2 - 3 | 2 - 3 |
| About To Sleep | Below average recency, frequency & monetary values | 2 - 3 | <= 2 | <= 2 |
| At Risk | Spent big money, purchased often but long time ago | <= 2 | 2 - 5 | 2 - 5 |
| Can't Lose Them | Made big purchases and often, but long time ago | <= 1 | 4 - 5 | 4 - 5 |
| Hibernating | Low spenders, low frequency, purchased long time ago | 1 - 2 | 1 - 2 | 1 - 2 |
| Lost | Lowest recency, frequency & monetary scores | <= 2 | <= 2 | <= 2 |

Clustering



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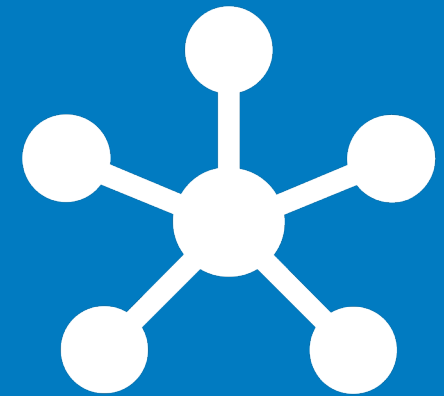
K-Means

K-means clustering tries to find the centroids of a fixed number of clusters of points in a high-dimensional space.

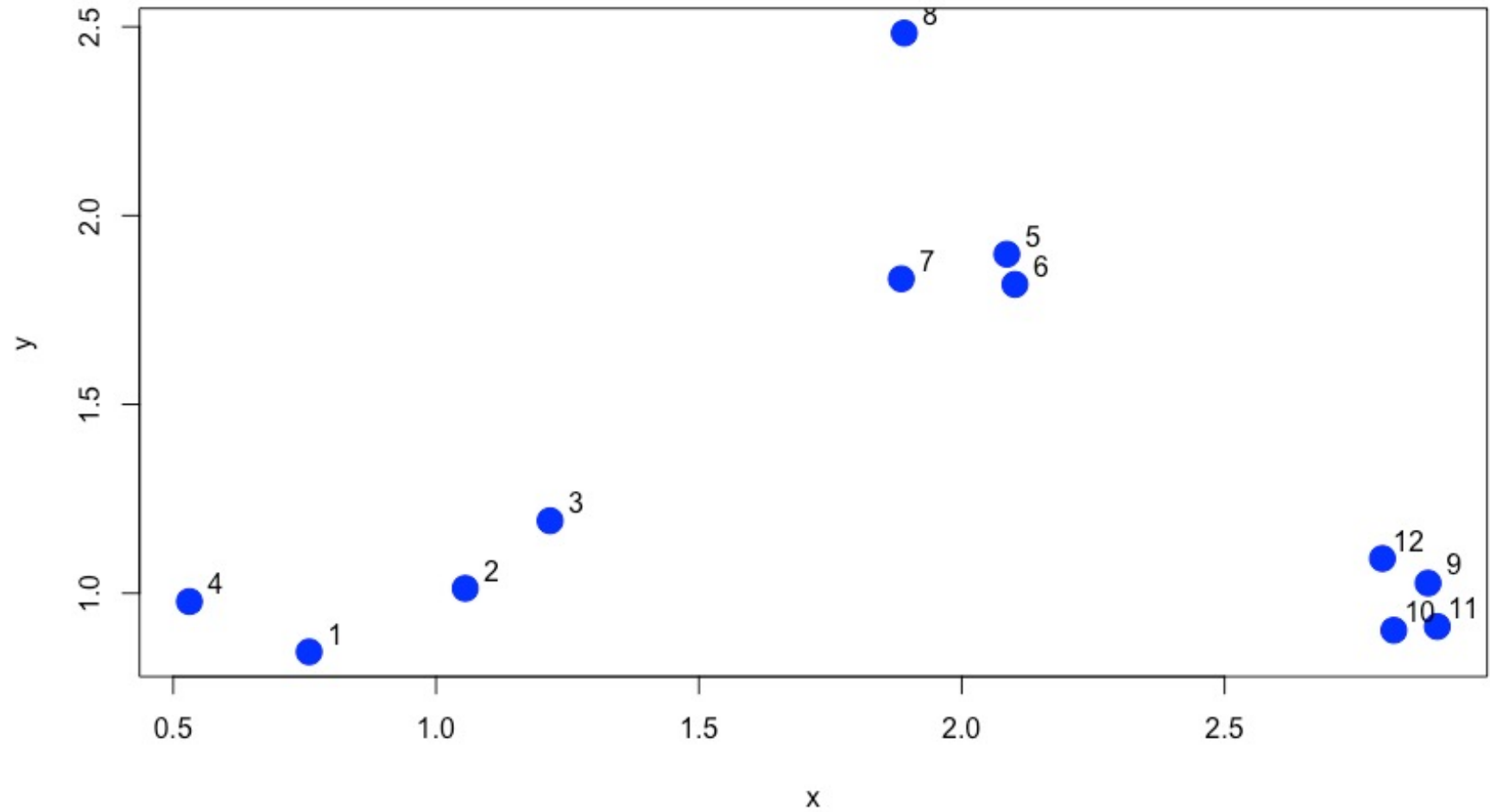
The idea is very simple: to cluster cases,
in other words, to group cases.

