Happy birthday	<ol> <li>Happy birthday! May this special day bring you endless joy and tons of precious memories!</li> </ol>
	<ol> <li>Wishing you a memorable day and an adventurous year, Happy birthday</li> </ol>
	3. Happy birthday! May you always stay blessed and happy in life!
	4. Happy birthday! Stay blessed and enjoy this special day belonging to you.
	5. Happy Birthday SaloniHave a rocking one
	6. Stay healthy stay blessed
	7. Dear Saloni, Wishing you a very happy Birthday. stay blessed.
Happy birthday	1. Happy birthday! May this <mark>special day</mark> bring you endless joy and tons of precious memories!
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	4. Happy birthday! Stay blessed and enjoy this special day belonging to you.
	5. Happy Birthday SaloniHave a rocking one
	6. Stay healthy. stay blessed.
	7. Dear Saloni, Wishing you a very happy Birthday. stay blessed.
Condolence	Her mother passed away few hours ago. He is travelling to Chandigarh now & will be off for some time. His family is already there. Let's pray that her soul rests in peace, Kapil & family gets the strength to overcome this difficult time.
	Very sorry to hear that. May her soul rest in peace.
	My condolences & prayer with you and your family.
	Take care – our thoughts are with you and your family.
	I extend my deep sympathy to you and your family on the passing of your father.
Diabetes	Diabetes is a disease in which your blood glucose (blood sugar) levels are too high. Glucose comes from food and insulin is a hormone that is created in the body to help glucose get into cells to give them energy.
	There are two types of diabetes: type 1 and type 2. Type 1 diabetes is a chronic condition in which the pancreas produces little or no insulin. Type 2

diabetes is a chronic condition where a person can still produce insulin, but their body does not process it well. Prediabetes is the condition where blood sugar levels are higher than normal but not high enough to be type 2 diabetes.

Diabetes can cause several health complications including eye problems such as glaucoma or cataract, kidney disease, high blood pressure (hypertension), diabetic ketoacidosis (DKA), skin complications, and foot complications. Diabetes can even lead to a heart attack, stroke, or need to remove a limb. Proper management of diabetes and regular check-ups can prevent many of these complications.

Those with a family history of type 1 diabetes are at a higher risk of having the condition. Another possible cause is that the body's own immune system mistakenly destroys the insulin-producing cells in the pancreas instead of fighting harmful bacteria and viruses.

Those who have prediabetes are at higher risk of developing type 2 diabetes, although 80% of people with prediabetes don't know that they have it. Risk factors for prediabetes include a body mass index (BMI) over 25, being over 45 years old, and having an immediate relative with type 2 diabetes. Those diagnosed with prediabetes can prevent the development of type 2 diabetes by following a diet and exercise routine and getting regular check-ups.

#### Hello All.

Thank you everyone for staying focused on our roadmap and customer commitment even during this challenging time. I want you all to know that, every one of your extra effort and focus to meet our commitments reflects on our results.

When I look at how hard we're working, I feel that we all need a break to focus on our physical and mental health. Normally, as we head into summer, many of us plan to take time off to re-charge and spend time with our friends and families. These are not normal times and due to travel restrictions, mandatory quarantines, and fears, many of us have cancelled those plans and are choosing to stay home and continue to work.

As a leadership team, we really want to encourage that despite the pandemic, you can still take time off this summer - to take a well-deserved break from work and spend time with your loved ones. The weather is nice and the days are long. It's a great time to enjoy nature, get outside and get a break from your computer and endless WebEx meetings.

	My leadership team and I have decided to take a week long PTO around the July 4th week and I request that each one of you to take the same days off (preferably July 6th to July 10th).  To make our break actually a break, I strongly encourage all of us take a collective time off, so that we don't have to worry about work or emails during and after we come back. Please try to file the PTO request this week, so we can plan commitments appropriately.  My leadership team will work with their respective teams to adjust
	the deliverables and release scheduled during this week. I sincerely appreciate all of your contribution. I am simply impressed with the passion, energy you all bring to work.  Thanks,
cisco	Cisco employees remain in the dark weeks after firm announced \$1B in cost cuts ."Cisco like every other big tech company took federal money to keep employees until the end of September. October will have industry wide layoffs. It will be substantial and widespread
	COVID-19 has been taking out people with comorbidities, be it diabetes, cardiac illness or hypertension. In its unstoppable, carefree trek around the world it has fatally affected smokers, no matter your age.
	Times are far more stressful, leading to people leaning more on tobacco around the world to help their mental stress. And there's nothing more risky you can do than that.
	Rahul Gandhi said India is the only country in the world which is relaxing the lockdown when the virus is "exponentially rising". The Prime Minister said 10 per cent of the GDP but the reality is that less than 1 per cent of the GDP is being given and mostly in loans. Hardly any cash is being given to people. Prime Minister announcing that the country needs to strike a balance between health and economy.
Personal letter	Dear Mom,  You will be pleased to know that I am coming home for the weekend. I am very excited to meet you all after so long.

	I feel elated to shared that the project I had been working on has been selected. It was a Challenging task for me but I am glad that my hard work has paid off.  Leaving aside my chores, I have also started taking care of my diet as you suggested.  How is everyone at home? Update me about everything soon and please do not forget to visit the doctor for your routine checkup.  Convey my regards to papa and love to dear ritu, Yours lovingly vishal
layoff	Dear Employee:  It is with regret that I inform you that you are being laid off from your position as engineer effective March 31st. Lack of funds necessitates this layoff. This layoff action is indefinite in duration and should be considered permanent.  I wish to assure you that your termination is not related to your job performance, but I do not anticipate this layoff situation changing in the foreseeable future. We appreciate your contribution to the University, and I regret sincerely that our current fiscal problems have required this notice.  Sincerely,
Siva email	A Greenfield project means a work not following a previous one; In infrastructure projects on unused lands where there is no need to remodel or demolish an existing structure are called Green Field Projects. The projects which are the projects which are modified or upgraded are called brownfield projects.  Team,  As we continue to be laser focused on our customer engagements, I would like to streamline our customer engagements to get better traction. Going forward if you have any email conversations on customer engagements .please add new email alias in all email conversations. This is effective immediately.  Thanks, Siva

## RRSP AND TFSA

First introduced to Canadians in 2009, the TFSA has proven to be very popular. Each year, you get an allotment of \$6,000 available for your TFSA, which means that you can put that amount away, plus any rollover from previous years (assuming you were 18 or older in 2009, you have a lifetime limit of \$69,500 as of 2020). This money has already been taxed—you contribute to a TFSA from your net income—so there's no tax break at the time of contribution. But any gains you earn in a TFSA—whether it's from a savings account, a high-growth index fund or another investment product—aren't subject to capital gains tax, so you won't owe any tax on your earnings when you make a withdrawal.

#### What is an RRSP?

A registered retirement savings plan, or RRSP, allows you to invest up to 18% per year of your gross income, or \$26,500—whichever is less—without paying income tax on that money. (If you invest with after-tax dollars, the tax will be refunded after you file your income tax return for that contribution year.)

In this way, an RRSP allows you to defer your taxes while saving for retirement. The most important thing to understand is that you will pay tax on this money once you withdraw it. The idea is that, because you will be retired, you will be in a lower tax bracket than during your high-earning years, and so will pay less tax overall because you invested in an RRSP.

#### Toilet leaks

Please cancel tomorrow's visit as the current issue seems to be fixed .I have replaced the toilet flapper and I didn't see any more leak .I have also verified the water level is not changed in the toilet tank even after turning off the shut off valve for a few hrs. If I notice any further issues , I will let you know. My home is 8 years old, and I am expecting others plumbing works soon.

COMMON TOILET ISSUES:Leaks,Clogs ,Runs continuously, High water bills Faucets are common fixtures in any home. We use them on a daily basis and feel inconvenienced when they leak or become old and worn out

#### pharmacy

A Message to Our Customers About COVID-19

During these uncertain times, the health and wellbeing of our community is top of mind. As the COVID-19 outbreak continues, our stores and pharmacies will continue to provide the services and essentials you need. Our dedicated team will do our best to support you.

Use the Pharmacy website to order your prescription refills Practice social distancing if you need to come into the store or pharmacy

germination	The process of a seed turning into a plant (seedling) in the presence of optimum sunlight, air, and water is known as germination. The seed can grow within its range of minimum and maximum temperatures. Any temperature beyond its given range can either damage the seeds or make them dormant.
	The seed coat has tiny holes or pores through which water and air can enter. Just like any living thing, the seed also needs oxygen and gives out carbon dioxide until the leaves grow, at which point it can produce oxygen. The soil needs to be porous so that water and air can enter and reach the seed.
	If the soil is not porous, carbon dioxide won't leave the seed and it will suffocate. When the optimum conditions are met, the seed absorbs more and more water (imbibition), swells up and bursts open!
Namya school	Dear Parents and Guardians,
	We hope you had a restful and enjoyable Christmas break with your families. Thank you for your patience as we transition to online learning tomorrow and troubleshoot various issues on our first day back. You will receive an email from your child's teacher today outlining the schedule for learning. This will require some patience and understanding as new routines are established.
	Classes will commence daily at 9:15 am on Google Meet. Students can access their meet through their student portal with their student login information. Teachers will continue to provide various learning experiences, not all of which will require online computer-related instruction. The school has access to Chromebooks that can be loaned to students .We look forward to classes beginning Wednesday morning. The school board will keep us up to date regarding returning to school and face-to-face learning. Transportation information for students on van service has been posted to OSTA's website.Thank you for all your support to our school and with your child's learning. Please do not hesitate to contact your child's teacher or the school should you have any questions.
	I know this has been a stressful time for many. I have been talking with many of the other teachers so that we are all on the same page to make this transition as smooth as possible. If you have any questions, do not hesitate to ask and I will get back to you as soon as possible. Margarita Ziroldo, Principal
Placebo	plə si bəu a substance having no pharmacological effect but given merely to satisfy a patient who supposes it to be a medicine
	Trial participants who received the placebo

**Lame** 

poor or weak.

