



July 28th, 2023

Dear Secretary Scanlan, Members of the Ballot Law Commission,  
Clerks, Moderators, and New Hampshire voters,

We're proud to present VotingWorks as a candidate for New Hampshire's next-generation voting system. In addition to the answers we've provided in this questionnaire, we wanted to share our thoughts on your pursuit of a VVSG-2.0-certified system.

Recent news and public debate have made it clear that building real public trust in our voting systems is one of the critical missions of our time. We applaud you for the public vetting process you've engaged in as you determine which voting system to adopt next. We're particularly excited about your focus on modern security practices as mandated by VVSG 2.0.

We want to encourage you to double down on this commitment, as VVSG 1.0 does not provide the security guarantees required for public confidence today. Specifically, the 1.0 standard does not require elements of a modern software security architecture that we and the broader security industry view as fundamental: vulnerability scanning, penetration testing, digital signatures, secure boot, and more. When implemented, these 2.0 software security requirements address real vulnerabilities found by independent researchers in 1.0 systems deployed today. VotingWorks has shown that this standard is achievable: SLI, one of the two EAC-accredited voting systems testing labs, has independently verified that the VotingWorks system meets the VVSG 2.0 security and accuracy standards.

Thus, we encourage you to certify only systems that have at least a VVSG 2.0 letter from an accredited voting systems testing lab. The state of our democracy demands that new voting systems meet strong security standards. We hope you'll agree.

We look forward to your questions and the continued public conversation.  
Sincerely,

A handwritten signature in black ink, appearing to read "Ben Adida".

Ben Adida  
Executive Director, VotingWorks



## Company Overview

**1. Provide an overview of your company, including its financial condition and overall business objectives (i.e. your business plan, profitability plan, organization growth goals, etc.).**

VotingWorks is a nonprofit organization founded in 2018 whose mission is to make election technology everyone can trust through transparency, simplicity, and demonstrable security. Our products and services include our voting system and our post-election audit software.

VotingWorks makes the only open-source vote casting and tabulation system in use in the United States. The VotingWorks system always produces a paper ballot, is designed to be particularly simple to use by election administrators and voters, provides modern security features that defend against modifications to the software, and is fully open-source, so that everyone can see how the voting system works. Our voting system is currently operating in 6 counties in the state of Mississippi and has been piloted in three New Hampshire towns.

Our post-election auditing software, Arlo, enables a state and its counties to coordinate the workflow of a risk-limiting audit, the gold standard in election tabulation audits. Post-election audits are critical to ensure that the tabulation equipment is accurately counting paper ballots. Risk-limiting audits protect against fraud, configuration errors, equipment malfunction, or any other situation that prevents the computerized tabulator from accurately interpreting and counting ballots as voters intended. 10 states are currently using Arlo to facilitate their post-election audits.

VotingWorks raises funds through three sources: sales of our products, government contracts/grants, and private donations. Our risk-limiting audit program brings in enough revenue to be self-sustaining. Our voting system program requires significant upfront capital investment. We expect to achieve sustainability after federal certification in 2025. VotingWorks has no debt, financial runway for 3 years of operation, and a healthy base of donors to extend that runway regularly.

**2. Describe in detail the ownership of your company.**

501c3 non-profit with the following board members: Ben Adida, John Lilly, Ryan Merkley

**3. What nation and/or state is your company incorporated in?**

California, United States

*a. Where is your company's principal place of business (i.e. headquarters)?*

VotingWorks is a distributed organization that does not have a headquarters. We have a presence in MA, NY, MI, TX, CA, VA & UT.

*b. Where is your company's New Hampshire office located? If your company does not have a New Hampshire office, where is the closest office located?*

Massachusetts. VotingWorks intends to open a New Hampshire office if certified for use in New Hampshire.

**4. If available, please provide any publicly available audited financial statements, most recent annual report (for public companies), and/or most recent IRS forms 990, 990-T, or equivalent (for not-for-profit entities) (as applicable) covering your company's most recently concluded fiscal year.**

The most recent 990 and audited financial statement is included in Attachment #3.

