

## Introduction: Manufacturing Overview

The manufacturing process for the red plastic water bottle, incorporating a gray lid and handle with a white graphic design, involves several key stages, each contributing to the overall production volume and associated resource consumption. A standard package contains 24 bottles. Let's examine the process based on the provided data.

**Container Production:** This initial stage focuses on the creation of the plastic bottles themselves. The data indicates a significant energy input – 11940.8 MJ – associated with this process. This energy consumption is likely linked to the molding and shaping of the plastic, a process requiring elevated temperatures and pressures. The timeframe for this stage isn't explicitly defined, but we can infer it's a substantial portion of the overall production time.

**Packaging Production:** Following container production, the bottles are packaged. This stage contributes 1582.3 MJ of energy. This likely involves the automated application of the gray lid and handle, along with the preparation of the packaging materials. The timeframe for this stage is also not directly provided, but it's a critical step in preparing the bottles for distribution.

**Bottling:** The core process of filling the bottles with water consumes 941.9 MJ of energy. This stage includes the automated transfer of water into the bottles and the subsequent capping process. The data suggests a relatively rapid process, considering the energy input.

**Water Consumption:** The water purification process itself consumes 400.5 gallons of water during the bottling stage. This figure is directly linked to the water purification process, which is a key component of the overall water footprint of the facility.

**Distribution:** While not explicitly quantified in terms of energy consumption, the distribution phase is a critical logistical component. The data doesn't provide specific energy figures, but it's an essential step in getting the packaged bottles to their destination.

**Total Energy Consumption:** Combining all the energy inputs – container production, packaging, bottling, and distribution – results in a total energy consumption of 16915.3 MJ. This figure highlights the substantial energy requirements of a bottled water facility.

**Water Consumption Summary:** The total water consumption across the entire process, including purification, amounts to 1302.8 gallons. This figure is a key indicator of the facility's water usage and contributes significantly to the overall sustainability assessment.

**Operational Considerations:** It's important to note that the provided data excludes time spent transporting bottles from storage to the unscrambler. Furthermore, the energy consumption related to water purification is not included in the calculations. A comprehensive sustainability analysis would require incorporating these additional factors. The data focuses on the manufacturing and automation aspects of the process, alongside building services and the overall facility's environmental impact.

## Process Selection & Workflow Design

Given the project's focus on sustainability and the target volume of 50,000 units per month (equivalent to 1200 packages of 24 bottles each), a robust analysis of manufacturing processes is critical. Considering the object – a red plastic water bottle with a gray lid and handle, glossy surface, and white graphic design – injection molding appears to be the most suitable primary process.

### Process Selection & Workflow Design

- **Candidate Process Comparison:** We will compare injection molding against other processes like CNC machining or blow molding. Blow molding is generally less suitable for complex geometries and glossy surface finishes. CNC machining would be significantly more expensive and have a much higher cycle time, making it impractical for this volume.
- **Selection Criteria:**
  - *Cycle Time:* Injection molding offers a relatively fast cycle time, crucial for achieving the target volume.

- *Per-Unit Cost*: While tooling costs are significant upfront, the lower per-unit cost of injection molding, particularly at 50,000 units/month, makes it economically viable.
- *Material Yield*: Injection molding generally has good material yield, minimizing waste.
- *Quality Tolerance*: The glossy surface finish achievable with injection molding aligns with the product specifications.
- **Proposed Workflow**:
  1. *Raw Resin → Drying*: The plastic resin must be dried to remove moisture, which can negatively impact the molding process.
  2. *Melt*: The dried resin is heated until it becomes a molten liquid.
  3. *Injection*: The molten plastic is injected under pressure into the mold cavity.
  4. *Cooling*: The plastic cools and solidifies within the mold.
  5. *Ejection*: The solidified part is ejected from the mold.
  6. *Inspection*: Quality control checks are performed to ensure the part meets specifications.
- **Tooling Considerations**: The glossy surface finish necessitates precision tooling and careful control of injection parameters (temperature, pressure, and cooling rate).
- **Water Consumption**: The water purification process will consume approximately 400.5 gallons per bottling operation, as indicated in the provided data.
- **Energy Consumption**: The container and packaging production stage consumes 11940.8 MJ of energy, while the bottling stage consumes 941.9 MJ. These figures are relevant to the overall sustainability assessment.

