

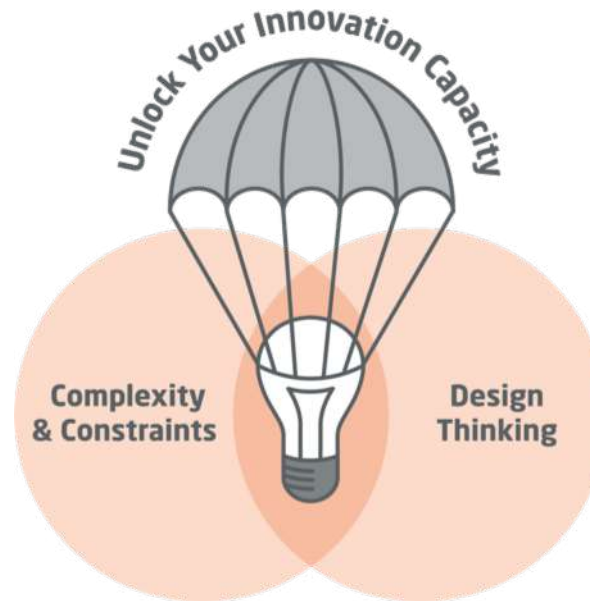
STRATEGIC DESIGN THINKING FOR EVERY DAY.

**Re-Design the
Learning Experience**
in a world where
schools do not exist.

**Re-Design
Breakfast**

**Re-Design
Meetings**

**Re-Design
Vacation**



The Principle of SYNTHESIS

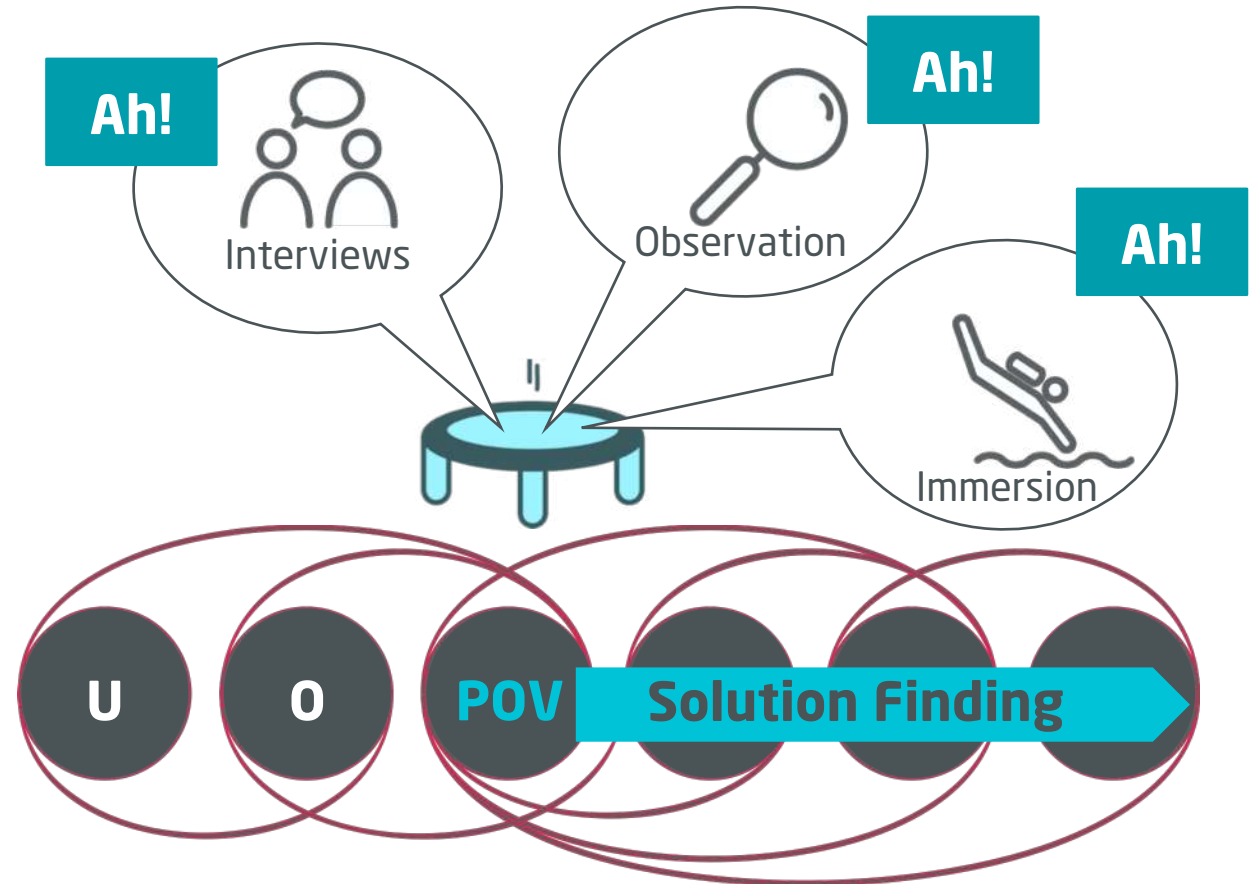
STRATEGIC DESIGN THINKING PRINCIPLES

SYNTHESIS

► Make sense of data for
a common stepping stone



SYNTHESIS is interpreting EMPATHY-data to create a stepping stone for solution finding