**5. Provide any restrictions, consent orders, litigation, or mediation involving your company, principals, or key personnel within the past ten years. As part of your answer, please also provide any complaints, notices of default, unsatisfactory performance, etc., involving state or federal government and private companies related to the quality or performance of your ballot-counting devices (including ballot-counting devices not piloted in the State of New Hampshire) or related services for any local, county, state, or federal government agency, public or private association, or private company. Please also attach any reports by state or federal government agencies resulting from investigations of your device(s).**

None.

**6. Provide detailed information, including, but not limited to, the subcontractor's name, principal place of business, and state of formation, regarding any subcontractors your company will partner with to provide services related to the ballot-counting devices.**

VotingWorks currently does not have any subcontractors that will work on a New Hampshire deployment. VotingWorks may choose to subcontract in the future depending on the number of towns that choose our equipment and is open to subcontracting with preferred state vendors.

**7. Describe your company's history with a detailed description of your election expertise and experience in performing the services required, number of employees, and office locations.**

VotingWorks is a non-partisan non-profit election technology organization founded in 2018 whose mission is to make United States elections secure, transparent, and simple. The VotingWorks team has decades of election administration experience at the state and local levels. The team includes former federal, state and local election administrators, an election security expert, risk-limiting audit experts, and an election attorney. We have 17 employees in a distributed organization with presence in MA, NY, MI, TX, CA, UT, VA.

**8. Provide a Certificate of Good Standing from the Corporations Division of the New Hampshire Secretary of State's Office affirming that your company can legally conduct business in New Hampshire (or intent to register in New Hampshire if not presently registered).**

Please see Attachment #4.

**9. Disclose any actual or perceived conflicts of interest that may arise from the submission of your proposal for evaluation or from being approved by the New Hampshire Ballot Law Commission.**

None.

**10. Has your company or any of its principals, senior management, spouses of principals, or spouses of senior management, in the past five years, made political campaign contributions or donations to any candidate who sought or is seeking election to an office in New Hampshire or to a federal office to be voted on by New Hampshire voters? Please disclose responsive answers.**

Yes. Please see sheet of contributions in Attachment #6.

VotingWorks is a strictly non-partisan organization – any professional action that improperly favors one candidate over another is grounds for immediate termination. We also believe that individual team members should be free to contribute to any political cause they believe in.

*a. Has your company or any of its principals, senior management, spouses of principals, or spouses of senior management, in the past five years, made political campaign contributions or donations to any national political party committees, any New Hampshire political party committees (including New Hampshire state, county, and/or local political party committees), 501(c)(4) entities, political action committees (PACs), and/or any other groups engaged in issues advocacy in New Hampshire? Please disclose responsive answers.*

Yes. Please see sheet of contributions Attachment #6.

**11. How many jurisdictions are currently using the device you piloted in New Hampshire elections?**

VotingWorks designed the ballot counting device for NH based on feedback from the SOS, BLC, and towns that piloted with our system in November 2022 (Ashland, Woodstock) and May 2023 (Moultonborough). The system is based on our software first used in the 2019 Mississippi election and currently deployed in 6 Mississippi counties that serve a combined total of 70,000 registered voters.

*a. Provide a list of current customers, the model of ballot-counting device, type of voting system used, and its implementation date.*

County	System Type	Implementation Date
Calhoun, MS	Complete: VxAdmin, VxCentralScan, VxMark, VxScan	November 2021
Choctaw, MS	Complete: VxAdmin, VxCentralScan, VxMark, VxScan	August 2019
Quitman, MS	Complete: VxAdmin, VxCentralScan, VxMark, VxScan	November 2021
Walthall, MS	Central-Only: VxAdmin, VxCentralScan	November 2020
Warren, MS	Complete: VxAdmin, VxCentralScan, VxMark, VxScan	November 2020
Wilkinson, MS	Complete: VxAdmin, VxCentralScan, VxMark, VxScan	November 2021

# Ballot-Counting Device

## **12. Describe all components of your voting device system used during an election day, including whether a component is integral or optional to an election's process.**

VxSuite, the VotingWorks complete system, includes two integral components: VxScan and VxAdmin.

