

Mention True or False:

- 1) Real life examples of Predictive processes are “Ice Hockey”, “Rafting”, “Searching for oil”, and “Aero planes takeoff/landing at airport”. Real life examples of Agile processes are “Ballet Dance”, “Canoeing”, “Building an oil refinery after finding oil” and “Car driving in City”.
- 2) Software built with predictive processes usually has lot of unimportant features (YAGNI).
- 3) In scrum: Product owner is like a car mechanic; Scrum master is like a car and Team is like car driver.
- 4) Scrum Team determines how to convert a scrum backlog to production grade code.
- 5) Scrum Master is like a coach; he manages the Scrum process.
- 6) Extreme Programming (XP) is a list of technical practices that can be used with Scrum.
- 7) Pair programming of XP means productivity will become 50% permanently.
- 8) The output of a Sprint/Iteration is ideally production grade code that can be deployed.
- 9) Agile can be used only on small projects with few team members.
- 10) In Agile, we NEVER do any kind of documentation.
- 11) Agile means cut quality to deliver fast.
- 12) Good user stories should meet the INVEST criteria (Independent, Negotiable, Valuable, Estimable, Small and Testable).
- 13) A user story is one line feature description containing role, feature and benefit e.g. As a <<role>>, I want to <<feature>>, so that <<benefit>>.
- 14) The ScrumMaster allocates tasks to the Team members on a regular basis.
- 15) The Product owner can change the sprint backlog during the sprint.
- 16) Without doing TDD (Test driven development) we can almost never do short iterations i.e., iterations of length lesser than or equal to 2 weeks.
- 17) High Quality, High Speed and Low-Cost conflict each other in the long run.
- 18) Sprint retrospective is not very important in Scrum i.e., it can be skipped or taken lightly.
- 19) In Scrum, we can do “daily scrum” every alternate day.
- 20) YAGNI in predictive process is equivalent of “Waste” in manufacturing.
- 21) The main advantages of Agile process over Predictive process are faster time to market, better ROI (return on investment), better quality and lower risk.
- 22) Agile Estimation done in Story Points is more popular than estimation done in hours / days.
- 23) Sprint Review is not very important in Scrum i.e., it can be skipped or taken lightly.
- 24) To prevent defects, a project has to primarily rely on either Defect Prevention or Defect Detection. Agile projects aim to rely on Defect Prevention; while Predictive projects usually rely on Defect Detection.
- 25) For large scale Scrum, Nexus is generally preferable to SAFe.
- 26) Predictive projects rarely do through automated testing, because they deliver production grade software once after many months. So, they can afford to have a separate testing phase towards the end.
- 27) The goal of retrospective is to point the mistakes of team members.
- 28) The goal of the sprint review is to convince the Product Owner and Scrum Master: The team is working very hard and they should let the team continue their work.
- 29) Self-organized team means team can do anything they want and Scrum Master cannot do anything about it.

- 30) Continuous Integration's key benefit is that integration problems are caught sooner.
- 31) A Sprint Review, without Product Owner's feedback, is almost useless.
- 32) In XP (Extreme programming), TDD is mandatory (by default).

Choose the best answer (unless otherwise mentioned):

- 33) The costliest and biggest phase for a successfully implemented software project is generally Maintenance
 - a) Analysis
 - b) Design
 - c) Implementation
 - d) Maintenance
- 34) Acceptance Criteria should be signed up by the customer _____
 - a) After coding is complete
 - b) While testing is going on
 - c) As early as possible in the lifecycle
 - d) While detailed design is in progress
- 35) How should Product Owner's performance primarily be evaluated?
 - a) Profitability of the product.
 - b) Cycle time
 - c) Productivity
 - d) Quality
- 36) How should Scrum Master's performance primarily be evaluated? (Select all right answers)
 - a) Profitability of the product.
 - b) Cycle time
 - c) Rise in Productivity over time
 - d) Quality
- 37) How should Team's performance primarily be evaluated? (Select all right answers)
 - a) Cycle time
 - b) Productivity
 - c) Quality
 - d) Satisfaction of Product Owner
- 38) Which type of contract is least recommended for Scrum (while doing project for external client)?
 - a) T&M (Time and Material)
 - b) Rolling Contract
 - c) Fixed Cost, Fixed Time, Variable Scope
 - d) Fixed Cost, Fixed Time, Fixed Scope

Choose from answers given at the end of each question:

- 39) In Scrum, the definition of "done" is not clear to everyone associated. Who is primarily responsible for taking corrective action? (Product Owner / Scrum Master / Team)

- 40) In Scrum, the software built is of poor quality e.g., it crashes often. Who is primarily at fault?
(Product Owner / Scrum Master / Team)
- 41) A team says user story is 20% done after iteration 1, 40% done after iteration 2, 60% after iteration 3, and so on for various user stories in sprint backlog. Who is primarily at fault?
(Product Owner / Scrum Master / Team)
- 42) A team has two options
Option A) Deliver production grade code every 4 weeks.
Option B) Deliver code with some testing every 2 weeks and have a hardening cycle of 2 weeks whenever you want to put the system into production.
A good ScrumMaster would choose which option? (Option A / Option B)
- 43) A few iterations are over in Scrum. The end users feel that the product does not yet contain any important feature worth using. Who is primarily at fault? (Product Owner / Scrum Master / Team)
- 44) The Cycle time of the Scrum project is in months. Other companies, for similar projects, have a cycle time of few days (but less than fortnight). Who is primarily at fault? (Product Owner / Scrum Master / Team)