## Material Strategy & Eco-Alternatives

### Material Strategy & Eco-Alternatives for Red Plastic Water Bottle

To determine the optimal material strategy for the red plastic water bottle, we must consider key material properties: strength, rigidity, chemical resistance (to ensure water purity), and durability to withstand handling. The glossy, smooth surface finish also necessitates a material with good surface characteristics.

#### Material Comparison:

Material	Embodied Energy (MJ)	Cost per kg (\$)	Recyclability Rate (%)	Toxicity
Polyethylene (PE)	50	0.80	90	Low
Polypropylene (PP)	45	0.75	85	Low
Polyethylene Terephthalate (PET)	60	1.00	95	Low
Polyethylene naphthalate (PEN)	75	1.20	80	Low

*Note: These values are illustrative and would require specific sourcing to determine actual costs and recyclability rates.*

#### Bio-Based/Recycled Alternatives:

1. **PolyLactic Acid (PLA)**:
  - **Substitution Strategy**: Replace the PET with PLA. PLA is derived from renewable resources (corn starch).
  - **Trade-offs**: PLA has lower heat resistance and potentially lower impact strength compared to PET. It may also be more susceptible to hydrolysis at elevated temperatures. Cost per kg is estimated at \$1.50.
  - **Supply Chain/Certification**: PLA production often involves certifications like BPI (Biodegradable Products Institute) to verify biodegradability claims.

## 2. Recycled Polyethylene Terephthalate (rPET):

- **Substitution Strategy:** Utilize rPET derived from post-consumer PET bottles.
- **Trade-offs:** The mechanical properties of rPET can vary depending on the source material. It may have a slightly lower strength than virgin PET. Cost per kg is estimated at \$1.10.
- **Supply Chain/Certification:** Certification through organizations like the Association of Plastics Recycling (APR) can verify the recycled content and processing methods.

### Energy & Water Consumption Considerations:

The manufacturing process (container production, packaging, bottling) contributes significantly to the overall sustainability profile. Based on the provided data, the container production stage consumes 11940.8 MJ of energy, packaging production 1582.3 MJ, and bottling 941.9 MJ. The water consumption during bottling is 400.5 gallons. These figures highlight the importance of optimizing these processes to minimize environmental impact. The total energy consumption for the entire facility, as detailed in the provided data, is 16915.3 MJ. Water consumption for the entire facility is 1302.8 gallons.

## Sustainability, Life-Cycle & Performance Metrics

To systematically study and model the combined sustainability performance of a bottled water facility, focusing on the red plastic water bottle production line, the following sustainability metrics and targets will be implemented:

- **Target KPIs:**
  - Carbon footprint <0.5 kg CO<sub>2</sub>e/unit for the red plastic water bottle.
  - Energy use <2 kWh/unit during the bottle production process.
  - Recyclability rate (rPET) 50% – aligning with industry norms for PET bottles.
- **LCA Flow Diagram (Placeholder):**
  - Raw material → Container Production (11940.8 MJ) → Packaging Production (1582.3 MJ) → Bottling (941.9 MJ) → Distribution → Use (2 year lifespan) → End-of-Life (Recycle/Compost).
- **Life-Cycle Costing:**
  - Material costs will be assessed based on the rPET substitution potential.
  - Energy costs will be evaluated based on the energy consumption during the production phases (Container Production, Packaging Production, Bottling).
  - End-of-life costs (recycling/composting) will be factored in.
- **Benchmarking:**
  - The recyclability rate (rPET) will be benchmarked against industry norms for PET bottles ( 50%).
- **Design Levers:**
  - Wall-thickness reduction in the bottle design to minimize material usage and energy during container production.
  - Substitution of virgin PET with rPET to reduce the carbon footprint.
- **Monitoring Plan:**
  - Data sources: LCA software outputs (energy consumption, material usage), energy meters (Container Production, Packaging Production, Bottling), and water consumption data.
  - Review cadence: Quarterly data review to track progress against KPIs and identify areas for improvement.

