Chapter Nineteen

Communicating The Research Results



LEARNING OBJECTIVES

- Become aware of the primary purposes of a research report.
- Learn how to organize and prepare a research report.
- Gain insight into how to interpret and present marketing research results.
- Learn how to make a personal presentation.

The Research Report

Organizing the Report:

- 1. Title Page
- 2. Table of Contents
- 3. Executive Summary
- 4. Background
- 5. Methodology
- 6. Findings (primary and secondary)
- 7. Appendices



Interpreting the Findings

Executive Summary:

Portion of a research report that explains why the research was done, what was found, what those findings mean, and what action, if any, management should undertake.

Conclusions and Recommendations

Conclusions:

Generalizations that answer the questions raised by the research objectives or otherwise satisfy the objectives.

Recommendations:

Conclusions applied to marketing strategies or tactics that focus on a client's achievement of differential advantage.

Exhibit 19.1 Sample Title Slide



Sample Table of Contents

Table of Contents Background and Objectives Not more than a page. Helps user refer to specific areas **Executive Summary** 3 of interest. List major sections. Methodology 5 Research Findings 6 Overall Satisfaction Plan Loyalty Network, Policies, and Other Plan Items 10 Quality and Compensation Issues 14 ACME Staff 21 **ACME Processes** 26 32 Communications Demographics 34 Appendices Appendix A: Key Driver Statistical Model 38 Appendix B: Questionnaire 48 Appendix C: Crosstabulations 49 2011 Customer Satisfaction Research | ACME Financial | May 2011

Sample Background and Objectives

Keep it concise. Put key objectives in bulleted list.

Background and Objectives

Background. ACME, like other progressive organizations, wants to develop a program to assess customer satisfaction with the services they receive from the organization. This information will be used in ACME's quality improvement efforts. The goal is to provide rational direction for those efforts.

Objectives. This type of research is designed to achieve the following objectives:

- Measure overall satisfaction with ACME compared to the competition.
- Measure customer satisfaction with ACME's new Web site where all transactions with ACME can be handled.
- Measure satisfaction with specific elements of all other programs and services provided to customers by ACME.
- Identify major reasons for satisfaction/dissatisfaction.
- Evaluate and classify program and service elements on the basis of their importance to customers and ACME's perceived performance of ACME (i.e., identify areas of strength and opportunities for improvement).

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Sample Executive Summary

Focus on key findings, not just reiteration of detailed results.

Executive Summary

The majority are loyal, but satisfaction declined.

- Four out of five customers see their relationship with ACME continuing on a long-term basis. Over half are categorized as secure or favorable and can be considered loyal to ACME.
- Two-thirds report they are satisfied with ACME in 2008. However, this is a significant decline from 80.1% in 2010.
- ACME overall satisfaction and loyalty measures are significantly lower than the National Average.

Heavy Users are highly satisfied; Light Users less so.

- Heavy users report significantly higher satisfaction than light users and are more likely to see their relationship with ACME continuing on a long-term basis.
- Although only a small percentage of customers is categorized as alienated, Light Users make up a higher proportion of this group.

ACME processes are primary areas of strength.

- Both the customer service and application processes are identified through key driver analysis as areas of strength for ACME.
- Satisfaction with the billing process continues an upward trend. Ratings are on par with the National Average and significantly higher than 2010.

Staff ratings remain strong, with knowledge a key asset.

- The majority of customers are satisfied with all aspects related to ACME staff. About four out of five are satisfied with staff knowledge, the area of highest satisfaction across all staff levels.
- Although still high, relatively lower staff ratings are associated with accessibility related measures. Key driver analysis identifies ease of reaching staff as an opportunity for improvement.

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Sample Methodology

Explain what was done in a simple, straightforward manner.

Methodology

Questionnaire. DSS was responsible for developing the survey instrument. ACME approved the final draft of the questionnaire. A copy of the mail survey instrument used is provided in Appendix B.

Methodology employed. Eligible respondents included a list of customers provided by ACME. The sample design is as follows:

	2011			2010			2009		
	Heavy Users	Light Users	Overall	Heavy Users	Light Users	Overall	Heavy Users	Light Users	Overall
Completed surveys	52	60	112	101	71	172	87	71	158
Mailed Surveys	200	200	400	200	200	400	200	200	400
Returned undeliverable surveys	NA	NA	4	NA	NA	8	NA	NA	14
Response rate	26.0%	30.0%	28.0%	50.5%	35.5%	43.0%	43.5%	35.5%	39.5%
Adjusted response rate**	NA	NA	28.3%	NA	NA	43.9%	NA	NA	40.9%
Sample error*	NA	NA	±7.9%	NA	NA	±5.6%	NA	NA	±6.1%
Initial survey mailed	February 28, 2011		March 7, 2010			February 28, 2009			
Second survey mailed	March 21, 2011		March 28, 2010			March 21, 2009			
Last day to accept surveys	April 27, 2011		May 2, 2010			April 25, 2009			

Data collection. All data were collected by DSS Research.

Data processing and analysis. DSS processed all completed surveys and analyzed the results. A complete set of survey tabulations is provided in Appendix C of this report.

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^{*} At 95% confidence, using the most pessimistic assumption regarding variance (p=0.5).

^{* *} Excludes undeliverables.

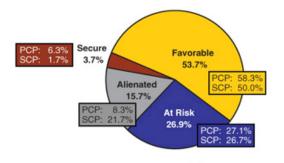
Communicate with Graphs/Charts/Pictures

Slide takeaways summarize key points.

Loyalty

Over half of customers are categorized as secure or favorable and can be considered loyal to ACME. One in four are at risk, though not necessarily dissatisfied. Only a small percentage are categorized as alienated. The Specialists Segment makes up a greater proportion of this group.