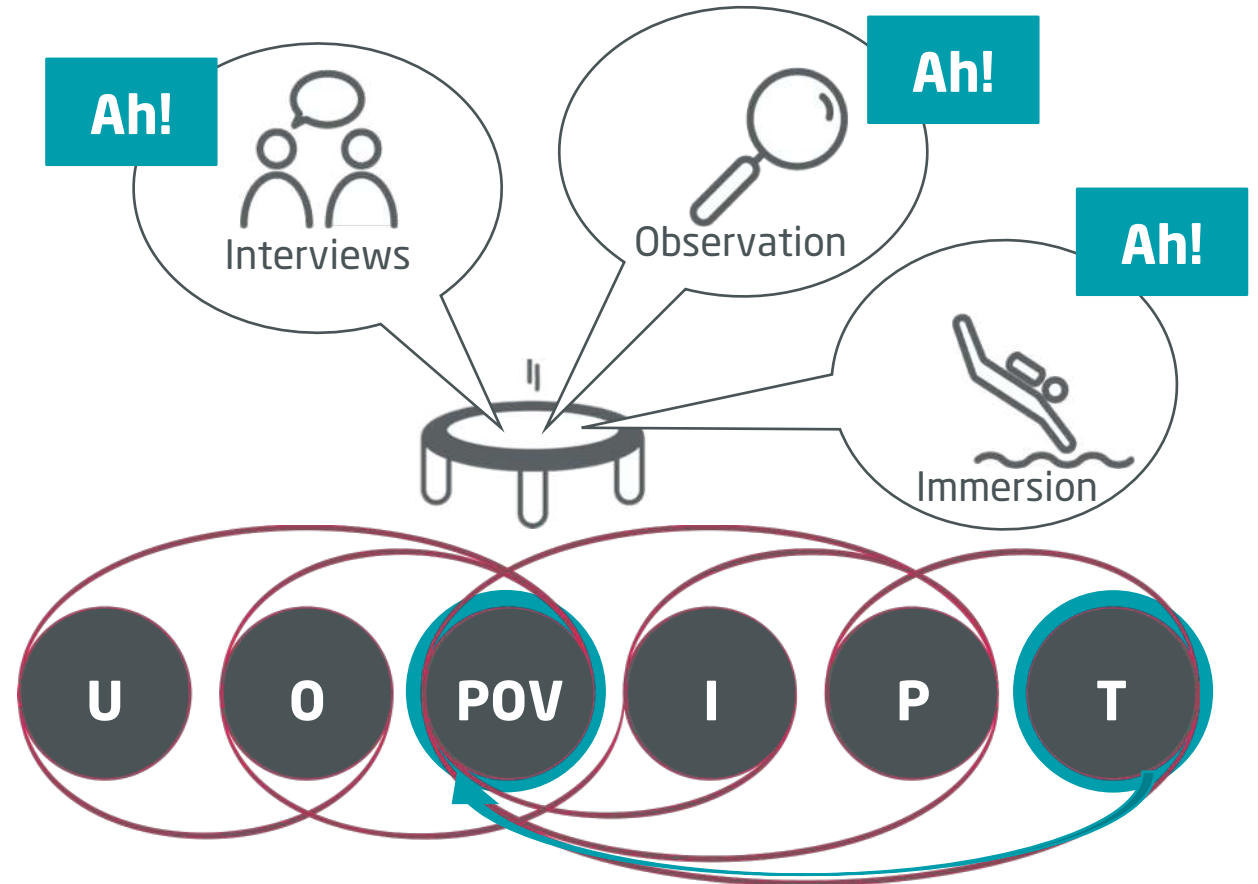


STRATEGIC DESIGN THINKING PRINCIPLES

SYNTHESIS

► Make sense of data for a common stepping stone

SYNTHESIS is interpreting and linking EMPATHY data to create a stepping stone for solution finding



STRATEGIC DESIGN THINKING PRINCIPLES

SYNTHESIS

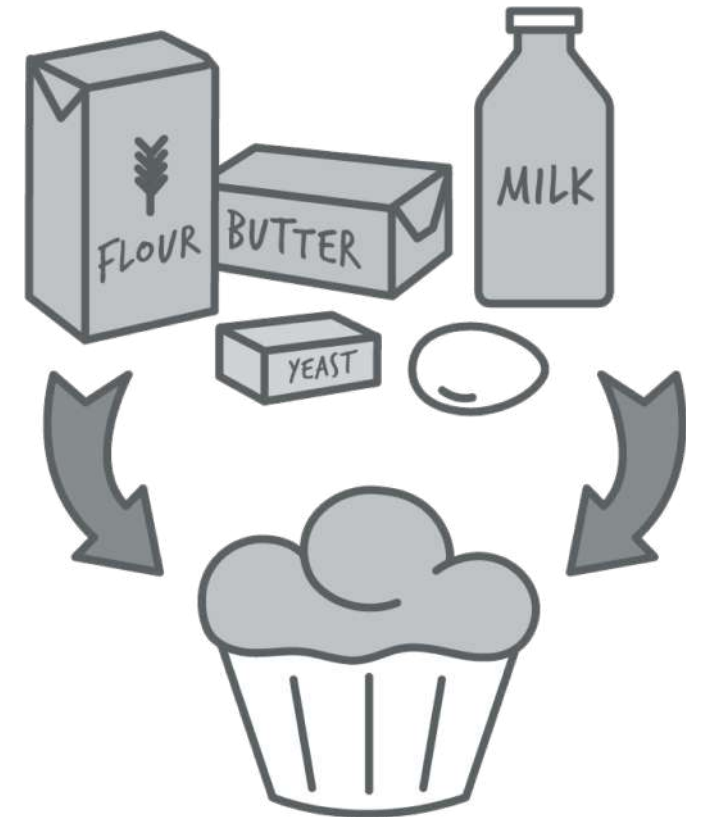
► Make sense of data for a common stepping stone

SYNTHESIS

[sin·thuh·suhs]

Ancient Greek:
suntithenai (place together; composition)

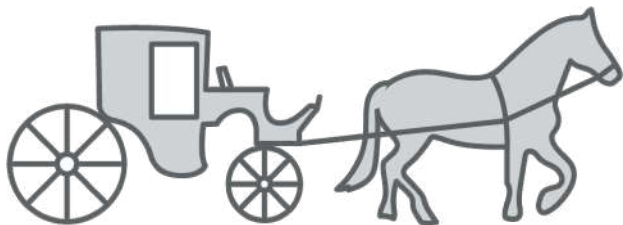
>>> **SYNTHESIS** means,
linking different independent elements
to form a connected new whole



Why using **SYNTHESIS** as strategic principle for innovation?