VxScan is a precinct scanner in a rugged case that mounts on top of a ballot box. The ballot box can be collapsed for storage. VxScan includes an embedded document scanner into which voters deposit their ballot. VxScan reads the ballot and tabulates it, then deposits it into the attached ballot box.

VxAdmin is an administrative laptop that enables election officials to program USBs used in VxScan, program smartcards used to authenticate election officials, adjudicate write-in images on-screen, and report results. VxAdmin can optionally be used with a dedicated high-speed printer.

Towns may optionally choose to also deploy VxCentralScan, which is an application run on the VxAdmin laptop that connects to a Fujitsu 7160 batch document scanner to rapidly scan absentee ballots.

VotingWorks also provides towns free access to VxDesign, which is a web application that enables election officials to program elections and design ballots themselves.

## **13. Provide an itemized list of all election day equipment (tabulator, thermal printer paper, power strip, etc.). As part of your answer, please describe any potential special connections or power requirements for your device.**

The following is a complete list of equipment used throughout the election process:

1. VxScan
2. VxAdmin
3. Collapsible ballot box
4. Uninterruptible power supply / power strip
5. Thermal printer paper
6. Tamper evident seals
7. Smartcards
8. USB drive
9. Physical keys (optional)
10. Laserjet printer (optional)
11. Laserjet printer paper (optional)

12. Fujitsu 7160 scanner (optional)
13. Internal ballot container (optional)

All VotingWorks components can be plugged into a standard 120 volt outlet with no special connections required. To guarantee backup power, VxScan should be plugged into the included uninterruptible power supply, which also functions as a power strip for the polling place if needed. All other component connections are standard USB interfaces.

**14. What is your device's expected useful lifespan?**

VotingWorks guarantees a five-year warranty on all voting system components. The system utilizes COTS subcomponents throughout the system that are estimated for 10-20 year life spans that can be upgraded easily with future generation subcomponents in the event of failure.

**15. Does your device save images of cast ballots counted by the device?**

*a. If yes, please describe how these images are stored.*

Yes. Ballots images are stored on an internal disk and redundantly saved to a removable USB drive. Ballot images stored on the USB drive can be used by election administrators for post-election auditing purposes as desired.

*b. If yes, to what degree can this feature be turned on and off?*

Ballot images are stored by default for use in on-screen write-in adjudication. This feature could be disabled at the request of New Hampshire, but would prevent adjudicating write-in ballots electronically.

**16. Describe the removable data storage device(s) used in your system.**

*a. What is its storage capacity in GB?*

Any USB 3 removable data storage can be used with our system. VotingWorks recommends using at least 16GB USB drives to support the number of ballots cast on precinct scanners in New Hampshire polling places. VotingWorks recommends using a fresh USB drive for each election.

*b. Is it proprietary or commercial-off-the-shelf ("COTS")?*

COTS. Any USB 3 drive can be used with our system.

*c. How many separate storage devices are required per election?*

Only one USB drive is required per election, however VotingWorks recommends using a different USB drive for test ballot data and official ballot data on each tabulating device used.

*d. Is there any circumstance where the data storage device will become full during an election (e.g. a high volume of voters casting multi-page ballots)? Provide the data and calculations supporting your answer.*

No, as long as customers utilize USB drives that are at least 16 GB.

Each ballot page image and cast vote record is approximately 1 MB when stored on a USB drive. In the course of a 12-hour voting day, even a particularly fast precinct scanner like VxScan can scan no more than 10,000 sheets of paper (20,000 pages). At 10,000 sheets, the amount of data utilized on a USB drive would be approximately 10 GB and fit comfortably on our recommended drive size.

**17. Provide all locations, including the town/city and state, of the manufacturer of your device and its components.**

VxAdmin and VxScan are assembled by VotingWorks staff to guarantee hardware and software chain of custody. Final equipment production for New Hampshire equipment takes place either in San Francisco, California or Acton, Massachusetts. VotingWorks is amenable to producing units in New Hampshire if certified.

A list of subcomponents and their manufacturers is included in the table below. For future production of plastic or sheet metal parts, VotingWorks is open to contracting with a preferred manufacturer in New Hampshire.

