# Package 'wpa'

June 6, 2024

(i) Standard functions create a 'ggplot' visual or a summary table based on a specific Viva Insights metric; (2) Report Generation functions generate HTML reports on a specific analysis area, e.g. Collaboration; (3) Other miscellaneous functions cover more specific applications (e.g. Subject Line text mining) of Viva Insights data. This package adheres to 'tidyverse' principles and works well with the pipe syntax. 'wpa' is built with the beginner-to-intermediate R users in mind, and is optimised for simplicity.
 URL https://github.com/microsoft/wpa/, https://github.com/microsoft/wpa/
 BugReports https://github.com/microsoft/wpa/issues/
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 Encoding UTF-8

analysis of Viva Insights data. There are three main types of functions in 'wpa':

Title Tools for Analysing and Visualising Viva Insights Data

**Description** Opinionated functions that enable easier and faster

RoxygenNote 7.3.1

LazyData true

**Depends** R (>= 3.1.2)

Type Package

Version 1.9.1

**Suggests** knitr, extrafont, lifecycle, fst, glue, flexdashboard, lmtest, sandwich, testthat (>= 3.0.0)

ggwordcloud, methods, data.table

**Imports** dplyr, stats, utils, tidyr, tidyselect (>= 1.0.0), magrittr,

purrr, reshape2, ggplot2, ggrepel, scales, htmltools, markdown, rmarkdown, networkD3, DT, tidytext, ggraph, igraph, proxy,

Language en-US

Config/testthat/edition 3

NeedsCompilation no

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Repository CRAN
<b>Date/Publication</b> 2024-06-06 13:20:02 UTC

afterhours_dist
afterhours_fizz
afterhours_line
afterhours_rank
afterhours_summary
afterhours_trend
anonymise
calculate_IV
camel_clean
capacity_report
check_inputs
check_query
coaching_report
collaboration_area
collaboration_dist
collaboration_fizz
collaboration_line
collaboration_rank
collaboration_report
collaboration_sum
collaboration_trend
combine_signals
comma
connectivity_report
copy_df
create_bar
create_bar_asis
create_boxplot
create_bubble

hrvar_trend	
hr_trend	. 120
identify_churn	. 122
identify_datefreq	. 123
identify_holidayweeks	. 125
identify_inactiveweeks	
identify_nkw	
identify_outlier	
identify_privacythreshold	
identify_query	
identify_shifts	
identify_shifts_wp	
identify_tenure	
import_to_fst	
import_to_ist	
internal_network_plot	
is_date_format	
IV_by_period	
IV_report	
jitter_metrics	
keymetrics_scan	
keymetrics_scan_asis	
LjungBox	
map_IV	. 149
maxmin	
meetingtype_dist	. 151
meetingtype_dist_ca	. 152
meetingtype_dist_mt	. 153
meetingtype_summary	. 154
meeting_dist	. 156
meeting_extract	. 157
meeting_fizz	
meeting_line	
meeting_quality	
meeting_rank	
meeting skim	
meeting_summary	
meeting_tm_report	
meeting_tm_report	
<b>c</b> =	
mgrcoatt_dist	
mgrrel_matrix	
mt_data	
network_describe	
network_g2g	
network_p2p	
network_summary	
one2one_dist	. 184
one2one fizz	. 186

one2one_treq	
one2one_line	189
one2one_rank	190
one2one_sum	192
one2one_trend	194
p2p_data_sim	
pad2	
pairwise_count	
period_change	
personas_hclust	
plot_flex_index	
plot_hourly_pat	
plot_Houry_pat	
p_test	
<u> </u>	
read_preamble	
remove_outliers	
rgb2hex	
sq_data	
standardise_pq	
subject_classify	
subject_scan	
subject_validate	
subject_validate_report	
theme_wpa	
theme_wpa_basic	216
tm_clean	216
tm_cooc	217
tm_freq	218
tm_wordcloud	219
totals_bind	221
totals_col	222
totals_reorder	
track_HR_change	
tstamp	
us_to_space	
validation_report	
wellbeing_report	
workloads_dist	
workloads fizz	
workloads_line	
workloads_rank	
workloads_summary	
·	
workloads_trend	
workpatterns_area	
workpatterns_classify	
workpatterns_classify_bw	
workpatterns_classify_pav	
worknatterns helist	248

6 afterhours\_dist

workpatterns_1 wrap	report					
Index						25
afterhours_dist	Distr bar	ibution	of Afte	r-hours Col	laboration Hours	as a 100% stacked

# Description

Analyse the distribution of weekly after-hours collaboration time. Returns a stacked bar plot by default. Additional options available to return a table with distribution elements.

# Usage

```
afterhours_dist(
  data,
  hrvar = "Organization",
  mingroup = 5,
  return = "plot",
  cut = c(1, 2, 3)
)
```

# Arguments

data	A Standard Person Query dataset in the form of a data frame.
hrvar	String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting by an HR attribute, supply NULL (without quotes).
mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to 5.
return	String specifying what to return. This must be one of the following strings:     "plot"     "table"  See Value for more information.
cut	A vector specifying the cuts to use for the data, accepting "default" or "range- cut" as character vector, or a numeric value of length three to specify the exact breaks to use. e.g. $c(1, 3, 5)$

# **Details**

Uses the metric After\_hours\_collaboration\_hours. See create\_dist() for applying the same analysis to a different metric.

afterhours\_fizz 7

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A stacked bar plot for the metric.
- "table": data frame. A summary table for the metric.

#### See Also

```
Other Visualization: afterhours_fizz(), afterhours_line(), afterhours_rank(), afterhours_summary(),
afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(),
collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(),
create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(),
create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other After-hours Collaboration: afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), external_rank()
```

### **Examples**

```
# Return plot
afterhours_dist(sq_data, hrvar = "Organization")

# Return summary table
afterhours_dist(sq_data, hrvar = "Organization", return = "table")

# Return result with a custom specified breaks
afterhours_dist(sq_data, hrvar = "LevelDesignation", cut = c(4, 7, 9))
```

afterhours\_fizz

Distribution of After-hours Collaboration Hours (Fizzy Drink plot)

# Description

Analyze weekly after-hours collaboration hours distribution, and returns a 'fizzy' scatter plot by default. Additional options available to return a table with distribution elements.

# Usage

```
afterhours_fizz(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

8 afterhours\_fizz

#### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

#### **Details**

Uses the metric After\_hours\_collaboration\_hours. See create\_fizz() for applying the same analysis to a different metric.

#### Value

A different output is returned depending on the value passed to the return argument:

• "plot": 'ggplot' object. A jittered scatter plot for the metric.

afterhours\_summary(), afterhours\_trend(), external\_rank()

• "table": data frame. A summary table for the metric.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_line(), afterhours_rank(), afterhours_summary(),
afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(),
collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(),
create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(),
create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other After-hours Collaboration: afterhours_dist(), afterhours_line(), afterhours_rank(),
```

afterhours\_line 9

### **Examples**

```
# Return plot
afterhours_fizz(sq_data, hrvar = "LevelDesignation", return = "plot")
# Return summary table
afterhours_fizz(sq_data, hrvar = "Organization", return = "table")
```

afterhours\_line

After-hours Collaboration Time Trend - Line Chart

# Description

Provides a week by week view of after-hours collaboration time, visualized as line charts. By default returns a line chart for after-hours collaboration hours, with a separate panel per value in the HR attribute. Additional options available to return a summary table.

### Usage

```
afterhours_line(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

# **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

### **Details**

Uses the metric After\_hours\_collaboration\_hours.

### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A faceted line plot for the metric.
- "table": data frame. A summary table for the metric.

10 afterhours\_rank

#### See Also

create\_line() for applying the same analysis to a different metric.

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_rank(), afterhours_summary(),
afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(),
collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(),
create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(),
create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other After-hours Collaboration: afterhours_dist(), afterhours_fizz(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), external_rank()
```

# **Examples**

```
# Return a line plot
afterhours_line(sq_data, hrvar = "LevelDesignation")

# Return summary table
afterhours_line(sq_data, hrvar = "LevelDesignation", return = "table")
```

afterhours\_rank

Rank groups with high After-Hours Collaboration Hours

### Description

This function scans a Standard Person Query for groups with high levels of After-Hours Collaboration. Returns a plot by default, with an option to return a table with all groups (across multiple HR attributes) ranked by hours of After-Hours Collaboration Hours.

### Usage

```
afterhours_rank(
  data,
  hrvar = extract_hr(data),
  mingroup = 5,
  mode = "simple",
  plot_mode = 1,
  return = "plot"
)
```

afterhours\_rank 11

### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

mode String to specify calculation mode. Must be either:

• "simple"

• "combine"

plot\_mode Numeric vector to determine which plot mode to return. Must be either 1 or 2,

and is only used when return = "plot".

• 1: Top and bottom five groups across the data population are highlighted

• 2: Top and bottom groups per organizational attribute are highlighted

return String specifying what to return. This must be one of the following strings:

• "plot" (default)

• "table"

See Value for more information.

#### **Details**

Uses the metric After\_hours\_collaboration\_hours. See create\_rank() for applying the same analysis to a different metric.

# Value

When 'table' is passed in return, a summary table is returned as a data frame.

### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(), create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(), email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(), keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(), meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(), meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(), one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(), period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
```

12 afterhours\_summary

Other After-hours Collaboration: afterhours\_dist(), afterhours\_fizz(), afterhours\_line(), afterhours\_summary(), afterhours\_trend(), external\_rank()

afterhours\_summary

Summary of After-Hours Collaboration Hours

# Description

Provides an overview analysis of after-hours collaboration time. Returns a bar plot showing average weekly after-hours collaboration hours by default. Additional options available to return a summary table.

# Usage

```
afterhours_summary(data, hrvar = "Organization", mingroup = 5, return = "plot")
afterhours_sum(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

# **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

### Details

Uses the metric After\_hours\_collaboration\_hours.

### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A bar plot for the metric.
- "table": data frame. A summary table for the metric.

afterhours\_trend 13

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(),
collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(),
create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(),
create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other After-hours Collaboration: afterhours_dist(), afterhours_fizz(), afterhours_line(),
afterhours_rank(), afterhours_trend(), external_rank()
```

### **Examples**

```
# Return a ggplot bar chart
afterhours_summary(sq_data, hrvar = "LevelDesignation")

# Return a summary table
afterhours_summary(sq_data, hrvar = "LevelDesignation", return = "table")
```

afterhours\_trend

After-Hours Time Trend

### **Description**

Provides a week by week view of after-hours collaboration time. By default returns a week by week heatmap, highlighting the points in time with most activity. Additional options available to return a summary table.

### Usage

```
afterhours_trend(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

#### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

14 afterhours\_trend

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to 5.

return Character vector specifying what to return, defaults to "plot". Valid inputs are "plot" and "table".

#### **Details**

Uses the metric After\_hours\_collaboration\_hours.

#### Value

Returns a 'ggplot' object by default, where 'plot' is passed in return. When 'table' is passed, a summary table is returned as a data frame.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), collaboration_area(), collaboration_dist(), collaboration_fizz(),
collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(),
create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(),
create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other After-hours Collaboration: afterhours_dist(), afterhours_fizz(), afterhours_line(),
afterhours_rank(), afterhours_summary(), external_rank()
```

# **Examples**

```
# Run plot
afterhours_trend(sq_data)
# Run table
afterhours_trend(sq_data, hrvar = "LevelDesignation", return = "table")
```

anonymise 15

anonymise

Anonymise a categorical variable by replacing values

# Description

Anonymize categorical variables such as HR variables by replacing values with dummy team names such as 'Team A'. The behaviour is to make 1 to 1 replacements by default, but there is an option to completely randomise values in the categorical variable.

### Usage

```
anonymise(x, scramble = FALSE, replacement = NULL)
anonymize(x, scramble = FALSE, replacement = NULL)
```

# **Arguments**

x Character vector to be passed through.

scramble Logical value determining whether to randomise values in the categorical vari-

able.

replacement Character vector containing the values to replace original values in the categor-

ical variable. The length of the vector must be at least as great as the number of unique values in the original variable. Defaults to  $\mathsf{NULL}$ , where the replacement

would consist of "Team A", "Team B", etc.

# See Also

jitter

# Examples

```
unique(anonymise(sq_data$Organization))
rep <- c("Manager+", "Manager", "IC")
unique(anonymise(sq_data$Layer), replacement = rep)</pre>
```

calculate\_IV

Calculate Weight of Evidence (WOE) and Information Value (IV) between a single predictor and a single outcome variable.

16 camel\_clean

# **Description**

Calculates Weight of Evidence (WOE) and Information Value (IV) between a single predictor and a single outcome variable. This function implements the common Information Value calculations whilst maintaining the minimum reliance on external dependencies. Use map\_IV() for the equivalent of Information::create\_infotables(), which performs calculations for multiple predictors and a single outcome variable.

# Usage

```
calculate_IV(data, outcome, predictor, bins)
```

### Arguments

data Data frame containing the data.

outcome String containing the name of the outcome variable.

predictor String containing the name of the predictor variable.

bins Numeric value representing the number of bins to use.

### **Details**

The approach used mirrors the one used in Information::create\_infotables().

### Value

A data frame is returned as an output.

camel_clean	Convert "CamelCase" to "Camel Case"
-------------	-------------------------------------

# Description

Convert a text string from the format "CamelCase" to "Camel Case". This is used for converting variable names such as "LevelDesignation" to "Level Designation" for the purpose of prettifying plot labels.

### Usage

```
camel_clean(string)
```

# **Arguments**

string A string vector in 'CamelCase' format to format

### Value

Returns a formatted string.

capacity\_report 17

# See Also

```
Other Support: check_inputs(), combine_signals(), cut_hour(), extract_date_range(), extract_hr(), heat_colours(), is_date_format(), maxmin(), p_test(), pairwise_count(), plot_WOE(), read_preamble(), rgb2hex(), totals_bind(), totals_col(), totals_reorder(), tstamp(), us_to_space(), wrap()
```

# **Examples**

```
camel_clean("NoteHowTheStringIsFormatted")
```

capacity\_report

Generate a Capacity report in HTML

# Description

The function generates an interactive HTML report using the Standard Person Query data as an input. The report contains a series of summary analysis and visualisations relating to key **capacity** metrics in Viva Insights,including length of week and time in after-hours collaboration.

# Usage

```
capacity_report(
  data,
  hrvar = "Organization",
  mingroup = 5,
  path = "capacity report",
  timestamp = TRUE
)
```

# **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

path Pass the file path and the desired file name, excluding the file extension. For

example, "capacity report".

timestamp Logical vector specifying whether to include a timestamp in the file name. De-

faults to TRUE.

#### Value

An HTML report with the same file name as specified in the arguments is generated in the working directory. No outputs are directly returned by the function.

18 check\_inputs

### See Also

```
Other Reports: IV_report(), coaching_report(), collaboration_report(), connectivity_report(), generate_report(), meeting_tm_report(), read_preamble(), subject_validate_report(), validation_report(), workpatterns_report()
```

check\_inputs

Check whether a data frame contains all the required variable

# **Description**

Checks whether a data frame contains all the required variables. Matching works via variable names, and used to support individual functions in the package. Not used directly.

# Usage

```
check_inputs(input, requirements, return = "stop")
```

### **Arguments**

input Pass a data frame for checking

requirements A character vector specifying the required variable names

return A character string specifying what to return. The default value is "stop". Also

accepts "names" and "warning".

#### Value

The default behaviour is to return an error message, informing the user what variables are not included. When return is set to "names", a character vector containing the unmatched variable names is returned.

# See Also

```
Other Support: camel_clean(), combine_signals(), cut_hour(), extract_date_range(), extract_hr(), heat_colours(), is_date_format(), maxmin(), p_test(), pairwise_count(), plot_WOE(), read_preamble(), rgb2hex(), totals_bind(), totals_col(), totals_reorder(), tstamp(), us_to_space(), wrap()
```

### **Examples**

```
# Return error message
## Not run:
check_inputs(iris, c("Sepal.Length", "mpg"))
## End(Not run)
#' # Return warning message
check_inputs(iris, c("Sepal.Length", "mpg"), return = "warning")
```

check\_query 19

```
# Return variable names
check_inputs(iris, c("Sepal.Length", "Sepal.Width", "RandomVariable"), return = "names")
```

check\_query

Check a query to ensure that it is suitable for analysis

# Description

Prints diagnostic data about the data query to the R console, with information such as date range, number of employees, HR attributes identified, etc.

# Usage

```
check_query(data, return = "message", validation = FALSE)
```

# **Arguments**

data

A person-level query in the form of a data frame. This includes:

- Standard Person Query
- Ways of Working Assessment Query
- Hourly Collaboration Query

All person-level query have a PersonId column and a Date column.

return

String specifying what to return. This must be one of the following strings:

- "message" (default)
- "text"

See Value for more information.

validation

Logical value to specify whether to show summarized version. Defaults to FALSE. To hide checks on variable names, set validation to TRUE.

# **Details**

This can be used with any person-level query, such as the standard person query, Ways of Working assessment query, and the hourly collaboration query. When run, this prints diagnostic data to the R console.

#### Value

A different output is returned depending on the value passed to the return argument:

- "message": a message is returned to the console.
- "text": string containing the diagnostic message.

20 coaching\_report

### See Also

```
Other Data Validation: extract_hr(), flag_ch_ratio(), flag_em_ratio(), flag_extreme(), flag_outlooktime(), hr_trend(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_outlier(), identify_privacythreshold(), identify_query(), identify_shifts(), identify_shifts_wp(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(), subject_validate_report(), track_HR_change(), validation_report()
```

# **Examples**

```
check_query(sq_data)
```

coaching\_report

Generate a Coaching report in HTML

# **Description**

The function generates an interactive HTML report using Standard Person Query data as an input. The report contains a series of summary analysis and visualisations relating to key **coaching** metrics in Viva Insights, specifically relating to the time spent between managers and their direct reports.

### Usage

```
coaching_report(
  data,
  hrvar = "LevelDesignation",
  mingroup = 5,
  path = "coaching report",
  timestamp = TRUE
)
```

### Arguments

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

path Pass the file path and the desired file name, excluding the file extension. For

example, "coaching report".

timestamp Logical vector specifying whether to include a timestamp in the file name. De-

faults to TRUE.

collaboration\_area 21

### Value

An HTML report with the same file name as specified in the arguments is generated in the working directory. No outputs are directly returned by the function.

#### See Also

Other Reports: IV\_report(), capacity\_report(), collaboration\_report(), connectivity\_report(), generate\_report(), meeting\_tm\_report(), read\_preamble(), subject\_validate\_report(), validation\_report(), workpatterns\_report()

collaboration\_area

Collaboration - Stacked Area Plot

# Description

Provides an overview analysis of Weekly Digital Collaboration. Returns an stacked area plot of Email and Meeting Hours by default. Additional options available to return a summary table.

# Usage

```
collaboration_area(data, hrvar = NULL, mingroup = 5, return = "plot")
collab_area(data, hrvar = NULL, mingroup = 5, return = "plot")
```

# **Arguments**

data	A Standard Person Query dataset in the form of a data frame. A Ways of Working assessment dataset may also be provided, in which Unscheduled call hours would be included in the output.
hrvar	HR Variable by which to split metrics, defaults to NULL, but accepts any character vector, e.g. "LevelDesignation". If NULL is passed, the organizational attribute is automatically populated as "Total".
mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to 5.
return	String specifying what to return. This must be one of the following strings:
	• "plot"
	• "table"

See Value for more information.

#### **Details**

Uses the metrics Meeting\_hours, Email\_hours, Unscheduled\_Call\_hours, and Instant\_Message\_hours.

22 collaboration\_dist

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A stacked area plot for the metric.
- "table": data frame. A summary table for the metric.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_dist(), collaboration_fizz(),
collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(),
create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(),
create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Collaboration: collaboration_dist(), collaboration_fizz(), collaboration_line(),
collaboration_rank(), collaboration_sum(), collaboration_trend()
```

#### **Examples**

```
# Return plot with total (default)
collaboration_area(sq_data)

# Return plot with hrvar split
collaboration_area(sq_data, hrvar = "Organization")

# Return summary table
collaboration_area(sq_data, return = "table")
```

collaboration dist

Distribution of Collaboration Hours as a 100% stacked bar

### Description

Analyze the distribution of Collaboration Hours. Returns a stacked bar plot by default. Additional options available to return a table with distribution elements.

collaboration\_dist 23

# Usage

```
collaboration_dist(
  data,
  hrvar = "Organization",
  mingroup = 5,
  return = "plot",
  cut = c(15, 20, 25)
)

collab_dist(
  data,
  hrvar = "Organization",
  mingroup = 5,
  return = "plot",
  cut = c(15, 20, 25)
)
```

# **Arguments**

data	A Standard Person Query dataset in the form of a data frame.
hrvar	String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting by an HR attribute, supply NULL (without quotes).
mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to 5.
return	String specifying what to return. This must be one of the following strings:  • "plot"  • "table"
	See Value for more information.
cut	A numeric vector of length three to specify the breaks for the distribution, e.g. $c(10, 15, 20)$

# Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A stacked bar plot for the metric.
- "table": data frame. A summary table for the metric.

# Metrics used

The metric Collaboration\_hours is used in the calculations. Please ensure that your query contains a metric with the exact same name.

24 collaboration fizz

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_fizz(),
collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(),
create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(),
create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Collaboration: collaboration_area(), collaboration_fizz(), collaboration_line(),
collaboration_rank(), collaboration_sum(), collaboration_trend()
```

### **Examples**

```
# Return plot
collaboration_dist(sq_data, hrvar = "Organization")

# Return summary table
collaboration_dist(sq_data, hrvar = "Organization", return = "table")
```

collaboration\_fizz

Distribution of Collaboration Hours (Fizzy Drink plot)

# Description

Analyze weekly collaboration hours distribution, and returns a 'fizzy' scatter plot by default. Additional options available to return a table with distribution elements.

# Usage

```
collaboration_fizz(data, hrvar = "Organization", mingroup = 5, return = "plot")
collab_fizz(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

#### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

collaboration\_fizz 25

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings:

"plot""table"

See Value for more information.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A jittered scatter plot for the metric.
- "table": data frame. A summary table for the metric.

#### Metrics used

The metric Collaboration\_hours is used in the calculations. Please ensure that your query contains a metric with the exact same name.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(),
create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(),
create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Collaboration: collaboration_area(), collaboration_dist(), collaboration_line(),
collaboration_rank(), collaboration_sum(), collaboration_trend()
```

### **Examples**

```
# Return plot
collaboration_fizz(sq_data, hrvar = "Organization", return = "plot")
# Return summary table
collaboration_fizz(sq_data, hrvar = "Organization", return = "table")
```

26 collaboration\_line

collaboration\_line Co

Collaboration Time Trend - Line Chart

# **Description**

Provides a week by week view of collaboration time, visualised as line charts. By default returns a line chart for collaboration hours, with a separate panel per value in the HR attribute. Additional options available to return a summary table.

# Usage

```
collaboration_line(data, hrvar = "Organization", mingroup = 5, return = "plot")
collab_line(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

### **Arguments**

data	A Standard Person (	Duery dataset in	the form of	f a data frame
uata	A Standard I Cison (	Juci y dataset III	uic ioiiii o	i a uata mamic.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

# Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A faceted line plot for the metric.
- "table": data frame. A summary table for the metric.

#### Metrics used

The metric Collaboration\_hours is used in the calculations. Please ensure that your query contains a metric with the exact same name.

collaboration\_rank 27

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_rank(), collaboration_sum(), collaboration_trend(),
create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(),
create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Collaboration: collaboration_area(), collaboration_dist(), collaboration_fizz(),
collaboration_rank(), collaboration_sum(), collaboration_trend()
```

### **Examples**

```
# Return a line plot
collaboration_line(sq_data, hrvar = "LevelDesignation")

# Return summary table
collaboration_line(sq_data, hrvar = "LevelDesignation", return = "table")
```

collaboration\_rank

Collaboration Ranking

# Description

This function scans a standard query output for groups with high levels of 'Weekly Digital Collaboration'. Returns a plot by default, with an option to return a table with a all of groups (across multiple HR attributes) ranked by hours of digital collaboration.

### Usage

```
collaboration_rank(
  data,
  hrvar = extract_hr(data),
  mingroup = 5,
  mode = "simple",
  plot_mode = 1,
  return = "plot"
)
```

28 collaboration\_rank

```
collab_rank(
  data,
  hrvar = extract_hr(data),
  mingroup = 5,
  mode = "simple",
  plot_mode = 1,
  return = "plot"
)
```

# **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

mode String to specify calculation mode. Must be either:

• "simple"

• "combine"

plot\_mode Numeric vector to determine which plot mode to return. Must be either 1 or 2,

and is only used when return = "plot".

• 1: Top and bottom five groups across the data population are highlighted

• 2: Top and bottom groups *per* organizational attribute are highlighted

return String specifying what to return. This must be one of the following strings:

• "plot" (default)

• "table"

See Value for more information.

#### **Details**

Uses the metric Collaboration\_hours. See create\_rank() for applying the same analysis to a different metric.

# Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A bubble plot where the x-axis represents the metric, the y-axis represents the HR attributes, and the size of the bubbles represent the size of the organizations. Note that there is no plot output if mode is set to "combine".
- "table": data frame. A summary table for the metric.

collaboration\_report 29

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_sum(), collaboration_trend(),
create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(),
create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Collaboration: collaboration_area(), collaboration_dist(), collaboration_fizz(),
collaboration_line(), collaboration_sum(), collaboration_trend()
```

# **Examples**

```
# Return rank table
collaboration_rank(
  data = sq_data,
  return = "table"
)

# Return plot
collaboration_rank(
  data = sq_data,
  return = "plot"
)
```

collaboration\_report Generate a Collaboration Report in HTML

### **Description**

The function generates an interactive HTML report using Standard Person Query data as an input. The report contains a series of summary analysis and visualisations relating to key **collaboration** metrics,including email and meeting hours.

30 collaboration\_sum

### Usage

```
collaboration_report(
  data,
  hrvar = "AUTO",
  mingroup = 5,
  path = "collaboration report",
  timestamp = TRUE
)
```

# **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

path Pass the file path and the desired file name, excluding the file extension. For

example, "collaboration report".

timestamp Logical vector specifying whether to include a timestamp in the file name. De-

faults to TRUE.

### Value

An HTML report with the same file name as specified in the arguments is generated in the working directory. No outputs are directly returned by the function.

# See Also

```
Other Reports: IV_report(), capacity_report(), coaching_report(), connectivity_report(), generate_report(), meeting_tm_report(), read_preamble(), subject_validate_report(), validation_report(), workpatterns_report()
```

collaboration\_sum

Collaboration Summary

### **Description**

Provides an overview analysis of 'Weekly Digital Collaboration'. Returns a stacked bar plot of Email and Meeting Hours by default. Additional options available to return a summary table.

collaboration\_sum 31

#### Usage

```
collaboration_sum(data, hrvar = "Organization", mingroup = 5, return = "plot")

collab_sum(data, hrvar = "Organization", mingroup = 5, return = "plot")

collaboration_summary(
   data,
   hrvar = "Organization",
   mingroup = 5,
   return = "plot"
)

collab_summary(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return Character vector specifying what to return, defaults to "plot". Valid inputs are

"plot" and "table".

# Details

Uses the metrics Meeting\_hours, Email\_hours, Unscheduled\_Call\_hours, and Instant\_Message\_hours.

### Value

Returns a 'ggplot' object by default, where 'plot' is passed in return. When 'table' is passed, a summary table is returned as a data frame.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(), afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_trend(), create_bar(), create_bar(), create_bar(), create_boxplot(), create_bubble(), create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(), create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(), email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(), keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(), meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(), meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
```

32 collaboration\_trend

```
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Collaboration: collaboration_area(), collaboration_dist(), collaboration_fizz(),
collaboration_line(), collaboration_rank(), collaboration_trend()
```

collaboration\_trend

Collaboration Time Trend

### **Description**

Provides a week by week view of collaboration time. By default returns a week by week heatmap, highlighting the points in time with most activity. Additional options available to return a summary table.

### Usage

```
collaboration_trend(
  data,
  hrvar = "Organization",
  mingroup = 5,
  return = "plot"
)
```

# Arguments

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return Character vector specifying what to return, defaults to "plot". Valid inputs are

"plot" and "table".

#### Value

Returns a 'ggplot' object by default, where 'plot' is passed in return. When 'table' is passed, a summary table is returned as a data frame.

### Metrics used

The metric Collaboration\_hours is used in the calculations. Please ensure that your query contains a metric with the exact same name.

combine\_signals 33

### See Also

Other Visualization: afterhours\_dist(), afterhours\_fizz(), afterhours\_line(), afterhours\_rank(), afterhours\_summary(), afterhours\_trend(), collaboration\_area(), collaboration\_dist(), collaboration\_fizz(), collaboration\_line(), collaboration\_rank(), collaboration\_sum(), create\_bar(), create\_bar\_asis(), create\_boxplot(), create\_bubble(), create\_dist(), create\_fizz(), create\_inc(), create\_line(), create\_line\_asis(), create\_period\_scatter(), create\_rank(), create\_sankey(), create\_scatter(), create\_stacked(), create\_tracking(), create\_trend(), email\_dist(), email\_fizz(), email\_line(), email\_rank(), email\_summary(), email\_trend(), external\_dist(), external\_fizz(), external\_line(), external\_network\_plot(), external\_rank(), external\_sum(), hr\_trend(), hrvar\_count(), hrvar\_trend(), internal\_network\_plot(), keymetrics\_scan(), meeting\_dist(), meeting\_fizz(), meeting\_line(), meeting\_quality(), meeting\_rank(), meeting\_summary(), meeting\_trend(), meetingtype\_dist(), meetingtype\_dist\_ca(), meetingtype\_dist\_mt(), meetingtype\_summary(), mgrcoatt\_dist(), mgrrel\_matrix(), one2one\_dist(), one2one\_fizz(), one2one\_freq(), one2one\_line(), one2one\_rank(), one2one\_sum(), one2one\_trend(), period\_change(), workloads\_dist(), workloads\_fizz(), workloads\_line(), workloads\_rank(), workloads\_summary(), workloads\_trend(), workpatterns\_area(), workpatterns\_rank() Other Collaboration: collaboration\_area(), collaboration\_dist(), collaboration\_fizz(), collaboration\_line(), collaboration\_rank(), collaboration\_sum()

combine\_signals

Combine signals from the Hourly Collaboration query

# Description

Takes in an Hourly Collaboration Data, and for each hour sums and aggregates the signals (e.g.Emails\_sent and IMs\_sent) in Signals\_sent. This is an internal function used in the Working Patterns functions.

### Usage

```
combine_signals(data, hr, signals = c("Emails_sent", "IMs_sent"))
```

# Arguments

data Hourly Collaboration query containing signal variables (e.g. Emails\_sent\_00\_01)

hr Numeric value between 0 to 23 to iterate through

signals Character vector for specifying which signal types to combine. Defaults to

c("Emails\_sent", "IMs\_sent"). Other valid values include "Unscheduled\_calls"

and "Meetings".

#### **Details**

combine\_signals uses string matching to aggregate columns.

### Value

Returns a numeric vector that represents the sum of signals sent for a given hour.

34 comma

### See Also

```
Other Support: camel_clean(), check_inputs(), cut_hour(), extract_date_range(), extract_hr(), heat_colours(), is_date_format(), maxmin(), p_test(), pairwise_count(), plot_WOE(), read_preamble(), rgb2hex(), totals_bind(), totals_col(), totals_reorder(), tstamp(), us_to_space(), wrap()
```

# **Examples**

comma

Add comma separator for thousands

# **Description**

Takes a numeric value and returns a character value which is rounded to the whole number, and adds a comma separator at the thousands. A convenient wrapper function around round() and format().

# Usage

comma(x)

### **Arguments**

Х

A numeric value

# Value

Returns a formatted string.

connectivity\_report 35

connectivity\_report Generate a Connectivity report in HTML

# Description

The function generates an interactive HTML report using Standard Person Query data as an input. The report contains a series of summary analysis and visualisations relating to key **connectivity** metrics, including external/internal network size vs breadth (Networking\_outside\_organization, Networking\_outside\_domain).

# Usage

```
connectivity_report(
  data,
  hrvar = "LevelDesignation",
  mingroup = 5,
  path = "connectivity report",
  timestamp = TRUE
)
```

faults to TRUE.

# **Arguments**

data	A Standard Person Query dataset in the form of a data frame.
hrvar	String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting by an HR attribute, supply NULL (without quotes).
mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to $5$ .
path	Pass the file path and the desired file name, <i>excluding the file extension</i> . For example, "connectivity report".
timestamp	Logical vector specifying whether to include a timestamp in the file name. De-

# Value

An HTML report with the same file name as specified in the arguments is generated in the working directory. No outputs are directly returned by the function.

### See Also

```
Other Reports: IV_report(), capacity_report(), coaching_report(), collaboration_report(), generate_report(), meeting_tm_report(), read_preamble(), subject_validate_report(), validation_report(), workpatterns_report()
```

36 create\_bar

copy_df
---------

Copy a data frame to clipboard for pasting in Excel

# Description

This is a pipe-optimised function, that feeds into wpa::export(), but can be used as a stand-alone function.

Based on the original function from https://github.com/martinctc/surveytoolbox.

# Usage

```
copy_df(x, row.names = FALSE, col.names = TRUE, quietly = FALSE, ...)
```

### **Arguments**

Х	Data frame to be passed through. Cannot contain list-columns or nested data frames.	
row.names	A logical vector for specifying whether to allow row names. Defaults to FALSE.	
col.names	A logical vector for specifying whether to allow column names. Defaults to FALSE.	
quietly	Set this to TRUE to not print data frame on console	
	Additional arguments for write.table().	

# Value

Copies a data frame to the clipboard with no return value.

# See Also

```
Other\ Import\ and\ Export:\ create\_dt(), export(), import\_to\_fst(), import\_wpa(), standardise\_pq()
```

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Mean Bar Plot for any metric

# **Description**

Provides an overview analysis of a selected metric by calculating a mean per metric. Returns a bar plot showing the average of a selected metric by default. Additional options available to return a summary table.

create\_bar 37

## Usage

```
create_bar(
  data,
  metric,
 hrvar = "Organization",
 mingroup = 5,
  return = "plot",
  bar_colour = "default",
  na.rm = FALSE,
  percent = FALSE,
  plot_title = us_to_space(metric),
  plot_subtitle = paste("Average by", tolower(camel_clean(hrvar))),
  legend_lab = NULL,
  rank = "descending",
  xlim = NULL,
  text_just = 0.5,
  text_colour = "#FFFFFF"
)
```

## **Arguments**

data A Standard Person Query dataset in the form of a data frame.

metric Character string containing the name of the metric, e.g. "Collaboration\_hours"

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

bar\_colour String to specify colour to use for bars. In-built accepted values include "default"

(default), "alert" (red), and "darkblue". Otherwise, hex codes are also ac-

cepted. You can also supply RGB values via rgb2hex().

na.rm A logical value indicating whether NA should be stripped before the computation

proceeds. Defaults to FALSE.

percent Logical value to determine whether to show labels as percentage signs. Defaults

to FALSE.

plot\_title An option to override plot title.

plot\_subtitle An option to override plot subtitle.

legend\_lab String. Option to override legend title/label. Defaults to NULL, where the metric

name will be populated instead.

rank String specifying how to rank the bars. Valid inputs are:

38 create\_bar

- "descending" ranked highest to lowest from top to bottom (default).
- "ascending" ranked lowest to highest from top to bottom.
- NULL uses the original levels of the HR attribute.

xlim An option to set max value in x axis.

text\_just [Experimental] A numeric value controlling for the horizontal position of the

text labels. Defaults to 0.5.

text\_colour [Experimental] String to specify colour to use for the text labels. Defaults to

"#FFFFFF".

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A bar plot for the metric.
- "table": data frame. A summary table for the metric.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(),
create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Flexible: create_bar_asis(), create_boxplot(), create_bubble(), create_density(),
create_dist(), create_fizz(), create_hist(), create_inc(), create_line(), create_line_asis(),
create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(),
create_tracking(), create_trend(), period_change()
```

create\_bar\_asis 39

create\_bar\_asis

Create a bar chart without aggregation for any metric

# **Description**

This function creates a bar chart directly from the aggregated / summarised data. Unlike create\_bar() which performs a person-level aggregation, there is no calculation for create\_bar\_asis() and the values are rendered as they are passed into the function.

# Usage

```
create_bar_asis(
  data,
  group_var,
  bar_var,
  title = NULL,
  subtitle = NULL,
  caption = NULL,
  ylab = group_var,
  xlab = bar_var,
  percent = FALSE,
  bar_colour = "default",
  rounding = 1
)
```

# **Arguments**

data	Plotting data as a data frame.
group_var	String containing name of variable for the group.
bar_var	String containing name of variable representing the value of the bars.
title	Title of the plot.
subtitle	Subtitle of the plot.
caption	Caption of the plot.

40 create\_bar\_asis

ylab Y-axis label for the plot (group axis) xlab X-axis label of the plot (bar axis).

percent Logical value to determine whether to show labels as percentage signs. Defaults

to FALSE.

bar\_colour String to specify colour to use for bars. In-built accepted values include "default"

(default), "alert" (red), and "darkblue". Otherwise, hex codes are also accepted.

You can also supply RGB values via rgb2hex().

rounding Numeric value to specify number of digits to show in data labels

#### Value

'ggplot' object. A horizontal bar plot.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_boxplot(), create_bubble(), create_dist(),
create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Flexible: create_bar(), create_boxplot(), create_bubble(), create_density(), create_dist(),
create_fizz(), create_hist(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), period_change()
```

create\_boxplot 41

```
bar_colour = "darkblue",
                  rounding = 0)
library(dplyr)
# Summarise Non-person-average median `Emails_sent`
med_df <-
 sq_data %>%
 group_by(Organization) %>%
 summarise(Emails_sent_median = median(Emails_sent))
med_df %>%
 create_bar_asis(
   group_var = "Organization",
   bar_var = "Emails_sent_median",
   title = "Median Emails Sent by Organization",
   subtitle = "Person Averaging Not Applied",
   bar_colour = "darkblue",
   caption = extract_date_range(sq_data, return = "text")
```

create\_boxplot

Box Plot for any metric

## **Description**

Analyzes a selected metric and returns a box plot by default. Additional options available to return a table with distribution elements.

# Usage

```
create_boxplot(
  data,
  metric,
  hrvar = "Organization",
  mingroup = 5,
  return = "plot"
)
```

# **Arguments**

data A Standard Person Query dataset in the form of a data frame.

metric Character string containing the name of the metric, e.g. "Collaboration\_hours"

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

42 create\_boxplot

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

#### **Details**

This is a general purpose function that powers all the functions in the package that produce box plots.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A box plot for the metric.
- "table": data frame. A summary table for the metric.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_bubble(), create_dist(),
create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Flexible: create_bar(), create_bar_asis(), create_bubble(), create_density(), create_dist(),
create_fizz(), create_hist(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), period_change()
```

create\_bubble 43

create\_bubble

Create a bubble plot with two selected Viva Insights metrics (General Purpose), with size representing the number of employees in the group.

# Description

Returns a bubble plot of two selected metrics, using size to map the number of employees.

# Usage

```
create_bubble(
  data,
  metric_x,
  metric_y,
  hrvar = "Organization",
  mingroup = 5,
  return = "plot",
  bubble_size = c(1, 10)
)
```

# **Arguments**

data	A Standard Person Query dataset in the form of a data frame.
metric_x	Character string containing the name of the metric, e.g. "Collaboration_hours"
metric_y	Character string containing the name of the metric, e.g. "Collaboration_hours"
hrvar	HR Variable by which to split metrics, defaults to "Organization" but accepts any character vector, e.g. "LevelDesignation"
mingroup	Numeric value setting the privacy threshold $\!\!\!/$ minimum group size. Defaults to 5.
return	String specifying what to return. This must be one of the following strings: - "plot" - "table"
bubble_size	A numeric vector of length two to specify the size range of the bubbles

44 create\_bubble

#### **Details**

This is a general purpose function that powers all the functions in the package that produce bubble plots.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A bubble plot for the metric.
- "table": data frame. A summary table for the metric.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_dist(),
create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Flexible: create_bar(), create_bar_asis(), create_boxplot(), create_density(),
create_dist(), create_fizz(), create_hist(), create_inc(), create_line(), create_line_asis(),
create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(),
create_tracking(), create_trend(), period_change()
```

create\_density 45

create\_density

Create a density plot for any metric

# **Description**

Provides an analysis of the distribution of a selected metric. Returns a faceted density plot by default. Additional options available to return the underlying frequency table.

# Usage

```
create_density(
  data,
  metric,
  hrvar = "Organization",
  mingroup = 5,
  ncol = NULL,
  return = "plot"
)
```

# **Arguments**

data	A Standard Person Query dataset in the form of a data frame.	
metric	String containing the name of the metric, e.g. "Collaboration_hours"	
hrvar	String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting by an HR attribute, supply NULL (without quotes).	
mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to 5.	
ncol	Numeric value setting the number of columns on the plot. Defaults to NULL (automatic).	
return	String specifying what to return. This must be one of the following strings:  • "plot"  • "table"  • "data"  • "frequency"  See Value for more information.	

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A faceted density plot for the metric.
- "table": data frame. A summary table for the metric.
- "data": data frame. Data with calculated person averages.
- "frequency: list of data frames. Each data frame contains the frequencies used in each panel of the plotted histogram.

46 create\_dist

## See Also

```
Other Flexible: create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(), create_fizz(), create_hist(), create_inc(), create_line(), create_line_asis(), create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(), create_trend(), period_change()
```

## **Examples**

create\_dist

Horizontal 100 percent stacked bar plot for any metric

## Description

Provides an analysis of the distribution of a selected metric. Returns a stacked bar plot by default. Additional options available to return a table with distribution elements.