All our theories sound pretty lame

a lame horse (injured)

He said he didn't go because it was raining, which is a pretty **lame** excuse if you ask me.

Re-peal

If a government repeals a law, it causes that law no longer to have any legal force.

The deadlock over the repeal of the contentious farm laws persisted today, with the Centre and the farmers unable to get on the same page in the seventh round of discussions

**Inoculating** 

The government has never spoken of inoculating (treat with a vaccine to produce immunity against a disease.) the entire country

<mark>porus</mark>

(of a rock or other material) having minute spaces or holes through which liquid or air may pass."layers of porous limestones"

**Moving Back** 

Unlike some of my friends, moving abroad wasn't a goal for me while coming out of college. Had a good job and was happy with my life in Bangalore. But 9 years of working in Bangalore took its toll. I was often sick due to pollution/allergies etc. Tried to look for a house to buy in the city and realized that half of the city doesn't have water supply and the places that do are out of my budget. We were also planning on having kids and wanted a better life for them. We moved to the U.S 3 years ago and do not want to return anytime soon. The only thing I miss is my parents. And as long as they are healthy and are able to come visit us and stay here for extended periods of time, I have no reason to go back. I am still not sure what I would do when they grow old and need my support regularly.

I wish I did return to India when my kids were younger. It is too late now. I am juggling between 2 countries as my parents are getting old and are weak and need me. Right now, I am in India taking care of my parents, but my mind is in the USA with my family. I can't stay anywhere peacefully. Education seems too materialistic at this point in my life. What is an education without many well-rounded life experiences?

The funny thing about these questions always is, most of the people who say "I am not coming back!" are usually young and have lived abroad for only a few years. Initially, the money and the glamour feels great. I was like that in my mid-20s, I was like 'I am never going back.' Most of the people who have lived abroad for more than 10 years seem to think about coming back as the money is no longer as attractive and the glamour fades away.

There are people who successfully moved their parents abroad with them too. Trying my best to get my siblings here as well. There is absolutely no comparison between the quality of life in the Western world and India.

Intellectual racism is rampant in Canada. The racism is subtle towards Indian people and Chinese people. If you are poor class or lower middle class in India, come here to do low level jobs. You will just about survive. But if you are upper middle class or rich class from India, don't even bother.

You will waste your life and savings over here. Huge massive cultural shock, fools paradise indeed.

#### Ontario business

Ontario business owners were fretting about the future of their companies as workers braced for layoffs after the province levied new COVID-19 measures forcing some to close their doors temporarily and others to limit visitors.

The latest public-health measures announced by Ontario Premier Doug Ford on Monday require restaurants and bars to halt indoor dining and cease selling alcohol after 10 p.m. starting on Wednesday.

Retail settings, including shopping malls and personal care services, must reduce their capacity to 50 per cent, while indoor concert venues, theatres, cinemas, museums, galleries and other attractions are required to close.

The policies meant to curtail the province's soaring COVID-19 cases are expected to remain in place until at least Jan. 26, but businesses fear even three weeks of closings will result in lost income and layoffs and exacerbate existing labor shortages and mounting costs.

The Ontario government tried to ease some of those financial tensions on Monday with an expanded rebate program for businesses affected by the new slate of closings.

Landmark Cinemas, Canada's second-biggest movie theatre chain, said the new measures will have a "significant financial impact," forcing it to once again lay off hundreds of part-time employees during its mandated closing.

"We are supportive of the government's objective to slow the spread of this variant and sincerely hope the closure will be limited to three weeks," the theatre operator said in an e-mail.

We can't keep doing this. Two weeks to flatten the curve for the health care system is quickly turning into two years for small businesses affected by lockdowns and other restrictions.

Closing gyms, indoor dining, and arts and recreation venues is a particularly devastating way to ring in the new year for some of the hardest-hit industries already on their knees. In Toronto, indoor dining has already lost 408 days to closure. Gyms have lost 395.

recovery has never truly begun for most Ontario businesses: Only 35 per cent of Ontario's small firms are at normal revenues. The average COVID-19

	debt for an Ontario small business is an alarming \$190,000, and 18.5 per cent are actively considering bankruptcy.  There are currently no provincial supports for small businesses and desperately needed grant funding has not been available since April 7, a day before the third lockdown began. The government's promised property tax/energy rebate program and tax payment deferrals will provide some relief; however, they are not nearly enough, not accessible today, and will kick the debt can further down the road.  Restrictions of any kind when businesses need to start making up for months and months of lost revenues will be the tipping point for many small firms. It is not lost on business owners that each time the Ontario government has closed businesses, they have gone well beyond the promised lockdown period.
Offer deny	Thank you so much for offering me a Software Architect position in Rockport networks. I am very grateful for the time the hiring team has spent in considering me and offering me this position. Rockport is still working in stealth mode on a disruptive networking technology with the help of some of the brightest minds. I believe they have the right vision, product, culture, and people. As you know, currently, I am working in Cisco Systems for the last 10 years and I thought to discuss my plan with my immediate manager in Sanjose, USA. Based on the above discussion, I have decided not to accept any offer for now.  There are few reasons for this decision and one of the reasons is that in past I was awarded RSU on multiple occasions. If I voluntarily quit my job, I will lose a large chunk of the allotted RSU due to a recent change in company policy.
cross functional team	It is a difficult decision for me but for now, I have decided not to change my job.  Thanks to the entire cross functional team for getting this done – we have a number of key customers who have been eagerly waiting for this release and I am glad to see that we have held the quality bar
Real estate	high and delivered it.  Bengaluru's rental housing market is facing an unprecedented crisis as the work-from-home culture, job losses and the general economic
	as the work-from-home culture, job losses and the general economic distress caused by the pandemic have pushed many people out of the city.

77
Unoccupied residential units are a common sight in a city that had a booming residential property market just a few months ago.'To let' notices have sprung up on the gates and compounds of homes in residential areas across the city in the last few months. Landlords, who took heavy loans to construct homes, are now struggling to pay the EMIs as reduced rentals have failed to draw tenants.
Smart contracts are simply programs stored on a blockchain that run when predetermined conditions are met. They typically are used to automate the execution of an agreement so that all participants can be immediately certain of the outcome, without any intermediary's involvement or time loss. They can also automate a workflow, triggering the next action when conditions are met
Civil Services is a career which offers you <b>immense responsibility</b> and <b>authority</b> to do good to large sections of the society at a very young age such an exposure is not perhaps available with any other service in India at present Besides, there is a very high career status associated with the job These were the two factors that prompted me to go for Civil Services
The banana republic term is a derogatory term often used to describe countries plagued with a variety of problems, including a tyrannical or otherwise problematic government or government officials.  The term banana republic was first used by early 20th Century writer 0. Henry. Henry described Costaragua as a banana republic, which was very much based on real-world Honduras, an <b>impoverished</b> nation in Central America with an economy largely based on banana exports paired with a corrupt and destabilized government.
<ol> <li>He gave us the 10,000-foot view of the plan, but it was short on details.</li> <li>He's spearheading a campaign.</li> <li>Bridge between the engineering team and program management</li> <li>Drive innovation in the team</li> <li>architect medium to big product and delivering it.</li> <li>Experience in working on Cloud technologies esp. AWS</li> <li>Clear and crisp documentation.</li> <li>Be an individual contributor to the assigned modules</li> <li>Being the subject matter expert and focal point of contact.</li> <li>Implement new features and extend existing functionality</li> <li>the future of work would be a hybrid model comprising both WFH and home.</li> <li>Influence the software architecture, to improve resiliency, debuggability and maintainability.</li> <li>Ten.et one of the principles that larger set of beliefs is based on. Main tenets of construction have remained the same</li> </ol>

- 14. Tailor ,form factor, revisit
- 15. **Bleeding edge** refers to a product or service that is new, experimental, generally untested and carries a high degree of uncertainty
- 16. Your **release cadence** defines how often you release your solution into production . We are in March release cadence on NXOS
- 17. The **glass ceiling** metaphor has often been used to describe invisible barriers ("glass") through which women can see elite positions but cannot reach them ("ceiling")
- 18. it is always good to start the day with **physical activity**. It produces **endorphins**, also known as happy hormones.
- 19. Are you sure you're ready to go down the **rabbit hole**? (a complicated or difficult situation)
- 20. **Retrofit**: is the addition of new technology or features to older systems. *They retrofitted the plane with improved seating.*
- 21. **parakeets and budgies** are actually one and the same.
- 22. bizarre :very strange or unusual, bizarre situation, bizarre beh avior
- 23. PM decision today to **repeal** the three **contentious** farm laws
- 24. **Precarious**:; dangerously likely to fall. "a precarious ladder"
- 25. investigate (someone) thoroughly, "each applicant will be vetted by police"
- 26. When he's done wrong, he **retreats** to his bedroom.
- 27. the crime was too **reprehensible** (**rep-re-hen-si-ble**) **for** words and it has caused deep **anguish** (extreme unhappiness ) and **outrage**.
- 28. Man **lynched** at Golden Temple over **'sacrilege'** bid. Lynching is an extrajudicial killing by a group.
- 29. Drug compounding is often regarded as the process of combining ingredients to create a medication **tailored** to the needs of an individual person.
- 30. based on what is experienced or seen rather than on theory. *This theory needs to be backed up with solid empirical data.*
- 31. To remove soap from (something) using water. *Rinse* the dishes after you wash them.
- 32. Once the policy has been issued after assessing the medical condition of the insured, the insurer cannot repudiate the claim by citing an existing medical condition.
- 33. a sudden, sharp cracking sound or movement. "she closed her purse with a snap"
- 34. An extremely large unit of digital data, one Petabyte is equal to 1,000 Terabytes.
- 35. The process of a seed turning into a plant (seedling) in the presence of optimum sunlight, air, and water is known as germination

	36. Cleaning Your Air Ducts Will Improve The Air Quality in Your Home and the Air You Breathe
English	<ol> <li>He gave us the 10,000-foot view of the plan, but it was short on details.</li> <li>He's spearheading a campaign .</li> <li>Bridge between the engineering team and program management</li> <li>Drive innovation in the team</li> <li>architect medium to big product and delivering it.</li> <li>Experience in working on Cloud technologies esp. AWS</li> <li>Clear and crisp documentation.</li> <li>Be an individual contributor to the assigned modules</li> <li>Being the subject matter expert and focal point of contact.</li> <li>Implement new features and extend existing functionality</li> <li>the future of work would be a hybrid model comprising both WFH and home.</li> <li>Influence the software architecture, to improve resiliency, debuggability and maintainability.</li> <li>Tenet one of the principles that larger set of beliefs is based on. Main tenets of construction have remained the same throughout the years.</li> <li>Tailor, form factor, revisit</li> <li>Bleeding edge refers to a product or service that is new, experimental, generally untested and carries a high degree of uncertainty</li> <li>Your release cadence defines how often you release your solution into production . We are in March release cadence on NXOS</li> <li>The glass ceiling metaphor has often been used to describe invisible barriers ("glass") through which women can see elite positions but cannot reach them ("ceiling")</li> </ol>
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- 40. The process of a seed turning into a plant (seedling) in the presence of optimum sunlight, air, and water is known as germination
- 41. Cleaning Your Air Ducts Will Improve The Air Quality in Your Home and the Air You Breathe
- 42. The grand jury has handed down indictments (charge) against several mobsters. (bad guy who's involved in organized crime or belongs to a gang. ...)