The algorithm is recursive and goes as follows

- Fix the number of clusters at some integer greater than or equal to 2
- Start with the “centroids” of each cluster
- Assign points to their closest centroid; cluster membership corresponds to the centroid assignment
- Recalculate centroid positions and repeat.

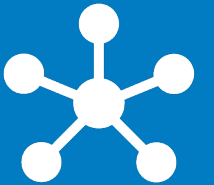
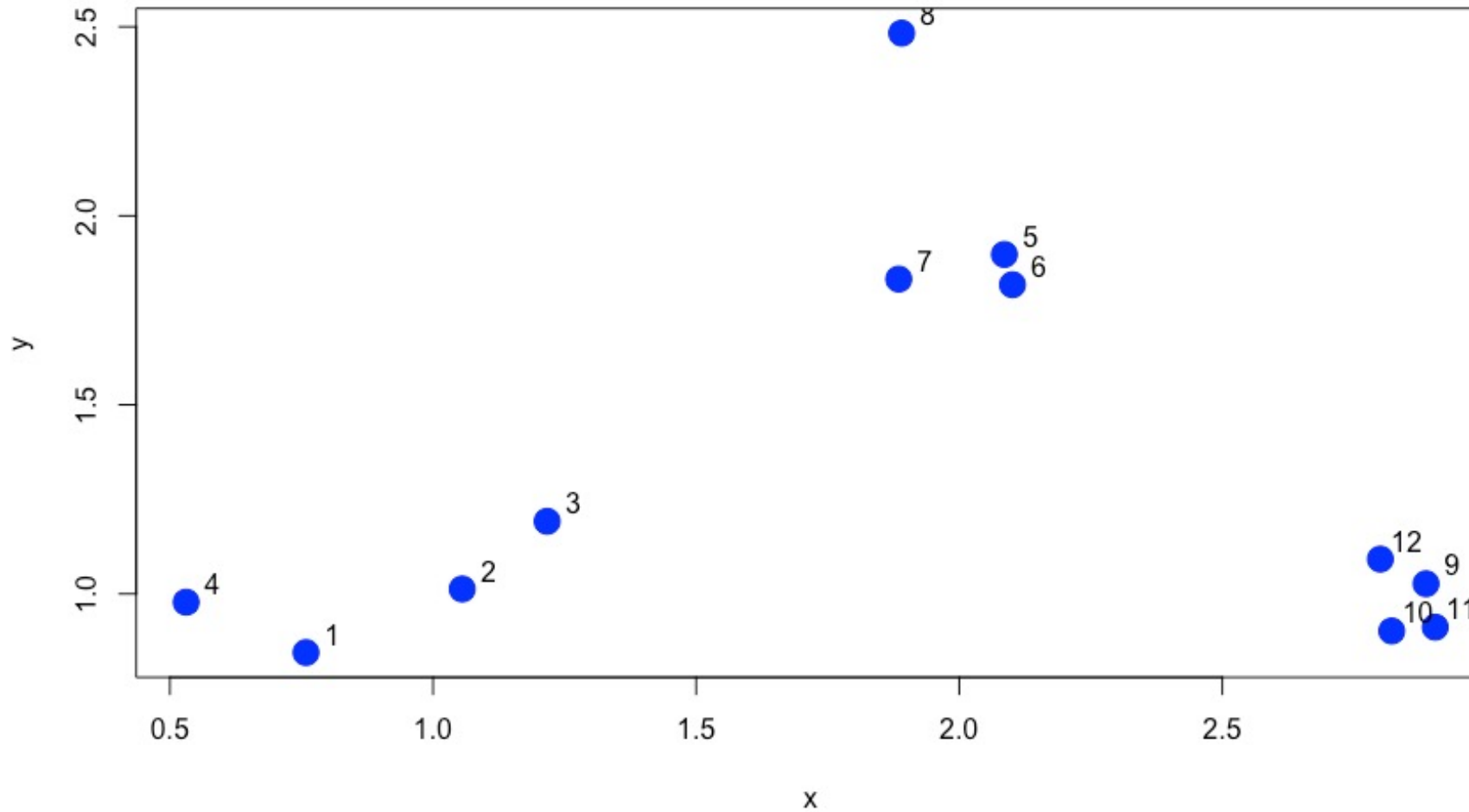


