

25 Enterprise Strategy Development and Risk Management

Industry	Transport (Airport)	Client	Domodedovo Airport (DME Airport)
Role	Chief Enterprise Architect		
Key Result	Increased the airport's resilience to potential threats. Provided valuable information for informed strategic decisions. Strategic directions are defined and strategic initiatives to be undertaken in the next period are described.		

Situation	Task	Action	Result
In 2019, I joined the Strategic Group at Domodedovo Airport as Chief Enterprise Architect. The enterprise annually develops a strategy to define its development directions, and it also faces the need to assess and manage potential risks in the dynamic aviation industry.	<p>Strategic: Participate in the annual enterprise strategy development process (from August until the strategy defense before the strategy committee), focusing on topics relevant to my experience: market situation, technologies, information management, and information technology.</p> <p>Strategic: Conduct risk assessment for the airport, develop response plans, analyze trends, and forecast their impact on future operations.</p> <p>Operational: Analyze past analytical reports and prepare new ones on various topics.</p>	<p>Strategic: I actively participated in strategic sessions and analytical work, formulating proposals for specific areas and integrating them into the overall enterprise strategy. I conducted a comprehensive risk assessment, identifying potential threats to airport operations and development, and developed detailed response plans for them. I conducted trend analysis in the aviation industry and related fields, as well as forecasting their impact on the airport's future operations.</p> <p>Operational: Collected data and conducted research. Systematically analyzed analytical reports from previous years to identify patterns and prepare new analytical reports on current topics.</p>	<p>Strategic: Made a significant contribution to the formation of the annual enterprise strategy, ensuring that key aspects of the market situation, technological development, and effective information and IT management were considered.</p> <p>Strategic: My work on risk assessment and response plan development increased the airport's resilience to potential threats.</p> <p>Strategic: The preparation of analytical reports and trend forecasting provided management with valuable information for informed strategic decisions.</p>