#### **Hoover Carpet** Cleaner

- 1. Hoover carpet cleaner can't be used as a dry vacuum cleaner.
- 2. Don't set up your cleaner on hardwood floors, which could get damaged by water and detergent spills.
- 3. Unscrew the cap to the water compartment and fill the tank up to the fill line with water. It should snap into place.
- 4. Step on the pedal to lower the handle.
- 5. Squeeze the trigger as you push the cleaner forward slowly.
- 6. Always end wet strokes with two dry strokes
- 7. Allow 2 to 3 hours for your carpet to dry completely. You can cut down on drying time by using a large fan pointed at the carpet.

#### **Omicron**

Omicron is a dangerous new variant of the virus SARS-CoV-2

Omicron variant could overtake other strains in a matter of weeks, especially in areas with a large number of susceptible people primarily those who are unvaccinated.

An international team of scientists has identified antibodies that arecapable of neutralizing Omicron and other variants of thecoronavirus.

These antibodies target those parts of the virus in whichthere is no change even during mutation

Omicron first appeared on the scene earlier this month (November 2021) in Botswana. It was declared a "variant of concern" by the World Health Organization as of 26 November.

The world is right to be highly concerned - the genetic sequencing shows an abnormally high number of variations to the spike protein far more than we have seen in other variants of concern. The number of mutations in the spike protein of the Omicron variants 37. Spike protein is the sharp part of the virus through which it enters human cells and spreads infection by binding to them.

The concern is because the spike protein is a key part of how the virus attacks us (and also how vaccines attack it), that a huge number of variations could either make it far more transmissible, or make it far more resistant to existing vaccines, or both. Vaccine protection against infection is melting like snow

The head of Ontario's Science Advisory Table is warning that vaccine protection is waning. The warning comes with ongoing concerns about the surging number of cases of COVID-19, driven by the Omicron variant. He appealed to people to change their behavior:

wear masks, reduce contacts, avoid crowds and not rely only on rapid tests to believe you are out of the woods.

Recent studies show a third dose of vaccine significantly boosted neutralizing antibodies against omicron while immunity from two shots started waning after three months.

A third dose of the vaccine is still very important and effective. it means that you will have considerably better protection against hospital admission and ICU admission again."

An international team of scientists has identified antibodies that are capable of neutralizing Omicron and other variants of the coronavirus. These antibodies target those parts of the virus in which there is no change even during mutation

The omicron variant of SARS-CoV-2 may be less efficient at infiltrating the lungs and spreading from cell to cell, compared with other versions of the coronavirus, early studies of human cells in a lab dish suggest. "

"There's no way that 48 hours is going to make the difference between an unsafe and safe environment," said Moulaison, a co-chair of the Ottawa Carleton Assembly of Student Councils.

She said she would have preferred to see a return to virtual learning for several weeks, allowing for more boosters for staff and vaccinations for students to take place.

According to an AIIMS doctor, Omicron may not cause breathlessness like any other previous version of COVID-19, as the variant attacks the throat instead of the lungs and respiratory system. It is further said that Omicron has very little effect on the lungs. That is, where the delta variant was causing damage to the lungs, which required hospitalization of various people around the world, in the case of Omicron this is rarely seen.

Omicron: What we know so far

- This variant is very contagious it spreads faster than others and can infect people even if they are fully vaccinated
- Vaccines and boosters are still essential they do a great job at protecting against severe disease that could put you in hospital

- It is milder if you catch it, the risk of needing hospital treatment is up to 70% lower than with previous variants but that is largely because many of us have built up immunity from vaccines and past infections rather than changes to the virus
- Even if Omicron is milder, because it is more contagious a large number of people will catch it and some will still become very ill, which puts pressure on the NHS."

#### 1. Covishield

Co-developed by the University of Oxford and British-Swedish company AstraZeneca, the vaccine is manufactured by Serum Institute of India (SII) as Covishield in India. The two-dose vaccine uses adenoviruses that infect chimpanzees to carry the gene responsible for the spike protein of the novel coronavirus. The virus uses the spike protein to enter and infect the human cells.

#### 2. Covaxin

The indigenous two-dose vaccine, developed by Hyderabad-based Bharat Biotech in collaboration with the Indian Council of Medical Research and the National Institute of Virology, uses an inactivated virus developed by chemically treating novel coronavirus samples to make them incapable of reproduction.

#### 3. Sputnik V

Developed by Russia's Gamaleya Research Institute, the two-dose Sputnik V is a vector vaccine produced using a combination of two adenoviruses called Ad5 and Ad26. Adenoviruses are common viruses that typically cause mild cold- or flu-like illness.

#### 4. ZyCoV-D

The DNA vaccine produced by Ahmedabad-based Zydus Cadila is a three-dose vaccine.

#### 5. Moderna

Developed by US-based company Moderna, the two-dose vaccine uses genetic code of messenger RNA (mRNA) to produce the viral protein to train the immune system for a future encounter with the infectious coronavirus. RNA acts as a genetic material in many viruses and mRNA is used in making proteins in a cell.

Public health experts are suspecting that the resurgence of the virus - considered the emergent second wave of Covid in the country -- was triggered partially by mutant forms and also because of laxity in observing safety measures including the use of masks and social distancing.

Covid-19 is for all and does not discriminate on the basis of color, creed caste, class, race, ethnicity, position, wealth, health ,wisdom and vaccination

#### **Fortinet**

- 1. Fortinet is an industry leader in Network Security Appliances. The wide range of services and products that Fortinet offers presents an array of career growth opportunities and specializations.
- 2. Chinese communist culture, you will be monitored and micromanaged all the time –
- 3. -Tradition Chinese company. Most of the employees relocated from China. Most of the manager lack of management skills. The only way they did is to push you instead of discussing a deliverable schedule with you.
- 4. Most management are biased towards the Chinese and have a double standard for the non-Chinese speakers.
- 5. You're in and out timings including break times are monitored most of the time
- 6. Team members are asked to leave for unknown reasons, people keep joining and leaving the company within 2-3 months
- 7. No software release process nor QA process are followed
- 8. People with visa status are threatened by their managers
- Totally was a nightmare for me working here

#### **budgie**

I am rehoming my four months old budgie, Simba. I am not sure about the sex. Simba is tame. Eats from our hands and flies to us. Simba was hand fed by the breeder. Sits on our heads and shoulders and crawls all over our bodies. Simba is showing interest in learning human language.

Simba likes to eat almost everything including, seeds, spray millet, broccoli, kale, lettuce, carrots, bananas, apples, plum, boiled eggs, rice, bread, and unsweetened cookies. I usually offer the veggies finely chopped.

Simba's wings were clipped when I first got him/her. They grew back fairly quickly, and he/she can fly well now, though at a low elevation.

Simba likes to chew on things and enjoys playing with toys. So I suggest you give him/her toys that he/she can chew on and cuttlebone.

Simba is a free flight bird at my home. I open the cage in the morning and he/she comes out and only goes back into the cage when he/she wants to eat or when it is sleep time. If you don't like that, you can definitely keep him/her in cage for as long as you want and give him/her a couple of hours of free flight time to exercise.

Pick up in Kanata.

#### **Block chain**

Mining is the process of creating valid blocks that add transaction records to **Bitcoin's (BTC) public ledger**, called a blockchain. It is a crucial component of the Bitcoin network, as it solves the so-called "double-spend problem."

This is what Bitcoin miners do: they cycle through trillions of hashes every second until they find one that satisfies a condition called "difficulty." Both the difficulty and the hash are very large numbers expressed in bits, so the condition simply requires the hash to be lower than the difficulty. Difficulty readjusts every 2016 Bitcoin blocks — or approximately two weeks — to maintain a constant block time, which refers to how long it takes to find each new block while mining.

The hash generated by miners is used as an identifier for any particular block, and is composed of the data found in the block header. The most important components of the hash are the Merkle root — another aggregated hash that encapsulates the signatures of all transactions in that block — and the previous block's unique hash.

This means that altering even the tiniest component of a block would noticeably change its expected hash — and that of every following block, too. Nodes would instantly reject this incorrect version of the blockchain, protecting the network from tampering

Through the difficulty requirement, the system guarantees that Bitcoin miners put in real work — the time and electricity spent in hashing through the possible combinations. This is why Bitcoin's consensus protocol is called "proof-of-work," to distinguish it from other types of block-creation mechanisms. In order to attack the network, malicious entities have no method other than recreating the entirety of its mining power. For Bitcoin, that would cost billions of

dollars. The block reward of newly minted Bitcoin, amounting to 6.25 BTC as of May 2020, is the majority of miners' revenue. This value is programmed to halve at fixed intervals of approximately four years, so that eventually, no more Bitcoin is mined and only transaction fees guarantee the security of the network.

