

DevOps EAST  
A TECHWELL EVENT

STAR WEST  
A TECHWELL EVENT



# Continuous Innovation through DevOps Pipelines

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Slides: <http://www.slideshare.net/grabnerandi>  
Podcast: <https://www.spreaker.com/show/pureperformance>



# The Story started in 2009



**The conference that brings development and operations together.**



Home



Contact



Events



Presentations



Blog

## Devopsdays Ghent 2009



welcome program reactions speakers participants

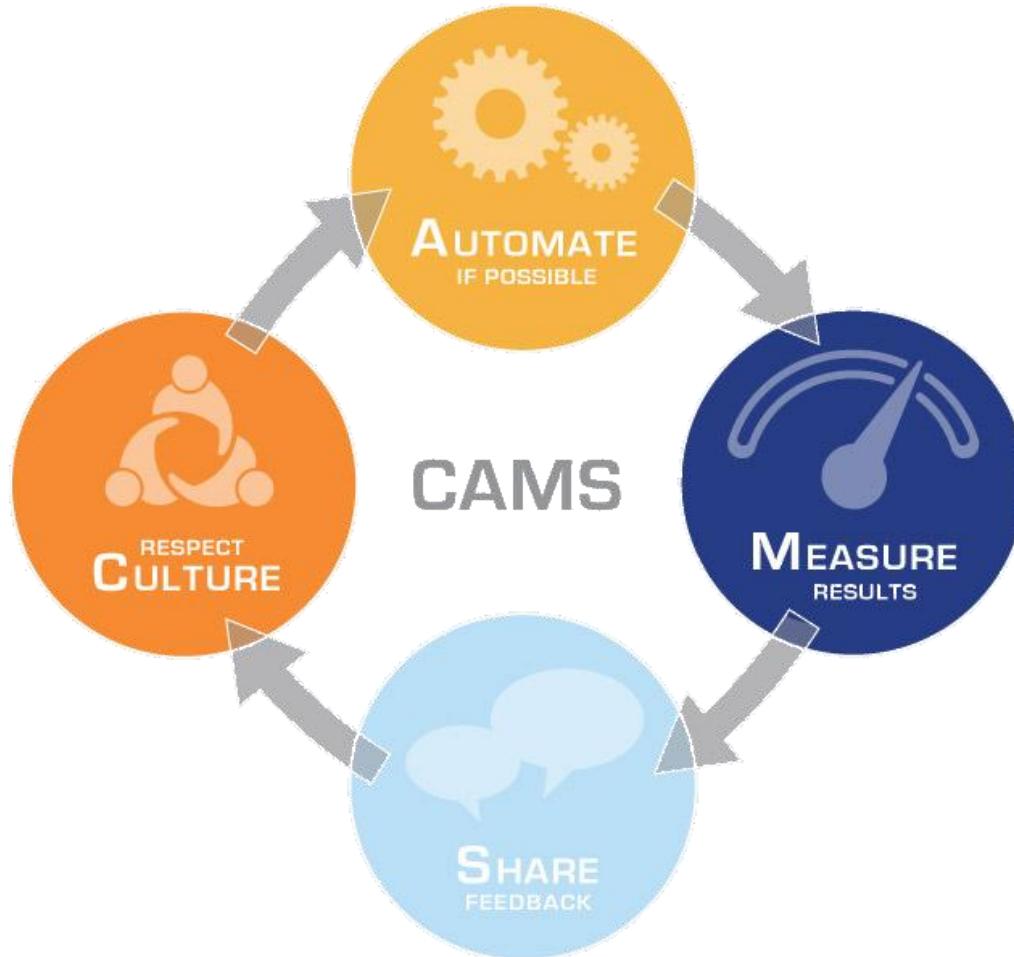
[Tweets from devopsdays events](#)

This is how the first devopsdays was announced:



The first devopsdays happened in Belgium - Ghent and was a great success. Have a look at the [reactions](#) is created and the [presentations](#) that were held. See you next time!

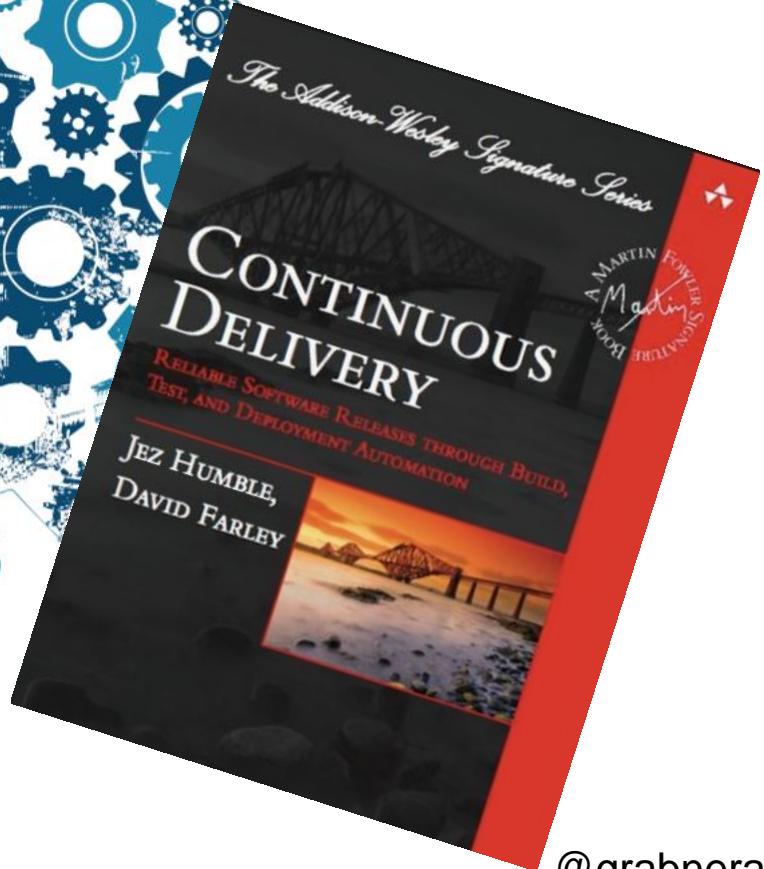
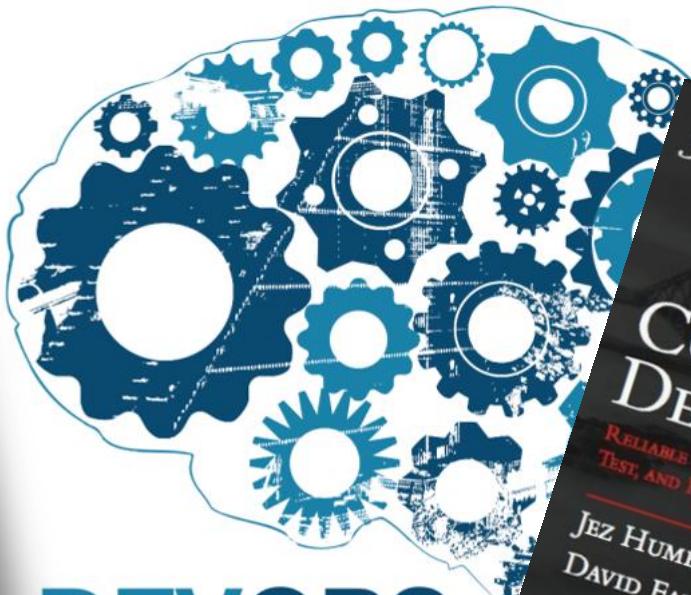
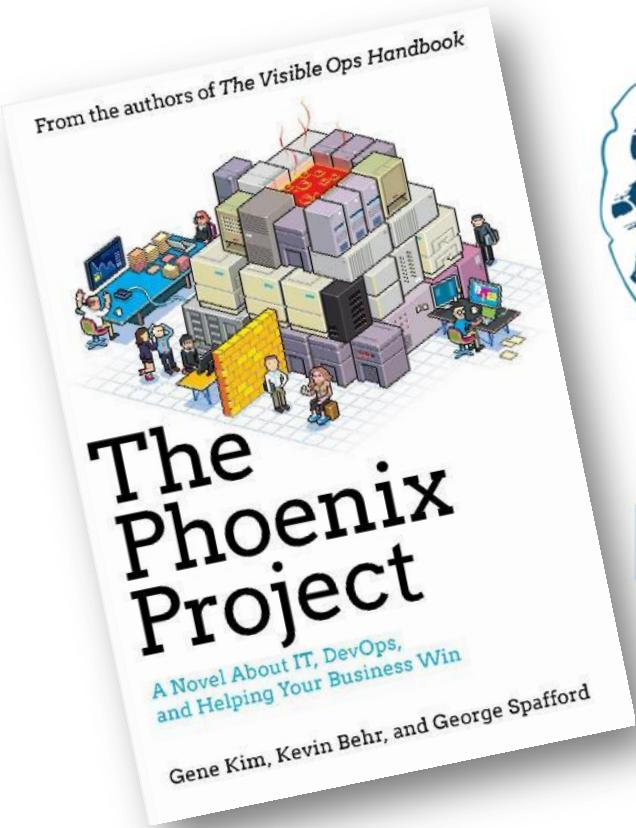
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“The *stuff we did*  
when we were a *Start Up*  
and we *All* were  
*Devs, Testers and Ops”*

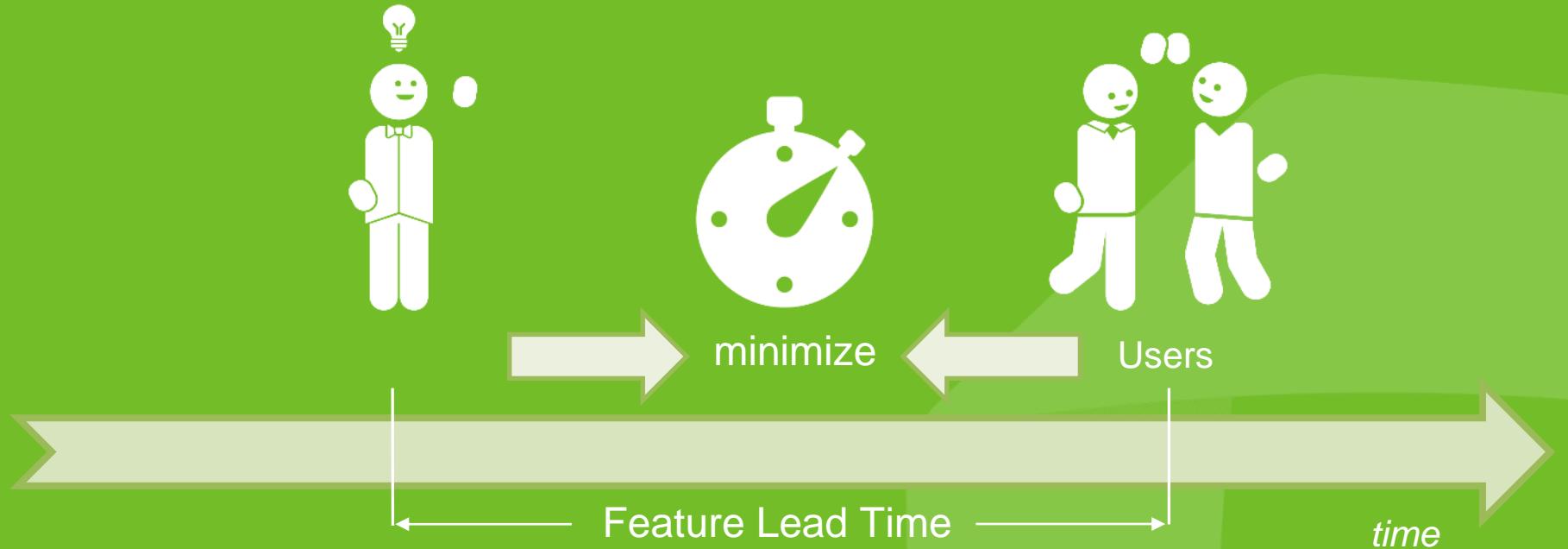
*Quote from Andreas Grabner back in 2013 @ DevOps Boston*

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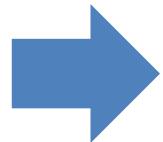
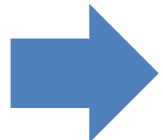


@grabnerandi

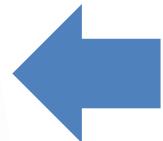
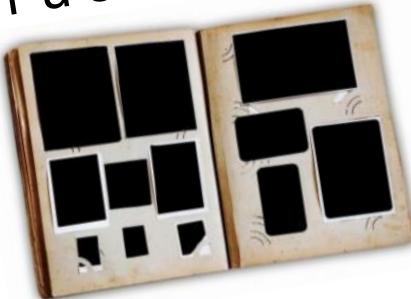
# Goal: Optimize Lead Time



24 “Features in a Box”



Frustration!