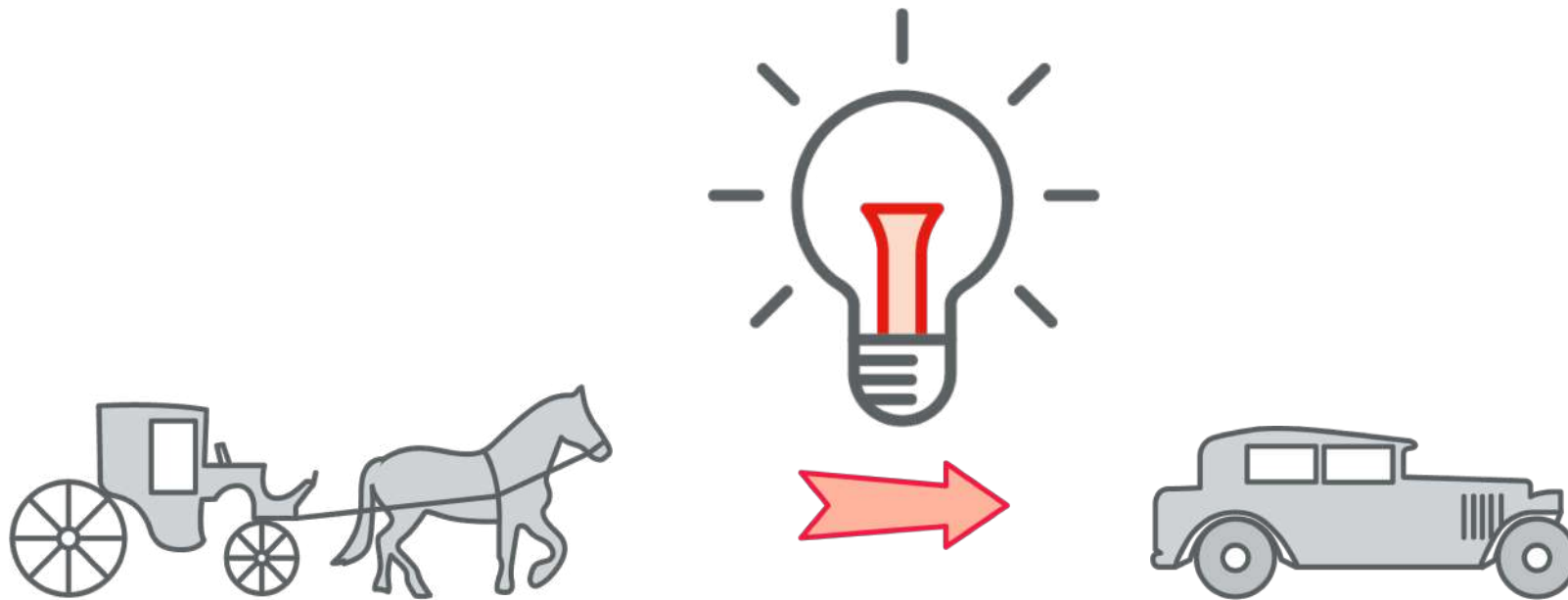
- ▶ **Successful innovation goes beyond what users say they WANT.**
- ▶ A solid SYNTHESIS is a stepping stone to creative abundance.

The Henry Ford Quote might be incomplete...



*If I had asked people what they
wanted, they would have said:
faster horses.*

Going beyond what users say they WANT



https://www.flaticon.com/free-icon/old-car_460910

Going beyond what users say they WANT



Going beyond what users say they WANT

Faster horses.

Don't like to spend so much time travelling

It's exhausting and uncomfortable

I have to feel confident for talking business after a long journey.

Functional needs



- speed
- comfort
- not exhausted

Emotional needs



- feel relaxed
- feel confident
- can face difficult tasks after travelling

https://www.flaticon.com/free-icon/old-car_460910

Going beyond what users say they WANT

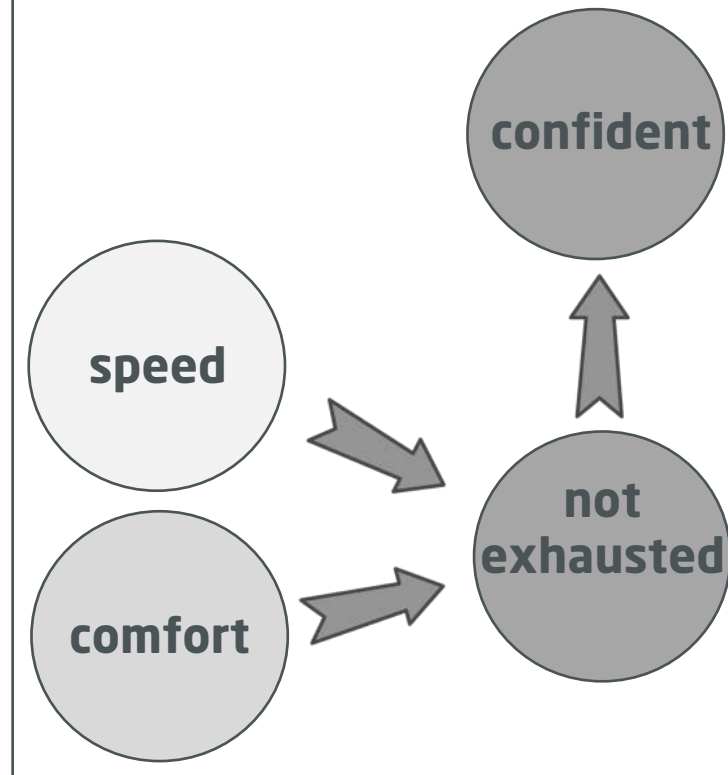
Faster horses.

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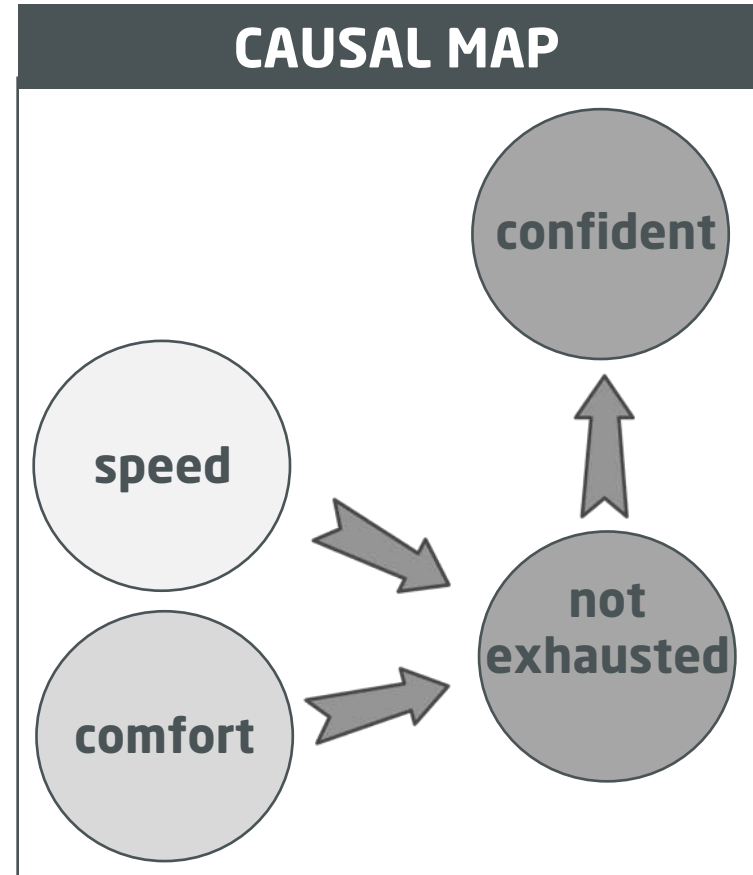
CAUSAL MAP