By 2040, the block reward will have reduced to less than 0.2 BTC and only 80,000 Bitcoin out of 21 million will be left up for grabs. Only after 2140 will mining effectively end as the final BTC is slowly mined.

If you are looking to mine with common CPUs, GPUs or more advanced FPGAs, you will need to look into other coins. Though these devices can mine Bitcoin, they do so at such a slow pace that it's just a waste of time and electricity. For reference, the best graphics card available just before the rise of ASICs, the AMD 7970, produced 800 million hashes per second. An average ASIC today produces 100 trillion hashes per second — a 125,000-fold difference.

Bitcoin mining is no exception to any other venture. There is potential for rewards as well as risks.

#### **multiverse**

The multiverse is a hypothetical group of multiple universes.

#### **Metaverse**

Metaverse is a **very broad term**. The Metaverse is a virtual world environment that people can access through the Internet. Facebook has changed its new name to Meta .The Metaverse concept is becoming increasingly popular .You can buy your own car in the Metaverse. Facebook has named its company as Meta. It was already being discussed. Now the company does not want to be limited to social media only. Facebook has rebranded itself to the new technology Metaverse. Earlier, Facebook had announced that it would publish financial results separately for augmented and virtual reality. With this, it will invest several billion rupees in its project Metaverse. The reason behind this is being told that the advertising business of Facebook is decreasing. Metaverse concept is becoming very popular in technology and business. Metaverse is a very broad term. The Metaverse is a virtual world environment that people can access through the Internet.

Many people also use the word Metaverse to describe the gaming world.

In this, the user has a character who can walk and interact with other players like in the real world. There is also a specific type of Metaverse that uses blockchain technology. In this, users can buy virtual land and other digital assets with cryptocurrency. Many science-fiction movies and books are based on the virtual world environment or Metaverse.

Right now, most of the virtual space looks like a video game instead of real life, but after its arrival, you will be able to take the feel of the real world in virtual.

Metaverse fans consider it the next stage of Internet development. Right now, people interact with each other online through websites such as social media or messaging platforms. A new online space will be created from the Metaverse. In this space, people will be able to interact with each other like in the real world. With this you can go to the virtual world. Here you can talk to your friends or relatives and go for a walk with them. You can shop here.

You can buy your own house-car in Metaverse and use it just like in the real world. Things have changed after Corona. People have now started working from home. In such a situation, the demand for interaction has increased like in the real world. Through Metaverse, the company wants to bring together investors and other companies who want to be a part of this project. It may take several years to make it happen.

Metaverse will change the entire experience of people.

Companies like Nvidia, Epic Games, Google, Microsoft, and now Facebook have been working on this project. They all mainly aim to create a virtual world in reality. We can expect to see a proper model of it by the next 5 years!

Let's see the work of each company in detail: Fortnite by Epic Games–Fortnite is said to be working in the Metaverse space for more than a year. Recently, just two months back, it organized a concert by big names like Travis Scott, Marshmellow, and Ariana Grande. How they created this is: gamers logged in from their device and watched the concert live, in the concert they could move and dance (virtually in the game). To create this even more fantastic, it allowed users to buy digital merch to use – just like in a real concert!

#### **Canada**

Canada is a nation of immigrants. One in five Canadians were born in another country. Immigration is a significant component of Canada's population growth and evolving **demographic** composition. There has been growing **dissent** about the **influx** of refugees, particularly among the Canadian borders.

#### **Immigration**

- 1. During the pandemic, as it became more and more difficult to bring people to Canada from abroad, the government turned to people already in the country to meet its immigration targets.
- 2. The other lasting immigration legacy of the pandemic is the massive backlog of 1.8 million applications waiting to be processed.

- 3. The current **paper-based system**. The work to digitize records has already begun, but it could be a few years before the system is fully up and running.
- 4. Canada's successive governments have relied on **immigration** to drive economic growth in the face of a declining fertility rate, which hit a record low last year. With the pandemic triggering early retirements among aging Canadians, attracting immigrants has grown more important. Also, the country targets high-skilled immigrants who tend bring in money and earn enough to compete for desirable housing.
- 5. "Canada needs immigration to create jobs and drive our economic recovery
- 6. Housing prices have helped stoked inflation to its highest in 18 years. Canadian home prices rising 5.0% in 2022, making them less affordable.

#### <mark>Spider-Man:</mark> No Way Home

Their Spidey senses are tingling! Spider-Man has become one of the most coveted superhero roles in film and television with actors such as **Tobey Maguire**, **Andrew Garfield** and **Tom Holland** stepping into Peter Parker's shoes.



Maguire was the first to introduce the character on the big screen in *Spider-Man* (2002), *Spider-Man* 2 (2004) and *Spider-Man* 3 (2007). Garfield reprised the role in the films *The Amazing Spider-Man* (2012) and *The Amazing Spider-Man* 2 (2014). The *Cider House Rules* star told Garfield in 2012 that he was honored to pass the baton to the U.K. native.

The multiverse is a hypothetical group of multiple universes. Together, these universes comprise everything that exists: the entirety of space, time, matter, energy, information, and the physical laws and constants that describe them.

After Spiderman identity is revealed to the world, Peter Parker struggles with his newfound fame. The young soon-to-be-ex-high schooler visits Doctor Strange, hoping the former Sorcerer Supreme will cast a spell to make the world forget that he is Spider-Man. However, things go wrong as Peter messes with the spell while strange casts it, causing the multiverse to rip, dragging in everyone from other universes who \*do\* know that Peter Parker is Spider-Man.

Parker and Strange go round up the villains who have appeared in the MCU (Marvel Cinematic Universe) – Doctor Octopus, Electro, Lizard, Sandman, and a seemingly friendly Green Goblin – and Strange decides to send them back to their universes by undoing the initial spell (neatly trapped in a box). There's a catch, though: when they return to their original universes, they will die.

Parker's moral conscience won't allow that. He takes the box from Strange, locks the wizard in the Mirror Dimension, and takes the villains to Happy's apartment where Parker can try and cure the Sinister Five of their evil superpowers – the hope being that, by doing so, when they return to their respective universes, they will no longer die because they are no longer bad.

Things do not go as planned. Doctor Octopus has his inhibitor chip restored but Green Goblin turns sour. They all escape and Gobbers ends up killing Aunt May with his hovercraft. Before she dies, though, she manages to give Uncle Ben's classic "with great power comes great responsibility" speech. Cue tears.

Parker goes missing, his heart broken. Meanwhile, best friend Ned uses Doctor Strange's portal-maker finger-thing to search for Parker but finds... the wrong Peter Parker. Turns out, not just villains were brought into the MCU: Andrew Garfield and Tobey Maguire's webheads are here, too. Together with MJ, they quickly manage to find Tom Holland's Parker and the trio set about creating cures for the villains.

With the three Spider-brainiacs quickly cracking how to help the four-remaining evil-doers, they lure the villains to the newly shielded Statue of Liberty. There, they manage to turn Lizard back into a man, de-sand Sandman, and unplug Electro. All that remains is Green Goblin. Holland's Parker goes one-on-one with Osbourne, and almost kills him, but Maguire's Parker steps in, only to get stabbed by the Goblin. Holland's Parker is then flung the cure by Garfield's Parker, injects Goblin with it, and his aggressive toxins disappear, leaving a broken Norman Oscbourne behind.

	At the same time, Strange has broken free from the Mirror Dimension, and Holland's Parker asks him to undo everything with a spell – one that will make the world forget who Peter Parker is. Strange somewhat reluctantly agrees, casts the spell, and the <b>multiverse-men</b> are all sent back to their worlds. However, MJ and Ned forget Parker's existence, and after Parker visits MJ and sees that she's OK, he decides not to reintroduce himself properly. Parker rents an apartment in New York and goes about being a friendly neighborhood Spider-Man
Ketos diet	'Keto' has become a lifestyle buzzword. Ketosis is the process that occurs when your <b>body burns ketones</b> for fuel instead of burning glucose generated from carbohydrates.  When you reduce your carb intake, your liver begins to turn <b>fat into fatty acids and ketones</b> , which in turn replace glucose as your primary energy source. So as well as burning your excess body fat for fuel, this prevents sugar-induced insulin spikes and post-carb slumps.
	The financial system is helping Canadians, but risks remain
	The impact of the pandemic on lives and livelihoods is beyond anything we've experienced in our lifetimes.
	Along with actions by the government and the Bank of Canada, a resilient financial system is helping Canadians through the COVID-19 crisis. But it will be a long, slow climb to get everybody back to work. A full recovery from the crisis will take time, and many risks remain.
	The longer the pandemic threatens jobs and incomes, the greater the risk of trouble for households with a lot of debt. Government support programs have bridged the financial gaps for people through the crisis, and lenders have been flexible about payments. The six-month deferrals that financial institutions offered are ending, though, so the next few months will be crucial.
	Businesses are also finding it hard to cover debt payments with lower revenues, especially those in-service industries such as restaurants and hotels. This too could become a bigger issue the longer the recovery takes.
	Canada's financial system has shown its resilience. It continues to work as a shock absorber, helping Canadian households and businesses deal with the economic impact of the pandemic."

While low interest rates support recovery, they could have side effects later

Higher household, corporate and government debt arising from the necessary measures to get through the crisis today will affect how vulnerable the financial system is in the future.

The Bank will keep a close eye on how this evolves, particularly because we have pledged to keep interest rates low.

Low interest rates support the housing market, and that's helping the economy recover from the crisis. Still, we and other policymakers will watch for signs that:

housing prices are rising due to speculation, or

buyers are taking on more debt than they can afford.

The bottom line is that the private and public sectors together need to be acutely aware of financial system risks and vulnerabilities as the economy recovers."

financial system.

Physical damage to real estate, infrastructure and other assets from weather events such as storms and wildfires will almost certainly be more common in the coming years. Many businesses also face significant risks linked to the transition to a low-carbon economy.