Very late feedback ☹

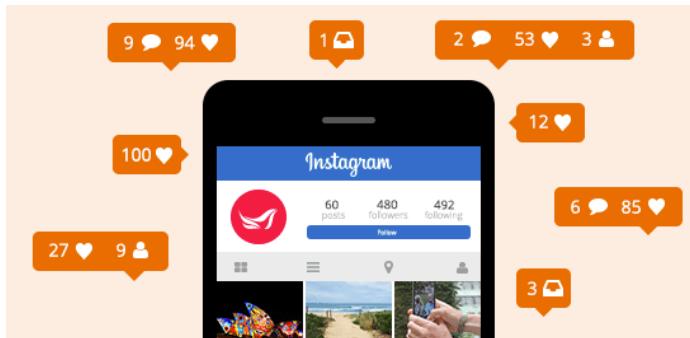


# Continuous Innovation and Optimization

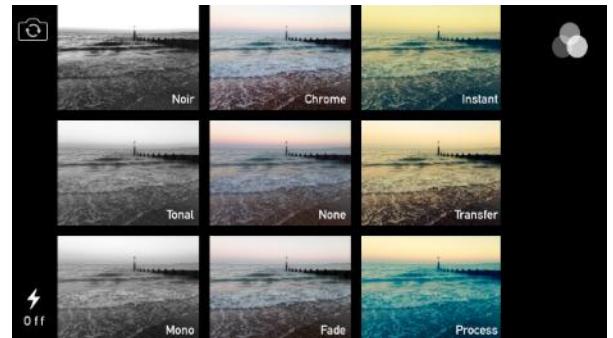
„1 Feature at a Time“



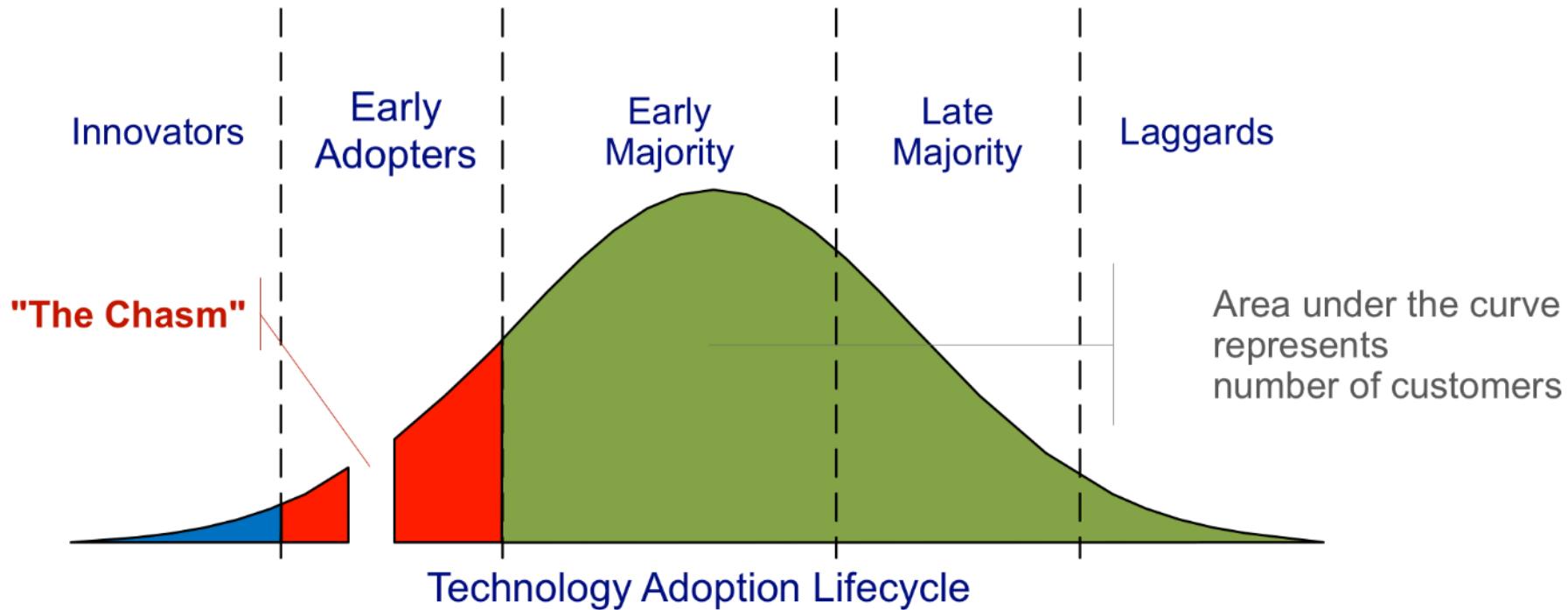
„Immediate Customer Feedback“



„Optimize before Deploy“



# DevOps Adoption



## *Innovators (aka Unicorns): Deliver value at the speed of business*



*700 deployments / YEAR*



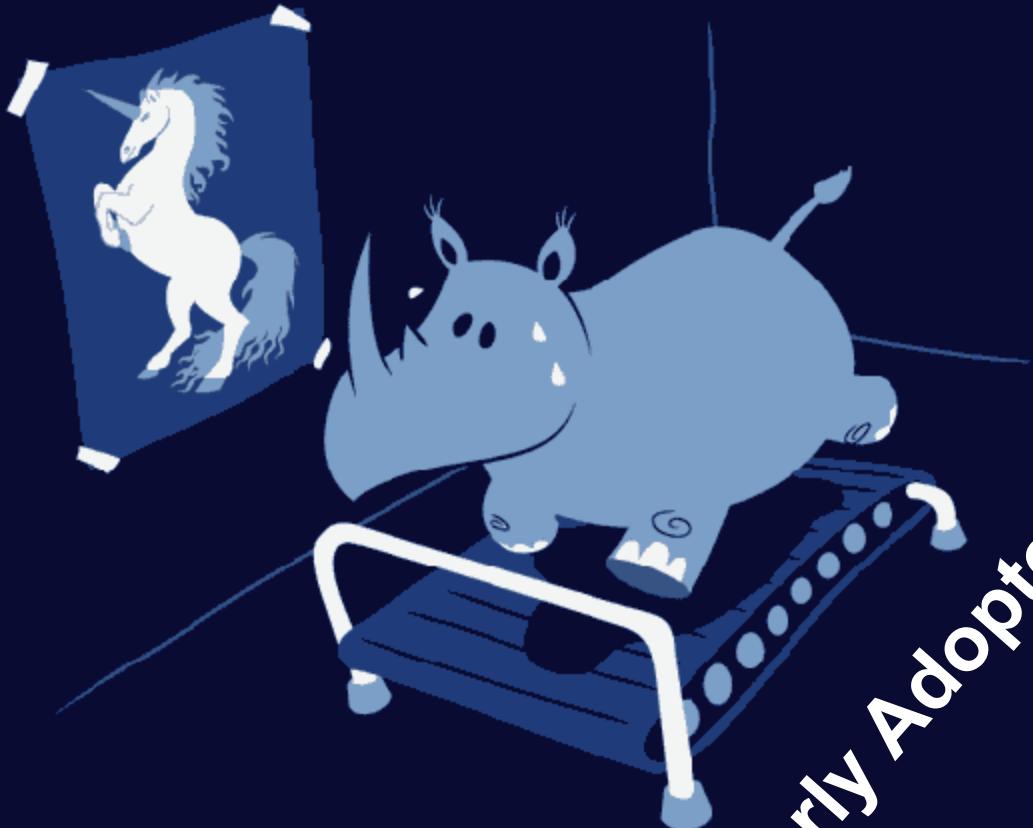
*10 + deployments / DAY*



*50 – 60 deployments / DAY*



*Every 11.6 SECONDS*



Early Adopters

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# “We Deliver *High Quality Software*, *Faster* and *Automated* using *New Stack*”



„Shift-Left Performance  
to Reduce Lead Time“

Adam Auerbach, Sr. Dir DevOps

“... deploy some of our *most critical production* workloads on the *AWS platform* ...”, Rob Alexander, CIO

# 2011

**2** major releases/year  
customers deploy &  
operate **on-prem**



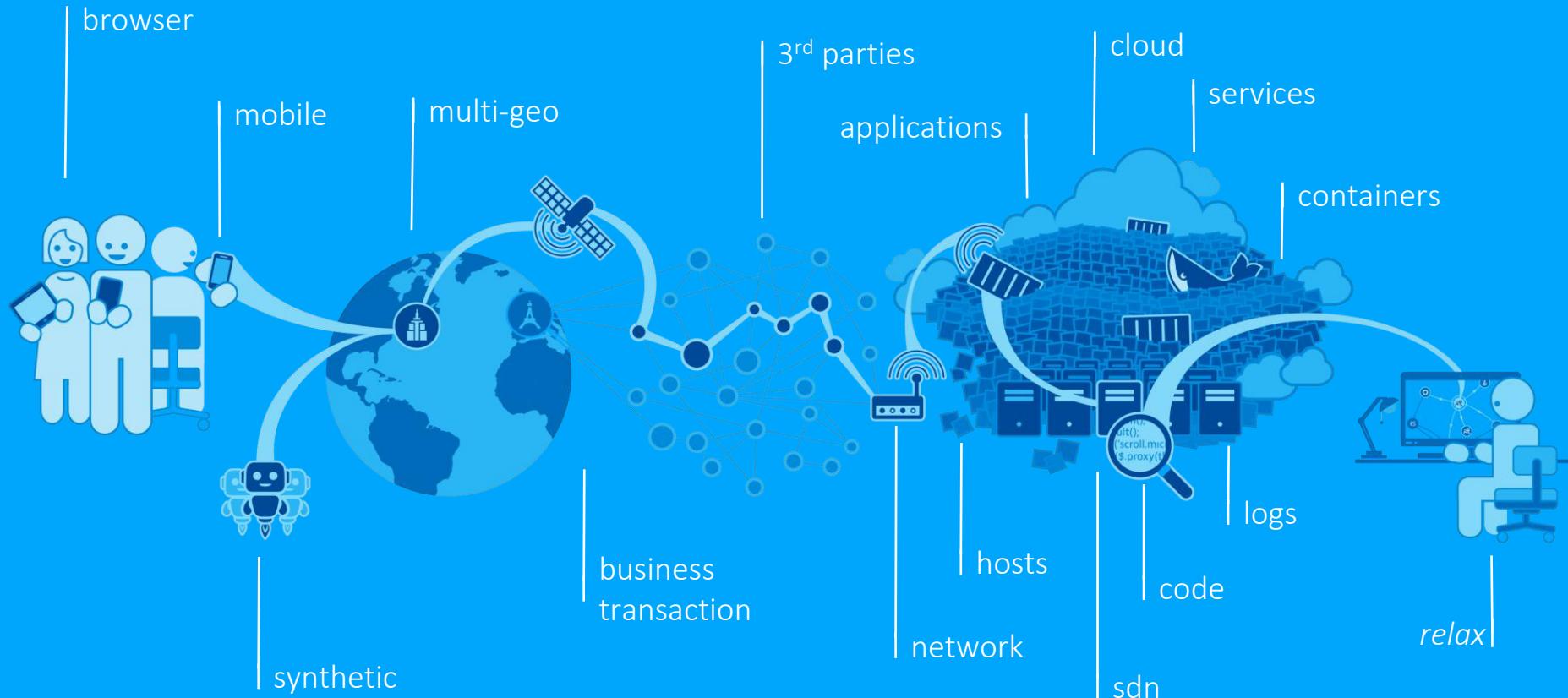
# 2016

**26** major releases/year  
170 prod deployments/day  
self-service online sales  
**SaaS & Managed**





full-stack, broad, hyper-scale



# “In Your Face” Data!



<https://dynatrace.github.io/ufo/>

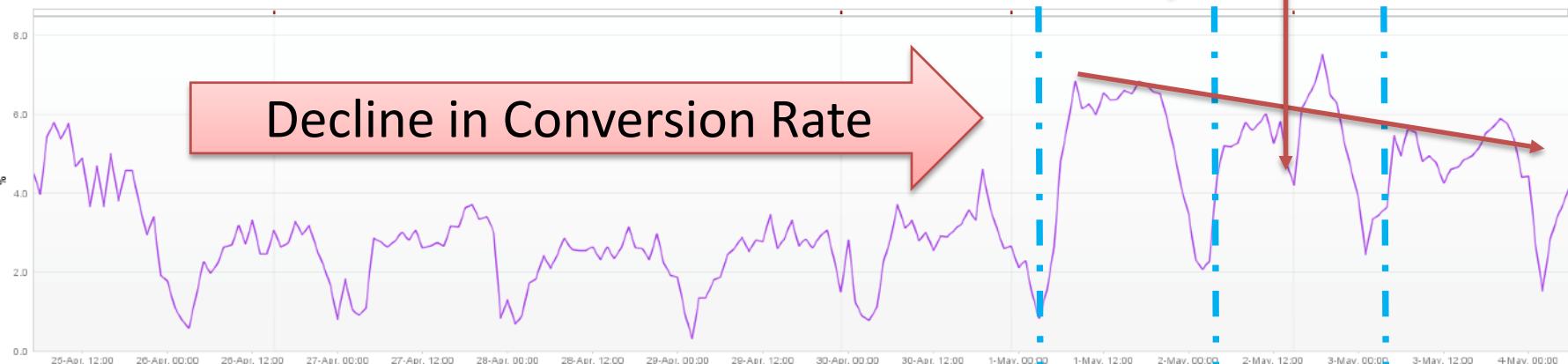
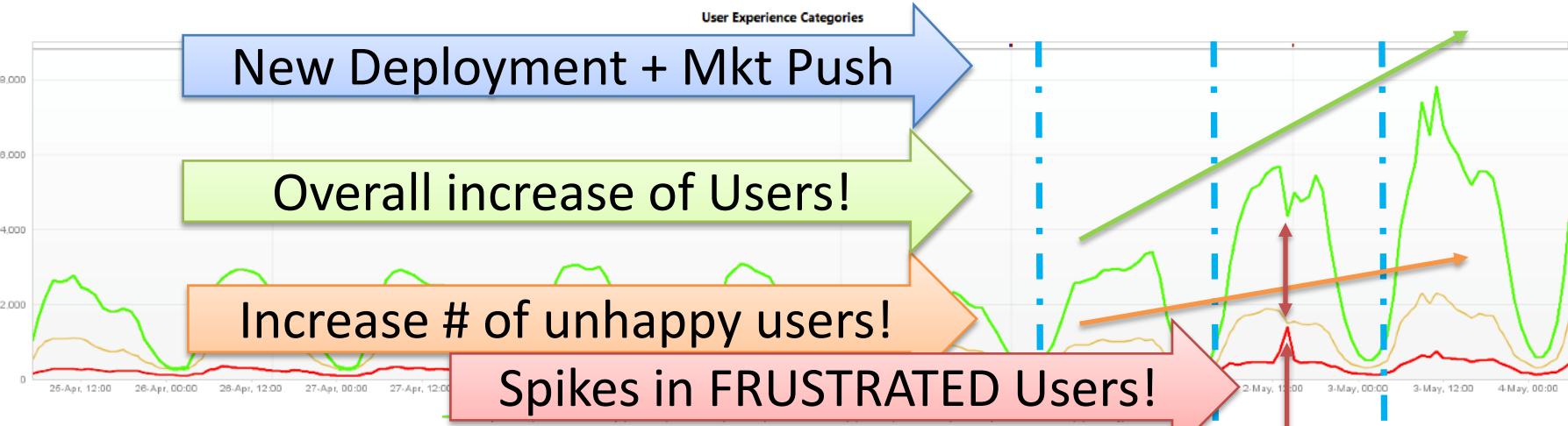
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# #1: Availability -> Brand Impact



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# #2: User Experience -> Conversion



# #3: Resource Cons -> Cost per Feature



# #4: Performance -> Behavior

This image displays a heatmap analysis of user interaction on the Dynatrace Documentation website, showing three distinct views of the same page. The heatmaps highlight areas of high engagement with darker red and yellow colors, while lighter green and blue areas indicate lower activity.

