

# Confidential

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2024

# Self Review



**Vikash Rungta • Product Manager**

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**What impact have you achieved in 2024?** Include impact achieved, progress against business goals, contributions to efficiency initiatives, and [building internal community](#)

I took several areas of Marketing-Messages (MM) and helped bring them from concept to launch to support MM-Liquidity. Overall resulting in ~**34% of MM-potential-revenue** (19.8% WCA, 11% finserv, 4% HEC) unblocked. Launched Reach-estimated-card

I also laid the foundation of much larger revenue unblock via building foundation of all custom audiences targeting, identifying path forward for signal defense, identifying broader regulated-vertical risks, initiating signals and measurement required for onboarding quality & quality-flag for optimized delivery.

Ensured end to end Error/Warning system & Integrity for Marketing messages, without which the entire MM system could not be launched. Mitigated the risk of \$235M in non-MM ads revenue loss through early analysis and mitigation of the D4 Hybrid model

I also contributed to bring AI/ML & GenAI understanding of ~1K PM's by building courses & events, while supporting hiring & mentoring goals.

## Strategy

- **WCA:** Developed a strategy for a privacy-aware WCA targeting product, potentially increasing liquidity by ~19.8% for common campaigns. Proposed expanding the WCA platform to include all Custom Audiences (CA), including DFCA and MACA.
  - Drove strategic direction, identified a privacy-aware architecture, and aligned multiple teams towards launch.
- **ABS:** Developed a privacy-aware strategy to capture read, Delivered & Click signals from businesses in Cloud API to OD system, enabling quality flags to be shared with WhatsApp.
- **Regulated Verticals:** Identified and addressed regulatory risks for Marketing Messages, including processes and direction for Finserv, HEC, Political Ads, and CFPB risks, ensuring effective risk mitigation.
- **Quality:** Delivered a new Quality Signals/Measurement Proposal, enabling measurement of different dimensions of quality. Developed a path to leverage these signals to build optimized delivery controls.
- **Integrity:** Bootstrapped integrity understanding and identified potential integrity and regulatory risks. Developed a mitigation strategy in collaboration with cross-functional teams including Legal, Policy, and R&P.

## Execution

- **WCA:** (a) [Launched](#) & Validated end to end WCA feature as the first Targeting product for MM, from concept to onboarded customers (MySkill). WCA takes up a 19.8% ads revenue share globally, and in a zoomed-in eligible markets and retargeting use case scenario, its percentage is 46.5% across all campaign types. ([H1 lookback](#)). (b) Took over execution of Reach-estimated-card when this track was blocking the WCA launch, resulting in unblocking all Targeting products
- **Anonymized Business [Signal](#) (Read, Delivered):** Improved the quality of the MM by collecting message metadata signals from businesses, via generation of quality flag for MM. Developed a privacy-aware strategy & product to capture signals from businesses in Cloud API to OD system
- **Brazil [Signal Defense](#) (Deep conversion, Clicks):** Ensured Defense against regulatory pressure for CTWA & MM for 1PD sharing. Identified the risk, mitigation path forward, and got the lama approved ready for execution using DC & Clicks
- **Regulated Verticals: (a)** Unblocked launch of **Finserv** for MM-lite & Ads-manager for India & Brazil, expected 11% of MM revenue for ads manager, and enabling onboarding of banks for MM-lite, unblocking onboarding all banks. (b) Unblocked onboarding of HEC customers (~4% of ads revenue) (c ) Raised awareness of overall regulated-vertical
- **Integrity :** (a) Delivered end-to-end Error/Warning system for ads manager for Marketing messages. (b) Mitigated the risk of [\\$235M in non MM ads revenue loss](#) through early analysis and mitigation of the D4 Hybrid model in close collaboration with multiple teams including SWE and EM (c ) [Launched](#) the support for legacy experience which was impacted with action column rollback and threatened breaking ads manager experience for all (d) Bootstrapped integrity [understanding](#), identified strategy, and delivered products mitigating policy and regulatory risks. Collaborated with WABI, Integrity, Messenger, Ads, R&P Legal, and Policy teams
- **Quality:** In H1, Delivered a new Quality Signals/Measurement [Proposal](#) for MM, enabling [measurement](#) of different dimensions of quality.

### Organizational Contribution

- **Upskilling :** As part of PMx Launched [a GenAI bootcamp](#) training (373 PM's signed up), "High-level ML Concepts for PMs" course (415 enrollments), Hosted first in-person AI/ML PM event (235 signups) and served as a recruitment ambassador. Gave GenAI intro training to 100s of [TPMs](#) and 35 Hardware engineers.
- **Recruitment :** Acted as a recruitment ambassador, conducting introductory conversations with new Meta recruits.
- **Mentorship:** Mentored PM (neerusharma, christinazheng) and provided interview support for Shweta Goyal. Hiring support for 4PMs who joined Meta.
- **Interview :** Conducted many interviews and reverse shadow interview training.

**Share 1-3 strengths (work you most enjoyed and excelled at).** Use the Meta Skills or [expectations](#).

1. **Strategic Thinking:** Excels in identifying and building strategies to mitigate risks, as

seen in the Integrity and Regulated Verticals projects. Enjoys driving clarity and strategic direction for complex projects.

2. **Cross-functional Collaboration:** Skilled at working with cross-org teams to achieve project goals, evident in projects involving WABI, Integrity, Messenger, Ads, R&P Legal, and Policy. Enjoys facilitating alignment and collaboration.
3. **Mentorship & Knowledge Sharing:** Passionate about mentoring and upskilling colleagues, as demonstrated by mentoring PMs and launching the ML Concepts course for PMs.

**What are 1-2 areas you are intentionally working on to grow or improve?** Use the Meta Skills or [expectations](#).

**Improving Operating Cadence:** Aiming to establish a better operating cadence to manage multiple projects efficiently, ensuring smooth execution and timely delivery.

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