## **Disclaimer**

I cannot speak for every workplace

I cannot speak for every team

I cannot speak for every manager

## **Teams**

Team structures vary. Common roles include:

- PM
- Engineering Manager
- Team Lead
- Developers
- Designer
- Quality Assurance/Test Engineer
- Database Administrator
- Ops
- Security

Often many of these roles will be OUTSIDE the team itself

### **PMs**

Product Manager (PM) or Project Manager (PM)

- Products are specific apps/tools/functionality
  - focus on making improvements, goals
- Projects are specific timelines and requirements
  - focus on goals with time/resource limits

PMs may know code, but often don't

- PMs **are** familiar with the topic and user needs
- Do not assume non-coding means ignorant

#### You should not agree to unsustainable commitments

• They may need you to say what **is** sustainable

## Manager

A good manager **removes** obstacles to your work

Help them do that with information

1:1 (One-on-ones)

- A regular meeting with an authority figure
- Each of you can express hopes and concerns
- Should NOT be an evaluation
  - Do not feel you need to justify or defend
  - The idea is to meet regularly

## **Team Lead**

This may the PM or Manager

• or may be a separate duty for a dev

Goal is to find "blockers" and resolve them

• keeps timeline accurate

# **Developers**

Different types and levels

Often no real idea/training/guidance how to mentor

Different histories and personalities

Worry less about judgment and more about inclusivity

## Designer

More on this later, but designers are frequently:

- Key to a good product
- An easy source of conflict

Often outside the team and work on multiple products

May or may not have practical web UX experience

- Do they focus on how it looks or how it works?
- Your role is to work with, not obey or dictate

# **Quality Assurance (QA)**

aka Test Engineers

Vital source of domain information

• NOT there to find your bugs (you should!)

Juggle an astounding number of languages/frameworks/services

# **Database Administrator (DBA)**

- Likely exist outside your team
- Often their priorities aren't yours

#### Databases are vital

- data
- speed
- reliability

DBAs work out problems

# **Operations**

"Ops" / "Admins"

Almost never part of a dev team

Maintain the network, operating machines, and fundamental software installations

- They DO NOT have your priorities
- Their jobs are important

# **Security**

#### Almost never part of a dev team

- They do not share your priorities
- They tend to lean harder on the uncooperative
- Like QA, do your part before they are involved
- Very easy to feel like they are only a problem
  - Fight this urge