

Big Ski Resort Price Modeling

06/29/2021





Outline

Objective: To leverage current facilities and strategically plan future investments.

How: Model ticket price based on the features from data collected and perform various scenarios of closing down or opening facilities to calculate the revenue generated from each scenario and make a sound data driven business decision.

Key steps in Data Science Method:

1. Problem Identification:
2. Data Wrangling:
3. Exploratory Data Analysis
4. Pre-processing and Training Data Development
5. Modeling



Problem Identification

Context: Big Mountain Resort recently installed an additional chair lift for \$1540000.
Can we justify increasing ticket price in order to cover for the investments?

Success criterion: We will be successful if we can increase ticket price such that we at least break-even the investment as soon as possible before the end of the season.

Scope: Build a model with the features available and predict the price of our resort.

Constraints: Price cannot be too high for example more than 25% of current price.

Data Source: csv file which contains information about various key resorts in the US.



Recommendation and key findings

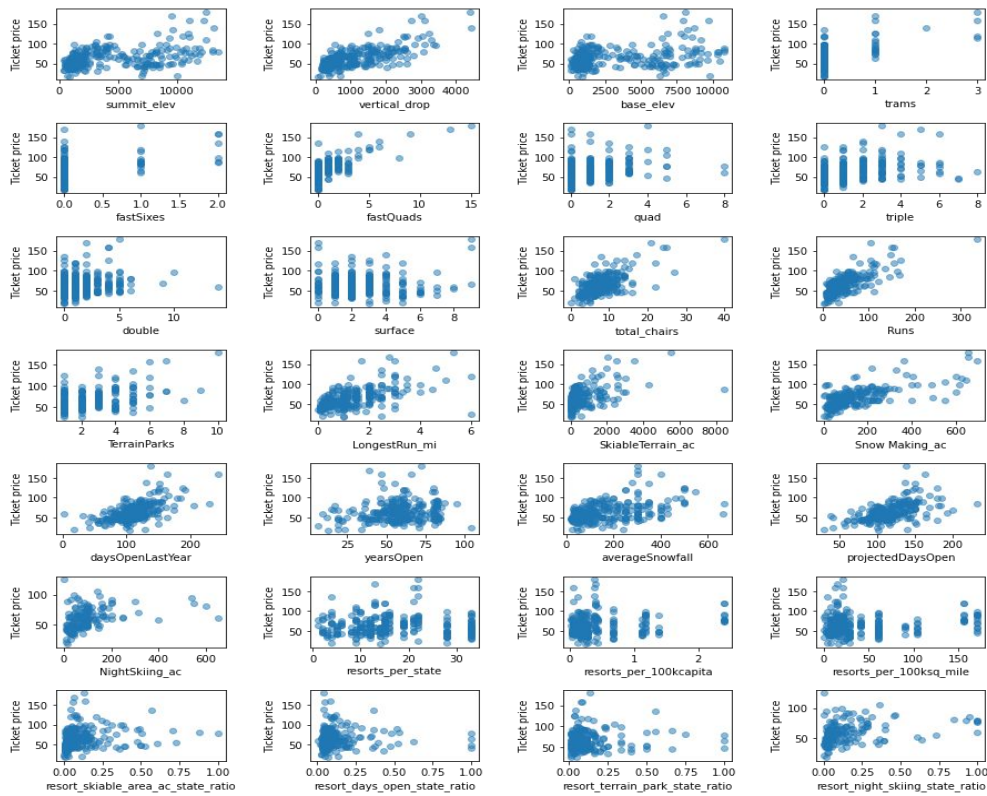
5 run closures, increasing vertical drop and installing additional chair lift

This would drive-up the revenues by \$15000000 where as the investment was only \$1500000 (10 times less)

Other scenarios of adding 2 acres of snow making cover and increasing the longest run by 0.2 miles didn't yield significant revenues

Modeling results and analysis

Scatter plots of various features



Important features:

1. Vertical_drop
2. Snow Making_ac
3. total_chairs
4. fastQuads
5. Runs
6. LongestRun_mi
7. trams
8. SkiableTerrain_ac



Modeling results and analysis

Final pipeline chosen:

Imputer function: Median

Scaler function: None

Random Forest Regressor with n estimators = 69

Results:

Mean Absolute Error: \$10.39

Standard Deviation: \$1.47

Predicted ticket price: \$95.87

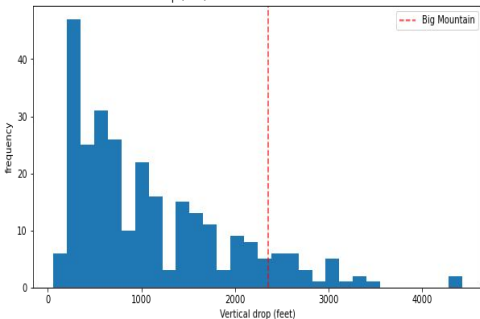
Actual ticket price: \$81 (more than one MAE off- quite big discrepancy)



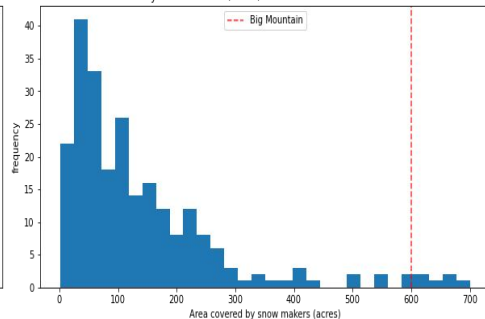
Modeling results and analysis

Big Mountain stance on important features

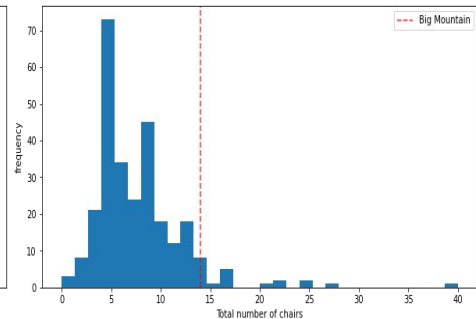
Vertical drop (feet) distribution for resorts in market share



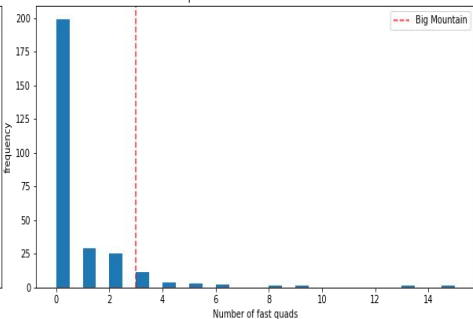
Area covered by snow makers (acres) distribution for resorts in market share



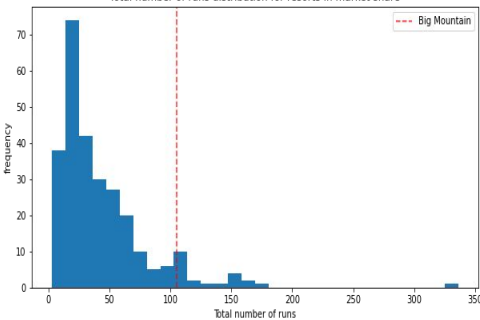
Total number of chairs distribution for resorts in market share



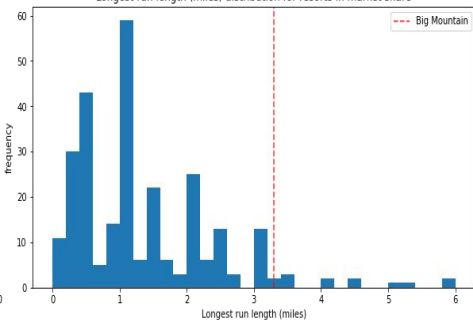
Number of fast quads distribution for resorts in market share



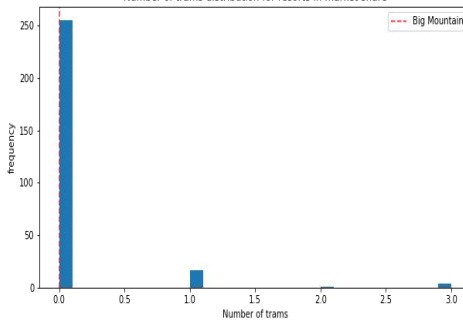
Total number of runs distribution for resorts in market share