Businesses need a reliable, consistent and comparable way to measure and show their exposure to climate risks. Financial institutions, too, need to understand their exposures and be honest about them. That means having better information that combines climate analysis with economic and financial data.

We are working with other central banks and financial system supervisors to study how companies should weigh and disclose climate risks that affect them.

#### **biodegradable**

biodegradable and compostable are often used interchangeably but the fact is they are a very different process and impact on the environment differently. Biodegradable Material is not necessarily Compostable BUT Compostable Material is ALWAYS Biodegradable

Biodegradable is a natural process where substances are broken down by microorganisms over varying periods of time with the correct level of heat, water and oxygen. Some substances can take up to decades to break down and can leave residue or toxins after they break down which harm the environment and therefore are not compostable.

• Biodegradable waste is PLASTIC, waste from carnivorous animals (eg. dogs & cats), tea & coffee bags made from synthetic fibres, citrus peel and onions (technically will compost but will take longer and can contain harsh chemicals), glossy or coated paper, sticky labels on fruits and vegetables, coal fire, sawdust from treated wood & synthetic fertilizer. Plastic is technically biodegradable, but it can take hundreds of years to biodegrade and is in no way compostable. Most plastic just breaks down into micro-plastics and ends up in our oceans. Plastic releases toxins and is consumed by our sea-life. Every piece of plastic ever produced is still on our Earth in some form, either in a landfill or the ocean. Reduce, Reuse, Recycle

#### Compostable Waste

- Compostable is a natural process where substances are broken down by microorganisms over a shorter period of time, within 1 year, with the correct level of heat, water and oxygen. All compostable substances are biodegradable and degrade without leaving residue or toxins and therefore convert to nutritive soil.
- If materials are placed in an environment without sufficient heat, water and oxygen the bio-degradation time-frame will be dramatically slowed. If an environment is too cold, organic material will not decompose (degrade). That's why food in your freezer is preserved.
- Compostable waste is food scraps, cotton, wool, wood, human and animal waste, manufactured products based on natural materials such as paper and vegetable oil based soaps, etc.
- Zero Waste Goals

- So, it is best to purchase compostable items, they are better for the Earth as they can break down completely without harming the environment. Compostable items can be disposed of in a compost bin and when these items convert to nutritive soil, can be used in your garden. They go back to the Earth. Biodegradable items that cannot degrade into compost are disposed of in your waste bin and end up in landfills where they will slowly break down and release harmful toxins damaging the environment.
- •Greenwashing is "disinformation disseminated by an organization so as to present an environmentally responsible public image"
- •Products are sometimes marked eco-friendly when they are actually not. If a product is not compostable it is not eco-friendly, may take too long to break down (biodegrade) and may leave toxins or harsh chemicals on our Earth.

Don't be confused by biodegradable/eco-friendly labeled products. If they do not state that they are 100% compostable then they are not good for us or the environment.

• compostable/biodegradable cups, cutlery, plates, etc. made from corn starch, potato starch or sugar cane are just as bad if not treated correctly. They are non-toxic bio-plastics as opposed to petroleum-based synthetic plastics. These items, using PLA as a lining (which is derived from corn or potato starch), are not suitable for home composting as home composting does not provide a suitable environment in order for them to break down.

They need to be sent to (kerbside) industrial composting facilities as these facilities provide high temperatures and ideal conditions to break down waste. Unfortunately there are very few industrial composting facilities available.

So, as plastic cannot break down completely and go back to the Earth safely, the best option is to recycle plastic. Turn it into something else that we can use rather than dispose of it. Even better again, reduce the production of plastic, finding alternative solutions, because it has got to a point that there is too much plastic to recycle and it is not always cleaned before it is put into the recycle bin and that's why it gets thrown away and ends up in places it shouldn't.

#### Grass seed

- 1. to cut the square and a spade to lift it.
- 2. Lightly fork over the soil in the base of the removed square.

- 3. Sprinkle some crumbly top soil or compost over the base of the removed square.
- 4. Scatter the grass seed over the base at a rate of 15-25g per sq m (½-¾oz per sq yard) if no sowing rate is given on the packet or by the supplier.
- 5. Cover the seed with a light sprinkling of top soil or compost to hide it from the birds.
- 6. Water in with a watering can fitted with a fine rose.

#### vard

The yard is the unit applicable in the United States and the United Kingdom, along with other American countries, for the measurement of length. It is not used globally as the unit for length. One yard is equal to 0.9144 meters or 91.44 centimeters.

Meter is the standard unit for the measurement of length. It is used globally and is the fundamental unit in the International Unit of Systems for length.

#### COVID-19 vaccine Canada

Moderna and Pfizer-BioNTech vaccine candidates both operate using the same technology known as messenger RNA (mRNA). While they both sound similar, they are composed of different mRNA molecules and use slightly different delivery systems. The vaccines in essence create spikes that sit on the coronavirus, and when it's injected into your body, the immune system is able to create antibodies. If someone is then at-risk or has been exposed to COVID-19, the antibodies will be ready to attack the virus and subdue it.

Both the vaccines need to be used twice, with the Pfizer one requiring an injection with three weeks of the original shot and Moderna's being a month difference.

#### **Efficacy**

Moderna's vaccine efficacy against COVID-19 was 94.1% after the second dose had been injected and did exceptionally well against not only preventing COVID-19, but also limiting it's severity.

In total, there were 30,000 people involved in the study, with half receiving a placebo (pləˈsiː.bou). 15,000 that received a saline shot, while another 15,000 received a vaccine and only 11 of them developed COVID-19, and nobody became seriously ill.

#### **Storage**

Storage becomes a challenge, especially with the Pfizer vaccine which requires storage at temperatures below -70 C. The company has created proprietary packaging so that they can last 10 days without specialized storage but will ultimately require proper storage.

The Moderna vaccine is a little more forgiving and can last up to 30 days in a common fridge and requires only a -20 C freezer.

### Useful Grammar (In and at)

People are usually using in to note a general location and at for a more specific location.

- 1. I'm in the building, at the front desk
- 2. I live at 210 Woodridge crescent in Ottawa.

#### Useful Grammar (Article)

The **number one rule** is this: if a word is <u>countable</u> (e.g. one book, two books), you **must always** use an article

The article A is used before singular, <u>countable nouns</u> which begin with consonant sounds.

#### Examples:

- He is **a** teacher.
- She doesn't own a car.
- I saw a bear at the zoo.

The article AN is used before singular, <u>countable nouns</u> which begin with <u>vowel</u> sounds.

#### Examples:

- He is **an** actor.
- She didn't get an invitation.
- I saw **an** eagle at the zoo.

Remember that A(AN) means "one" or "a single". You cannot use A(AN) with plural nouns.

#### Examples:

- I saw a bears in Yellowstone National Park. Not Correct
- I saw bears in Yellowstone National Park. Correct

If there is an adjective

- He is an excellent teacher.
- I saw a really beautiful eagle at the zoo.

Use A before words such as "European" or "university" (European and university has a "Y" sound, I only have an hour for lunch.

THE is called a definite article. "Definite" means "specific".

- I have a cat. **The** cat is black.
- There is a book in my backpack. **The** book is very heavy.
- Did you read **the** book which I gave you?

**Never** use a or an with a word that is plural (e.g. books, trees) or uncountable (e.g. water, advice):

l asked her for advice. √

- Curiosity is a great trait. Uncountable
- Water is an important resource. Uncountable
- Vegetables are good for you. Plural countable

Do not use THE with the names of most countries unless the name contains a word such as "States", "Kingdom", "Republic", "Emirates", "Union", "Coast", etc.

- I love Italy.
- John used to live in **Japan**.
- He lives in the United States.

SIMILARLY: Don't use THE with states, provinces, and cities unless THE is specifically part of the name or contains a word such as "Territory" or "Coast".

- He lives in **California**.
- Ladakh is in **India**.

The Northwest Territories is a province in Canada.

# compound sentences

join independent clauses

I like coffee. Mary likes tea.  $\rightarrow$  *I like coffee, and Mary likes tea*.

Mary went to work. John went to the party. I went home.  $\rightarrow$  *Mary went to work, but John went to the party, and I went home.* 

Our car broke down. We came last.  $\rightarrow$  *Our car broke down, so we came last.* 

#### Simple compound complex

In English grammar, we use the word 'subject' to talk about the person or thing (a noun or pronoun) that does the 'action. . sentence may be one of four kinds, depending upon the number and type(s) of clauses it contains.

An **independent clause** contains a subject, a verb, and a complete thought.

Example: I wrote my first novels last year

A **dependent** clause contains a subject and a verb, but no complete thought.

Example: After I wrote my first novel last year

1. A simple sentence has one independent clause.

#### **Example:**

Tom reads novels.

Tom reads newspapers.

Tom reads novels and newspapers. (compound direct object)

Tom reads and enjoys novels. (compound verb)

Tom and Harry read novels. (compound subject)

Tom and Harry read and enjoys novels and newspapers.

Punctuation note: **NO commas separate** two compound elements (subject, verb, direct object, indirect object, subjective complement, etc.) in a simple sentence.

2. A compound sentence has two independent clauses joined by

A. a coordinating conjunction (for, and, nor, but, or, yet, so),

B. a conjunctive adverb (e.g. however, therefore), or

C. a semicolon alone.

Example: (to make A, B and C above)

A. Tom reads novels, but Jack reads comics.

B.Tom reads novels; however Jack reads comics.