https://www.flaticon.com/free-icon/old-car_460910

Going beyond what users say they WANT

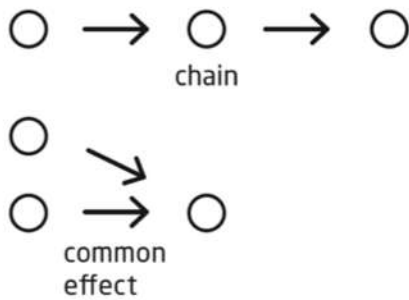
How might we help people travelling more quickly to feel more relaxed and self-confident after the journey?



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SYNTHESIS tools that help going beyond

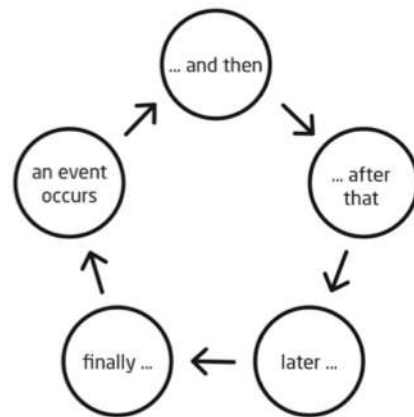
CAUSAL MAP



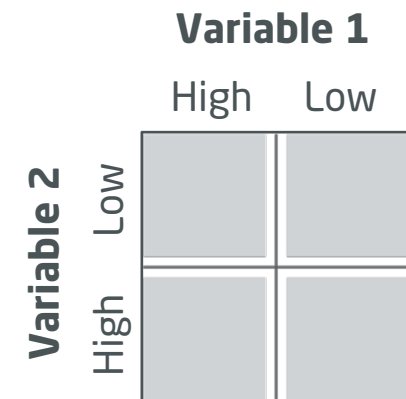
TWO SIDES OF A MEDAL



PROCESS MAP



2X2 MATRIX



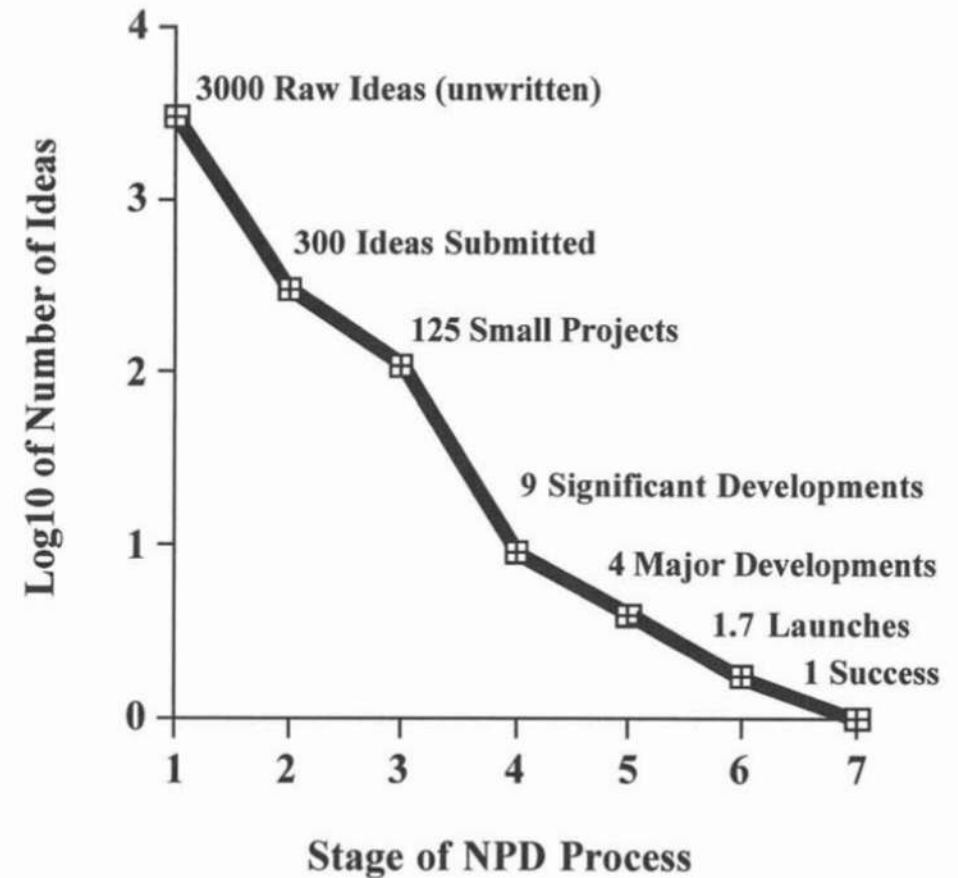
Why using **SYNTHESIS** as strategic principle for innovation?

- ▶ Successful innovation goes beyond what users say they WANT.
- ▶ **A solid SYNTHESIS is a stepping stone to creative abundance.**

Stepping stone to creative abundance.