- Left View:** Shows a large green heatmap covering the left sidebar and navigation menu, indicating high user interaction in these areas. A prominent red heatmap is centered over the main content area, particularly around the "Get Started" and "Application Monitoring" sections.
- Middle View:** Similar to the left view, it shows high engagement in the sidebar and main content area. A notable red heatmap is located in the bottom right corner of the main content area, under the "Analysis & Troubleshooting" section.
- Right View:** This view shows a more uniform distribution of engagement. While there are red heatmaps in the sidebar and main content area, they are less concentrated than in the other two views. A significant red heatmap is positioned at the bottom center of the page, under the "What's New in Dynatrace 6.3" section.

The website interface includes a header with navigation links like Products, Docs, Education, Forums, Downloads, Support, and My Account. Below the header are sections for Application Monitoring, User Experience Management, Host and System Monitoring, Database Monitoring, and various Use Cases and Analysis & Troubleshooting tools. Promotional banners for a 30-day trial and a free personal license are also present.

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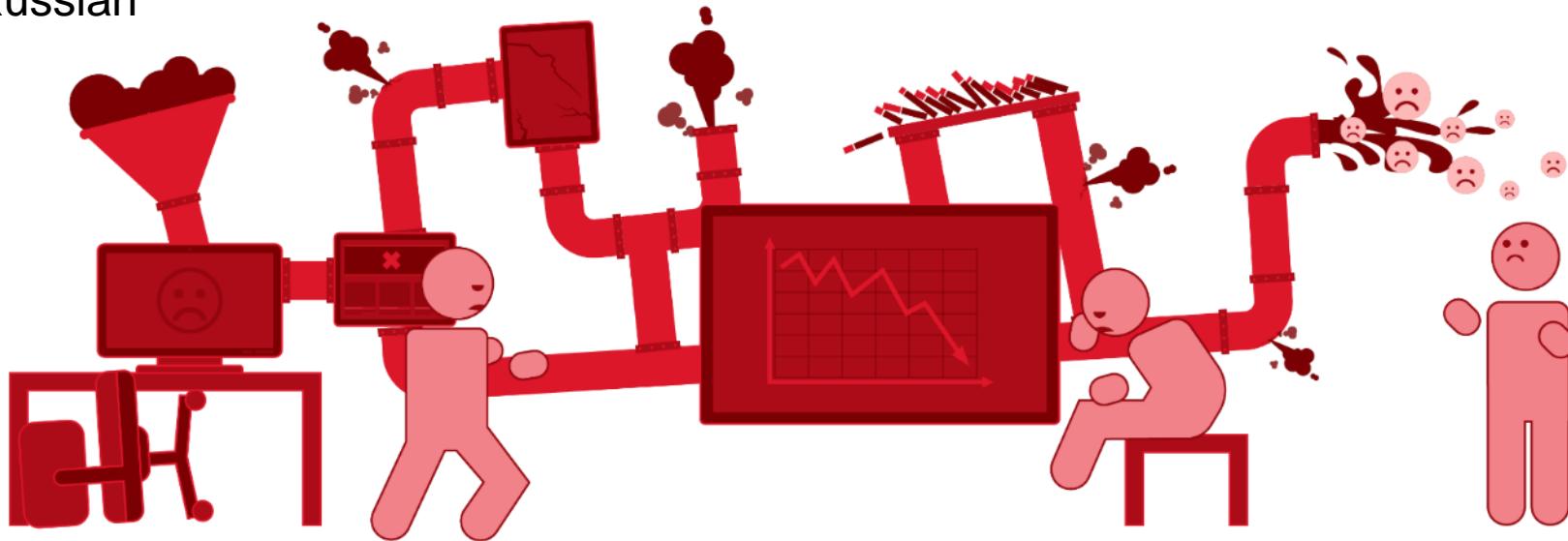


**Not every Sprint ends without bruises!**

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## Understanding Code Complexity

- 4 Millions Lines of Monolith Code
- Partially coded and commented in Russian



## Shift Left Quality & Performance

- No automated testing in the pipeline
- Bad builds just made it into production

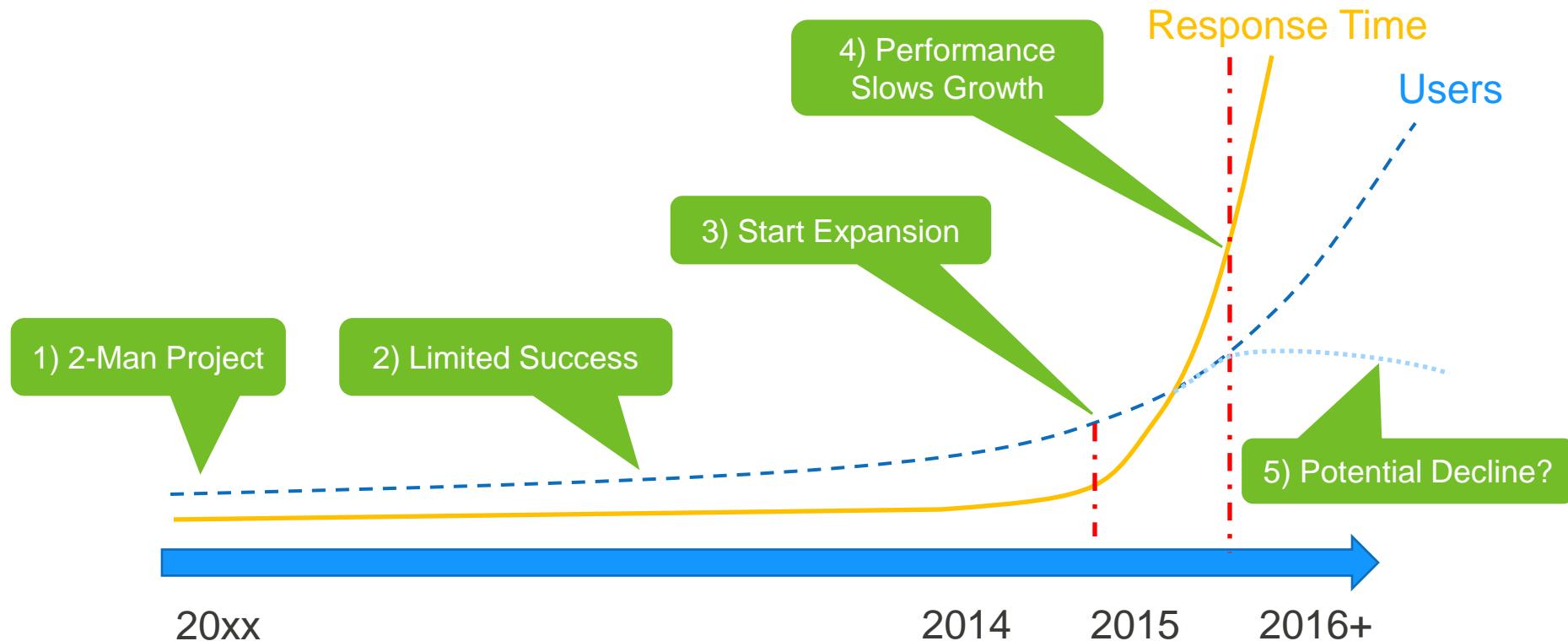
## From Monolith to Microservice

- Initial devs no longer with company
- What to extract without breaking it?

## Cross Application Impacts

- Shared Infrastructure between Apps
- No consolidated monitoring strategy

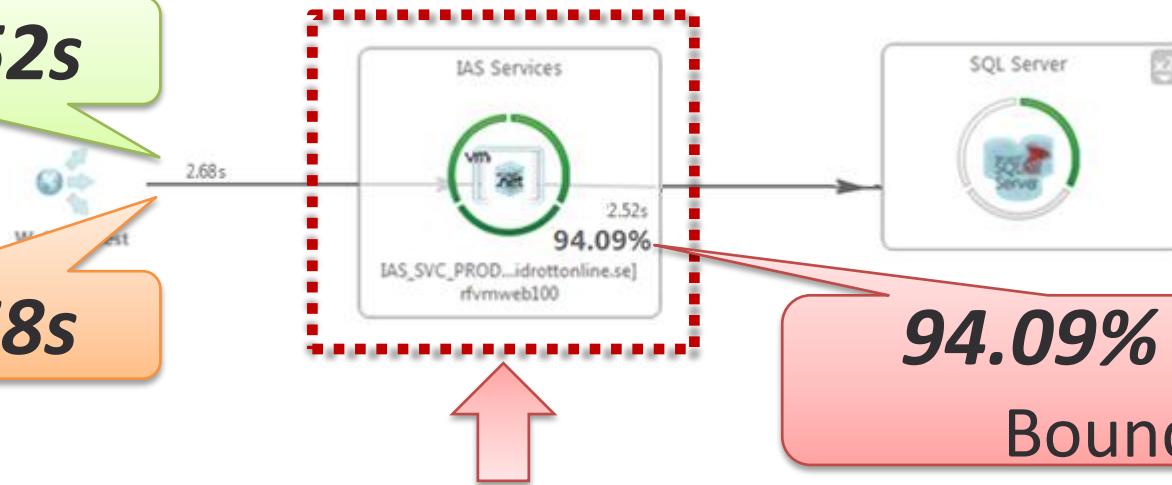
# Scaling an Online Sports Club *Search Service*



# Early 2015: Monolith Under Pressure

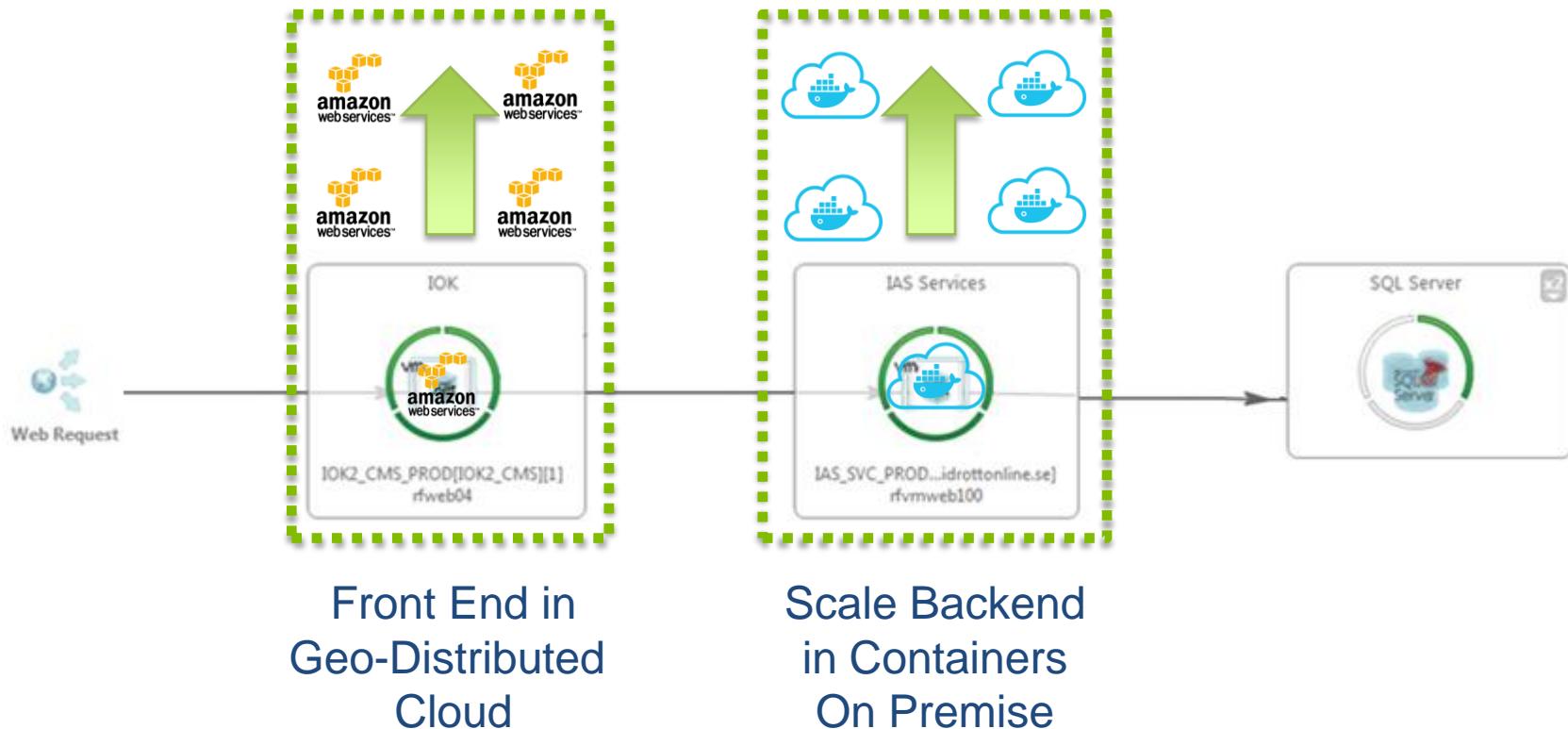
April: 0.52s

May: 2.68s



Can't scale vertically endlessly!