C. Tom reads novels; his friend reads comics.

Punctuation patterns (to match A, B, and C above):

A. Independent clause, coordinating conjunction independent clause.

B. Independent clause; conjunctive adverb, independent clause. C. Independent clause: independent clause. 3. A complex sentence has one dependent clause (headed by a subordinating conjunction or a relative pronoun) joined to an independent clause. Example: A. Although Tom reads novels, jack reads comics. B. Jack reads comics although Tom reads novels. C. Jack Smith, who reads comics, rarely reads novels. D. People who reads comics rarely read novels. Punctuation patterns (to match A, B, C and D above): A. Dependent clause, independent clause B. Independent clause dependent clause C. Independent, nonessential dependent clause, clause. D. Independent essential dependent clause clause. 4. A compound-complex sentence has two independent clauses joined to one or more dependent clauses. Example: While Tom reads novels (dependent clause), but Sam reads newspapers (independent clause). Jack, who reads comics, rarely reads novels (dependent clause, independent clause); however, tom enjoy novels (independent clause) Moore's Law Moore's Law is a computing term which originated around 1970; the simplified version of this law states that processor speeds, or overall processing power for computers will double every two years. To break down the law even further, it specifically stated that the number of transistors on an affordable CPU would double every two years. **Network capacity**. Butter's law says that the amount of data coming out of an optical fiber is doubling every nine months. Thus, the cost of transmitting a bit over an optical network decrease by half every nine months. **boilerplate** refers to a message used with minimal effort for multiple different situations. Examples include official statements from government

	officials like "Our thoughts and prayers go to those affected" or messages left from companies' staff like "Thank you for contacting us.
Letters -1	There are few options. If I had to make a choice, however, there are several reasons why I would go for option B. Firstly, it is fast. Secondly, safe Finally, We can merge back So for the reasons that I have outlined, I feel option B is the better choice for me.
ThreatNet	The Cisco Product Security Incident Response Team (PSIRT) is a dedicated, global team that manages the receipt, investigation, and public reporting of security vulnerability information that is related to Cisco products and networks. ThreatNet is a smart tool that automates evaluation of PSIRT/CIAM (Cisco's Internal Alert Management platform) alerts to the maximum extent possible. The tool can automatically file defects for new, duplicate or not applicable alerts, and move them to the proper state.
Letters-1	I hope you are well and staying safe at this time. We understand that a lot of companies have <b>paused</b> on hiring to make sure everyone's health is protected and secure I understand if you are not looking for opportunities at this time.  However, I would still like to connect with you to discuss the market and as well as what would be important to you when it comes to a position and company.  We are working with an enterprise client who is looking to bring on a Front-End Developer for a 3-month contract, with a potential for long term. The must-have skills are React and Typescript. This is for the
	client in Toronto, but the contract can be done remotely.  Clients are now interviewing and <b>onboarding</b> remotely, so if you are interested in discussing the role as well as other opportunities that may be of interest to you please let me know and we can set a time to discuss further details. I can be reached at sgupta@affinity-group.ca
Letters-2	I am hoping that you can be of some help with a problem I am getting with my internet. I started to encounter problems with my connection seven days ago. Every few hours I lose my connection and need to restart my computer to reconnect, when I first reported the problem. Your company send a technician to look. he said it was

probably problem with modem. he replaces modem but it works for some time only.

I run a online business from my home, and depend on reliable internet. I cannot afford to go another week with inconsistent internet connection.

I appeal to your expertise in helping me with this matter. perhaps you could send a more experienced technician to come or take a look yourself. I am hoping you can take care of this problem within the next week. Before I forced to change to another provider.

# Online v/s offline education

Every learning mode has their own pros and cons. Nobody can guarantee a single learning mode to be 100% perfect.

Online learning gives you a flexible, affordable, customized way of learning. You can study from where you want by simply logging into your student account and can even interact with the fellow students and online instructors through the learning forum webinars.

While in the traditional campus learning you have to have a lot of obligations which require to be fulfilled.

Moreover, practical training-based subjects needs more mental attention and live project demonstrations of the overall development of the students. These are not quite possible with the online learning modules.

Another point I would like to focus onto is the campus life. Every single teenager craves for a campus life of their own to make memories that would be with them throughout their lives. In case of online learning courses, you will be totally devoid of that.

#### Letter -3

I am vishal, a resident of 210 Woodridge crescent. Through the column of your **esteemed daily**, I wish to draw attention of the transport authorities towards the hardships that the residents of sector 45 have been experiencing on account of the inadequate bus service.

Every morning a large number of people take bus at the main bus stop of this area to reach their workplace. Besides, there are large number of students who travel on bus to reach their respective schools and colleges. But the existing bus service is far from meeting the requirements of the public. Most of the buses that touch this spot are packed with passengers from other areas by the time they reach sector 5 bus stop. So they can accommodate very few customers at this stop.

	The situation is worse at peaks hours when most of the buses do not even stop here and as a result people reach late at their designated places. The authorities are requested to introduce new bus services to start from this area as it would be huge help for
	the public. I hope you will publish my letter in your esteemed newspaper and bring this serious problem to the authority's attention
Virus	A parasite is an organism that lives in or on another organism. It depends on its host for survival, and it might cause disease.
	Viruses are parasites. Viruses are simply packets of nucleic acid either DNA or RNA surrounded by a protein shell and sometimes fatty materials called lipids
	This coating allows them to remain dormant outside a living host and survive extreme conditions which would kill even the hardiest of bacteria.
	They are somewhat in-between living and non-living - they are biological agents but they lack any of the characteristics of other living things and seem to exist solely for reproduction of their kind.
	Viruses invade living hosts and hijack their cells to force them to become factories for the production of more viruses
	They're good at camouflage because they hide within the hosts own cells and use the "cell markers" on the host to create a protective envelope around themselves to protect from white blood cells or antibodies.
	Viruses are usually much tinier than bacteria, but they can be gigantic
	Antiviral treatments, which are the only way to kill viruses, work by disrupting the method by which viruses work inside the host cell and stopping them reproducing or by making them more "visible" to the body's defense systems so that they can be targeted and eliminated. They must also neutralize any toxins released by the virus.
	corona virus COVID-19 appears to be a positive-stranded RNA virus with a crown like appearance when observed under electron microscope.

#### COVID-19

the rate of disease in a population.

morbidity and mortality might be averted if all long-term care facilities take steps now to prevent exposure of their residents to COVID-19.

Shops can be opened in staggered manner from 7 am to 9 am ... The shops with even number will function on Monday and those with odd number will operate on Tuesday,

The simultaneous presence of more than one health disorder in a person is known as comorbidity. These disorders may exist independent of each other or may be interlinked due to the same underlying causes.

For example, a person with obesity often suffers from heart disease and/or diabetes.

The three Indian COVID-19 patients who have lost their lives so far had one thing in common — they all had underlying conditions that are believed to have compromised their body's fight against the pandemic.

TL

Hello Team,

Please join me in congratulating Vishal on his promotion to Technical Leader. This promotion is **thoroughly deserved**, **and** it is a **privilege** of mine to be announcing the same.

Vishal has **demonstrated** very strong leadership and execution in numerous features over past 10+ years. He is extremely passionate about high quality deliverables and always seeks ways to improve the code he is working on. He has a solid track record of a number of high-quality and on-time deliverables. **In addition**, he has provided strong technical leadership across different teams.

Vishal is extremely committed to the team and his versatile **experience** and **expertise** are often sought after by several team members. Vishal has great ability to adapt to changing priorities, is a pleasure to work with and is **ALWAYS** available to help.

Thank you Vishal for all your contributions and congratulations on a great job in reaching this milestone in your career. The journey continues .....

Regards,

ALL hand	Team,
	As we continue to rebound from COVID 19 setback, I am increasingly learning more about our ever resilient and innovative teams. None of the lock down stuff or working away from office is slowing us down.  I look forward to connecting with you in our Thursday all hands.  Thank you, together we will continue to lead the recovery and emerge stronger. Stay safe and stay healthy.
	We are indeed ONE great team
Electric bill	Dear
	I am writing to inform you that upon <b>receipt</b> of our electric bill for the past month, we noticed that there was an 80% increase. We find this quite alarming because we have been consistent with our consumption, and nothing has changed in the past few months for us to expect such a <b>substantial</b> rise in our bill. Could you please take a look into this and see if there was some mistake in the reading? We hope to receive the rectified bill soon so that we can settle our obligations for this month as soon as possible. Thank you.
Online /offline	Online friendships have their pros and cons.
<mark>fireindship</mark>	Pro. You can be friends with people from different countries.
	The Internet has no boundaries, save time
	Con.
	You won't be able to meet all of your online friends.
	There is no body language and intonation (the rise and fall of the voice in speaking.). Communication without body language and intonation can lead to misunderstandings. Sadly, emoticons don't always help
RSU vested	RSUs get taxed as regular income on the day you receive the stock (the vesting date), taxed based on the stock price that day. Typically, some number of shares get withheld to cover taxes, just like money gets withheld from your salary. This may or may not be enough to cover your eventual tax obligation at tax filing time (you may have to pay estimated taxes)
	When you sell them, you also get taxed on the short- or long-term capital gain, depending on the amount of time between vest date and sell date. (Or if it's a loss, the usual capital loss rules apply)