## Usage

```
create_dist(
  data,
  metric,
  hrvar = "Organization",
  mingroup = 5,
  return = "plot",
  cut = c(15, 20, 25),
  dist_colours = c("#facebc", "#fcf0eb", "#b4d5dd", "#bfe5ee"),
  unit = "hours",
  lbound = 0,
  ubound = 100,
  sort_by = NULL,
  labels = NULL
)
```

create\_dist 47

## **Arguments**

data	A Standard Person Query dataset in the form of a data frame.
metric	String containing the name of the metric, e.g. "Collaboration_hours"
hrvar	String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting by an HR attribute, supply NULL (without quotes).
mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to 5.
return	String specifying what to return. This must be one of the following strings:  • "plot"  • "table"
	See Value for more information.
cut	A numeric vector of length three to specify the breaks for the distribution, e.g. $c(10,15,20)$
dist_colours	A character vector of length four to specify colour codes for the stacked bars.
unit	String to specify what unit to use. This defaults to "hours" but can accept any custom string. See cut_hour() for more details.
lbound	Numeric. Specifies the lower bound (inclusive) value for the minimum label. Defaults to $0$ .
ubound	Numeric. Specifies the upper bound (inclusive) value for the maximum label. Defaults to 100.
sort_by	String to specify the bucket label to sort by. Defaults to NULL (no sorting).
labels	Character vector to override labels for the created categorical variables. Must be a named vector - see examples.

### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A stacked bar plot for the metric.
- "table": data frame. A summary table for the metric.

## See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(), afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(), create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(), email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(), keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
```

48 create\_dt

```
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()

Other Flexible: create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_density(),
create_fizz(), create_hist(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), period_change()
```

# **Examples**

```
# Return plot
create_dist(sq_data, metric = "Collaboration_hours", hrvar = "Organization")
# Return summary table
create_dist(sq_data, metric = "Collaboration_hours", hrvar = "Organization", return = "table")
# Use custom labels by providing a label vector
eh_labels <- c(
  "Fewer than fifteen" = "< 15 hours",
  "Between fifteen and twenty" = "15 - 20 hours",
 "Between twenty and twenty-five" = "20 - 25 hours",
  "More than twenty-five" = "25+ hours"
)
sq_data %>%
 create_dist(metric = "Email_hours",
              labels = eh_labels, return = "plot")
# Sort by a category
sq_data %>%
 create_dist(metric = "Collaboration_hours",
              sort_by = "25+ hours")
```

create\_dt

Create interactive tables in HTML with 'download' buttons.

## **Description**

See https://martinctc.github.io/blog/vignette-downloadable-tables-in-rmarkdown-with-the-dt-package/for more.

#### Usage

```
create_dt(x, rounding = 1, freeze = 2, percent = FALSE)
```

create\_fizz 49

## **Arguments**

x Data frame to be passed through.

rounding Numeric vector to specify the number of decimal points to display

freeze Number of columns from the left to 'freeze'. Defaults to 2, which includes the

row number column.

percent Logical value specifying whether to display numeric columns as percentages.

# Value

Returns an HTML widget displaying rectangular data.

#### See Also

```
Other Import and Export: copy_df(), export(), import_to_fst(), import_wpa(), standardise_pq()
```

# **Examples**

```
out_tb <- hrvar_count(sq_data, hrvar = "Organization", return = "table")
create_dt(out_tb)</pre>
```

create\_fizz

Fizzy Drink / Jittered Scatter Plot for any metric

# **Description**

Analyzes a selected metric and returns a 'fizzy' scatter plot by default. Additional options available to return a table with distribution elements.

## Usage

```
create_fizz(
  data,
  metric,
  hrvar = "Organization",
  mingroup = 5,
  return = "plot"
)
```

## **Arguments**

data A Standard Person Query dataset in the form of a data frame.

metric Character string containing the name of the metric, e.g. "Collaboration\_hours"

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

50 create\_fizz

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

#### **Details**

return

This is a general purpose function that powers all the functions in the package that produce 'fizzy drink' / jittered scatter plots.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A jittered scatter plot for the metric.
- "table": data frame. A summary table for the metric.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Flexible: create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_density(),
create_dist(), create_hist(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), period_change()
```

```
# Create a fizzy plot for Work Week Span by Level Designation
create_fizz(sq_data, metric = "Workweek_span", hrvar = "LevelDesignation", return = "plot")
# Create a summary statistics table for Work Week Span by Organization
create_fizz(sq_data, metric = "Workweek_span", hrvar = "Organization", return = "table")
```

create\_hist 51

```
# Create a fizzy plot for Collaboration Hours by Level Designation create_fizz(sq_data, metric = "Collaboration_hours", hrvar = "LevelDesignation", return = "plot")
```

create\_hist

Create a histogram plot for any metric

# Description

Provides an analysis of the distribution of a selected metric. Returns a faceted histogram by default. Additional options available to return the underlying frequency table.

# Usage

```
create_hist(
  data,
  metric,
  hrvar = "Organization",
  mingroup = 5,
  binwidth = 1,
  ncol = NULL,
  return = "plot"
)
```

# Arguments

data	A Standard Person Query dataset in the form of a data frame.	
metric	String containing the name of the metric, e.g. "Collaboration_hours"	
hrvar	String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting by an HR attribute, supply NULL (without quotes).	
mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to 5.	
binwidth	Numeric value for setting binwidth argument within ggplot2::geom_histogram(). Defaults to 1.	
ncol	Numeric value setting the number of columns on the plot. Defaults to NULL (automatic).	
return	String specifying what to return. This must be one of the following strings:	
	• "plot"	
	• "table"	
	• "data"	
	• "frequency"	

See Value for more information.

52 create\_inc

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A faceted histogram for the metric.
- "table": data frame. A summary table for the metric.
- "data": data frame. Data with calculated person averages.
- "frequency: list of data frames. Each data frame contains the frequencies used in each panel of the plotted histogram.

#### See Also

```
Other Flexible: create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_density(), create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(), create_trend(), period_change()
```

## **Examples**

create\_inc

Create an incidence analysis reflecting proportion of population scoring above or below a threshold for a metric

# Description

An incidence analysis is generated, with each value in the table reflecting the proportion of the population that is above or below a threshold for a specified metric. There is an option to only provide a single hrvar in which a bar plot is generated, or two hrvar values where an incidence table (heatmap) is generated.

create\_inc 53

# Usage

```
create_inc(
  data,
  metric,
  hrvar,
  mingroup = 5,
  threshold,
  position,
  return = "plot"
)
create_incidence(
  data,
  metric,
  hrvar,
  mingroup = 5,
  threshold,
  position,
  return = "plot"
)
```

# Arguments

data	A Standard Person Query dataset in the form of a data frame.	
metric	Character string containing the name of the metric, e.g. "Collaboration_hours"	
hrvar	Character vector of at most length 2 containing the name of the HR Variable by which to split metrics.	
mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to 5.	
threshold	Numeric value specifying the threshold.	
position	String containing the below valid values:	
	<ul><li> "above": show incidence of those equal to or above the threshold</li><li> "below": show incidence of those equal to or below the threshold</li></ul>	
return	String specifying what to return. This must be one of the following strings:	
	• "plot"	
	• "table"	
	See Value for more information.	

# Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A heat map.
- "table": data frame. A summary table.

54 create\_ITSA

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Flexible: create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_density(),
create_dist(), create_fizz(), create_hist(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), period_change()
```

#### **Examples**

```
# Only a single HR attribute
create_inc(
 data = sq_data,
 metric = "After_hours_collaboration_hours",
 hrvar = "Organization",
 threshold = 4,
 position = "above"
)
# Two HR attributes
create_inc(
 data = sq_data,
 metric = "Collaboration_hours",
 hrvar = c("LevelDesignation", "Organization"),
 threshold = 20,
 position = "below"
)
```

create\_ITSA

Estimate an effect of intervention on every Viva Insights metric in input file by applying single-group Interrupted Time-Series Analysis (ITSA)

create\_ITSA 55

## **Description**

```
r lifecycle::badge('experimental')
```

This function implements ITSA method described in the paper 'Conducting interrupted time-series analysis for single- and multiple-group comparisons', Ariel Linden, The Stata Journal (2015), 15, Number 2, pp. 480-500

This function further requires the installation of 'sandwich', 'portes', and 'lmtest' in order to work. These packages can be installed from CRAN using install.packages().

# Usage

```
create_ITSA(
  data,
  before_start = min(as.Date(data$Date, "%m/%d/%Y")),
  before_end,
  after_start,
  after_end = max(as.Date(data$Date, "%m/%d/%Y")),
  ac_lags_max = 7,
  return = "table"
)
```

## **Arguments**

data

Person Query as a dataframe including date column named Date. This function assumes the data format is MM/DD/YYYY as is standard in a Viva Insights query output.

before\_start

Start date of 'before' time period in MM/DD/YYYY format as character type. Before time period is the period before the intervention (e.g. training program, re-org, shift to remote work) occurs and bounded by before\_start and before\_end parameters. Longer period increases likelihood of achieving more statistically significant results. Defaults to earliest date in dataset.

before\_end

End date of 'before' time period in MM/DD/YYYY format as character type.

after\_start

Start date of 'after' time period in MM/DD/YYYY format as character type. After time period is the period after the intervention occurs and bounded by after\_start and after\_end parameters. Longer period increases likelihood of achieving more statistically significant results. Defaults to date after before\_end.

after\_end

End date of 'after' time period in MM/DD/YYYY format as character type. Defaults to latest date in dataset.

ac\_lags\_max

maximum lag for autocorrelation test. Default is 7

return

String specifying what output to return. Defaults to "table". Valid return options include:

- 'plot': return a list of plots.
- 'table': return data.frame with estimated models' coefficients and their corresponding p-values You should look for significant p-values in beta\_2 to indicate an immediate treatment effect, and/or in beta\_3 to indicate a treatment effect over time

56 create\_IV

## **Details**

This function uses the additional package dependencies 'sandwich' and 'lmtest'. Please install these separately from CRAN prior to running the function.

As of May 2022, the 'portes' package was archived from CRAN. The dependency has since been removed and dependent functions Ljungbox() incorporated into the **wpa** package.

### Author(s)

Aleksey Ashikhmin alashi@microsoft.com

#### See Also

Other Flexible Input: period\_change()

## **Examples**

```
# Returns summary table
create_ITSA(
  data = sq_data,
  before_start = "12/15/2019",
  before_end = "12/29/2019",
  after_start = "1/5/2020",
  after_end = "1/26/2020",
  ac_{lags_max} = 7,
  return = "table")
# Returns list of plots
plot_list <-
  create_ITSA(
    data = sq_data,
   before_start = "12/15/2019",
   before_end = "12/29/2019",
    after_start = "1/5/2020",
   after_end = "1/26/2020",
   ac_{lags_max} = 7,
    return = 'plot')
# Extract a plot as an example
plot_list$Workweek_span
```

create\_IV

Calculate Information Value for a selected outcome variable

## **Description**

Specify an outcome variable and return IV outputs. All numeric variables in the dataset are used as predictor variables.

create\_IV 57

## Usage

```
create_IV(
  data,
  predictors = NULL,
  outcome,
  bins = 5,
  siglevel = 0.05,
  exc_sig = FALSE,
  return = "plot"
)
```

### **Arguments**

data A Person Query dataset in the form of a data frame. predictors A character vector specifying the columns to be used as predictors. Defaults to NULL, where all numeric vectors in the data will be used as predictors. A string specifying a binary variable, i.e. can only contain the values 1 or 0. outcome bins Number of bins to use, defaults to 5. siglevel Significance level to use in comparing populations for the outcomes, defaults to 0.05 exc\_sig Logical value determining whether to exclude values where the p-value lies below what is set at siglevel. Defaults to FALSE, where p-value calculation does not happen altogether. return String specifying what to return. This must be one of the following strings: • "plot" • "summary" • "list" • "plot-WOE" • "IV"

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A bar plot showing the IV value of the top (maximum 12) variables.
- "summary": data frame. A summary table for the metric.

See Value for more information.

- "list": list. A list of outputs for all the input variables.
- "plot-WOE": A list of 'ggplot' objects that show the WOE for each predictor used in the model.
- "IV" returns a list object which mirrors the return in Information::create\_infotables().

## See Also

```
Other Variable Association: IV_by_period(), IV_report(), plot_WOE()
Other Information Value: IV_by_period(), IV_report(), plot_WOE()
```

58 create\_line

## **Examples**

create\_line

Time Trend - Line Chart for any metric

# Description

Provides a week by week view of a selected metric, visualised as line charts. By default returns a line chart for the defined metric, with a separate panel per value in the HR attribute. Additional options available to return a summary table.

## Usage

```
create_line(
  data,
  metric,
  hrvar = "Organization",
  mingroup = 5,
  ncol = NULL,
  return = "plot"
)
```

## Arguments

data A Standard Person Query dataset in the form of a data frame.

metric Character string containing the name of the metric, e.g. "Collaboration\_hours"

hrvar String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

create\_line 59

mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to 5.
ncol	Numeric value setting the number of columns on the plot. Defaults to NULL (automatic).
return	String specifying what to return. This must be one of the following strings:
	• "plot"
	• "table"

#### **Details**

This is a general purpose function that powers all the functions in the package that produce faceted line plots.

#### Value

A different output is returned depending on the value passed to the return argument:

• "plot": 'ggplot' object. A faceted line plot for the metric.

See Value for more information.

• "table": data frame. A summary table for the metric.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Flexible: create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_density(),
create_dist(), create_fizz(), create_hist(), create_inc(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), period_change()
Other Time-series: IV_by_period(), create_line_asis(), create_period_scatter(), create_trend(),
period_change()
```

create\_line\_asis

## **Examples**

```
# Return plot of Email Hours
sq_data %>% create_line(metric = "Email_hours", return = "plot")

# Return plot of Collaboration Hours
sq_data %>% create_line(metric = "Collaboration_hours", return = "plot")

# Return plot but coerce plot to two columns
sq_data %>%
    create_line(
        metric = "Collaboration_hours",
        hrvar = "Organization",
        ncol = 2
      )

# Return plot of Work week span and cut by `LevelDesignation`
sq_data %>% create_line(metric = "Workweek_span", hrvar = "LevelDesignation")
```

create\_line\_asis

Create a line chart without aggregation for any metric

## **Description**

This function creates a line chart directly from the aggregated / summarised data. Unlike create\_line() which performs a person-level aggregation, there is no calculation for create\_line\_asis() and the values are rendered as they are passed into the function. The only requirement is that a date\_var is provided for the x-axis.

## Usage

```
create_line_asis(
  data,
  date_var = "Date",
  metric,
  title = NULL,
  subtitle = NULL,
  caption = NULL,
  ylab = date_var,
  xlab = metric,
  line_colour = rgb2hex(0, 120, 212)
)
```

# Arguments

data Plotting data as a data frame.

date\_var String containing name of variable for the horizontal axis.

create\_line\_asis 61

metric String containing name of variable representing the line.

title Title of the plot.
subtitle Subtitle of the plot.
caption Caption of the plot.

ylab Y-axis label for the plot (group axis) xlab X-axis label of the plot (bar axis).

line\_colour String to specify colour to use for the line. Hex codes are accepted. You can

also supply RGB values via rgb2hex().

#### Value

Returns a 'ggplot' object representing a line plot.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Flexible: create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_density(),
create_dist(), create_fizz(), create_hist(), create_inc(), create_line(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), period_change()
Other Time-series: IV_by_period(), create_line(), create_period_scatter(), create_trend(),
period_change()
```

```
library(dplyr)

# Median `Emails_sent` grouped by `Date`

# Without Person Averaging

med_df <-
    sq_data %>%
    group_by(Date) %>%
    summarise(Emails_sent_median = median(Emails_sent))
```

62 create\_period\_scatter

```
med_df %>%
  create_line_asis(
    date_var = "Date",
    metric = "Emails_sent_median",
    title = "Median Emails Sent",
    subtitle = "Person Averaging Not Applied",
    caption = extract_date_range(sq_data, return = "text")
)
```

create\_period\_scatter Period comparison scatter plot for any two metrics

# Description

Returns two side-by-side scatter plots representing two selected metrics, using colour to map an HR attribute and size to represent number of employees. Returns a faceted scatter plot by default, with additional options to return a summary table.

# Usage

```
create_period_scatter(
   data,
   hrvar = "Organization",
   metric_x = "Multitasking_meeting_hours",
   metric_y = "Meeting_hours",
   before_start = min(as.Date(data$Date, "%m/%d/%Y")),
   before_end,
   after_start = as.Date(before_end) + 1,
   after_end = max(as.Date(data$Date, "%m/%d/%Y")),
   before_label = "Period 1",
   after_label = "Period 2",
   mingroup = 5,
   return = "plot"
)
```

# **Arguments**

data	A Standard Person Query dataset in the form of a data frame.	
hrvar	HR Variable by which to split metrics. Accepts a character vector, defaults to "Organization" but accepts any character vector, e.g. "LevelDesignation"	
metric_x	Character string containing the name of the metric, e.g. "Collaboration_hours"	
metric_y	Character string containing the name of the metric, e.g. "Collaboration_hours"	
before_start	Start date of "before" time period in YYYY-MM-DD	
before_end	End date of "before" time period in YYYY-MM-DD	

create\_period\_scatter 63

after_start	Start date of "after" time period in YYYY-MM-DD
after_end	End date of "after" time period in YYYY-MM-DD
before_label	String to specify a label for the "before" period. Defaults to "Period 1".
after_label	String to specify a label for the "after" period. Defaults to "Period 2".
mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to 5.
return	Character vector specifying what to return, defaults to "plot". Valid inputs are "plot" and "table".

#### **Details**

This is a general purpose function that powers all the functions in the package that produce faceted scatter plots.

#### Value

Returns a 'ggplot' object showing two scatter plots side by side representing the two periods.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_rank(),
create_sankey(), create_scatter(), create_stacked(), create_tracking(), create_trend(),
email_dist(), email_fizz(), email_line(), email_rank(), email_summary(), email_trend(),
external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(),
external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Flexible: create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_density(),
create_dist(), create_fizz(), create_hist(), create_inc(), create_line(), create_line_asis(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), period_change()
Other Time-series: IV_by_period(), create_line(), create_line_asis(), create_trend(),
period_change()
```

64 create\_rank

create\_rank

Rank all groups across HR attributes on a selected Viva Insights metric

## **Description**

This function scans a standard Person query output for groups with high levels of a given Viva Insights Metric. Returns a plot by default, with an option to return a table with all groups (across multiple HR attributes) ranked by the specified metric.

## Usage

```
create_rank(
  data,
  metric,
  hrvar = extract_hr(data, exclude_constants = TRUE),
  mingroup = 5,
  return = "table",
  mode = "simple",
  plot_mode = 1
)
```

# **Arguments**

data A Standard Person Query dataset in the form of a data frame.

metric Character string containing the name of the metric, e.g. "Collaboration\_hours"

hrvar String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings:

"plot" (default)"table"

See Value for more information.

mode String to specify calculation mode. Must be either:

• "simple"

create\_rank 65

• "combine"

plot\_mode

Numeric vector to determine which plot mode to return. Must be either 1 or 2, and is only used when return = "plot".

- 1: Top and bottom five groups across the data population are highlighted
- 2: Top and bottom groups *per* organizational attribute are highlighted

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A bubble plot where the x-axis represents the metric, the y-axis represents the HR attributes, and the size of the bubbles represent the size of the organizations. Note that there is no plot output if mode is set to "combine".
- "table": data frame. A summary table for the metric.

### Author(s)

Carlos Morales Torrado carlos.morales@microsoft.com
Martin Chan martin.chan@microsoft.com

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_sankey(), create_scatter(), create_stacked(), create_tracking(), create_trend(),
email_dist(), email_fizz(), email_line(), email_rank(), email_summary(), email_trend(),
external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(),
external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Flexible: create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_density(),
create_dist(), create_fizz(), create_hist(), create_inc(), create_line(), create_line_asis(),
create_period_scatter(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), period_change()
```

```
sq_data_small <- dplyr::slice_sample(sq_data, prop = 0.1)
# Plot mode 1 - show top and bottom five groups
create_rank(</pre>
```

create\_rank\_combine

```
data = sq_data_small,
  hrvar = c("FunctionType", "LevelDesignation"),
  metric = "Emails_sent",
  return = "plot",
  plot_mode = 1
)
# Plot mode 2 - show top and bottom groups per HR variable
create_rank(
  data = sq_data_small,
  hrvar = c("FunctionType", "LevelDesignation"),
  metric = "Emails_sent",
  return = "plot",
  plot_mode = 2
)
# Return a table
create_rank(
  data = sq_data_small,
 metric = "Emails_sent",
  return = "table"
)
# Return a table - combination mode
create_rank(
  data = sq_data_small,
  metric = "Emails_sent",
 mode = "combine",
  return = "table"
)
```

create\_rank\_combine

Create combination pairs of HR variables and run 'create\_rank()'

## **Description**

Create pairwise combinations of HR variables and compute an average of a specified advanced insights metric.

# Usage

```
create_rank_combine(data, hrvar = extract_hr(data), metric, mingroup = 5)
```

# **Arguments**

data

A Standard Person Query dataset in the form of a data frame.

create\_sankey 67

hrvar	String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting by an HR attribute, supply NULL (without quotes).
metric	Character string containing the name of the metric, e.g. "Collaboration_hours"
mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to 5

## **Details**

This function is called when the mode argument in create\_rank() is specified as "combine".

## Value

Data frame containing the following variables:

- hrvar: placeholder column that denotes the output as "Combined".
- group: pairwise combinations of HR attributes with the HR attribute in square brackets followed by the value of the HR attribute.
- Name of the metric (as passed to metric)
- n

# **Examples**

```
# Use a small sample for faster runtime
sq_data_small <- dplyr::slice_sample(sq_data, prop = 0.1)

create_rank_combine(
   data = sq_data_small,
   metric = "Email_hours"
)</pre>
```

create\_sankey

Create a sankey chart from a two-column count table

# Description

Create a 'networkD3' style sankey chart based on a long count table with two variables. The input data should have three columns, where each row is a unique group:

- 1. Variable 1
- 2. Variable 2
- 3. Count

## Usage

```
create_sankey(data, var1, var2, count = "n")
```

68 create\_sankey

## Arguments

data	Data frame of the long count table.
var1	String containing the name of the variable to be shown on the left.
var2	String containing the name of the variable to be shown on the right.
count	String containing the name of the count variable.

#### Value

A 'sankeyNetwork' and 'htmlwidget' object containing a two-tier sankey plot. The output can be saved locally with htmlwidgets::saveWidget().

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_scatter(), create_stacked(), create_tracking(), create_trend(),
email_dist(), email_fizz(), email_line(), email_rank(), email_summary(), email_trend(),
external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(),
external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Flexible: create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_density(),
create_dist(), create_fizz(), create_hist(), create_inc(), create_line(), create_line_asis(),
create_period_scatter(), create_rank(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), period_change()
```

```
sq_data %>%
  dplyr::count(Organization, FunctionType) %>%
  create_sankey(var1 = "Organization", var2 = "FunctionType")
```

create\_scatter 69

create_scatter	Create a Scatter plot with two selected Viva Insights metrics (General Purpose)
----------------	---

# Description

Returns a scatter plot of two selected metrics, using colour to map an HR attribute. Returns a scatter plot by default, with additional options to return a summary table.

# Usage

```
create_scatter(
  data,
  metric_x,
  metric_y,
  hrvar = "Organization",
  mingroup = 5,
  return = "plot"
)
```

# **Arguments**

data	A Standard Person Query dataset in the form of a data frame.
metric_x	Character string containing the name of the metric, e.g. "Collaboration_hours"
metric_y	Character string containing the name of the metric, e.g. "Collaboration_hours"
hrvar	HR Variable by which to split metrics, defaults to "Organization" but accepts any character vector, e.g. "LevelDesignation"
mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to 5.
return	Character vector specifying what to return, defaults to "plot". Valid inputs are "plot" and "table".

## **Details**

This is a general purpose function that powers all the functions in the package that produce scatter plots.

# Value

Returns a 'ggplot' object by default, where 'plot' is passed in return. When 'table' is passed, a summary table is returned as a data frame.

70 create\_stacked

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_stacked(), create_tracking(), create_trend(),
email_dist(), email_fizz(), email_line(), email_rank(), email_summary(), email_trend(),
external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(),
external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Flexible: create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_density(),
create_dist(), create_fizz(), create_hist(), create_inc(), create_line(), create_line_asis(),
create_period_scatter(), create_rank(), create_sankey(), create_stacked(), create_tracking(),
create_trend(), period_change()
```

## **Examples**

```
create_scatter(sq_data,
"Internal_network_size",
"External_network_size",
"Organization")

create_scatter(sq_data,
   "Generated_workload_call_hours",
   "Generated_workload_email_hours",
   "Organization", mingroup = 100, return = "plot")
```

create\_stacked

Horizontal stacked bar plot for any metric

# Description

Creates a sum total calculation using selected metrics, where the typical use case is to create different definitions of collaboration hours. Returns a stacked bar plot by default. Additional options available to return a summary table.

#### Usage

```
create_stacked(
  data,
```

create\_stacked 71

```
hrvar = "Organization",
metrics = c("Meeting_hours", "Email_hours"),
mingroup = 5,
return = "plot",
stack_colours = c("#1d627e", "#34b1e2", "#b4d5dd", "#adc0cb"),
percent = FALSE,
plot_title = "Collaboration Hours",
plot_subtitle = paste("Average by", tolower(camel_clean(hrvar))),
legend_lab = NULL,
rank = "descending",
xlim = NULL,
text_just = 0.5,
text_colour = "#FFFFFF"
```

#### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

metrics A character vector to specify variables to be used in calculating the "Total" value,

e.g. c("Meeting\_hours", "Email\_hours"). The order of the variable names sup-

plied determine the order in which they appear on the stacked plot.

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return Character vector specifying what to return, defaults to "plot". Valid inputs are

"plot" and "table".

stack\_colours A character vector to specify the colour codes for the stacked bar charts.

percent Logical value to determine whether to show labels as percentage signs. Defaults

to FALSE.

plot\_title String. Option to override plot title.

plot\_subtitle String. Option to override plot subtitle.

legend\_lab String. Option to override legend title/label. Defaults to NULL, where the metric

name will be populated instead.

rank String specifying how to rank the bars. Valid inputs are:

• "descending" - ranked highest to lowest from top to bottom (default).

• "ascending" - ranked lowest to highest from top to bottom.

• NULL - uses the original levels of the HR attribute.

xlim An option to set max value in x axis.

text\_just [Experimental] A numeric value controlling for the horizontal position of the

text labels. Defaults to 0.5.

text\_colour [Experimental] String to specify colour to use for the text labels. Defaults to

"#FFFFFF".

72 create\_stacked

#### Value

Returns a 'ggplot' object by default, where 'plot' is passed in return. When 'table' is passed, a summary table is returned as a data frame.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_tracking(), create_trend(),
email_dist(), email_fizz(), email_line(), email_rank(), email_summary(), email_trend(),
external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(),
external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Flexible: create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_density(),
create_dist(), create_fizz(), create_hist(), create_inc(), create_line(), create_line_asis(),
create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_tracking(),
create_trend(), period_change()
```

```
sq_data %>%
 create_stacked(hrvar = "LevelDesignation",
                 metrics = c("Meeting_hours", "Email_hours"),
                 return = "plot")
sq_data %>%
 create_stacked(hrvar = "FunctionType",
                 metrics = c("Meeting_hours",
                              "Email_hours",
                             "Call_hours",
                              "Instant_Message_hours"),
                 return = "plot",
                 rank = "ascending")
sq_data %>%
 create_stacked(hrvar = "FunctionType",
                 metrics = c("Meeting_hours",
                              "Email_hours",
                              "Call_hours",
                              "Instant_Message_hours"),
                 return = "table")
```

create\_tracking 73

create_tracking	Create a line chart that tracks metrics over time with a 4-week rolling
	average

# Description

## [Experimental]

Create a two-series line chart that visualizes a set of metric over time for the selected population, with one of the series being a four-week rolling average.

# Usage

```
create_tracking(
  data,
  metric,
  plot_title = us_to_space(metric),
  plot_subtitle = "Measure over time",
  percent = FALSE
)
```

## **Arguments**

data A Standard Person Query dataset in the form of a data frame.

metric Character string containing the name of the metric, e.g. "Collaboration\_hours"

percentage signs. Defaults to FALSE.

plot\_title An option to override plot title.
plot\_subtitle An option to override plot subtitle.

percent Logical value to determine whether to show labels as percentage signs. Defaults

to FALSE.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(), afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(), create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(), email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(), keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(), meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(), meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(), one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
```

74 create\_trend

```
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()

Other Flexible: create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_density(),
create_dist(), create_fizz(), create_hist(), create_inc(), create_line(), create_line_asis(),
create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(),
create_trend(), period_change()
```

## **Examples**

```
sq_data %>%
  create_tracking(
   metric = "Collaboration_hours",
   percent = FALSE
)
```

create\_trend

Heat mapped horizontal bar plot over time for any metric

# **Description**

Provides a week by week view of a selected Viva Insights metric. By default returns a week by week heatmap bar plot, highlighting the points in time with most activity. Additional options available to return a summary table.

## Usage

```
create_trend(
  data,
  metric,
  hrvar = "Organization",
  mingroup = 5,
  palette = c("steelblue4", "aliceblue", "white", "mistyrose1", "tomato1"),
  return = "plot",
  legend_title = "Hours"
)
```

## **Arguments**

A Standard Person Query dataset in the form of a data frame.

Character string containing the name of the metric, e.g. "Collaboration\_hours"

String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting by an HR attribute, supply NULL (without quotes).

Numeric value setting the privacy threshold / minimum group size. Defaults to 5.

create\_trend 75

Character vector containing colour codes, ranked from the lowest value to the highest value. This is passed directly to ggplot2::scale\_fill\_gradientn().

Character vector specifying what to return, defaults to "plot". Valid inputs are "plot" and "table".

String to be used as the title of the legend. Defaults to "Hours".

#### Value

Returns a 'ggplot' object by default, where 'plot' is passed in return. When 'table' is passed, a summary table is returned as a data frame.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
email_dist(), email_fizz(), email_line(), email_rank(), email_summary(), email_trend(),
external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(),
external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Flexible: create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_density(),
create_dist(), create_fizz(), create_hist(), create_inc(), create_line(), create_line_asis(),
create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(),
create_tracking(), period_change()
Other Time-series: IV_by_period(), create_line(), create_line_asis(), create_period_scatter(),
period_change()
```

## **Examples**

```
create_trend(sq_data, metric = "Collaboration_hours", hrvar = "LevelDesignation")

# custom colours
create_trend(
    sq_data,
    metric = "Collaboration_hours",
    hrvar = "LevelDesignation",
    palette = c(
        "#FB6107",
        "#F3DE2C",
        "#7CB518",
        "#5C8001"
```

76 cut\_hour

)

cut\_hour

Convert a numeric variable for hours into categorical

# **Description**

Supply a numeric variable, e.g. Collaboration\_hours, and return a character vector.

## Usage

```
cut_hour(metric, cuts, unit = "hours", lbound = 0, ubound = 100)
```

## **Arguments**

metric	A numeric variable representing hours.
cuts	A numeric vector of minimum length 3 to represent the cut points required. The minimum and maximum values provided in the vector are inclusive.
unit	String to specify the unit of the labels. Defaults to "hours".
lbound	Numeric. Specifies the lower bound (inclusive) value for the minimum label. Defaults to $0$ .
ubound	Numeric. Specifies the upper bound (inclusive) value for the maximum label.  Defaults to 100

## **Details**

This is used within create\_dist() for numeric to categorical conversion.

# Value

Character vector representing a converted categorical variable, appended with the label of the unit. See examples for more information.

# See Also

```
Other Support: camel_clean(), check_inputs(), combine_signals(), extract_date_range(), extract_hr(), heat_colours(), is_date_format(), maxmin(), p_test(), pairwise_count(), plot_WOE(), read_preamble(), rgb2hex(), totals_bind(), totals_col(), totals_reorder(), tstamp(), us_to_space(), wrap()
```

dv\_data 77

## **Examples**

```
# Direct use
cut_hour(1:30, cuts = c(15, 20, 25))
# Use on a query
cut_hour(sq_data$Collaboration_hours, cuts = c(10, 15, 20))
```

dv\_data

Sample Standard Person Query dataset for Data Validation

# Description

A dataset generated from a Standard Person Query from advanced insights in Viva Insights. Note that this is largely interchangeable with a **Ways of Working Assessment** query, with the exception of some additional variables and the different variable names used for Collaboration\_hours and Instant\_Message\_hours.

## Usage

dv\_data

#### **Format**

A data frame with 897 rows and 69 variables:

PersonId

**Date** 

Workweek span

Meetings\_with\_skip\_level

Meeting\_hours\_with\_skip\_level

Generated\_workload\_email\_hours

Generated\_workload\_email\_recipients

Generated\_workload\_instant\_messages\_hours

Generated\_workload\_instant\_messages\_recipients

Generated\_workload\_call\_hours

Generated\_workload\_call\_participants

Generated\_workload\_calls\_organized

External\_network\_size

Internal\_network\_size

Networking\_outside\_company

Networking\_outside\_organization

After\_hours\_meeting\_hours

78 dv\_data

Open\_1\_hour\_block

Open\_2\_hour\_blocks

Total\_focus\_hours

Low\_quality\_meeting\_hours

Total\_emails\_sent\_during\_meeting

Meetings

Meeting\_hours

Conflicting\_meeting\_hours

Multitasking\_meeting\_hours

Redundant\_meeting\_hours\_\_lower\_level\_

Redundant\_meeting\_hours\_\_organizational\_

Time\_in\_self\_organized\_meetings

Meeting\_hours\_during\_working\_hours

Generated\_workload\_meeting\_attendees

Generated\_workload\_meeting\_hours

Generated\_workload\_meetings\_organized

Manager\_coaching\_hours\_1\_on\_1

Meetings\_with\_manager

Meeting\_hours\_with\_manager

Meetings\_with\_manager\_1\_on\_1

Meeting\_hours\_with\_manager\_1\_on\_1

After\_hours\_email\_hours

Emails\_sent

Email\_hours

Working\_hours\_email\_hours

After\_hours\_instant\_messages

Instant\_messages\_sent

Instant\_Message\_hours

Working\_hours\_instant\_messages

After\_hours\_collaboration\_hours

Collaboration\_hours

Collaboration\_hours\_external

Working\_hours\_collaboration\_hours

After\_hours\_in\_calls

Total\_calls

Call hours

Working\_hours\_in\_calls

email\_dist 79

**Domain** 

**FunctionType** 

LevelDesignation

Layer

Region

Organization

zId

attainment

**TimeZone** 

**HourlyRate** 

**IsInternal** 

**IsActive** 

HireDate

WorkingStartTimeSetInOutlook

 $Working End Time Set In Outlook \ \dots$ 

## Value

data frame.

## See Also

```
Other Data: em_data, g2g_data, mt_data, p2p_data_sim(), sq_data
```

email\_dist

Distribution of Email Hours as a 100% stacked bar

# Description

Analyze Email Hours distribution. Returns a stacked bar plot by default. Additional options available to return a table with distribution elements.

# Usage

```
email_dist(
  data,
  hrvar = "Organization",
  mingroup = 5,
  return = "plot",
  cut = c(5, 10, 15)
)
```

80 email\_dist

### **Arguments**

A Standard Person Query dataset in the form of a data frame.

String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting by an HR attribute, supply NULL (without quotes).

Mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to 5.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

cut A numeric vector of length three to specify the breaks for the distribution, e.g.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A stacked bar plot for the metric.
- "table": data frame. A summary table for the metric.

c(10, 15, 20)

### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_fizz(), email_line(), email_rank(), email_summary(), email_trend(),
external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(),
external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Emails: email_fizz(), email_line(), email_rank(), email_summary(), email_trend()
```

# **Examples**

```
# Return plot
email_dist(sq_data, hrvar = "Organization")
# Return summary table
email_dist(sq_data, hrvar = "Organization", return = "table")
```

email\_fizz 81

```
# Return result with a custom specified breaks
email_dist(sq_data, hrvar = "LevelDesignation", cut = c(4, 7, 9))
```

email\_fizz

Distribution of Email Hours (Fizzy Drink plot)

## **Description**

Analyze weekly email hours distribution, and returns a 'fizzy' scatter plot by default. Additional options available to return a table with distribution elements.

### Usage

```
email_fizz(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

# **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A jittered scatter plot for the metric.
- "table": data frame. A summary table for the metric.

## See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(), afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(), create_trend(), email_dist(), email_line(), email_rank(), email_summary(), email_trend(),
```

82 email\_line

```
external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(),
external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Emails: email_dist(), email_line(), email_rank(), email_summary(), email_trend()
```

### **Examples**

```
# Return plot
email_fizz(sq_data, hrvar = "Organization", return = "plot")
# Return summary table
email_fizz(sq_data, hrvar = "Organization", return = "table")
```

email\_line

Email Time Trend - Line Chart

# **Description**

Provides a week by week view of email time, visualised as line charts. By default returns a line chart for email hours, with a separate panel per value in the HR attribute. Additional options available to return a summary table.

### Usage

```
email_line(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

# Arguments

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

email\_rank 83

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A faceted line plot for the metric.
- "table": data frame. A summary table for the metric.

### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_rank(), email_summary(), email_trend(),
external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(),
external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Emails: email_dist(), email_fizz(), email_rank(), email_summary(), email_trend()
```

### **Examples**

```
# Return a line plot
email_line(sq_data, hrvar = "LevelDesignation")

# Return summary table
email_line(sq_data, hrvar = "LevelDesignation", return = "table")
```

email\_rank

Email Hours Ranking

# **Description**

This function scans a standard query output for groups with high levels of 'Weekly Email Collaboration'. Returns a plot by default, with an option to return a table with a all of groups (across multiple HR attributes) ranked by hours of digital collaboration.

84 email\_rank

## Usage

```
email_rank(
  data,
  hrvar = extract_hr(data),
  mingroup = 5,
  mode = "simple",
  plot_mode = 1,
  return = "plot"
)
```

## **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

mode String to specify calculation mode. Must be either:

• "simple"

• "combine"

plot\_mode Numeric vector to determine which plot mode to return. Must be either 1 or 2,

and is only used when return = "plot".

• 1: Top and bottom five groups across the data population are highlighted

• 2: Top and bottom groups per organizational attribute are highlighted

return String specifying what to return. This must be one of the following strings:

• "plot" (default)

• "table"

See Value for more information.

### **Details**

Uses the metric Email\_hours. See create\_rank() for applying the same analysis to a different metric.

### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A bubble plot where the x-axis represents the metric, the y-axis represents the HR attributes, and the size of the bubbles represent the size of the organizations. Note that there is no plot output if mode is set to "combine".
- "table": data frame. A summary table for the metric.

email\_summary 85

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_summary(), email_trend(),
external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(),
external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Emails: email_dist(), email_fizz(), email_line(), email_summary(), email_trend()
```

### **Examples**

```
# Return rank table
email_rank(
  data = sq_data,
  return = "table"
)

# Return plot
email_rank(
  data = sq_data,
  return = "plot"
)
```

email\_summary

Email Summary

## Description

Provides an overview analysis of weekly email hours. Returns a bar plot showing average weekly email hours by default. Additional options available to return a summary table.

## Usage

```
email_summary(data, hrvar = "Organization", mingroup = 5, return = "plot")
email_sum(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

86 email\_summary

### **Arguments**

A Standard Person Query dataset in the form of a data frame.

String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting by an HR attribute, supply NULL (without quotes).

Mumeric value setting the privacy threshold / minimum group size. Defaults to 5.

String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A bar plot for the metric.
- "table": data frame. A summary table for the metric.

See Value for more information.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_trend(),
external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(),
external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Emails: email_dist(), email_fizz(), email_line(), email_rank(), email_trend()
```

## **Examples**

```
# Return a ggplot bar chart
email_summary(sq_data, hrvar = "LevelDesignation")
# Return a summary table
email_summary(sq_data, hrvar = "LevelDesignation", return = "table")
```

email\_trend 87

|--|

## **Description**

Provides a week by week view of email time. By default returns a week by week heatmap, high-lighting the points in time with most activity. Additional options available to return a summary table.

## Usage

```
email_trend(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

### **Arguments**

data	A Standard Person Query dataset in the form of a data frame.
hrvar	String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting by an HR attribute, supply NULL (without quotes).
mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to 5.
return	Character vector specifying what to return, defaults to "plot". Valid inputs are "plot" and "table".

### **Details**

Uses the metric Email\_hours.

# Value

Returns a 'ggplot' object by default, where 'plot' is passed in return. When 'table' is passed, a summary table is returned as a data frame.

## See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(), afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(), create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(), external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(), keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(), meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(), meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
```

88 em\_data

```
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Emails: email_dist(), email_fizz(), email_line(), email_rank(), email_summary()
```

em\_data

Sample Hourly Collaboration data

## Description

A sample dataset representing an Hourly Collaboration query. The data is grouped by week and contains columns for unscheduled calls, IMs sent, emails sent, and meetings. There are 24 columns per collaboration signal, representing each hour of the day.

