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<u>PROBLEM STATEMENT:</u> Using the provided dateset from a Domino's Pizza outlet in Mumbai, create a comprehensive power bi report to uncover actionable insights to help the outlet increase sales & improve operational efficiency. Your report should identify trends in pizza orders, customer preferences & sales performance & recommended strategies to optimize the menu, pricing & promotional activities.

#### 1. Objective:

To identify the actionable insights to help outlet increase sales, changes in menu, customer buying choices and improve operational efficiency.

#### 2. Data Cleaning and preparation:

The given data set was clean with no blanks/empty rows and can be considered for further analysis.

- The data in excel file need to load into power bi, then check the data type of each columns in a tables and change to respective data type.
- Then transform the data using power query.
- In the given datasets, we have 4 tables contains order details, order\_id, pizzas and pizza id with transactions details of 2022 year.
- All these tables have common columns which gives relationship b/w all these tables.
- Merge all these columns into one common table using merge query command for better analysis.
- Merge order\_details, order id tables & based on pizza\_type\_id merge pizza name, category & price from pizza's and pizza's id tables.
- Now all required columns are grouped in one table named as (updated\_orders) for further analysis.

#### 3. Data Analysis:

The Analysis was divided into following categories:

#### 1. Sales highlights:

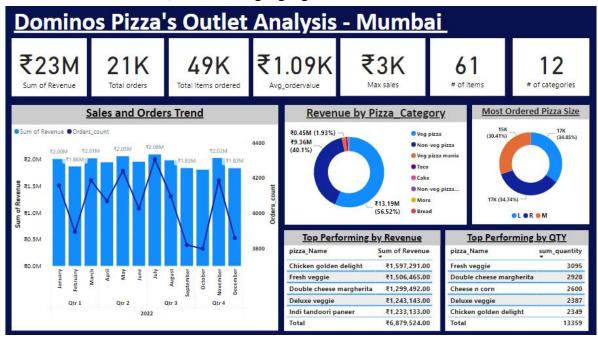
The following are the dax (Data Analysis Expressions) functions used to calculate sales highlights:

Column/Measure name	Dax formula used
Revenue	Revenue = Updated_orders[Price] * Updated_orders[quantity]
Total orders	Total orders = DISTINCTCOUNT(Updated_orders[order_id])

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Total Items ordered	Total Items ordered =	
	COUNT(Updated_orders[order_details_id])	
Avg_ordervalue	Avg_ordervalue = SUM(Updated_orders[Revenue])/[Total orders]	
Max sales	Max sales = MAX(Updated_orders[Revenue])	
# of items	# of items = DISTINCTCOUNT(pizza_types[pizza_type_id])	
# of categories	# of categories = DISTINCTCOUNT(pizza_types[Category])	

Based on above formulas, the following highlights on dashboard was created.



#### a) Sales & Orders trend:

- Total revenue generated from the outlet is 23 millions, if we see the orders count & sales, as orders increases sales are increasing which shows a positive correlation b/w both of them.
- In sales on monthly and quarterly basis, highest sales & orders was recorded in July of 2.08
   M(4303 orders) & least sales was occurred on 1.8 M (3797 orders) in October.

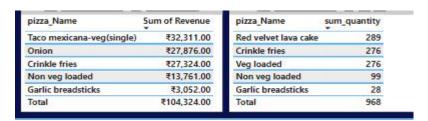
• In Qtr1, Feb shows much decline in orders & sales and again at Qtr3 in Sept followed to Qtr 4 in Oct, Dec. The reasons can be due to local factors of particular location such as festivals, health issues/holidays/ outlet renovation etc.

#### b) Revenue by Pizza Category & Size:

- There are total of 12 categories are available out of that only 8 categories have generated revenue and remaining 4 categories (DIP, Parcel,Pasta veg & pasta non-veg) doesn't observed any single transaction in that year.
- Out of all categories veg pizza holds 56% of sales generated followed by non\_veg pizza
  (40%), veg pizza mania (2%) and others (< 2%), which tells that veg & non\_veg category
  pizza's have high demand compared to others.</li>
- Most people preferring to buy large(~35%) & regular (~35%) size pizzas than medium (30%) size.

#### C) Top Performing & least performing Pizza's in terms of revenue & Qty:

- Chicken golden delight generates more revenue followed by fresh veggie, double cheese, deluxe veggie, indi tandoori.
- In terms of qty most ordered item was fresh veggie followed by double cheese, cheese n corn, Chicken golden delight.
- If we see, in non veg pizza's, top performed was chicken golden delight was generated more revenue but ordered less, it is possible due to high price of non\_veg pizza than veg one's.