And you actually **NEED** creative abundance when you innovate

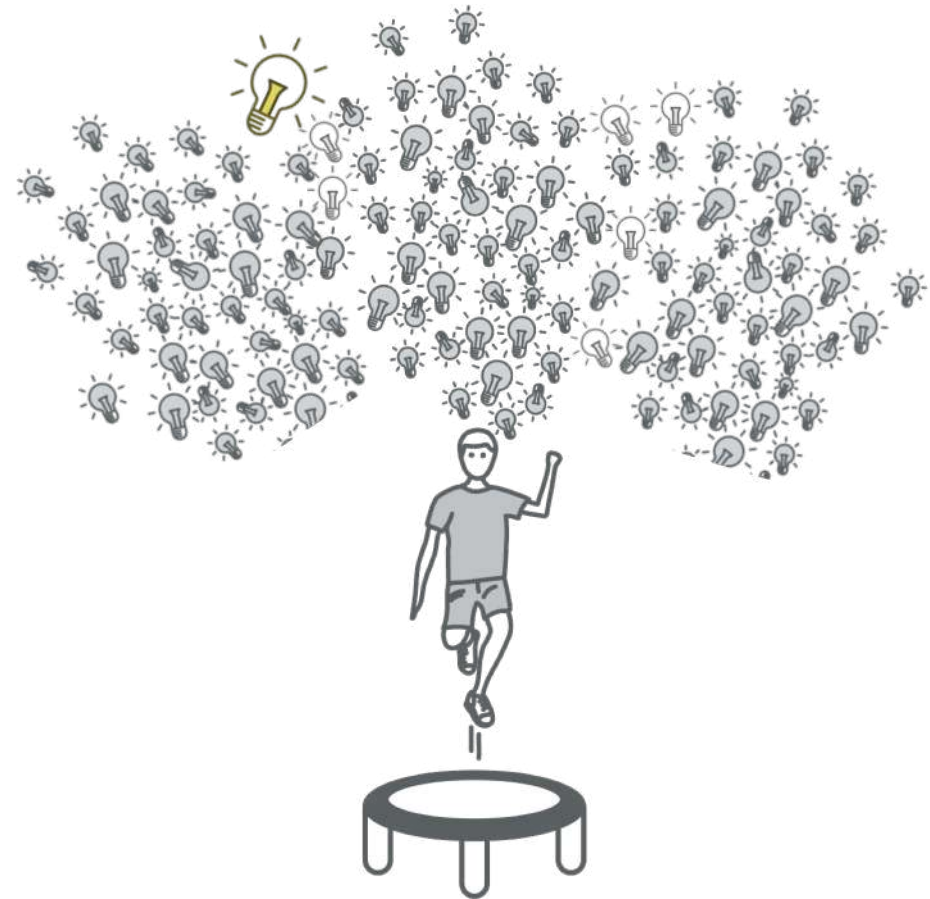


Greg A. Stevens & James Burley, in: Research Technology Management 2016

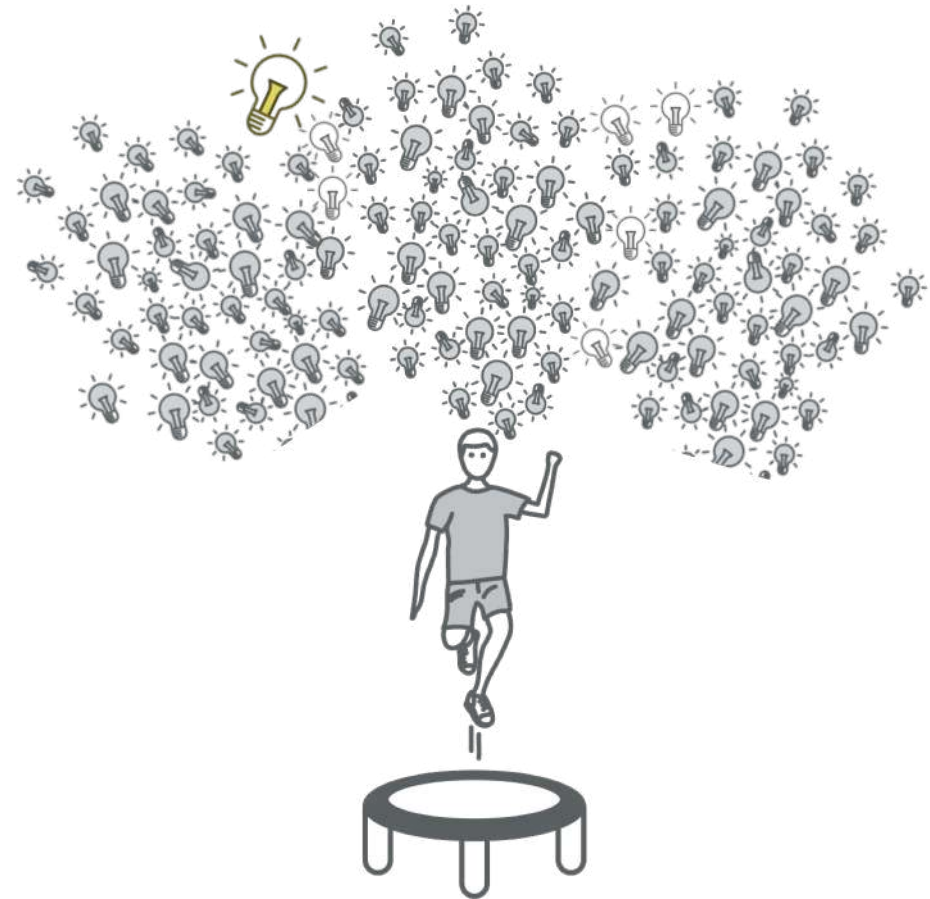
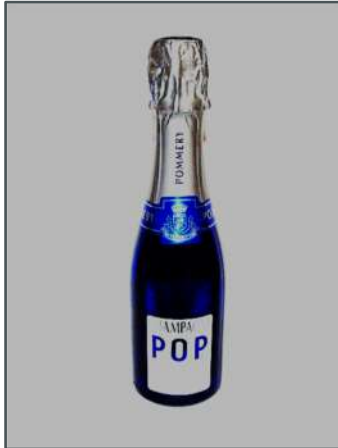
Stepping stone to creative abundance.



And you actually **NEED** creative abundance when you innovate



SYNTHESIS = stepping stone to creativity



SYNTHESIS = stepping tone to creativity

How might we help patients to use positive power of their imagination when going through medical examinations ?



GE-Adventure Series – The Submarine Room: [GE Healthcare](#) | © Traditional Copyright

SYNTHESIS = stepping tone to creativity

How might we help the new generation of consumers to feel at ease with an exclusive traditional drink?



Champagne Pommery Pop / Willis Lam / CC-BY-SA-2.0Flickr images reviewed by FlickreviewR 2









SYNTHESIS = stepping tone to creativity

How might we help mothers with tight budgets to manage their financial security in an easy way?



Watch the savings add up

Select typical weekly purchases to calculate your savings

<div><div>+\$0.70</div><div>Coffee \$2.30</div></div>	<div><div>Lunch \$12.26</div></div>	<div><div>Dry cleaning \$9.43</div></div>	<div><div>+\$0.91</div><div>Groceries \$217.09</div></div>
<div><div>+\$0.78</div><div>Gas \$30.22</div></div>	<div><div>Taxi \$9.50</div></div>	<div><div>+\$0.65</div><div>Merchandise \$36.35</div></div>	<div><div>Movie tickets \$18.34</div></div>

TOTAL SPARE CHANGE = **\$3.04/WEEK**

That could add up to **\$158.07/YEAR**

Classical copyright Bank Of America - <https://www.bankofamerica.com/deposits/keep-the-change/>

SYNTHESIS = stepping stone to creativity

How might we help parents in remote villages give their premature infants a chance to survive?