Example

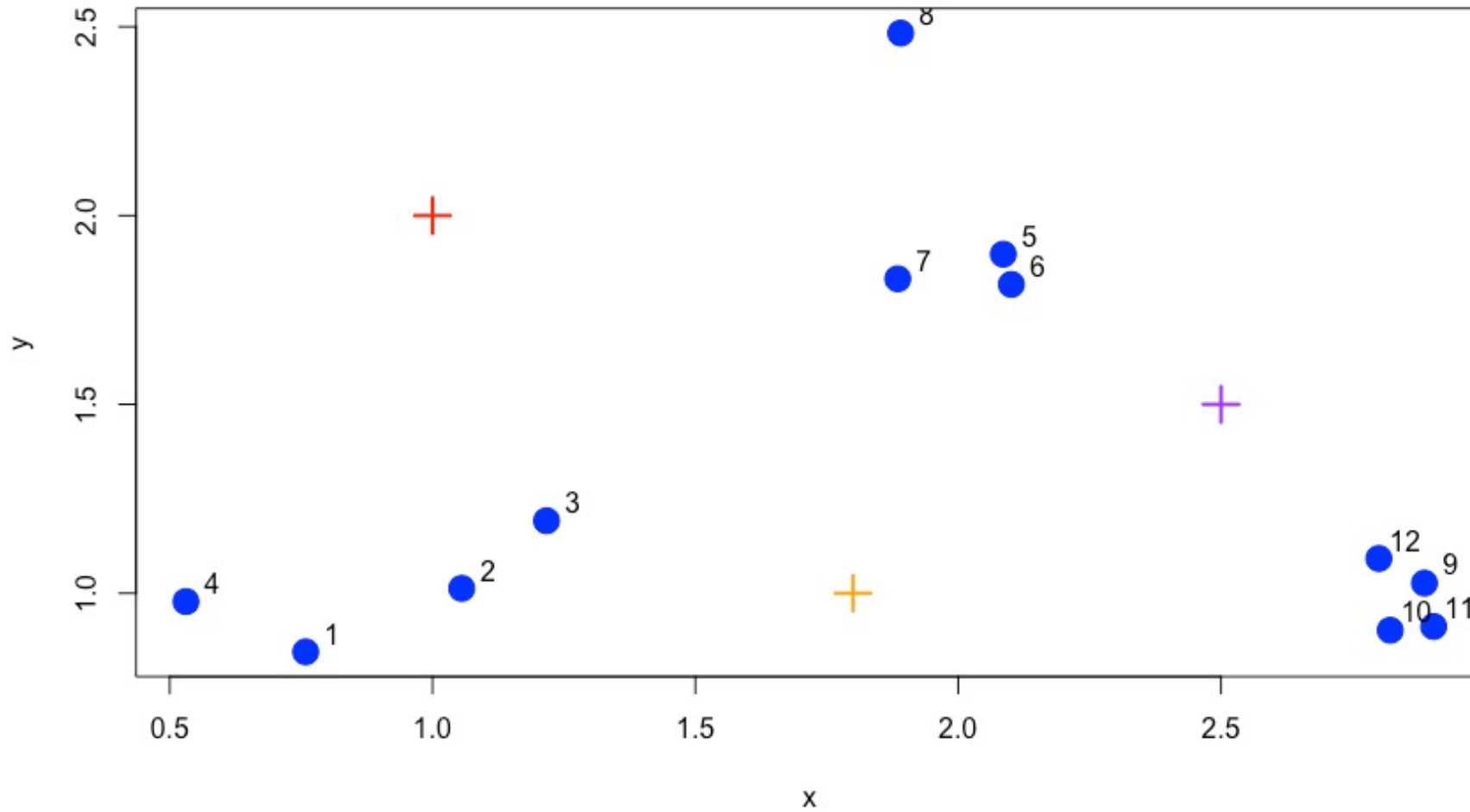


Example

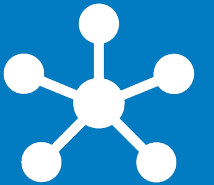
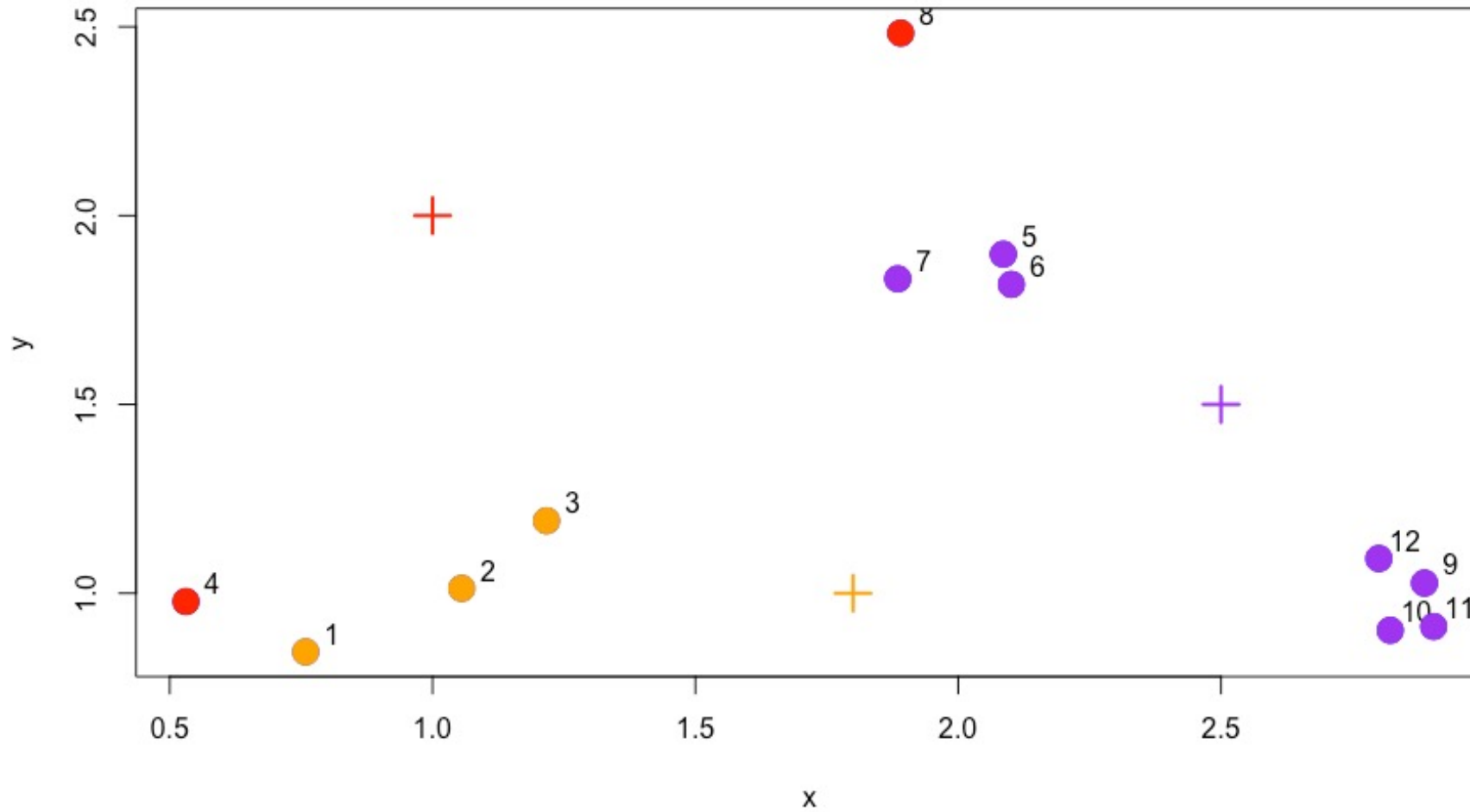
3 clusters