Above picture represents bottom 5 performing pizza's which can summarized using filters.
 Garlic bread-sticks was seen least ordered followed by non veg pizza mania, crinkle fries in all menu items.

#### 2. Weekly & Hourly peak time analysis:

In the given data ordered time & date was available for each order\_id. Based on the these information, sales was calculated on weekend & weekdays to identify sales pattern and distribution of time in hourly basis to identify peak hours.

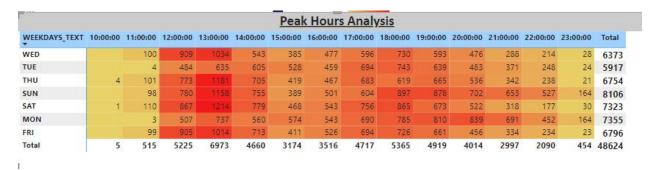
The following are the dax (Data Analysis Expressions) functions used to calculate distribution of time in hourly basis to identify peak hours.

Column/Measure name	Dax formula used	
Weekday	Weekday = WEEKDAY(Updated_orders[date].[Date])	
Weekday_Text	WEEKDAYS_TEXT = SWITCH(TRUE,Updated_orders[Weekday] = 1, "SUN", Updated_orders[Weekday] = 7, "SAT", Updated_orders[Weekday] = 2, "MON", Updated_orders[Weekday] = 3, "TUE", Updated_orders[Weekday] = 4, "WED", Updated_orders[Weekday] = 5, "THU", "FRI")	
time_category	time_category = SWITCH(TRUE, Updated_orders[time] < TIME(12, 0, 0), "Early orders (< 12 AM)", Updated_orders[time] < TIME(16,0,0), "Midday meals (12-4 PM)", Updated_orders[time] < TIME(18,0,0), "Snacks (4-6 PM)", Updated_orders[time] < TIME(22,0,0), "Dinner (6-10 PM)", "Late orders (> 10 PM")	
Custom_time (to round off time in hourly basis)	Custom_time=Number.Round(Number.From([time])*(60*24/60))/ (60*24/60)	

• The following was the dashboard created for weekly & hourly sales analysis.



- From the dashboard, we can see that Sunday, Saturday has highest sales followed by Monday and Tuesday, Wednesday have least sales.
- Overall orders are high at lunch (especially 1 pm) & dinner times (especially 6 pm).



- Above is the Peak hours analysis map, which helps in identifying the most busiest hours in a day & week.
- In a day, most orders are happening at 12 to 1 pm, followed by 5 to 7 pm which are lunch & dinner timings. In terms of week, expect Tuesday & Monday remaining all days have highest orders floating at lunch time (12 1 pm). For dinner time (5-7 pm) almost all weeks have high orders floating.
- This gives us clear picture of managing the staff based on peak hours & helps to give week
  off to employees on less order days like Tuesday & Monday and more staff & preparation is
  needed at lunch & dinner timings also help in early preparation of inventory levels
  according to orders.

#### 3. Best pizza combinations & menu optimization using Market basket Analysis:

#### **Market Basket Analysis:**

The Basket Analysis tells us the products bought together by consumers. In example of grocery store, this analysis might show that whipped cream and berries are frequently bought together. Based on this result, you can:

- place the products close to each other (if in a physical store) to encourage cross-selling.
- suggest the second product when the consumer places the first product in the cart (if in an online store).
- sell the products together.
- offer discounts for buying the products together.

This analysis is not limited to products. The basket analysis is also useful to explore the visited pages of a website, the questions raised in support tickets, and even the dishes ordered in a restaurant.

The Basket Analysis Network and a Basket Analysis Chart are the two things will be build in Basket analysis.

Three key concepts are necessary to understand for basket analysis in Power BI: Support, Confidence, and Lift.

For example, I have a data with 10 transactions of a grocery store, among that need to find the whipped cream and berries are frequently bought together or not by using 3 factors.

1. **Support:** It indicates the frequency of products being bought together.

Support of basket = (No of transactions including both products/Total no of transactions)

EX: Suppose we have No of transactions including both products = 3 & Total no of transactions = 10 then support for basket = (3/10) \* 100 = 30%, it mean 30% of transactions have berry & whipped cream together.

**2.** <u>Confidence:</u> It indicates the % of transactions that contains the two products together, out of transactions containing one of the two products.

Confidence is calculated separately for each product in basket.

Confidence of product one = (Support of basket/support of product one)

Confidence of product two = (Support of basket/support of product two)

Confidence indicates the direction of cross selling but it doesn't provide the strength of relation b/w 2 products.