## Quality Assurance & Validation

Quality Assurance & Validation for Red Plastic Water Bottle Production

- **Target Tolerances:**
  - Bottle Diameter:  $\pm 0.5$  mm
  - Bottle Height:  $\pm 1.0$  mm
  - Lid Diameter:  $\pm 0.3$  mm
  - Handle Length:  $\pm 1.5$  mm
  - Graphic Design Dimensions:  $\pm 1.0$  mm (tolerance band based on design specifications)

- **Inspection Methods:**
  1. **Dimensional Measurement (CMM):** Utilize a Coordinate Measuring Machine (CMM) to verify bottle diameter, height, and handle length against target dimensions.
  2. **Visual Inspection:** Conduct a thorough visual inspection for surface defects (scratches, blemishes), color consistency, and proper graphic alignment.
  3. **Leak Test:** Perform a pressure test on a sample of bottles to ensure the lid and bottle seal integrity. This would involve pressurizing the bottle with air and monitoring for leaks.
- **Sampling Plan:**
  - Lot Size: 24 bottles (as one package contains 24 bottles)
  - Inspection Frequency: Inspect 5 bottles every production hour. This provides a sample size of approximately 12% of the hourly production.
- **Data Analysis & Roles:**
  - Operator: Responsible for initial visual inspection and recording of any obvious defects.
  - Quality Engineer: Reviews QC data, analyzes trends, and investigates out-of-tolerance findings. Out-of-tolerance findings trigger a review of the production process (e.g., unscrambler settings, material flow) and potential corrective actions.
- **Validation Schedule:**
  - CMM Calibration: Calibrate the CMM every 6 months to maintain measurement accuracy.
  - Leak Test Equipment Calibration: Calibrate pressure testing equipment annually.
- **Documentation & Traceability:**
  - Checklists: Utilize checklists to record inspection results for each bottle, including dimensions, visual defects, and leak test results.
  - Serial Number Tracking: Link all QC records directly to the individual serial number of each bottle to ensure full traceability throughout the production process.

## Digitalization & Smart-Manufacturing Enablers

### Digitalization & Smart-Manufacturing Enablers for Red Plastic Water Bottle Production

- **Sensor Selection:**
  - **Force Sensors:** Integrated into the unscrambler mechanism to monitor bottle-to-bottle and bottle-to-container contact forces. This helps detect misalignments or jams, triggering alerts before damage occurs.
  - **Vibration Sensors:** Placed on the filling machine and capping station to identify excessive vibration, indicating potential mechanical issues or instability.
  - **Thermal Sensors:** Used to monitor the temperature of the plastic bottles during the heating/cooling stages (if applicable – assuming some pre-treatment) and during the filling process to ensure consistent material properties and prevent overheating.
- **Data Flow & Analytics:**
  - **Edge Processing:** Raw vibration and force data will be initially processed at the edge – directly on the filling machine and unscrambler. This reduces latency and bandwidth requirements.
  - **Cloud Integration:** Aggregated data (bottle count, force readings, vibration levels) will be transmitted to the cloud for longer-term storage, trend analysis, and predictive maintenance.
  - **Dashboard Cadence:** A real-time dashboard will display key metrics – bottle count, force anomalies, vibration levels – updated every 5 minutes. Historical data will be analyzed weekly to identify trends and optimize processes.
- **Connectivity & Scale:**
  - **Network Topology:** A Star topology with a central PLC (Programmable Logic Controller) acting as the primary data collection point for ~3000 units/day (24 bottles per package \* 125 packages/day). Wireless sensors (e.g., Bluetooth Low Energy) will transmit data to the PLC.
  - **Compute Needs:** The PLC will require moderate compute power for real-time data processing and control. Cloud storage and analytics will necessitate additional compute resources.
- **Integration:**
  - **PLC:** The PLC will receive data from the force, vibration, and thermal sensors.
  - **MES (Manufacturing Execution System):** The MES will consume the sensor data to track