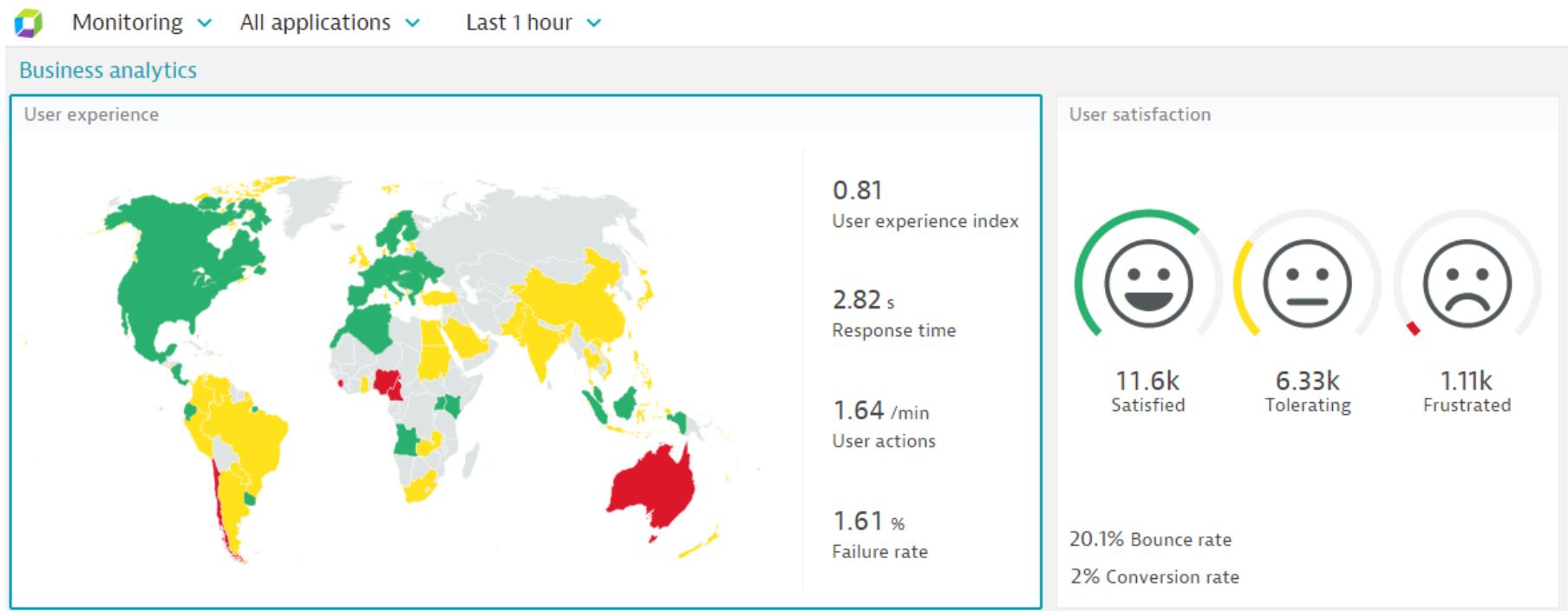
# From Monolith to Services in a Hybrid-Cloud



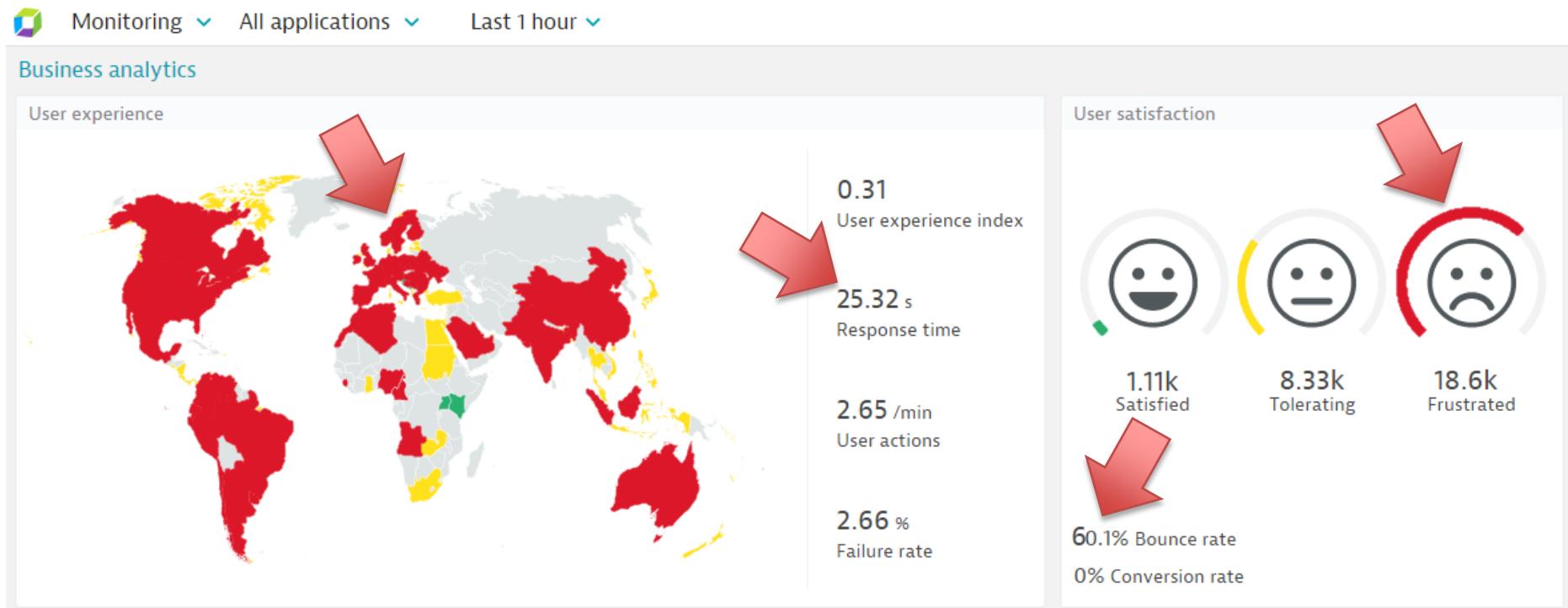
Front End in  
Geo-Distributed  
Cloud

Scale Backend  
in Containers  
On Premise

# Go live – 7:00 a.m.



# Go live – 12:00 p.m.



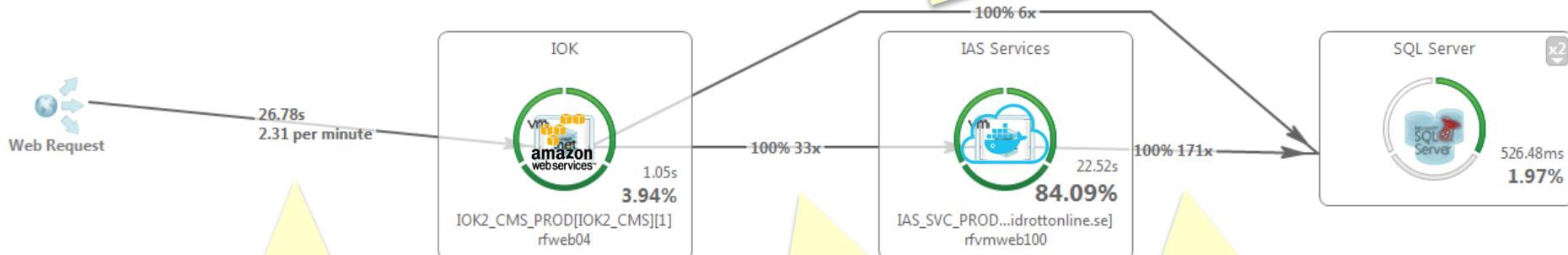
@grabnerandi

# What Went Wrong?

# Single search query end-to-end

## **Architecture Violation**

Direct access to DB from frontend service



**26.7s** Load Time  
**5kB** Payload

**33!** Service Calls  
**99kB** - 3kB for each call!

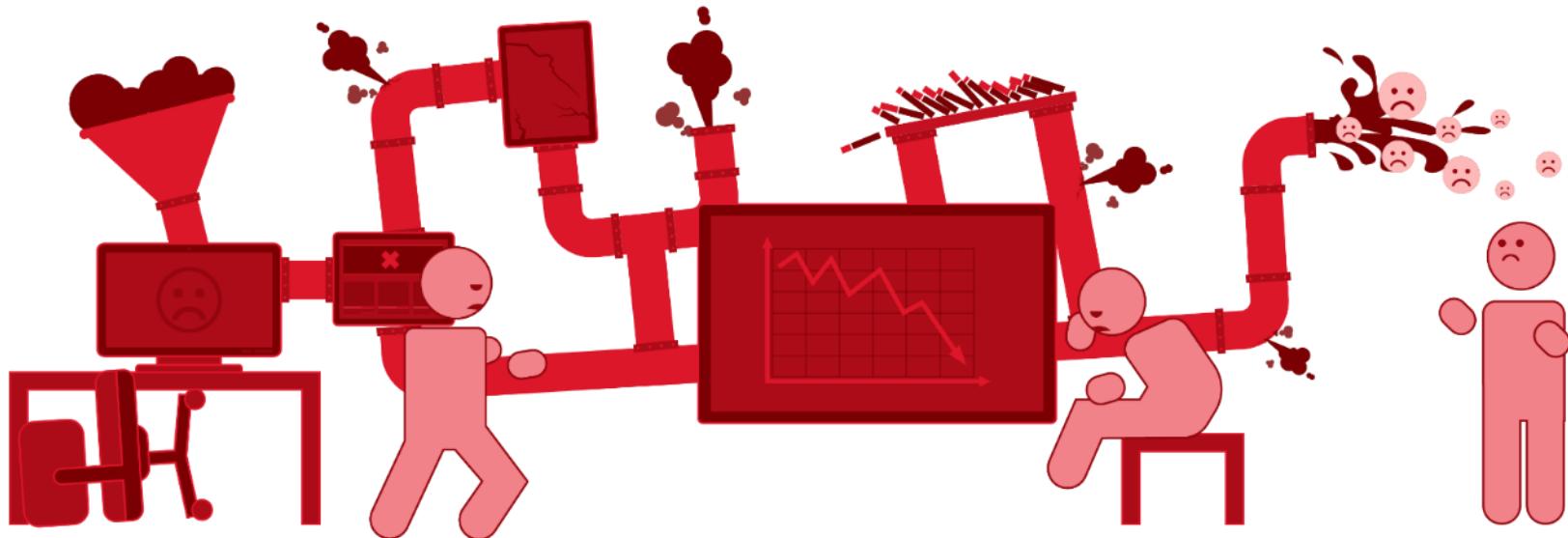
**171!** Total SQL Count

## Understanding Code Complexity

- Existing 10 year old code & 3<sup>rd</sup> party
- Skills: Not everyone is a perf expert or born architect

## From Monolith to Microservice

- Service usage in the End-to-End Scenarios?
- Will it scale? Or is it just a new monolith?



## Understand Your End Users

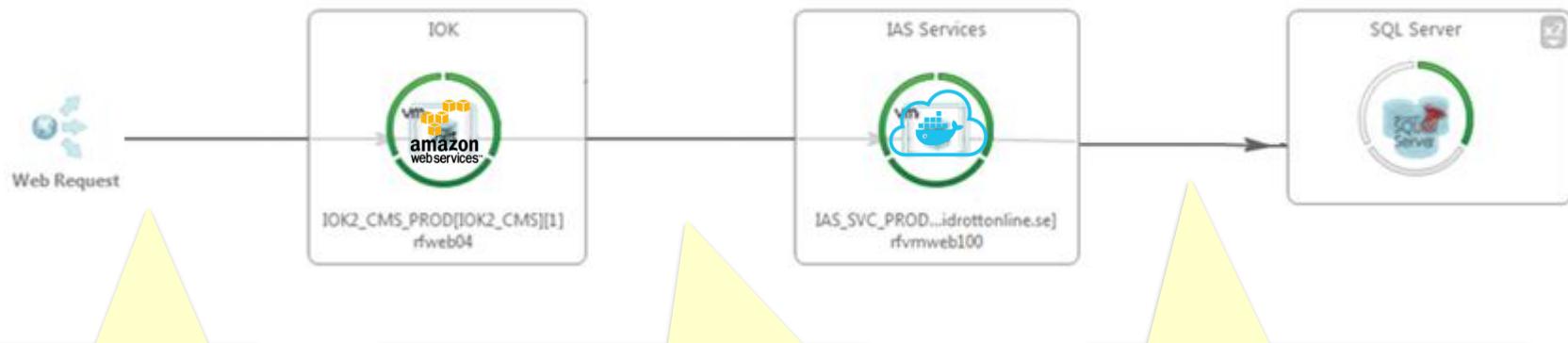
- What they like and what they DONT like!
- Its priority list & input for other teams, e.g: testing

## Understand Deployment Complexity

- When moving to Cloud/Virtual: Costs, Latency ...
- Old & new patterns, e.g: N+1 Query, Data