**3.** <u>Lift:</u> It indicates the strength of relationship for a basket of two products.

Lift = support of basket /(support of product one\* support of product two)

- Lift ~ 1 : No important relationship
- Lift > 1: Two products bought together frequently
- Lift < 1: Two products bought together less frequently

Based on above three factors, the best both together combos are identified for our pizza sales data. For this, the combinations need to make from the each of the given items in data set with remaining all items.

Ex: The data set has 61 distinct items each item has combination with remaining 60 items. Through this the combinations will be huge, to reduce the complexity, I have used the top 6 product combinations with remaining 56 items by using cross join which gives me total 78 distinct combinations (by eliminating self combinations & repeated one's).

Following are the dax used to calculate the above formulas.

Column	Dax formula used	Application	
name			
MBA (New	MBA =	If we divide the dax into 2	
column in a table)	FILTER(	parts then:	
,	CROSSJOIN(	1. Cross join - helps to make combinations b/w top 6 selling items with remaining all 61 items.	
	SELECTCOLUMNS(VALUES('Top list'[Top selling items]), "product1", 'Top list'[Top selling items]),		
	SELECTCOLUMNS(VALUES(Updated_orders[pizza_type_id]), "product2", Updated_orders[pizza_type_id])	2. Filter helps to eliminating self combinations & repeated one's to get distinct	
	),	combinations.	
	[product1] > [product2])		
Basket	Basket = 'MBA'[product1]& " - "&'MBA'[product2]	Helps to identify the combinations	
Support	Support Basket =	Based on support formula, If	
Basket	VAR prod1 = MBA[product1]	we divide the dax into 2 parts then:	
	VAR prod2 = 'MBA'[product2]	1. Identifying no of	
	var prod1Transactions =	transactions which includes individual transactions	
	SELECTCOLUMNS(	2. By doing intersection,	
	filter(Updated_orders, Updated_orders[pizza_type_id] = prod1),	identifying common transactions.	
	"Transaction ID", Updated_orders[order_id])		

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	var prod2Transactions =		
	SELECTCOLUMNS(		
	<pre>filter(Updated_orders, Updated_orders[pizza_type_id] = prod2),</pre>		
	"Transaction ID", Updated_orders[order_id])		
	var bothprodtranscations = INTERSECT(prod1Transactions,prod2Transactions)		
	RETURN		
	COUNTROWS (bothprodtranscations) / [Total orders]		
Confidence	Confidence of prod1 =	Calculating individual	
of prod1	var prod1 = MBA[product1]	support & then dividing with support basket.	
	<pre>var</pre>		
	RETURN		
	'MBA'[Support Basket] / supportprod1		
Confidence	Confidence of prod2 =	Calculating individual	
of prod2	var prod2 = MBA[product2]	support & then dividing with support basket.	
	<pre>var supportprod2 = COUNTROWS(FILTER(Updated_orders,Updated_orders[pizza_type_id] = prod2)) / [Total orders]</pre>		
	RETURN		
	'MBA'[Support Basket] / supportprod2		
Lift	lift =	Calculating individual	
	var prod1 = 'MBA'[product1]	support & then applying in lift formula.	
	var prod2 = MBA[product2]	inc formula.	
	<pre>var</pre>		
	var prod2support =		

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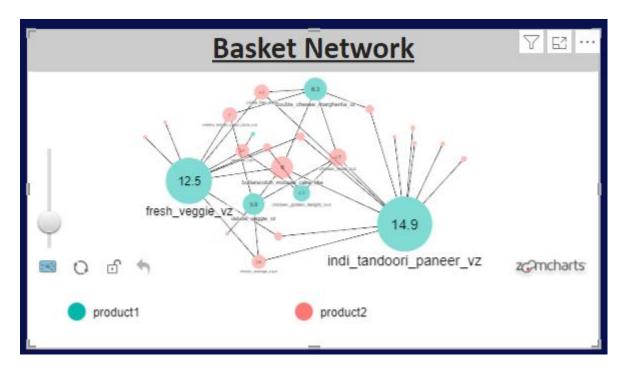
```
COUNTROWS(FILTER(Updated_orders,Updated_orders[pizza_type_id] = prod2)) / [Total orders]

RETURN

MBA[Support Basket] / (prod1support * prod2support)
```

After Executing of all these dax formulae, Market basket table will be created with all above columns. Visualize the data based on following graphs.

