

AMERICANA IOT

BUSINESS CASE



| Business Case | | | | |
|--------------------|-----------------------|--|--|--|
| Project Title | AMERICANA TELEMATICS | | | |
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Document Control

| Version No. | Date | Author | Change History | Reviewed By | Approved By |
|-------------|----------------|--------------------------|----------------|-------------|-------------|
| | | | | | |
| V 0.0.1 | 12-10- 2023 | Vinod Kumar Tiwari | | | |



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EXECUTIVE SUMMARY

Telemetry IoT integration with ALMP provides end-to-end control and transparency for fuel consumption, fleet optimization, maintenance costs and safety.

This innovative fleet management solution optimizes driver and vehicle utilization through real-time data tracking, achieving increased productivity and cost reduction.

Key business goals as below:

- Behavior Assessment
- Crash Alerts
- Training Requirement for Safe Driving
- Assets Utilization
- Green points riders ranking

Following is the projection for next year for the spending, savings, and net cost savings:

| Description | Assumptions | FY-2024 |
|--|--|-------------------------------|
| HD Stores | 200 Delivery NSO YOY | 1957 |
| Drivers with Smart IoT Enabled | 14% Driver Increase - YoY | 9300 |
| Transactions(Mn) | 15% Transaction Growth-YOY | 55.00 |
| Estimated Smart IoT Device Cost Estimated Infra, people and rollout cost with ALMP | 20% AMC and New Device Cost 5% increase in infra cost YoY | \$ 37,380.00 107,998.85 |
| Estimated Cost Savings with Fleet Management and Telematics (FMT) | 15% savings increase YoY | \$ 59,264.68 |
| Net Cost Savings with Fleet Management and Telematics (FMT) | | \$ (86,114.17) |

PROJECT DESCRIPTION

ALMP with an integration approach and fleet management will be helping in reduction of the run cost for drivers and vehicles with Americana Last Mile Platform product to achieve more efficient utilization of riders and vehicles to optimize journey and order delivery experience.



RUN FLEET ON FUEL DATA.



- Automated Driving Habit Assessment
 - Performance Report
 - Driver Training
 - Prevent unsafe driving.
 - Driver Management
- Crash Alert
 - o Over Speed Alarm
 - Accident Alerts
 - SMS Alerts
- Optimize Fleet Delivery Routes with On-trip & off-trip Monitoring.
 - Fleet live tracking
 - Geo fencing
 - o Route allocation

DELIVERY COST AND BUDGET

ALMP platform integrated fleet management solution will initially require having smart devices (IoT) enablement on vehicles available with the drivers. Where with different markets we can consider the device costing with breakup marketwise will be as per below table:

| IoT Device Cost Market Wise | | | | | | |
|-----------------------------|---------------|-----------------------------|-----------------------------|--|--|--|
| Market | Total Drivers | Unit Price (\$ per year) | Expected Cost (\$ per year) | | | |
| UAE | 270 | \$ 120.00 | \$ 32,340.00 | | | |
| Qatar | 42 | \$ 120.00 | \$ 5,040.00 | | | |



Other Costs

| Cloud Infra and Licenses Cost for IoT Integration with ALMP | | | | | | | |
|---|---|-----------------------|----------|-----------------------------|--|--|--|
| Environments | Items | Unit Pri (\$ per m | | Expected Cost (\$ per year) | | | |
| DEV | ALMP CLOUD DEV ENVIRONMENT | \$ | 146.44 | \$ 1,757.32 | | | |
| QA | ALMP CLOUD QA ENVIRONMENT | \$ | 146.44 | \$ 1,757.32 | | | |
| UAT | ALMP CLOUD UAT ENVIRONMENT | \$ | 292.89 | \$ 3,514.63 | | | |
| PROD | ALMP CLOUD PROD ENVIRONENT (OPEX) | \$ | 2,928.86 | \$ 35,146.32 | | | |
| DR | ALMP CLOUD DR ENVIRONMENT | \$ | 146.44 | \$ 1,757.32 | | | |
| Licenses & APIs | Google Maps, Monitoring, Atlassian, Confluent, API etc. | \$ | 6,000.00 | \$ 72,000.00 | | | |

Estimated Total ALMP Infra Cost \$ 57,966.45

Note: IoT device connectivity cost will be additional based on market.

With all the spending below will be the cost of delivery of Fleet Management System with ALMP integration scope:

| Estimated Total Cost of Americana IoT PoC | | | | | |
|--|------------|-----------|--|--|--|
| Estimated Total Device Cost (per year) | \$ | 37,380.00 | | | |
| | | | | | |
| Estimated Total ALMP Infra Cost (per year) | v) | 57,966.45 | | | |
| Estimated Total Rollout Cost | ሃ ት | 9,500.00 | | | |
| Estimated Total Development Team Cost | \$ | 40,532.40 | | | |

Total Estimated Cost of Delivery (Without Device) \$ 107,998.85

Note: Market-wise DoD will increase, and the cost of devices will be gradually reduced as this feature will be enabled with the DoD partners.

