

Ethics & Decision-making

DSBA – T3 2020 2021

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Session 1 agenda

- The course structure and evaluation criteria
- On Ethics : what they are about and expectations – discussion in groups and plenary session debrief
- On Complexity

The course structure

- Session 1 : Introduction
- Session 1 key word : Complexity
- Session 2 key word : Ethics
- Session 3 key word : Organizations
- Session 4 key word : Competences
- Session 5 key word : Perfection

The course structure

- Session 6 : working in teams on your final papers
- Sessions 7 & 8 : case studies
- Session 9 & 10 : final oral presentations of the final collective papers

Evaluation criteria

- Participating in class – 30%
- Final individual paper : 4 to 8 pages – 30%
- Final collective paper including its oral presentation : 20 to 30 pages references included – 40%
- Final papers submission deadline : June 18th, 2021

Discussion on Ethics

- Two approaches : on the basis of what people *should* do and on people deeds and behaviour
- A brief discussion on transparency showed the complexity of the topic
- Ethics look subjective
- When it comes to AI and technologies, the difficulty does not concern the technologies and / or the *AI as such, but the humans' expectations about them*

On Complexity

- Latin origine : « *complexus* » - a fabric
- The fabric being the symbol of the human collective – e.g. political - life
- The human life has always been complexe
- Something complexe is irreversible

On Complexity

- **Uncertainty** – always keep in mind that you do not know the people with whom you live, negotiate etc – *uncertainty is an asset*
- **Contradictions** – try to make all what you can to favour that people may disagree without necessarily separating nor believing that somebody is automatically wrong. *People may disagree and be right together.*
- **Emergent reality** – keep in mind that *we all humans may guess* thanks to intuition etc that something is changing (weak signals) and try to prepare to take changes into account to remain resilient and sustainable

On Complexity

- **Empowerment** – as a consequence of emerging reality, people should *empower each other* – in other words, favor that people feel confident that they can speak their minds when it comes to weak signals about so far unknown changes
- We humans not only make efforts to make sense of reality – *we are this very effort to constantly make sense of reality*