<b>VotingWorks Component</b>	<b>Subcomponent Description</b>	<b>Manufacturer</b>
VxAdmin	Case	Harbor Freight
VxAdmin	Central Printer	HP
VxAdmin	Foam	TransPak
VxAdmin	Laptop	Dell
VxAdmin	Smartcards	CardLogix
VxAdmin	USB Hub	Anker
VxCentralScan	Batch Document Scanner	Fujitsu
VxScan	Card Reader	HID
VxScan	Case	Pelican

VxScan	Collapsible Ballot Box	ElectionSource
VxScan	Document Scanner	Custom America
VxScan	Mini PC	ASUS
VxScan	Thermal Printer	Brother
VxScan	Touchscreen	Elo Touch
VxScan	USB Hub	Anker
VxScan	USB Ports	McMaster-Carr

**18. Describe the chain of supply, including the town/city and state, for your overall device.**

Final equipment assembly and production is performed either in San Francisco, California, or in Acton, Massachusetts today. Please reference the subcomponent manufacturers in question #17 for the original source of supply of subcomponents. For future production of plastic or sheet metal parts, VotingWorks is open to contracting with a preferred manufacturer in New Hampshire.

**19. Describe your commitment to supporting the equipment and software of your device, including keeping it supplied with spare parts.**

VotingWorks guarantees a 5-year warranty on all equipment. As part of the annual service subscription, VotingWorks commits to performing equipment maintenance and upgrading software on an annual basis.

The VotingWorks system is built using COTS subcomponents and VotingWorks commits to stocking an inventory to replace any part for a New Hampshire town that chooses to use our equipment.

**20. Describe your capacity to manufacture and supply replacement and/or spare parts for your device.**

With the exception of plastic and metal enclosure parts, every part used in the VotingWorks voting system is a COTS component from major global suppliers that have guaranteed capacity to manufacture and supply replacement parts. The system is designed to substitute COTS components for future generation subcomponents in the event a manufacturer no longer produces the exact model of hardware produced today in the future.

**21. Describe if and how your system is compatible with other vendors' accessible voting systems.**

VotingWorks can scan ballots produced by the New Hampshire One4All accessible ballot marking system as proven during the 2022 General Election pilots. VotingWorks is able to scan Accuvote-style ballots currently produced by the NH SoS without any modification to existing ballot production processes.

**22. Describe the size and setup of your device, including any additional components that a voting location would use during an election. Include the dimensions of the footprint of the device as you propose it to be used at a New Hampshire election.**

VxScan, the VotingWorks precinct scanner, includes two subcomponents: the VxScan case and the collapsible ballot box. At the polling place, an election official expands the collapsible ballot box and attaches the VxScan case to the collapsible ballot box. A complete setup process is documented in [our user guide](#)<sup>1</sup> and takes a poll worker approximately 5 minutes to complete.

The VxScan case is 22" x 14" x 7". The collapsible ballot box is 35" x 28" x 6" when collapsed and 35" x 28" x 26" when assembled. The footprint of the collapsible ballot box used in the precinct is 28" x 26".

**23. How much does your electronic ballot-counting device, including all election day equipment listed in Question 13, weigh?**

Every VotingWorks component is designed to be transportable and carried by a single election official:

1. VxScan: 29 lbs.
2. Collapsible ballot box: 37 lbs. [includes wheels]
3. Uninterruptible power supply / power strip: 4 lbs.
4. Thermal printer paper: <1lb.
5. VxAdmin case: 6 lbs.
6. Tamper evident seals: <1lb.
7. USB drive: <1lb.
8. Smartcards: <1lb.
9. Keys (optional): <1lb.
10. Laserjet printer (optional): 20 lbs. [includes wheels]
11. Laserjet printer paper (optional): <1lb.
12. Fujitsu 7160 scanner (optional): 9 lbs.
13. Internal ballot box (optional): variable by chosen supplier

- a. *To the extent parts of your ballot-counting device are removable or optional (e.g. internal storage containers or removable tops), how much do those individual components weigh?*

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<sup>1</sup> <https://docs.voting.works/vxsuite-nh/poll-worker-guides/vxscan-setup>

All removable and optional components are enumerated above.