# The fixed end-to-end use case

“Re-architect” vs. “Migrate” to Service-Orientation



**2.5s** (vs 26.7)  
**5kB** Payload

**1!** (vs 33!) Service Call  
**5kB** (vs 99) Payload!

**3!** (vs 177)  
Total SQL Count

20CM

50CM



$$E=MC^2$$



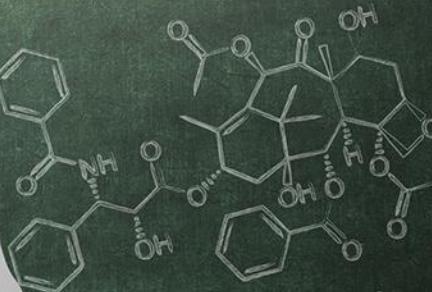
1,3,5,7,9,11,13,5,17

1 (2) 3

STAY IN SCHOOL

A	V	B
V	O	V
O	O	V
O	O	O

$$\begin{aligned} 7 \times 2 &= 14 \\ 5 \times 3 &= 15 \\ 8 \times 4 &= 32 \end{aligned}$$



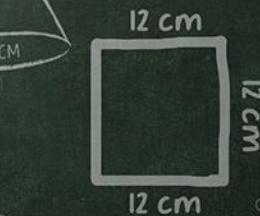
$$6+0=6$$

$$5+2=7$$

Home Work

$$15-2=13$$

$$10 \times 3=30$$

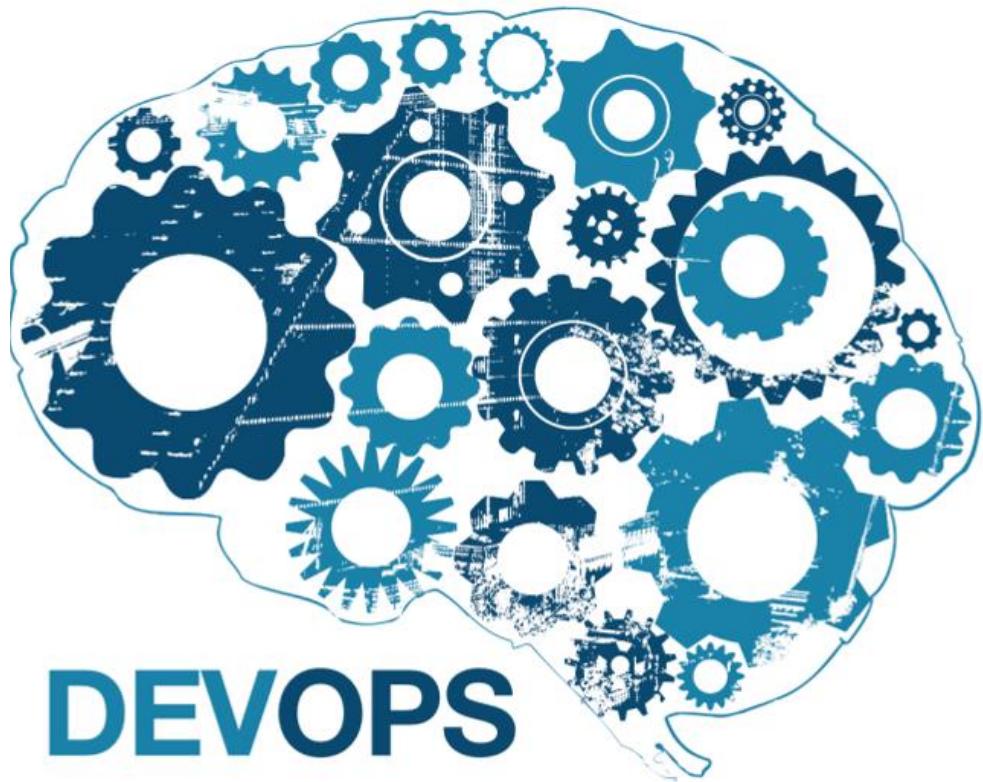


Aa Bb Cc Dd Ee  
Ff Gg Hh Ii Jj Kk  
Ll Mm Nn Oo Pp  
Qq Rr Ss Tt Uu  
Vv Ww Xx Yy Zz

TE \_ CH \_ R



# You measure it! from Dev (to) Ops



# Continuous Innovation and Optimization

**Scenario: Monolithic App with 2 Key Features**

Use Case Tests and Monitors			Service & App Metrics				Ops		
Build #	Use Case	Stat	# APICalls	# SQL	Payload	CPU	#ServInst	Usage	RT
Build 17	testNewsAlert	OK	1	5	2kb	70ms	1	0.5%	7.2s
	testSearch	OK	1	35	5kb	120ms	1	63%	5.2s

**Re-architecture into „Services“ + Performance Fixes**

Build 25	testNewsAlert	OK	1	4	1kb	60ms			
	testSearch	OK	34	171	104kb	550ms			
Build 26	testNewsAlert	OK	1	4	1kb	60ms	1	0.6%	3.2s
	testSearch	OK	2	3	10kb	150ms	6	75%	2.5s
Build 35	testNewsAlert	-	-	-	-	-	-	-	-
	testSearch	OK	2	3	7kb	100ms	4	80%	2.0s

Where to Start?  
Where to Go?

From the authors of *The Visible Ops Handbook*



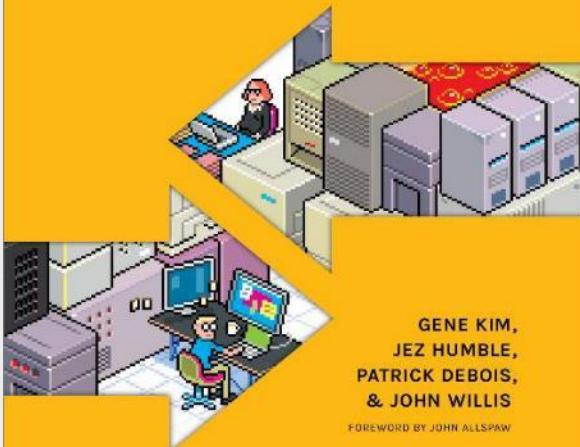
# The Phoenix Project

A Novel About IT, DevOps,  
and Helping Your Business Win

Gene Kim, Kevin Behr, and George Spafford

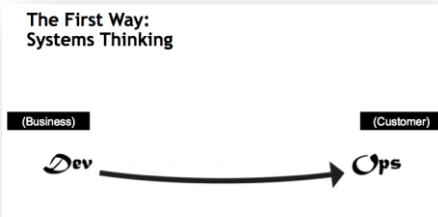
# The DevOps Handbook

HOW TO CREATE WORLD-CLASS  
AGILITY, RELIABILITY, & SECURITY  
IN TECHNOLOGY ORGANIZATIONS

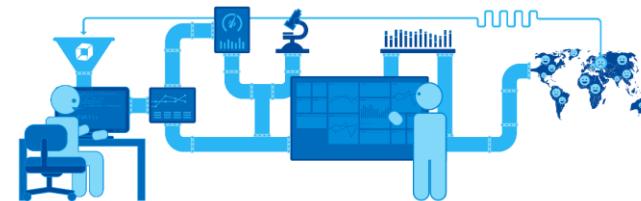
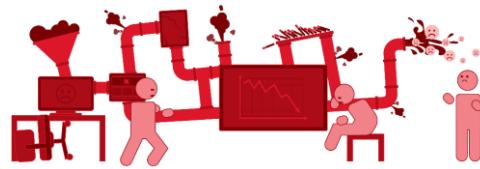


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# Ensure Success in The First Way



„Always seek to **Increase Flow**“



*Removing Bottlenecks*

*Shift-Left Quality*

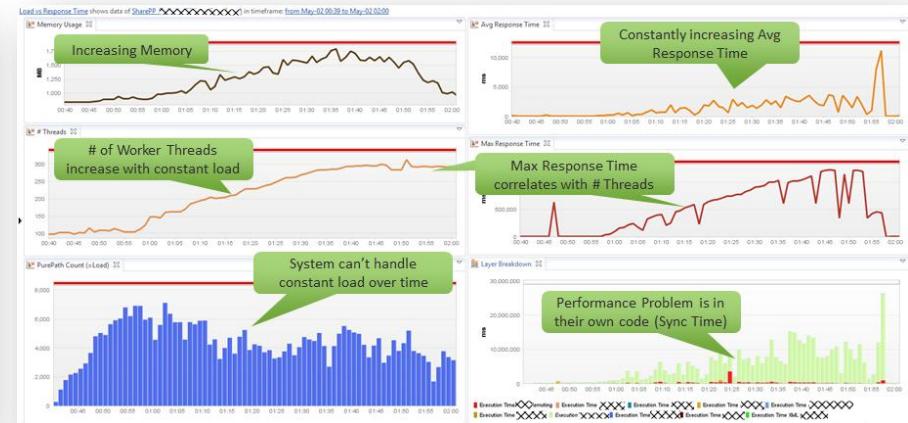
*Reduce Code Complexity*

*Eliminating Technical Debt*

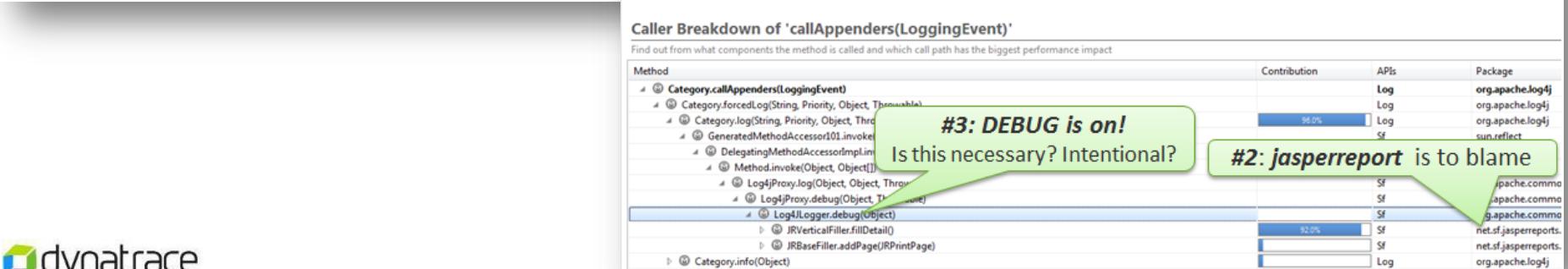
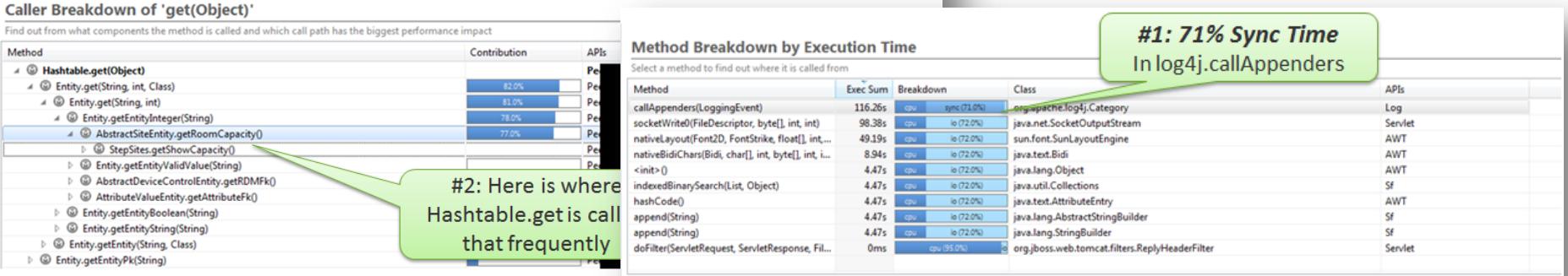
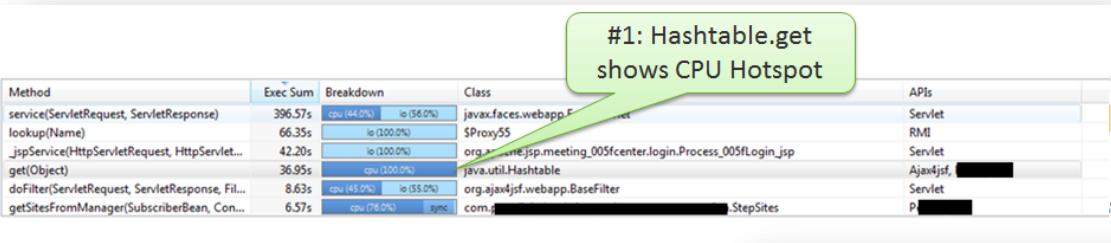
*Enable Successful Cloud & Microservices Migration*

# Manual Code/Architectural Bottleneck Detection

- Blog & YouTube Tutorial:
  - <http://apmblog.dynatrace.com/2016/06/23/automatic-problem-detection-with-dynatrace/>
  - <http://bit.ly/dttutorials>
- Metrics
  - # SQL, # of Same SQLs, # Threads, # Web Service/API Calls # Exceptions, # of Logs
  - # Bytes Transferred, Total Page Load, # of JavaScript/CSS/Images ...

