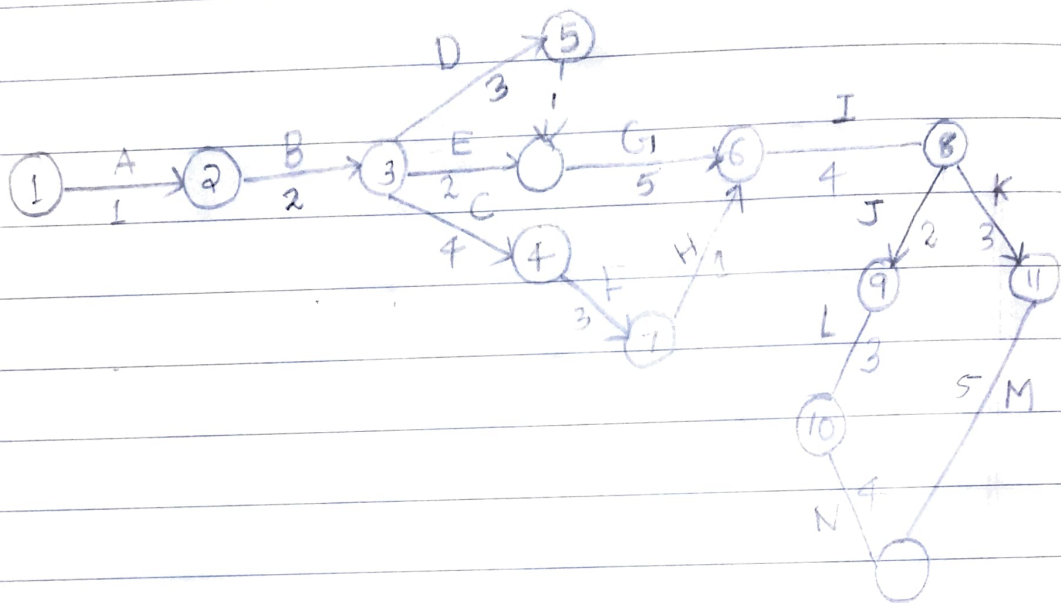


Queuing theory & Project Management

1.