**24. How can your ballot-counting device be transported (i.e. canvas bag, wheels)? To the extent your device is made of several components, please describe how each can be transported separately?**

All VotingWorks components are designed for rugged and easy transportation.

VxAdmin and VxScan are housed in a rugged weatherproof briefcase that is carried by an election official. The ballot box (when collapsed) and the optional laserjet printer can be wheeled or carried as preferred. The optional central scanner can also be carried in a supplied canvas bag.

**25. How many ballots can your device hold in its base?**

2,500 ballots.

*a. If your device has an optional internal storage container, how many ballots can your device hold with and without the storage container?*

Election officials can use any internal storage container as desired that fits within the internal footprint of the collapsible ballot box (22" x 22"). If an internal storage container is desired by the state or a local clerk, the VotingWorks recommended option holds up to 2,000 ballots.

**26. Does your device or its base have a slot (externally accessible separate storage space) for ballots that will need to be hand-counted? If yes, describe this storage, including its ballot capacity.**

Yes, the integrated storage container for hand-counted ballots is accessible from the top of the collapsible ballot box in a sealed and lockable location. This storage container can hold up to 200 ballots.

**27. Does your device have an integral battery backup that will keep the device in operation in the event of a loss of power?**

The device does not have an internal battery backup, as it is our experience that internal battery backups age more rapidly than the rest of the voting equipment and are thus much more easily managed as external components. VotingWorks provides an uninterruptible power supply (UPS) with the voting system that can be very affordably replaced.

*a. If yes, how long can the device run on the battery backup?*

The device can run for 2-hours of continuous use on the UPS per the VVSG 2.0 requirement. A larger COTS UPS can optionally be used to extend length of continuous use.

**28. Describe the backup and recovery features of your device.**

All vote record data (cast vote records, ballot images) are stored on an internal device hard drive and written redundantly to external USB storage.

**29. Describe the physical storage requirements for your device, including whether the different components of your device can be stored separately or together.**

After observing available town storage space in pilot elections, VotingWorks designed this system to fit in a typical NH town clerk office. With the exception of the ballot box, all components are designed to stack on top of each other utilizing a footprint of only 22" x 14". The ballot box is stored separately, but collapses down to 35" x 28" x 6" in storage.

**30. What storage temperature and humidity conditions are required? As part of your answer, what storage temperature and humidity conditions can your device tolerate?**

VotingWorks is designed to meet VVSG 2.0 standards for temperature and humidity in storage and operation. These conditions are defined as:

- Operation
  - Temperature: 50-95F
  - Humidity: 25-55%
- Storage:
  - Temperature: -4-140F
  - Humidity: 25-55%

There is one exception: though the thermal paper we recommend can be archived for 10 years, unused thermal paper can degrade in more extreme storage temperatures and humidity. We recommend storing thermal paper in temperature-controlled environments, or refreshing your thermal paper supply every election.

**31. Describe your company's recommended preventative maintenance on your device.**

As part of the annual service subscription, VotingWorks will perform comprehensive maintenance of all hardware and upgrade devices to the latest software.

The only required preventative maintenance by an election official is to clean the precinct and/or central scanner once per election. On the precinct scanner, this is performed by wiping the scanner with isopropyl alcohol and a microfiber cloth. On the central scanner, this is performed by scanning a supplied scanner cleaning sheet.

**32. What type of paper does your device use to print out results?**

VxScan, the VotingWorks precinct scanner, includes an integrated thermal 8.5" x 11" thermal printer for result reports. A high-speed laser printer can also be attached to VxAdmin for printing result reports after write-in adjudication or after aggregating results from multiple precinct scanners.

*a. If thermal printing is used, how long is that paper readable?*

VxScan is compatible with an array of thermal paper options. Our recommendation is Mitsubishi Hitec paper, which is rated for 10 years of readability. In addition, because we print on 8.5" x 11" paper, making additional copies of the tally on acid-free copy paper is straightforward.