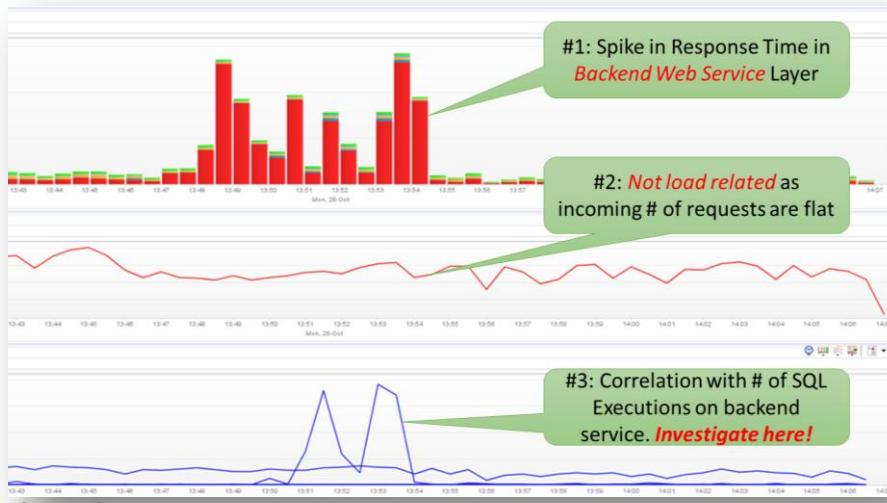


# Automatic Bottleneck Root Cause Information



# Manual Database Bottleneck Detection

- Blog & YouTube Tutorial:
  - <http://apmblog.dynatrace.com/2016/02/18/diagnosing-java-hotspots/>
  - <http://bit.ly/dttutorials> -> Database Diagnostics
- Patterns
  - N+1 Query, Unprepared SQL, Slow SQL, Database Cache, Indices, Loading Too Much Data ...



# Automated Database Bottleneck Detection

The screenshot displays the Dynatrace PurePaths dashboard, specifically the "Slow" response time section. It shows the top 100 PurePaths, with one detailed view for a path named "/orang...". The detailed view includes a timeline, a radar chart for complexity, threading, and database usage, and a breakdown of execution time by component. A large blue arrow points from the bottom right towards the center of the dashboard, containing the text "Tuning Insights for MSSQL, Oracle, MySQL ...". Another blue arrow points upwards from the bottom right towards the "Database and Connection Pool" and "SQL Statement" sections, containing the text "SQL+Bind + Execution Plans". The dashboard also features a "Breakdown" section with various charts for CPU usage, disk I/O, and wait times.

You are viewing the 100 most recent PurePaths

Filter PurePaths

Slow Response time

Start time Exec time Response time ▾ Nodes Duration

/orang... 2016-10-21 13:07 3s 844ms 3s 844ms 12

Top findings

Response time: 3s 844ms (Slow) Database: - Complexity: Medium Web service: Slo

Threading: Acceptable HTTP: -

Asynchronous: No Async Error cause: -

Response time: 3s 844ms Duration Breakdown

Database and Connection Pool

Transaction Response Time Contribution

Percentage of Transactions Calling

SQL Statement

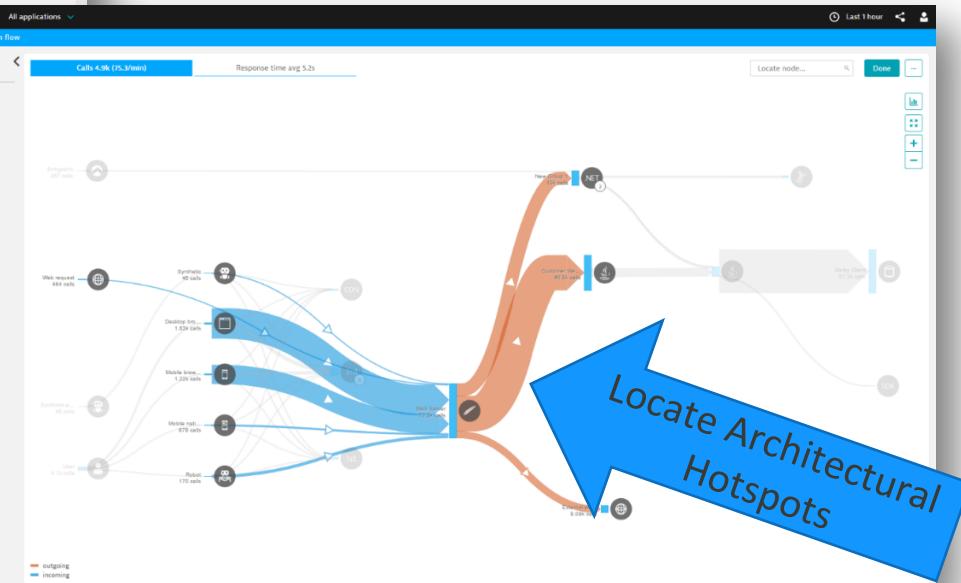
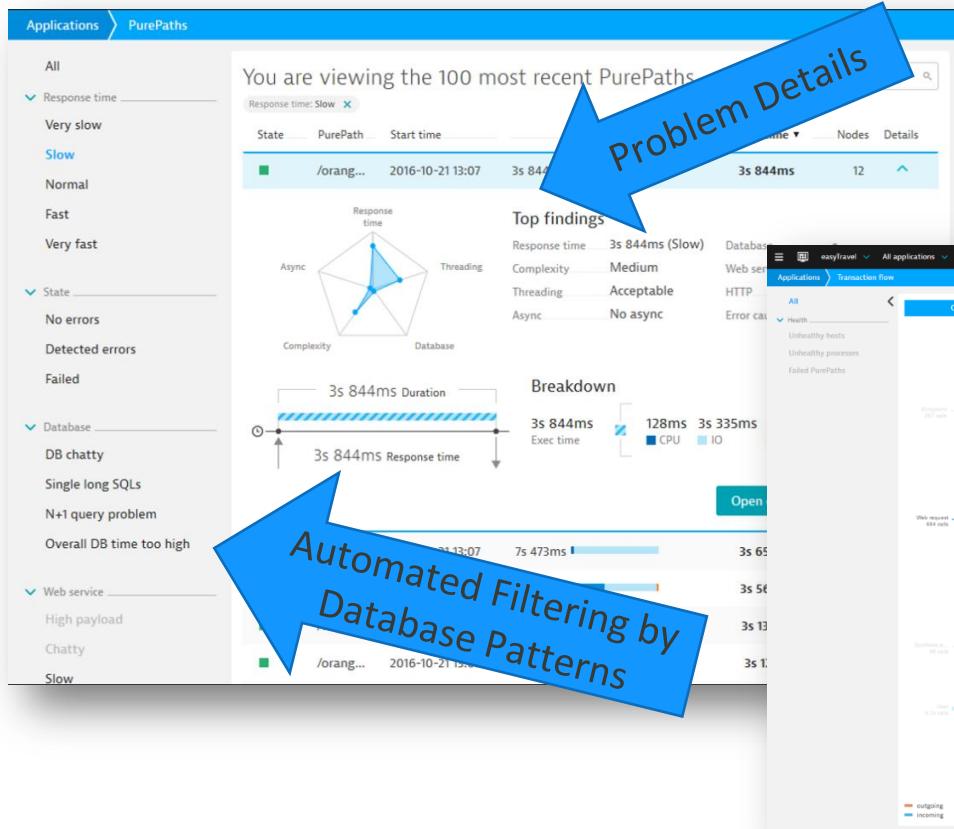
Execution plan

SQL+Bind + Execution Plans

Tuning Insights for MSSQL, Oracle, MySQL ...

dynatrace

# Automated Code/Architecture Bottleneck Detection



# “To Deliver *High Quality Working Software Faster*”



„We have to **Shift-Left Performance** to Optimize Pipelines“



runs tests



Selenium Server + Drivers

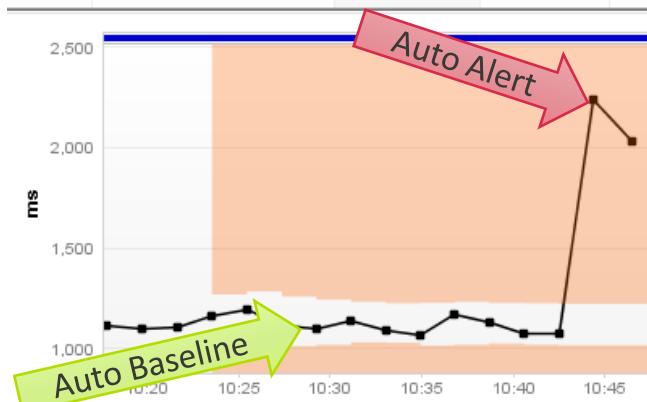
Application under test, instrumented with Dynatrace AppMon



= *Functional Result (passed/failed)*

+ *Web Performance Metrics* (# of Images, # of JavaScript, Page Load Time, ...)

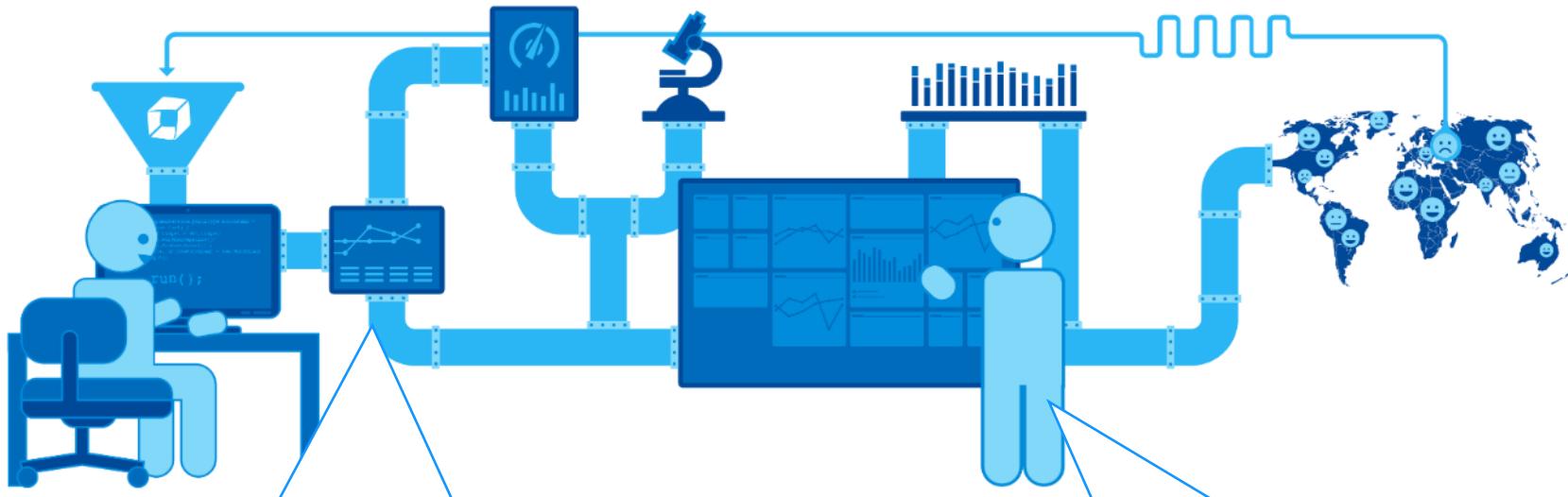
+ *App Performance Metrics* (# of SQL, # of Logs, # of API Calls, # of Exceptions ...)



Fail the build early!



# *Reduce Lead Time:* Stop 80% of Performance Issues in your Integration Phase



**CI/CD:** Test Automation (Selenium, Appium, Cucumber, Silk, ...) to **detect functional and architectural** (performance, scalability) regressions

**Perf:** Performance Test (JMeter, LoadRunner, Neotys, Silk, ...) to detect **tough** performance issues

# *Shift-Left Performance* results in Reduced Lead Time powered by *Dynatrace Test Automation*



<http://apmblog.dynatrace.com/2016/10/04/scaling-continuous-delivery-shift-left-performance-to-improve-lead-time-pipeline-flow/>

# *Faster Lead Times to User Value!*

## *Results in Business Success!*



# *Questions*

Slides: [slideshare.net/grabnerandi](http://slideshare.net/grabnerandi)

Get Tools: [bit.ly/dtpersonal](http://bit.ly/dtpersonal)

Watch: [bit.ly/dttutorials](http://bit.ly/dttutorials)

Follow Me: [@grabnerandi](https://twitter.com/@grabnerandi)

Read More: [blog.dynatrace.com](http://blog.dynatrace.com)

Listen: <http://bit.ly/pureperf>

Mail: [andreas.grabner@dynatrace.com](mailto:andreas.grabner@dynatrace.com)

# Andreas Grabner

Dynatrace Developer Advocate

@grabnerandi

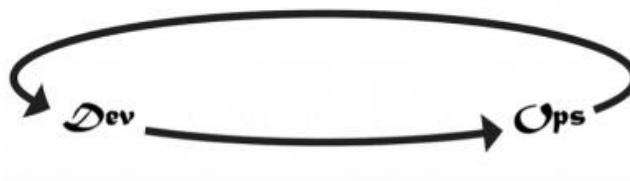
<http://blog.dynatrace.com>



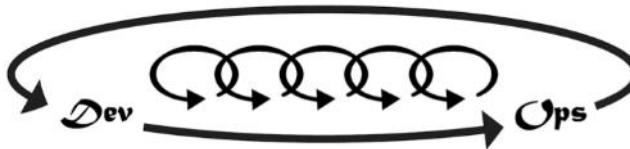
## The First Way: Systems Thinking



## The Second Way: Amplify Feedback Loops



## The Third Way: Culture Of Continual Experimentation And Learning

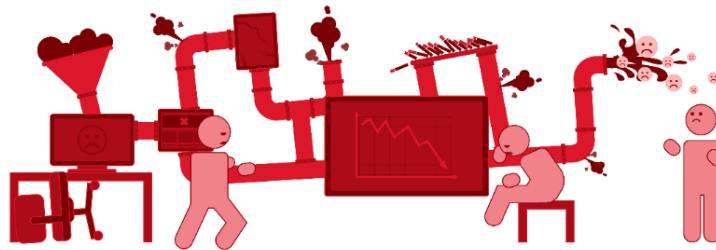


„Always seek to ***Increase Flow***“

„Understand and ***Respond to Outcome***“

„Culture on ***Continual Experimentation***“

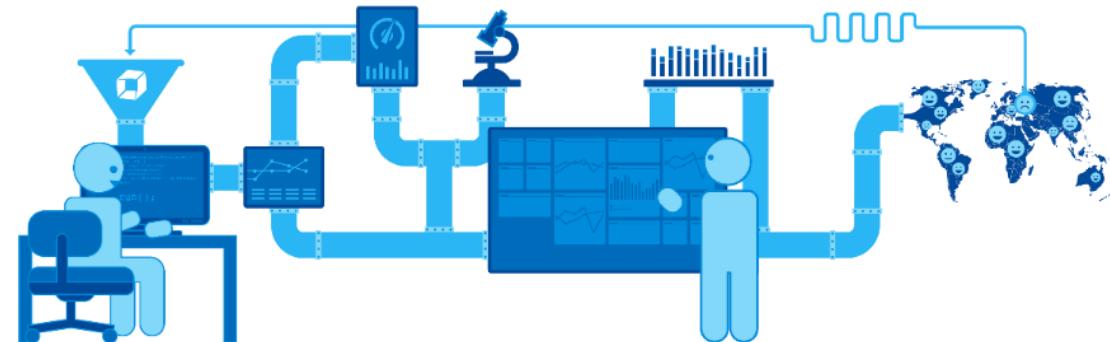
# *Increased Flow of High Quality Value*