# Usage

em\_data

### **Format**

A data frame with 2000 rows and 105 variables:

### PersonId

## Date

Unscheduled\_calls\_23\_24

Unscheduled\_calls\_22\_23

Unscheduled\_calls\_21\_22

Unscheduled\_calls\_20\_21

Unscheduled\_calls\_19\_20

Unscheduled\_calls\_18\_19

Unscheduled\_calls\_17\_18

Unscheduled\_calls\_16\_17

Unscheduled\_calls\_15\_16

Unscheduled\_calls\_14\_15

Unscheduled\_calls\_13\_14

Unscheduled\_calls\_12\_13

Unscheduled\_calls\_11\_12

 $Unscheduled\_calls\_10\_11$ 

Unscheduled\_calls\_09\_10

Unscheduled\_calls\_08\_09

Unscheduled\_calls\_07\_08

em\_data 89

- Unscheduled\_calls\_06\_07
- Unscheduled\_calls\_05\_06
- Unscheduled\_calls\_04\_05
- Unscheduled\_calls\_03\_04
- Unscheduled\_calls\_02\_03
- Unscheduled\_calls\_01\_02
- Unscheduled\_calls\_00\_01
- IMs\_sent\_23\_24
- IMs\_sent\_22\_23
- IMs\_sent\_21\_22
- IMs\_sent\_20\_21
- IMs\_sent\_19\_20
- IMs\_sent\_18\_19
- IMs\_sent\_17\_18
- IMs\_sent\_16\_17
- $IMs\_sent\_15\_16$
- IMs\_sent\_14\_15
- IMs\_sent\_13\_14
- IMs\_sent\_12\_13
- \_\_\_\_\_
- IMs\_sent\_11\_12
- IMs\_sent\_10\_11
- IMs\_sent\_09\_10
- IMs\_sent\_08\_09
- $IMs\_sent\_07\_08$
- IMs\_sent\_06\_07
- IMs\_sent\_05\_06
- IMs\_sent\_04\_05
- IMs\_sent\_03\_04
- IMs\_sent\_02\_03
- $IMs\_sent\_01\_02$
- IMs\_sent\_00\_01
- Emails\_sent\_23\_24
- Emails\_sent\_22\_23
- Emails\_sent\_21\_22
- Emails\_sent\_20\_21
- Emails\_sent\_19\_20
- Emails\_sent\_18\_19

90 em\_data

- Emails\_sent\_17\_18
- Emails\_sent\_16\_17
- Emails\_sent\_15\_16
- Emails\_sent\_14\_15
- Emails\_sent\_13\_14
- Emails\_sent\_12\_13
- Emails\_sent\_11\_12
- Emails\_sent\_10\_11
- Emails\_sent\_09\_10
- Emails\_sent\_08\_09
- Emails\_sent\_07\_08
- Emails\_sent\_06\_07
- Emails\_sent\_05\_06
- Emails\_sent\_04\_05
- Emails\_sent\_03\_04
- Emails\_sent\_02\_03
- Emails\_sent\_01\_02
- Emails\_sent\_00\_01
- Meetings\_23\_24
- Meetings\_22\_23
- Meetings\_21\_22
- Meetings\_20\_21
- Meetings\_19\_20
- Meetings\_18\_19
- Meetings\_17\_18
- Meetings\_16\_17
- Meetings\_15\_16
- Meetings\_14\_15
- Meetings\_13\_14
- $Meetings\_12\_13$
- Meetings\_11\_12
- $Meetings\_10\_11$
- Meetings\_09\_10
- Meetings\_08\_09
- Meetings\_07\_08
- Meetings\_06\_07
- Meetings\_05\_06

export 91

```
Meetings_04_05
```

Meetings\_03\_04

Meetings\_02\_03

Meetings\_01\_02

Meetings\_00\_01

LevelDesignation

Organization

TimeZone

**IsActive** 

Working Start Time Set In Outlook

Working End Time Set In Outlook

WorkingDaysSetInOutlook ...

## Value

data frame.

# See Also

Other Data: dv\_data, g2g\_data, mt\_data, p2p\_data\_sim(), sq\_data

export

Export 'wpa' outputs to CSV, clipboard, or save as images

# Description

A general use function to export 'wpa' outputs to CSV, clipboard, or save as images. By default, export() copies a data frame to the clipboard. If the input is a 'ggplot' object, the default behaviour is to export a PNG.

# Usage

```
export(
   x,
   method = "clipboard",
   path = "wpa export",
   timestamp = TRUE,
   width = 12,
   height = 9
)
```

92 export

## **Arguments**

x Data frame or 'ggplot' object to be passed through.

method Character string specifying the method of export. Valid inputs include:

• "clipboard" (default if input is data frame)

• "csv"

• "png" (default if input is 'ggplot' object)

• "svg"

• "jpeg"

• "pdf"

path If exporting a file, enter the path and the desired file name, excluding the file

extension. For example, "Analysis/SQ Overview".

timestamp Logical vector specifying whether to include a timestamp in the file name. De-

faults to TRUE.

width Width of the plot height Height of the plot

# Value

A different output is returned depending on the value passed to the method argument:

- "clipboard": no return data frame is saved to clipboard.
- "csv": CSV file containing data frame is saved to specified path.
- "png": PNG file containing 'ggplot' object is saved to specified path.
- "svg": SVG file containing 'ggplot' object is saved to specified path.
- "jpeg": JPEG file containing 'ggplot' object is saved to specified path.
- "pdf": PDF file containing 'ggplot' object is saved to specified path.

## Author(s)

Martin Chan martin.chan@microsoft.com

## See Also

Other Import and Export: copy\_df(), create\_dt(), import\_to\_fst(), import\_wpa(), standardise\_pq()

external\_dist 93

external_dist	Distribution of External Collaboration Hours as a 100% stacked bar

# Description

Analyze the distribution of External Collaboration Hours. Returns a stacked bar plot by default. Additional options available to return a table with distribution elements.

# Usage

```
external_dist(
  data,
  hrvar = "Organization",
  mingroup = 5,
  return = "plot",
  cut = c(5, 10, 15)
)
```

## **Arguments**

data	A Standard Person Query dataset in the form of a data frame.
hrvar	String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting by an HR attribute, supply NULL (without quotes).
mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to 5.
return	String specifying what to return. This must be one of the following strings:  • "plot"  • "table"  See Value for more information.
	See value for more information.
cut	A numeric vector of length three to specify the breaks for the distribution, e.g.

# **Details**

Uses the metric  $External\_collaboration\_hours$ . See  $create\_dist()$  for applying the same analysis to a different metric.

## Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A stacked bar plot for the metric.
- "table": data frame. A summary table for the metric.

c(10, 15, 20)

94 external\_fizz

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_fizz(), external_line(), external_network_plot(), external_rank(),
external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other External Collaboration: external_fizz(), external_line(), external_sum()
```

#### **Examples**

```
# Return plot
external_dist(sq_data, hrvar = "Organization")

# Return summary table
external_dist(sq_data, hrvar = "Organization", return = "table")

# Return result with a custom specified breaks
external_dist(sq_data, hrvar = "LevelDesignation", cut = c(4, 7, 9))
```

external\_fizz

Distribution of External Collaboration Hours (Fizzy Drink plot)

### **Description**

Analyze weekly External Collaboration hours distribution, and returns a 'fizzy' scatter plot by default. Additional options available to return a table with distribution elements.

### Usage

```
external_fizz(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

external\_fizz 95

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

return

String specifying what to return. This must be one of the following strings:

- "plot"
- "table"

See Value for more information.

#### **Details**

Uses the metric Collaboration\_hours\_external. See create\_fizz() for applying the same analysis to a different metric.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A jittered scatter plot for the metric.
- "table": data frame. A summary table for the metric.

### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_line(), external_network_plot(), external_rank(),
external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other External Collaboration: external_dist(), external_line(), external_sum()
```

# **Examples**

```
# Return plot
external_fizz(sq_data, hrvar = "LevelDesignation", return = "plot")
# Return summary table
external_fizz(sq_data, hrvar = "Organization", return = "table")
```

96 external\_line

external_line	External Collaboration Hours Time Trend - Line Chart

## **Description**

Provides a week by week view of External collaboration time, visualized as line chart. By default returns a separate panel per value in the HR attribute. Additional options available to return a summary table.

## Usage

```
external_line(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

# **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

## Details

Uses the metric Collaboration\_hours\_external.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A faceted line plot for the metric.
- "table": data frame. A summary table for the metric.

## See Also

create\_line() for applying the same analysis to a different metric.

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(), afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
```

external\_network\_plot

```
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_network_plot(), external_rank(),
external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other External Collaboration: external_dist(), external_fizz(), external_sum()
```

Other External Condoctation. Cyternal\_arst(), cyternal\_rizz(), cyternal\_s

# **Examples**

```
# Return a line plot
external_line(sq_data, hrvar = "LevelDesignation")

# Return summary table
external_line(sq_data, hrvar = "LevelDesignation", return = "table")
```

external\_network\_plot Plot External Network Breadth and Size as a scatter plot

# **Description**

Plot the external network metrics for a HR variable as a scatter plot, showing 'External Network Breadth' as the vertical axis and 'External Network Size' as the horizontal axis.

# Usage

```
external_network_plot(
  data,
  hrvar = "Organization",
  mingroup = 5,
  return = "plot",
  bubble_size = c(1, 8)
)
```

### **Arguments**

data	A Standard Person Query dataset in the form of a data frame.
hrvar	HR Variable by which to split metrics, defaults to "Organization" but accepts any character vector, e.g. "LevelDesignation"
mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to 5.
return	String specifying what to return. This must be one of the following strings: - "plot" - "table"
bubble_size	A numeric vector of length two to specify the size range of the bubbles

98 external\_rank

### **Details**

Uses the metrics External\_network\_size and Networking\_outside\_company.

### Value

'ggplot' object showing a bubble plot with external network size as the x-axis and external network breadth as the y-axis. The size of the bubbles represent the number of unique employees in each group.

### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_rank(),
external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Network: g2g_data, internal_network_plot(), network_describe(), network_g2g(),
network_p2p(), network_summary(), p2p_data_sim()
```

## **Examples**

```
# Return plot
external_network_plot(sq_data, return = "plot")
```

external\_rank

Rank groups with high External Collaboration Hours

# Description

This function scans a Standard Person Query for groups with high levels of External Collaboration. Returns a plot by default, with an option to return a table with all groups (across multiple HR attributes) ranked by hours of External Collaboration.

external\_rank 99

### Usage

```
external_rank(
  data,
  hrvar = extract_hr(data),
  mingroup = 5,
  mode = "simple",
  plot_mode = 1,
  return = "plot"
)
```

### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

mode String to specify calculation mode. Must be either:

• "simple"

• "combine"

plot\_mode Numeric vector to determine which plot mode to return. Must be either 1 or 2,

and is only used when return = "plot".

• 1: Top and bottom five groups across the data population are highlighted

• 2: Top and bottom groups per organizational attribute are highlighted

return String specifying what to return. This must be one of the following strings:

• "plot" (default)

• "table"

See Value for more information.

### **Details**

Uses the metric Collaboration\_hours\_external. See create\_rank() for applying the same analysis to a different metric.

### Value

When 'table' is passed in return, a summary table is returned as a data frame.

### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(), afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
```

100 external\_sum

```
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
    create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
    email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
    external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
    keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
    meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
    meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
    one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
    period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
    workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
    Other After-hours Collaboration: afterhours_dist(), afterhours_fizz(), afterhours_line(),
    afterhours_rank(), afterhours_summary(), afterhours_trend()
```

external\_sum

External Collaboration Summary

## **Description**

Provides an overview analysis of 'External Collaboration'. Returns a stacked bar plot of internal and external collaboration. Additional options available to return a summary table.

## Usage

```
external_sum(
  data,
  hrvar = "Organization",
  mingroup = 5,
  stack_colours = c("#1d327e", "#1d7e6a"),
  return = "plot"
)

external_summary(
  data,
  hrvar = "Organization",
  mingroup = 5,
  stack_colours = c("#1d327e", "#1d7e6a"),
  return = "plot"
)
```

### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

extract\_date\_range 101

stack\_colours A character vector to specify the colour codes for the stacked bar charts.

Character vector specifying what to return, defaults to "plot". Valid inputs are "plot" and "table".

### Value

Returns a 'ggplot' object by default, where 'plot' is passed in return. When 'table' is passed, a summary table is returned as a data frame.

### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other External Collaboration: external_dist(), external_fizz(), external_line()
```

# **Examples**

```
# Return a plot
external_sum(sq_data, hrvar = "LevelDesignation")

# Return summary table
external_sum(sq_data, hrvar = "LevelDesignation", return = "table")
```

extract\_date\_range Ex

Extract date period

### **Description**

Return a data frame with the start and end date of the query data by default. There are options to return a descriptive string, which is used in the caption of plots in this package.

## Usage

```
extract_date_range(data, return = "table")
```

102 extract\_hr

## **Arguments**

data Data frame containing a query to pass through. The data frame must contain a

Date column. Accepts a Person query or a Meeting query.

return String specifying what output to return. Returns a table by default ("table"), but

allows returning a descriptive string ("text").

### Value

A different output is returned depending on the value passed to the return argument:

- "table": data frame. A summary table containing the start and end date for the dataset.
- "text": string. Contains a descriptive string on the start and end date for the dataset.

## See Also

```
Other Support: camel_clean(), check_inputs(), combine_signals(), cut_hour(), extract_hr(), heat_colours(), is_date_format(), maxmin(), p_test(), pairwise_count(), plot_WOE(), read_preamble(), rgb2hex(), totals_bind(), totals_col(), totals_reorder(), tstamp(), us_to_space(), wrap()
```

extract\_hr

Extract HR attribute variables

## **Description**

This function uses a combination of variable class, number of unique values, and regular expression matching to extract HR / organisational attributes from a data frame.

### **Usage**

```
extract_hr(data, max_unique = 50, exclude_constants = TRUE, return = "names")
```

## **Arguments**

data A data frame to be passed through.

max\_unique A numeric value representing the maximum number of unique values to accept

for an HR attribute. Defaults to 50.

exclude\_constants

Logical value to specify whether single-value HR attributes are to be excluded.

Defaults to TRUE.

return String specifying what to return. This must be one of the following strings:

• "names"

• "vars"

See Value for more information.

flag\_ch\_ratio 103

### Value

A different output is returned depending on the value passed to the return argument:

- "names": character vector identifying all the names of HR variables present in the data.
- "vars": data frame containing all the columns of HR variables present in the data.

#### See Also

```
Other Support: camel_clean(), check_inputs(), combine_signals(), cut_hour(), extract_date_range(), heat_colours(), is_date_format(), maxmin(), p_test(), pairwise_count(), plot_WOE(), read_preamble(), rgb2hex(), totals_bind(), totals_col(), totals_reorder(), tstamp(), us_to_space(), wrap()

Other Data Validation: check_query(), flag_ch_ratio(), flag_em_ratio(), flag_extreme(), flag_outlooktime(), hr_trend(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_outlier(), identify_privacythreshold(), identify_query(), identify_shifts(), identify_shifts_wp(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(), subject_validate_report(), track_HR_change(), validation_report()
```

## **Examples**

```
sq_data %>% extract_hr(return = "names")
sq_data %>% extract_hr(return = "vars")
```

flag\_ch\_ratio

Flag unusual high collaboration hours to after-hours collaboration hours ratio

# **Description**

This function flags persons who have an unusual ratio of collaboration hours to after-hours collaboration hours. Returns a character string by default.

## Usage

```
flag_ch_ratio(data, threshold = c(1, 30), return = "message")
```

### **Arguments**

data A data frame containing a Person Query.

threshold Numeric value specifying the threshold for flagging. Defaults to 30.

return String to specify what to return. Options include:

- "message"
- "text"
- "data"

104 flag\_em\_ratio

### Value

A different output is returned depending on the value passed to the return argument:

- "message": message in the console containing diagnostic summary
- "text": string containing diagnotic summary
- "data": data frame. Person-level data with flags on unusually high or low ratios

#### Metrics used

The metric Collaboration\_hours is used in the calculations. Please ensure that your query contains a metric with the exact same name.

#### See Also

```
Other Data Validation: check_query(), extract_hr(), flag_em_ratio(), flag_extreme(), flag_outlooktime(), hr_trend(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_outlier(), identify_privacythreshold(), identify_query(), identify_shifts(), identify_shifts_wp(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(), subject_validate_report(), track_HR_change(), validation_report()
```

## **Examples**

flag\_em\_ratio

Flag Persons with unusually high Email Hours to Emails Sent ratio

# **Description**

This function flags persons who have an unusual ratio of email hours to emails sent. If the ratio between Email Hours and Emails Sent is greater than the threshold, then observations tied to a PersonId is flagged as unusual.

## Usage

```
flag_em_ratio(data, threshold = 1, return = "text")
```

flag\_extreme 105

# Arguments

data A data frame containing a Person Query.

threshold Numeric value specifying the threshold for flagging. Defaults to 1.

return String specifying what to return. This must be one of the following strings:

• "text"

• "data"

See Value for more information.

### Value

A different output is returned depending on the value passed to the return argument:

- "text": string. A diagnostic message.
- "data": data frame. Person-level data with those flagged with unusual ratios.

## See Also

```
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_extreme(), flag_outlooktime(), hr_trend(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_outlier(), identify_privacythreshold(), identify_query(), identify_shifts(), identify_shifts_wp(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(), subject_validate_report(), track_HR_change(), validation_report()
```

# **Examples**

```
flag_em_ratio(sq_data)
```

flag\_extreme

Warn for extreme values by checking against a threshold

## **Description**

This is used as part of data validation to check if there are extreme values in the dataset.

# Usage

```
flag_extreme(
  data,
  metric,
  person = TRUE,
  threshold,
  mode = "above",
  return = "message"
)
```

106 flag\_extreme

## Arguments

data A Standard Person Query dataset in the form of a data frame. metric A character string specifying the metric to test. A logical value to specify whether to calculate person-averages. Defaults to person TRUE (person-averages calculated). threshold Numeric value specifying the threshold for flagging. String determining mode to use for identifying extreme values. mode • "above": checks whether value is great than the threshold (default) • "equal": checks whether value is equal to the threshold • "below": checks whether value is below the threshold String specifying what to return. This must be one of the following strings: return • "text" • "message"

### Value

A different output is returned depending on the value passed to the return argument:

• "text": string. A diagnostic message.

• "table"

• "message": message on console. A diagnostic message.

See Value for more information.

• "table": data frame. A person-level table with PersonId and the extreme values of the selected metric.

### See Also

```
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(), flag_outlooktime(), hr_trend(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_outlier(), identify_privacythreshold(), identify_query(), identify_shifts(), identify_shifts_wp(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(), subject_validate_report(), track_HR_change(), validation_report()
```

## **Examples**

```
# The threshold values are intentionally set low to trigger messages.
flag_extreme(sq_data, "Email_hours", threshold = 15)

# Return a summary table
flag_extreme(sq_data, "Email_hours", threshold = 15, return = "table")

# Person-week level
flag_extreme(sq_data, "Email_hours", person = FALSE, threshold = 15)

# Check for values equal to threshold
```

flag\_outlooktime 107

```
flag_extreme(sq_data, "Email_hours", person = TRUE, mode = "equal", threshold = 0)
# Check for values below threshold
flag_extreme(sq_data, "Email_hours", person = TRUE, mode = "below", threshold = 5)
```

flag\_outlooktime

Flag unusual outlook time settings for work day start and end time

## **Description**

This function flags unusual outlook calendar settings for start and end time of work day.

## Usage

```
flag_outlooktime(data, threshold = c(4, 15), return = "message")
```

# **Arguments**

data A data frame containing a Person Query.

threshold A numeric vector of length two, specifying the hour threshold for flagging. De-

faults to c(4, 15).

return String specifying what to return. This must be one of the following strings:

• "text" (default)

• "message"

• "data"

## Value

A different output is returned depending on the value passed to the return argument:

- "text": string. A diagnostic message.
- "message": message on console. A diagnostic message.
- "data": data frame. Data where flag is present.

See Value for more information.

### See Also

```
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(), flag_extreme(), hr_trend(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_outlier(), identify_privacythreshold(), identify_query(), identify_shifts(), identify_shifts_wp(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(), subject_validate_report(), track_HR_change(), validation_report()
```

108 flex\_index

## **Examples**

```
# Demo with `dv_data`
flag_outlooktime(dv_data)
# Example where Outlook Start and End times are imputed
spq_df <- sq_data
spq_df$WorkingStartTimeSetInOutlook <- "6:30"</pre>
spq_df$WorkingEndTimeSetInOutlook <- "23:30"</pre>
# Return a message
flag_outlooktime(spq_df, threshold = c(5, 13))
# Return data
flag_outlooktime(spq_df, threshold = c(5, 13), return = "data")
```

flex\_index

Compute a Flexibility Index based on the Hourly Collaboration Query

# **Description**

# [Experimental]

Pass an Hourly Collaboration query and compute a Flexibility Index for the entire population. The Flexibility Index is a quantitative measure of the freedom for employees to work at a time of their choice.

## Usage

```
flex_index(
  data,
  hrvar = NULL,
  signals = c("email", "IM"),
  active_threshold = 0,
  start_hour = "0900",
  end_hour = "1700",
  return = "plot",
  plot_method = "common",
  mode = "binary"
)
```

## **Arguments**

Hourly Collaboration query to be passed through as data frame. data

A string specifying the HR attribute to cut the data by. Defaults to NULL. This hrvar

only affects the function when "table" is returned.

flex\_index 109

signals Character vector to specify which collaboration metrics to use:

- a combination of signals, such as c("email", "IM") (default)
- "email" for emails only
- "IM" for Teams messages only
- "unscheduled\_calls" for Unscheduled Calls only
- "meetings" for Meetings only

active\_threshold

A numeric value specifying the minimum number of signals to be greater than in order to qualify as *active*. Defaults to 0.

start\_hour A character vector specifying starting hours, e.g. "0900"

end\_hour A character vector specifying end hours, e.g. "1700"

return String specifying what to return. This must be one of the following strings:

- "plot"
- "data"
- "table"

See Value for more information.

plot\_method Character string for determining which plot to return.

- "sample" plots a sample of ten working pattern
- "common" plots the ten most common working patterns
- "time" plots the Flexibility Index for the group over time

mode

String specifying aggregation method for plot. Only applicable when return = "plot". Valid options include:

- "binary": convert hourly activity into binary blocks. In the plot, each block would display as solid.
- "prop": calculate proportion of signals in each hour over total signals across 24 hours, then average across all work weeks. In the plot, each block would display as a heatmap.

# **Details**

The **Flexibility Index** is a metric that has been developed to quantify and measure flexibility using behavioural data from Viva Insights. Flexibility here refers to the freedom of employees to adopt a working arrangement of their own choice, and more specifically refers to **time** flexibility (*whenever* I want) as opposed to **geographical** flexibility (*wherever* I want).

The **Flexibility Index** is a score between 0 and 1, and is calculated based on three component measures:

- ChangeHours: this represents the freedom to define work start and end time. Teams that embrace flexibility allow members to start and end their workday at different times.
- TakeBreaks: this represents the freedom define one's own schedule. In teams that embrace flexibility, some members will choose to organize / split their day in different ways (e.g. take a long lunch-break, disconnect in the afternoon and reconnect in the evening, etc.).

110 flex\_index

• ControlHours: this represents the freedom to switch off. Members who choose alternative arrangements should be able to maintain a workload that is broadly equivalent to those that follow standard arrangements.

The **Flexibility Index** returns with one single score for each person-week, plus the **three** subcomponent binary variables (TakeBreaks, ChangeHours, ControlHours). At the person-week level, each score can only have the values 0, 0.33, 0.66, and 1. The Flexibility Index should only be interpreted as a **group** of person-weeks, e.g. the average Flexibility Index of a team of 6 over time, where the possible values would range from 0 to 1.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A random of ten working patterns are displayed, with diagnostic data and the Flexibility Index shown on the plot.
- "data": data frame. The original input data appended with the Flexibility Index and the component scores. Can be used with plot\_flex\_index() to recreate visuals found in flex\_index().
- "table": data frame. A summary table for the metric.

#### **Context**

The central feature of flexible working arrangements is that it is the employee rather the employer who chooses the working arrangement. *Observed flexibility* serves as a proxy to assess whether a flexible working arrangement are in place. The Flexibility Index is an attempt to create such a proxy for quantifying and measuring flexibility, using behavioural data from Viva Insights.

### **Recurring disconnection time**

The key component of TakeBreaks in the Flexibility Index is best interpreted as 'recurring disconnection time'. This denotes an hourly block where there is consistently no activity occurring throughout the week. Note that this applies a stricter criterion compared to the common definition of a break, which is simply a time interval where no active work is being done, and thus the more specific terminology 'recurring disconnection time' is preferred.

## Returning the raw data

The raw data containing the computed Flexibility Index can be returned with the following:

```
em_data %>%
  flex_index(return = "data")
```

### See Also

```
Other Working Patterns: identify_shifts(), identify_shifts_wp(), plot_flex_index(), workpatterns_area(), workpatterns_classify(), workpatterns_classify_bw(), workpatterns_classify_pav(), workpatterns_rank(), workpatterns_report()
```

*g2g\_data* 111

### **Examples**

```
# Create a sample small dataset
orgs <- c("Customer Service", "Financial Planning", "Biz Dev")</pre>
em_data <- em_data[em_data$Organization %in% orgs, ]</pre>
# Examples of how to test the plotting options individually
# Sample of 10 work patterns
em_data %>%
  flex_index(return = "plot", plot_method = "sample")
# 10 most common work patterns
em_data %>%
  flex_index(return = "plot", plot_method = "common")
# Plot Flexibility Index over time
em_data %>%
  flex_index(return = "plot", plot_method = "time")
# Return a summary table with the computed Flexibility Index
em_data %>%
  flex_index(hrvar = "Organization", return = "table")
```

g2g\_data

Sample Group-to-Group dataset

# **Description**

A demo dataset representing a Group-to-Group Query. The grouping organizational attribute used here is Organization, where the variable have been prefixed with TimeInvestors\_ and Collaborators\_ to represent the direction of collaboration.

# Usage

g2g\_data

#### **Format**

A data frame with 1417 rows and 7 variables:

TimeInvestors\_Organization

**Collaborators Organization** 

**Date** 

Meetings

Meeting\_hours

**Email hours** 

Collaboration\_hours ...

112 generate\_report

# Value

data frame.

#### See Also

```
Other Data: dv_data, em_data, mt_data, p2p_data_sim(), sq_data

Other Network: external_network_plot(), internal_network_plot(), network_describe(), network_g2g(), network_p2p(), network_summary(), p2p_data_sim()
```

generate\_report

Generate HTML report with list inputs

# Description

This is a support function using a list-pmap workflow to create a HTML document, using RMark-down as the engine.

# Usage

```
generate_report(
  title = "My minimal HTML generator",
  filename = "minimal_html",
  outputs = output_list,
  titles,
  subheaders,
  echos,
  levels,
  theme = "united",
  preamble = ""
)
```

# **Arguments**

title	Character string to specify the title of the chunk.
filename	File name to be used in the exported HTML.
outputs	A list of outputs to be added to the HTML report. Note that outputs, titles, echos, and levels must have the same length
titles	A list/vector of character strings to specify the title of the chunks.
subheaders	A list/vector of character strings to specify the subheaders for each chunk.
echos	A list/vector of logical values to specify whether to display code.
levels	A list/vector of numeric value to specify the header level of the chunk.
theme	Character vector to specify theme to be used for the report. E.g. "united", "default".
preamble	A preamble to appear at the beginning of the report, passed as a text string.

generate\_report 113

#### Value

An HTML report with the same file name as specified in the arguments is generated in the working directory. No outputs are directly returned by the function.

# Creating a custom report

Below is an example on how to set up a custom report.

The first step is to define the content that will go into a report and assign the outputs to a list.

The next step is to add a list of titles for each of the objects on the list:

```
# Step 2: Add Corresponding Titles
title_list <- c("Workloads Summary - Plot", "Workloads Summary - Table")
n_title <- length(title_list)</pre>
```

The final step is to run generate\_report(). This can all be wrapped within a function such that the function can be used to generate a HTML report.

### Author(s)

Martin Chan martin.chan@microsoft.com

### See Also

```
Other Reports: IV_report(), capacity_report(), coaching_report(), collaboration_report(),
connectivity_report(), meeting_tm_report(), read_preamble(), subject_validate_report(),
validation_report(), workpatterns_report()
```

114 generate\_report2

generate\_report2

Generate HTML report based on existing RMarkdown documents

### **Description**

This is a support function that accepts parameters and creates a HTML document based on an RMarkdown template. This is an alternative to generate\_report() which instead creates an RMarkdown document from scratch using individual code chunks.

### Usage

```
generate_report2(
  output_format = rmarkdown::html_document(toc = TRUE, toc_depth = 6, theme = "cosmo"),
  output_file = "report.html",
  output_dir = getwd(),
  report_title = "Report",
  rmd_dir = system.file("rmd_template/minimal.rmd", package = "wpa"),
  ...
)
```

# Arguments

#### Note

The implementation of this function was inspired by the 'DataExplorer' package by boxuancui, with credits due to the original author.

GetResiduals 115

GetResiduals	Extract Residuals from ARIMA, VAR, or any Simulated Fitted Time Series Model

# **Description**

This utility function is useful to use in the portmanteau functions, BoxPierce, MahdiMcLeod, Hosking, LiMcLeod, LjungBox, and portest. GetResiduals() function takes a fitted time-series object with class "ar", "arima0", "Arima", ("ARIMA forecast ARIMA Arima"), "Im", ("glm" "lm"), "varest", or "list". and returns the residuals and the order from the fitted object.

This method and the bottom documentation is taken directly from the original 'portes' package.

### Usage

```
GetResiduals(obj)
```

## **Arguments**

obj

a fitted time-series model with class "ar", "arima0", "Arima", ("ARIMA forecast ARIMA Arima"), "lm", ("glm" "lm"), "varest", or "list".

### Value

List of order of fitted time series model and residuals from this model.

# Author(s)

Esam Mahdi and A.I. McLeod.

# **Examples**

```
fit <- arima(Nile, c(1, 0, 1))
GetResiduals(fit)</pre>
```

heat\_colours

Generate a vector of n contiguous colours, as a red-yellow-green palette.

# Description

Takes a numeric value n and returns a character vector of colour HEX codes corresponding to the heat map palette.

hrvar\_count

### Usage

```
heat_colours(n, alpha, rev = FALSE)
heat_colors(n, alpha, rev = FALSE)
```

#### **Arguments**

n the number of colors ( $\geq 1$ ) to be in the palette.

alpha an alpha-transparency level in the range of 0 to 1 (0 means transparent and 1

means opaque)

rev logical indicating whether the ordering of the colors should be reversed.

#### Value

A character vector containing the HEX codes and the same length as n is returned.

#### See Also

```
Other Support: camel_clean(), check_inputs(), combine_signals(), cut_hour(), extract_date_range(), extract_hr(), is_date_format(), maxmin(), p_test(), pairwise_count(), plot_WOE(), read_preamble(), rgb2hex(), totals_bind(), totals_col(), totals_reorder(), tstamp(), us_to_space(), wrap()
```

# **Examples**

```
barplot(rep(10, 50), col = heat_colours(n = 50), border = NA)
barplot(rep(10, 50), col = heat_colours(n = 50, alpha = 0.5, rev = TRUE),
border = NA)
```

hrvar\_count

Create a count of distinct people in a specified HR variable

# Description

This function enables you to create a count of the distinct people by the specified HR attribute. The default behaviour is to return a bar chart as typically seen in 'Analysis Scope'.

# Usage

```
hrvar_count(data, hrvar = "Organization", return = "plot")
analysis_scope(data, hrvar = "Organization", return = "plot")
```

hrvar\_count 117

#### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar HR Variable by which to split metrics, defaults to "Organization" but accepts

any character vector, e.g. "LevelDesignation". If a vector with more than one

value is provided, the HR attributes are automatically concatenated.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

#### Value

A different output is returned depending on the value passed to the return argument:

• "plot": 'ggplot' object containing a bar plot.

• "table": data frame containing a count table.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(),
flag_extreme(), flag_outlooktime(), hr_trend(), hrvar_count_all(), hrvar_trend(), identify_churn(),
identify_holidayweeks(),identify_inactiveweeks(),identify_nkw(),identify_outlier(),
identify_privacythreshold(),identify_query(),identify_shifts(),identify_shifts_wp(),
identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(), subject_validate_report(),
track_HR_change(), validation_report()
```

# Examples

```
# Return a bar plot
hrvar_count(sq_data, hrvar = "LevelDesignation")
# Return a summary table
```

hrvar\_count\_all

```
hrvar_count(sq_data, hrvar = "LevelDesignation", return = "table")
```

hrvar\_count\_all Create count of distinct fields and percentage of employees with missing values for all HR variables

## **Description**

### [Experimental]

This function enables you to create a summary table to validate organizational data. This table will provide a summary of the data found in the Viva Insights *Data sources* page. This function will return a summary table with the count of distinct fields per HR attribute and the percentage of employees with missing values for that attribute. See hrvar\_count() function for more detail on the specific HR attribute of interest.

### Usage

```
hrvar_count_all(
  data,
  n_var = 50,
  return = "message",
  threshold = 100,
  maxna = 20
)
```

# **Arguments**

data	A Standard Person Query dataset in the form of a data frame.
n_var	number of HR variables to include in report as rows. Default is set to $50\ HR$ variables.
return	String to specify what to return
threshold	The max number of unique values allowed for any attribute. Default is 100.
maxna	The max percentage of NAs allowable for any column. Default is 20.

#### Value

Returns an error message by default, where 'text' is passed in return.

- 'table': data frame. A summary table listing the number of distinct fields and percentage of missing values for the specified number of HR attributes will be returned.
- 'message': outputs a message indicating which values are beyond the specified thresholds.

hrvar\_trend 119

#### See Also

```
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(), flag_extreme(), flag_outlooktime(), hr_trend(), hrvar_count(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_outlier(), identify_privacythreshold(), identify_query(), identify_shifts(), identify_shifts_wp(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(), subject_validate_report(), track_HR_change(), validation_report()
```

### **Examples**

```
# Return a summary table of all HR attributes
hrvar_count_all(sq_data, return = "table")
```

hrvar\_trend

Track count of distinct people over time in a specified HR variable

# Description

This function provides a week by week view of the count of the distinct people by the specified HR attribute. The default behaviour is to return a week by week heatmap bar plot.

# Usage

```
hrvar_trend(data, hrvar = "Organization", return = "plot")
```

#### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar HR Variable by which to split metrics, defaults to "Organization" but accepts

any character vector, e.g. "LevelDesignation". If a vector with more than one

value is provided, the HR attributes are automatically concatenated.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object containing a bar plot.
- "table": data frame containing a count table.

hr\_trend

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(),
flag_extreme(), flag_outlooktime(), hr_trend(), hrvar_count(), hrvar_count_all(), identify_churn(),
identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_outlier(),
identify_privacythreshold(),identify_query(),identify_shifts(),identify_shifts_wp(),
identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(), subject_validate_report(),
track_HR_change(), validation_report()
```

#### **Examples**

```
# Return a bar plot
hrvar_trend(sq_data, hrvar = "LevelDesignation")

# Return a summary table
hrvar_trend(sq_data, hrvar = "LevelDesignation", return = "table")
```

hr\_trend

Employee count over time

### **Description**

Returns a line chart showing the change in employee count over time. Part of a data validation process to check for unusual license growth / declines over time.

#### Usage

```
hr_trend(data, return = "plot")
```

hr\_trend 121

### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": ggplot object. A line plot showing employee count over time.
- "table": data frame containing a summary table.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(),
flag_extreme(), flag_outlooktime(), hrvar_count(), hrvar_count_all(), hrvar_trend(),
identify_churn(),identify_holidayweeks(),identify_inactiveweeks(),identify_nkw(),
identify_outlier(), identify_privacythreshold(), identify_query(), identify_shifts(),
identify_shifts_wp(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(),
subject_validate_report(), track_HR_change(), validation_report()
```

### **Examples**

```
# Return plot
hr_trend(dv_data)
# Return summary table
hr_trend(dv_data, return = "table")
```

identify\_churn

identify_churn	Identify employees who have churned from the dataset	

# Description

This function identifies and counts the number of employees who have churned from the dataset by measuring whether an employee who is present in the first n (n1) weeks of the data is present in the last n (n2) weeks of the data.

# Usage

```
identify_churn(data, n1 = 6, n2 = 6, return = "message", flip = FALSE)
```

#### **Arguments**

data	A Person Query as a data frame. Must contain a PersonId.
n1	A numeric value specifying the number of weeks at the beginning of the period that defines the measured employee set. Defaults to 6.
n2	A numeric value specifying the number of weeks at the end of the period to calculate whether employees have churned from the data. Defaults to 6.
return	String specifying what to return. This must be one of the following strings:  • "message" (default)  • "text"  • "data"
	See Value for more information.
flip	Logical, defaults to FALSE. This determines whether to reverse the logic of identifying the non-overlapping set. If set to TRUE, this effectively identifies new-joiners, or those who were not present in the first n weeks of the data but were present in the final n weeks.

### **Details**

An additional use case of this function is the ability to identify "new-joiners" by using the argument flip.

If an employee is present in the first n weeks of the data but not present in the last n weeks of the data, the function considers the employee as churned. As the measurement period is defined by the number of weeks from the start and the end of the passed data frame, you may consider filtering the dates accordingly before running this function.

Another assumption that is in place is that any employee whose PersonId is not available in the data has churned. Note that there may be other reasons why an employee's PersonId may not be present, e.g. maternity/paternity leave, Viva Insights license has been removed, shift to a low-collaboration role (to the extent that he/she becomes inactive).

identify\_datefreq 123

#### Value

A different output is returned depending on the value passed to the return argument:

- "message": Message on console. A diagnostic message.
- "text": String. A diagnostic message.
- "data": Character vector containing the the PersonId of employees who have been identified as churned.

#### See Also

```
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(), flag_extreme(), flag_outlooktime(), hr_trend(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_outlier(), identify_privacythreshold(), identify_query(), identify_shifts(), identify_shifts_wp(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(), subject_validate_report(), track_HR_change(), validation_report()
```

### **Examples**

```
sq_data %>% identify_churn(n1 = 3, n2 = 3, return = "message")
```

identify\_datefreq

Identify date frequency based on a series of dates

# **Description**

# [Experimental]

Takes a vector of dates and identify whether the frequency is 'daily', 'weekly', or 'monthly'. The primary use case for this function is to provide an accurate description of the query type used and for raising errors should a wrong date grouping be used in the data input.

#### Usage

```
identify_datefreq(x)
```

### **Arguments**

x Vector containing a series of dates.

124 identify\_datefreq

#### **Details**

Date frequency detection works as follows:

• If at least three days of the week are present (e.g., Monday, Wednesday, Thursday) in the series, then the series is classified as 'daily'

- If the total number of months in the series is equal to the length, then the series is classified as 'monthly'
- If the total number of sundays in the series is equal to the length of the series, then the series is classified as 'weekly

### Value

String describing the detected date frequency, i.e.:

- · 'daily'
- · 'weekly'
- 'monthly'

#### Limitations

One of the assumptions made behind the classification is that weeks are denoted with Sundays, hence the count of sundays to measure the number of weeks. In this case, weeks where a Sunday is missing would result in an 'unable to classify' error.

Another assumption made is that dates are evenly distributed, i.e. that the gap between dates are equal. If dates are unevenly distributed, e.g. only two days of the week are available for a given week, then the algorithm will fail to identify the frequency as 'daily'.

# **Examples**

```
start_date <- as.Date("2022/06/26")
end_date <- as.Date("2022/11/27")
# Daily
day_seq <-
  seq.Date(
   from = start_date,
   to = end_date,
   by = "day"
identify_datefreq(day_seq)
# Weekly
week_seq <-
  seq.Date(
    from = start_date,
    to = end_date,
   by = "week"
  )
```

125 identify\_holidayweeks

```
identify_datefreq(week_seq)
# Monthly
month_seq <-
 seq.Date(
   from = start_date,
   to = end_date,
   by = "month"
identify_datefreq(month_seq)
```

identify\_holidayweeks *Identify Holiday Weeks based on outliers* 

# **Description**

This function scans a standard query output for weeks where collaboration hours is far outside the mean. Returns a list of weeks that appear to be holiday weeks and optionally an edited dataframe with outliers removed. By default, missing values are excluded.

As best practice, run this function prior to any analysis to remove atypical collaboration weeks from your dataset.

### Usage

```
identify_holidayweeks(data, sd = 1, return = "message")
```

### **Arguments**

data

A Standard Person Query dataset in the form of a data frame.

The standard deviation below the mean for collaboration hours that should desd

fine an outlier week. Enter a positive number. Default is 1 standard deviation.

String specifying what to return. This must be one of the following strings: return

- "message" (default)
- "data"
- "data\_cleaned"
- "data\_dirty"
- "plot"

See Value for more information.

## Value

A different output is returned depending on the value passed to the return argument:

• "message": message on console. a message is printed identifying holiday weeks.

- "data": data frame. A dataset with outlier weeks flagged in a new column is returned as a dataframe.
- "data\_cleaned": data frame. A dataset with outlier weeks removed is returned.
- "data\_dirty": data frame. A dataset with only outlier weeks is returned.
- "plot": ggplot object. A line plot of Collaboration Hours with holiday weeks highlighted.

#### Metrics used

The metric Collaboration\_hours is used in the calculations. Please ensure that your query contains a metric with the exact same name.

#### See Also

```
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(), flag_extreme(), flag_outlooktime(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_inactiveweeks(), identify_nkw(), identify_outlier(), identify_privacythresholidentify_query(), identify_shifts(), identify_shifts_wp(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(), subject_validate_report(), track_HR_change(), validation_report()
```

### **Examples**

```
# Return a message by default
identify_holidayweeks(sq_data)
# Return plot
identify_holidayweeks(sq_data, return = "plot")
```

identify\_inactiveweeks

Identify Inactive Weeks

# Description

This function scans a standard query output for weeks where collaboration hours is far outside the mean for any individual person in the dataset. Returns a list of weeks that appear to be inactive weeks and optionally an edited dataframe with outliers removed.

As best practice, run this function prior to any analysis to remove atypical collaboration weeks from your dataset.

# Usage