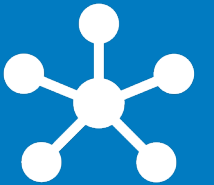
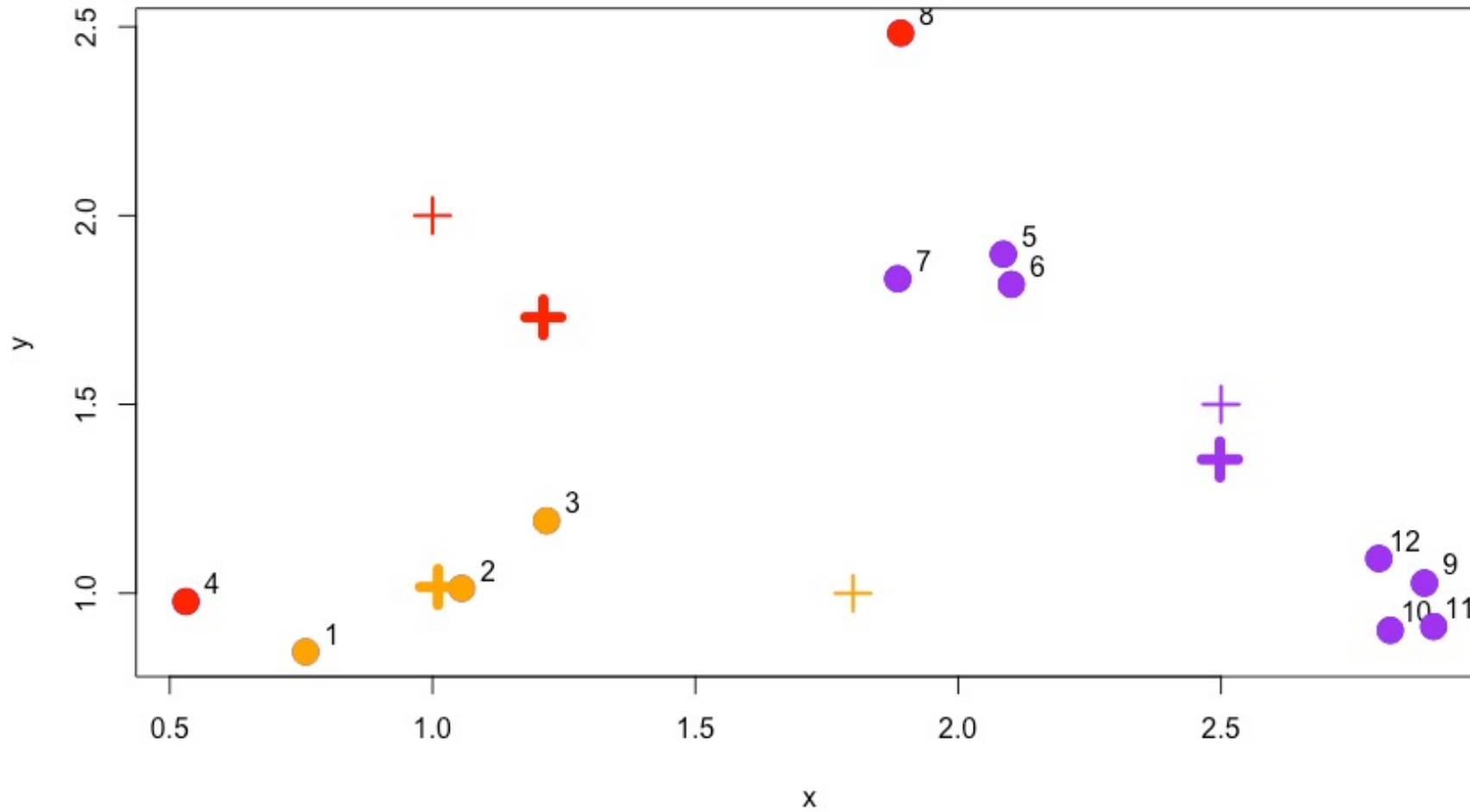
Example



