## **Group income statement**

		52 weeks ended 26 February 2022			52 weeks ended 27 February 2021 <sup>[a]</sup>		
	Notes	Before adjusting items £m	Adjusting items <sup>(b)</sup> (Note 4) £m	Tota <b>l</b> £m	Before adjusting items £m	Adjusting items <sup>(b)</sup> (Note 4) £m	Total £m
Continuing operations	Notes	LIII	LIII	LIII	LIII	LIII	LIII
Revenue	2	61,344	_	61,344	57,887	_	57,887
Cost of sales		(56,574)	(176)	(56,750)	(53,948)	221	(53,727)
Impairment reversal/(loss) on financial assets	2	39	_	39	(384)	_	(384)
Gross profit/(loss)		4,809	(176)	4,633	3,555	221	3,776
Administrative expenses		(1,984)	(89)	(2,073)	(1,767)	(462)	(2,229)
Operating profit/(loss)		2,825	(265)	2,560	1,788	(241)	1,547
Share of post-tax profits/(losses) of joint ventures and associates	14	15	_	15	26	_	26
Finance income	5	9	_	9	15	_	15
Finance costs	5	(652)	101	(551)	(695)	(257)	(952)
Profit/(loss) before tax		2,197	(164)	2,033	1,134	(498)	636
Taxation	6	(502)	(8)	(510)	(249)	145	(104)
Profit/(loss) for the year from continuing operations		1,695	(172)	1,523	885	(353)	532
Discontinued operations							
Profit/(loss) for the year from discontinued operations	7	(2)	(38)	(40)	309	5,117	5,426
Profit/(loss) for the year		1,693	(210)	1,483	1,194	4,764	5,958
Attributable to:							
Owners of the parent		1,691	(210)	1,481	1,190	4,764	5,954
Non-controlling interests		2	_	2	4	_	4
		1,693	(210)	1,483	1,194	4,764	5,958
Earnings/(losses) per share from continuing and discontinued operations							
Basic	9			19.34p			61.83p
Diluted	9			19.12p			61.66p
Earnings/(losses) per share from continuing operations							
Basic	9			19.86p			5.60p
Diluted	9			19.64p			5.58p

The notes on pages 122 to 191 form part of these financial statements.

<sup>(</sup>a) Comparatives have been restated due to a change in accounting policy. Refer to Note 1 for further details.
(b) 'Exceptional items and amortisation of acquired intangibles' have been renamed 'Adjusting items'. Refer to Note 1 for further details.

## Group statement of comprehensive income/(loss)

		52 weeks 2022	52 weeks 2021*
	Notes	£m	£m
Items that will not be reclassified to the Group income statement			
Change in fair value of financial assets at fair value through other comprehensive income		4	_
Remeasurements of defined benefit pension schemes	30	4,075	(963)
Net fair value gains/(losses) on inventory cash flow hedges		33	(3)
Tax on items that will not be reclassified	6	(918)	248
		3,194	(718
Items that may subsequently be reclassified to the Group income statement			
Change in fair value of financial assets at fair value through other comprehensive income		(25)	(1
Currency translation differences:			
Retranslation of net assets of overseas subsidiaries, joint ventures and associates, net of hedging instruments		(39)	(68)
Movements in foreign exchange reserve and net investment hedging on subsidiary disposed, reclassified and reported in the Group income statement		66	(413
Gains/(losses) on cash flow hedges:			
Net fair value gains/(losses)		44	59
Reclassified and reported in the Group income statement		(45)	(86
Tax on items that may be reclassified	6	(5)	(3
		(4)	(512
Total other comprehensive income/(loss) for the year		3,190	(1,230
Profit/(loss) for the period		1,483	5,958
Total comprehensive income/(loss) for the year		4,673	4,728
Attributable to:			
Owners of the parent		4,671	4,724
Non-controlling interests		2	4
Total comprehensive income/(loss) for the year		4,673	4,728
Total comprehensive income/(loss) attributable to owners of the parent arising from:			
Continuing operations		4,645	(254
Discontinued operations		26	4,978
		4,671	4,724

<sup>\*</sup> Comparatives have been restated due to a change in accounting policy. Refer to Note 1 for further details.