SAVINGS AND FLEET COMPLIANCE

A FOC trial was conducted in Bahrain with one of the partners with below summary:

| Coun | try | Stores | | | GPS Trackers Installed | | | | Trial Duration | | | Trial Month | |
|--------|---------------|-------------|----------------------|--------|-----------------------------|----------------------------|--------------|----------------|----------------|--------|-------------|-------------------------|--|
| BAH | 1 | 1 | | | | 3 | | | 30 Days | | | 23-Aug | |
| Bike # | Drive Name | Consumption | Fue Consum Aug | mption | Orders Delivered July | Orders Delivered Aug | July L/Order | Aug L/Order | Aug Mileage | L/KM | Var L/Order | Saving/Order (0.140) | |
| 29562 | Momi | n 103.595 | 83.0 | 043 | 590 | 529 | 0.176 | 0.157 | 3010 | 0.0276 | -0.0186 | -0.0026 | |
| 29574 | Uzaal | I 105.18 | 111. | 03 | 548 | 570 | 0.192 | 0.195 | 2806 | 0.0396 | 0.0029 | 0.0004 | |
| 29590 | Anil | 157.833 | 127.3 | .303 | 454 | 524 | 0.348 | 0.243 | 3306 | 0.0385 | -0.1047 | -0.0147 | |
| Т | otal | 366.608 | 321.3 | .376 | 1592 | 1623 | 0.230 | 0.198 | 9122 | 0.0352 | -0.0323 | -0.0045 | |



| Savi s p ord | er per | Savings per dav | Savings per month | Annual Savings (in BD) | Exchange Rate BD- USD | Annual Savings in \$ |
|--------------------|---------|--------------------|----------------------|------------------------------|-----------------------------|----------------------|
| 0.00 | 56 4000 | 22.48467302 | 674.5401907 | 8094.482289 | \$2.65 | \$21,450 |

Out of the above case study and trial here with the current business case we are taking the 50% savings only for the Americana IoT PoC project.

| Estimated Cost Savings Market Wise | | | | | | | |
|------------------------------------|---------------------------|---------------------|----------------------|-----|--|--|--|
| Countries | Savings Per Order (\$) | Orders Per Month | Annual Savings in \$ | | | | |
| UAE | 0.003 | 1,466,923 | \$ 49,474. | .92 | | | |
| Qatar | 0.003 | 290,265 | \$ 9,789. | .76 | | | |

| Estimated Total Cost Savings | \$59,265 |
|-------------------------------------|----------|
| U | • • |

Additional savings

In addition to above savings further the smart devices with GPS trackers will also help reduce Stolen Bikes with following:

| Estimated Cost Savings on Vehicles Theft | | | | | | | | |
|--|------------------------|---|--------------|--|--|--|--|--|
| S. No. | Estimated Vehicle Cost | | | | | | | |
| 1 | FY-21 | 7 | \$ 91,000.00 | | | | | |
| 2 | FY-22 | 4 | \$ 52,000.00 | | | | | |
| 3 | FY-23 | 3 | \$ 39,000.00 | | | | | |
| 4 | FY-24 | 5 | \$ 60,666.67 | | | | | |

| Total Estimated Cost of Theft Vehicles | \$ 242,666.67 |
|--|------------------|
| | |

Beyond cost benefits

- IMPROVED SAFETY AND COMPLIANCE
- REDUCED FUEL COSTS
- LOWER OVERALL OPERATIONAL COSTS
- INCREASED PRODUCTIVITY
- BETTER COMMUNICATION

ASSUMPTIONS

Below is the list of assumptions made during this draft version of documentation with basic costing, budgeting, and savings can be listed in below:

| Assumption | Actions to validate Assumptions |
|---|---------------------------------------|
| Microsoft Azure Cloud BoQ for Production is considered as \$11,715.44 | Validation can be done with Etisalat. |



| Monthly order volume considered from ALMP LAMDA DB with 18% order volume for 1click in October 2023 | Can be validated with the monthly order volume available in LAMDA DB for Power BI reporting tables. |
|---|---|
| ALMP Dev, QA is considered 5%, UAT 5% and DR 5% of Production BoQ. | Below attached projected ALMP production BoQ component list shared via Etisalat. |
| For savings only considering 50% values to consider in estimates. | Trial case study with a few IoT devices are available above to validate. |

ALMP Cloud (BoQ) Considered for infrastructure calculation:

| Microsoft Azure Estimate | | | |
|---------------------------------|------------------|---|-------------------------------------|
| Americana ALMP on Azure Cloud | | | |
| Service type | Region | Description | Estimated monthly cost (\$) |
| | | 1 F8 (8 vCPUs, 16 GB RAM) (1 year reserved), Linux, (Pay as you go); 1 managed disk – E4, 100 | |
| | | transaction units; Inter Region transfer type, 5 GB outbound data transfer from UAE North to | |
| Virtual Machines | UAE North | | \$663.24 |
| Azure Kubernetes Service (AKS) | UAE North | 4 D8 v3 (8 vCPUs, 32 GB RAM) (1 year reserved), Linux; 4 managed OS disks – E4, 0 clusters | \$787.51 |
| | | Premium Tier, 1 registries x 30 days, Geo Replication - 1 regions, 0 GB Extra Storage, Container | |
| | | Build - 1 CPUs x 1 Seconds - Inter Region transfer type, 5 GB outbound data transfer from UAE | |
| Azure Container Registry | UAE North | North to East Asia | \$150.00 |
| | | Kafka Component: 2 D4V2 (8 cores, 28 GB RAM) Head nodes x 730 Hours, 1 D4V2 (8 cores, 28 GB | |
| | | RAM) Region nodes x 730 Hours, 3 D4V2 (8 cores, 28 GB RAM) Zookeeper nodes x 730 Hours, 0 | |
| Confluent Cluster | UAE North | D4V2 (8 cores, 28 GB RAM) Edge nodes x 730 Hours, 0 Standard disks | \$2,400.00 |
| API Management | UAE North | Premium tier, 1 base unit x 730 Hours, 0 additional units | \$5,590.34 |
| | | Flexible Server Deployment, General Purpose Tier, 2 D8 v4 (8 vCores) (1 year reserved), 5 GB | |
| Azure Database for PostgreSQL | UAE North | Storage, 0 GB Additional Backup storage - LRS redundancy, without High Availability | \$838.03 |
| Azure Private Link | UAE North | 1 Endpoints X 730 Hours, 100 GB Outbound data processed, 100 GB Inbound data processed | \$9.30 |
| | | Vault: 1 operations, 1 advanced operations, 1 renewals, 0 protected keys, 0 advanced protected | |
| Key Vault | UAE North | keys; Managed HSM Pools: 0 Standard B1 HSM Pool(s) x 730 Hours | \$40.15 |
| Azure Cache for Redis | UAE North | Standard tier; 1 C0 instances, 730 Hours | \$106.00 |
| Azure Policy | | Azure Policy guest configuration, 1 Servers | \$6.00 |
| | | Block Blob Storage, General Purpose V2, LRS Redundancy, Hot Access Tier, 1 TB Capacity - Pay as | |
| | | you go, 10 x 10,000 Write operations, 10 x 10,000 List and Create Container Operations, 10 x | |
| | | 10.000 Read operations, 100.000 Archive High Priority Read, 1 x 10.000 Other operations, 1.000 GB | |
| Storage Accounts | UAE North | Data Retrieval, 1,000 GB Archive High Priority Retrieval, 1,000 GB Data Write | \$22.01 |
| _ | | Log analytics: 0.2 GB Daily logs ingested; Application Insights: 0.2 GB Daily logs ingested, 3 | |
| | | months Data retention, 0 Multi-step Web Tests: 0 resources monitored X 1 metric time-series | |
| | | monitored per resource, 0 Log Alerts at 5 Minutes Frequency, 0 Additional events, 0 Additional | |
| Azure Monitor | UAE North | emails, 0 Additional push notifications, 0 Additional web hooks (in millions) | \$60.58 |
| Load Balancer | | Standard Tier: 5 Rules, 1.000 GB Data Processed | \$23.25 |
| | | UAE North (Virtual Network 1): 100 GB Outbound Data Transfer; UAE North (Virtual Network 2): | |
| Virtual Network | | 100 GB Outbound Data Transfer | \$40.00 |
| Application Gateway | UAE North | Web Application Firewall V2 tier, 730 Fixed gateway Hours, 5 GB Data transfer | \$360.62 |
| IP Addresses | UAE North | 0 Dynamic IP Addresses, 2 Static IP Addresses | \$50.26 |
| | | VPN Gateways, VpnGw2 tier, 730 gateway hour(s), 21 S2S tunnels, 128 P2S tunnels, 0 GB, VPN VPN | |
| VPN Gateway | UAE North | gateway type | \$478.15 |
| Bandwidth | | Internet egress, 500 GB outbound data transfer from UAE North routed via Public Internet | \$48.00 |
| Azure Site Recovery | UAE North | 0 Customer instances, 1 Azure instances | \$25.00 |
| Static Web Apps | Central | Standard tier, 1 app, 0 GB of Bandwidth overages | \$9.00 |
| | · · · · · | 0 local and 0 toll-free United States (+1) phone number(s): 1 reoccurring call(s) (30 minutes X 0 | |
| | | call(s) per month X 0 participants per call), 10 chat users X 1000 message(s) sent per chat user, | |
| Azure Communication Services | Fast US | 0 connections X 0 minutes per connection X 1 Mbps upload speed | \$8.00 |
| Support | | Support Support | \$0.00 |
| озррон | | Licensing Program | Microsoft Online Services Agreement |
| | | Total | \$11,715.44 |
| - | - | · vou | 311,713.44 |



Appendix A: Business Case - Approval

The undersigned acknowledge they have reviewed the ALMP Fleet Management **Business Case** and agree with the approach it presents. Changes to this **Business Case** will be coordinated with and approved by the undersigned or their designated representatives.

| Signature: | Date: | |
|--------------|-------|--|
| Print Name: | | |
| Title: | | |
| Role: | | |
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