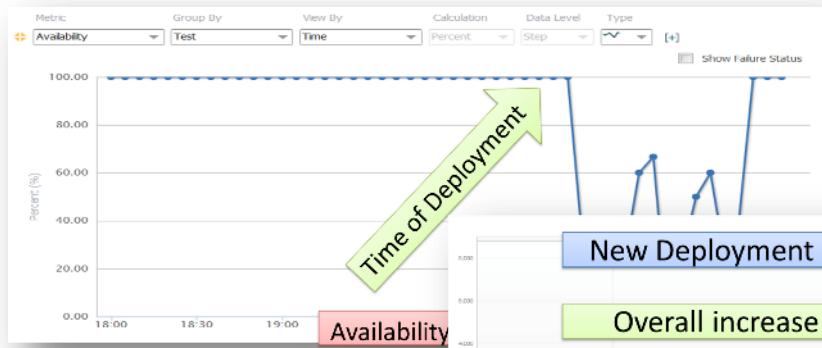
*Remove  
Bottlenecks*

*Test Driven Development  
Automated Deployments  
Shift-Left Performance*

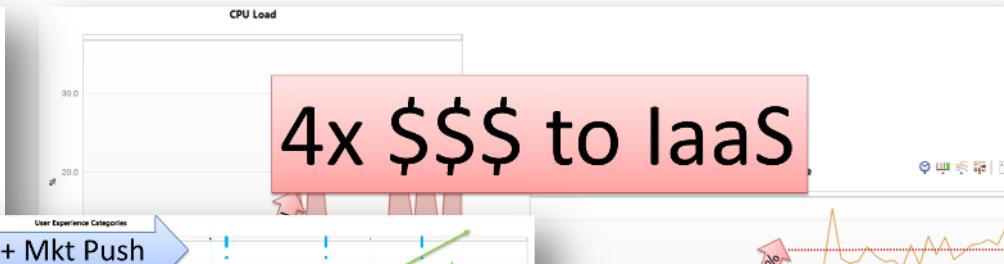
*Break the Monolith  
Infrastructure as Code  
Migrate to Virtual/Cloud/PaaS*



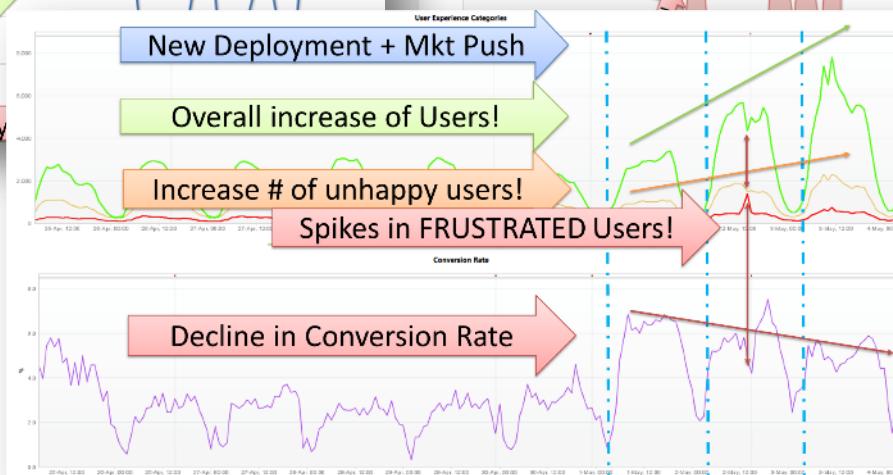
# Fast Response to Outcome: Address Deployment Impact



Availability



4x \$\$\$ to IaaS



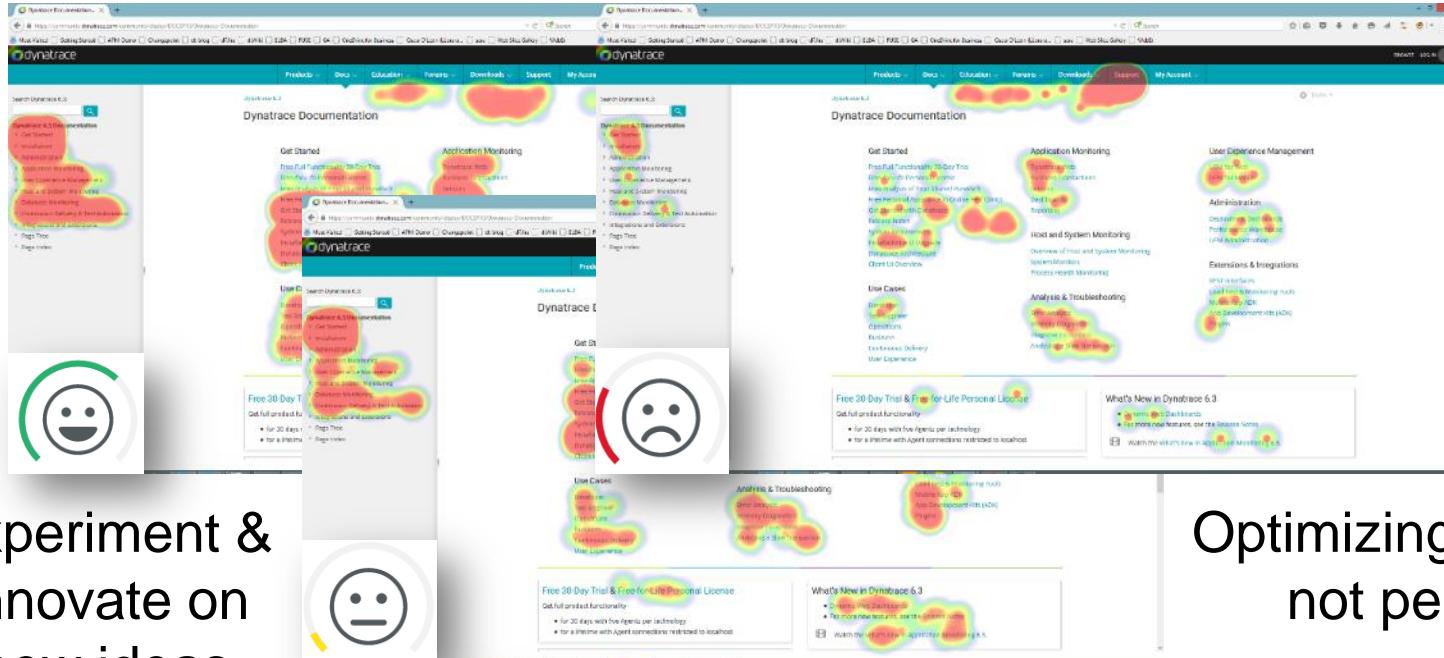
User Experience, Conversion Rate



Costs and Efficiency

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# Real User Feedback: Building the RIGHT thing RIGHT!



Removin  
g what  
nobody  
needs

Optimizing what is  
not perfect

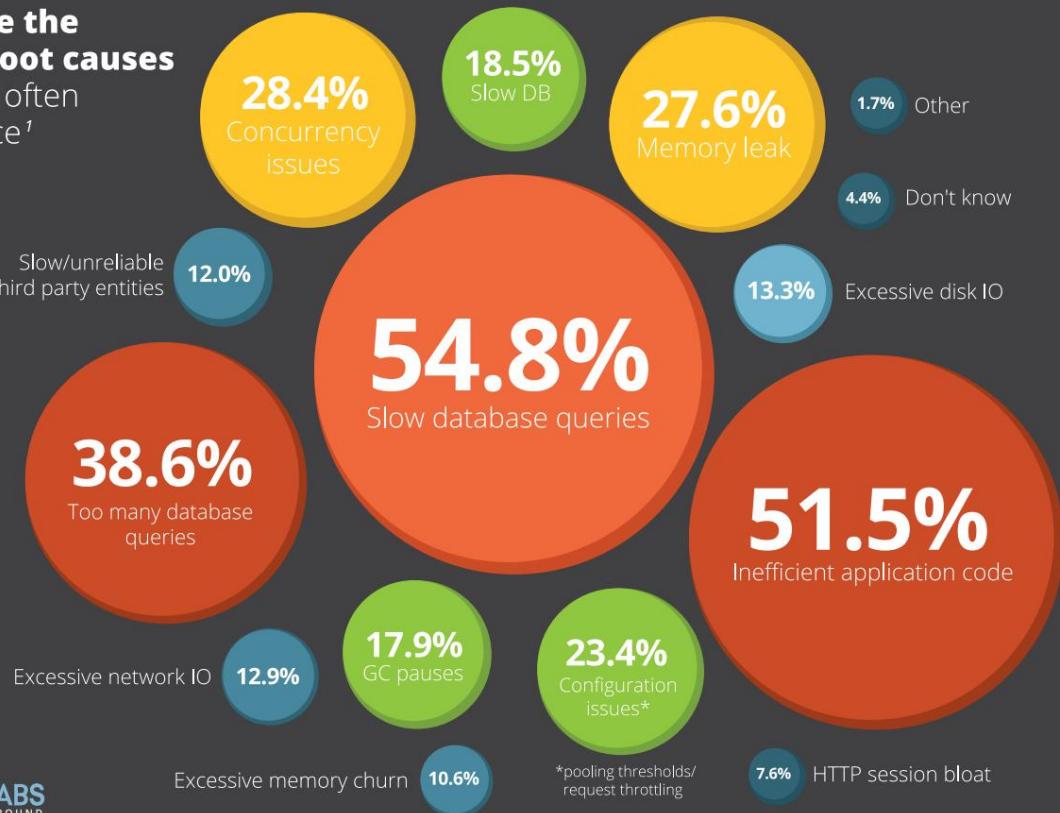
# Remove Database Bottlenecks

88%

cite the database as the most common challenge or issue with application performance

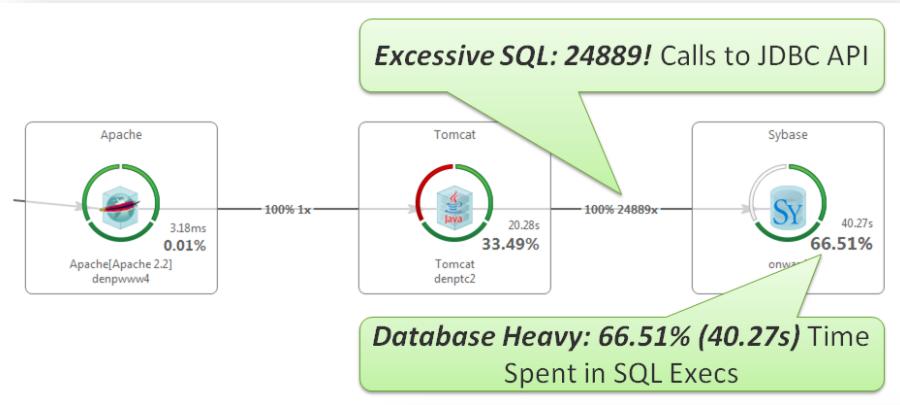
## **What are the typical root causes you most often experience?**

*Figure 1.16*



*<sup>1</sup>Answers were multiple choice, so the numbers don't add up to 100%. Deal with it :)*

# Automatic Bottleneck *Root Cause* Information



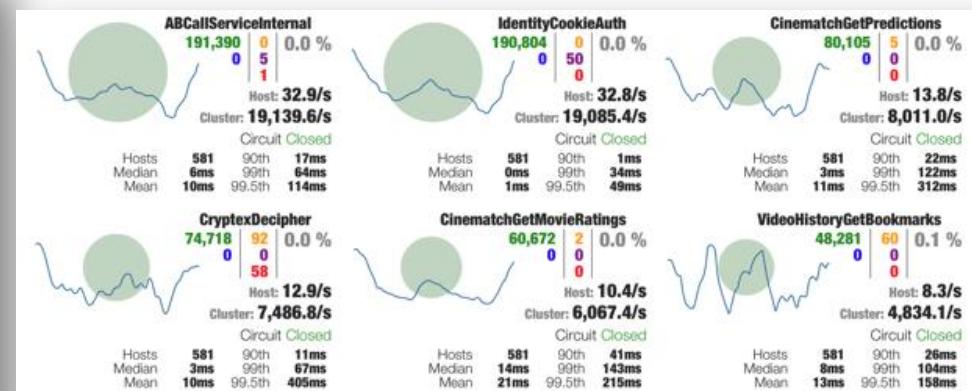
**N+1 Query Problem + Excessive SQL: Lazy Loading in Hibernate Executes 4k+ Statements**