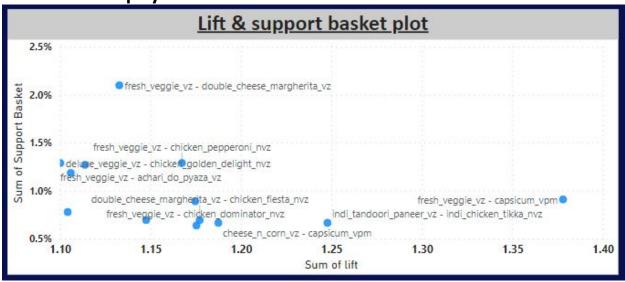
1. **Basket network:** Add ZOOMCHARTS NETWORK CHARTS into visualizations bar through download by google or by add more visuals in visualizations bar which connects directly to chrome.



The above is the basket network map which can be create using ZOOMCHARTS NETWORK CHARTS visual by adding columns & lift value in fields.

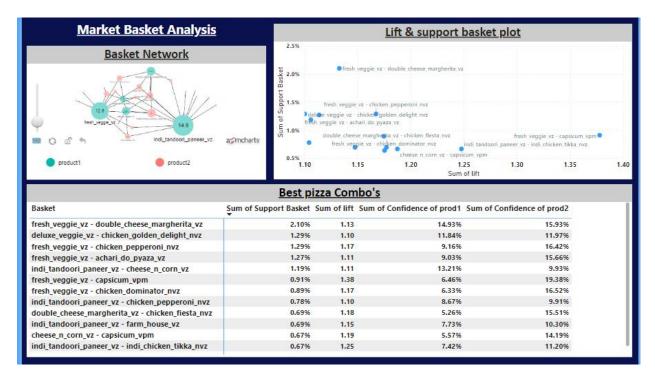
2. Scatter plot: Explains the best combinations based on support & lift values.

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#### 3. Best combo's Matrix:

The pizza names along with lift, support & confidence values are visualized, & overall analysis will look like below:



In all the above visuals, lift value was filtered as greater than 1.1 & support basket was taken as greater than 0.6 to get best combinations.

These filters may vary based on values obtained according to business needs.

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**Total 13 combinations were identified** which are frequently bought & have strong relationship b/w two products.

### 4. Insights & Recommendations:

- The sales was high in June & orders count was reduced more in Sept & Oct, need to find
  what are the potential reasons for less orders based on the geographic location details of
  the outlet, any festival seasons or any health issues occur (like covid cases) etc.
- Among all products, veg & non-veg pizza's have high demand with overall 96.6% share, so
  this out let is good for pizza's rather than other product categories.
- In terms of size, Large & medium holds ~35% share each & 30% by regular pizza's. it tells us people prefer the pizza as their complete lunch or dinner rather than snacks.
- In terms of revenue & qty sold, chicken\_golden delight, fresh veggie, double cheese margarita, indi tandoori, deluxe veggie, cheese n corn are top 6 performers.
- In terms of qty sold, majority are fresh veggie, double cheese margarita, cheese n corn which are less price compared to remaining veg pizza's. Similarly in non veg pizza, chicken golden delight was in medium price compared to other non veg pizza category. it can be reason for people preferring to purchase qty due to cost effective.
- Among 12 categories only 8 categories have generated revenue and 4 categories (DIP, Parcel,Pasta veg & pasta non-veg) doesn't observed any single transaction in that year. There are total 9 items under this categories. It means people not preferring to have dips with pizza's it might be due to additional cost, people are more likely to buy pasta pizza rather than original pasta items.
- Needs Reducing the inventory levels of these items and to sale the existing stock, free dips
  need to provide based on pizza orders count and can cross sell these items with top selling
  items with discounts may attract the customers.
- In a day, most orders are happening at **12 to 1 pm, followed by 5 to 7 pm** which are lunch & dinner timings. In terms of week, expect Tuesday & Monday remaining all days have highest orders floating at lunch time (12 1 pm). For dinner time (5-7 pm) almost all weeks have high orders floating.
- This gives us clear picture of managing the staff based on peak hours & helps to give week
  off to employees on less order days like Tuesday & Monday and more staff is needed at

lunch & dinner timings also help in early preparation of inventory levels according to orders which helps to improve overall operational efficiency.

- In terms of best combinations, fresh veggie double cheese margarita were frequently bought together with (support 2.1% & lift of 1.3) followed by delux\_veggie chicken\_golden delight, fresh veggie chicken pepperoni etc. Total 13 combinations were identified which are frequently bought & have strong relationship b/w two products (picture attached above).
- With these, new combo's can be added in menu card with best combinations combo pack's to choose by customers (" TRY OUR BEST COMBO PIZZA'S") with offering discounts will improve sales efficiency.