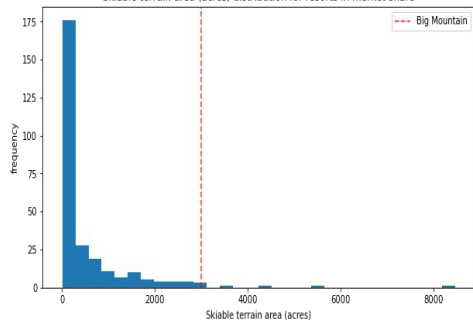
Longest run length (miles) distribution for resorts in market share



Number of trams distribution for resorts in market share

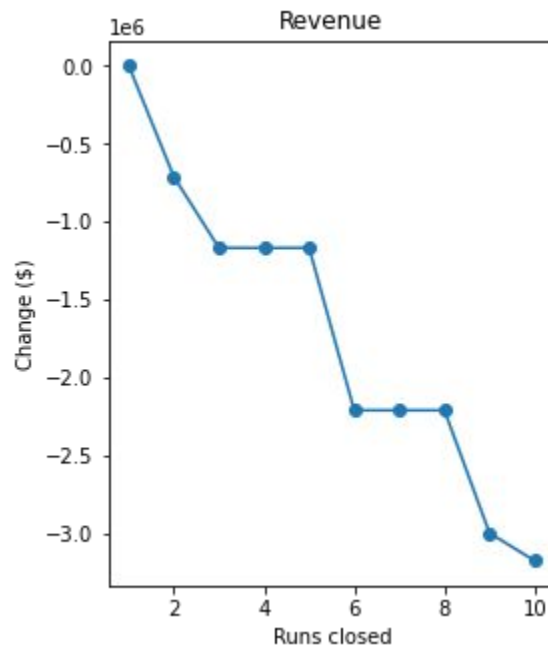
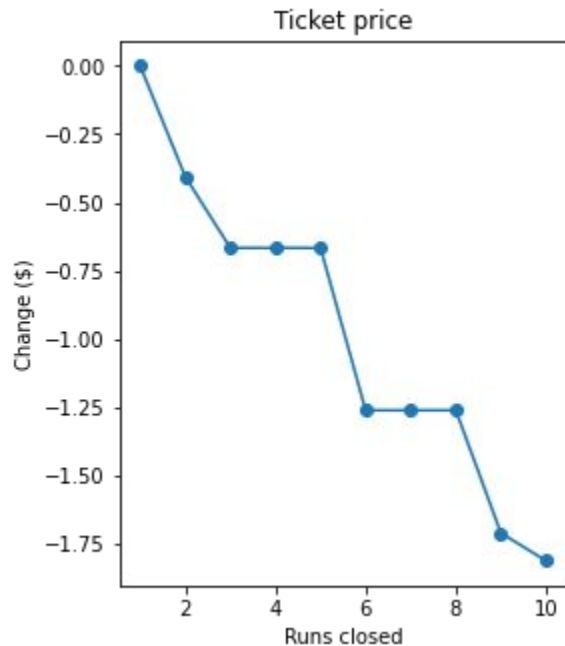


Skiable terrain area (acres) distribution for resorts in market share



Modeling results and analysis

Ticket price/Revenue reduction with number of runs closed



Ideal runs closed would be 4 or 5, additional runs closed would result in sharp decline in revenues.



Summary and conclusion

Having operating costs would help improve our model and certainly help us to have a more understanding on the price discrepancy.

Big Mountain fares very well at important features so it is not surprising to see a high predicted price.

Since, we used a lot of resorts (276) for our model way more than what `learning_curve` suggested (40-50), so model can be assumed to be somewhat robust of wrong prices. This would lead us to believe that Big Mountain is underpricing for the facilities it has.

Create a dashboard that would help business leaders see the impact of feature changes on the revenue and make appropriate business decisions.