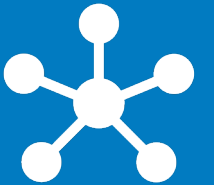
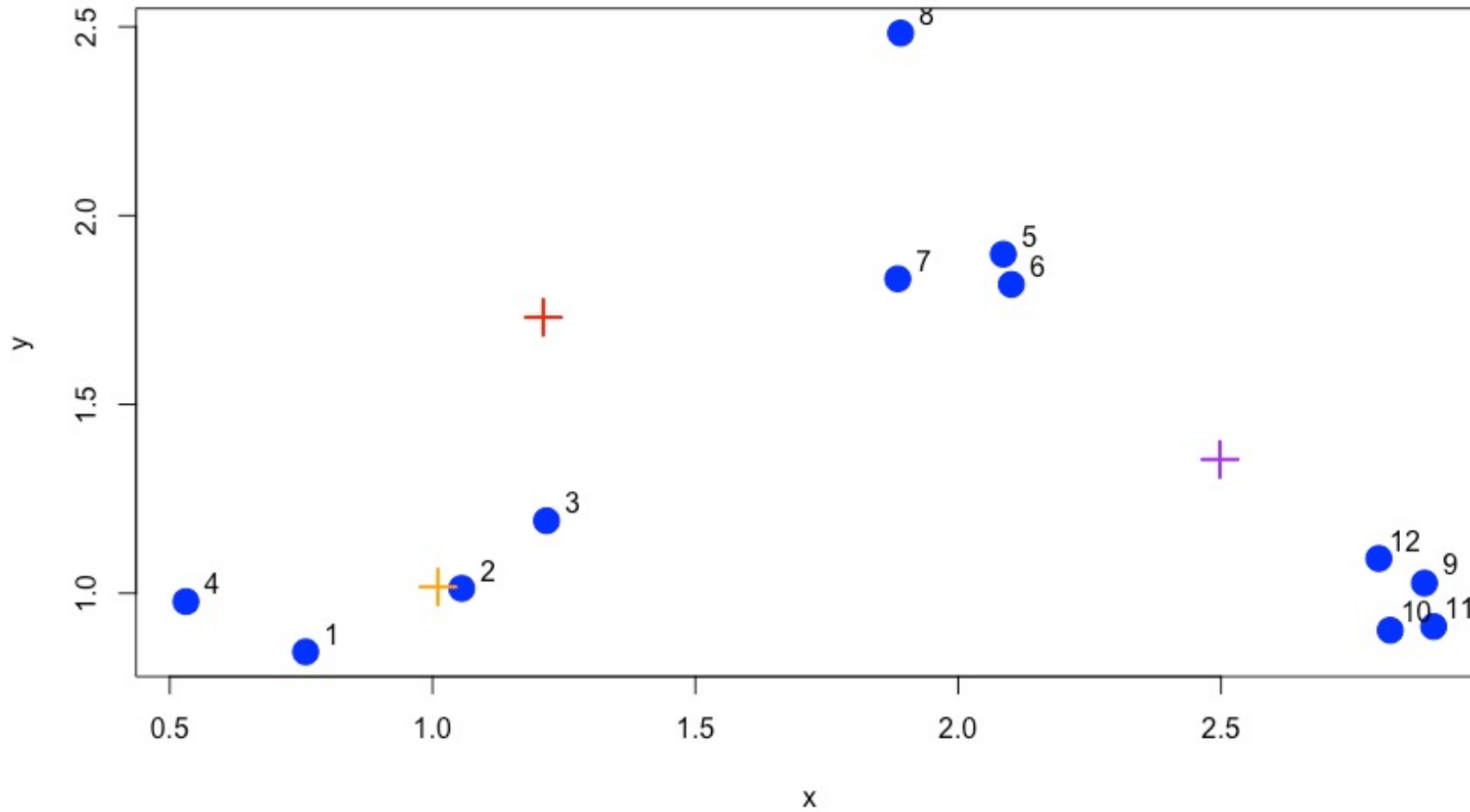
Example