```
identify_inactiveweeks(data, sd = 2, return = "text")
```

identify\_nkw 127

### Arguments

sd

data A Standard Person Query dataset in the form of a data frame.

The standard deviation below the mean for collaboration hours that should de-

fine an outlier week. Enter a positive number. Default is 1 standard deviation.

return String specifying what to return. This must be one of the following strings:

• "text"

• "data\_cleaned"

• "data\_dirty"

See Value for more information.

#### Value

Returns an error message by default, where 'text' is returned. When 'data\_cleaned' is passed, a dataset with outlier weeks removed is returned as a dataframe. When 'data\_dirty' is passed, a dataset with outlier weeks is returned as a dataframe.

#### See Also

```
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(), flag_extreme(), flag_outlooktime(), hr_trend(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_nkw(), identify_outlier(), identify_privacythreshold identify_query(), identify_shifts(), identify_shifts_wp(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(), subject_validate_report(), track_HR_change(), validation_report()
```

identify_nkw	Non-Knowledge workers in a Person Query using Collabora- ours
--------------	--

# **Description**

This function scans a standard query output to identify employees with consistently low collaboration signals. Returns the % of non-knowledge workers identified by Organization, and optionally an edited data frame with non-knowledge workers removed, or the full data frame with the kw/nkw flag added.

#### Usage

```
identify_nkw(data, collab_threshold = 5, return = "data_summary")
```

identify\_outlier

### **Arguments**

data

A Standard Person Query dataset in the form of a data frame.

collab\_threshold

Positive numeric value representing the collaboration hours threshold that should be exceeded as an average for the entire analysis period for the employee to be categorized as a knowledge worker ("kw"). Default is set to 5 collaboration hours. Any versions after v1.4.3, this uses a "greater than or equal to" logic (>=), in which case persons with exactly 5 collaboration hours will pass.

return

String specifying what to return. This must be one of the following strings:

- "text"
- "data\_with\_flag"
- "data\_clean"
- "data\_summary"

See Value for more information.

#### Value

A different output is returned depending on the value passed to the return argument:

- "text": string. Returns a diagnostic message.
- "data\_with\_flag": data frame. Original input data with an additional column containing the kw/nkw flag.
- "data\_clean": data frame. Data frame with non-knowledge workers excluded.
- "data\_summary": data frame. A summary table by organization listing the number and % of non-knowledge workers.

#### See Also

```
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(), flag_extreme(), flag_outlooktime(), hr_trend(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_inactiveweeks(), identify_outlier(), identify_privacythreshold(), identify_query(), identify_shifts(), identify_shifts_wp(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(), subject_validate_report(), track_HR_change(), validation_report()
```

identify\_outlier

Identify metric outliers over a date interval

### **Description**

This function takes in a selected metric and uses z-score (number of standard deviations) to identify outliers across time. There are applications in this for identifying weeks with abnormally low collaboration activity, e.g. holidays. Time as a grouping variable can be overridden with the group\_var argument.

## Usage

```
identify_outlier(data, group_var = "Date", metric = "Collaboration_hours")
```

### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

group\_var A string with the name of the grouping variable. Defaults to Date.

metric Character string containing the name of the metric, e.g. "Collaboration\_hours"

#### Value

Returns a data frame with Date (if grouping variable is not set), the metric, and the corresponding z-score.

#### See Also

```
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(), flag_extreme(), flag_outlooktime(), hr_trend(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_privacythreshold(), identify_query(), identify_shifts(), identify_shifts_wp(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(), subject_validate_report(), track_HR_change(), validation_report()
```

#### **Examples**

```
identify_outlier(sq_data, metric = "Collaboration_hours")
```

identify\_privacythreshold

Identify groups under privacy threshold

# **Description**

This function scans a standard query output for groups with of employees under the privacy threshold. The method consists in reviewing each individual HR attribute, and count the distinct people within each group.

## Usage

```
identify_privacythreshold(
  data,
  hrvar = extract_hr(data),
  mingroup = 5,
  return = "table"
)
```

## **Arguments**

data	A Standard Person Query dataset in the form of a data frame.
hrvar	A list of HR Variables to consider in the scan. Defaults to all HR attributes identified.
mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to 5.
return	String specifying what to return. This must be one of the following strings:  • "table"  • "text"

# Value

A different output is returned depending on the value passed to the return argument:

See Value for more information.

- "table": data frame. A summary table of groups that fall below the privacy threshold.
- "text": string. A diagnostic message.

Returns a ggplot object by default, where 'plot' is passed in return. When 'table' is passed, a summary table is returned as a data frame.

# See Also

```
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(), flag_extreme(), flag_outlooktime(), hr_trend(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_outlier(), identify_query(), identify_shifts(), identify_shifts_wp(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(), subject_validate_report(), track_HR_change(), validation_report()
```

### **Examples**

```
# Return a summary table
dv_data %>% identify_privacythreshold(return = "table")
# Return a diagnostic message
dv_data %>% identify_privacythreshold(return = "text")
```

identify\_query 131

identify_query	Identify the query type of the passed data frame

# **Description**

Pass an advanced insights query dataset and return the identified query type as a string. This function uses variable name string matching to 'guess' the query type of the data frame.

### Usage

```
identify_query(data, threshold = 2)
```

# Arguments

data An advanced insights query dataset in the form of a data frame. If the data is not

identified as a valid dataset, the function will return an error.

threshold Debugging use only. Increase to raise the 'strictness' of the guessing algorithm.

Defaults to 2.

### Value

String. A diagnostic message is returned.

## See Also

```
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(), flag_extreme(), flag_outlooktime(), hr_trend(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_outlier(), identify_privacythreshold(), identify_shifts(), identify_shifts_wp(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(), subject_validate_report(), track_HR_change(), validation_report()
```

### **Examples**

```
identify_query(sq_data) # Standard query
identify_query(mt_data) # Meeting query
identify_query(em_data) # Hourly collaboration query
## Not run:
identify_query(iris) # Will return an error
identify_query(mtcars) # Will return an error
## End(Not run)
```

identify\_shifts

end time
----------

# **Description**

This function uses outlook calendar settings for start and end time of work day to identify work shifts. The relevant variables are WorkingStartTimeSetInOutlook and WorkingEndTimeSetInOutlook.

# Usage

```
identify_shifts(data, return = "plot")
```

### **Arguments**

data

A data frame containing data from the Hourly Collaboration query.

return

String specifying what to return. This must be one of the following strings:

- "plot"
- "table"
- "data"

See Value for more information.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": ggplot object. A bar plot for the weekly count of shifts.
- "table": data frame. A summary table for the count of shifts.
- "data: data frame. Input data appended with the Shifts columns.

### See Also

```
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(), flag_extreme(), flag_outlooktime(), hr_trend(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_outlier(), identify_privacythreshold(), identify_query(), identify_shifts_wp(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(), subject_validate_report(), track_HR_change(), validation_report()

Other Working Patterns: flex_index(), identify_shifts_wp(), plot_flex_index(), workpatterns_area(), workpatterns_classify(), workpatterns_classify_bw(), workpatterns_classify_pav(), workpatterns_hclust(), workpatterns_rank(), workpatterns_report()
```

identify\_shifts\_wp 133

### **Examples**

```
# Return plot
dv_data %>% identify_shifts()

# Return summary table
dv_data %>% identify_shifts(return = "table")
```

identify\_shifts\_wp

Identify shifts based on binary activity

# Description

This function uses the Hourly Collaboration query and computes binary activity to identify the 'behavioural' work shift. This is a distinct method to identify\_shifts(), which instead uses outlook calendar settings for start and end time of work day to identify work shifts. The two methods can be compared to gauge the accuracy of existing Outlook settings.

# Usage

```
identify_shifts_wp(
  data,
  signals = c("email", "IM"),
  active_threshold = 1,
  start_hour = 9,
  end_hour = 17,
  percent = FALSE,
  n = 10,
  return = "plot"
)
```

### **Arguments**

data

A data frame containing data from the Hourly Collaboration query.

signals

Character vector to specify which collaboration metrics to use:

- a combination of signals, such as c("email", "IM") (default)
- "email" for emails only
- "IM" for Teams messages only
- "unscheduled\_calls" for Unscheduled Calls only
- "meetings" for Meetings only

active\_threshold

A numeric value specifying the minimum number of signals to be greater than in order to qualify as *active*. Defaults to 0.

start\_hour

A character vector specifying starting hours, e.g. "0900". Note that this currently only supports **hourly** increments. If the official hours specifying checking in and 9 AM and checking out at 5 PM, then "0900" should be supplied here.

identify\_shifts\_wp

end_hour	A character vector specifying starting hours, e.g. "1700". Note that this currently only supports <b>hourly</b> increments. If the official hours specifying checking in and 9 AM and checking out at 5 PM, then "1700" should be supplied here.
percent	Logical value to determine whether to show labels as percentage signs. Defaults to FALSE.
n	Numeric value specifying number of shifts to show. Defaults to 10. This parameter is only used when return is set to "plot",
return	String specifying what to return. This must be one of the following strings:  • "plot"  • "table"  • "data"

#### Value

A different output is returned depending on the value passed to the return argument:

• "plot": ggplot object. A bar plot for the weekly count of shifts.

See Value for more information.

- "table": data frame. A summary table for the count of shifts.
- "data: data frame. Input data appended with the following columns:
  - Start
  - End
  - DaySpan
  - Shifts

#### See Also

```
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(), flag_extreme(), flag_outlooktime(), hr_trend(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_outlier(), identify_privacythreshold(), identify_query(), identify_shifts(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(), subject_validate_report(), track_HR_change(), validation_report()

Other Working Patterns: flex_index(), identify_shifts(), plot_flex_index(), workpatterns_area(), workpatterns_classify(), workpatterns_classify_bw(), workpatterns_classify_pav(), workpatterns_hclust(), workpatterns_rank(), workpatterns_report()
```

## **Examples**

```
# Return plot
em_data %>% identify_shifts_wp()

# Return plot - showing percentages
em_data %>% identify_shifts_wp(percent = TRUE)

# Return table
em_data %>% identify_shifts_wp(return = "table")
```

identify\_tenure 135

•	re calculation based on different input dates, returns data sum- table or histogram
---	--

# Description

This function calculates employee tenure based on different input dates. identify\_tenure uses the latest Date available if user selects "Date", but also have flexibility to select a specific date, e.g. "1/1/2020".

# Usage

```
identify_tenure(
  data,
  end_date = "Date",
  beg_date = "HireDate",
  maxten = 40,
  return = "message"
)
```

# Arguments

data	A Standard Person Query dataset in the form of a data frame.
end_date	A string specifying the name of the date variable representing the latest date. Defaults to "Date".
beg_date	A string specifying the name of the date variable representing the hire date. Defaults to "HireDate".
maxten	A numeric value representing the maximum tenure. If the tenure exceeds this threshold, it would be accounted for in the flag message.
return	String specifying what to return. This must be one of the following strings:  • "message"  • "text"  • "plot"  • "data_cleaned"  • "data_dirty"  • "data"
	See Value for more information.

# Value

A different output is returned depending on the value passed to the return argument:

- "message": message on console with a diagnostic message.
- "text": string containing a diagnostic message.

import\_to\_fst

- "plot": 'ggplot' object. A line plot showing tenure.
- "data\_cleaned": data frame filtered only by rows with tenure values lying within the threshold.
- "data\_dirty": data frame filtered only by rows with tenure values lying outside the threshold.
- "data": data frame with the PersonId and a calculated variable called TenureYear is returned.

#### See Also

```
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(), flag_extreme(), flag_outlooktime(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_outlier(), identify_privacythreshold(), identify_query(), identify_shifts(), identify_shifts_wp(), remove_outliers(), standardise_pq(), subject_validate(), subject_validate_report() track_HR_change(), validation_report()
```

### **Examples**

```
library(dplyr)
# Add HireDate to sq_data
sq_data2 <-
    sq_data %>%
    mutate(HireDate = as.Date("1/1/2015", format = "%m/%d/%Y"))
identify_tenure(sq_data2)
```

import\_to\_fst

Read a Workplace Analytics query in '.csv' using and create a '.fst' file in the same directory for faster reading

# Description

Uses import\_wpa() to read a Workplace Analytics query in '.csv' and convert this into the serialized '.csv' format which is much faster to read. The 'fst' package must be installed, or an error message is returned.

#### Usage

```
import_to_fst(path, ...)
```

#### **Arguments**

path

String containing the path to the Workplace Analytics query to be imported. The input file must be a CSV file, and the file extension must be explicitly entered, e.g. "/files/standard query.csv". The converted FST file will be saved in the same directory with a different file extension.

... Additional arguments to pass to import\_wpa().

import\_wpa 137

#### **Details**

The fst package provides a way to serialize data frames in R which makes loading data much faster than CSV. import\_to\_fst() converts a CSV file into a FST file in the specified directory.

Once this FST file is created, it can be read into R using fst::read\_fst(). Since import\_to\_fst() only does conversion but not loading, it should normally only be run once at the beginning of each piece of analysis, and fst::read\_fst() should take over the job of data loading at the start of your analysis script.

Internally, import\_to\_fst() uses import\_wpa(), and additional arguments to import\_wpa() can be passed with . . . .

#### Value

There is no return value. A file with '.fst' extension is written to the same directory where the '.csv' file is read in.

#### See Also

Other Import and Export: copy\_df(), create\_dt(), export(), import\_wpa(), standardise\_pq()

import\_wpa

Import a Workplace Analytics Query

## **Description**

Import a Workplace Analytics Query from a local CSV File, with variable classifications optimised for other 'wpa' functions.

#### Usage

```
import_wpa(x, standardise = FALSE, encoding = "UTF-8")
```

# **Arguments**

x String containing the path to the Workplace Analytics query to be imported. The input file must be a CSV file, and the file extension must be explicitly entered,

e.g. "/files/standard query.csv"

standardise logical. If TRUE, import\_wpa() runs standardise\_pq() to make a Collabora-

tion Assessment query's columns name standard and consistent with a Standard Person Query. Note that this will have no effect if the query being imported is

not a Ways of Working Assessment query. Defaults as FALSE.

encoding String to specify encoding to be used within data.table::fread(). See data.table::fread()

documentation for more information. Defaults to 'UTF-8'.

## Details

import\_wpa() uses data.table::fread() to import CSV files for speed, and by default stringsAsFactors is set to FALSE. A data frame is returned by the function (not a data.table).

#### Value

A tibble is returned.

#### See Also

```
Other Import and Export: copy_df(), create_dt(), export(), import_to_fst(), standardise_pq()
```

internal\_network\_plot Plot Internal Network Breadth and Size as a scatter plot

# **Description**

Plot the internal network metrics for a HR variable as a scatter plot, showing Internal Network Breadth as the vertical axis and Internal Network Size as the horizontal axis.

# Usage

```
internal_network_plot(
  data,
  hrvar = "Organization",
  mingroup = 5,
  return = "plot",
  bubble_size = c(1, 8)
)
```

## **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar HR Variable by which to split metrics, defaults to "Organization" but accepts

any character vector, e.g. "LevelDesignation"

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings: -

"plot" - "table"

bubble\_size A numeric vector of length two to specify the size range of the bubbles

## **Details**

Uses the metrics Internal\_network\_size and Networking\_outside\_organization.

### Value

'ggplot' object showing a bubble plot with internal network size as the x-axis and internal network breadth as the y-axis. The size of the bubbles represent the number of unique employees in each group.

is\_date\_format 139

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), keymetrics_scan(),
meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(), meeting_rank(),
meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(), meetingtype_dist_mt(),
meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(), one2one_fizz(),
one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Network: external_network_plot(), g2g_data, network_describe(), network_g2g(),
network_p2p(), network_summary(), p2p_data_sim()
```

### **Examples**

```
# Return plot
internal_network_plot(sq_data, return = "plot")
# Return summary table
internal_network_plot(sq_data, return = "table")
```

is\_date\_format

Identify whether string is a date format

### Description

This function uses regular expression to determine whether a string is of the format "mdy", separated by "-", "/", or ".", returning a logical vector.

#### Usage

```
is_date_format(string)
```

### **Arguments**

string

Character string to test whether is a date format.

### Value

logical value indicating whether the string is a date format.

140 IV\_by\_period

### See Also

```
Other Support: camel_clean(), check_inputs(), combine_signals(), cut_hour(), extract_date_range(), extract_hr(), heat_colours(), maxmin(), p_test(), pairwise_count(), plot_WOE(), read_preamble(), rgb2hex(), totals_bind(), totals_col(), totals_reorder(), tstamp(), us_to_space(), wrap()
```

# **Examples**

```
is_date_format("1/5/2020")
```

IV\_by\_period

Identify the WPA metrics that have the biggest change between two periods.

# Description

### [Experimental]

This function uses the Information Value algorithm to predict which Workplace Analytics metrics are most explained by the change in dates.

# Usage

```
IV_by_period(
  data,
  before_start = min(as.Date(data$Date, "%m/%d/%Y")),
  before_end,
  after_start = as.Date(before_end) + 1,
  after_end = max(as.Date(data$Date, "%m/%d/%Y")),
  mybins = 10,
  return = "table"
)
```

## **Arguments**

data	Person Query as a dataframe including date column named "Date" This function assumes the data format is MM/DD/YYYY as is standard in a Workplace Analytics query output.
before_start	Start date of "before" time period in YYYY-MM-DD. Defaults to earliest date in dataset.
before_end	End date of "before" time period in YYYY-MM-DD
after_start	Start date of "after" time period in YYYY-MM-DD. Defaults to day after before_end.
after_end	End date of "after" time period in YYYY-MM-DD. Defaults to latest date in dataset.
mybins	Number of bins to cut the data into for Information Value analysis. Defaults to 10.
return	String specifying what to return. The current only valid option is "table".

IV\_report 141

## Value

data frame containing all the variables and the corresponding Information Value.

#### Author(s)

Mark Powers mark.powers@microsoft.com

#### See Also

```
Other Variable Association: IV_report(), create_IV(), plot_WOE()
Other Information Value: IV_report(), create_IV(), plot_WOE()
Other Time-series: create_line(), create_line_asis(), create_period_scatter(), create_trend(), period_change()
```

# Examples

```
# Returns a data frame
sq_data %>%
    IV_by_period(
        before_start = "2019-12-15",
        before_end = "2019-12-29",
        after_start = "2020-01-05",
        after_end = "2020-01-26"
)
```

IV\_report

Generate a Information Value HTML Report

# Description

The function generates an interactive HTML report using Standard Person Query data as an input. The report contains a full Information Value analysis, a data exploration technique that helps determine which columns in a data set have predictive power or influence on the value of a specified dependent variable.

## Usage

```
IV_report(
  data,
  predictors = NULL,
  outcome,
  bins = 5,
  max_var = 9,
  path = "IV report",
  timestamp = TRUE
)
```

IV\_report

# **Arguments**

data	A Standard Person Query dataset in the form of a data frame.
predictors	A character vector specifying the columns to be used as predictors. Defaults to NULL, where all numeric vectors in the data will be used as predictors.
outcome	A string specifying a binary variable, i.e. can only contain the values 1 or 0.
bins	Number of bins to use in Information::create_infotables(), defaults to 10.
max_var	Numeric value to represent the maximum number of variables to show on plots.
path	Pass the file path and the desired file name, <i>excluding the file extension</i> . For example, "IV report".
timestamp	Logical vector specifying whether to include a timestamp in the file name. Defaults to TRUE.

### Value

An HTML report with the same file name as specified in the arguments is generated in the working directory. No outputs are directly returned by the function.

# Creating a report

Below is an example on how to run the report.

#### See Also

```
Other Reports: capacity_report(), coaching_report(), collaboration_report(), connectivity_report(), generate_report(), meeting_tm_report(), read_preamble(), subject_validate_report(), validation_report(), workpatterns_report()

Other Variable Association: IV_by_period(), create_IV(), plot_WOE()

Other Information Value: IV_by_period(), create_IV(), plot_WOE()
```

jitter\_metrics 143

jitter\_metrics

Jitter metrics in a data frame

# **Description**

Convenience wrapper around jitter() to add a layer of anonymity to a query. This can be used in combination with anonymise() to produce a demo dataset from real data.

# Usage

```
jitter_metrics(data, cols = NULL, ...)
```

# **Arguments**

Data frame containing a query.

Character vector containing the metrics to jitter. When set to NULL (default), all numeric columns in the data frame are jittered.

Additional arguments to pass to jitter().

### See Also

anonymise

### **Examples**

```
jittered <- jitter_metrics(sq_data, cols = "Collaboration_hours")
head(
   data.frame(
   original = sq_data$Collaboration_hours,
   jittered = jittered$Collaboration_hours
)
)</pre>
```

keymetrics\_scan

Run a summary of Key Metrics from the Standard Person Query data

# **Description**

Returns a heatmapped table by default, with options to return a table.

144 keymetrics\_scan

### Usage

```
keymetrics_scan(
  data,
  hrvar = "Organization",
  mingroup = 5,
 metrics = c("Workweek_span", "Collaboration_hours", "After_hours_collaboration_hours",
    "Meetings", "Meeting_hours", "After_hours_meeting_hours", "Low_quality_meeting_hours", "Meeting_hours_with_manager_1_on_1",
    "Meeting_hours_with_manager", "Emails_sent", "Email_hours",
   "After_hours_email_hours", "Generated_workload_email_hours", "Total_focus_hours",
   "Internal_network_size", "Networking_outside_organization", "External_network_size",
    "Networking_outside_company"),
  return = "plot",
  low = rgb2hex(7, 111, 161),
  mid = rgb2hex(241, 204, 158),
  high = rgb2hex(216, 24, 42),
  textsize = 2
)
```

## **Arguments**

data	A Standard Person Query dataset in the form of a data frame.
hrvar	String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting by an HR attribute, supply NULL (without quotes).
mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to 5.
metrics	A character vector containing the variable names to calculate averages of.
return	Character vector specifying what to return, defaults to "plot". Valid inputs are "plot" and "table".
low	String specifying colour code to use for low-value metrics. Arguments are passed directly to ggplot2::scale_fill_gradient2().
mid	String specifying colour code to use for mid-value metrics. Arguments are passed directly to ggplot2::scale_fill_gradient2().
high	String specifying colour code to use for high-value metrics. Arguments are passed directly to ggplot2::scale_fill_gradient2().
textsize	A numeric value specifying the text size to show in the plot.

### Value

Returns a ggplot object by default, when 'plot' is passed in return. When 'table' is passed, a summary table is returned as a data frame.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(), afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
```

keymetrics\_scan\_asis 145

```
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(), meeting_rank(),
meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(), meetingtype_dist_mt(),
meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(), one2one_fizz(),
one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
```

## **Examples**

```
# Heatmap plot is returned by default
keymetrics_scan(sq_data)

# Heatmap plot with custom colours
keymetrics_scan(sq_data, low = "purple", high = "yellow")

# Return summary table
keymetrics_scan(sq_data, hrvar = "LevelDesignation", return = "table")
```

keymetrics\_scan\_asis Run a summary of Key Metrics without aggregation

## Description

Return a heatmapped table directly from the aggregated / summarised data. Unlike keymetrics\_scan() which performs a person-level aggregation, there is no calculation for keymetrics\_scan\_asis() and the values are rendered as they are passed into the function.

#### Usage

```
keymetrics_scan_asis(
   data,
   row_var,
   col_var,
   group_var = col_var,
   value_var = "value",
   title = NULL,
   subtitle = NULL,
   caption = NULL,
   ylab = row_var,
```

146 keymetrics\_scan\_asis

```
xlab = "Metrics",
rounding = 1,
low = rgb2hex(7, 111, 161),
mid = rgb2hex(241, 204, 158),
high = rgb2hex(216, 24, 42),
textsize = 2
)
```

# Arguments

data	data frame containing data to plot. It is recommended to provide data in a 'long' table format where one grouping column forms the rows, a second column forms the columns, and a third numeric columns forms the
row_var	String containing name of the grouping variable that will form the rows of the heatmapped table.
col_var	String containing name of the grouping variable that will form the columns of the heatmapped table.
group_var	String containing name of the grouping variable by which heatmapping would apply. Defaults to col_var.
value_var	String containing name of the value variable that will form the values of the heatmapped table. Defaults to "value".
title	Title of the plot.
subtitle	Subtitle of the plot.
caption	Caption of the plot.
ylab	Y-axis label for the plot (group axis)
xlab	X-axis label of the plot (bar axis).
rounding	Numeric value to specify number of digits to show in data labels
low	String specifying colour code to use for low-value metrics. Arguments are passed directly to ggplot2::scale_fill_gradient2().
mid	String specifying colour code to use for mid-value metrics. Arguments are passed directly to ggplot2::scale_fill_gradient2().
high	String specifying colour code to use for high-value metrics. Arguments are passed directly to ggplot2::scale_fill_gradient2().
textsize	A numeric value specifying the text size to show in the plot.

## Value

ggplot object for a heatmap table.

# Examples

```
library(dplyr)
# Compute summary table
out_df <-</pre>
```

LjungBox 147

```
sq_data %>%
  group_by(Organization) %>%
  summarise(
   across(
      .cols = c(
        Workweek_span,
        Collaboration_hours
       ),
      .fns = ~median(., na.rm = TRUE)
      ),
      .groups = "drop"
    ) %>%
tidyr::pivot_longer(
  cols = c("Workweek_span", "Collaboration_hours"),
  names_to = "metrics"
)
keymetrics_scan_asis(
  data = out_df,
  col_var = "metrics",
  row_var = "Organization"
)
# Show data the other way round
keymetrics_scan_asis(
  data = out_df,
  col_var = "Organization",
  row_var = "metrics",
  group_var = "metrics"
)
```

LjungBox

Ljung and Box Portmanteau Test

## **Description**

The Ljung-Box (1978) modified portmanteau test. In the multivariate time series, this test statistic is asymptotically equal to Hosking.

This method and the bottom documentation is taken directly from the original 'portes' package.

# Usage

```
LjungBox(
  obj,
  lags = seq(5, 30, 5),
  order = 0,
  season = 1,
  squared.residuals = FALSE
)
```

LjungBox

### **Arguments**

obj a univariate or multivariate series with class "numeric", "matrix", "ts", or ("mts"

"ts"). It can be also an object of fitted time-series model with class "ar", "arima0", "Arima", ("ARIMA forecast ARIMA Arima"), "lm", ("glm" "lm"), or "varest". obj may also an object with class "list" (see details and following examples).

lags vector of lag auto-cross correlation coefficients used for Hosking test.

order Default is zero for testing the randomness of a given sequence with class "nu-

meric", "matrix", "ts", or ("mts" "ts"). In general order equals to the number of estimated parameters in the fitted model. If obj is an object with class "ar", "arima0", "Arima", "varest", ("ARIMA forecast ARIMA Arima"), or "list" then no need to enter the value of order as it will be automatically determined. For obj with other classes, the order is needed for degrees of freedom of asymptotic

chi-square distribution.

season seasonal periodicity for testing seasonality. Default is 1 for testing the non sea-

sonality cases.

squared.residuals

if TRUE then apply the test on the squared values. This checks for Autoregressive Conditional Heteroscedastic, ARCH, effects. When squared.residuals =

FALSE, then apply the test on the usual residuals.

#### **Details**

However the portmanteau test statistic can be applied directly on the output objects from the built in R functions ar(), ar.ols(), ar.burg(), ar.yw(), ar.mle(), arima(), arim0(), Arima(), auto.arima(), lm(), glm(), and VAR(), it works with output objects from any fitted model. In this case, users should write their own function to fit any model they want, where they may use the built in R functions FitAR(), garch(), garchFit(), fracdiff(), tar(), etc. The object obj represents the output of this function. This output must be a list with at least two outcomes: the fitted residual and the order of the fitted model (list(res = ..., order = ...)). See the following example with the function FitModel().

Note: In stats R, the function Box.test was built to compute the Box and Pierce (1970) and Ljung and Box (1978) test statistics only in the univariate case where we can not use more than one single lag value at a time. The functions BoxPierce and LjungBox are more accurate than Box.test function and can be used in the univariate or multivariate time series at vector of different lag values as well as they can be applied on an output object from a fitted model described in the description of the function BoxPierce.

## Value

The Ljung and Box test statistic with the associated p-values for different lags based on the asymptotic chi-square distribution with k^2(lags-order) degrees of freedom.

#### Author(s)

Esam Mahdi and A.I. McLeod

map\_IV 149

## References

Ljung, G.M. and Box, G.E.P (1978). "On a Measure of Lack of Fit in Time Series Models". Biometrika, 65, 297-303.

### **Examples**

```
x <- rnorm(100)
LjungBox(x) # univariate test
x <- cbind(rnorm(100),rnorm(100))
LjungBox(x) # multivariate test</pre>
```

map\_IV Calculate Weight of Evidence (WOE) and Information Value (IV) between multiple predictors and a single outcome variable, returning a

list of statistics.

## **Description**

This is a wrapper around calculate\_IV() to loop through multiple predictors and calculate their Weight of Evidence (WOE) and Information Value (IV) with respect to an outcome variable.

## Usage

```
map_IV(data, predictors = NULL, outcome, bins = 10)
```

## **Arguments**

data Data frame containing the data.

predictors Character vector containing the names of the predictor variables. If NULL (de-

fault) is supplied, all numeric variables in the data will be used.

outcome String containing the name of the outcome variable.

bins Numeric value representing the number of bins to use. Defaults to 10.

## **Details**

The approach used mirrors the one used in Information::create\_infotables().

#### Value

A list of data frames is returned as an output. The first layer of the list contains Tables and Summary:

- Tables is a list of data frames containing the WOE and cumulative sum IV for each predictor.
- Summary is a single data frame containing the IV for all predictors.

150 maxmin

maxmin

Max-Min Scaling Function

## **Description**

This function allows you to scale vectors or an entire data frame using the max-min scaling method A numeric vector is always returned.

## Usage

```
maxmin(x)
```

## **Arguments**

Χ

Pass a vector or the required columns of a data frame through this argument.

#### **Details**

This is used within keymetrics\_scan() to enable row-wise heatmapping. Originally implemented in https://github.com/martinctc/surveytoolbox.

## Value

Returns a numeric vector with the input rescaled.

## See Also

```
Other Support: camel_clean(), check_inputs(), combine_signals(), cut_hour(), extract_date_range(), extract_hr(), heat_colours(), is_date_format(), p_test(), pairwise_count(), plot_WOE(), read_preamble(), rgb2hex(), totals_bind(), totals_col(), totals_reorder(), tstamp(), us_to_space(), wrap()
```

## **Examples**

```
numbers <- c(15, 40, 10, 2)
maxmin(numbers)</pre>
```

meetingtype\_dist 151

meetingtype_dist Distribu	tion of Meeting Types by number of Attendees and Duration
---------------------------	---

## **Description**

Calculate the hour distribution of internal meeting types. This is a wrapper around meetingtype\_dist\_mt() and meetingtype\_dist\_ca(), depending on whether a Meeting Query or a Ways of Working Assessment Query is passed as an input.

### Usage

```
meetingtype_dist(data, hrvar = NULL, mingroup = 5, return = "plot")
```

## **Arguments**

data	$Data\ frame.\ If\ a\ meeting\ query,\ must\ contain\ the\ variables\ {\tt Attendee}\ and\ {\tt DurationHours}.$
hrvar	Character string to specify the HR attribute to split the data by. Note that this is only applicable if a Ways of Working Assessment query is passed to the function. If a Meeting Query is passed instead, this argument is ignored.
mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to 5. Only applicable when using a Ways of Working Assessment query.
return	String specifying what to return. This must be one of the following strings:  • "plot"  • "table"

# Value

A different output is returned depending on the value passed to the return argument:

See Value for more information.

- "plot": ggplot object. A matrix of meeting types with duration and the number of attendees. If using a Ways of Working Assessment query with meetingtype\_dist\_ca() and an HR attribute with more than one unique value is passed to hrvar, a stacked bar plot is returned.
- "table": data frame. A summary table.

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(), afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(), create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(), email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
```

152 meetingtype\_dist\_ca

```
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist_ca(), meetingtype_dist_mt(),
meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(), one2one_fizz(),
one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()

Other Meetings: meeting_dist(), meeting_extract(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_skim(), meeting_summary(), meeting_tm_report(), meeting_trend(),
meetingtype_dist_ca(), meetingtype_dist_mt(), meetingtype_summary()
```

## **Examples**

```
# Implementation using Standard Meeting Query
meetingtype_dist(mt_data)
```

## **Description**

Calculate the hour distribution of internal meeting types, using a Ways of Working Assessment Query with core Workplace Analytics variables as an input.

#### Usage

```
meetingtype_dist_ca(data, hrvar = NULL, mingroup = 5, return = "plot")
```

## Arguments

data	Meeting Query data frame. Must contain the variables Attendee and DurationHours
hrvar	Character string to specify the HR attribute to split the data by.
mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to 5.
return	String specifying what to return. This must be one of the following strings:     "plot"     "table"

## Value

A different output is returned depending on the value passed to the return argument:

See Value for more information.

- "plot": ggplot object. A matrix of meeting types with duration and the number of attendees. If using a Ways of Working Assessment query with meetingtype\_dist\_ca() and an HR attribute with more than one unique value is passed to hrvar, a stacked bar plot is returned.
- "table": data frame. A summary table.

meetingtype\_dist\_mt 153

### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_mt(),
meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(), one2one_fizz(),
one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Meetings: meeting_dist(), meeting_extract(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_skim(), meeting_summary(), meeting_tm_report(), meeting_trend(),
meetingtype_dist(), meetingtype_dist_mt(), meetingtype_summary()
```

## **Description**

Calculate the hour distribution of internal meeting types, using a Meeting Query with core Workplace Analytics variables as an input.

#### Usage

```
meetingtype_dist_mt(data, return = "plot")
```

## **Arguments**

data return Meeting Query data frame. Must contain the variables Attendee and DurationHours String specifying what to return. This must be one of the following strings:

- "plot"
- "table"

See Value for more information.

### Value

A different output is returned depending on the value passed to the return argument:

- "plot": ggplot object. A matrix of meeting types with duration and the number of attendees. If using a Ways of Working Assessment query with meetingtype\_dist\_ca() and an HR attribute with more than one unique value is passed to hrvar, a stacked bar plot is returned.
- "table": data frame. A summary table.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(), one2one_fizz(),
one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Meetings: meeting_dist(), meeting_extract(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_skim(), meeting_summary(), meeting_tm_report(), meeting_trend(),
meetingtype_dist(), meetingtype_dist_ca(), meetingtype_summary()
```

meetingtype\_summary

Create a summary bar chart of the proportion of Meeting Hours spent in Long or Large Meetings

### **Description**

This function creates a bar chart showing the percentage of meeting hours which are spent in long or large meetings.

## Usage

```
meetingtype_summary(
  data,
  hrvar = "Organization",
  mingroup = 5,
  return = "plot"
)
meetingtype_sum(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

## **Arguments**

data

Ways of Working Assessment query in the form of a data frame. Requires the following variables:

- Bloated\_meeting\_hours
- Lengthy\_meeting\_hours

meetingtype\_summary 155

- Workshop\_meeting\_hours
- All\_hands\_meeting\_hours
- Status\_update\_meeting\_hours
- Decision\_making\_meeting\_hours
- One\_on\_one\_meeting\_hours

hrvar HR Variable by which to split metrics, defaults to "Organization" but accepts

any character vector, e.g. "LevelDesignation"

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

#### Value

A different output is returned depending on the value passed to the return argument:

meetingtype\_dist(), meetingtype\_dist\_ca(), meetingtype\_dist\_mt()

- "plot": ggplot object. A horizontal bar plot for the metric.
- "table": data frame. A summary table for the metric.

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(), one2one_fizz(),
one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Meetings: meeting_dist(), meeting_extract(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_skim(), meeting_summary(), meeting_tm_report(), meeting_trend(),
```

meeting\_dist

meeting\_dist

Distribution of Meeting Hours as a 100% stacked bar

# Description

Analyze Meeting Hours distribution. Returns a stacked bar plot by default. Additional options available to return a table with distribution elements.

## Usage

```
meeting_dist(
  data,
  hrvar = "Organization",
  mingroup = 5,
  return = "plot",
  cut = c(5, 10, 15)
)
```

## **Arguments**

	-
hrvar String containing the name of the HR Variable by which to split metric faults to "Organization". To run the analysis on the total instead of sp by an HR attribute, supply NULL (without quotes).	
Numeric value setting the privacy threshold / minimum group size. Defa 5.	ults to
return String specifying what to return. This must be one of the following string  • "plot"  • "table"  See Value for more information.	gs:
cut A numeric vector of length three to specify the breaks for the distribution	on, e.g.

## Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A stacked bar plot for the metric.
- "table": data frame. A summary table for the metric.

c(10, 15, 20)

meeting\_extract 157

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_fizz(), meeting_line(), meeting_quality(), meeting_rank(),
meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(), meetingtype_dist_mt(),
meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(), one2one_fizz(),
one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Meetings: meeting_extract(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_skim(), meeting_summary(), meeting_tm_report(), meeting_trend(),
meetingtype_dist(), meetingtype_dist_ca(), meetingtype_dist_mt(), meetingtype_summary()
```

## **Examples**

```
# Return plot
meeting_dist(sq_data, hrvar = "Organization")

# Return summary table
meeting_dist(sq_data, hrvar = "Organization", return = "table")

# Return result with a custom specified breaks
meeting_dist(sq_data, hrvar = "LevelDesignation", cut = c(4, 7, 9))
```

meeting\_extract

Extract top low-engagement meetings from the Meeting Query

## **Description**

Pass a Standard Meeting Query and extract the top low engagement meetings.

# Usage

```
meeting_extract(
  data,
  recurring_only = TRUE,
  top_n = 30,
  fte_month = 180,
  fte_week = 40,
```

158 meeting\_extract

```
return = "table"
)
```

## Arguments

Data frame containing a Standard Meeting Query to pass through.

recurring\_only Logical value indicating whether to only filter by recurring meetings.

top\_n Numeric value for the top number of results to return in the output.

fte\_month Numeric value for the assumed number of employee hours per month for conversion calculations. Defaults to 180.

fte\_week Numeric value for the assumed number of employee hours per week for conversion calculations. Defaults to 180.

return String specifying what to return. This must be one of the following strings:

"table""data"

See Value for more information.

#### Value

A different output is returned depending on the value passed to the return argument:

- "table": data frame. A summary table containing the top n low engagement meetings
- "data": data frame. Contains the full computed metrics related to the top n low engagement meetings

### See Also

```
Other Meetings: meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(), meeting_rank(), meeting_skim(), meeting_skim(), meeting_tm_report(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(), meetingtype_dist_mt(), meetingtype_summary()
```

# **Examples**

meeting\_fizz 159

meeting_fizz	Distribution of Meeting Hours (Fizzy Drink plot)	

## **Description**

Analyze weekly meeting hours distribution, and returns a 'fizzy' scatter plot by default. Additional options available to return a table with distribution elements.

### Usage

```
meeting_fizz(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

## **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

#### **Details**

Uses the metric Meeting\_hours.

### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A jittered scatter plot for the metric.
- "table": data frame. A summary table for the metric.

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(), afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(), create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(), email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
```

meeting\_line

```
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_line(), meeting_quality(), meeting_rank(),
meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(), meetingtype_dist_mt(),
meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(), one2one_fizz(),
one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()

Other Meetings: meeting_dist(), meeting_extract(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_skim(), meeting_summary(), meeting_tm_report(), meeting_trend(),
meetingtype_dist(), meetingtype_dist_mt(), meetingtype_summary()
```

## **Examples**

```
# Return plot
meeting_fizz(sq_data, hrvar = "Organization", return = "plot")
# Return summary table
meeting_fizz(sq_data, hrvar = "Organization", return = "table")
```

meeting\_line

Meeting Time Trend - Line Chart

## **Description**

Provides a week by week view of meeting time, visualised as line charts. By default returns a line chart for meeting hours, with a separate panel per value in the HR attribute. Additional options available to return a summary table.

#### Usage

```
meeting_line(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

## Arguments

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

meeting\_quality 161

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A faceted line plot for the metric.
- "table": data frame. A summary table for the metric.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_quality(), meeting_rank(),
meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(), meetingtype_dist_mt(),
meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(), one2one_fizz(),
one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Meetings: meeting_dist(), meeting_extract(), meeting_fizz(), meeting_quality(),
meeting_rank(), meeting_skim(), meeting_summary(), meeting_tm_report(), meeting_trend(),
meetingtype_dist(), meetingtype_dist_ca(), meetingtype_dist_mt(), meetingtype_summary()
```

## **Examples**

```
# Return a line plot
meeting_line(sq_data, hrvar = "LevelDesignation")

# Return summary table
meeting_line(sq_data, hrvar = "LevelDesignation", return = "table")
```

meeting\_quality

Run a meeting habits / meeting quality analysis

# Description

Return an analysis of Meeting Quality with a bubble plot, using a Standard Person Query as an input.

162 meeting\_quality

### Usage

```
meeting_quality(
   data,
   hrvar = "Organization",
   metric_x = "Low_quality_meeting_hours",
   mingroup = 5,
   return = "plot"
)
```

### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar HR Variable by which to split metrics, defaults to "Organization" but accepts

any character vector, e.g. "LevelDesignation"

metric\_x String specifying which variable to show in the x-axis when returning a plot.

Must be one of the following:

• "Low\_quality\_meeting\_hours" (default)

• "After\_hours\_meeting\_hours"

• "Conflicting\_meeting\_hours"

• "Multitasking\_meeting\_hours"

• Any *meeting hour* variable that can be divided by Meeting\_hours

If the provided metric name is not found in the data, the function will use the

first matched metric from the above list.

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings: -

"plot" - "table"

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A bubble plot for the metric.
- "table": data frame. A summary table for the metric.

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(), afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(), create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(), email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
```

meeting\_rank 163

```
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_rank(),
meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(), meetingtype_dist_mt(),
meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(), one2one_fizz(),
one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()

Other Meetings: meeting_dist(), meeting_extract(), meeting_fizz(), meeting_line(), meeting_rank(),
meeting_skim(), meeting_summary(), meeting_tm_report(), meeting_trend(), meetingtype_dist(),
meetingtype_dist_ca(), meetingtype_dist_mt(), meetingtype_summary()
```

## **Examples**

meeting\_rank

Meeting Hours Ranking

# Description

This function scans a standard query output for groups with high levels of Weekly Meeting Collaboration. Returns a plot by default, with an option to return a table with a all of groups (across multiple HR attributes) ranked by hours of digital collaboration.