SAM email	There is an effort underway in the jdb branch to prepare the NXOS components to run as 64-bit applications.
	Please familiarize yourself with the contents of the wiki:
	If you haven't been involved in the 64-bit effort, please read the wiki so that you are not introducing additional technical debt with the feature / sustaining work you are doing.
	I hope this didn't come off too <b>preachy</b> , but how well the project goes to bring up the system in 64-bit relies heavily on how good of a job we all do at updating the code to address these warnings.
Greenfield project	A Greenfield project means a work not following a previous one; In infrastructure projects on unused lands where there is no need to remodel or demolish an existing structure are called Green Field Projects. The projects which are the projects which are modified or upgraded are called brownfield projects.
oven	In simple terms, a regular oven uses <b>two heating elements</b> : one element on the top of the oven and one at the bottom of the oven. The <b>broil setting</b> will only heat the upper element and leave the bottom element off. <b>The bake setting</b> uses both top and bottom elements to evenly bake the food from the top and bottom in the oven.
EMAIL 2	From our component perspective, we have gone through all the information that is available. As outlined earlier, with the information that is available, we do not see any issue. Let's wait for Vishal's feedback on whether he is able to <b>glean</b> (extract) any further insights with the available information
	Do you know why these <b>vital data points</b> were n't captured during the MW?
<b>Email</b>	Hello Team,
	With mixed feelings, I let you know that Musa has decided to pursue an opportunity outside Cisco/Ottawa. His last day in the office will be Oct 20. Of course, we will all miss him for the wonderful journey together. We also wish him all the very best in his new chapter in his career. Good luck Musa
	Regards, Junaid.
City life	City life has several drawbacks. Firstly, the cost of living in a city is usually much higher than in a small town or village. <b>Inhabitants</b> of

	cities have to pay higher prices for housing, transport, and even food. Secondly, urban areas tend to suffer from social problems such as high crime and poverty rates in comparison with rural areas. Finally, the air quality in cities is often poor, due to pollution from traffic, and the streets and public transport systems are usually overcrowded. As a result, city life can be unhealthy and stressful.
Namya emails	Dear Madam, I have attached my work assignment to this email. If you have any difficulty opening it or reviewing it, please let me know. Thank you.
Imran emails	hypothesized :to give a possible but not yet proved explanation for something:  As hypothesized the problem predates current release. current release exacerbates and accelerates the OOM failure.  First, I would like to thank the team for a very long Debug session. Second, due to unavailability of the test system, no progress can be made until further experiments are concluded and results are reviewed. On the technical front, the evidence reviewed so far, and
Letters-1	the theory put forth, is the 16G SUP-A is perhaps RAM marginalized.  Hi Jay,  I am a resident of Bayshore and would like to register my daughter (7 years old) for the skating lessons. Please give me more details regarding the timing, fee, etc.  Thank you,  Vishal
Sugan email	Vetted is having put someone or something through an extremely careful examination.  All the changes for compile errors and warnings are vetted in a private workspace.
Letters-2	After spending nearly four years in the cisco, I now move on to explore new opportunities. These have been some of the most fruitful years of my career. I shall now be pursuing a postgraduate programmed in management at the Indian School of Business, Hyderabad in the coming year. At the outset, I wish to extend my most sincere gratitude to my managers for their continued guidance and encouragement, right from my early days as a campus-recruit in

	the team. Their support in helping me shape my career at Cisco is much appreciated, and the exciting opportunities provided to work on some of the most advanced features during this period have been truly satisfying. My sincere thanks to all the members of my team for making my journey most wonderful and memorable! Working with such motivated peers towards these initiatives has not only been a great privilege but has also allowed me to make some great friends across Cisco. My sincere thanks to everyone in the senior management who showed us the light at various stages of these programmers and helped us in effectively channelizing our efforts to take them forward.
Letters-3	Hi all,  As many of you know, today is my last day in Cisco. After 6 years and 6 months in this family, I have decided to pursue an opportunity outside. It's been an exciting and memorable journey and it will always stay with me. I have worked with many talented people and learned so much from every one of you I have worked with. It's been great interacting and knowing each one of you. Cisco is a great place and that's because of you. I'd like to sincerely thank you for every experience shared, opportunities offered, and friendship made. I have enjoyed the time here and I wish you all the best in the future.
	This is not a goodbye, it's just a see you later. My contact info is below and let's keep in touch.
Letters-5	Dear George,  Congratulations on your promotion to technical lead. You have done a fine job there for many years, and you deserve the recognition and responsibility of the position.  Best wishes for continued success in your career.  Yours sincerely, John
Letters-6	Leadership transitions are a very natural and normal part of a company transformation. While it can be hard to see good leaders go, it gives other talent a chance to step up and it gives the company a chance to bring in new perspectives". We give them multi-tasking, leadership roles and enough opportunity to prove themselves and excel. We guide them, groom them for leadership right from beginning.

Letters-7	I had got the opportunity to work with him on several projects in our college, but it is his sheer dedication towards his work makes him a standout person in the crowd. He is also a very trustworthy person, which is a very rare quality to be found nowadays. Also, his never give up attitude is an asset to him. I am sure he will reach the pinnacle of success wherever he goes. Wishing him luck & success in his future endeavors
Letters -6	Hi.
	I am a tenant at 210 Woodridge crescents, which is a property I rent through your agency.
	I am writing to complain about the heating system, which has not been working for over a week now. In fact, I contacted your office by phone last week and Informed Rebecca, the property manager, of the situation. She informed me that the problem would be fixed immediately, and she would arrange for a <b>tradesman</b> to come out. However, I have not heard back from her in over a week now and the heating system is still not working. As it is winter used of the heating system is desperately required. likewise, the lack of a timely response after making the initial phone call last week is unacceptable.
	Given the situation, I would like to hear your explanation. Additionally, Could you please arrange for the system, to fixed immediately
	yours faithfully,
	Vishal
	7 101101
artifact	The word artifact often appears in software development, software development cycles, effort estimation, etc. In software development life cycle (SDLC), artifact usually refers to "things" that are produced by people involved in the process. Examples would be design documents, data models, workflow diagrams, test metrices and plans, setup scripts, like an archaeological site, anything that is created could be an artifact.
<mark>crush</mark>	a strong but temporary feeling of liking someone:
	She has a crush on one of her teachers at school
Advice v/s Advise	Advice is a noun, "I need someone to give me some advice."

	Advise is a verb
	For example: "I advise everybody to be nice to their teacher."
Duancium buildana	Urbandale, Cardel, Tartan, Tamarack, Rich craft
Premium builders	Orbanidate, Carder, Tartan, Talliarack, Rich Craft
E	Minto Mattany Dhamiy Ciasa office Kanata North
Economy builders	Minto, Mattamy, Phoenix, Cisco office Kanata North
exacerbated	make (a problem, bad situation, or negative feeling) worse.
exacerbated	make (a problem, bad situation, or negative leening) worse.
	"the exorbitant cost of land in urban areas only exacerbated the
	problem"
EPIDEMIC	•AN EPIDEMIC is a disease that affects a large number of people
LITELITO	within a community, population, or region.
	•A PANDEMIC is an epidemic that's spread over multiple countries or
	continents.
	ENDEMIC is consorthing that helenge to a neuticular people or
	•ENDEMIC is something that belongs to a particular people or country.
	•AN OUTBREAK is a greater-than-anticipated increase in the number
	of endemic cases. It can also be a single case in a new area. If it's not
	quickly controlled, an outbreak can become an epidemic.
Repatriate	return to one's own country.
	Air Canada's ongoing efforts to repatriate Canadians
Subtle	not easy to notice or understand unless you pay careful attention
Sobtie	not easy to notice of understand unless you pay careful attention
	The pictures are similar, but there are subtle differences between
	them
Render	to cause someone or something to be in a particular state:
	New technology has rendered my old computer obsolete
	· ·
<b>Macro</b>	A macro environment is a set of external conditions that affect a
environment	business'
Draconian law	extremely severe
	He criticized the draconian measures taken by
	the police in controlling the demonstrators.
insidious bug	Proceeding in a gradual, subtle way, but with harmful effects.
	an insidious bug.
Coarse sugar	Coarse sugar has a larger crystal size than regular sugar.
Discreet	If you are discreet about something you are doing, you do not tell

	other people about it, in Discreet Relationship
	other people about it, in discreet Relationship
ingenuity	someone's ability to think of clever new ways of doing something: Drug smugglers constantly use their ingenuity to find new ways of getting drugs into a country.
Preoccupied	I keep losing focus and my mind is preoccupied with my own thoughts. too preoccupied with her worries to enjoy the meal
impaired driving	It means operating a motor vehicle while you are affected by alcohol. Legal or illegal drugs
ratify	make an agreement official:  Many countries have now ratified the UN convention on the rights of the child.  The decision will have to be ratified (= approved) by the executive board.
Freelance	working for different companies at different times rather than being permanently employed by one company.  "a freelance journalist"
sales pitch	A talk or a way of talking that is intended to persuade you to buy something: I didn't want to listen to his sales pitch
congruent	Relating to geometric figures that have the same size and shape.  MPLS-TP is a packet transport technology that incorporates congruent paths, In an MPLS network, LSPs are unidirectional,
Heavy lifting	Hard or difficult work.
	The heavy lifting in this business is in designing external distribution systems".
Glean	we might be able to glean on useful information logs.
Ve.gan	Vegan a person who does not eat or use animal products. "I'm a strict vegan" .
Trespassing	Enter the owner's land or property without permission. "there is no excuse for trespassing on railroad property"
Prune	To cut off branches from a tree, bush, or plant, especially so that it will grow better in the future: She spent the afternoon pruning roses.

	She sent her résumé to 50 companies but didn't even get an interview.
Affect/effect	An action (to affect) has to occur before you can have a result (an effect).
	Downed Power Line Affects Customers." the lethal effects of hard drugs",
Biopic	a film about the life of a real person . The movie is a biopic based on the life of former Prime Minister Manmohan Singh
Paramedic	A paramedic is a specialist healthcare professional who responds to emergency calls for medical help outside of a hospital
Pier	a platform supported on pillars or girders leading out from the shore into a body of water used as a landing stage for boats.
Rabbit hole	extremely engrossing and time-consuming topic. Are you sure you're ready to go down the rabbit hole?
statutory holiday	a public holiday; a holiday all workers are entitled to very unpleasant or bad, causing strong feelings of dislike:
des·pi·ca·ble	very unpleasant or cruel despicable behavior, He's a despicable human being!
heist	Robbery, a \$2 million jewelry heist
infallible	incapable of making mistakes or being wrong. "doctors are not infallible"
patronize	to be a regular customer of a shop or restaurant, etc.: The restaurant was patronized by many artists during 1920s.
spur	to encourage an activity or development, The huge new factory spurred economic growth in the entire region.
foyer	an entrance hall or other open area in a building used by the public, especially a hotel or theater.  "the foyer of the concert hall"
forfeit	lose or be deprived of (property or a right or privilege) as a penalty for wrong doing.
	"those unable to meet their taxes were liable to forfeit their property"