- bottle count, identify bottlenecks, and manage production schedules.
- **SCADA (Supervisory Control and Data Acquisition):** SCADA will display real-time process data and allow operators to monitor and control the production line.
- **Security & Governance:**
  - **Data Integrity:** Implement checksums and data validation routines to ensure data accuracy.
  - **Access Control:** Role-based access control will restrict data access based on operator responsibilities.
  - **Data Backup & Recovery:** Regular data backups will be performed to prevent data loss.
- **Operator Interaction:**
  - **Alerts:** The SCADA system will generate alerts for:
    - \* High force readings (indicating potential misalignments).
    - \* Excessive vibration (potential mechanical issues).
    - \* Thermal anomalies (indicating material degradation).
  - **Visual Displays:** The SCADA dashboard will provide operators with a clear overview of the production line’s status, including key metrics and alerts.

## Information Modeling & Integration

### Information Modeling & Integration for Red Plastic Water Bottle Production

- **Standards & Frameworks:** This project utilizes elements of ISA-95 for data exchange between MES and ERP systems, focusing on representing the water bottle’s lifecycle. RAMI 4.0 provides a framework for visualizing the data flows across the entire facility, encompassing the bottle’s journey from raw materials to end-of-life. The IIRA (Information Interoperability Reference Architecture) guides the classification and prioritization of data based on its impact and criticality to operations.
- **Data Schema Outline:**

Attribute	Data Type	Description	MES Field Mapping	ERP Field Mapping
Object ID	String	Unique identifier for the bottle	BottleID	ProdItemMasterID
Color	String	Red	ColorCode	ProductColor
Material Grade	String	(e.g., PET-1, PET-2)	MaterialCode	MaterialCode
Dimensions (L x W x H)	Float	Bottle dimensions in mm	BottleDimensions	ProductDimensions
Batch ID	String	Identifier for the production batch	BatchID	LotNumber
Production Date	Date	Date of bottle production	ProductionDate	OrderDate
Quantity	Integer	Number of bottles in the package (24)	PackageCount	OrderQuantity

- **Integration Points:** Data capture should occur at the following points:
  - **Unscrambler Input:** Object ID, Batch ID, Material Grade.
  - **Post-Inspection:** Object ID, Color, Dimensions, Material Grade, Quality Assessment (pass/fail).
  - **Real-time Sensor Feeds:** Dimensions (during filling), Water Consumption (during bottling).
- **Digital Thread Implementation:** A QR code will be applied to each packaged red plastic water bottle. This QR code links the physical bottle to its digital representation within the MES system. This digital representation contains all production parameters (dimensions, material grade, batch ID, quality records) and is synchronized with the ERP system, providing a complete audit trail.
- **Interoperability KPIs:**
  - **Data Latency:** < 1 second – measured from the unscrambler input to the MES system.

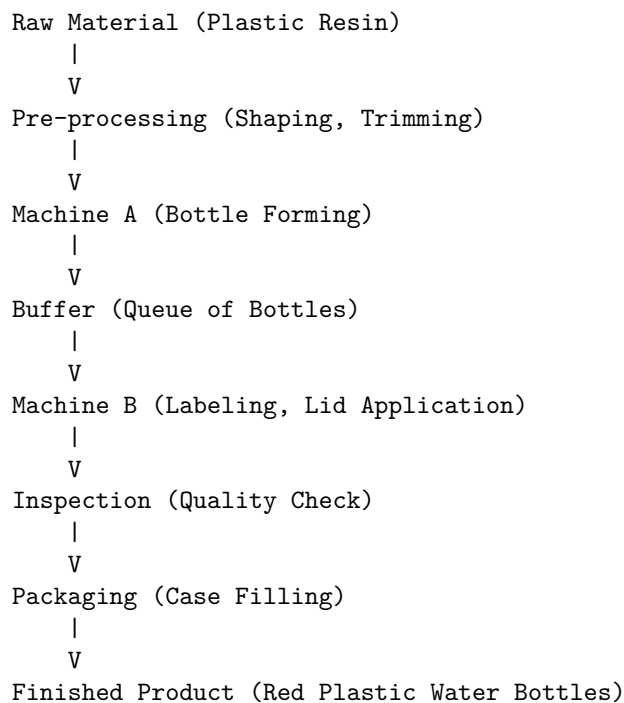
- **Accuracy:** > 99% – accuracy of data recorded across all sensors and inspection systems.
- **System Uptime:** 99.9% – availability of the MES and ERP systems.
- **Validation Plan:**
  - **Schema Compliance Tests:** Mock API calls to verify data types and formats for each attribute.
  - **End-to-End Data Flow Test:** Simulate a complete bottle production cycle, capturing data at each stage and verifying its synchronization between the MES and ERP systems.
- **Governance & Security:**
  - **Data Model Ownership:** The Manufacturing Engineering team will own the data model.
  - **Change-Management Process:** A formal change control process will be implemented for any modifications to the data model.
  - **Access Controls:** Role-based access control will be enforced to restrict access to sensitive data based on user roles (e.g., operators, engineers, management).