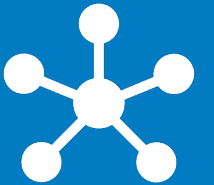
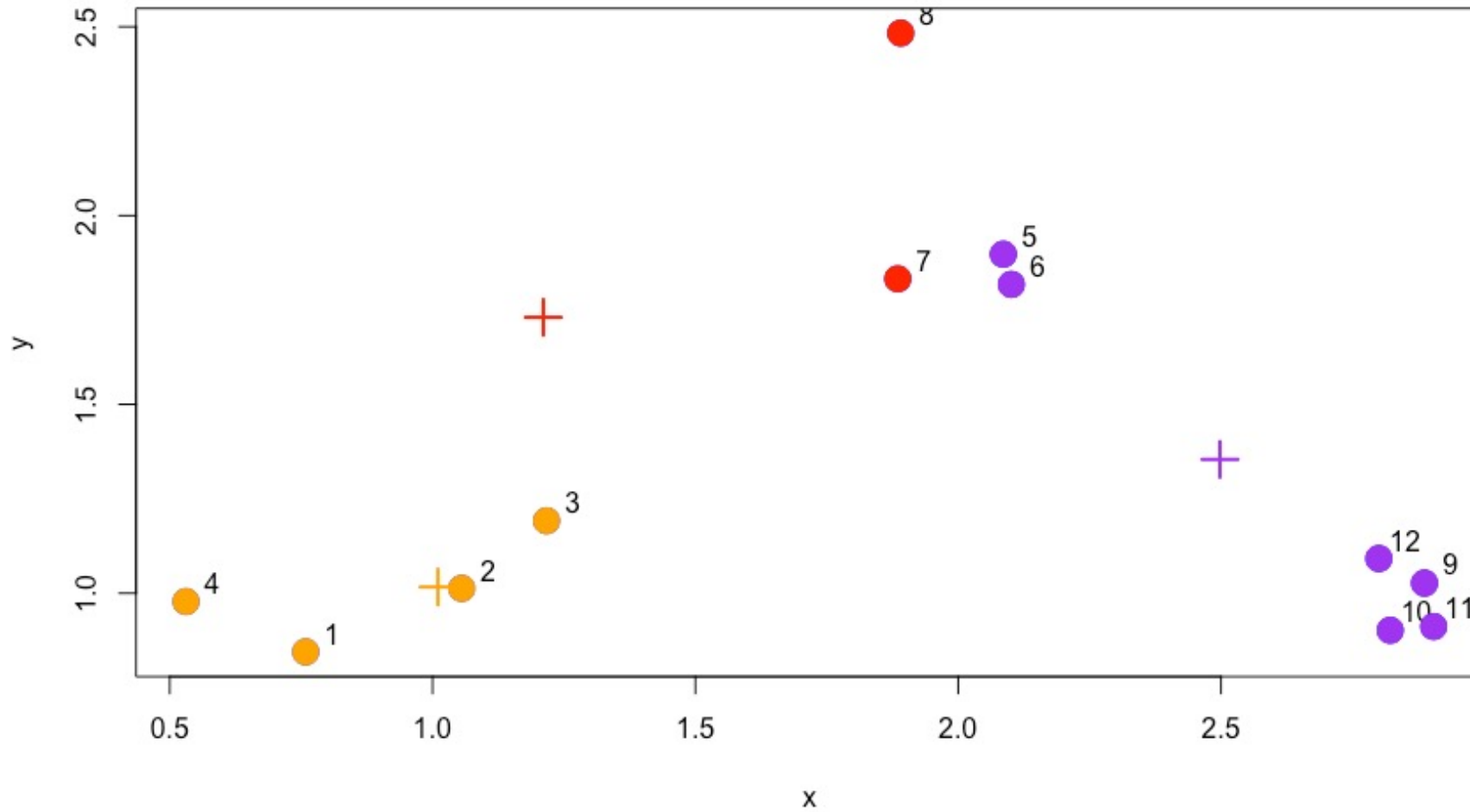
Example



