28 Enterprise IT Strategy Development and Alignment

Industry	Transport (Airport)	Client	Domodedovo Airport (DME Airport)		
Role	Head of IT Strategy Department				
Key Result	A cohesive IT strategy, integrated with business goals, was created. Enterprise architecture was developed, and key vendors/solutions were selected.				

Situation	Task	Action	Result
The problem was a lack of a cohesive IT strategy that effectively supports the airport's future growth. With a strong IT background, I was involved in developing the airport's IT strategy. At this stage, I already held the position of Head of IT Strategy.	Strategic: Ensure the projection of strategic IT initiatives, discussed at the highest level within the corporate strategy, into specific IT department strategies (DI), so that DI's IT strategy and activities precisely match the ideas and initiatives foreseen at the overall enterprise level. Strategic: Create a cohesive IT strategy that would effectively support the airport's overall business goals.	Strategic: I worked on aligning high-level enterprise IT goals with the operational plans and strategies of individual IT departments, ensuring their close interconnectedness and mutual support. I was responsible for developing the enterprise architecture. I conducted negotiations with key vendors (such as SITA, Amadeus, Fujitsu, Wincor Nixdorf, and others). I performed vendor comparisons and selections, as well as solution comparisons and selections with strategic goals.	Strategic: Created a cohesive IT strategy that effectively supported the airport's overall business goals, ensuring strategic alignment across different levels of IT management. The developed enterprise architecture, along with the selected vendors/solutions, laid the foundation for future technological transformations.