## Usage

```
meeting_rank(
  data,
  hrvar = extract_hr(data),
  mingroup = 5,
  mode = "simple",
  plot_mode = 1,
  return = "plot"
)
```

164 meeting\_rank

#### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

mode String to specify calculation mode. Must be either:

• "simple"

• "combine"

plot\_mode Numeric vector to determine which plot mode to return. Must be either 1 or 2,

and is only used when return = "plot".

• 1: Top and bottom five groups across the data population are highlighted

• 2: Top and bottom groups *per* organizational attribute are highlighted

return String specifying what to return. This must be one of the following strings:

• "plot" (default)

• "table"

See Value for more information.

#### **Details**

Uses the metric Meeting\_hours. See create\_rank() for applying the same analysis to a different metric.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A bubble plot where the x-axis represents the metric, the y-axis represents the HR attributes, and the size of the bubbles represent the size of the organizations. Note that there is no plot output if mode is set to "combine".
- "table": data frame. A summary table for the metric.

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(), afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(), create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(), email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(), keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
```

meeting\_skim 165

```
meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(), meetingtype_dist_mt(),
meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(), one2one_fizz(),
one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()

Other Meetings: meeting_dist(), meeting_extract(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_skim(), meeting_summary(), meeting_trend(), meeting_trend(), meetingtype_dist(),
meetingtype_dist_ca(), meetingtype_dist_mt(), meetingtype_summary()
```

# Examples

```
# Return rank table
meeting_rank(
  data = sq_data,
  return = "table"
)

# Return plot
meeting_rank(
  data = sq_data,
  return = "plot"
)
```

meeting\_skim

Produce a skim summary of meeting hours

# Description

This function returns a skim summary in the console when provided a standard query in the input.

# Usage

```
meeting_skim(data, return = "message")
```

## **Arguments**

data

A standard person query data in the form of a data frame.

return

String specifying what to return. This must be one of the following strings:

- "message"
- "text"
- "table"

See Value for more information.

166 meeting\_summary

#### Value

A different output is returned depending on the value passed to the return argument:

```
• "message": message in console.
```

- "text": string.
- "table": data frame.

## See Also

```
Other Meetings: meeting_dist(), meeting_extract(), meeting_fizz(), meeting_line(), meeting_quality(), meeting_rank(), meeting_summary(), meeting_tm_report(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(), meetingtype_dist_mt(), meetingtype_summary()
```

## **Examples**

```
meeting_skim(sq_data)
```

meeting\_summary

Meeting Summary

# Description

Provides an overview analysis of weekly meeting hours. Returns a bar plot showing average weekly meeting hours by default. Additional options available to return a summary table.

# Usage

```
meeting_summary(data, hrvar = "Organization", mingroup = 5, return = "plot")
meeting_sum(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

## **Arguments**

data	A Standard Person Ouery dataset in the form of a data fran	nρ
uata	A Standard Person Query dataset in the form of a data fram	ne.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

meeting\_tm\_report 167

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A bar plot for the metric.
- "table": data frame. A summary table for the metric.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(), meetingtype_dist_mt(),
meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(), one2one_fizz(),
one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Meetings: meeting_dist(), meeting_extract(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_skim(), meeting_tm_report(), meeting_trend(), meetingtype_dist(),
meetingtype_dist_ca(), meetingtype_dist_mt(), meetingtype_summary()
```

### **Examples**

```
# Return a ggplot bar chart
meeting_summary(sq_data, hrvar = "LevelDesignation")
# Return a summary table
meeting_summary(sq_data, hrvar = "LevelDesignation", return = "table")
```

meeting\_tm\_report

Generate a Meeting Text Mining report in HTML

## **Description**

Create a text mining report in HTML based on Meeting Subject Lines

168 meeting\_trend

## Usage

```
meeting_tm_report(
  data,
  path = "meeting text mining report",
  stopwords = NULL,
  timestamp = TRUE,
  keep = 100,
  seed = 100
)
```

### **Arguments**

data A Meeting Query dataset in the form of a data frame.

path Pass the file path and the desired file name, excluding the file extension. For

example, "meeting text mining report".

stopwords A character vector OR a single-column data frame labelled 'word' containing

custom stopwords to remove.

timestamp Logical vector specifying whether to include a timestamp in the file name. De-

faults to TRUE.

keep A numeric vector specifying maximum number of words to keep.

seed A numeric vector to set seed for random generation.

#### Value

An HTML report with the same file name as specified in the arguments is generated in the working directory. No outputs are directly returned by the function.

### See Also

```
Other Reports: IV_report(), capacity_report(), coaching_report(), collaboration_report(), connectivity_report(), generate_report(), read_preamble(), subject_validate_report(), validation_report(), workpatterns_report()

Other Meetings: meeting_dist(), meeting_extract(), meeting_fizz(), meeting_line(), meeting_quality(), meeting_rank(), meeting_skim(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(), meetingtype_dist_mt(), meetingtype_summary()

Other Text-mining: pairwise_count(), subject_validate(), subject_validate_report(), tm_clean(), tm_cooc(), tm_freq(), tm_wordcloud()
```

meeting\_trend

Meeting Hours Time Trend

## **Description**

Provides a week by week view of meeting time. By default returns a week by week heatmap, highlighting the points in time with most activity. Additional options available to return a summary table.

meeting\_trend 169

## Usage

```
meeting_trend(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

## Arguments

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return Character vector specifying what to return, defaults to "plot". Valid inputs are

"plot" and "table".

#### **Details**

Uses the metric Meeting\_hours.

#### Value

Returns a 'ggplot' object by default, where 'plot' is passed in return. When 'table' is passed, a summary table is returned as a data frame.

meetingtype\_dist\_ca(), meetingtype\_dist\_mt(), meetingtype\_summary()

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meetingtype_dist(), meetingtype_dist_ca(), meetingtype_dist_mt(),
meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(), one2one_fizz(),
one2one_freq(),one2one_line(),one2one_rank(),one2one_sum(),one2one_trend(),period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Meetings: meeting_dist(), meeting_extract(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_skim(), meeting_summary(), meeting_tm_report(), meetingtype_dist(),
```

170 mgrcoatt\_dist

mgrcoatt_dist	Manager meeting coattendance distribution

## **Description**

Analyze degree of attendance between employes and their managers. Returns a stacked bar plot of different buckets of coattendance. Additional options available to return a table with distribution elements.

#### Usage

```
mgrcoatt_dist(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

## **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

# Value

A different output is returned depending on the value passed to the return argument:

- "plot": ggplot object. A stacked bar plot showing the distribution of manager co-attendance time.
- "table": data frame. A summary table for manager co-attendance time.

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(), afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(), create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(), email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(), keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
```

mgrrel\_matrix 171

```
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrrel_matrix(), one2one_dist(), one2one_fizz(),
one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Managerial Relations: mgrrel_matrix(), one2one_dist(), one2one_fizz(), one2one_freq(),
one2one_line(), one2one_rank(), one2one_sum(), one2one_trend()
```

## **Examples**

```
# Return plot
mgrcoatt_dist(sq_data, hrvar = "Organization", return = "plot")
# Return summary table
mgrcoatt_dist(sq_data, hrvar = "Organization", return = "table")
```

mgrrel\_matrix

Manager Relationship 2x2 Matrix

## **Description**

Generate the Manager-Relationship 2x2 matrix, returning a 'ggplot' object by default. Additional options available to return a "wide" or "long" summary table.

### Usage

```
mgrrel_matrix(
  data,
  hrvar = NULL,
  mingroup = 5,
  return = "plot",
  plot_colors = c("#fe7f4f", "#b4d5dd", "#facebc", "#fcf0eb"),
  threshold = 15
)
```

## **Arguments**

data Standard Person Query data to pass through. Accepts a data frame.

hrvar HR Variable by which to split metrics. Accepts a character vector, e.g. "Organi-

zation". Defaults to NULL.

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

172 mgrrel\_matrix

• "data"

See Value for more information.

plot\_colors Pass a character vector of length 4 containing HEX codes to specify colors to

use in plotting.

threshold Specify a numeric value to determine threshold (in minutes) for 1:1 manager

hours. Defaults to 15.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": ggplot object. When NULL is passed to hrvar, a two-by-two grid where the size of the grid represents total percentage of employees is returned. Otherwise, a horizontal stacked bar plot is returned.
- "table": data frame. A summary table is returned.
- "data": data frame. A long table grouped at the PersonId level with the following columns:
  - PersonId
  - HR variable supplied to hrvar
  - CoattendanceRate
  - Meeting\_hours\_with\_manager\_1\_on\_1
  - mgr1on1
  - Type

## Author(s)

Lucas Hogner lucas.hogner@microsoft.com

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), one2one_dist(), one2one_fizz(),
one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Managerial Relations: mgrcoatt_dist(), one2one_dist(), one2one_fizz(), one2one_freq(),
one2one_line(), one2one_rank(), one2one_sum(), one2one_trend()
```

mt\_data 173

## **Examples**

```
# Return matrix
mgrrel_matrix(sq_data)
# Return stacked bar plot
mgrrel_matrix(sq_data, hrvar = "Organization")
## Visualize coaching style types
# Ensure dplyr is loaded
library(dplyr)
# Extract PersonId and Coaching Type
match_df <-
  sq_data %>%
  mgrrel_matrix(return = "data") %>%
  select(PersonId, Type)
# Join and visualize baseline
sq_data %>%
  left_join(match_df, by = "PersonId") %>%
  keymetrics_scan(hrvar = "Type",
                  return = "plot")
```

mt\_data

Sample Meeting Query dataset

## **Description**

A dataset generated from a Meeting Query from Workplace Analytics.

# Usage

mt\_data

## **Format**

A data frame with 2001 rows and 30 variables:

MeetingId

**StartDate** 

**StartTimeUTC** 

**EndDate** 

**EndTimeUTC** 

Attendee\_meeting\_hours

Attendees

Organizer\_Domain

174 mt\_data

Organizer\_FunctionType

Organizer\_LevelDesignation

Organizer\_Layer

Organizer\_Region

Organizer\_Organization

Organizer\_zId

Organizer\_attainment

Organizer\_TimeZone

Organizer\_HourlyRate

Organizer\_IsInternal

Organizer\_PersonId

**IsCancelled** 

**DurationHours** 

**IsRecurring** 

**Subject** 

**TotalAccept** 

**TotalNoResponse** 

**TotalDecline** 

**TotalNoEmailsDuringMeeting** 

**TotalNoDoubleBooked** 

**TotalNoAttendees** 

MeetingResources

Attendees\_with\_conflicting\_meetings

**Invitees** 

**Emails\_sent\_during\_meetings** 

Attendees\_multitasking

 $Redundant\_attendees$ 

Total\_meeting\_cost

Total\_redundant\_hours ...

#### Value

data frame.

# See Also

Other Data:  $dv_{data}$ ,  $em_{data}$ ,  $g2g_{data}$ ,  $p2p_{data_sim}$ (),  $sq_{data}$ 

network\_describe 175

network_describe	Uncover HR attributes which best represent a population for a Person
	to Person query

## **Description**

## [Experimental]

Returns a data frame that gives a percentage of the group combinations that best represent the population provided. Uses a person to person query. This is used internally within network\_p2p().

## Usage

```
network_describe(
  data,
  hrvar = c("Organization", "LevelDesignation", "FunctionType")
)
```

## **Arguments**

data Data frame containing a vertex table output from network\_p2p().

hrvar Character vector of length 3 containing the HR attributes to be used. Defaults to

c("Organization", "LevelDesignation", "FunctionType").

## Value

data frame. A summary table giving the percentage of group combinations that best represent the provided data.

## Author(s)

Tannaz Sattari Tabrizi Tannaz.Sattari@microsoft.com

# See Also

```
Other Network: external_network_plot(), g2g_data, internal_network_plot(), network_g2g(), network_p2p(), network_summary(), p2p_data_sim()
```

# **Examples**

```
# Simulate a P2P edge list
sim_data <- p2p_data_sim()

# Perform Louvain Community Detection and return vertices
lc_df <-
    sim_data %>%
    network_p2p(
    community = "louvain",
    return = "data"
```

176 network\_g2g

```
)
# Join org data from input edge list
joined_df <-
 lc_df %>%
 dplyr::left_join(
   sim_data %>%
     dplyr::select(TieOrigin_PersonId,
                    TieOrigin_Organization,
                    TieOrigin_LevelDesignation,
                    TieOrigin_City),
   by = c("name" = "TieOrigin_PersonId"))
# Describe cluster 2
joined_df %>%
 # dplyr::filter(cluster == "2") %>%
 network_describe(
   hrvar = c(
      "Organization",
      "LevelDesignation",
      "City"
   )
 ) %>%
 dplyr::glimpse()
```

network\_g2g

Create a network plot with the group-to-group query

## **Description**

Pass a data frame containing a group-to-group query and return a network plot. Automatically handles "Collaborators\_within\_group" and "Other\_collaborators" within query data.

## Usage

```
network_g2g(
  data,
  time_investor = NULL,
  collaborator = NULL,
  metric = "Collaboration_hours",
  algorithm = "fr",
  node_colour = "lightblue",
  exc_threshold = 0.1,
  org_count = NULL,
  subtitle = "Collaboration Across Organizations",
  return = "plot"
)
```

network\_g2g

```
g2g_network(
  data,
  time_investor = NULL,
  collaborator = NULL,
  metric = "Collaboration_hours",
  algorithm = "fr",
  node_colour = "lightblue",
  exc_threshold = 0.1,
  org_count = NULL,
  subtitle = "Collaboration Across Organizations",
  return = "plot"
)
```

## **Arguments**

data Data frame containing a G2G query.

time\_investor String containing the variable name for the Time Investor column. collaborator String containing the variable name for the Collaborator column.

metric String containing the variable name for metric. Defaults to Collaboration\_hours.

algorithm String to specify the node placement algorithm to be used. Defaults to "fr"

for the force-directed algorithm of Fruchterman and Reingold. See https://rdrr.io/cran/ggraph/man/layout\_tbl\_graph\_igraph.html for a full list

of options.

node\_colour String or named vector to specify the colour to be used for displaying nodes. Defaults to "lightblue".

- If "vary" is supplied, a different colour is shown for each node at random.
- If a named vector is supplied, the names must match the values of the variable provided for the time\_investor and collaborator columns. See example section for details.

exc\_threshold

Numeric value between 0 and 1 specifying the exclusion threshold to apply. Defaults to 0.1, which means that the plot will only display collaboration above 10% of a node's total collaboration. This argument has no impact on "data" or "table" return.

org\_count

Optional data frame to provide the size of each organization in the collaborator attribute. The data frame should contain only two columns:

- Name of the collaborator attribute excluding any prefixes, e.g. "Organization". Must be of character or factor type.
- "n". Must be of numeric type. Defaults to NULL, where node sizes will be fixed

subtitle

String to override default plot subtitle.

return

String specifying what to return. This must be one of the following strings:

- "plot"
- "table"
- "network"
- "data"

See Value for more information.

178 network\_g2g

## Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A group-to-group network plot.
- "table": data frame. An interactive matrix of the network.
- "network: 'igraph' object used for creating the network plot.
- "data": data frame. A long table of the underlying data.

#### See Also

```
Other Network: external_network_plot(), g2g_data, internal_network_plot(), network_describe(), network_p2p(), network_summary(), p2p_data_sim()
```

## **Examples**

```
# Return a network plot
g2g_data %>% network_g2g()
# Return a network plot - Meeting hours and 5% threshold
g2g_data %>%
  network_g2g(time_investor = "TimeInvestors_Organization",
              collaborator = "Collaborators_Organization",
              metric = "Meeting_hours",
              exc_{threshold} = 0.05)
# Return a network plot - custom-specific colours
# Get labels of orgs and assign random colours
org_str <- unique(g2g_data$TimeInvestors_Organization)</pre>
col_str <-
  sample(
    x = c("red", "green", "blue"),
    size = length(org_str),
    replace = TRUE
# Create and supply a named vector to `node_colour`
names(col_str) <- org_str</pre>
g2g_data %>%
  network_g2g(node_colour = col_str)
# Return a network plot with circle layout
# Vary node colours and add org sizes
org_tb <- hrvar_count(</pre>
  sq_data,
  hrvar = "Organization",
  return = "table"
)
```

network\_p2p

network\_p2p

Perform network analysis with the person-to-person query

## **Description**

## [Experimental]

Analyse a person-to-person (P2P) network query, with multiple visualisation and analysis output options. Pass a data frame containing a person-to-person query and return a network visualization. Options are available for community detection using either the Louvain or the Leiden algorithms.

## Usage

```
network_p2p(
  data,
 hrvar = "Organization",
  return = "plot",
  centrality = NULL,
  community = NULL,
 weight = NULL,
  comm_args = NULL,
  layout = "mds",
  path = paste("p2p", NULL, sep = "_"),
  style = "igraph",
  bg_fill = "#FFFFFF"
  font_col = "grey20";
  legend_pos = "right",
  palette = "rainbow",
  node_alpha = 0.7,
  edge_alpha = 1,
  edge_col = "#777777",
  node\_sizes = c(1, 20),
  seed = 1
)
```

network\_p2p

## **Arguments**

data

Data frame containing a person-to-person query.

hrvar

String containing the label for the HR attribute.

return

A different output is returned depending on the value passed to the return argument:

- 'plot' (default)
- 'plot-pdf'
- 'sankey'
- 'table'
- 'data'
- 'network'

centrality

string to determines which centrality measure is used to scale the size of the nodes. All centrality measures are automatically calculated when it is set to one of the below values, and reflected in the 'network' and 'data' outputs. Measures include:

- betweenness
- closeness
- degree
- eigenvector
- pagerank

When centrality is set to NULL, no centrality is calculated in the outputs and all the nodes would have the same size.

community

String determining which community detection algorithms to apply. Valid values include:

- NULL (default): compute analysis or visuals without computing communities.
- "louvain"
- "leiden"
- "edge\_betweenness"
- "fast\_greedy"
- "fluid\_communities"
- "infomap"
- "label\_prop"
- "leading\_eigen"
- "optimal"
- "spinglass"
- "walk\_trap"

These values map to the community detection algorithms offered by igraph. For instance, "leiden" is based on igraph::cluster\_leiden(). Please see the bottom of https://igraph.org/r/html/1.3.0/cluster\_leiden.html on all applications and parameters of these algorithms.

network\_p2p 181

weight	String to specify which column to use as weights for the network. To create a graph without weights, supply NULL to this argument.
comm_args	list containing the arguments to be passed through to igraph's clustering algorithms. Arguments must be named. See examples section on how to supply arguments in a named list.
layout	String to specify the node placement algorithm to be used. Defaults to "mds" for the deterministic multi-dimensional scaling of nodes. See <a href="https://rdrr.io/cran/ggraph/man/layout_tbl_graph_igraph.html">https://rdrr.io/cran/ggraph/man/layout_tbl_graph_igraph.html</a> for a full list of options.
path	File path for saving the PDF output. Defaults to a timestamped path based on current parameters.
style	String to specify which plotting style to use for the network plot. Valid values include:
	<ul><li>"igraph"</li><li>"ggraph"</li></ul>
bg_fill	String to specify background fill colour.
font_col	String to specify font colour.
legend_pos	String to specify position of legend. Defaults to "right". See ggplot2::theme(). This is applicable for both the 'ggraph' and the fast plotting method. Valid inputs include:
	• "bottom"
	• "top"
	• "left" -"right"
palette	String specifying the function to generate a colour palette with a single argument n. Uses "rainbow" by default.
node_alpha	A numeric value between 0 and 1 to specify the transparency of the nodes. Defaults to 0.7.
edge_alpha	A numeric value between 0 and 1 to specify the transparency of the edges (only for 'ggraph' mode). Defaults to 1.
edge_col	String to specify edge link colour.
node_sizes	Numeric vector of length two to specify the range of node sizes to rescale to, when centrality is set to a non-null value.
seed	Seed for the random number generator passed to either set.seed() when the louvain or leiden community detection algorithm is used, to ensure consistency. Only applicable when community is set to one of the valid non-null values.

### Value

A different output is returned depending on the value passed to the return argument:

- 'plot': return a network plot, interactively within R.
- 'plot-pdf': save a network plot as PDF. This option is recommended when the graph is large, which make take a long time to run if return = 'plot' is selected. Use this together with path to control the save location.

182 network\_p2p

• 'sankey': return a sankey plot combining communities and HR attribute. This is only valid if a community detection method is selected at community.

- 'table': return a vertex summary table with counts in communities and HR attribute. When centrality is non-NULL, the average centrality values are calculated per group.
- 'data': return a vertex data file that matches vertices with communities and HR attributes.
- 'network': return 'igraph' object.

#### See Also

```
Other Network: external_network_plot(), g2g_data, internal_network_plot(), network_describe(), network_g2g(), network_summary(), p2p_data_sim()
```

# **Examples**

```
p2p_df \leftarrow p2p_data_sim(dim = 1, size = 100)
# default - ggraph visual
network_p2p(data = p2p_df, style = "ggraph")
# return vertex table
network_p2p(data = p2p_df, return = "table")
# return vertex table with community detection
network_p2p(data = p2p_df, community = "leiden", return = "table")
# leiden - igraph style with custom resolution parameters
network_p2p(data = p2p_df, community = "leiden", comm_args = list("resolution" = 0.1))
# louvain - ggraph style, using custom palette
network_p2p(
 data = p2p_df,
 style = "ggraph",
 community = "louvain",
 palette = "heat_colors"
# leiden - return a sankey visual with custom resolution parameters
network_p2p(
 data = p2p_df,
 community = "leiden",
 return = "sankey",
 comm_args = list("resolution" = 0.1)
)
# using `fluid_communities` algorithm with custom parameters
network_p2p(
 data = p2p_df,
 community = "fluid_communities",
 comm_args = list("no.of.communities" = 5)
)
```

network\_summary 183

```
# Calculate centrality measures and leiden communities, return at node level
network_p2p(
  data = p2p_df,
  centrality = "betweenness",
  community = "leiden",
  return = "data"
) %>%
  dplyr::glimpse()
```

network\_summary

Summarise node centrality statistics with an igraph object

### **Description**

Pass an igraph object to the function and obtain centrality statistics for each node in the object as a data frame. This function works as a wrapper of the centralization functions in 'igraph'.

### Usage

```
network_summary(graph, hrvar = NULL, return = "table")
```

# **Arguments**

graph 'igraph' object that can be returned from network\_g2g() or network\_p2p() when

the return argument is set to "network".

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to NULL.

return String specifying what output to return. Valid inputs include:

"table""network"

• "plot"

See Value for more information.

#### Value

By default, a data frame containing centrality statistics. Available statistics include:

- betweenness: number of shortest paths going through a node.
- closeness: number of steps required to access every other node from a given node.
- degree: number of connections linked to a node.
- eigenvector: a measure of the influence a node has on a network.
- pagerank: calculates the PageRank for the specified vertices. Please refer to the igraph package documentation for the detailed technical definition.

When "network" is passed to "return", an 'igraph' object is returned with additional node attributes containing centrality scores.

When "plot" is passed to "return", a summary table is returned showing the average centrality scores by HR attribute. This is currently available if there is a valid HR attribute.

184 one2one\_dist

### See Also

Other Network: external\_network\_plot(), g2g\_data, internal\_network\_plot(), network\_describe(), network\_g2g(), network\_p2p(), p2p\_data\_sim()

## **Examples**

```
# Simulate a p2p network
p2p_data <- p2p_data_sim(size = 100)
g <- network_p2p(data = p2p_data, return = "network")

# Return summary table
network_summary(graph = g, return = "table")

# Return network with node centrality statistics
network_summary(graph = g, return = "network")

# Return summary plot
network_summary(graph = g, return = "plot", hrvar = "Organization")

# Simulate a g2g network and return table
g2 <- g2g_data %>% network_g2g(return = "network")
network_summary(graph = g2, return = "table")
```

one2one\_dist

Distribution of Manager 1:1 Time as a 100% stacked bar

# **Description**

Analyze Manager 1:1 Time distribution. Returns a stacked bar plot of different buckets of 1:1 time. Additional options available to return a table with distribution elements.

## Usage

```
one2one_dist(
  data,
  hrvar = "Organization",
  mingroup = 5,
  dist_colours = c("#facebc", "#fcf0eb", "#b4d5dd", "#bfe5ee"),
  return = "plot",
  cut = c(5, 15, 30)
)
```

#### **Arguments**

data

A Standard Person Query dataset in the form of a data frame.

hrvar

String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting by an HR attribute, supply NULL (without quotes).

one2one\_dist

Numeric value setting the privacy threshold / minimum group size. Defaults to 5.

dist\_colours

A character vector of length four to specify colour codes for the stacked bars.

String specifying what to return. This must be one of the following strings:

'"plot"

"table"

See Value for more information.

cut

A numeric vector of length three to specify the breaks for the distribution, e.g.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A stacked bar plot for the metric.
- "table": data frame. A summary table for the metric.

c(10, 15, 20)

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_fizz(),
one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Managerial Relations: mgrcoatt_dist(), mgrrel_matrix(), one2one_fizz(), one2one_freq(),
one2one_line(), one2one_rank(), one2one_sum(), one2one_trend()
```

#### **Examples**

```
# Return plot
one2one_dist(sq_data, hrvar = "Organization", return = "plot")
# Return summary table
one2one_dist(sq_data, hrvar = "Organization", return = "table")
```

186 one2one\_fizz

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Distribution of Manager 1:1 Time (Fizzy Drink plot)

#### **Description**

Analyze weekly Manager 1:1 Time distribution, and returns a 'fizzy' scatter plot by default. Additional options available to return a table with distribution elements.

### Usage

```
one2one_fizz(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A jittered scatter plot for the metric.
- "table": data frame. A summary table for the metric.

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(), afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(), create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(), email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(), keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(), meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(), meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
```

one2one\_freq 187

```
one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()

Other Managerial Relations: mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(), one2one_freq(),
one2one_line(), one2one_rank(), one2one_sum(), one2one_trend()
```

## **Examples**

```
# Return plot
one2one_fizz(sq_data, hrvar = "Organization", return = "plot")
# Return a summary table
one2one_fizz(sq_data, hrvar = "Organization", return = "table")
```

one2one\_freq

Frequency of Manager 1:1 Meetings as bar or 100% stacked bar chart

# **Description**

### [Experimental]

This function calculates the average number of weeks (cadence) between of 1:1 meetings between an employee and their manager. Returns a distribution plot for typical cadence of 1:1 meetings. Additional options available to return a bar plot, tables, or a data frame with a cadence of 1 on 1 meetings metric.

# Usage

```
one2one_freq(
  data,
  hrvar = "Organization",
  mingroup = 5,
  return = "plot",
  mode = "dist",
  sort_by = "Quarterly or less\n(>10 weeks)"
)
```

### Arguments

data	A Standard Person Query dataset in the form of a data frame.
hrvar	String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting by an HR attribute, supply NULL (without quotes).
mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to 5.
return	String specifying what to return. This must be one of the following strings:

188 one2one\_freq

- "plot"
- "table"

mode

String specifying what method to use. This must be one of the following strings:

- "dist"
- "sum"

sort\_by

String to specify the bucket label to sort by. Defaults to NULL (no sorting).

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A stacked bar plot for the metric.
- "table": data frame. A summary table for the metric.

#### **Distribution view**

For this view, there are four categories of cadence:

- Weekly (once per week)
- Twice monthly or more (up to 3 weeks)
- Monthly (3 6 weeks)
- Every two months (6 10 weeks)
- Quarterly or less (> 10 weeks)

In the occasion there are zero 1:1 meetings with managers, this is included into the last category, i.e. 'Quarterly or less'. Note that when mode is set to "sum", these rows are simply excluded from the calculation.

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Managerial Relations: mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(), one2one_fizz(),
one2one_line(), one2one_rank(), one2one_sum(), one2one_trend()
```

one2one\_line 189

### **Examples**

one2one\_line

Manager 1:1 Time Trend - Line Chart

### **Description**

Provides a week by week view of 1:1 time with managers, visualised as line charts. By default returns a line chart for 1:1 meeting hours, with a separate panel per value in the HR attribute. Additional options available to return a summary table.

### Usage

```
one2one_line(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

#### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

### **Details**

Uses the metric Meeting\_hours\_with\_manager\_1\_on\_1.

190 one2one\_rank

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A faceted line plot for the metric.
- "table": data frame. A summary table for the metric.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_rank(), one2one_sum(), one2one_trend(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Managerial Relations: mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(), one2one_fizz(),
one2one_freq(), one2one_rank(), one2one_sum(), one2one_trend()
```

# **Examples**

```
# Return a line plot
one2one_line(sq_data, hrvar = "LevelDesignation")

# Return summary table
one2one_line(sq_data, hrvar = "LevelDesignation", return = "table")
```

one2one\_rank

Manager 1:1 Time Ranking

# **Description**

This function scans a standard query output for groups with high levels of 'Manager 1:1 Time'. Returns a plot by default, with an option to return a table with a all of groups (across multiple HR attributes) ranked by manager 1:1 time.

one2one\_rank 191

### Usage

```
one2one_rank(
  data,
  hrvar = extract_hr(data),
  mingroup = 5,
  mode = "simple",
  plot_mode = 1,
  return = "plot"
)
```

### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

mode String to specify calculation mode. Must be either:

• "simple"

• "combine"

plot\_mode Numeric vector to determine which plot mode to return. Must be either 1 or 2,

and is only used when return = "plot".

• 1: Top and bottom five groups across the data population are highlighted

• 2: Top and bottom groups per organizational attribute are highlighted

return String specifying what to return. This must be one of the following strings:

• "plot" (default)

• "table"

See Value for more information.

#### **Details**

Uses the metric Meeting\_hours\_with\_manager\_1\_on\_1. See create\_rank() for applying the same analysis to a different metric.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A bubble plot where the x-axis represents the metric, the y-axis represents the HR attributes, and the size of the bubbles represent the size of the organizations. Note that there is no plot output if mode is set to "combine".
- "table": data frame. A summary table for the metric.

192 one2one\_sum

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_sum(), one2one_trend(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Managerial Relations: mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(), one2one_fizz(),
one2one_freq(), one2one_line(), one2one_sum(), one2one_trend()
```

### **Examples**

```
# Return rank table
one2one_rank(
  data = sq_data,
  return = "table"
)

# Return plot
one2one_rank(
  data = sq_data,
  return = "plot"
)
```

one2one\_sum

Manager 1:1 Time Summary

# **Description**

Provides an overview analysis of Manager 1:1 Time. Returns a bar plot showing average weekly minutes of Manager 1:1 Time by default. Additional options available to return a summary table.

#### **Usage**

```
one2one_sum(data, hrvar = "Organization", mingroup = 5, return = "plot")
one2one_summary(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

193 one2one\_sum

#### **Arguments**

data A Standard Person Query dataset in the form of a data frame. String containing the name of the HR Variable by which to split metrics. Dehrvar faults to "Organization". To run the analysis on the total instead of splitting by an HR attribute, supply NULL (without quotes). Numeric value setting the privacy threshold / minimum group size. Defaults to mingroup return String specifying what to return. This must be one of the following strings: • "plot"

• "table"

See Value for more information.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A bar plot for the metric.
- "table": data frame. A summary table for the metric.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_trend(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Managerial Relations: mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(), one2one_fizz(),
one2one_freq(), one2one_line(), one2one_rank(), one2one_trend()
```

#### **Examples**

```
# Return a ggplot bar chart
one2one_sum(sq_data, hrvar = "LevelDesignation")
# Return a summary table
one2one_sum(sq_data, hrvar = "LevelDesignation", return = "table")
```

194 one2one\_trend

one2one\_trend

Manager 1:1 Time Trend

### **Description**

Provides a week by week view of scheduled manager 1:1 Time. By default returns a week by week heatmap, highlighting the points in time with most activity. Additional options available to return a summary table.

#### Usage

```
one2one_trend(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

#### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return Character vector specifying what to return, defaults to "plot". Valid inputs are

"plot" and "table".

#### **Details**

Uses the metric Meeting\_hours\_with\_manager\_1\_on\_1.

# Value

Returns a 'ggplot' object by default, where 'plot' is passed in return. When 'table' is passed, a summary table is returned as a data frame.

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(), afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(), create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(), email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(), keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(), meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(), meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
```

p2p\_data\_sim 195

```
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), period_change(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
```

Other Managerial Relations: mgrcoatt\_dist(), mgrrel\_matrix(), one2one\_dist(), one2one\_fizz(), one2one\_freq(), one2one\_line(), one2one\_rank(), one2one\_sum()

p2p\_data\_sim

Simulate a person-to-person query using a Watts-Strogatz model

### **Description**

Generate an person-to-person query / edgelist based on the graph according to the Watts-Strogatz small-world network model. Organizational data fields are also simulated for Organization, LevelDesignation, and City.

## Usage

```
p2p_data_sim(dim = 1, size = 300, nei = 5, p = 0.05)
```

### **Arguments**

dim	Integer constant, the dimension of the starting lattice.
size	Integer constant, the size of the lattice along each dimension.
nei	Integer constant, the neighborhood within which the vertices of the lattice will be connected.
p	Real constant between zero and one, the rewiring probability.

#### Details

This is a wrapper around igraph::watts.strogatz.game(). See igraph documentation for details on methodology. Loop edges and multiple edges are disabled. Size of the network can be changing the arguments size and nei.

#### Value

data frame with the same column structure as a person-to-person flexible query. This has an edgelist structure and can be used directly as an input to network\_p2p().

```
Other Data: dv_data, em_data, g2g_data, mt_data, sq_data
Other Network: external_network_plot(), g2g_data, internal_network_plot(), network_describe(), network_g2g(), network_p2p(), network_summary()
```

196 pairwise\_count

### **Examples**

```
# Simulate a p2p dataset with 800 edges
p2p_data_sim(size = 200, nei = 4)
```

pad2

Create the two-digit zero-padded format

# Description

Create the two-digit zero-padded format

# Usage

pad2(x)

# **Arguments**

Χ

numeric value or vector with maximum two characters.

#### Value

Numeric value containing two-digit zero-padded values.

pairwise\_count

Perform a pairwise count of words by id

# Description

This is a 'data.table' implementation that mimics the output of pairwise\_count() from 'widyr' to reduce package dependency. This is used internally within tm\_cooc().

### Usage

```
pairwise_count(data, id = "line", word = "word")
```

# Arguments

data	Data frame output from	n tm_clean().
------	------------------------	---------------

id String to represent the id variable. Defaults to "line".

word String to represent the word variable. Defaults to "word".

period\_change 197

### Value

data frame with the following columns representing a pairwise count:

- "item1"
- "item2"
- "n"

### See Also

```
Other Support: camel_clean(), check_inputs(), combine_signals(), cut_hour(), extract_date_range(), extract_hr(), heat_colours(), is_date_format(), maxmin(), p_test(), plot_WOE(), read_preamble(), rgb2hex(), totals_bind(), totals_col(), totals_reorder(), tstamp(), us_to_space(), wrap()

Other Text-mining: meeting_tm_report(), subject_validate(), subject_validate_report(), tm_clean(), tm_cooc(), tm_freq(), tm_wordcloud()
```

### **Examples**

period\_change

Plot the distribution of percentage change between periods of a Viva Insights metric by the number of employees.

### **Description**

This function also presents the p-value for the null hypothesis that the variable has not changed, using a Wilcox signed-rank test.

# Usage

```
period_change(
  data,
  compvar,
  before_start = min(as.Date(data$Date, "%m/%d/%Y")),
  before_end,
  after_start = as.Date(before_end) + 1,
  after_end = max(as.Date(data$Date, "%m/%d/%Y")),
  return = "count"
)
```

198 period\_change

### **Arguments**

data Person Query as a dataframe including date column named "Date" This func-

tion assumes the data format is MM/DD/YYYY as is standard in a Viva Insights

query output.

comparison variable to compare person change before and after For example,

"Collaboration\_hours"

before\_start Start date of "before" time period in YYYY-MM-DD
before\_end End date of "before" time period in YYYY-MM-DD
after\_start Start date of "after" time period in YYYY-MM-DD
End date of "after" time period in YYYY-MM-DD

return Character vector specifying whether to return plot as Count or Percentage of

Employees. Valid inputs include:

• "count" (default)

• "percentage"

• "table"

#### Value

ggplot object showing a bar plot (histogram) of change for two time intervals.

#### Author(s)

Mark Powers mark.powers@microsoft.com

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Time-series: IV_by_period(), create_line(), create_line_asis(), create_period_scatter(),
create_trend()
Other Flexible: create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_density(),
create_dist(), create_fizz(), create_hist(), create_inc(), create_line(), create_line_asis(),
```

personas\_hclust 199

```
create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(),
create_tracking(), create_trend()
Other Flexible Input: create_ITSA()
```

## **Examples**

personas\_hclust

Create hierarchical clusters of selected metrics using a Person query

# Description

### [Questioning]

Apply hierarchical clustering to selected metrics. Person averages are computed prior to clustering. The hierarchical clustering uses cosine distance and the ward.D method of agglomeration.

#### **Usage**

```
personas_hclust(data, metrics, k = 4, return = "plot")
```

# **Arguments**

data A data frame containing PersonId and selected metrics for clustering.

metrics Character vector containing names of metrics to use for clustering. See examples

section.

k Numeric vector to specify the k number of clusters to cut by.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "data"

• "table"

• "hclust"

See Value for more information.

200 plot\_flex\_index

### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A heatmap plot comparing the key metric averages of the clusters as per keymetrics\_scan().
- "data": data frame. Raw data with clusters appended
- "table": data frame. Summary table for identified clusters
- "hclust": 'hclust' object. hierarchical model generated by the function.

# Author(s)

Ainize Cidoncha ainize.cidoncha@microsoft.com

### See Also

```
Other Clustering: workpatterns_classify(), workpatterns_hclust()
```

# **Examples**

plot\_flex\_index

Plot a Sample of Working Patterns using Flexibility Index output

# **Description**

This is a helper function for plotting visualizations for the Flexibility Index using the data output from flex\_index(). This is used within flex\_index() itself as an internal function.

plot\_flex\_index 201

### Usage

```
plot_flex_index(
   data,
   sig_label = "Signals_sent_",
   method = "sample",
   start_hour = 9,
   end_hour = 17,
   mode = "binary"
)
```

### **Arguments**

data Data frame. Direct data output from flex\_index().

sig\_label Character string for identifying signal labels.

method Character string for determining which plot to return. Options include "sample",

"common", and "time". "sample" plots a sample of ten working patterns; "common" plots the ten most common working patterns; "time" plots the Flexibility

Index for the group over time.

start\_hour See flex\_index().
end\_hour See flex\_index().
mode See flex\_index().

#### Value

ggplot object. See method.

### See Also

```
Other Working Patterns: flex_index(), identify_shifts(), identify_shifts_wp(), workpatterns_area(), workpatterns_classify(), workpatterns_classify_bw(), workpatterns_classify_pav(), workpatterns_hclust(), workpatterns_rank(), workpatterns_report()
```

### **Examples**

```
# Pre-calculate Flexibility Index
fi_output <- flex_index(em_data, return = "data")

# Examples of how to test the plotting options individually
# Sample of 10 work patterns
plot_flex_index(fi_output, method = "sample")

# 10 most common work patterns
plot_flex_index(fi_output, method = "common")

# Plot Flexibility Index over time
plot_flex_index(fi_output, method = "time")</pre>
```

202 plot\_hourly\_pat

plot\_hourly\_pat

Internal function for plotting the hourly activity patterns.

# **Description**

This is used within plot\_flex\_index() and workpatterns\_rank().

### Usage

```
plot_hourly_pat(
   data,
   start_hour,
   end_hour,
   legend,
   legend_label,
   legend_text = "Observed activity",
   rows,
   title,
   subtitle,
   caption,
   ylab = paste("Top", rows, "activity patterns")
```

# Arguments

data Data frame containing three columns:

• patternRank

• Hours

• Freq

start\_hour Numeric value to specify expected start hour.
end\_hour Numeric value to specify expected end hour.

legend Data frame containing the columns:

• patternRank

• Any column to be used in the grey label box, supplied to legend\_label

legend\_label String specifying column to display in the grey label box

legend\_text String to be used in the bottom legend label.

rows Number of rows to show in plot.

title String to specify plot title.

subtitle String to specify plot subtitle.

caption String to specify plot caption.

ylab String to specify plot y-axis label.

plot\_WOE 203

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Plot WOE graphs with an IV object

# Description

Internal function within create\_IV() that plots WOE graphs using an IV object. Can also be used for plotting individual WOE graphs.

## Usage

```
plot_WOE(IV, predictor)
```

### **Arguments**

IV IV object created with 'Information'.

predictor String with the name of the predictor variable.

### Value

'ggplot' object. Bar plot with 'WOE' as the y-axis and bins of the predictor variable as the horizontal axis.