	7
<b>Plagiarism</b>	
	to use another person's ideas or work and pretend that it
	is your own:
	The book contains numerous plagiarized passages.
Forge Property of the Property	to make an effort to develop a successful relationship with
	a person, organization, or country
	The prime minister is determined to forge a good relationship with the
	country's new leader. They agreed to forge closer economic ties.
Office letter-1	Hi team!
	With quarter end just a couple of days away, I want to thank all of you
	for the incredible efforts you've been making to support our
	customers and partners in an exceptional time. Way to go!
	eastomers and partners in an exceptional time. Way to go.
	I also recognize that since we're all working from home right now, we
	are all missing our quarter end lunch tradition. It's been an important
	ritual that's helped fuel our momentum going into the final stretch –
	so we've decided to adapt it in true Cisco spirit.
	Tral a service
	Take care,
	** 11 11
Office letter-2	Hello all,
	I have decided to accept an opportunity outside of Cisco. I'll be
	transitioning out of the company in the next few days.
	It has been a remarkable journey with Cisco and I cannot thank each
	of you enough for all the accomplishments that we have achieved
	together over the years. In EN Operations, we have developed a
	unique, multifaceted team that has excelled in areas from strategy to
	execution, and from business development to engineer experience.
	We have led the delivery of many large portfolio refreshes at scale, in
	all areas of enterprise networks. We've led many cross-functional,
	company-level initiatives from enabling adoption to driving excellent
	customer experience. I'm proud to have been part of the effort to
	transform our operating model to deliver software and solutions with
	agility. We have been the first group to deploy the power of analytics,
	AI/ML for Planning, Quality, and Operational Management of the
	business.
	Dusiness.
	More than anything also it is the trusted valetienshing that we have
	More than anything else, it is the trusted relationships that we have
	developed across the functional groups and leadership at the
	company level that enabled this great journey. I will miss working
	company level that chabled this great journey. I will thiss working

toger I wis come  Office letter-3  By note I am	h you all and Cisco great success and growth in the years to e.  n, ow, I hope you have seen Scott's org evolution email.
Office letter-3  By note that I am	h you all and Cisco great success and growth in the years to e.  n, ow, I hope you have seen Scott's org evolution email.
Office letter-3  By note that I am	ow, I hope you have seen Scott's org evolution email.
Office letter-3  By note I am	ow, I hope you have seen Scott's org evolution email.
By no	ow, I hope you have seen Scott's org evolution email.
I am	
I am	
	and the land the same of the same of the same
	excited to be taking on a new assignment in our IBNG
I Oroa	nization starting next week. I wanted to communicate with you
	re I take on this new role.
	Tune on this new rote.
The	NX-OS Fabrics team a diverse and close-knit one; and we have
	mplished a lot together.
- def	ining a compelling strategy and solution-architecture across the
Nexu	s/MDS product line
	ivering a very credible 'flexibility of choice' value proposition for
DC c	ustomers
	· NWOC I I · · · I · · I N · I ·
	amping NX-OS and making it a best in class Networking
Oper	rating System for DC deployments
- est	ablishing DCNM as a very credible domain controller for IP/SAN
	cions to deliver automation and visibility outcomes
5014	to deliver date mation and visibility outcomes
- del	ivering a very compelling Day2-Ops solution under the Network
	hts umbrella
- con	sistently executing with high bar on quality, scale, security, and
relea	se fidelity
- bui	lding really strong Escalations and Ops functions
- cre	ating a very cohesive organization across various geographies
TATO	lid all this while constantly nuching augustyss and augustysses to
	lid all this, while constantly pushing ourselves and our teams to best that we can be.
De tr	e dest that we can de.
Lwai	nted to acknowledge and thank each and every one of you for the
	ehearted support and trust you gave me. Now, as the NX-OS and
	ics franchise to the able hands of Ronak Desai.
ACI t	ributaries merge to become an even mightier river for the DC-vorking franchise, I feel very comfortable to entrust the NX-OS

	It has been a privilege and honor to serve as your leader, and I look forward to closely collaborating with you as we go after amazing outcomes and shared successes as a part of the IBNG organization.
	Venu
Skirmish	.a short argument: There was a short skirmish between the two of them over who would pay for the meal.
manoeuvres	a movement or set of movements needing skill and care: Reversing round a corner is one of the manoeuvres you are required to perform in a driving test
<b>JANITOR</b>	a person employed as a caretaker of a building; a custodian.
squalid	Many prisons, even today, are overcrowded and squalid places.(dirty)
tapestry	a piece of thick textile fabric with pictures or designs formed by weaving coloured weft threads or by embroidering on canvas, used as a wall hanging or soft furnishing.
Bangalore	Bangalore is now being termed as the 'Garbage City'. The massive quantity of garbage poses extreme threats to the population, with a stench (a strong and very unpleasant smell.) Which hovers (remain in one place in the air.) On the city day and night. Today, apart from trash, the city faces several chronic problems such as probably the worst traffic in the country, high population, water shortage, flood and bad attitude of the mixed breed of immigrants.  The worst was seen last year when the lakes started frothing and catching fire due to the presence of toxins. The foam coming out of such lakes are carcinogenic and can cause difficulty in breathing
	<ol> <li>It was the height of summer, and the land was parched (dry)and brown.</li> </ol>
	<ol> <li>The country roads are quite perilous. (dangerous)</li> <li>Many prisons, even today, are overcrowded and squalid places. (dirty)</li> <li>sagacious person/comment/choice:having or showing understanding and the ability to make good judgments:</li> <li>colossal wooden statue, decorated in ivory and gold.</li> </ol>
	<ul><li>6. very beautiful and delicate:an <b>exquisite</b> piece of china</li><li>7. Look at this exquisite painting.</li><li>8. How do I shovel snow?</li></ul>

- 9. **Snowflake** :a small piece of snow that falls from the sky. Snowflakes
- 10. are sometimes represented as six-sided crystals on Christmas cards, decorations, etc.
- 11. **Frostbite** is when exposure to low temperatures causes freezing of the skin orother tissues.
- 12. Proposition an offer or suggestion, usually in business:
- 13. He wrote to me last week regarding a business **proposition**

## Executive letters

Hi All,

As we scramble to close out the year, it's easy to get caught up in the day-to-day, but I want to take a moment to reflect on all we have accomplished in 2021. There is a remarkable amount to be proud of. If you missed the EN&C All Hands, you can catch the replay where we highlighted some of the many milestones this year.

We introduced groundbreaking technology. We simplified our products and continue to more tightly integrate and coordinate our portfolio. We aligned our teams to better serve our customers and reached new record-breaking adoption milestones (adoption is the purest form of flattery). Through it all, this team has stayed focused on our users, and I think it has made a huge difference. The demand for our products has literally never been stronger, and it speaks to the passion, talent, and focus of this team.

Looking to next year and beyond, there is so much innovation ahead of us. We will provide our customers more flexibility and choice. We're advancing our as-a-service motion and flexible consumption for our customers. We're driving seamless, intelligent, secure experiences for our customers, and we're building a platform suite which will be the envy of the industry. We'll see these plans and more to come in 2022.

I have so much gratitude for this team — for the ways that you come together to support our customers, partners, and each other. I'm impressed with and inspired by all the ways you give back to your communities.

I really encourage you to unplug and recharge these next few weeks. I wasn't always a believer in shutdown, but those days are long gone. It is so important for all of us to take time for ourselves.

I have a great deal of hope for the new year and the possibility it brings for all of us, and for Cisco. Have a happy holiday season, and rest well.

Todd

Hi Team.

2021 was certainly another year for the history books and one where we continued to see this team achieve the incredible. We also saw hope emerge with friends and families reuniting, schools back in session, and new and safe ways for us to once again enjoy the little things perhaps we previously took for **granted**. We've had constant reminders that we are more **resilient** than we ever thought, and we've seen a glimpse into a future where our technology sits at the heart of the **digital revolution**.

Looking back on the year, we have a lot to be proud of. We've done amazing things to support our customers and partners, continue our own transformation, and help the world around us. It's taken a lot of flexibility, creativity, patience, and **empathy** and I want to thank each of you for everything you've done to bring us to this moment.

At our Check-In, we took some time to reflect on the year and look ahead to 2022. When I think back over the last 12 months, what stands out is how we've found ways to use our strengths and the new situations we've navigated to pave a path to new opportunities and define the next chapter for our business and our customers.

It's clear to me that our technology truly sits at the heart of the digital transformation companies around the world are looking to drive, and in our most recent quarter, we saw the strongest product order demand we've seen in more than a decade. At our Investor Day in September, we provided annual guidance for the first time ever, which underscores our confidence in the business, our customer priorities, and our ability to execute against our strategy. Our customers are designing their future today, and we are so fortunate to play such a powerful role in their success.

Innovation continues to come in all forms – in the technology we build, the programs we design and evolve to support our people, and in the tools and operations needed to run our business and empower our teams. It's been constant, it has accelerated, and it's been inspiring to witness.

While we do have incredible momentum, there are undoubtedly challenges ahead. We continue to find our way through this global health crisis. We've come a long way and there is a lot to be hopeful for, but there is still uncertainty about what is around the corner. We also continue to face component shortages in our supply chain impacting businesses across every industry, and ours is no different. This is the reality we're dealing with and the world our customers, partners, and peers are also living in. While it is frustrating, we have the best team in the world focused on this and doing everything they can to help us and our customers through it.

Even with this dynamic environment, we've seen that with the right focus, technology, and people, we can persevere and continue to help our customers and partners successfully prepare for whatever might come next. We've stayed true to our culture, supporting each other through hard times, celebrating wins together, and continuing the dialog around even the most difficult situations. We've proven that when we work together with a foundation of respect and empathy, we can make a difference for those we serve, including our customers, partners, communities, and our teams. This is how we'll continue to bring our purpose to life, powering a more inclusive future for all.

As I reflect on all that we have done and will do, I feel so incredibly proud to work alongside such a dedicated and committed team. We have all worked so hard this year, and we deserve to take some time for ourselves – to shut down and spend time with those we love, doing what makes us happy. Please take this opportunity to rest and focus on the things that truly matter – your health, your loved ones, and all the things that bring you peace.

2022 holds so much opportunity and we'll need everyone ready to kick off the new calendar year with renewed energy and unwavering confidence. I know we can continue our momentum and capture what's ahead and I am excited to see how each of us shows up to do our part.

Happy holidays and enjoy this much needed break!

Chuck