Classical Copyright/ Author/Copyright holder: Embrace Innovations. Copyright terms and rights: fair use.

POINT OF VIEW

3. DESIGN TASK

„HOW MIGHT WE HELP...?“

1. DISCOVERY

„WE WERE SURPRISED ...“

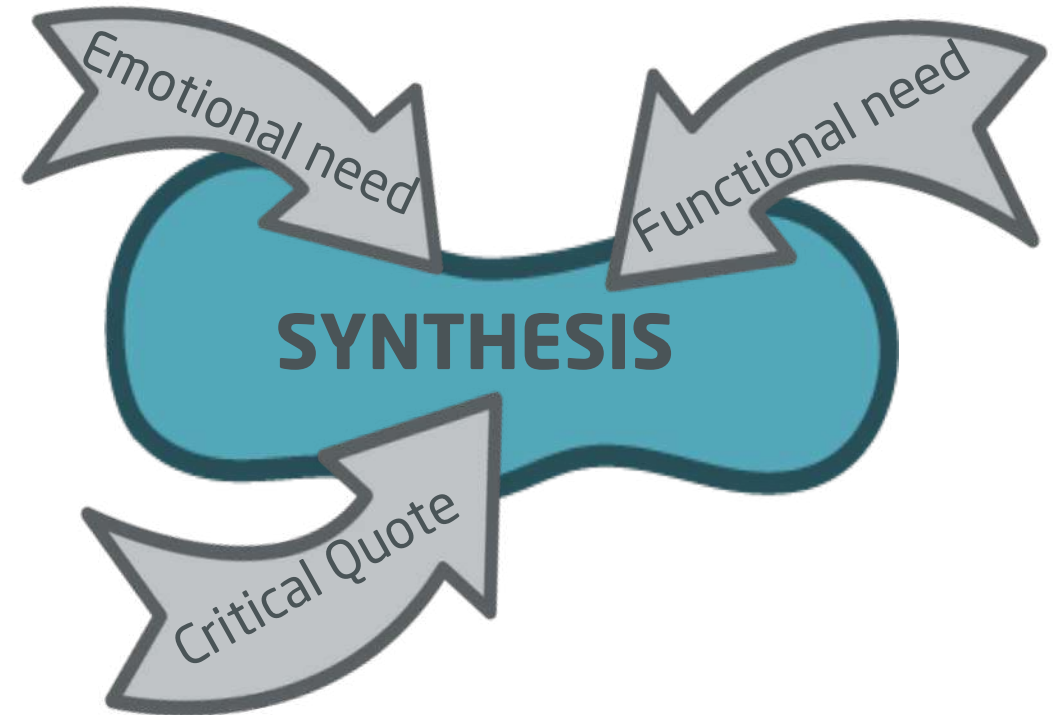
2. USER

„WE MET...“



POINT OF VIEW

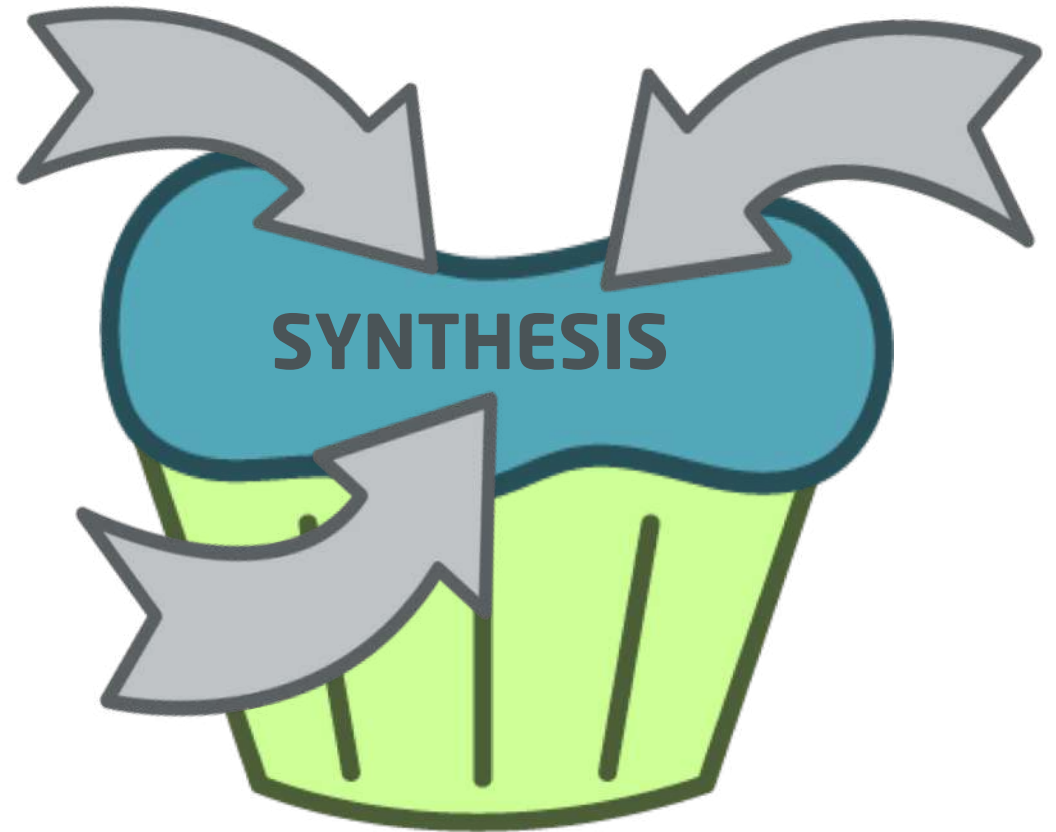
1. DISCOVERY „WE WERE SURPRISED ...“



SYNTHESIS Recipe: POINT OF VIEW

1. DISCOVERY
„WE WERE SURPRISED ...”

2. USER
„WE MET...



SYNTHESIS Recipe: POINT OF VIEW

3. DESIGN TASK

„HOW MIGHT WE HELP...?“

1. DISCOVERY

„WE WERE SURPRISED ...“

2. USER

„WE MET...“

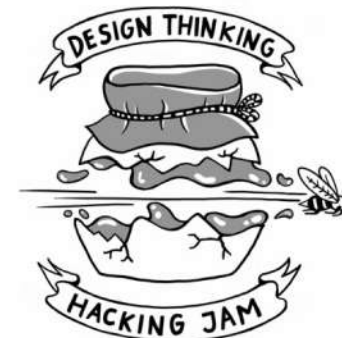
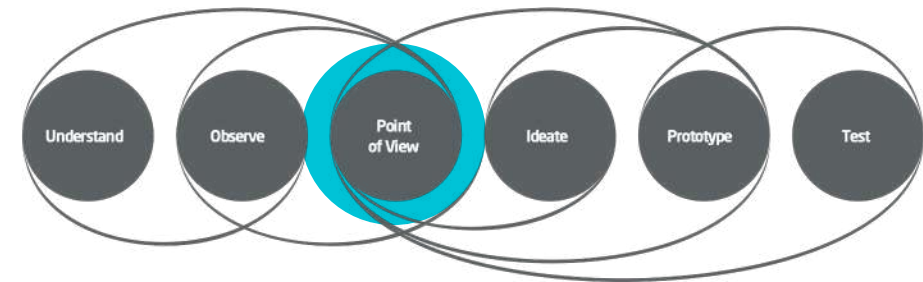


Diversity: in the process and as „Hack“

STRATEGIC DESIGN THINKING PRINCIPLES

SYNTHESIS

- Make sense of data for a common stepping stone

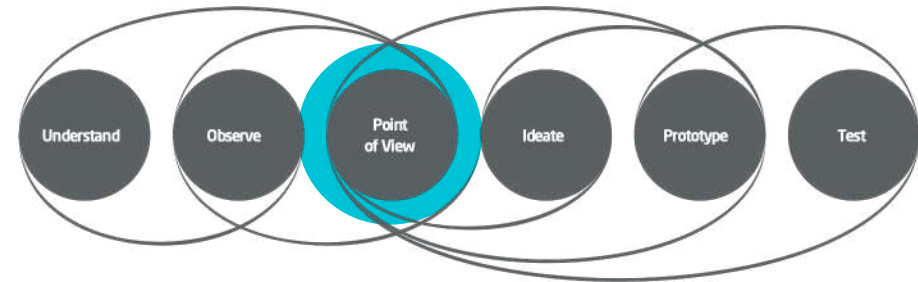


Diversity in the Design Thinking Process

STRATEGIC DESIGN THINKING PRINCIPLES

SYNTHESIS

► Make sense of data for a common stepping stone





Doug Dietz

Principal Design Thinker GE Healthcare

Re-Design the MRI Patient Experience

in a world where 80% of children have to
be sedated to make the examination.



GE Healthcare | © Traditional Copyright