# See Also

```
Other Support: camel_clean(), check_inputs(), combine_signals(), cut_hour(), extract_date_range(), extract_hr(), heat_colours(), is_date_format(), maxmin(), p_test(), pairwise_count(), read_preamble(), rgb2hex(), totals_bind(), totals_col(), totals_reorder(), tstamp(), us_to_space(), wrap()

Other Variable Association: IV_by_period(), IV_report(), create_IV()

Other Information Value: IV_by_period(), IV_report(), create_IV()
```

p\_test

Calculate the p-value of the null hypothesis that two outcomes are from the same dataset

## Description

Specify an outcome variable and return p-test outputs. All numeric variables in the dataset are used as predictor variables.

# Usage

```
p_test(data, outcome, behavior, paired = FALSE)
```

204 read\_preamble

### **Arguments**

data A Person Query dataset in the form of a data frame.

outcome A string specifying the name of a binary variable, i.e. can only contain the values

1 or 0. Used to group the two distributions.

behavior A character vector specifying the column to be used as the behavior to test.

paired Specify whether the dataset is paired or not. Defaults to TRUE.

### **Details**

This function is a wrapper around wilcox.test() from 'stats'.

#### Value

Returns a numeric value representing the p-value outcome of the test.

### Author(s)

Mark Powers mark.powers@microsoft.com

### See Also

```
Other Support: camel_clean(), check_inputs(), combine_signals(), cut_hour(), extract_date_range(), extract_hr(), heat_colours(), is_date_format(), maxmin(), pairwise_count(), plot_WOE(), read_preamble(), rgb2hex(), totals_bind(), totals_col(), totals_reorder(), tstamp(), us_to_space(), wrap()
```

# **Examples**

```
# Simulate a binary variable X
# Returns a single p-value
library(dplyr)
sq_data %>%
  mutate(X = ifelse(Email_hours > 6, 1, 0)) %>%
  p_test(outcome = "X", behavior = "External_network_size")
```

read\_preamble Read preamble

### **Description**

Read in a preamble to be used within each individual reporting function. Reads from the Markdown file installed with the package.

### Usage

```
read_preamble(path)
```

remove\_outliers 205

### **Arguments**

path

Text string containing the path for the appropriate Markdown file.

#### Value

String containing the text read in from the specified Markdown file.

#### See Also

```
Other Support: camel_clean(), check_inputs(), combine_signals(), cut_hour(), extract_date_range(), extract_hr(), heat_colours(), is_date_format(), maxmin(), p_test(), pairwise_count(), plot_WOE(), rgb2hex(), totals_bind(), totals_col(), totals_reorder(), tstamp(), us_to_space(), wrap()

Other Reports: IV_report(), capacity_report(), coaching_report(), collaboration_report(), connectivity_report(), generate_report(), meeting_tm_report(), subject_validate_report(), validation_report(), workpatterns_report()
```

remove\_outliers

Remove outliers from a person query across time

# Description

## [Experimental]

This function takes in a selected metric and uses z-score (number of standard deviations) to identify and remove outlier weeks for individuals across time. There are applications in this for removing weeks with abnormally low collaboration activity, e.g. holidays. Retains metrics with z > -2.

Function is based on identify\_outlier(), but implements a more elaborate approach as the outliers are identified and removed **with respect to each individual**, as opposed to the group. Note that remove\_outliers() has a longer runtime compared to identify\_outlier().

#### Usage

```
remove_outliers(data, metric = "Collaboration_hours")
```

# **Arguments**

data A Standard Person Query dataset in the form of a data frame.

metric Character string containing the name of the metric, e.g. "Collaboration\_hours"

#### **Details**

For mature functions to remove common outliers, please see the following:

- identify\_holidayweeks()
- identify\_nkw()
- identify\_inactiveweeks

206 rgb2hex

#### Value

Returns a new data frame, "cleaned\_data" with all metrics, having removed the person-weeks that are below 2 standard deviations of each individual's collaboration activity.

#### Author(s)

Mark Powers mark.powers@microsoft.com

#### See Also

```
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(), flag_extreme(), flag_outlooktime(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_outlier(), identify_privacythreshold(), identify_query(), identify_shifts(), identify_shifts_wp(), identify_tenure(), standardise_pq(), subject_validate(), subject_validate_report() track_HR_change(), validation_report()
```

rgb2hex

Convert rgb to HEX code

### **Description**

Convert rgb to HEX code

### Usage

```
rgb2hex(r, g, b)
```

#### **Arguments**

r, g, b

Values that correspond to the three RGB parameters

#### Value

Returns a string containing a HEX code.

```
Other Support: camel_clean(), check_inputs(), combine_signals(), cut_hour(), extract_date_range(), extract_hr(), heat_colours(), is_date_format(), maxmin(), p_test(), pairwise_count(), plot_WOE(), read_preamble(), totals_bind(), totals_col(), totals_reorder(), tstamp(), us_to_space(), wrap()
```

sq\_data 207

sq\_data

Sample Standard Person Query dataset

# **Description**

A dataset generated from a Standard Person Query from Workplace Analytics.

# Usage

sq\_data

#### **Format**

A data frame with 4403 rows and 66 variables:

#### PersonId

Date

**Workweek\_span** Time between the person's first sent email or meeting attended and the last email or meeting for each day of the work week.

Meetings\_with\_skip\_level

Meeting\_hours\_with\_skip\_level

Generated\_workload\_email\_hours

Generated\_workload\_email\_recipients

Generated\_workload\_instant\_messages\_hours

Generated\_workload\_instant\_messages\_recipients

**Generated\_workload\_call\_hours** 

Generated\_workload\_call\_participants

Generated\_workload\_calls\_organized

External\_network\_size

Internal\_network\_size

Networking\_outside\_company

Networking\_outside\_organization

After\_hours\_meeting\_hours

Open\_1\_hour\_block

Open\_2\_hour\_blocks

Total\_focus\_hours

Low\_quality\_meeting\_hours

Total\_emails\_sent\_during\_meeting

Meetings

Meeting\_hours

208 sq\_data

Conflicting\_meeting\_hours

Multitasking\_meeting\_hours

Redundant\_meeting\_hours\_\_lower\_level\_

Redundant\_meeting\_hours\_\_organizational\_

Time\_in\_self\_organized\_meetings

Meeting\_hours\_during\_working\_hours

 $Generated\_workload\_meeting\_attendees$ 

Generated\_workload\_meeting\_hours

Generated\_workload\_meetings\_organized

Manager\_coaching\_hours\_1\_on\_1

Meetings\_with\_manager

Meeting\_hours\_with\_manager

Meetings\_with\_manager\_1\_on\_1

Meeting\_hours\_with\_manager\_1\_on\_1

After hours email hours

Emails\_sent

**Email\_hours** Number of hours the person spent sending and receiving emails.

Working\_hours\_email\_hours

After\_hours\_instant\_messages

Instant\_messages\_sent

Instant\_Message\_hours

Working\_hours\_instant\_messages

After\_hours\_collaboration\_hours

Collaboration\_hours

Collaboration\_hours\_external

Working\_hours\_collaboration\_hours

After\_hours\_in\_calls

Total\_calls

Call\_hours

Working\_hours\_in\_calls

**Domain** 

**FunctionType** 

LevelDesignation

Layer

Region

Organization

zId

attainment

**TimeZone** 

**HourlyRate** 

**IsInternal** 

IsActive ...

standardise\_pq 209

#### Value

data frame.

#### See Also

```
Other Data: dv_data, em_data, g2g_data, mt_data, p2p_data_sim()
```

standardise\_pq

Standardise variable names to a Standard Person Query

# **Description**

This function standardises the variable names to a Standard Person Query, where the standard use case is to pass a Ways of Working Assessment Query to the function.

# Usage

```
standardise_pq(data)
standardize_pq(data)
```

### **Arguments**

data

A Ways of Working Assessment query to pass through as a data frame.

### **Details**

The following standardisation steps are taken:

- Collaboration\_hrs -> Collaboration\_hours
- Instant\_message\_hours -> Instant\_Message\_hours

#### Value

data frame containing the formatted query passed to the function.

```
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(), flag_extreme(), flag_outlooktime(), hr_trend(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_outlier(), identify_privacythreshold(), identify_query(), identify_shifts(), identify_shifts_wp(), identify_tenure(), remove_outliers(), subject_validate(), subject_validate_report_track_HR_change(), validation_report()

Other Import and Export: copy_df(), create_dt(), export(), import_to_fst(), import_wpa()
```

210 subject\_classify

·	Create a new logical variable that classifies meetings by patterns in subject lines
---	---

### **Description**

Take a meeting query with subject lines and create a new TRUE/FALSE column which classifies meetings by a provided set of patterns in the subject lines.

# Usage

```
subject_classify(
  data,
  var_name = "class",
  keywords = NULL,
  pattern = NULL,
  ignore_case = FALSE,
  return = "data"
)
```

## Arguments

A Meeting Query dataset in the form of a data frame.

Var\_name String containing the name of the new column to be created.

keywords Character vector containing the keywords to match.

String to use for regular expression matching instead of keywords. When both keywords and pattern are supplied, pattern takes priority and is used instead.

ignore\_case Logical value to determine whether to ignore case when performing pattern matching.

return String specifying what output to return.

# **Examples**

```
class_df <-
  mt_data %>%
  subject_classify(
    var_name = "IsSales",
    keywords = c("sales", "marketing")
)
class_df %>% dplyr::count(IsSales)

# Return a table directly
mt_data %>% subject_classify(pattern = "annual", return = "table")
```

subject\_scan 211

subject\_scan

Count top words in subject lines grouped by a custom attribute

# Description

# [Experimental]

This function generates a matrix of the top occurring words in meetings, grouped by a specified attribute such as organisational attribute, day of the week, or hours of the day.

### Usage

```
subject_scan(
 data,
 hrvar,
 mode = NULL,
  top_n = 10,
  token = "words",
  return = "plot",
 weight = NULL,
  stopwords = NULL,
)
tm_scan(
 data,
 hrvar,
 mode = NULL,
 top_n = 10,
  token = "words",
  return = "plot",
 weight = NULL,
  stopwords = NULL,
)
```

# **Arguments**

data

A Meeting Query dataset in the form of a data frame.

hrvar

String containing the name of the HR Variable by which to split metrics. Note that the prefix 'Organizer\_' or equivalent will be required.

mode

String specifying what variable to use for grouping subject words. Valid values include:

- "hours"
- "days"

212 subject\_scan

• NULL (defaults to hrvar) When the value passed to mode is not NULL, the value passed to hrvar will be discarded and instead be over-written by setting specified in mode.

top\_n Numeric value specifying the top number of words to show.

token A character vector accepting either "words" or "ngrams", determining type of

tokenisation to return.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

• "data"

See Value for more information.

weight String specifying the column name of a numeric variable for weighting data,

such as "Invitees". The column must contain positive integers. Defaults to

NULL, where no weighting is applied.

stopwords A character vector OR a single-column data frame labelled 'word' containing

custom stopwords to remove.

... Additional parameters to pass to tm\_clean().

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A heatmapped grid.
- "table": data frame. A summary table for the metric.
- "data": data frame.

### **Examples**

```
# return a heatmap table for words
mt_data %>% subject_scan(hrvar = "Organizer_Organization")

# return a heatmap table for ngrams
mt_data %>%
    subject_scan(
         hrvar = "Organizer_Organization",
         token = "ngrams",
         n = 2)

# return raw table format
mt_data %>% subject_scan(hrvar = "Organizer_Organization", return = "table")

# grouped by hours
mt_data %>% subject_scan(mode = "hours")

# grouped by days
mt_data %>% subject_scan(mode = "days")
```

subject\_validate 213

		-		
subi	iect	val	iα	atch

Scan meeting subject and highlight items for review

#### **Description**

This functions scans a meeting query and highlights meetings with subjects that include common exhusion terms. It is intended to be used by an analyst to validate raw data before conducting additional analysis. Returns a summary in the console by default. Additional option to return the underlying data with a flag of items for review.

## Usage

```
subject_validate(data, return = "text")
```

# Arguments

data A meeting query in the form of a data frame.

return A string specifying what to return. Returns a message in the console by default,

where 'text' is passed in return. When 'table' is passed, a summary table with common terms found is printed. When 'data' is passed, a the original

data with an additional flag column is returned as a data frame.

#### Value

Returns a message in the console by default, where 'text' is passed in return. When 'table' is passed, a summary table with common terms found is printed. When 'data' is passed, a the original data with an additional flag column is returned as a data frame.

```
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(), flag_extreme(), flag_outlooktime(), hr_trend(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_outlier(), identify_privacythreshold(), identify_query(), identify_shifts(), identify_shifts_wp(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate_report(), track_HR_change(), validation_report()

Other Text-mining: meeting_tm_report(), pairwise_count(), subject_validate_report(), tm_clean(), tm_cooc(), tm_freq(), tm_wordcloud()
```

```
subject_validate_report
```

Generate Meeting Text Mining report in HTML for Common Exclusion Terms

# **Description**

This functions creates a text mining report in HTML based on Meeting Subject Lines for data validation. It scans a meeting query and highlights meetings with subjects that include common exlusion terms. It is intended to be used by an analyst to validate raw data before conducting additional analysis. Returns a HTML report by default.

#### Usage

```
subject_validate_report(
  data,
  path = "Subject Lines Validation Report",
  timestamp = TRUE,
  keep = 100,
  seed = 100
)
```

# **Arguments**

data A Meeting Query dataset in the form of a data frame.

path Pass the file path and the desired file name, excluding the file extension. For

example, "meeting text mining report".

timestamp Logical vector specifying whether to include a timestamp in the file name. De-

faults to TRUE.

keep A numeric vector specifying maximum number of words to keep.

seed A numeric vector to set seed for random generation.

#### Value

An HTML report with the same file name as specified in the arguments is generated in the working directory. No outputs are directly returned by the function.

```
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(), flag_extreme(), flag_outlooktime(), hr_trend(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_outlier(), identify_privacythreshold(), identify_query(), identify_shifts(), identify_shifts_wp(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(), track_HR_change(), validation_report()
```

theme\_wpa 215

```
Other Text-mining: meeting_tm_report(), pairwise_count(), subject_validate(), tm_clean(),
tm_cooc(), tm_freq(), tm_wordcloud()
Other Reports: IV_report(), capacity_report(), coaching_report(), collaboration_report(),
connectivity_report(), generate_report(), meeting_tm_report(), read_preamble(), validation_report(),
workpatterns_report()
```

theme\_wpa

Main theme for 'wpa' visualisations

# **Description**

A theme function applied to 'ggplot' visualisations in 'wpa'. Install and load 'extrafont' to use custom fonts for plotting.

# Usage

```
theme_wpa(font_size = 12, font_family = "Segoe UI")
```

# Arguments

font_size	Numeric value that prescribes the base font size for the plot. The text elements are defined relatively to this base font size. Defaults to 12.
font_family	Character value specifying the font family to be used in the plot. The default value is "Segoe UI". To ensure you can use this font, install and load 'extrafont' prior to plotting. There is an initialisation process that is described by: https://stackoverflow.com/questions/34522732/changing-fonts-in-ggplot2

### Value

Returns a ggplot object with the applied theme.

# See Also

Other Themes: theme\_wpa\_basic()

216 tm\_clean

theme\_wpa\_basic

Basic theme for 'wpa' visualisations

# **Description**

A theme function applied to 'ggplot' visualisations in 'wpa'. Based on theme\_wpa() but has no font requirements.

#### Usage

```
theme_wpa_basic(font_size = 12)
```

# Arguments

font\_size

Numeric value that prescribes the base font size for the plot. The text elements are defined relatively to this base font size. Defaults to 12.

### Value

Returns a ggplot object with the applied theme.

### See Also

Other Themes: theme\_wpa()

tm\_clean

Clean subject line text prior to analysis

# **Description**

This function processes the Subject column in a Meeting Query by applying tokenisation usingtidytext::unnest\_tokens(), and removing any stopwords supplied in a data frame (using the argument stopwords). This is a sub-function that feeds into tm\_freq(), tm\_cooc(), and tm\_wordcloud(). The default is to return a data frame with tokenised counts of words or ngrams.

#### Usage

```
tm_clean(data, token = "words", stopwords = NULL, ...)
```

#### **Arguments**

data	A Meeting Query dataset in the form of a data frame.
token	A character vector accepting either "words" or "ngrams", determining type of tokenisation to return.
stopwords	A character vector OR a single-column data frame labelled 'word' containing custom stopwords to remove.
	Additional parameters to pass to tidytext::unnest_tokens().

tm\_cooc 217

### Value

data frame with two columns:

- line
- word

### See Also

```
Other Text-mining: meeting_tm_report(), pairwise_count(), subject_validate(), subject_validate_report(), tm_cooc(), tm_freq(), tm_wordcloud()
```

## **Examples**

```
# words
tm_clean(mt_data)
# ngrams
tm_clean(mt_data, token = "ngrams")
```

tm\_cooc

Analyse word co-occurrence in subject lines and return a network plot

# Description

This function generates a word co-occurrence network plot, with options to return a table. This function is used within meeting\_tm\_report().

## Usage

```
tm_cooc(data, stopwords = NULL, seed = 100, return = "plot", lmult = 0.05)
```

## **Arguments**

data A Meeting Query dataset in the form of a data frame.

stopwords A character vector OR a single-column data frame labelled 'word' containing

custom stopwords to remove.

seed A numeric vector to set seed for random generation.

return String specifying what to return. This must be one of the following strings:

"plot" "table"

See Value for more information.

lmult A multiplier to adjust the line width in the output plot. Defaults to 0.05.

218 tm\_freq

### **Details**

This function uses tm\_clean() as the underlying data wrangling function. There is an option to remove stopwords by passing a data frame into the stopwords argument.

### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' and 'ggraph' object. A network plot.
- "table": data frame. A summary table.

## Author(s)

Carlos Morales carlos.morales@microsoft.com

#### See Also

```
Other Text-mining: meeting_tm_report(), pairwise_count(), subject_validate(), subject_validate_report(), tm_clean(), tm_freq(), tm_wordcloud()
```

## **Examples**

```
# Demo using a subset of `mt_data`
mt_data %>%
   dplyr::slice(1:20) %>%
   tm_cooc(lmult = 0.01)
```

tm\_freq

Perform a Word or Ngram Frequency Analysis and return a Circular Bar Plot

## **Description**

Generate a circular bar plot with frequency of words / ngrams. This function is used within meeting\_tm\_report().

### Usage

```
tm_freq(data, token = "words", stopwords = NULL, keep = 100, return = "plot")
```

tm\_wordcloud 219

### **Arguments**

data	A Meeting Query dataset in the form of a data frame.
------	--

token A character vector accepting either "words" or "ngram", determining type of

tokenisation to return.

stopwords A character vector OR a single-column data frame labelled 'word' containing

custom stopwords to remove.

keep A numeric vector specifying maximum number of words to keep.

return String specifying what to return. This must be one of the following strings:

"plot""table"

See Value for more information.

### **Details**

This function uses tm\_clean() as the underlying data wrangling function. There is an option to remove stopwords by passing a data frame into the stopwords argument.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A circular bar plot.
- "table": data frame. A summary table.

#### See Also

```
Other Text-mining: meeting_tm_report(), pairwise_count(), subject_validate(), subject_validate_report(), tm_clean(), tm_cooc(), tm_wordcloud()
```

### **Examples**

```
tm_freq(mt_data, token = "words")
tm_freq(mt_data, token = "ngrams")
```

tm\_wordcloud

Generate a wordcloud with meeting subject lines

## Description

Generate a wordcloud with the meeting query. This is a sub-function that feeds into meeting\_tm\_report().

220 tm\_wordcloud

### Usage

```
tm_wordcloud(
  data,
  stopwords = NULL,
  seed = 100,
  keep = 100,
  return = "plot",
  ...
)
```

## **Arguments**

data A Meeting Query dataset in the form of a data frame.

stopwords A character vector OR a single-column data frame labelled 'word' containing

custom stopwords to remove.

seed A numeric vector to set seed for random generation.

keep A numeric vector specifying maximum number of words to keep.

return String specifying what to return. This must be one of the following strings:

"plot""table"

See Value for more information.

... Additional parameters to be passed to ggwordcloud::geom\_text\_wordcloud()

## Details

Uses the 'ggwordcloud' package for the underlying implementation, thus returning a 'ggplot' object. Additional layers can be added onto the plot using a ggplot + syntax. The recommendation is not to return over 100 words in a word cloud.

This function uses tm\_clean() as the underlying data wrangling function. There is an option to remove stopwords by passing a data frame into the stopwords argument.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object containing a word cloud.
- "table": data frame returning the data used to generate the word cloud.

### See Also

```
Other Text-mining: meeting_tm_report(), pairwise_count(), subject_validate(), subject_validate_report(), tm_clean(), tm_cooc(), tm_freq()
```

totals\_bind 221

## **Examples**

```
tm_wordcloud(mt_data, keep = 30)
# Removing stopwords
tm_wordcloud(mt_data, keep = 30, stopwords = c("weekly", "update"))
```

totals\_bind

Row-bind an identical data frame for computing grouped totals

### **Description**

Row-bind an identical data frame and impute a specific column with the target\_value, which defaults as "Total". The purpose of this is to enable to creation of summary tables with a calculated "Total" row. See example below on usage.

## Usage

```
totals_bind(data, target_col, target_value = "Total")
```

#### **Arguments**

data data frame

target\_col Character value of the column in which to impute "Total". This is usually the

intended grouping column.

target\_value Character value to impute in the new data frame to row-bind. Defaults to "Total".

#### Value

data frame with twice the number of rows of the input data frame, where half of those rows will have the target\_col column imputed with the value from target\_value.

### See Also

```
Other Support: camel_clean(), check_inputs(), combine_signals(), cut_hour(), extract_date_range(), extract_hr(), heat_colours(), is_date_format(), maxmin(), p_test(), pairwise_count(), plot_WOE(), read_preamble(), rgb2hex(), totals_col(), totals_reorder(), tstamp(), us_to_space(), wrap()
```

```
sq_data %>%
  totals_bind(target_col = "LevelDesignation", target_value = "Total") %>%
  collab_sum(hrvar = "LevelDesignation", return = "table")
```

222 totals\_col

totals\_col

Fabricate a 'Total' HR variable

## **Description**

Create a 'Total' column of character type comprising exactly of one unique value. This is a convenience function for returning a no-HR attribute view when NULL is supplied to the hrvar argument in functions.

# Usage

```
totals_col(data, total_value = "Total")
```

## **Arguments**

data data frame

total\_value Character value defining the name and the value of the "Total" column. De-

faults to "Total". An error is returned if an existing variable has the same name

as the supplied value.

#### Value

data frame containing an additional 'Total' column on top of the input data frame.

#### See Also

```
Other Support: camel_clean(), check_inputs(), combine_signals(), cut_hour(), extract_date_range(), extract_hr(), heat_colours(), is_date_format(), maxmin(), p_test(), pairwise_count(), plot_WOE(), read_preamble(), rgb2hex(), totals_bind(), totals_reorder(), tstamp(), us_to_space(), wrap()
```

```
# Create a visual without HR attribute breaks
sq_data %>%
  totals_col() %>%
  collab_fizz(hrvar = "Total")
```

totals\_reorder 223

totals\_reorder

Reorder a value to the top of the summary table

## **Description**

For a given data frame, reorder a row to the first row of that data frame through matching a *value* of a *variable*. The intended usage of this function is to be used for reordering the "Total" row, and *not* with "flat" data. This can be used in conjunction with totals\_bind(), which is used to create a "Total" row in the data.

## Usage

```
totals_reorder(data, target_col, target_value = "Total")
```

## **Arguments**

data Summary table in the form of a data frame.

target\_col Character value of the column in which to reorder

target\_value Character value of the value in target\_col to match

### Value

data frame with the 'Total' row reordered to the bottom.

## See Also

```
Other Support: camel_clean(), check_inputs(), combine_signals(), cut_hour(), extract_date_range(), extract_hr(), heat_colours(), is_date_format(), maxmin(), p_test(), pairwise_count(), plot_WOE(), read_preamble(), rgb2hex(), totals_bind(), totals_col(), tstamp(), us_to_space(), wrap()
```

224 track\_HR\_change

track_HR_change	Sankey chart of organizational movement between HR attributes and missing values (outside company move) (Data Overview)

## **Description**

Creates a list of everyone at a specified start date and a specified end date then aggregates up people who have moved between organizations between this to points of time and visualizes the move through a sankey chart.

Through this chart you can see:

- The HR attribute/orgs that have the highest move out
- The HR attribute/orgs that have the highest move in
- The number of people that do not have that HR attribute or if they are no longer in the system

## Usage

```
track_HR_change(
  data,
  start_date = min(data$Date),
  end_date = max(data$Date),
  hrvar = "Organization",
  mingroup = 5,
  return = "plot",
  NA_replacement = "Out of Company"
)
```

## Arguments

data	A Person Query dataset in the form of a data frame.
start_date	A start date to compare changes. See end_date.
end_date	An end date to compare changes. See start_date.
hrvar	HR Variable by which to compare changes between, defaults to "Organization" but accepts any character vector, e.g. "LevelDesignation"
mingroup	Numeric value setting the privacy threshold $\!\!\!/$ minimum group size. Defaults to 5.
return	Character vector specifying what to return, defaults to "plot". Valid inputs are "plot" and "table".
NA replacement	Character replacement for NA defaults to "out of company"

# Value

Returns a 'NetworkD3' object by default, where 'plot' is passed in return. When 'table' is passed, a summary table is returned as a data frame.

tstamp 225

#### Author(s)

Tannaz Sattari Tabrizi Tannaz.Sattari@microsoft.com

#### See Also

```
Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(), flag_extreme(), flag_outlooktime(), hr_trend(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_outlier(), identify_privacythreshold(), identify_query(), identify_shifts(), identify_shifts_wp(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(), subject_validate_report(), validation_report()
```

## **Examples**

```
dv_data %>% track_HR_change()
```

tstamp

Generate a time stamp

### **Description**

This function generates a time stamp of the format 'yymmdd\_hhmmss'. This is a support function and is not intended for direct use.

# Usage

tstamp()

### Value

String containing the timestamp in the format 'yymmdd\_hhmmss'.

# See Also

```
Other Support: camel_clean(), check_inputs(), combine_signals(), cut_hour(), extract_date_range(), extract_hr(), heat_colours(), is_date_format(), maxmin(), p_test(), pairwise_count(), plot_WOE(), read_preamble(), rgb2hex(), totals_bind(), totals_col(), totals_reorder(), us_to_space(), wrap()
```

226 validation\_report

us\_to\_space

Replace underscore with space

### **Description**

Convenience function to convert underscores to space

## Usage

```
us_to_space(x)
```

# **Arguments**

Х

String to replace all occurrences of \_ with a single space

### Value

Character vector containing the modified string.

#### See Also

```
Other Support: camel_clean(), check_inputs(), combine_signals(), cut_hour(), extract_date_range(), extract_hr(), heat_colours(), is_date_format(), maxmin(), p_test(), pairwise_count(), plot_WOE(), read_preamble(), rgb2hex(), totals_bind(), totals_col(), totals_reorder(), tstamp(), wrap()
```

## **Examples**

```
us_to_space("Meeting_hours_with_manager_1_on_1")
```

validation\_report

Generate a Data Validation report in HTML

### **Description**

The function generates an interactive HTML report using Standard Person Query data as an input. The report contains checks on Workplace Analytics query outputs to provide diagnostic information for the Analyst prior to analysis.

An additional Standard Meeting Query can be provided to perform meeting subject line related checks. This is optional and the validation report can be run without it.

validation\_report 227

### Usage

```
validation_report(
  data,
  meeting_data = NULL,
  hrvar = "Organization",
  path = "validation report",
  hrvar_threshold = 150,
  timestamp = TRUE
)
```

### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

meeting\_data An optional Meeting Query dataset in the form of a data frame.

hrvar HR Variable by which to split metrics, defaults to "Organization" but accepts

any character vector, e.g. "Organization"

path Pass the file path and the desired file name, excluding the file extension.

hrvar\_threshold

Numeric value determining the maximum number of unique values to be allowed to qualify as a HR variable. This is passed directly to the threshold

argument within hrvar\_count\_all().

timestamp Logical vector specifying whether to include a timestamp in the file name. De-

faults to TRUE.

### Details

For your input to data or meeting\_data, please use the function wpa::import\_wpa() to import your csv query files into R. This function will standardize format and prepare the data as input for this report.

If you are passing a Ways of Working Assessment query instead of a Standard Person query to the data argument, please also use standardise\_pq() to make the variable names consistent with a Standard Person Query.

Since v1.6.2, the variable Call\_hours is no longer a pre-requisite to run this report. A note is returned in-line instead of an error if the variable is not available.

## Value

An HTML report with the same file name as specified in the arguments is generated in the working directory. No outputs are directly returned by the function.

## Checking functions within validation\_report()

```
• check_query()
```

- flag\_ch\_ratio()
- hrvar\_count\_all()
- identify\_privacythreshold()

228 wellbeing\_report

```
• identify_nkw()
```

- identify\_holidayweeks()
- subject\_validate()
- identify\_tenure()
- flag\_outlooktime()
- identify\_shifts()
- track\_HR\_change()

You can browse each individual function for details on calculations.

### Creating a report

Below is an example on how to run the report.

subject\_validate\_report(), track\_HR\_change()

#### See Also

```
Other Reports: IV_report(), capacity_report(), coaching_report(), collaboration_report(), connectivity_report(), generate_report(), meeting_tm_report(), read_preamble(), subject_validate_report() workpatterns_report()

Other Data Validation: check_query(), extract_hr(), flag_ch_ratio(), flag_em_ratio(), flag_extreme(), flag_outlooktime(), hr_trend(), hrvar_count(), hrvar_count_all(), hrvar_trend(), identify_churn(), identify_holidayweeks(), identify_inactiveweeks(), identify_nkw(), identify_outlier(), identify_privacythreshold(), identify_query(), identify_shifts(), identify_shifts_wp(), identify_tenure(), remove_outliers(), standardise_pq(), subject_validate(),
```

wellbeing\_report

Generate a Wellbeing Report in HTML

### **Description**

# [Experimental]

Generate a static HTML report on wellbeing, taking a custom Wellbeing Query and an Hourly Collaboration query as inputs. See Required metrics section for more details on the required inputs for the Wellbeing Query. Note that this function is currently still in experimental/development stage and may experience changes in the near term.

wellbeing\_report 229

### Usage

```
wellbeing_report(
  wbq,
  hcq,
  hrvar = "Organization",
  mingroup = 5,
  start_hour = "0900",
  end_hour = "1700",
  path = "wellbeing_report"
)
```

### **Arguments**

wbq Data frame. A custom Wellbeing Query dataset based on the Person Query.

If certain metrics are missing from the Wellbeing / Person Query, the relevant

visual will show up with an indicative message.

hcq Data frame. An Hourly Collaboration Query dataset.

hrvar String specifying HR attribute to cut by archetypes. Defaults to Organization.

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

start\_hour A character vector specifying starting hours, e.g. "0900". Note that this cur-

rently only supports **hourly** increments. If the official hours specifying checking in and 9 AM and checking out at 5 PM, then "0900" should be supplied here.

end\_hour A character vector specifying starting hours, e.g. "1700". Note that this cur-

rently only supports **hourly** increments. If the official hours specifying checking in and 9 AM and checking out at 5 PM, then "1700" should be supplied here.

Pass the file path and the desired file name, excluding the file extension. Defaults

to "wellbeing\_report".

## **Required metrics**

path

A full list of the required metrics are as follows:

- Urgent\_meeting\_hours
- IMs\_sent\_other\_level
- IMs\_sent\_same\_level
- Emails\_sent\_other\_level
- Emails\_sent\_same\_level
- Emails\_sent
- IMs\_sent
- Meeting\_hours\_intimate\_group
- Meeting\_hours\_1on1
- Urgent\_email\_hours
- Unscheduled\_call\_hours

230 workloads\_dist

- Meeting\_hours
- Instant\_Message\_hours
- Email\_hours
- Total\_focus\_hours
- Weekend\_IMs\_sent
- Weekend\_emails\_sent
- After\_hours\_collaboration\_hours
- After\_hours\_meeting\_hours
- After\_hours\_instant\_messages
- After\_hours\_in\_unscheduled\_calls
- After\_hours\_email\_hours
- Collaboration\_hours
- Workweek\_span

workloads\_dist

Distribution of Work Week Span as a 100% stacked bar

# Description

Analyze Work Week Span distribution. Returns a stacked bar plot by default. Additional options available to return a table with distribution elements.

## Usage

```
workloads_dist(
  data,
  hrvar = "Organization",
  mingroup = 5,
  return = "plot",
  cut = c(15, 30, 45)
)
```

## Arguments

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings:

• "plot"

workloads\_fizz 231

• "table"

See Value for more information.

cut

A numeric vector of length three to specify the breaks for the distribution, e.g. c(10, 15, 20)

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A stacked bar plot for the metric.
- "table": data frame. A summary table for the metric.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Workweek Span: workloads_fizz(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend()
```

### **Examples**

```
# Return plot
workloads_dist(sq_data, hrvar = "Organization", return = "plot")
# Return a summary table
workloads_dist(sq_data, hrvar = "Organization", return = "table")
```

workloads\_fizz

Distribution of Work Week Span (Fizzy Drink plot)

#### Description

Analyze Work Week Span distribution, and returns a 'fizzy' scatter plot by default. Additional options available to return a table with distribution elements.

232 workloads\_fizz

### Usage

```
workloads_fizz(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

## **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return String specifying what to return. This must be one of the following strings:

• "plot"

• "table"

See Value for more information.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A jittered scatter plot for the metric.
- "table": data frame. A summary table for the metric.

#### See Also

workloads\_trend()

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_line(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Workweek Span: workloads_dist(), workloads_line(), workloads_rank(), workloads_summary(),
```

workloads\_line 233

## **Examples**

```
# Return plot
workloads_fizz(sq_data, hrvar = "Organization", return = "plot")
# Return summary table
workloads_fizz(sq_data, hrvar = "Organization", return = "table")
```

workloads\_line

Workloads Time Trend - Line Chart

## **Description**

Provides a week by week view of 'Work Week Span', visualised as line charts. By default returns a line chart for collaboration hours, with a separate panel per value in the HR attribute. Additional options available to return a summary table.

## Usage

```
workloads_line(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

## Arguments

data	A Standard Person Query dataset in the form of a data frame.
hrvar	String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting by an HR attribute, supply NULL (without quotes).
mingroup	Numeric value setting the privacy threshold / minimum group size. Defaults to 5.
return	String specifying what to return. This must be one of the following strings:  • "plot"  • "table"

## Value

A different output is returned depending on the value passed to the return argument:

• "plot": 'ggplot' object. A faceted line plot for the metric.

See Value for more information.

• "table": data frame. A summary table for the metric.

234 workloads\_rank

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_rank(), workloads_summary(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Workweek Span: workloads_dist(), workloads_fizz(), workloads_rank(), workloads_summary(),
workloads_trend()
```

#### **Examples**

```
# Return a line plot
workloads_line(sq_data, hrvar = "LevelDesignation")

# Return summary table
workloads_line(sq_data, hrvar = "LevelDesignation", return = "table")
```

workloads\_rank

Rank all groups across HR attributes for Work Week Span

# Description

This function scans a standard query output for groups with high levels of Work Week Span. Returns a plot by default, with an option to return a table with a all of groups (across multiple HR attributes) ranked by work week span.

### Usage

```
workloads_rank(
  data,
  hrvar = extract_hr(data),
  mingroup = 5,
  mode = "simple",
  plot_mode = 1,
  return = "table"
)
```

workloads\_rank 235

#### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

mode String to specify calculation mode. Must be either:

• "simple"

• "combine"

plot\_mode Numeric vector to determine which plot mode to return. Must be either 1 or 2,

and is only used when return = "plot".

• 1: Top and bottom five groups across the data population are highlighted

• 2: Top and bottom groups per organizational attribute are highlighted

return String specifying what to return. This must be one of the following strings:

• "plot" (default)

• "table"

See Value for more information.

#### **Details**

Uses the metric Workweek\_span. See create\_rank() for applying the same analysis to a different metric.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A bubble plot where the x-axis represents the metric, the y-axis represents the HR attributes, and the size of the bubbles represent the size of the organizations. Note that there is no plot output if mode is set to "combine".
- "table": data frame. A summary table for the metric.

### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(), afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(), create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(), email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(), external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(), keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
```

236 workloads\_summary

```
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_summary(),
workloads_trend(), workpatterns_area(), workloads_fizz(), workloads_line(), workloads_summary(),
workloads_trend()
```

### **Examples**

```
# Return rank table
workloads_rank(
  data = sq_data,
  return = "table"
)

# Return plot
workloads_rank(
  data = sq_data,
  return = "plot"
)
```

workloads\_summary

Work Week Span Summary

#### **Description**

Provides an overview analysis of 'Work Week Span'. Returns a bar plot showing average weekly utilization hours by default. Additional options available to return a summary table.

### Usage

```
workloads_summary(data, hrvar = "Organization", mingroup = 5, return = "plot")
workloads_sum(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

## **Arguments**

A Standard Person Query dataset in the form of a data frame.

String containing the name of the HR Variable by which to split metrics. Defaults to "Organization". To run the analysis on the total instead of splitting by an HR attribute, supply NULL (without quotes).

Mingroup

Numeric value setting the privacy threshold / minimum group size. Defaults to 5.

return

String specifying what to return. This must be one of the following strings:

"plot"

• "table"

See Value for more information.

workloads\_trend 237

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": 'ggplot' object. A bar plot for the metric.
- "table": data frame. A summary table for the metric.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_trend(), workpatterns_area(), workpatterns_rank()
Other Workweek Span: workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_trend()
```

# Examples

```
# Return a ggplot bar chart
workloads_summary(sq_data, hrvar = "LevelDesignation")
# Return a summary table
workloads_summary(sq_data, hrvar = "LevelDesignation", return = "table")
```

workloads\_trend

Work Week Span Time Trend

## **Description**

Provides a week by week view of Work Week Span. By default returns a week by week heatmap, highlighting the points in time with most activity. Additional options available to return a summary table.

## Usage

```
workloads_trend(data, hrvar = "Organization", mingroup = 5, return = "plot")
```

238 workloads\_trend

#### **Arguments**

data A Standard Person Query dataset in the form of a data frame.

hrvar String containing the name of the HR Variable by which to split metrics. De-

faults to "Organization". To run the analysis on the total instead of splitting

by an HR attribute, supply NULL (without quotes).

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

return Character vector specifying what to return, defaults to "plot". Valid inputs are

"plot" and "table".

#### **Details**

Uses the metric Workweek\_span.

#### Value

Returns a 'ggplot' object by default, where 'plot' is passed in return. When 'table' is passed, a summary table is returned as a data frame.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workpatterns_area(), workpatterns_rank()
Other Workweek Span: workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary()
```

```
# Run plot
workloads_trend(sq_data)

# Run table
workloads_trend(sq_data, hrvar = "LevelDesignation", return = "table")
```

workpatterns\_area 239

workpatterns\_area

Create an area plot of emails and IMs by hour of the day

### **Description**

Uses the Hourly Collaboration query to produce an area plot of Emails sent and IMs sent attended by hour of the day.

### Usage

```
workpatterns_area(
  data,
  hrvar = "Organization",
  mingroup = 5,
  signals = c("email", "IM"),
  return = "plot",
  values = "percent",
  start_hour = "0900",
  end_hour = "1700"
)
```

## **Arguments**

return

data A data frame containing data from the Hourly Collaboration query.

hrvar HR Variable by which to split metrics. Accepts a character vector, defaults to

"Organization" but accepts any character vector, e.g. "LevelDesignation"

mingroup Numeric value setting the privacy threshold / minimum group size, defaults to

5.

signals Character vector to specify which collaboration metrics to use:

• a combination of signals, such as c("email", "IM") (default)

• "email" for emails only

• "IM" for Teams messages only

• "unscheduled\_calls" for Unscheduled Calls only

• "meetings" for Meetings only

String specifying what to return. This must be one of the following strings:

"plot" "table"

See Value for more information.

values Character vector to specify whether to return percentages or absolute values in "data" and "plot". Valid values are:

• "percent": percentage of signals divided by total signals (default)

• "abs": absolute count of signals

start\_hour A character vector specifying starting hours, e.g. "0900" end\_hour A character vector specifying starting hours, e.g. "1700"

240 workpatterns\_area

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": ggplot object. An overlapping area plot (default).
- "table": data frame. A summary table.

#### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(),
afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(),
collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(),
collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(),
create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(),
create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_rank()
Other Working Patterns: flex_index(), identify_shifts(), identify_shifts_wp(), plot_flex_index(),
workpatterns_classify(), workpatterns_classify_bw(), workpatterns_classify_pav(),
workpatterns_hclust(), workpatterns_rank(), workpatterns_report()
Other Working Patterns: flex_index(), identify_shifts(), identify_shifts_wp(), plot_flex_index(),
workpatterns_classify(), workpatterns_classify_bw(), workpatterns_classify_pav(),
workpatterns_hclust(), workpatterns_rank(), workpatterns_report()
```

```
# Create a sample small dataset
orgs <- c("Customer Service", "Financial Planning", "Biz Dev")
em_data <- em_data[em_data$Organization %in% orgs, ]

# Return visualization of percentage distribution
workpatterns_area(em_data, return = "plot", values = "percent")

# Return visualization of absolute values
workpatterns_area(em_data, return = "plot", values = "abs")

# Return summary table
workpatterns_area(em_data, return = "table")</pre>
```

workpatterns\_classify 241

workpatterns\_classify Classify working pattern personas using a rule based algorithm

### **Description**

## [Experimental]

Apply a rule based algorithm to emails or instant messages sent by hour of day. Uses a binary week-based ('bw') method by default, with options to use the person-average volume-based ('pav') method.