A-B-E-G-I-k-M

A-B-C-F-H-I-J-L-N

A-B-D-G-I-k-M

A-B-D-G-I-J-L-N

A-B-C-F-H-I-k-M

A-B-E-G-I-k-M

A-B-E-G-I-J-L-N

Path

Duration

A-B-E-G-I-k-M

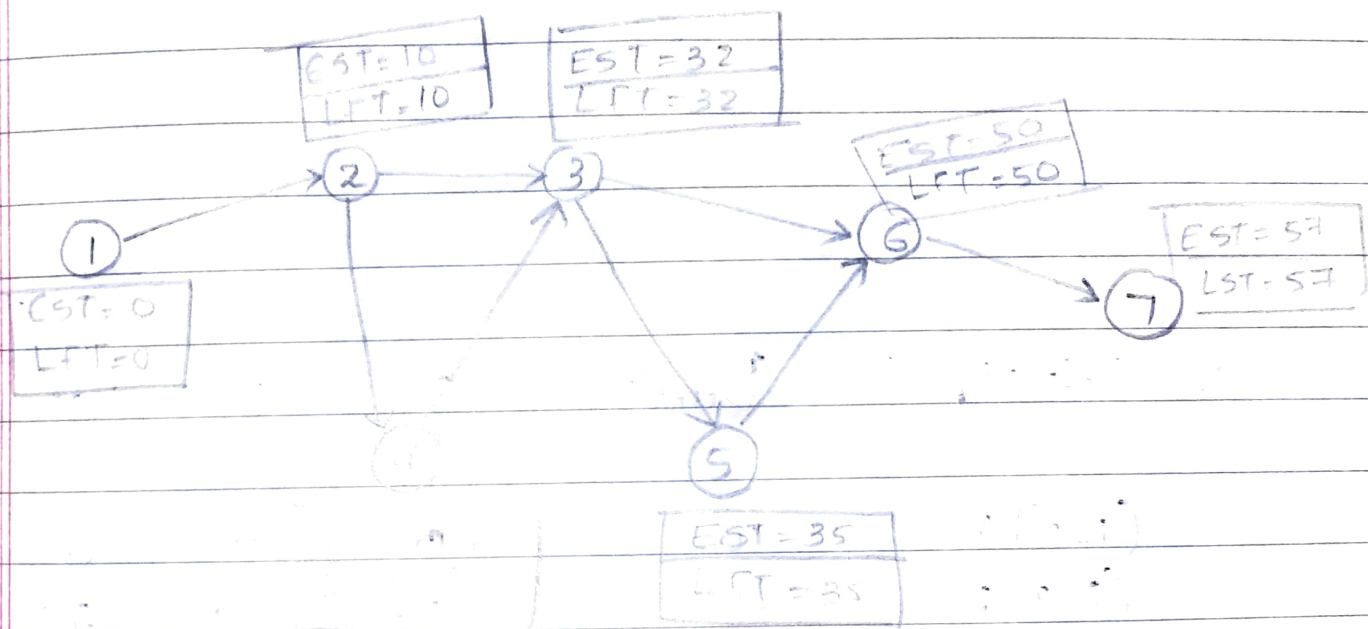
20

A-B-C-F-H-I-J-L-N

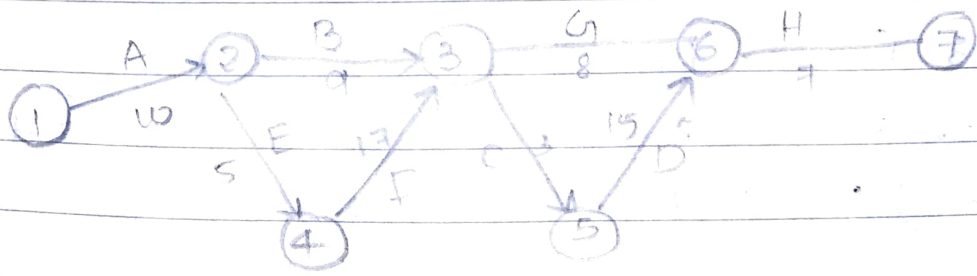
24

- A-B-D-G-I-K-M 21
- A-B-D-G-I-J-L-N 24
- A-B-C-F-H-I-K-M 21
- A-B-E-G-I-K-M 20
- A-B-E-G-I-J-L-N 23

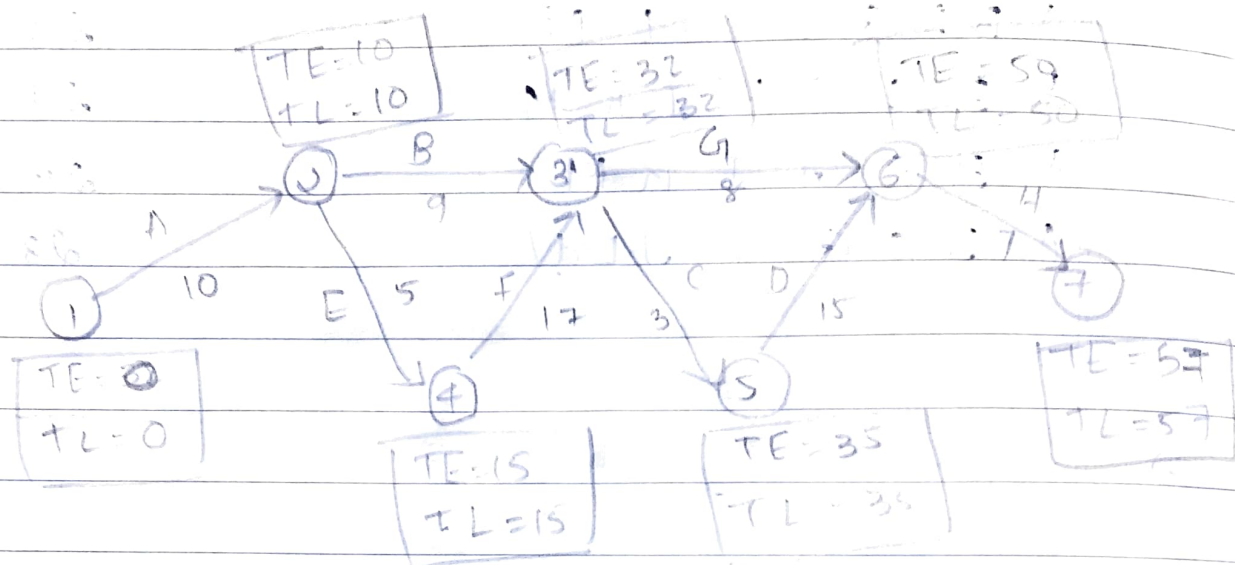
2.