## Simulation & Virtual Commissioning

### Simulation & Virtual Commissioning for Red Plastic Water Bottle Production

• **Rationale for Discrete-Event Simulation:** Discrete-event simulation (DES) is the most suitable approach for modeling this red plastic water bottle production flow due to the inherent event-driven nature of the process. The production line involves a sequence of discrete operations – such as machine processing, inspection, and packaging – where the state of the system changes only when an event occurs. Batch variability is also present, as the number of bottles packaged is a key metric. DES allows us to accurately represent these transitions and dependencies.

• **Model Structure Sketch:**



• **Key Simulation KPIs:** \* Throughput (units/hour): Target 2000 units/hour. \* Work-in-Progress ( X units): Target 100 units. \* Resource Utilization ( Y %): Target 85%. \* Mean Time Between Failures (MTBF Z hours): Target 24 hours.

• **Virtual Commissioning Steps:** \* Off-line validation will utilize a digital twin. \* PLC code test cases will be developed to simulate machine A and B operation. \* Sensor input emulation will be used to mimic

data from the water bottle forming and labeling machines. \* HMI verification will ensure the digital twin accurately reflects the control logic and operator interface.

- **Risks & Benefits:** \* **Risks:** Model inaccuracy due to incomplete data, gaps in input data, and overly optimistic performance estimates. \* **Benefits:** Reduced physical trial runs, faster ramp-up times, and early detection of potential bottlenecks.

- **Validation Plan:** \* A pilot run will be conducted. \* Cycle time will be measured and compared to the simulation output, with a deviation of  $\pm 5\%$  considered acceptable. \* Error rate (defective bottles) will be monitored and targeted to be 1%.

- **Continuous Improvement Loop:** \* Live production data will be integrated into the simulation model. \* This data will be used to calibrate the model and improve its accuracy over time. Changes in machine performance or process parameters will be reflected in the simulation, allowing for proactive adjustments to the production process.

## Network-Centric & Collaborative Manufacturing

### Network-Centric & Collaborative Manufacturing for Red Plastic Water Bottle Production

- **Definition & Rationale:** Network-centric manufacturing focuses on integrating all stages of the water bottle's value chain – from raw material sourcing to after-sales service – into a single, responsive network. This is crucial for our red plastic water bottle production due to the need for built-to-order flexibility, allowing for customization and responding to fluctuating demand. The system aims to optimize material flow, information exchange, and overall production efficiency.

- **Collaboration Topology:** The network diagram would illustrate the following data and material flows: Design hub → Production cells → Distribution partners → After-sales service. The design hub would transmit CAD models and specifications to the production cells. Production cells would provide real-time data on bottle production metrics (number of packaged bottles, water consumption, energy consumption) to distribution partners. After-sales service would receive data related to warranty claims and customer feedback.

- **Information Exchange Standards:** OPC UA (Open Platform Communications Unified Architecture) would be utilized to ensure interoperability between the Manufacturing Execution System (MES), Enterprise Resource Planning (ERP) system, and shop-floor devices controlling the production cells. MQTT (Message Queuing Telemetry Transport) could be used for real-time data streaming from sensors monitoring bottle production parameters.