## Usage

```
workpatterns_classify(
  data,
  hrvar = "Organization",
  values = "percent",
  signals = c("email", "IM"),
  start_hour = "0900",
  end_hour = "1700",
  exp_hours = NULL,
  mingroup = 5,
  active_threshold = 0,
  method = "bw",
  return = "plot"
)
```

### **Arguments**

data

A data frame containing data from the Hourly Collaboration query.

hrvar

A string specifying the HR attribute to cut the data by. Defaults to NULL. This only affects the function when "table" is returned, and is only applicable for method = "bw".

values

Only valid if using pav method. Character vector to specify whether to return percentages or absolute values in "data" and "plot". Valid values are "percent" (default) and "abs".

signals

Character vector to specify which collaboration metrics to use:

- "email" (default) for emails only
- "IM" for Teams messages only
- "unscheduled\_calls" for Unscheduled Calls only
- "meetings" for Meetings only
- or a combination of signals, such as c("email", "IM")

start\_hour

A character vector specifying starting hours, e.g. "0900". Note that this currently only supports **hourly** increments. If the official hours specifying checking in and 9 AM and checking out at 5 PM, then "0900" should be supplied here.

end\_hour A character vector specifying starting hours, e.g. "1700". Note that this cur-

rently only supports **hourly** increments. If the official hours specifying checking in and 9 AM and checking out at 5 PM, then "1700" should be supplied here.

exp\_hours Numeric value representing the number of hours the population is expected to be

active for throughout the workday. By default, this uses the difference between

end\_hour and start\_hour. Only applicable with the 'bw' method.

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

active\_threshold

A numeric value specifying the minimum number of signals to be greater than in order to qualify as *active*. Defaults to 0. Only applicable for the binary-week

nethod

method String to pass through specifying which method to use for classification. By

default, a binary week-based (bw) method is used, with options to use the the

person-average volume-based (pav) method.

String specifying what to return. This must be one of the following strings:

• "plot"

• "data"

• "table"

• "plot-area"

• "plot-hrvar" (only for bw method)

• "plot-dist" (only for bw method)

See Value for more information.

# Details

return

The working patterns archetypes are a set of segments created based on the aggregated hourly activity of employees. A motivation of creating these archetypes is to capture the diversity in working patterns, where for instance employees may choose to take multiple or extended breaks throughout the day, or choose to start or end earlier/later than their standard working hours. Two methods have been developed to capture the different working patterns.

This function is a wrapper around workpatterns\_classify\_bw() and workpatterns\_classify\_pav(), and calls each function depending on what is supplied to the method argument. Both methods implement a rule-based classification of either **person-weeks** or **persons** that pull apart different working patterns.

See individual sections below for details on the two different implementations.

### Value

Character vector to specify what to return. Valid options include:

- "plot": ggplot object. With the bw method, this returns a grid showing the distribution of archetypes by 'breaks' and number of active hours (default). With the pav method, this returns a faceted bar plot which shows the percentage of signals sent in each hour, with each facet representing an archetype.
- "data": data frame. The raw data with the classified archetypes.

workpatterns\_classify 243

- "table": data frame. A summary table of the archetypes.
- "plot-area": ggplot object. With the bw method, this returns an area plot of the percentages of archetypes shown over time. With the pav method, this returns an area chart which shows the percentage of signals sent in each hour, with each line representing an archetype.
- "plot-hrvar": ggplot object. A bar plot showing the count of archetypes, faceted by the supplied HR attribute. This is only available for the bw method.
- "plot-dist": returns a heatmap plot of signal distribution by hour and archetypes. This is only available for the bw method.

## **Binary Week method**

This method classifies each **person-week** into one of the eight archetypes:

- **0 Low Activity (< 3 hours on)**: fewer than 3 hours of active hours
- 1.1 Standard continuous (expected schedule): active hours equal to expected hours, with all activity confined within the expected start and end time
- 1.2 Standard continuous (shifted schedule): active hours equal to *expected hours*, with activity occurring beyond either the expected start or end time.
- **2.1 Standard flexible (expected schedule)**: active hours less than or equal to *expected hours*, with all activity confined within the expected start and end time
- 2.2 Standard flexible (shifted schedule): active hours less than or equal to *expected hours*, with activity occurring beyond either the expected start or end time.
- 3 Long flexible workday: number of active hours exceed *expected hours*, with breaks occurring throughout
- 4 Long continuous workday: number of active hours exceed *expected hours*, with activity happening in a continuous block (no breaks)
- 5 Always on (13h+): number of active hours greater than or equal to 13

Standard here denotes the behaviour of not exhibiting total number of active hours which exceed the expected total number of hours, as supplied by exp\_hours. *Continuous* refers to the behaviour of *not* taking breaks, i.e. no inactive hours between the first and last active hours of the day, where *flexible* refers to the contrary.

This is the recommended method over pav for several reasons:

- 1. bw ignores *volume effects*, where activity volume can still bias the results towards the 'standard working hours'.
- 2. It captures the intuition that each individual can have 'light' and 'heavy' weeks with respect to workload.

The notion of 'breaks' in the 'binary-week' method is best understood as 'recurring disconnection time'. This denotes an hourly block where there is consistently no activity occurring throughout the week. Note that this applies a stricter criterion compared to the common definition of a break, which is simply a time interval where no active work is being done, and thus the more specific terminology 'recurring disconnection time' is preferred.

In the standard plot output, the archetypes have been abbreviated to show the following:

• Low Activity - archetype 0

- Standard archetypes 1.1 and 1.2
- Flexible archetypes 2.1 and 2.2
- Long continuous archetype 4
- Long flexible archetype 3
- Always On archetype 5

## Person Average method

This method classifies each **person** (based on unique PersonId) into one of the six archetypes:

- **Absent**: Fewer than 10 signals over the week.
- Extended Hours Morning: 15%+ of collaboration before start hours and less than 70% within standard hours, and less than 15% of collaboration after end hours
- Extended Hours Evening: Less than 15% of collaboration before start hours and less than 70% within standard hours, and 15%+ of collaboration after end hours
- Overnight workers: less than 30% of collaboration happens within standard hours
- Standard Hours: over 70% of collaboration within standard hours
- **Always On**: over 15% of collaboration happens before starting hour and end hour (both conditions must satisfy) and less than 70% of collaboration within standard hours

#### Flexibility Index

The Working Patterns archetypes as calculated using the binary-week method shares many similarities with the Flexibility Index (see flex\_index()):

- Both are computed directly from the Hourly Collaboration Flexible Query.
- Both apply the same binary conversion of activity on the signals from the Hourly Collaboration Flexible Query.

#### Author(s)

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## See Also

```
Other Clustering: personas_hclust(), workpatterns_hclust()
```

```
Other Working Patterns: flex_index(), identify_shifts(), identify_shifts_wp(), plot_flex_index(), workpatterns_area(), workpatterns_classify_bw(), workpatterns_classify_pav(), workpatterns_hclust(), workpatterns_rank(), workpatterns_report()
```

### **Examples**

```
# Returns a plot by default
em_data %>% workpatterns_classify(method = "bw")

# Return an area plot
# With custom expected hours
em_data %>%
    workpatterns_classify(
        method = "bw",
        return = "plot-area",
        exp_hours = 7
        )

em_data %>% workpatterns_classify(method = "bw", return = "table")

em_data %>% workpatterns_classify(method = "pav")

em_data %>% workpatterns_classify(method = "pav", return = "plot-area")
```

workpatterns\_classify\_bw

Classify working pattern week archetypes using a rule-based algorithm, using the binary week-based ('bw') method.

## Description

### [Experimental]

Apply a rule based algorithm to emails sent by hour of day, using the binary week-based ('bw') method.

## Usage

```
workpatterns_classify_bw(
  data,
  hrvar = NULL,
  signals = c("email", "IM"),
  start_hour = "0900",
  end_hour = "1700",
  mingroup = 5,
  exp_hours = NULL,
  active_threshold = 0,
  return = "plot"
)
```

#### **Arguments**

data A data frame containing email by hours data.

hrvar A string specifying the HR attribute to cut the data by. Defaults to NULL. This

only affects the function when "table" is returned.

signals Character vector to specify which collaboration metrics to use:

• a combination of signals, such as c("email", "IM") (default)

• "email" for emails only

• "IM" for Teams messages only

• "unscheduled\_calls" for Unscheduled Calls only

• "meetings" for Meetings only

start\_hour A character vector specifying starting hours, e.g. "0900". Note that this cur-

rently only supports **hourly** increments. If the official hours specifying checking in and 9 AM and checking out at 5 PM, then "0900" should be supplied here.

end\_hour A character vector specifying starting hours, e.g. "1700". Note that this cur-

rently only supports **hourly** increments. If the official hours specifying checking in and 9 AM and checking out at 5 PM, then "1700" should be supplied here.

mingroup Numeric value setting the privacy threshold / minimum group size. Defaults to

5.

exp\_hours Numeric value representing the number of hours the population is expected to be

active for throughout the workday. By default, this uses the difference between

 $\verb"end_hour" and start_hour".$ 

active\_threshold

A numeric value specifying the minimum number of signals to be greater than

in order to qualify as *active*. Defaults to 0.

return Character vector to specify what to return. Valid options include:

 "plot": returns a grid showing the distribution of archetypes by 'breaks' and number of active hours (default)

 "plot-dist": returns a heatmap plot of signal distribution by hour and archetypes

• "data": returns the raw data with the classified archetypes

• "table": returns a summary table of the archetypes

 "plot-area": returns an area plot of the percentages of archetypes shown over time

• "plot-hrvar": returns a bar plot showing the count of archetypes, faceted by the supplied HR attribute.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": returns a summary grid plot of the classified archetypes (default). A 'ggplot' object.
- "data": returns a data frame of the raw data with the classified archetypes
- "table": returns a data frame of summary table of the archetypes

- "plot-area": returns an area plot of the percentages of archetypes shown over time. A 'ggplot' object.
- "plot-hrvar": returns a bar plot showing the count of archetypes, faceted by the supplied HR attribute. A 'ggplot' object.

### Author(s)

Ainize Cidoncha ainize.cidoncha@microsoft.com

#### See Also

```
Other Working Patterns: flex_index(), identify_shifts(), identify_shifts_wp(), plot_flex_index(),
workpatterns_area(), workpatterns_classify(), workpatterns_classify_pav(), workpatterns_hclust(),
workpatterns_rank(), workpatterns_report()
```

```
workpatterns_classify_pav
```

Classify working pattern personas using a rule based algorithm, using the person-average volume-based ('pav') method.

# Description

## [Experimental]

Apply a rule based algorithm to emails or instant messages sent by hour of day. This uses a personaverage volume-based ('pav') method.

## **Usage**

```
workpatterns_classify_pav(
  data,
  values = "percent",
  signals = c("email", "IM"),
  start_hour = "0900",
  end_hour = "1700",
  return = "plot"
)
```

## **Arguments**

data

A data frame containing data from the Hourly Collaboration query.

values

Character vector to specify whether to return percentages or absolute values in "data" and "plot". Valid values are:

- "percent": percentage of signals divided by total signals (default)
- "abs": absolute count of signals

Character vector to specify which collaboration metrics to use: signals

248 workpatterns\_hclust

- "email" (default) for emails only
- "IM" for Teams messages only,
- "unscheduled\_calls" for Unscheduled Calls only
- "meetings" for Meetings only
- or a combination of signals, such as c("email", "IM")

start\_hour

A character vector specifying starting hours, e.g. "0900"

end\_hour

A character vector specifying starting hours, e.g. "1700"

return

Character vector to specify what to return. Valid options include:

- "plot": returns a bar plot of signal distribution by hour and archetypes (default)
- "data": returns the raw data with the classified archetypes
- "table": returns a summary table of the archetypes
- "plot-area": returns an overlapping area plot

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": returns a bar plot of signal distribution by hour and archetypes (default). A 'ggplot' object.
- "data": returns a data frame of the raw data with the classified archetypes.
- "table": returns a data frame of a summary table of the archetypes.
- "plot-area": returns an overlapping area plot. A 'ggplot' object.

## Author(s)

Ainize Cidoncha ainize.cidoncha@microsoft.com

## See Also

Other Working Patterns: flex\_index(), identify\_shifts(), identify\_shifts\_wp(), plot\_flex\_index(), workpatterns\_area(), workpatterns\_classify(), workpatterns\_classify\_bw(), workpatterns\_hclust(), workpatterns\_rank(), workpatterns\_report()

workpatterns\_hclust

Create a hierarchical clustering of email or IMs by hour of day

## Description

## [Experimental]

Apply hierarchical clustering to emails sent by hour of day. The hierarchical clustering uses cosine distance and the ward.D method of agglomeration.

workpatterns\_hclust 249

### Usage

```
workpatterns_hclust(
  data,
  k = 4,
  return = "plot",
  values = "percent",
  signals = "email",
  start_hour = "0900",
  end_hour = "1700"
)
```

## **Arguments**

data

A data frame containing data from the Hourly Collaboration query.

k

Numeric vector to specify the k number of clusters to cut by.

return

String specifying what to return. This must be one of the following strings:

- "plot"
- "data"
- "table"
- "plot-area"
- "hclust"
- "dist"

See Value for more information.

values

Character vector to specify whether to return percentages or absolute values in "data" and "plot". Valid values are:

- "percent": percentage of signals divided by total signals (default)
- "abs": absolute count of signals

signals

Character vector to specify which collaboration metrics to use:

- "email" (default) for emails only
- "IM" for Teams messages only
- "unscheduled\_calls" for Unscheduled Calls only
- "meetings" for Meetings only
- or a combination of signals, such as c("email", "IM")

start\_hour

A character vector specifying starting hours, e.g. "0900"

end\_hour

A character vector specifying starting hours, e.g. "1700"

### **Details**

The hierarchical clustering is applied on the person-average volume-based (pav) level. In other words, the clustering is applied on a dataset where the collaboration hours are averaged by person and calculated as % of total daily collaboration.

250 workpatterns\_rank

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": ggplot object of a bar plot (default)
- "data": data frame containing raw data with the clusters
- "table": data frame containing a summary table. Percentages of signals are shown, e.g. x% of signals are sent by y hour of the day.
- "plot-area": ggplot object. An overlapping area plot
- "hclust": hclust object for the hierarchical model
- "dist": distance matrix used to build the clustering model

#### See Also

```
Other Clustering: personas_hclust(), workpatterns_classify()
Other Working Patterns: flex_index(), identify_shifts(), identify_shifts_wp(), plot_flex_index(),
workpatterns_area(), workpatterns_classify(), workpatterns_classify_bw(), workpatterns_classify_pav(),
workpatterns_rank(), workpatterns_report()
```

### **Examples**

```
# Run clusters, returning plot
workpatterns_hclust(em_data, k = 5, return = "plot")

# Run clusters, return raw data
workpatterns_hclust(em_data, k = 4, return = "data") %>% head()

# Run clusters for instant messages only, return hclust object
workpatterns_hclust(em_data, k = 4, return = "hclust", signals = c("IM"))
```

workpatterns\_rank

Create a rank table of working patterns

## Description

Takes in an Hourly Collaboration query and returns a count table of working patterns, ranked from the most common to the least.

# Usage

```
workpatterns_rank(
  data,
  signals = c("email", "IM"),
  start_hour = "0900",
  end_hour = "1700",
```

workpatterns\_rank 251

```
top = 10,
mode = "binary",
return = "plot"
)
```

#### **Arguments**

data

A data frame containing hourly collaboration data.

signals

Character vector to specify which collaboration metrics to use:

- "email" (default) for emails only
- "IM" for Teams messages only
- "unscheduled\_calls" for Unscheduled Calls only
- "meetings" for Meetings only
- or a combination of signals, such as c("email", "IM")

start\_hour

A character vector specifying starting hours, e.g. "0900"

end\_hour

A character vector specifying starting hours, e.g. "1700"

top

numeric value specifying how many top working patterns to display in plot, e.g.

"10"

mode

string specifying aggregation method for plot. Valid options include:

- "binary": convert hourly activity into binary blocks. In the plot, each block would display as solid.
- "prop": calculate proportion of signals in each hour over total signals across 24 hours, then average across all work weeks. In the plot, each block would display as a heatmap.

return

String specifying what to return. This must be one of the following strings:

- "plot"
- "table"

See Value for more information.

#### Value

A different output is returned depending on the value passed to the return argument:

- "plot": ggplot object. A plot with the y-axis showing the top ten working patterns and the x-axis representing each hour of the day.
- "table": data frame. A summary table for the top working patterns.

### See Also

```
Other Visualization: afterhours_dist(), afterhours_fizz(), afterhours_line(), afterhours_rank(), afterhours_summary(), afterhours_trend(), collaboration_area(), collaboration_dist(), collaboration_fizz(), collaboration_line(), collaboration_rank(), collaboration_sum(), collaboration_trend(), create_bar(), create_bar_asis(), create_boxplot(), create_bubble(), create_dist(), create_fizz(), create_inc(), create_line(), create_line_asis(), create_period_scatter(), create_rank(), create_sankey(), create_scatter(), create_stacked(), create_tracking(),
```

252 workpatterns\_report

```
create_trend(), email_dist(), email_fizz(), email_line(), email_rank(), email_summary(),
email_trend(), external_dist(), external_fizz(), external_line(), external_network_plot(),
external_rank(), external_sum(), hr_trend(), hrvar_count(), hrvar_trend(), internal_network_plot(),
keymetrics_scan(), meeting_dist(), meeting_fizz(), meeting_line(), meeting_quality(),
meeting_rank(), meeting_summary(), meeting_trend(), meetingtype_dist(), meetingtype_dist_ca(),
meetingtype_dist_mt(), meetingtype_summary(), mgrcoatt_dist(), mgrrel_matrix(), one2one_dist(),
one2one_fizz(), one2one_freq(), one2one_line(), one2one_rank(), one2one_sum(), one2one_trend(),
period_change(), workloads_dist(), workloads_fizz(), workloads_line(), workloads_rank(),
workloads_summary(), workloads_trend(), workpatterns_area()
Other Working Patterns: flex_index(), identify_shifts(), identify_shifts_wp(), plot_flex_index(),
workpatterns_area(), workpatterns_classify(), workpatterns_classify_bw(), workpatterns_classify_pav(),
workpatterns_hclust(), workpatterns_report()
```

### **Examples**

```
# Plot by default
workpatterns_rank(
  data = em_data,
  signals = c(
    "email",
    "IM",
    "unscheduled_calls",
    "meetings"
)
)
# Plot with prop / heatmap mode
workpatterns_rank(
  data = em_data,
  mode = "prop"
)
```

workpatterns\_report Generate a report on working patterns in HTML

# Description

## [Experimental]

This function takes a Hourly Collaboration query and generates a HTML report on working patterns archetypes. Archetypes are created using the binary-week method.

#### **Usage**

```
workpatterns_report(
  data,
  hrvar = "Organization",
```

wrap 253

```
signals = c("email", "IM"),
start_hour = "0900",
end_hour = "1700",
exp_hours = NULL,
path = "workpatterns report",
timestamp = TRUE
)
```

## **Arguments**

data A Hourly Collaboration Query dataset in the form of a data frame.

hrvar String specifying HR attribute to cut by archetypes. Defaults to Organization.

signals See workpatterns\_classify().
start\_hour See workpatterns\_classify().
end\_hour See workpatterns\_classify().
exp\_hours See workpatterns\_classify().

path Pass the file path and the desired file name, excluding the file extension. For

example, "scope report".

timestamp Logical vector specifying whether to include a timestamp in the file name. De-

faults to TRUE.

## Value

An HTML report with the same file name as specified in the arguments is generated in the working directory. No outputs are directly returned by the function.

### See Also

```
Other Reports: IV_report(), capacity_report(), coaching_report(), collaboration_report(), connectivity_report(), generate_report(), meeting_tm_report(), read_preamble(), subject_validate_report() validation_report()

Other Working Patterns: flex_index(), identify_shifts(), identify_shifts_wp(), plot_flex_index(), workpatterns_area(), workpatterns_classify(), workpatterns_classify_bw(), workpatterns_classify_pav(), workpatterns_hclust(), workpatterns_rank()
```

wrap

Add a character at the start and end of a character string

## Description

This function adds a character at the start and end of a character string, where the default behaviour is to add a double quote.

## Usage

```
wrap(string, wrapper = "\"")
```

254 wrap\_text

# Arguments

string Character string to be wrapped around wrapper Character to wrap around string

## Value

Character vector containing the modified string.

#### See Also

```
Other Support: camel_clean(), check_inputs(), combine_signals(), cut_hour(), extract_date_range(), extract_hr(), heat_colours(), is_date_format(), maxmin(), p_test(), pairwise_count(), plot_WOE(), read_preamble(), rgb2hex(), totals_bind(), totals_col(), totals_reorder(), tstamp(), us_to_space()
```

wrap\_text

Wrap text based on character threshold

## **Description**

Wrap text in visualizations according to a preset character threshold. The next space in the string is replaced with \n, which will render as next line in plots and messages.

## Usage

```
wrap_text(x, threshold = 15)
```

## **Arguments**

x String to wrap text

threshold Numeric, defaults to 15. Number of character units by which the next space

would be replaced with \n to move text to next line.

## **Examples**

```
wrapped <- wrap_text(
   "The total entropy of an isolated system can never decrease."
)
message(wrapped)</pre>
```

# **Index**

* After-hours Collaboration	identify_shifts_wp, 133
afterhours_dist, 6	identify_tenure, 135
afterhours_fizz, 7	remove_outliers, 205
afterhours_line, 9	standardise_pq, 209
afterhours_rank, 10	subject_validate, 213
afterhours_summary, 12	subject_validate_report, 214
afterhours_trend, 13	track_HR_change, 224
external_rank, 98	validation_report, 226
* Clustering	* <b>Data</b>
personas_hclust, 199	dv_data, 77
workpatterns_classify, 241	em_data, 88
workpatterns_hclust, 248	g2g_data, 111
* Collaboration	mt_data, 173
collaboration_area, 21	p2p_data_sim, 195
collaboration_dist, 22	sq_data, 207
collaboration_fizz, 24	* Emails
collaboration_line, 26	email_dist, 79
collaboration_rank, 27	email_fizz, 81
collaboration_sum, 30	email_line, 82
collaboration_trend, 32	email_rank,83
* Data Validation	email_summary, 85
check_query, 19	email_trend,87
extract_hr, 102	* External Collaboration
flag_ch_ratio, 103	external_dist,93
flag_em_ratio, 104	external_fizz,94
flag_extreme, 105	external_line, 96
flag_outlooktime, 107	external_sum, 100
hr_trend, 120	* Flexible Input
hrvar_count, 116	create_ITSA, 54
hrvar_count_all, 118	period_change, 197
hrvar_trend, 119	* Flexible
identify_churn, 122	create_bar, 36
identify_holidayweeks, 125	create_bar_asis, 39
identify_inactiveweeks, 126	<pre>create_boxplot, 41</pre>
identify_nkw, 127	create_bubble, 43
identify_outlier, 128	create_density,45
identify_privacythreshold, 129	create_dist,46
identify_query, 131	create_fizz,49
identify_shifts, 132	create_hist, 51

create_inc, 52	meetingtype_dist_mt, 153
create_line, 58	meetingtype_summary, 154
create_line_asis,60	* Network
<pre>create_period_scatter, 62</pre>	external_network_plot, 97
create_rank, 64	g2g_data, 111
create_sankey, 67	internal_network_plot, 138
create_scatter, 69	network_describe, 175
create_stacked, 70	network_g2g, 176
create_tracking, 73	network_p2p, 179
create_trend, 74	network_summary, 183
period_change, 197	p2p_data_sim, 195
* Import and Export	* Reports
copy_df, 36	capacity_report, 17
create_dt, 48	coaching_report, 20
export, 91	collaboration_report, 29
import_to_fst, 136	connectivity_report, 35
import_wpa, 137	generate_report, 112
standardise_pq, 209	IV_report, 141
* Information Value	meeting_tm_report, 167
create_IV, 56	read_preamble, 204
IV_by_period, 140	subject_validate_report, 214
IV_report, 141	validation_report, 226
plot_WOE, 203	workpatterns_report, 252
* Interrupted Time-Series Analysis	* Support
create_ITSA, 54	camel_clean, 16
* Managerial Relations	check_inputs, 18
mgrcoatt_dist, 170	combine_signals, 33
mgrrel_matrix, 171	cut_hour, 76
one2one_dist, 184	extract_date_range, 101
one2one_fizz, 186	extract_hr, 102
one2one_freq, 187	heat_colours, 115
one2one_line, 189	is_date_format, 139
one2one_rank, 190	maxmin, 150
one2one_sum, 192	p_test, 203
one2one_trend, 194	pairwise_count, 196
* Meetings	plot_WOE, 203
meeting_dist, 156	read_preamble, 204
meeting_extract, 157	rgb2hex, 206
meeting_fizz, 159	totals_bind, 221
meeting_line, 160	totals_col, 222
<pre>meeting_quality, 161</pre>	totals_reorder, 223
meeting_rank, 163	tstamp, 225
meeting_skim, 165	us_to_space, 226
meeting_summary, 166	wrap, 253
<pre>meeting_tm_report, 167</pre>	* Text-mining
meeting_trend, 168	meeting_tm_report, 167
<pre>meetingtype_dist, 151</pre>	pairwise_count, 196
<pre>meetingtype_dist_ca, 152</pre>	subject_validate, 213

subject_validate_report, 214	create_tracking, 73
tm_clean, 216	create_trend, 74
tm_cooc, 217	email_dist, 79
tm_freq, 218	email_fizz, 81
tm_wordcloud, 219	email_line, 82
* Themes	email_rank,83
theme_wpa, 215	email_summary, 85
theme_wpa_basic, 216	email_trend, 87
* Time-series	external_dist,93
create_line,58	external_fizz,94
$create\_line\_asis, 60$	external_line,96
<pre>create_period_scatter, 62</pre>	external_network_plot, 97
create_trend, 74	external_rank, 98
IV_by_period, 140	external_sum, 100
period_change, 197	hr_trend, 120
* Variable Association	hrvar_count, 116
create_IV, 56	hrvar_trend, 119
IV_by_period, 140	<pre>internal_network_plot, 138</pre>
IV_report, 141	keymetrics_scan, 143
plot_WOE, 203	meeting_dist, 156
* Visualization	meeting_fizz, 159
afterhours_dist, 6	meeting_line, 160
afterhours_fizz,7	meeting_quality, 161
afterhours_line,9	meeting_rank, 163
afterhours_rank, 10	meeting_summary, 166
afterhours_summary, 12	meeting_trend, 168
afterhours_trend, 13	meetingtype_dist, 151
collaboration_area, 21	meetingtype_dist_ca, 152
collaboration_dist, 22	<pre>meetingtype_dist_mt, 153</pre>
collaboration_fizz, 24	meetingtype_summary, 154
collaboration_line, 26	mgrcoatt_dist, 170
collaboration_rank, 27	mgrrel_matrix, 171
collaboration_sum, 30	one2one_dist, 184
collaboration_trend, 32	one2one_fizz, 186
create_bar, 36	one2one_freq, 187
create_bar_asis,39	one2one_line, 189
<pre>create_boxplot,41</pre>	one2one_rank, 190
create_bubble,43	one2one_sum, 192
create_dist,46	one2one_trend, 194
create_fizz,49	period_change, 197
create_inc, 52	workloads_dist, 230
create_line, 58	workloads_fizz, 231
$create\_line\_asis, 60$	workloads_line, 233
<pre>create_period_scatter, 62</pre>	workloads_rank, 234
create_rank, 64	workloads_summary, 236
create_sankey, 67	workloads_trend, 237
create_scatter, 69	workpatterns_area, 239
create_stacked, 70	workpatterns_rank, 250

* Working Patterns	80, 81, 83, 85–87, 94–96, 98–101,
flex_index, 108	117, 120, 121, 139, 144, 151,
identify_shifts, 132	153–155, 157, 159, 161, 162, 164,
identify_shifts_wp, 133	167, 169, 170, 172, 185, 186, 188,
plot_flex_index, 200	190, 192–194, 198, 231, 232, 234,
workpatterns_area, 239	235, 237, 238, 240, 251
workpatterns_classify, 241	afterhours_rank, 7, 8, 10, 10, 13, 14, 22, 24
workpatterns_classify_bw, 245	25, 27, 29, 31, 33, 38, 40, 42, 44, 47
workpatterns_classify_pav, 247	50, 54, 59, 61, 63, 65, 68, 70, 72, 73
workpatterns_hclust, 248	75, 80, 81, 83, 85–87, 94–96,
workpatterns_rank, 250	98–101, 117, 120, 121, 139, 144,
workpatterns_report, 252	151, 153–155, 157, 159, 161, 162,
* Workweek Span	164, 167, 169, 170, 172, 185, 186,
workloads_dist, 230	188, 190, 192–194, 198, 231, 232,
workloads_fizz, 231	234, 235, 237, 238, 240, 251
workloads_line, 233	afterhours_sum(afterhours_summary), 12
workloads_rank, 234	afterhours_summary, 7, 8, 10–12, 12, 14, 22
workloads_summary, 236	24, 25, 27, 29, 31, 33, 38, 40, 42, 44
workloads_trend, 237	47, 50, 54, 59, 61, 63, 65, 68, 70, 72
* datasets	73, 75, 80, 81, 83, 85–87, 94–96,
dv_data, 77	98–101, 117, 120, 121, 139, 144,
em_data, 88	151, 153–155, 157, 159, 161, 162,
g2g_data, 111	164, 167, 169, 170, 172, 185, 186,
mt_data, 173	188, 190, 192–194, 198, 231, 232,
sq_data, 207	234, 235, 237, 238, 240, 251
* max-min	afterhours_trend, 7, 8, 10-13, 13, 22, 24,
maxmin, 150	25, 27, 29, 31, 33, 38, 40, 42, 44, 47
	50, 54, 59, 61, 63, 65, 68, 70, 72, 73
afterhours_dist, 6, 8, 10–14, 22, 24, 25, 27,	75, 80, 81, 83, 85–87, 94–96,
29, 31, 33, 38, 40, 42, 44, 47, 50, 54,	98–101, 117, 120, 121, 139, 144,
59, 61, 63, 65, 68, 70, 72, 73, 75, 80,	151, 153–155, 157, 159, 161, 162,
81, 83, 85–87, 94–96, 98–101, 117,	164, 167, 169, 170, 172, 185, 186,
120, 121, 139, 144, 151, 153–155,	188, 190, 192–194, 198, 231, 232,
157, 159, 161, 162, 164, 167, 169,	234, 235, 237, 238, 240, 251
170, 172, 185, 186, 188, 190,	analysis_scope (hrvar_count), 116
192–194, 198, 231, 232, 234, 235,	anonymise, 15
237, 238, 240, 251	anonymize (anonymise), 15
afterhours_fizz, 7, 7, 10–14, 22, 24, 25, 27,	
29, 31, 33, 38, 40, 42, 44, 47, 50, 54,	calculate_IV, 15
59, 61, 63, 65, 68, 70, 72, 73, 75, 80,	camel_clean, 16, 18, 34, 76, 102, 103, 116,
81, 83, 85–87, 94–96, 98–101, 117,	140, 150, 197, 203–206, 221–223,
120, 121, 139, 144, 151, 153–155,	225, 226, 254
157, 159, 161, 162, 164, 167, 169,	capacity_report, 17, 21, 30, 35, 113, 142,
170, 172, 185, 186, 188, 190,	168, 205, 215, 228, 253
192–194, 198, 231, 232, 234, 235,	check_inputs, 17, 18, 34, 76, 102, 103, 116,
237, 238, 240, 251	140, 150, 197, 203–206, 221–223,
afterhours_line, 7, 8, 9, 11–14, 22, 24, 25,	225, 226, 254
27, 29, 31, 33, 38, 40, 42, 44, 47, 50,	check_query, 19, 103-107, 117, 119-121,
54, 59, 61, 63, 65, 68, 70, 72, 73, 75,	123, 126–132, 134, 136, 206, 209,

213, 214, 225, 228	47, 50, 54, 59, 61, 63, 65, 68, 70, 72,
coaching_report, 18, 20, 30, 35, 113, 142,	73, 75, 80, 81, 83, 85–87, 94–96, 98,
168, 205, 215, 228, 253	99, 101, 117, 120, 121, 139, 145,
collab_area (collaboration_area), 21	151, 153–155, 157, 159, 161, 162,
collab_dist (collaboration_dist), 22	164, 167, 169, 170, 172, 185, 186,
collab_fizz (collaboration_fizz), 24	188, 190, 192–194, 198, 231, 232,
	234, 235, 237, 238, 240, 251
collab_line (collaboration_line), 26	collaboration_report, 18, 21, 29, 35, 113,
collab_rank (collaboration_rank), 27	142, 168, 205, 215, 228, 253
collab_sum (collaboration_sum), 30	collaboration_sum, 7, 8, 10, 11, 13, 14, 22,
collab_summary (collaboration_sum), 30	24, 25, 27, 29, 30, 33, 38, 40, 42, 44,
collaboration_area, 7, 8, 10, 11, 13, 14, 21,	47, 50, 54, 59, 61, 63, 65, 68, 70, 72,
24, 25, 27, 29, 31–33, 38, 40, 42, 44,	73, 75, 80, 81, 83, 85–87, 94–96, 98,
47, 50, 54, 59, 61, 63, 65, 68, 70, 72,	99, 101, 117, 120, 121, 139, 145,
73, 75, 80, 81, 83, 85–87, 94–96, 98, 99, 101, 117, 120, 121, 139, 144,	151, 153–155, 157, 159, 161, 162,
151, 153–155, 157, 159, 161, 162,	164, 167, 169, 170, 172, 185, 186,
164, 167, 169, 170, 172, 185, 186,	188, 190, 192–194, 198, 231, 232,
188, 190, 192–194, 198, 231, 232,	234, 235, 237, 238, 240, 251
234, 235, 237, 238, 240, 251	collaboration_summary
collaboration_dist, 7, 8, 10, 11, 13, 14, 22,	(collaboration_sum), 30
22, 25, 27, 29, 31–33, 38, 40, 42, 44,	collaboration_trend, 7, 8, 10, 11, 13, 14,
47, 50, 54, 59, 61, 63, 65, 68, 70, 72,	22, 24, 25, 27, 29, 31, 32, 32, 38, 40,
73, 75, 80, 81, 83, 85–87, 94–96, 98,	42, 44, 47, 50, 54, 59, 61, 63, 65, 68,
99, 101, 117, 120, 121, 139, 144,	70, 72, 73, 75, 80, 81, 83, 85–87,
151, 153–155, 157, 159, 161, 162,	94–96, 98, 99, 101, 117, 120, 121,
164, 167, 169, 170, 172, 185, 186,	139, 145, 151, 153–155, 157, 159,
188, 190, 192–194, 198, 231, 232,	161, 162, 164, 167, 169, 170, 172,
234, 235, 237, 238, 240, 251	185, 186, 188, 190, 192–194, 198,
collaboration_fizz, 7, 8, 10, 11, 13, 14, 22,	231, 232, 234, 235, 237, 238, 240,
24, 24, 27, 29, 31–33, 38, 40, 42, 44,	251
47, 50, 54, 59, 61, 63, 65, 68, 70, 72,	combine_signals, 17, 18, 33, 76, 102, 103,
73, 75, 80, 81, 83, 85–87, 94–96, 98,	116, 140, 150, 197, 203–206,
99, 101, 117, 120, 121, 139, 145,	221–223, 225, 226, 254
151, 153–155, 157, 159, 161, 162,	comma, 34
164, 167, 169, 170, 172, 185, 186,	connectivity_report, 18, 21, 30, 35, 113,
188, 190, 192–194, 198, 231, 232,	142, 168, 205, 215, 228, 253
234, 235, 237, 238, 240, 251	copy_df, 36, 49, 92, 137, 138, 209
collaboration_line, 7, 8, 10, 11, 13, 14, 22,	create_bar, 7, 8, 10, 11, 13, 14, 22, 24, 25,
24, 25, 26, 29, 31–33, 38, 40, 42, 44,	27, 29, 31, 33, 36, 40, 42, 44, 46–48,
47, 50, 54, 59, 61, 63, 65, 68, 70, 72,	50, 52, 54, 59, 61, 63, 65, 68, 70,
73, 75, 80, 81, 83, 85–87, 94–96, 98,	72–75, 80, 81, 83, 85–87, 94–96, 98,
99, 101, 117, 120, 121, 139, 145,	99, 101, 117, 120, 121, 139, 145,
151, 153–155, 157, 159, 161, 162,	151, 153–155, 157, 159, 161, 162,
164, 167, 169, 170, 172, 185, 186,	164, 167, 169, 170, 172, 185, 186,
188, 190, 192–194, 198, 231, 232, 234, 235, 237, 238, 240, 251	188, 190, 192–194, 198, 231, 232, 234, 235, 237, 238, 240, 251
collaboration_rank, 7, 8, 10, 11, 13, 14, 22,	create_bar_asis, 7, 8, 10, 11, 13, 14, 22, 24,
24, 25, 27, 27, 31–33, 38, 40, 42, 44,	25, 27, 29, 31, 33, 38, 39, 42, 44,