a



b



c. Activity	Duration	EST	EFT	LST	LFT
(1-2) A	10	0	10	0	10
(2-3) B	9	10	19	23	32
(2-4) E	5	15	15	10	15
(3-5) C	3	32	35	32	35
(5-6) D	15	35	50	35	50
(4-3) F	17	15	32	15	32
(3-6) G	8	32	40	42	50
(6-7) H	7	50	57	50	57

$$EFT = EST + t_e$$

$$LST = LFT - t_e$$

d Critical Path

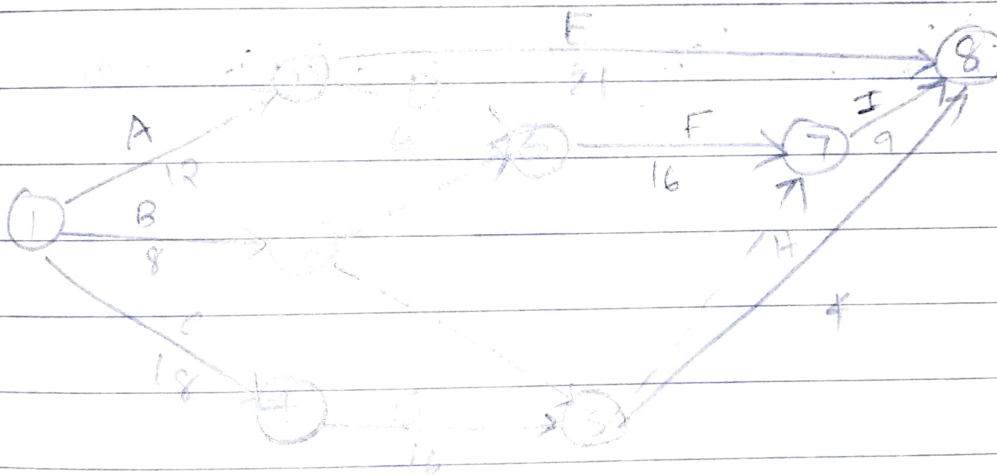
1-2-4-3-5-6-7

A-E-F-C-D-H

$$10 + 5 + 17 + 3 + 15 + 7 = 57$$

3. Network diagram

Activity Predecessor activity



A	-
D	A
E	A
F	B, D
G	C
H	B, G
I	F, G
B	-
C	-

To find the minimum time of completion, we need to calculate the critical path of the network diagram.

The paths are:

~~AE~~ = ~~33~~

$$A-E = 33$$

$$A-D-F-I = 53$$

$$B-F-I = 33$$

$$B-H = 12$$

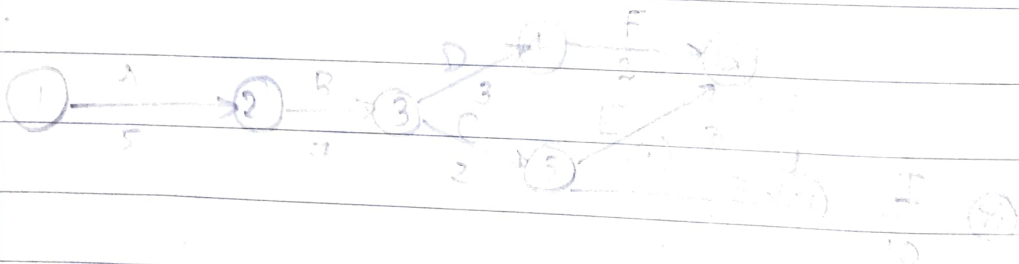
$$C-G-H = 38$$

$$C-G-I = 43$$

Hence the critical path = A-D-F-I

Minimum time of completion = 53

4



The paths are :

$$A-B-D-F-H-I = 30$$

$$A-B-C-E-H-I = 28$$

$$A-B-C-G-I = 25$$

(i) Critical path is A-B-D-F-H-I

(ii) Minimum time of completion is 30 days

5.