Re-Design the Patient Experience

Reduce procedure
time and noise?



[GE Healthcare](#) | © Traditional Copyright

Setting up a diverse team...



**VISUAL
DESIGN**



**CHILDREN
EDUCATION**



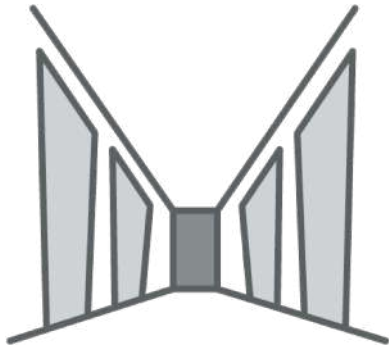
**CHILDREN
PSYCHOLOGY**



MRI PROCESS STEPS

GE-Adventure Series - The Submarine Room: [GE Healthcare](#) | © Traditional Copyright

Finding 1: space feels unfamiliar = not secure



**SCARY
ENVIRONMENT**



FUNNY SMELL



GIANT STRANGERS

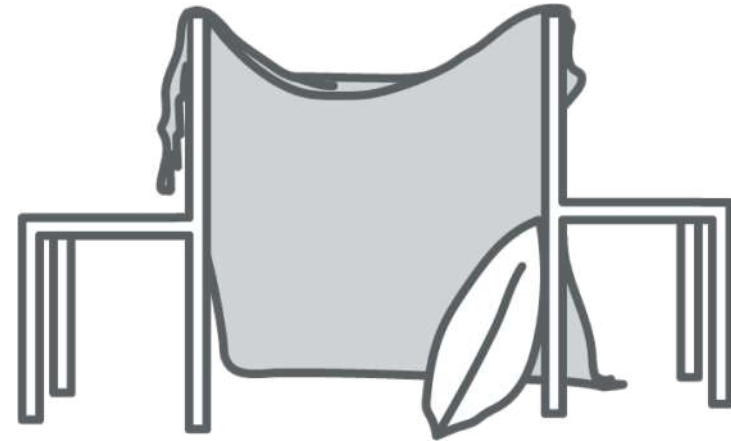


SCARY HUGE ENGINES

Finding 2: “Monsters” can hide everywhere



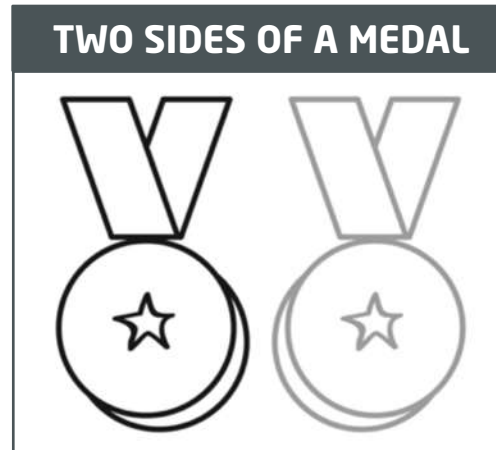
Finding 3: 3 chairs + 1 blanket = castle



SYNTHESIS: THE TWO SIDES OF A MEDAL

SURPRISE:

Children take 3 chairs and a blanket, build a castle and play for hours.



EMOTIONAL NEED:

*everything in the space feels strange and unfamiliar
= SCARING.*

CRITICAL QUOTE

„there could be a monster inside“

IMAGINATION HAS AN IMMENSE IMPACT ON CHILDREN'S EXPERIENCES:

POSITIVE IMPACT

=

CREATE AND CONTROL

NEGATIVE IMPACT

=

FEAR AND HELPLESSNESS

POINT OF VIEW

3. DESIGN TASK: How Might We help

Mary to use the power of her imagination for re-gaining control of the situation?"