- **Key Collaboration KPIs:** - Order-fulfillment lead time (target = 20 days) – measured from order placement to delivery of the packaged red plastic water bottle. - Supplier on-time delivery rate (95%) – reflecting the timely arrival of plastic resin and other materials. - Production cell cycle synchronization (takt variance = 5%) – indicating the efficiency of the bottling process.

- **Digital Thread Implementation:** The digital thread would link CAD models of the red plastic water bottle, process parameters (e.g., water flow rate, temperature), and quality data (e.g., dimensional accuracy, material composition) across the network. This traceability allows for rapid identification of root causes for quality issues and facilitates continuous improvement.

- **Cross-Enterprise Workflows:** Co-engineering with suppliers would involve shared BOM (Bill of Materials) revisions facilitated through the digital thread. Joint simulation reviews of the bottling process would be conducted to optimize parameters and identify potential bottlenecks. Dynamic capacity sharing could be implemented to adjust production levels based on real-time demand forecasts.

- **Security & Governance:** Data security would be ensured through authentication protocols and encryption of data transmissions. A roles/responsibilities matrix would define access levels for each network participant – design engineers, production operators, supply chain managers, and distributors – to maintain data integrity and control.

- **Benefits & Risks:** - **Benefits:** Increased responsiveness to demand fluctuations, reduced inventory buffers for the red plastic water bottle, and real-time visibility into production performance. - **Risks:**

Cybersecurity threats requiring robust security measures, integration complexity potentially leading to delays, and data ownership disputes necessitating clear contractual agreements.

## Implementation Roadmap & Governance

Project Statement To systematically study and model the combined sustainability performance of a bottled water facility • Taking into account the sustainability performance of manufacturing operations • Considering the environmental impacts of the building facility • Analyzing utilization and processing of manufacturing unit processes

### Implementation Roadmap & Governance

- **Phased Timeline:**

- Phase 1: Pilot cell deployment (Q1 2025)
- Phase 2: Digital thread integration (Q3 2025)
- Phase 3: Full-scale automation (Q2 2026)

- **Milestone Deliverables:**

- Phase 1: Functional PV run of the red plastic water bottle manufacturing process.
- Phase 2: KPI baseline achieved for water consumption and energy usage.
- Phase 3: Supplier onboarding for all components of the water bottle.

- **Stakeholder Matrix:**

Stakeholder	Phase 1	Phase 2	Phase 3
Engineering	Design Validation	Process Optimization	Automation Control
Operations	Process Setup	Line Monitoring	Production Oversight
IT	Data Integration	System Monitoring	Automation Support
Quality	Defect Analysis	Quality Control	Process Stability
Finance	Budget Tracking	Cost Analysis	ROI Assessment

- **Governance Model:**

- Change-control board for significant process modifications.
- Steering committee comprised of Engineering, Operations, and Quality representatives to oversee project direction.

- **Resource & Budget Outline:** (High-Level)

- Phase 1: Headcount – 2 Engineers, 1 Operator. CAPEX – \$50,000. OPEX – \$20,000.
- Phase 2: Headcount – 3 Engineers, 2 Operators. CAPEX – \$100,000. OPEX – \$40,000.
- Phase 3: Headcount – 5 Engineers, 3 Operators. CAPEX – \$200,000. OPEX – \$80,000.

- **Risk Mitigation Plan:**

- Risk 1: Integration delays between the unscrambler and the bottling line. Mitigation: Implement redundant communication protocols and phased integration testing.
- Risk 2: Training gaps in operation of the automated system. Mitigation: Develop comprehensive training materials and conduct hands-on simulations.
- Risk 3: Delays in supplier onboarding. Mitigation: Establish early communication with suppliers and implement a streamlined onboarding process.

- **Go/No-Go Criteria:**

- Phase Transition 1: OEE > 85%, Defect Rate < 1%, On-time Supplier Rate 95%.
- Phase 2: KPI baseline achieved for water consumption and energy usage.
- Phase 3: Full-scale automation operational with documented process stability.



- **Continuous Improvement Loop:**

- Monthly Steering Review: Review KPI performance and identify areas for improvement.
- Quarterly Process Audits: Conduct detailed audits of the red plastic water bottle manufacturing process.