54, 59, 61, 63, 65, 68, 70, 72, 74, 75,

46–48, 50, 52, 54, 59, 61, 63, 65, 68,

```
70, 72–75, 80, 81, 83, 85–87, 94–96,
                                                                  198
          98, 99, 101, 117, 120, 121, 139, 145,
                                                        create_inc, 7, 8, 10, 11, 13, 14, 22, 24, 25,
          151, 153–155, 157, 159, 161, 162,
                                                                  27, 29, 31, 33, 38, 40, 42, 44, 46–48,
          164, 167, 169, 170, 172, 185, 186,
                                                                  50, 52, 52, 59, 61, 63, 65, 68, 70,
          188, 190, 192–194, 198, 231, 232,
                                                                  72–75, 80, 81, 83, 85–87, 94–96, 98,
         234, 235, 237, 238, 240, 251
                                                                  99, 101, 117, 120, 121, 139, 145,
create_boxplot, 7, 8, 10, 11, 13, 14, 22, 24,
                                                                  151, 153–155, 157, 159, 161, 162,
         25, 27, 29, 31, 33, 38, 40, 41, 44,
                                                                  164, 167, 169, 170, 172, 185, 186,
         46-48, 50, 52, 54, 59, 61, 63, 65, 68,
                                                                  188, 190, 192–194, 198, 231, 232,
                                                                  234, 235, 237, 238, 240, 251
          70, 72–75, 80, 81, 83, 85–87, 94–96,
          98, 99, 101, 117, 120, 121, 139, 145,
                                                        create_incidence (create_inc), 52
          151, 153–155, 157, 159, 161, 162,
                                                        create_ITSA, 54, 199
          164, 167, 169, 170, 172, 185, 186,
                                                        create_IV, 56, 141, 142, 203
          188, 190, 192–194, 198, 231, 232,
                                                        create_line, 7, 8, 10, 11, 13, 14, 22, 24, 25,
         234, 235, 237, 238, 240, 251
                                                                  27, 29, 31, 33, 38, 40, 42, 44, 46–48,
create_bubble, 7, 8, 10, 11, 13, 14, 22, 24,
                                                                  50, 52, 54, 58, 61, 63, 65, 68, 70,
          25, 27, 29, 31, 33, 38, 40, 42, 43,
                                                                  72–75, 80, 81, 83, 85–87, 94–96, 98,
         46–48, 50, 52, 54, 59, 61, 63, 65, 68,
                                                                  99, 101, 117, 120, 121, 139, 141,
          70, 72–75, 80, 81, 83, 85–87, 94–96,
                                                                  145, 151, 153–155, 157, 159, 161,
          98, 99, 101, 117, 120, 121, 139, 145,
                                                                  162, 164, 167, 169, 170, 172, 185,
          151, 153–155, 157, 159, 161, 162,
                                                                  186, 188, 190, 192–194, 198, 231,
          164, 167, 169, 170, 172, 185, 186,
                                                                  232, 234, 235, 237, 238, 240, 251
          188, 190, 192–194, 198, 231, 232,
                                                        create_line(), 10, 96
         234, 235, 237, 238, 240, 251
                                                        create_line_asis, 7, 8, 10, 11, 13, 14, 22,
create_density, 38, 40, 42, 44, 45, 48, 50,
                                                                  24, 25, 27, 29, 31, 33, 38, 40, 42, 44,
         52, 54, 59, 61, 63, 65, 68, 70, 72, 74,
                                                                  46-48, 50, 52, 54, 59, 60, 63, 65, 68,
          75, 198
                                                                  70, 72–75, 80, 81, 83, 85–87, 94–96,
create_dist, 7, 8, 10, 11, 13, 14, 22, 24, 25,
                                                                  98, 99, 101, 117, 120, 121, 139, 141,
         27, 29, 31, 33, 38, 40, 42, 44, 46, 46,
                                                                  145, 151, 153–155, 157, 159, 161,
          50, 52, 54, 59, 61, 63, 65, 68, 70,
                                                                  162, 164, 167, 169, 170, 172, 185,
          72–75, 80, 81, 83, 85–87, 94–96, 98,
                                                                  186, 188, 190, 192–194, 198, 231,
          99, 101, 117, 120, 121, 139, 145,
                                                                  232, 234, 235, 237, 238, 240, 251
          151, 153–155, 157, 159, 161, 162,
                                                        create_period_scatter, 7, 8, 10, 11, 13, 14,
          164, 167, 169, 170, 172, 185, 186,
                                                                  22, 24, 25, 27, 29, 31, 33, 38, 40, 42,
          188, 190, 192–194, 198, 231, 232,
                                                                  44, 46–48, 50, 52, 54, 59, 61, 62, 65,
         234, 235, 237, 238, 240, 251
                                                                  68, 70, 72–75, 80, 81, 83, 85–87,
create_dt, 36, 48, 92, 137, 138, 209
                                                                  94–96, 98, 99, 101, 117, 120, 121,
create_fizz, 7, 8, 10, 11, 13, 14, 22, 24, 25,
                                                                  139, 141, 145, 151, 153–155, 157,
          27, 29, 31, 33, 38, 40, 42, 44, 46–48,
                                                                  159, 161, 162, 164, 167, 169, 170,
         49, 52, 54, 59, 61, 63, 65, 68, 70,
                                                                  172, 185, 186, 188, 190, 192–194,
          72–75, 80, 81, 83, 85–87, 94–96, 98,
                                                                  198, 199, 231, 232, 234, 235, 237,
          99, 101, 117, 120, 121, 139, 145,
                                                                  238, 240, 251
          151, 153–155, 157, 159, 161, 162,
                                                        create_rank, 7, 8, 10, 11, 13, 14, 22, 24, 25,
          164, 167, 169, 170, 172, 185, 186,
                                                                  27, 29, 31, 33, 38, 40, 42, 44, 46–48,
          188, 190, 192–194, 198, 231, 232,
                                                                  50, 52, 54, 59, 61, 63, 64, 68, 70,
         234, 235, 237, 238, 240, 251
                                                                  72–75, 80, 81, 83, 85–87, 94–96, 98,
create_hist, 38, 40, 42, 44, 46, 48, 50, 51,
                                                                  100, 101, 117, 120, 121, 139, 145,
```

```
151, 153–155, 157, 159, 161, 162,
                                                                  72–74, 74, 80, 81, 83, 85–87, 94, 95,
          164, 167, 169, 170, 172, 185, 186,
                                                                  97, 98, 100, 101, 117, 120, 121, 139,
          188, 190, 192–194, 198, 199, 231,
                                                                  141, 145, 151, 153–155, 157, 159,
          232, 234, 235, 237, 238, 240, 251
                                                                  161, 162, 164, 167, 169, 170, 172,
                                                                  185, 186, 188, 190, 192–194, 198,
create_rank_combine, 66
                                                                  199, 231, 232, 234, 235, 237, 238,
create_sankey, 7, 8, 10, 11, 13, 14, 22, 24,
                                                                  240, 252
          25, 27, 29, 31, 33, 38, 40, 42, 44,
                                                        cut_hour, 17, 18, 34, 76, 102, 103, 116, 140,
          46-48, 50, 52, 54, 59, 61, 63, 65, 67,
                                                                  150, 197, 203–206, 221–223, 225,
          70, 72–75, 80, 81, 83, 85–87, 94–96,
                                                                  226, 254
          98, 100, 101, 117, 120, 121, 139,
          145, 151, 153–155, 157, 159, 161,
                                                        dv_data, 77, 91, 112, 174, 195, 209
          162, 164, 167, 169, 170, 172, 185,
          186, 188, 190, 192–194, 198, 199,
                                                        em_data, 79, 88, 112, 174, 195, 209
          231, 232, 234, 235, 237, 238, 240,
                                                        email_dist, 7, 8, 10, 11, 13, 14, 22, 24, 25,
          251
                                                                  27, 29, 31, 33, 38, 40, 42, 44, 47, 50,
create_scatter, 7, 8, 10, 11, 13, 14, 22, 24,
                                                                  54, 59, 61, 63, 65, 68, 70, 72, 73, 75,
          25, 27, 29, 31, 33, 38, 40, 42, 44,
                                                                  79, 81–83, 85–88, 94, 95, 97, 98,
          46–48, 50, 52, 54, 59, 61, 63, 65, 68,
                                                                  100, 101, 117, 120, 121, 139, 145,
          69, 72–75, 80, 81, 83, 85–87, 94–96,
                                                                  151, 153–155, 157, 159, 161, 162,
          98, 100, 101, 117, 120, 121, 139,
                                                                  164, 167, 169, 170, 172, 185, 186,
          145, 151, 153–155, 157, 159, 161,
                                                                  188, 190, 192–194, 198, 231, 232,
          162, 164, 167, 169, 170, 172, 185,
                                                                  234, 235, 237, 238, 240, 252
          186, 188, 190, 192–194, 198, 199,
                                                        email_fizz, 7, 8, 10, 11, 13, 14, 22, 24, 25,
          231, 232, 234, 235, 237, 238, 240,
                                                                  27, 29, 31, 33, 38, 40, 42, 44, 47, 50,
          251
                                                                  54, 59, 61, 63, 65, 68, 70, 72, 73, 75,
create_stacked, 7, 8, 10, 11, 13, 14, 22, 24,
                                                                  80, 81, 83, 85–88, 94, 95, 97, 98,
          25, 27, 29, 31, 33, 38, 40, 42, 44,
                                                                  100, 101, 117, 120, 121, 139, 145,
          46–48, 50, 52, 54, 59, 61, 63, 65, 68,
                                                                  151, 153–155, 157, 159, 161, 162,
          70, 70, 73–75, 80, 81, 83, 85–87,
                                                                  164, 167, 169, 170, 172, 185, 186,
          94–96, 98, 100, 101, 117, 120, 121,
                                                                  188, 190, 192–194, 198, 231, 232,
          139, 145, 151, 153–155, 157, 159,
                                                                  234, 235, 237, 238, 240, 252
          161, 162, 164, 167, 169, 170, 172,
                                                        email line. 7. 8. 10. 11. 13. 14. 22. 24. 25.
          185, 186, 188, 190, 192–194, 198,
                                                                  27, 29, 31, 33, 38, 40, 42, 44, 47, 50,
          199, 231, 232, 234, 235, 237, 238,
                                                                  54, 59, 61, 63, 65, 68, 70, 72, 73, 75,
          240, 251
                                                                  80-82, 82, 85-88, 94, 95, 97, 98,
create_tracking, 7, 8, 10, 11, 13, 14, 22, 24,
                                                                  100, 101, 117, 120, 121, 139, 145,
          25, 27, 29, 31, 33, 38, 40, 42, 44,
                                                                  151, 153–155, 157, 159, 161, 162,
          46–48, 50, 52, 54, 59, 61, 63, 65, 68,
                                                                  164, 167, 169, 170, 172, 185, 186,
          70, 72, 73, 75, 80, 81, 83, 85–87,
                                                                  188, 190, 192–194, 198, 231, 232,
          94–96, 98, 100, 101, 117, 120, 121,
                                                                  234, 235, 237, 238, 240, 252
          139, 145, 151, 153–155, 157, 159,
                                                        email_rank, 7, 8, 10, 11, 13, 14, 22, 24, 25,
          161, 162, 164, 167, 169, 170, 172,
                                                                  27, 29, 31, 33, 38, 40, 42, 44, 47, 50,
          185, 186, 188, 190, 192–194, 198,
                                                                  54, 59, 61, 63, 65, 68, 70, 72, 73, 75,
          199, 231, 232, 234, 235, 237, 238,
                                                                  80-83, 83, 86-88, 94, 95, 97, 98,
          240, 251
                                                                  100, 101, 117, 120, 121, 139, 145,
create_trend, 7, 8, 10, 11, 13, 14, 22, 24, 25,
                                                                  151, 153–155, 157, 159, 161, 162,
          27, 29, 31, 33, 38, 40, 42, 44, 46–48,
                                                                  164, 167, 169, 170, 172, 185, 186,
          50, 52, 54, 59, 61, 63, 65, 68, 70,
                                                                  188, 190, 192-194, 198, 231, 232,
```

```
234, 235, 237, 238, 240, 252
                                                       external_network_plot, 7, 8, 10, 11, 13, 14,
                                                                 22, 24, 25, 27, 29, 31, 33, 38, 40, 42,
email_sum (email_summary), 85
                                                                 44, 47, 50, 54, 59, 61, 63, 65, 68, 70,
email_summary, 7, 8, 10, 11, 13, 14, 22, 24,
                                                                 72, 73, 75, 80, 82, 83, 85–87, 94, 95,
         25, 27, 29, 31, 33, 38, 40, 42, 44, 47,
                                                                 97, 97, 100, 101, 112, 117, 120, 121,
         50, 54, 59, 61, 63, 65, 68, 70, 72, 73,
                                                                 139, 145, 151, 153–155, 157, 159,
         75, 80–83, 85, 85, 87, 88, 94, 95, 97,
                                                                 161, 162, 164, 167, 169, 170, 172,
         98, 100, 101, 117, 120, 121, 139,
                                                                 175, 178, 182, 184–186, 188, 190,
         145, 151, 153–155, 157, 159, 161,
                                                                 192–195, 198, 231, 232, 234, 235,
         162, 164, 167, 169, 170, 172, 185,
                                                                 237, 238, 240, 252
          186, 188, 190, 192–194, 198, 231,
                                                       external_rank, 7, 8, 10-14, 22, 24, 25, 27,
         232, 234, 235, 237, 238, 240, 252
                                                                 29, 31, 33, 38, 40, 42, 44, 47, 50, 54,
email_trend, 7, 8, 10, 11, 13, 14, 22, 24, 25,
                                                                 59, 61, 63, 65, 68, 70, 72, 73, 75, 80,
         27, 29, 31, 33, 38, 40, 42, 44, 47, 50,
                                                                 82, 83, 85–87, 94, 95, 97, 98, 98,
         54, 59, 61, 63, 65, 68, 70, 72, 73, 75,
                                                                 101, 117, 120, 121, 139, 145, 151,
         80-83, 85, 86, 87, 94, 95, 97, 98,
                                                                 153–155, 157, 160–162, 164, 167,
          100, 101, 117, 120, 121, 139, 145,
                                                                 169, 170, 172, 185, 186, 188, 190,
          151, 153–155, 157, 159, 161, 162,
                                                                 192-194, 198, 231, 232, 234, 235,
          164, 167, 169, 170, 172, 185, 186,
                                                                 237, 238, 240, 252
          188, 190, 192–194, 198, 231, 232,
                                                       external_sum, 7, 8, 10, 11, 13, 14, 22, 24, 25,
         234, 235, 237, 238, 240, 252
                                                                 27, 29, 31, 33, 38, 40, 42, 44, 47, 50,
export, 36, 49, 91, 137, 138, 209
                                                                 54, 59, 61, 63, 65, 68, 70, 72, 73, 75,
external_dist, 7, 8, 10, 11, 13, 14, 22, 24,
                                                                 80, 82, 83, 85-87, 94, 95, 97, 98,
         25, 27, 29, 31, 33, 38, 40, 42, 44, 47,
                                                                 100, 100, 117, 120, 121, 139, 145,
         50, 54, 59, 61, 63, 65, 68, 70, 72, 73,
                                                                 151, 153–155, 157, 160–162, 164,
         75, 80, 82, 83, 85–87, 93, 95, 97, 98,
                                                                 167, 169, 170, 172, 185, 186, 188,
          100, 101, 117, 120, 121, 139, 145,
                                                                 190, 192–194, 198, 231, 232, 234,
         151, 153–155, 157, 159, 161, 162,
                                                                 235, 237, 238, 240, 252
         164, 167, 169, 170, 172, 185, 186,
                                                       external_summary (external_sum), 100
          188, 190, 192–194, 198, 231, 232,
                                                       extract_date_range, 17, 18, 34, 76, 101,
         234, 235, 237, 238, 240, 252
                                                                  103, 116, 140, 150, 197, 203–206,
external_fizz, 7, 8, 10, 11, 13, 14, 22, 24,
                                                                 221–223, 225, 226, 254
         25, 27, 29, 31, 33, 38, 40, 42, 44, 47,
                                                       extract_hr, 17, 18, 20, 34, 76, 102, 102,
         50, 54, 59, 61, 63, 65, 68, 70, 72, 73,
                                                                 104-107, 116, 117, 119-121, 123,
         75, 80, 82, 83, 85–87, 94, 94, 97, 98,
                                                                  126–132, 134, 136, 140, 150, 197,
         100, 101, 117, 120, 121, 139, 145,
                                                                 203-206, 209, 213, 214, 221-223,
          151, 153–155, 157, 159, 161, 162,
                                                                 225, 226, 228, 254
          164, 167, 169, 170, 172, 185, 186,
          188, 190, 192–194, 198, 231, 232,
                                                       flag_ch_ratio, 20, 103, 103, 105–107, 117,
         234, 235, 237, 238, 240, 252
                                                                  119–121, 123, 126–132, 134, 136,
external_line, 7, 8, 10, 11, 13, 14, 22, 24,
                                                                 206, 209, 213, 214, 225, 228
         25, 27, 29, 31, 33, 38, 40, 42, 44, 47,
                                                       flag_em_ratio, 20, 103, 104, 104, 106, 107,
         50, 54, 59, 61, 63, 65, 68, 70, 72, 73,
                                                                 117, 119–121, 123, 126–132, 134,
         75, 80, 82, 83, 85–87, 94, 95, 96, 98,
                                                                  136, 206, 209, 213, 214, 225, 228
          100, 101, 117, 120, 121, 139, 145,
                                                       flag_extreme, 20, 103–105, 105, 107, 117,
          151, 153–155, 157, 159, 161, 162,
                                                                 119–121, 123, 126–132, 134, 136,
         164, 167, 169, 170, 172, 185, 186,
                                                                 206, 209, 213, 214, 225, 228
          188, 190, 192–194, 198, 231, 232,
                                                       flag_outlooktime, 20, 103-106, 107, 117,
         234, 235, 237, 238, 240, 252
                                                                 119-121, 123, 126-132, 134, 136,
```

206, 209, 213, 214, 225, 228	188, 190, 192–194, 198, 206, 209,
flex_index, 108, 132, 134, 201, 240, 244,	213, 214, 225, 228, 231, 232, 234,
247, 248, 250, 252, 253	235, 237, 238, 240, 252
g2g_data, 79, 91, 98, 111, 139, 174, 175, 178,	identify_churn, 20, 103-107, 117, 119-121,
182, 184, 195, 209	122, 126–132, 134, 136, 206, 209,
g2g_network (network_g2g), 176	213, 214, 225, 228
generate_report, 18, 21, 30, 35, 112, 142,	identify_datefreq, 123
168, 205, 215, 228, 253	identify_holidayweeks, 20, 103-107, 117,
generate_report2, 114	119–121, 123, 125, 127–132, 134,
GetResiduals, 115	136, 206, 209, 213, 214, 225, 228
octives radiates, 115	identify_inactiveweeks, 20, 103-107, 117,
heat_colors (heat_colours), 115	119–121, 123, 126, 126, 128–132,
heat_colours, 17, 18, 34, 76, 102, 103, 115,	134, 136, 206, 209, 213, 214, 225,
140, 150, 197, 203–206, 221–223,	228
225, 226, 254	identify_nkw, 20, 103-107, 117, 119-121,
hr_trend, 7, 8, 10, 11, 13, 14, 20, 22, 24, 25,	123, 126, 127, 127, 129–132, 134,
27, 29, 31, 33, 38, 40, 42, 44, 47, 50,	136, 206, 209, 213, 214, 225, 228
54, 59, 61, 63, 65, 68, 70, 72, 73, 75,	identify_outlier, 20, 103-107, 117,
80, 82, 83, 85–87, 94, 95, 97, 98,	119–121, 123, 126–128, 128,
100, 101, 103–107, 117, 119, 120,	130–132, 134, 136, 206, 209, 213,
120, 123, 126–132, 134, 136, 139,	214, 225, 228
145, 151, 153–155, 157, 160–162,	identify_privacythreshold, 20, 103-107,
164, 167, 169, 170, 172, 185, 186,	117, 119–121, 123, 126–129, 129,
188, 190, 192–194, 198, 206, 209,	131, 132, 134, 136, 206, 209, 213,
213, 214, 225, 228, 231, 232, 234,	214, 225, 228
235, 237, 238, 240, 252	identify_query, 20, 103-107, 117, 119-121,
hrvar_count, 7, 8, 10, 11, 13, 14, 20, 22, 24,	123, 126–130, 131, 132, 134, 136,
25, 27, 29, 31, 33, 38, 40, 42, 44, 47,	206, 209, 213, 214, 225, 228
50, 54, 59, 61, 63, 65, 68, 70, 72, 73,	identify_shifts, 20, 103-107, 110, 117,
<i>75</i> , <i>80</i> , <i>82</i> , <i>83</i> , <i>85–87</i> , <i>94</i> , <i>95</i> , <i>97</i> , <i>98</i> ,	119–121, 123, 126–131, 132, 134,
<i>100, 101, 103–107,</i> 116 <i>, 119–121</i> ,	136, 201, 206, 209, 213, 214, 225,
123, 126–132, 134, 136, 139, 145,	228, 240, 244, 247, 248, 250, 252,
151, 153–155, 157, 160–162, 164,	253
167, 169, 170, 172, 185, 186, 188,	identify_shifts_wp, 20, 103-107, 110, 117,
190, 192–194, 198, 206, 209, 213,	119–121, 123, 126–132, 133, 136,
214, 225, 228, 231, 232, 234, 235,	201, 206, 209, 213, 214, 225, 228,
237, 238, 240, 252	240, 244, 247, 248, 250, 252, 253
hrvar_count_all, 20, 103-107, 117, 118,	identify_tenure, 20, 103-107, 117,
120, 121, 123, 126–132, 134, 136,	119–121, 123, 126–132, 134, 135,
206, 209, 213, 214, 225, 228	206, 209, 213, 214, 225, 228
hrvar_trend, 7, 8, 10, 11, 13, 14, 20, 22, 24,	import_to_fst, 36, 49, 92, 136, 138, 209
25, 27, 29, 31, 33, 38, 40, 42, 44, 47,	import_wpa, 36, 49, 92, 137, 137, 209
50, 54, 59, 61, 63, 65, 68, 70, 72, 73,	internal_network_plot, 7, 8, 10, 11, 13, 14.
75, 80, 82, 83, 85–87, 94, 95, 97, 98,	22, 24, 25, 27, 29, 31, 33, 38, 40, 42.
100, 101, 103–107, 117, 119, 119,	44, 47, 50, 54, 59, 61, 63, 65, 68, 70.
100, 101, 103–107, 117, 119, 119, 121, 123, 126–132, 134, 136, 139,	72, 73, 75, 80, 82, 83, 85–87, 94, 95
145, 151, 153–155, 157, 160–162, 164, 167, 169, 170, 172, 185, 186	97, 98, 100, 101, 112, 117, 120, 121, 138, 145, 151, 153–155, 157
104 107 109 170 177 163 160	130 141 111 113-111 11/

```
160–162, 164, 167, 169, 170, 172,
                                                                 192–194, 198, 231, 232, 234, 235,
          175, 178, 182, 184–186, 188, 190,
                                                                 237, 238, 240, 252
          192–195, 198, 231, 232, 234, 235,
                                                       meeting_line, 7, 8, 10, 11, 13, 14, 22, 24, 25,
          237, 238, 240, 252
                                                                 27, 29, 31, 33, 38, 40, 42, 44, 47, 50,
is_date_format, 17, 18, 34, 76, 102, 103,
                                                                 54, 59, 61, 63, 65, 68, 70, 72, 73, 75,
          116, 139, 150, 197, 203–206,
                                                                 80, 82, 83, 85–87, 94, 95, 97, 98,
         221–223, 225, 226, 254
                                                                 100, 101, 117, 120, 121, 139, 145,
IV_by_period, 57, 59, 61, 63, 75, 140, 142,
                                                                 152–155, 157, 158, 160, 160,
          198, 203
                                                                 163–170, 172, 185, 186, 188, 190,
IV_report, 18, 21, 30, 35, 57, 113, 141, 141,
                                                                 192–194, 198, 231, 232, 234, 235,
          168, 203, 205, 215, 228, 253
                                                                 237, 238, 240, 252
                                                       meeting_quality, 7, 8, 10, 11, 13, 14, 22, 24,
jitter_metrics, 143
                                                                 25, 27, 29, 31, 33, 38, 40, 42, 44, 47,
                                                                 50, 54, 59, 61, 63, 65, 68, 70, 72, 73,
keymetrics_scan, 7, 8, 10, 11, 13, 14, 22, 24,
                                                                 75, 80, 82, 83, 85–87, 94, 95, 97, 98,
         25, 27, 29, 31, 33, 38, 40, 42, 44, 47,
                                                                 100, 101, 117, 120, 121, 139, 145,
         50, 54, 59, 61, 63, 65, 68, 70, 72, 73,
                                                                 152–155, 157, 158, 160, 161, 161,
         75, 80, 82, 83, 85–87, 94, 95, 97, 98,
                                                                 164–170, 172, 185, 186, 188, 190,
          100, 101, 117, 120, 121, 139, 143,
                                                                 192–194, 198, 231, 232, 234, 235,
          152-155, 157, 160, 161, 163, 164,
                                                                 237, 238, 240, 252
          167, 169, 170, 172, 185, 186, 188,
                                                       meeting_rank, 7, 8, 10, 11, 13, 14, 22, 24, 25,
          190, 192–194, 198, 231, 232, 234,
                                                                 27, 29, 31, 33, 38, 40, 42, 44, 48, 50,
         235, 237, 238, 240, 252
                                                                 54, 59, 61, 63, 65, 68, 70, 72, 73, 75,
keymetrics_scan_asis, 145
                                                                 80, 82, 83, 85-87, 94, 95, 97, 98,
                                                                 100, 101, 117, 120, 121, 139, 145,
LjungBox, 147
                                                                 152–155, 157, 158, 160, 161, 163,
                                                                 163, 166–169, 171, 172, 185, 186,
map_IV, 149
                                                                 188, 190, 192–194, 198, 231, 232,
maxmin, 17, 18, 34, 76, 102, 103, 116, 140,
                                                                 234, 236–238, 240, 252
          150, 197, 203–206, 221–223, 225,
                                                       meeting_skim, 152-155, 157, 158, 160, 161,
          226, 254
                                                                  163, 165, 165, 167–169
meeting_dist, 7, 8, 10, 11, 13, 14, 22, 24, 25,
                                                       meeting_sum (meeting_summary), 166
         27, 29, 31, 33, 38, 40, 42, 44, 47, 50,
                                                       meeting_summary, 7, 8, 10, 11, 13, 14, 22, 24,
         54, 59, 61, 63, 65, 68, 70, 72, 73, 75,
                                                                 25, 27, 29, 31, 33, 38, 40, 42, 44, 48,
         80, 82, 83, 85–87, 94, 95, 97, 98,
                                                                 50, 54, 59, 61, 63, 65, 68, 70, 72, 73,
          100, 101, 117, 120, 121, 139, 145,
                                                                 75, 80, 82, 83, 85–87, 94, 95, 97, 98,
          152–155, 156, 158, 160, 161,
                                                                 100, 101, 117, 120, 121, 139, 145,
          163–170, 172, 185, 186, 188, 190,
                                                                 152-155, 157, 158, 160, 161, 163,
          192-194, 198, 231, 232, 234, 235,
                                                                 165, 166, 166, 168, 169, 171, 172,
         237, 238, 240, 252
                                                                 185, 186, 188, 190, 192–194, 198,
meeting_extract, 152-155, 157, 157, 160,
                                                                 231, 232, 234, 236–238, 240, 252
          161, 163, 165–169
                                                       meeting_tm_report, 18, 21, 30, 35, 113, 142,
meeting_fizz, 7, 8, 10, 11, 13, 14, 22, 24, 25,
                                                                 152-155, 157, 158, 160, 161, 163,
          27, 29, 31, 33, 38, 40, 42, 44, 47, 50,
                                                                  165–167, 167, 169, 197, 205, 213,
         54, 59, 61, 63, 65, 68, 70, 72, 73, 75,
                                                                 215, 217–220, 228, 253
         80, 82, 83, 85–87, 94, 95, 97, 98,
          100, 101, 117, 120, 121, 139, 145,
                                                       meeting_trend, 7, 8, 10, 11, 13, 14, 22, 24,
          152–155, 157, 158, 159, 161,
                                                                 25, 27, 29, 31, 33, 38, 40, 42, 44, 48,
          163–170, 172, 185, 186, 188, 190,
                                                                 50, 54, 59, 61, 63, 65, 68, 70, 72, 73,
```

75, 80, 82, 83, 85–87, 94, 95, 97, 98,

100, 101, 117, 120, 121, 139, 145,

```
100, 101, 117, 120, 121, 139, 145,
                                                                  152-155, 157, 160, 161, 163, 165,
         152–155, 157, 158, 160, 161, 163,
                                                                  167, 169, 170, 172, 185–188, 190,
          165–168, 168, 171, 172, 185, 186,
                                                                  192-195, 198, 231, 232, 234,
          188, 190, 192–194, 198, 231, 232,
                                                                  236-238, 240, 252
         234, 236–238, 240, 252
                                                       mgrrel_matrix, 7, 8, 10, 11, 13, 14, 22, 24,
                                                                  25, 27, 29, 31, 33, 38, 40, 42, 44, 48,
meetingtype_dist, 7, 8, 10, 11, 13, 14, 22,
                                                                  50, 54, 59, 61, 63, 65, 68, 70, 72, 73,
         24, 25, 27, 29, 31, 33, 38, 40, 42, 44,
                                                                  75, 80, 82, 83, 85–87, 94, 95, 97, 98,
         48, 50, 54, 59, 61, 63, 65, 68, 70, 72,
                                                                  100, 101, 117, 120, 121, 139, 145,
         73, 75, 80, 82, 83, 85–87, 94, 95, 97,
                                                                  152-155, 157, 160, 161, 163, 165,
          98, 100, 101, 117, 120, 121, 139,
                                                                  167, 169, 171, 171, 185–188, 190,
         145, 151, 153–155, 157, 158, 160,
                                                                  192–195, 198, 231, 232, 234,
          161, 163, 165–169, 171, 172, 185,
                                                                  236–238, 240, 252
          186, 188, 190, 192–194, 198, 231,
                                                       mt_data, 79, 91, 112, 173, 195, 209
         232, 234, 236–238, 240, 252
meetingtype_dist_ca, 7, 8, 10, 11, 13, 14,
                                                       network_describe, 98, 112, 139, 175, 178,
         22, 24, 25, 27, 29, 31, 33, 38, 40, 42,
                                                                  182, 184, 195
         44, 48, 50, 54, 59, 61, 63, 65, 68, 70,
                                                       network_g2g, 98, 112, 139, 175, 176, 182,
         72, 73, 75, 80, 82, 83, 85–87, 94, 95,
                                                                  184, 195
         97, 98, 100, 101, 117, 120, 121, 139,
                                                       network_p2p, 98, 112, 139, 175, 178, 179,
         145, 152, 152, 154, 155, 157, 158,
                                                                  184, 195
          160, 161, 163, 165–169, 171, 172,
                                                       network_summary, 98, 112, 139, 175, 178,
          185, 186, 188, 190, 192–194, 198,
                                                                  182, 183, 195
         231, 232, 234, 236–238, 240, 252
meetingtype_dist_mt, 7, 8, 10, 11, 13, 14,
                                                       one2one_dist, 7, 8, 10, 11, 13, 14, 22, 24, 25,
         22, 24, 25, 27, 29, 31, 33, 38, 40, 42,
                                                                  27, 29, 31, 33, 38, 40, 42, 44, 48, 50,
         44, 48, 50, 54, 59, 61, 63, 65, 68, 70,
                                                                  54, 59, 61, 63, 65, 68, 70, 72, 73, 75,
         72, 73, 75, 80, 82, 83, 85–87, 94, 95,
                                                                  80, 82, 83, 85–87, 94, 95, 97, 98,
         97, 98, 100, 101, 117, 120, 121, 139,
                                                                  100, 101, 117, 120, 121, 139, 145,
         145, 152, 153, 153, 155, 157, 158,
                                                                  152–155, 157, 160, 161, 163, 165,
          160, 161, 163, 165–169, 171, 172,
                                                                  167, 169, 171, 172, 184, 186–188,
          185, 186, 188, 190, 192–194, 198,
                                                                  190, 192–195, 198, 231, 232, 234,
         231, 232, 234, 236–238, 240, 252
                                                                  236–238, 240, 252
meetingtype_sum (meetingtype_summary),
                                                       one2one_fizz, 7, 8, 10, 11, 13, 14, 22, 24, 25,
         154
                                                                  27, 29, 32, 33, 38, 40, 42, 44, 48, 50,
meetingtype_summary, 7, 8, 10, 11, 13, 14,
                                                                  54, 59, 61, 63, 65, 68, 70, 72, 73, 75,
         22, 24, 25, 27, 29, 31, 33, 38, 40, 42,
                                                                  80, 82, 83, 85, 86, 88, 94, 95, 97, 98,
         44, 48, 50, 54, 59, 61, 63, 65, 68, 70,
                                                                  100, 101, 117, 120, 121, 139, 145,
         72, 73, 75, 80, 82, 83, 85–87, 94, 95,
                                                                  152–155, 157, 160, 161, 163, 165,
         97, 98, 100, 101, 117, 120, 121, 139,
                                                                  167, 169, 171, 172, 185, 186, 188,
         145, 152–154, 154, 157, 158, 160,
                                                                  190, 192, 193, 195, 198, 231, 232,
         161, 163, 165–169, 171, 172, 185,
                                                                  234, 236–238, 240, 252
          186, 188, 190, 192–194, 198, 231,
                                                       one2one_freq, 7, 8, 10, 11, 13, 14, 22, 24, 25,
         232, 234, 236–238, 240, 252
                                                                  27, 29, 32, 33, 38, 40, 42, 44, 48, 50,
mgrcoatt_dist, 7, 8, 10, 11, 13, 14, 22, 24,
                                                                  54, 59, 61, 63, 65, 68, 70, 72, 73, 75,
         25, 27, 29, 31, 33, 38, 40, 42, 44, 48,
                                                                  80, 82, 83, 85, 86, 88, 94, 95, 97, 98,
         50, 54, 59, 61, 63, 65, 68, 70, 72, 73,
                                                                  100, 101, 117, 120, 121, 139, 145,
         75, 80, 82, 83, 85–87, 94, 95, 97, 98,
                                                                 152-155, 157, 160, 161, 163, 165,
```

167, 169, 171, 172, 185, 187, 187,	213, 215, 217–223, 225, 226, 254
190, 192, 193, 195, 198, 231, 232,	period_change, 7, 8, 10, 11, 13, 14, 22, 24,
234, 236–238, 240, 252	25, 27, 29, 32, 33, 38, 40, 42, 44, 46,
one2one_line, 7, 8, 10, 11, 13, 14, 22, 24, 25,	48, 50, 52, 54, 56, 59, 61, 63, 65, 68,
27, 29, 32, 33, 38, 40, 42, 44, 48, 50,	70, 72, 74, 75, 80, 82, 83, 85, 86, 88,
54, 59, 61, 63, 65, 68, 70, 72, 73, 75,	94, 95, 97, 98, 100, 101, 117, 120,
80, 82, 83, 85, 86, 88, 94, 95, 97, 98,	121, 139, 141, 145, 152–155, 157,
100, 101, 117, 120, 121, 139, 145,	160, 161, 163, 165, 167, 169, 171,
152–155, 157, 160, 161, 163, 165,	172, 185, 187, 188, 190, 192, 193,
167, 169, 171, 172, 185, 187, 188,	195, 197, 231, 232, 234, 236–238,
189, 192, 193, 195, 198, 231, 232,	240, 252
234, 236–238, 240, 252	personas_hclust, 199, 244, 250
one2one_rank, 7, 8, 10, 11, 13, 14, 22, 24, 25,	plot_flex_index, 110, 132, 134, 200, 240,
27, 29, 32, 33, 38, 40, 42, 44, 48, 50,	244, 247, 248, 250, 252, 253
54, 59, 61, 63, 65, 68, 70, 72, 73, 75,	
	plot_hourly_pat, 202
80, 82, 83, 85, 86, 88, 94, 95, 97, 98,	plot_WOE, 17, 18, 34, 57, 76, 102, 103, 116,
100, 101, 117, 120, 121, 139, 145,	140–142, 150, 197, 203, 204–206,
152–155, 157, 160, 161, 163, 165,	221–223, 225, 226, 254
167, 169, 171, 172, 185, 187, 188,	17 17 10 21 20 24 25 76
190, 190, 193, 195, 198, 231, 232,	read_preamble, 17, 18, 21, 30, 34, 35, 76,
234, 236–238, 240, 252	102, 103, 113, 116, 140, 142, 150,
one2one_sum, 7, 8, 10, 11, 13, 14, 22, 24, 25,	168, 197, 203, 204, 204, 206, 215,
27, 29, 32, 33, 38, 40, 42, 44, 48, 50,	221–223, 225, 226, 228, 253, 254
54, 59, 61, 63, 65, 68, 70, 72, 73, 75,	remove_outliers, 20, 103-107, 117,
80, 82, 83, 85, 86, 88, 94, 95, 97, 98,	119–121, 123, 126–132, 134, 136,
100, 101, 117, 120, 121, 139, 145,	205, 209, 213, 214, 225, 228
152–155, 157, 160, 161, 163, 165,	rgb2hex, 17, 18, 34, 76, 102, 103, 116, 140,
167, 169, 171, 172, 185, 187, 188,	<i>150</i> , <i>197</i> , <i>203</i> – <i>205</i> , <i>206</i> , <i>221</i> – <i>223</i> ,
190, 192, 192, 195, 198, 231, 232,	225, 226, 254
234, 236–238, 240, 252	
one2one_summary (one2one_sum), 192	sq_data, 79, 91, 112, 174, 195, 207
one2one_trend, 7, 8, 10, 11, 13, 14, 22, 24,	standardise_pq, 20, 36, 49, 92, 103-107,
25, 27, 29, 32, 33, 38, 40, 42, 44, 48,	117, 119–121, 123, 126–132, 134,
50, 54, 59, 61, 63, 65, 68, 70, 72, 73,	136–138, 206, 209, 213, 214, 225,
75, 80, 82, 83, 85, 86, 88, 94, 95, 97,	228
98, 100, 101, 117, 120, 121, 139,	standardize_pq(standardise_pq), 209
145, 152–155, 157, 160, 161, 163,	subject_classify, 210
165, 167, 169, 171, 172, 185, 187,	subject_scan, 211
188, 190, 192, 193, 194, 198, 231,	subject_validate, 20, 103–107, 117,
232, 234, 236–238, 240, 252	119–121, 123, 126–132, 134, 136,
232, 234, 230–230, 240, 232	168, 197, 206, 209, 213, 214, 215,
p2p_data_sim, 79, 91, 98, 112, 139, 174, 175,	217–220, 225, 228
178, 182, 184, 195, 209	subject_validate_report, 18, 20, 21, 30,
p_test, 17, 18, 34, 76, 102, 103, 116, 140,	35, 103–107, 113, 117, 119–121,
150, 197, 203, 203, 205, 206,	
	123, 126–132, 134, 136, 142, 168,
221–223, 225, 226, 254	197, 205, 206, 209, 213, 214,
pad2, 196	217–220, 225, 228, 253
pairwise_count, 17, 18, 34, 76, 102, 103,	thoma was 215 216
116, 140, 150, 168, 196, 203–206,	theme_wpa, 215, 216

theme_wpa_basic, <i>215</i> , 216	145, 152–155, 157, 160, 161, 163,
tm_clean, 168, 197, 213, 215, 216, 218-220	165, 167, 169, 171, 172, 185, 187,
tm_cooc, 168, 197, 213, 215, 217, 217, 219,	188, 190, 192, 193, 195, 198, 231,
220	231, 234, 236–238, 240, 252
tm_freq, 168, 197, 213, 215, 217, 218, 218,	workloads_line, 7, 8, 10, 11, 13, 14, 22, 24,
220	25, 27, 29, 32, 33, 38, 40, 42, 44, 48,
tm_scan(subject_scan), 211	50, 54, 59, 61, 63, 65, 68, 70, 72, 74,
tm_wordcloud, 168, 197, 213, 215, 217-219,	75, 80, 82, 83, 85, 86, 88, 94, 95, 97,
219	98, 100, 101, 117, 120, 121, 139,
totals_bind, 17, 18, 34, 76, 102, 103, 116,	145, 152–155, 157, 160, 161, 163,
140, 150, 197, 203–206, 221, 222,	165, 167, 169, 171, 172, 185, 187,
223, 225, 226, 254	188, 190, 192, 193, 195, 198, 231,
totals_col, 17, 18, 34, 76, 102, 103, 116,	232, 233, 236–238, 240, 252
140, 150, 197, 203–206, 221, 222,	workloads_rank, 7, 8, 10, 11, 13, 14, 22, 24,
223, 225, 226, 254	25, 27, 29, 32, 33, 38, 40, 42, 44, 48,
totals_reorder, 17, 18, 34, 76, 102, 103,	
116, 140, 150, 197, 203–206, 221,	50, 54, 59, 61, 63, 65, 68, 70, 72, 74,
	75, 80, 82, 83, 85, 86, 88, 94, 95, 97,
222, 223, 225, 226, 254	98, 100, 101, 117, 120, 121, 139,
track_HR_change, 20, 103–107, 117,	145, 152–155, 157, 160, 161, 163,
119–121, 123, 126–132, 134, 136,	165, 167, 169, 171, 172, 185, 187,
206, 209, 213, 214, 224, 228	188, 190, 192, 193, 195, 198, 231,
tstamp, 17, 18, 34, 76, 102, 103, 116, 140,	232, 234, 234, 237, 238, 240, 252
150, 197, 203–206, 221–223, 225,	
226, 254	workloads_sum (workloads_summary), 236
,	workloads_summary, 7, 8, 10, 11, 13, 14, 22,
us_to_space, 17, 18, 34, 76, 102, 103, 116,	24, 25, 27, 29, 32, 33, 38, 40, 42, 44,
140, 150, 197, 203–206, 221–223,	48, 50, 54, 59, 61, 63, 65, 68, 70, 72,
	74, 75, 80, 82, 83, 85, 86, 88, 94, 95,
225, 226, 254	97, 98, 100, 101, 117, 120, 121, 139,
lidatian manat 10 20 21 20 25	145, 152–155, 157, 160, 161, 163,
validation_report, 18, 20, 21, 30, 35,	165, 167, 169, 171, 172, 185, 187,
103–107, 113, 117, 119–121, 123,	188, 190, 192, 193, 195, 198, 231,
126–132, 134, 136, 142, 168, 205,	
206, 209, 213–215, 225, 226, 253	232, 234, 236, 236, 238, 240, 252
	workloads_trend, 7, 8, 10, 11, 13, 14, 22, 24,
wellbeing_report, 228	25, 27, 29, 32, 33, 38, 40, 42, 44, 48,
workloads_dist, 7, 8, 10, 11, 13, 14, 22, 24,	50, 54, 59, 61, 63, 65, 68, 70, 72, 74,
25, 27, 29, 32, 33, 38, 40, 42, 44, 48,	75, 80, 82, 83, 85, 86, 88, 94, 95, 97,
50, 54, 59, 61, 63, 65, 68, 70, 72, 74,	98, 100, 101, 117, 120, 121, 139,
	145, 152–155, 157, 160, 161, 163,
75, 80, 82, 83, 85, 86, 88, 94, 95, 97,	165, 167, 169, 171, 172, 185, 187,
98, 100, 101, 117, 120, 121, 139,	
145, 152–155, 157, 160, 161, 163,	188, 190, 192, 193, 195, 198, 231,
165, 167, 169, 171, 172, 185, 187,	232, 234, 236, 237, 237, 240, 252
<i>188, 190, 192, 193, 195, 198,</i> 230,	workpatterns_area, 7, 8, 10, 11, 13, 14, 22,
232, 234, 236–238, 240, 252	24, 25, 27, 29, 32, 33, 38, 40, 42, 44,
workloads_fizz, 7, 8, 10, 11, 13, 14, 22, 24,	48, 50, 54, 59, 61, 63, 65, 68, 70, 72,
25, 27, 29, 32, 33, 38, 40, 42, 44, 48,	74, 75, 80, 82, 83, 85, 86, 88, 94, 95,
50, 54, 59, 61, 63, 65, 68, 70, 72, 74,	97, 98, 100, 101, 110, 117, 120, 121,
75, 80, 82, 83, 85, 86, 88, 94, 95, 97,	132, 134, 139, 145, 152–155, 157,
98, 100, 101, 117, 120, 121, 139,	160, 161, 163, 165, 167, 169, 171,

```
172, 185, 187, 188, 190, 192, 193,
          195, 198, 201, 231, 232, 234,
         236–238, 239, 244, 247, 248, 250,
          252, 253
workpatterns_classify, 110, 132, 134, 200,
         201, 240, 241, 247, 248, 250, 252,
         253
workpatterns_classify_bw, 110, 132, 134,
         201, 240, 244, 245, 248, 250, 252,
          253
\verb|workpatterns_classify_pav|, 110, 132, 134,
          201, 240, 244, 247, 247, 250, 252,
          253
workpatterns_hclust, 110, 132, 134, 200,
          201, 240, 244, 247, 248, 248, 252,
          253
workpatterns_rank, 7, 8, 10, 11, 13, 14, 22,
         24, 25, 27, 29, 32, 33, 38, 40, 42, 44,
         48, 50, 54, 59, 61, 63, 65, 68, 70, 72,
          74, 75, 80, 82, 83, 85, 86, 88, 94, 95,
          97, 98, 100, 101, 110, 117, 120, 121,
         132, 134, 139, 145, 152–155, 157,
         160, 161, 163, 165, 167, 169, 171,
          172, 185, 187, 188, 190, 192, 193,
          195, 198, 201, 231, 232, 234,
         236–238, 240, 244, 247, 248, 250,
         250, 253
workpatterns_report, 18, 21, 30, 35, 110,
          113, 132, 134, 142, 168, 201, 205,
         215, 228, 240, 244, 247, 248, 250,
          252, 252
wrap, 17, 18, 34, 76, 102, 103, 116, 140, 150,
          197, 203–206, 221–223, 225, 226,
         253
wrap\_text, \textcolor{red}{254}
```