1. DISCOVERY: We were surprised to discover

that the child patient's fear grows because they don't know what will happen and can't control their overwhelming imagination.

2. USER: We met

Mary, 4 years old and basically courageous - yet (as her parents) apprehending the MRI procedure in the hospital where everything is intimidating.



Help her using the positive power of her imagination



SYNTHESIS - Hack: Speed-Teambuilding

STRATEGIC DESIGN THINKING PRINCIPLES

SYNTHESIS

- Make sense of data for a common stepping stone



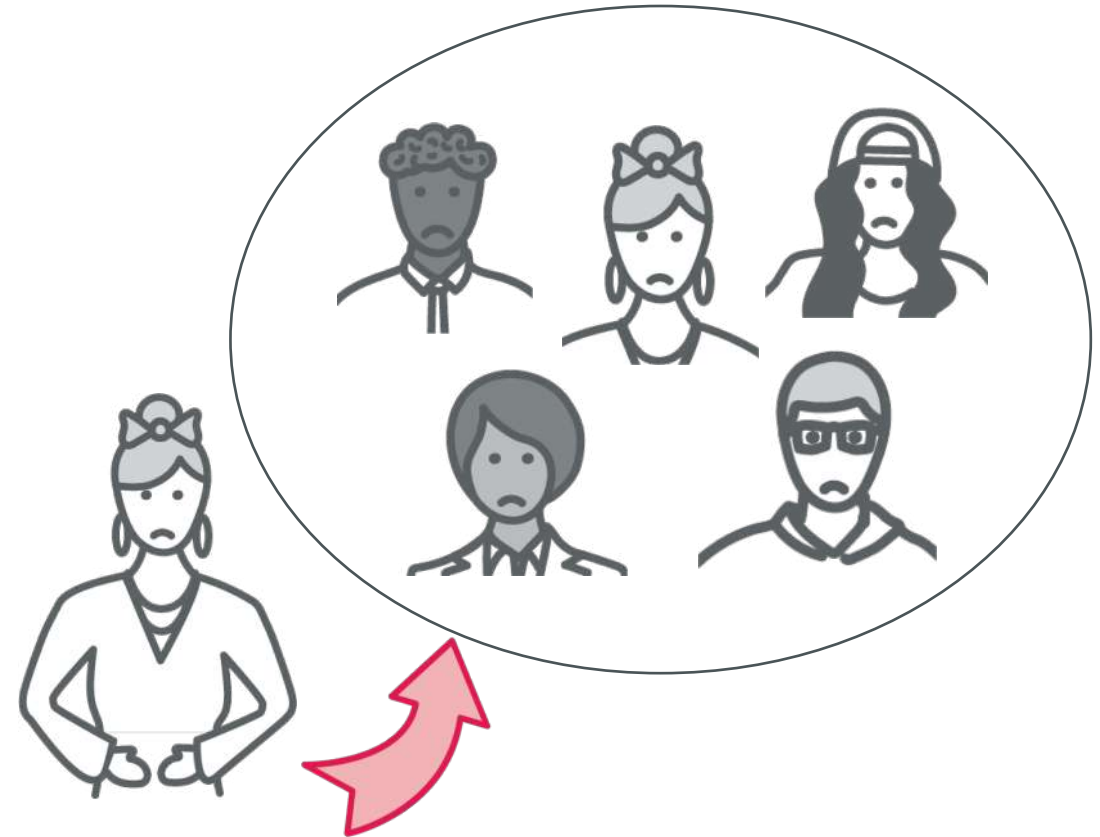


**Annabel,
Service Designer and Facilitator**

„Good Teamwork depends on individual wellbeing.“

PROBLEM:

In very short workshop formats, individuals are often hesitant to share their individual mood – which can have a critical impact on the team dynamics and output.





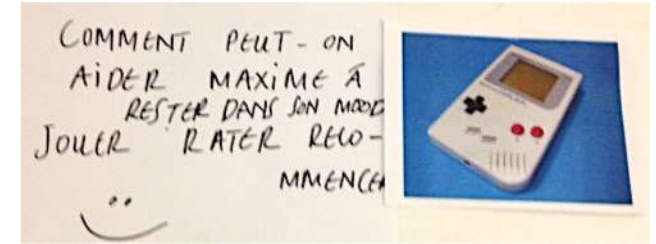
Annabel,
Service Designer and Facilitator

“Create How-Might-We questions for all individuals and use them as tasks for the entire team.”

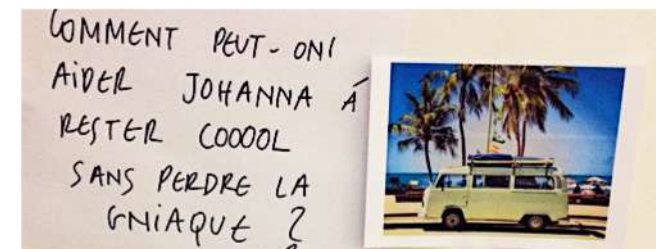
SOLUTION:

First assignment to start: sharing individual needs and goals and transforming into team-tasks to be considered during workshop.

Result: performance focus during the entire workshop and meaningful check-out basis.



How might we help Maxime to keep his “playing-failing-restarting”– mode?



How might we help Johanne to stay relaxed without losing her energy?

SYNTHESIS

=

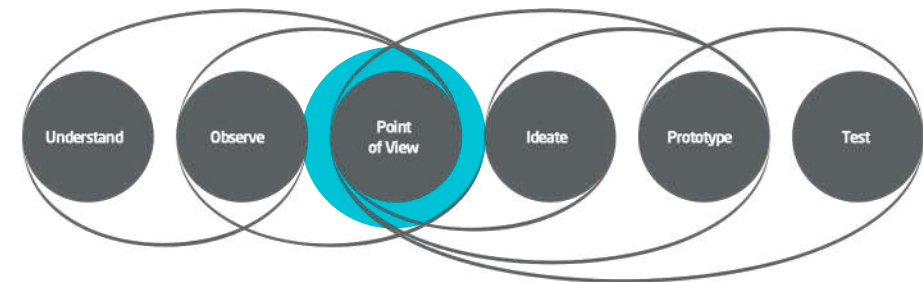


gives appetite to your creativity.

It's your turn

► Follow the Design Thinking Process

**Re-Design the
Learning Experience
in a world where
schools do not exist.**



It's your turn

➤ Work on Self-Defined Challenge

Choose your individual daily challenge that naturally includes different needs and motivations. How could you use Synthesis to create a common basis for action?



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