The notes on pages 122 to 191 form part of these financial statements.

## **Group balance sheet**

		26 February 2022	27 February 2021 <sup>(a)</sup>	29 February 2020 <sup>(a)</sup>
	Notes	£m	£m	£m
Non-current assets	10	F 200	F 202	C 070
Goodwill and other intangible assets	10 11	5,360 17,060	5,393 16,945	6,078 19,157
Property, plant and equipment Right of use assets	12	5,720	5,951	6,874
Investment property	13	22	19	26
Investments in joint ventures and associates	14	86	178	307
Other investments(b)	16	1,253	763	866
Trade and other receivables	18	159	170	166
Loans and advances to customers and banks	19	3,141	3,309	4,171
Reinsurance assets	23	184	_	_
Post-employment benefit surplus	30	3,150	-	
Derivative financial instruments	25	942	1,425	1,083
Deferred tax assets	6	85	552	449
		37,162	34,705	39,177
Current assets	10	220	170	202
Other investments <sup>(b)</sup>	16	226	178	202
Inventories  Trade and other receivables	17 18	2,339 1,263	2,069 1,263	2,433 1,396
Trade and other receivables  Loans and advances to customers and banks	19	3,349	3,093	4,280
Reinsurance assets	23	5,349	3,093	4,200
Derivative financial instruments	25	69	37	63
Current tax assets	25	93	41	21
Short-term investments	20	2,076	1,011	1.076
Cash and cash equivalents	20	2,345	2,510	4,137
		11,821	10,202	13,608
Assets of the disposal group and non-current assets classified as held for sale	7	368	605	285
		12,189	10,807	13,893
Current liabilities				
Trade and other payables	21	(9,181)	(8,399)	(8,922)
Borrowings	24	(725)	(1,080)	(2,219)
Lease liabilities	12	(547)	(575)	(598)
Derivative financial instruments	25	(26)	(81)	(61)
Customer deposits and deposits from banks	27 23	(4,729) (623)	(5,321)	(6,377)
Insurance contract provisions Current tax liabilities	23	(11)	(79)	(324)
Provisions	28	(283)	(186)	(155)
THO THOUGHT		(16,125)	(15,721)	(18,656)
Liabilities of the disposal group classified as held for sale	7	(14)	(276)	_
Net current liabilities		(3,950)	(5,190)	(4,763)
Non-current liabilities		(=0)	(100)	(470)
Trade and other payables	21	(53)	(109)	(170)
Borrowings	24	(6,674)	(6,188)	(6,005)
Lease liabilities	12	(7,411)	(7,827)	(8,968)
Derivative financial instruments Customer deposits and deposits from banks	25 27	(357) (1,650)	(926) (1,017)	(887) (1,830)
Insurance contract provisions	23	(1,630)	(1,01/)	(1,030)
Post-employment benefit deficit	30	(303)	(1,222)	(3,085)
Deferred tax liabilities	6	(910)	(48)	(40)
Provisions Provisions	28	(183)	(119)	(137)
TOTAL	20	(17,568)	(17,456)	(21,122)
Net assets		15,644	12,059	13,292
Equity				
Share capital	31	484	490	490
Share premium		5,165	5,165	5,165
Other reserves		3,079	3,183	3,658
Retained earnings		6,932	3,239	4,001
Equity attributable to owners of the parent		15,660	12,077	13,314
Non-controlling interests		(16)	(18)	(22)
Total equity		15,644	12,059	13,292

<sup>(</sup>a) Comparatives have been restated due to a change in accounting policy. Refer to Note 1 for further details. (b) Refer to Note 1 for further details regarding changes in presentation of the primary financial statements.

The notes on pages 122 to 191 form part of these financial statements.

Ken Murphy Directors

Imran Nawaz

The financial statements on pages 116 to 191 were approved and authorised for issue by the Directors on 12 April 2022.