**Database Heavy: 2 SQL Queries executed 4k+ times totaling to 6s**

SQL	Execs/calling ...	Executions	Preparations	Exec Avg [ms]	Exec Total [ms]
select history0_.trialId as trialId42_1_, history0_.id as id1_, history0_.id :	2178.00	2178	2178	1.31	2851.90
select events0_.trialId as trialId42_1_, events0_.id as id1_, events0_.id as :	2178.00	2178	2178	1.48	3219.95
select 1	13.00	13	0	2.74	35.57
select trial0_.id as id42_1_, trial0_.creationDate as creation2_42_, trial0_.c	11.00	11	11	2.70	29.74
select company0_.id as id13_8_, company0_.accountType as account'	1.00	1	1	4.05	4.05
select this_.id as id9_0_, this_.salesforceAccountId as salesfor2_9_0_, ti	1.00	1	1	1.75	1.75
SELECT DISTINCT LOWER(u.user_name) as user_name, u.display_nam	1.00	1	1	8.48	8.48
select 1	1.00	1	0	5.26	5.26

# Manual Service Bottleneck Detection

- Blogs:
  - <http://apmblog.dynatrace.com/2016/06/08/diagnosing-common-bad-micro-service-call-patterns/>
  - <http://apmblog.dynatrace.com/2015/08/26/monolith-to-microservices-key-architectural-metrics-to-watch/>
- Patterns
  - N+1, High Payload, Lack of Caching, Thread & Connection Pool Shortage, Excessive Async Calls



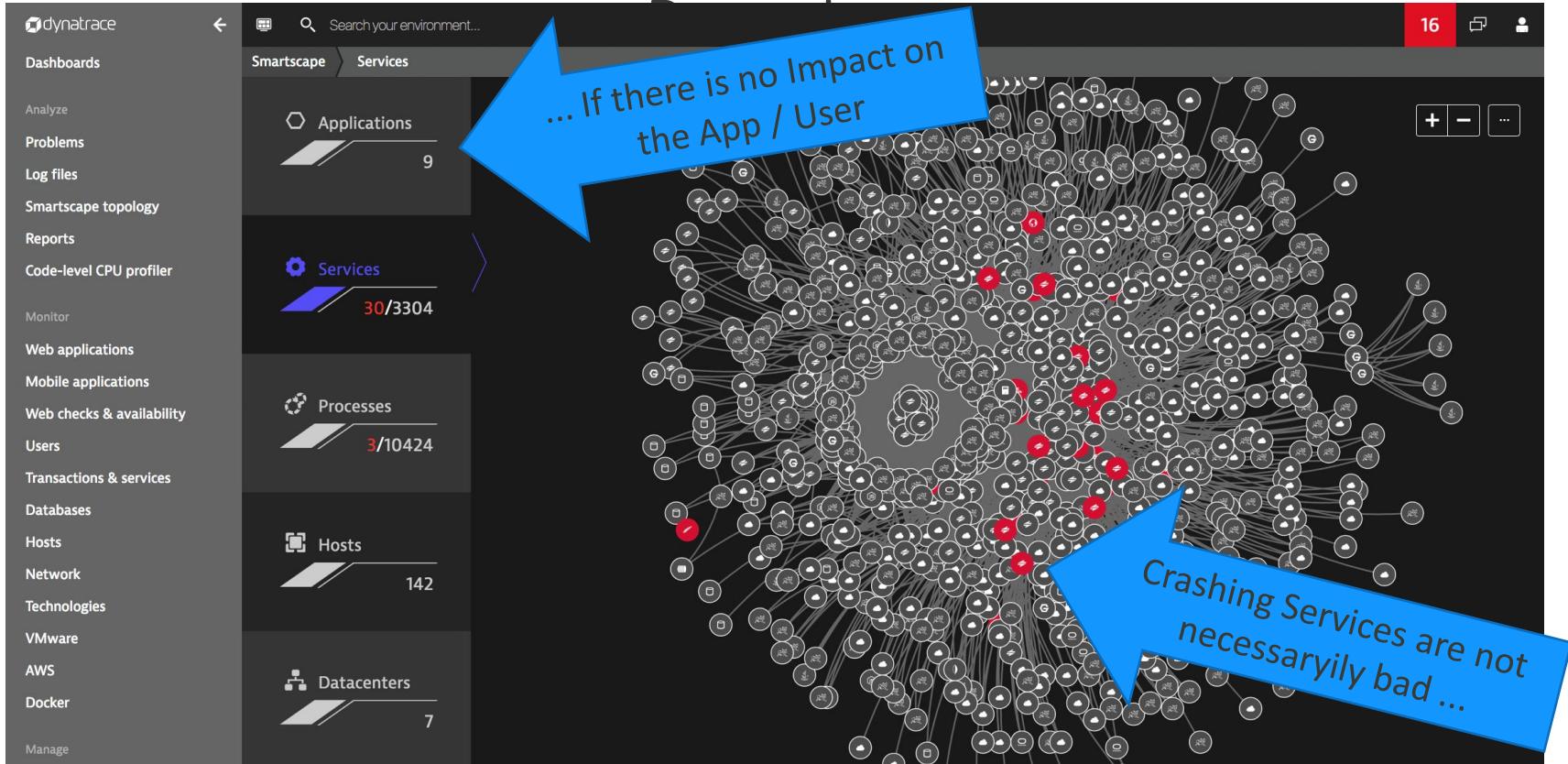
# Automated Service Bottleneck Detection

The screenshot displays the Dynatrace service monitoring interface across three main sections:

- Left Panel (Applications > PurePaths):** Shows a detailed breakdown of a specific service call, "PaymentReport.CreateReport(Object stateInfo)". It includes a 3D chart for Response time, Threading, and Complexity, and a "Top findings" section with a timeline from 1s 699ms to 1s 699ms. A large blue arrow labeled "Automate Service PurePaths /special..." points towards this panel.
- Middle Panel (Services Details):** Shows the service flow of requests to "EasyTravelBackendWebserver:8091". It highlights a bottleneck with a red box: "Tightly coupled. Really Distribute?". The "JourneyService" and "CheckDestination" components are shown with their response times and call volumes. A red dashed box highlights the "CheckDestination" component.
- Right Panel (Smartscape):** Provides a high-level view of the system architecture. It shows the "easyTravel Customer Frontend" at the center, connected to various services, processes, hosts, and datacenters. A large blue arrow labeled "Detect Service and Deployment Dependencies" points towards this panel. Another blue arrow labeled "Architectural Hotspots!" points towards the middle panel's bottleneck analysis.

**Dynatrace Logo:** Located in the bottom left corner.

# *Automated* Large Scale Service Monitoring and Bottleneck



# Automatic Bottleneck *Root Cause* Information

Home > Problems > Problem 125 > Visual resolution path

The diagram illustrates a complex system architecture with multiple layers of components. At the top, two user requests are shown originating from 'www.example.com'. These requests pass through 'IIS' (Internet Information Services) and 'NET Framework' layers. Below these, there are several 'G' (Windows Service) components, some of which are marked with red dots indicating failure or performance issues. Further down, the architecture includes 'Authentications' and 'Microservices' layers, with many more 'IIS' and 'NET Framework' instances. The bottom layer consists of a series of 'Windows' hosts, each with its own set of services and components. The entire system is interconnected by a dense web of arrows representing data flow and dependencies.

Problem evolution

2016-03-08 08:25 - 08:30 53 ongoing events in 17 components

Trend ▲ 7 ▼ 27

MicroJourneyService

- All dynamic requests slow
- Service method /services/JourneyService slow down
- Service method /services/JourneyService has failure rate increase
- All dynamic requests have increased failure rates

Web request service

nginxForCustomerFrontend:28081

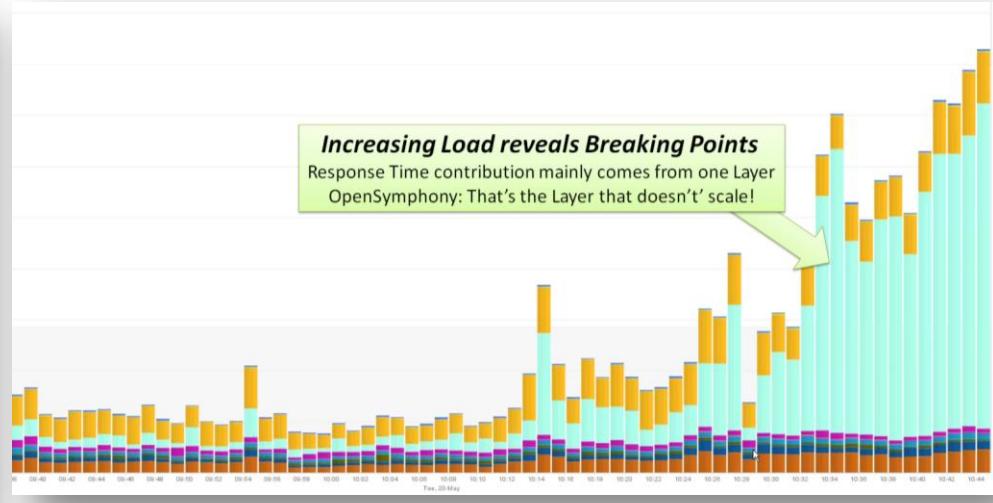
- Service method /services/JourneyService slow down
- All dynamic requests slow
- Service method /services/ConfigurationService/getEnabledPluginNames slow

Replay

dynatrace

# Manual Deployment Bottleneck Detection

- Blogs:
  - <http://apmblog.dynatrace.com/2016/07/07/measure-frequent-successful-software-releases/>
  - <http://apmblog.dynatrace.com/2015/08/04/hybris-performance-review-10-system-health-checks/>
- Patterns
  - Load Distribution, # HTTP 3xx/4xx/5xx, # of Exceptions, Stuck Threads, Timeouts, ...



# Automated Deployment Bottleneck Detection

The screenshot displays the Dynatrace AWS Cloud Monitoring interface, specifically focusing on the Docker section. A large blue arrow points from the left towards the Docker dashboard, labeled "Docker Deployments Hotspots". Another blue arrow points from the Docker dashboard towards the bottom right, labeled "Bottleneck Hotspots".

**Docker Dashboard Summary:**

- Images:** 5 Docker images
- Containers:** 14 Containers
- Docker hosts:** 3 Docker hosts
- Services:** 10 Dockerized services
- Requests:** 2.34k/min Requests

**Key Metrics and Details:**

- Top 3 containers by resource consumption:**
  1. enginx, 400 MB memory
  2. mesos-d22fa57-e7cd-46bb-b8cb-f2d458be0d2d-51.ac992855-a040-453b-8cfa-eab2a7fc67a6, 400 MB memory
  3. image\_gallery, 228 MB memory
- Latest container started:** mesos-d22fa57-e7cd-46bb-b8cb-f2d458be0d2d-51.ac992855-a040-453b-8cfa-eab2a7fc67a6 started from image easytravel/nginx-mesos-base:cd0
- Top 3 active images with running containers:**
  1. easytravel/nodejs-proxy, 10 containers
  2. mongo, 1 container
  3. easytravel/nginx-mesos-base:cd0, 1 container

**Average number of running containers:** Last 7 days

**Bottleneck Hotspots:**

- 14 Containers running on hosts
- No change
- Compared to Fri, Oct 14

**eTravel-Cluster Overview:**

ESXi host name	Virtual machines	Migrations today	CPU	Used memory	Disk latency	Network
192.168.118.69	5	2	9.98 %	92 % of 24 GB	47.6 ms	78.4 Mbit/s
192.168.118.68	4	2	4.27 %	48 % of 24 GB	18.1 ms	38.5 Mbit/s

**dynatrace**

# Automatic Bottleneck *Root Cause* Information

Hosts > LBVM-mongo-haproxy-docker

**LBVM-mongo-haproxy-docker**  
Uptime: over 144 days

Analyze process connections ...

Properties

Ubuntu 14.04.2 LTS, Trusty Tahr (kernel 3.16.0-30-generic) 8 more...

5 Processes on 5 hosts → 19% CPU, 67% Memory → 7 Processes on 5 hosts

1 NIC, 2 Disks

Memory usage 1.31 GB, Page faults 0 /s  
Memory compression 0 B/s, Memory swapping 0 B/s

2 GB  
1 GB  
0 B

16:15 16:30 16:45 17:00 17:15 17:30 17:45 18:00

Total Used

Consuming processes

No problems in last 72 hours

watched

100% Availability in last 7 days  
0 min total downtime.

15. Oct 16. Oct 17. Oct 18. Oct 19. Oct 20. Oct 21. Oct

Running

Processes and Docker Containers

Apache Tomcat  
eT-vmware-demo-2

HAProxy  
haproxy

MongoDB  
MongoDB using "mongo"

**View containers** **All processes**

No events in last 72 hours

The screenshot shows the Dynatrace Host Overview page for the host 'LBVM-mongo-haproxy-docker'. At the top, it displays the host's name, uptime (over 144 days), and a button to 'Analyze process connections'. Below this, there's a 'Properties' section showing the host's operating system (Ubuntu 14.04.2 LTS, Trusty Tahr) and kernel version (3.16.0-30-generic). A summary diagram shows the flow from 5 processes on 5 hosts to 19% CPU and 67% Memory usage, resulting in 7 processes on 5 hosts. Below this, detailed memory usage metrics are shown: 1.31 GB total, 0 B/s compression, 0 B/s swapping, and a memory usage graph from 16:15 to 18:00. A 'Consuming processes' button is at the bottom of this section. To the right, a 'No problems in last 72 hours' section shows 100% availability with 0 min total downtime, accompanied by a timeline from 15. Oct to 21. Oct. Another section lists running processes and Docker containers, including Apache Tomcat, HAProxy, and MongoDB. Buttons for 'View containers' and 'All processes' are at the bottom of this list. At the very bottom, a 'No events in last 72 hours' message is displayed. The Dynatrace logo is at the bottom left.