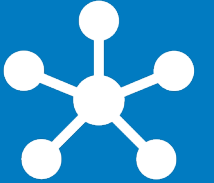
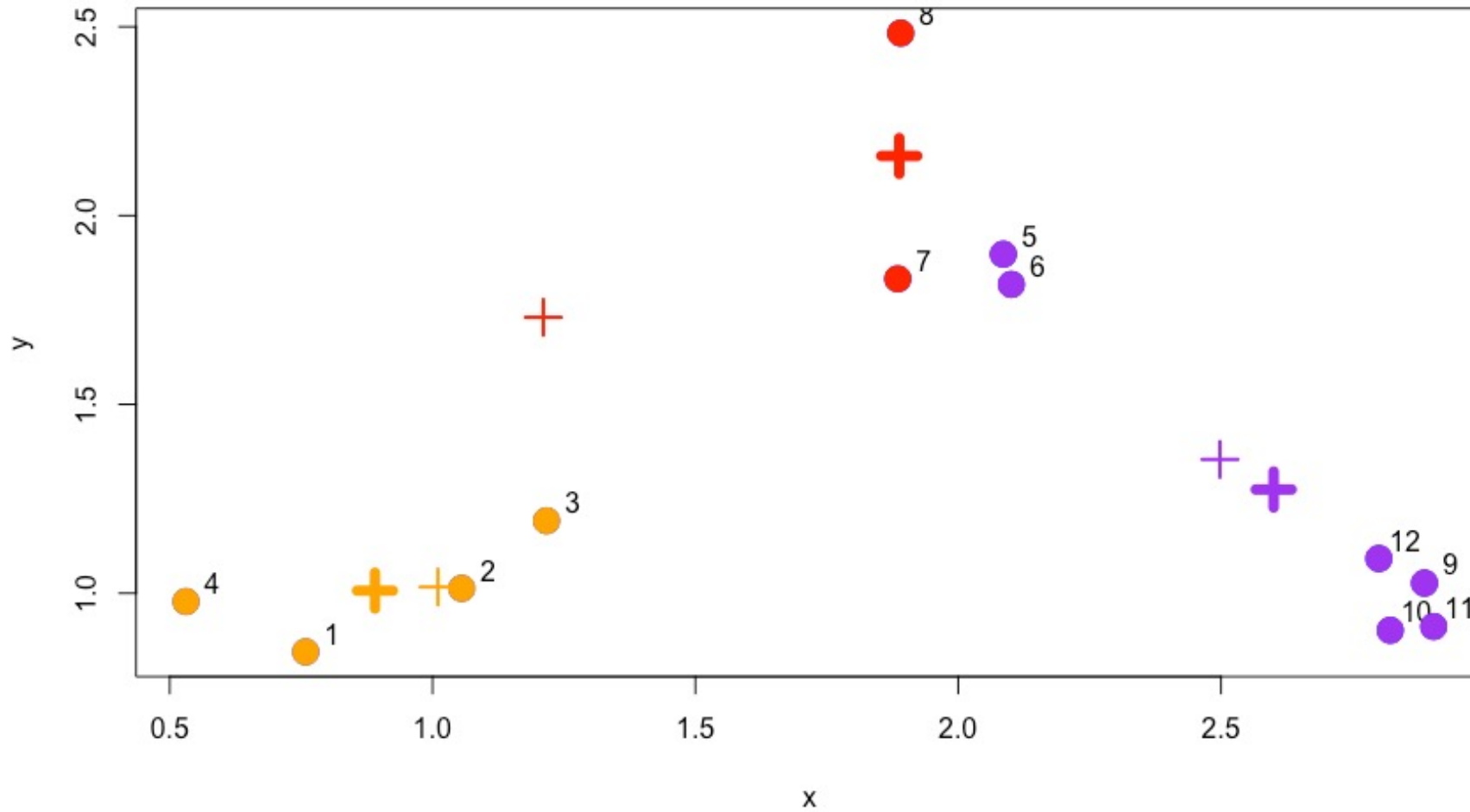
Example



