RISK - Transformation at Scale for Regulatory Compliance

Accenture Partners with the Largest Bank in the Swiss region in Firmwide and Market Risk that was struggling with Regulatory Fines due to delays and incorrect Limit Utilizations. The Platform and Workforce Transformations helped the Group Risk Control to Protect the Bank's Financial Position and ensure Regulatory Compliance.



鼢

Business Challenges

- Non-Compliance with volatile FED MRA, CCAR & ICAAP etc. regulatory guidelines.
- Complex Monolithic application landscape.
- Lack of Automation & DevOps Practices resulting in timeconsuming 60-Day Release Cycle.
- Performance Challenges due to Infrastructure constraints causing delays in processing Front-Office feeds and Stress



How Accenture Helped

- Rapidly mobilised a strong team of 40+ FTE's having expertise in running Transfromations at Scale.
- Restructured team of 180+ FTEs to enhance collaboration between Business and IT.
- Designed and Implemented 7
 loosely coupled Microservices on the Azure stack.
- Established Bi-weekly Delivery and Accelerated On-Demand Deployment capability through Automation.



Results and Benefits

- Successful implementation of Highly Configurable Risk Analytics Platform on Azure Cloud.
- Resilient and Scalable Infrastructure to accommodate upcoming Risk Management Strategies.
- Reduced Deployment Time from ~4hrs to less than 10mins.
- Improved the Release Frequency from 60 days to 14 days.
- Outcome driven 25+ pods delivering in a Scaled Agile Delivery Model.



Outcome

- 10% Improvement in Limits utilization and enhanced Regulatory Compliance.
- 30% annual savings with a highly automated, stable cloud-managed services.
- Optimized Cloud Hosting Strategy have helped reduction in \$100K/yr in IT running costs.
- Reduction in Carbon footprint of 630kg carbon/year.



















GROUP FINANCE - REINVENTING COMPLIANCE THROUGH COMPLEX TRANSFORMATION

Accenture collaborated with UBS to address business challenges around regulatory non-compliance leading to hefty fines of ~6B over 2 years impacting overall credibility and share prices. Accenture's Technology and Human ingenuity powered Compliance Platform provided best-in-class access to information at fingertips along with Unified User Experience to achieve compliance.

PROBLEM STATEMENT

Manual Financial statement closure process with set of spreadsheets

- Organization barriers in coordination between teams
- Non-scalable, error prone and costly due to human intervention at each step
- Disparate User Experience due to Offline communication and information flow
- Non-compliance due to inability to generate on-time reports (T+1)

MODERNIZATION APPROACH





Microservices Based Architecture

Key **Concerns**

& Design



Azure Cloud based Architecture

Automated devSecOps

• CI/CD automated pipelines



Infrastructure Monitoring & alert

Event Driven Data processing

In Sprint Microservices automation

Execution &

Outcome

Workshops

Series of workshops to understand the existing process and discovery of problem

 Process Improvement, Standardization

Standardized process of fetching financial data, churn/massage of data, identification of breaches, task generation for breaches and life cycle of task closure

- Security Modern approach while using authorization data in legacy System
- Integration Integration with upstream legacy for raw data
- Performance To meet SLA for data processing and compliance reporting
- Scalability To support varying volume across business processes
- **Isolation** Data and operational expense

Reusability, Decoupling, Automation

 Doman Driven Microservices , Event Driven, Cloud Native architecture

Architecture

- Platform comprising of Core Framework Services, Functional framework Services & Tenant specific services
- Adapter layer to consume data from upstream based on notification

- Clearly defined milestones in Agile execution
- Motivated workforce with upskilling on-demand
- Onboarded first business process/tenant with framework in 8 months
- Onboarded 7 business processes thereafter
- Achieved Regulatory Compliance

Possibility of

TECHNOLOGY STACK



















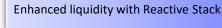


60+ microservices

25+ Framework services

Reusable custom UI components

Seamless authentication & Role based



QA Automation Framework with 150+ reusable functions

E2E unattended automation using Xray Plugin with GitLab

Multi-Tenancy – Tenant Isolation

Health Monitoring & Alerting with **Azure Monitor**

Centralized logging, Distributed Tracing

Reporting & Analytics with PowerBI



00% Compliance aving \$6B+ fines

100% reduction in Manual Errors

80+% Increase in Operational Effectiveness

80% increase in Detection of Frauds

TRANSFORMATION PARTNER OF CHOICE

FRAMEWORK UBERIZATION