Task	t_o	t_p	t_m	t_e
A	5	10	8	$7.83 = 8$
B	18	22	20	20
C	26	40	33	33
D	16	20	18	18
E	15	25	20	20
F	6	12	9	9
G	7	12	10	$9.8 = 10$
H	7	9	8	8
I	3	5	4	4

(i) Calculate the expected task time

$$t_e = \frac{t_o + t_p + 4t_m}{6}$$

$$\lambda = 5 \quad M_1 = 10 \quad M_2 = 6$$

$$\rho = \frac{\lambda}{M}$$

$$\rho_1 = 1/2 \quad \rho_2 = 5/6$$

$$L_q = \frac{\rho^2}{1-\rho}$$

$$L_{q1} = (1/2)^2 / (1 - 1/2) = 1/4 = 1/2$$

$$L_{q2} = (5/6)^2 / (1 - 5/6) = \frac{25/36}{1/6} = 25/6$$

$$W_q = \frac{L_{q1}}{\lambda} = \frac{1}{2(5)} = \frac{1}{10}$$

$$W_{q2} = L_{q2} / \lambda = 25/6(5) = 25/30$$

$$W_1 = W_{q1} + 1/M_1 = 1/10 + 1/10 = 1/10$$

$$W_2 = W_{q2} + 1/M_2 = 25/30 + 1/6 = 30/30 = 1$$

$$L_1 = \lambda W_1 = 5(1/10) = 1/2$$

$$L_2 = \lambda W_2 = 5 \times 1 = 5$$

The avg queue length is $1/2$ during morning and 5 during afternoon peak time

The expected waiting time in the que is $1/10$ min during early morning and $25/30$ min during afternoon peak period.

7. $\lambda = 20$ cus/per
 $M = 30$ cus/per

$$\therefore P = \frac{\lambda}{M} = \frac{20}{30} = \frac{2}{3}$$

(i) The system will be idle ~~P~~ $P = 1 - P$
 $= 1 - 2/3$
 $= \frac{3-2}{3} = \frac{1}{3} = 0.33$

33% of the time

(ii) Time the customer has to wait before reaching the server $\frac{P}{M-\lambda}$

$$= \frac{2/3}{30-20} = \frac{0.67}{10} \text{ hours} = 4.02 \text{ minutes}$$

$$W = \frac{W_q + 1}{M} = \frac{4.02 + 0.033}{30} = 4.0533$$

(iii) The fraction of customers who will have to wait

$$P = \frac{P}{(1-P)} = \frac{(2/3)}{(1-2/3)} = \frac{2}{1} = 2$$

All the customer has to wait.

$$8. \text{ Avg no of customers} \\ = \frac{\text{Avg arrival rate} \lambda}{\text{Avg waiting time}}$$

$$\text{Avg waiting time} = \frac{\text{Avg no of customers}}{\text{Avg arrival rate}}$$

$$\Rightarrow (\text{Avg arrival rate})^q \times \frac{\text{Service time}}{1 - \text{Utilization}}$$

$$\Rightarrow \frac{(2.833)^4 \times 2.8}{1 - 2.33} \Rightarrow \underline{\underline{0.83 \text{ time}}}$$

10. This is a $M/M/1$ system with infinite population with $\lambda = 20$ customers per hour and $\mu = 30$ customers per hour.

$$(a) P(\text{idle bank teller}) = P_0 \\ = 1 - \rho = 1/3$$

33.33 % of the time is idle

$$(b) W_q = 1/15 = 4 \text{ minutes}$$

$$(c) L = 2, L_q = 4/3$$

$$\text{Fraction in queue} = 2/3$$

66.67 % of the system customers are waiting in the queue.

11. This is $M/M/2$ system with population with $\lambda = 10$ people per hour

$\mu = 15$ people per hour.

$$(a) P(\text{waiting time}) = 1 - P_0 - P_1 = 4/9$$

$$(b) = L_q = 4/3 \text{ people in the queue}$$

$$(c) W_q = 2/15 \text{ hours}$$

8 minutes. On average in the queue.

12. This is a $M/M/1$ system with infinite population, with $\lambda = 8$ customer per hour and $\mu = 12$ customers per hour

- (a) $W_q = 0.16$ hours = 10 minute
- (b) $L_2 = 1.3$ customers
- (c) The average queue length when the queue is not empty is calculated by $L_q / \text{prob. (queue not empty)}$.

The probability = $1 - P_0 - p$

Finally, the queue length when it is not empty is 3 people. The probability that there are at least 2 people in the system is 0.4.

13. ~~60~~

(a) $L = 39 / 160$ patient

(b) $W = 15$ min of 235

(c) $W_q = 235$

(d) $L_q = 1 / 160$ Patients