Example

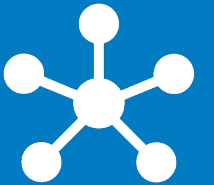
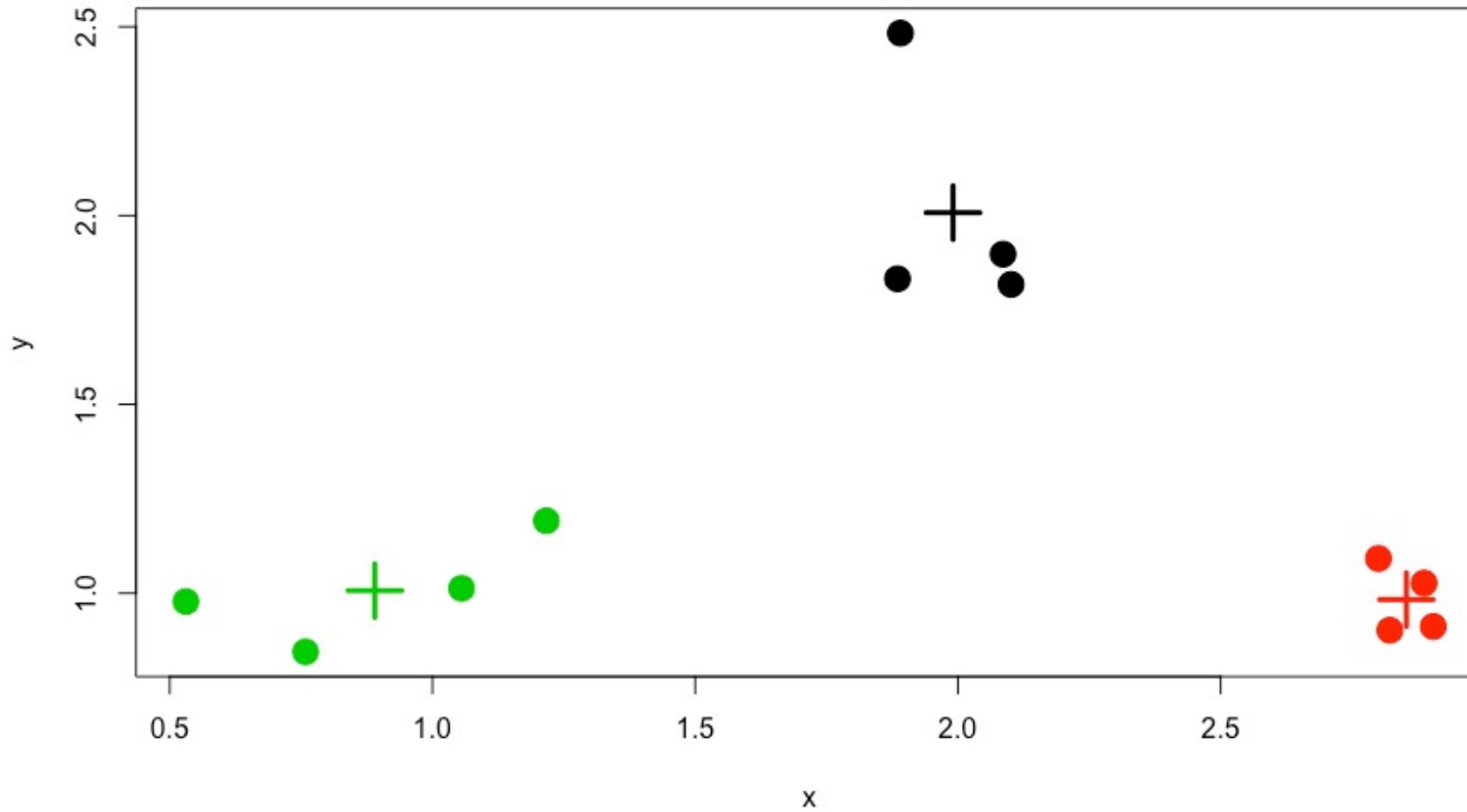


Example





Example

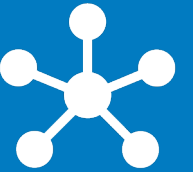


K-Means

```
> kmeansObj <- kmeans(dataFrame, centers = 3)

> kmeansObj$cluster
> kmeansObj$center

> plot(x, y, col=kmeansObj$cluster, pch=19, cex=2)
> points(kmeansObj$centers, col=1:3, pch=3, cex=3, lwd=3)
```



RFM Segmentation

Let's see what we can do!!