Loyalty Analysis by Segment



National Average Secure: 11.8% Favorable: 61.1% At risk: 21.4% Alienated: 5.6%

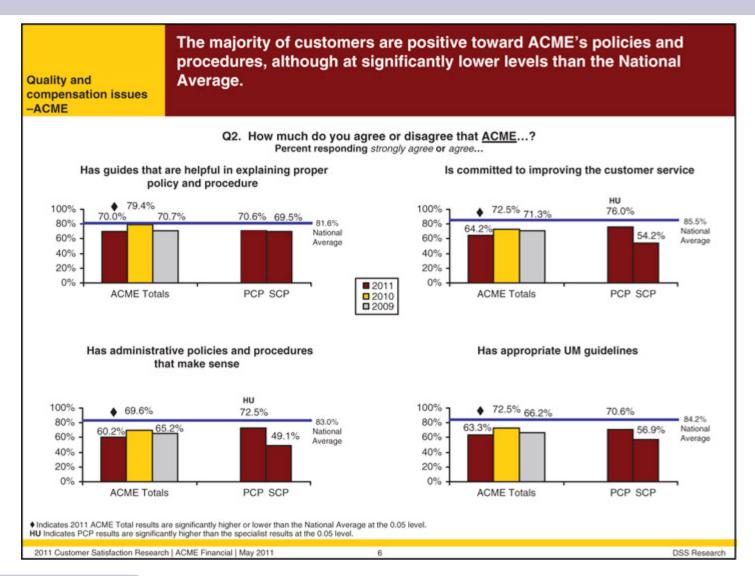
Questions used to determine "loyalty":

- Q13 Overall, how satisfied are you with ACME? Very satisfied, satisfied, dissatisfied, very dissatisfied
- Q15 Would you recommend ACME to your patients who asked your advice about which managed care plan to join? Definitely yes, probably yes, probably not, definitely not
- Q16 Would you recommend ACME to a physician who was interested in contracting with a managed care plan? Definitely yes, probably yes, probably not, definitely not
- Q17 I see my relationship with ACME continuing on a long-term basis. Strongly agree, agree, disagree, strongly disagree

Definitions of groups:

- Secure Top box answer on all four questions. Very satisfied and loyal to ACME.
- Favorable Top-two-box answer on all four questions (but not top box on all four). Satisfied and fairly loyal to ACME.
- At Risk Bottom-two-box answer on one, two or three (but not all) of the four questions. Not necessarily satisfied and has questionable loyalty to ACME.
- Alienated Bottom-two-box answer on all four questions.
 Dissatisfied and likely to leave ACME.

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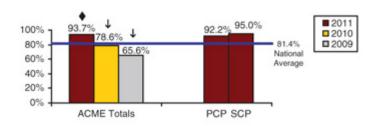


Provide direction.

Physician communications Internet access and usage Internet access continues to increase among customers. Broadband is the most common connection type, used by more than half.

Q10. Do you and your staff currently have access to the Internet?

Percent responding yes...





Q11. If yes, which of the following do you use?^**

	ACME Total 2011	Usage Level			
		Heavy	Light		
Base	101	46	55		
Broadband	55.4%	52.2%	58.2%		
Dial-up	23.8%	19.6%	27.3%		
Other	20.8%	28.3%	14.5%		

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[^] New guestion in 2011.

^{**} Note: National Average data not available.

^{↑↓} Indicates that year's result is significantly or lower than the 2011 ACME result at the 0.05 level.

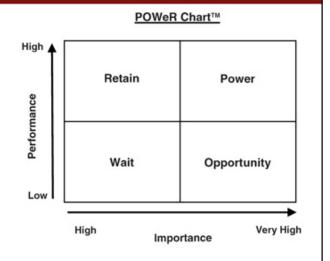
[◆]Indicates 2011 ACME Total results are significantly higher or lower than the National Average at the 0.05 level.

Interpreting Statistical Results

Key Driver Statistical Model POWeR Chart ™

Classification Matrix. The importance and performance results for each item in the model are plotted in a matrix like the one shown to the right. This matrix provides a quick summary of what is most important to customers and how ACME is doing on those items. The matrix is divided into four quadrants. The quadrants are defined by the point where the medians of the importance and performance scales intersect. The four quadrants can be interpreted as follows:

- Power. These items are very important to customers and ACME's performance levels on these items are high. Promote and leverage your strengths in this quadrant.
- Opportunity. Items in this quadrant are very important to customers, but ACME's performance is below average. Focus your resources on improving processes that underlie these items and look for significant improvements in your satisfaction scores.
- Wait. Though still important to customers, these items are somewhat less important than those that fall on the right hand of the chart. Relatively speaking, ACME's performance is low on these items. Dealing with these items can wait until more important items have been dealt with.
- Retain. Items in this quadrant are also somewhat less important to customers, but ACME's performance is above average. Simply maintain your performance on these items.



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Making a Presentation

Key Issues to Address:

- What do the data really mean?
- What impact do they have?
- What have we learned from the data?
- What do we need to do, given the information we now have?
- How can future studies of this nature be enhanced?
- What could make this information more useful?

Presentation by Internet

With PowerPoint, publishing presentations to the Web is easier than ever. Publication to the Web enables individuals to access the presentation, regardless of where they are or when they need to access it. In addition, researchers can present results at multiple locations on the Internet.

Key Terms & Definitions

- Organizing the Research Report
- Executive Summary
- Conclusions
- Recommendations
- Presenting on the Internet
- Making a Presentation Key Issues to

Address

- Sample Title Slide
- Sample Table of Contents
- Sample Background and Objectives
- Sample Executive Summary
- Sample Methodology

Links and Ke Mode"

Key Terms & Definitions

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