**33. How do you handle annual services and maintenance on your device? Include existing or planned New Hampshire personnel or subcontractors and, in the pricing section below, the cost per unit for the recommended annual service/maintenance.**

The VotingWorks annual subscription of \$500/year/town includes annual maintenance of the equipment, annual software updates, and access to the VotingWorks support team for any questions. If certified, VotingWorks will hire a full-time employee dedicated to support of New Hampshire towns to perform required maintenance and support in-person. VotingWorks currently does not contract with subcontractors for this work, but may do so depending on the scale of towns deployed to. VotingWorks is also open to contracting with any NH-SOS preferred service provider to perform maintenance and support.

**34. If your device is certified in New Hampshire, would your company be able to deploy devices to towns and cities interested in purchasing a device as soon as January 2024?**

Yes. Please reference question #38 for order lead time requirements.

**35. To your knowledge, are there any applicable requirements under VVSG 2.0 which your ballot-counting device would be unable to meet?**

VotingWorks has already been tested by a VSTL to the VVSG 2.0 security and accuracy requirements. This test report is included in Attachment #1.

As described in the VVSG 2.0 section, the VotingWorks system will meet all VVSG 2.0 requirements by the end of 2023 in preparation to submit for EAC certification. VotingWorks is also developing an accessible ballot marking device, which is not included in this proposal for New Hampshire, that will ensure the complete system meets all VVSG 2.0 accessibility requirements including serving voters with limited dexterity privately and independently.

**36. To your knowledge, does your ballot-counting device have any physical or cyber security vulnerabilities?**

No.

VotingWorks was tested recently to the VVSG 2.0 security standards by SLI compliance attesting to the lack of physical or cyber security vulnerabilities. This test report is included in Attachment #1.

As a uniquely open-source system, VotingWorks encourages the public to try to identify security vulnerabilities. In addition, VotingWorks is developing a regular penetration testing program with a partner cybersecurity testing firm.

## Election Day & Poll Official Support

**37. Provide the total number of company employees dedicated solely to the support of election related products and services.**

As we are a young organization, all 17 employees of VotingWorks participate in election support: everyone is on the call rotation, and everyone supports elections in the field.

If certified in NH, VotingWorks intends to also hire a dedicated employee for in-person service of equipment in New Hampshire and is open to contracting with preferred state service providers.

**38. Provide a description of your capacity to deliver your proposed voting system to a New Hampshire town or city within one month of your receipt of an order.**

For orders to be delivered on or after 1/1/2024, VotingWorks can fulfill a town order within one month of the receipt of an order. To deliver on this timeline, VotingWorks would require state certification of the system at least 90 days prior to the first order fulfillment date.

**39. Describe your election day presence in New Hampshire if your device is certified in New Hampshire, including how election day presence and support may increase, decrease, or stay the same after the first year of certification.**

The week of the election, including Election Day, a VotingWorks staff member will be stationed within 2 hours or less of a jurisdiction, to assist with issues in-person that we are unable to resolve via the phone or email. This commitment will not change after the first year of certification.

**40. How do you handle service calls for device issues, including a device which fails during an election?**

To receive support, a customer can call, text or email our support team that is staffed for immediate response during an election. If the problem is unable to be resolved remotely, a VotingWorks staff member will be deployed to troubleshoot and/or replace the equipment as necessary.

**41. What is your response time to fix a device or bring a replacement device:**

a. *On an election day?*

Within 2 hours.

*b. Any other times?*

During peak election times (from election creation through the final canvass/certification), VotingWorks staff will acknowledge the request for support within 2 business hours and provide an estimate of the time it will take to resolve, if not immediate. In-person resolutions will be scheduled within 1 business day.

**42. Are on site election day responses included in the maintenance agreement?**

Yes. Election day responses are included in the annual service subscription that is detailed in the pricing section.

*a. If not, disclose this cost in the pricing section.*

**43. Provide your detailed training plan for local officials who will operate your ballot counting device.**

VotingWorks will provide:

- full documentation for the voting system online and in print
- training videos to reinforce the written documentation, including a poll worker training video
- a thorough in-person training class at least 90 days prior to your first election
- a remote refresher course at least 45 days prior to your second election

Training will include system operation from start (election and ballot creation) through the finish (marking results official and file retention). Topics will include:

- Central System
  - System Setup
  - Election and Ballot Creation
  - Configuring VxAdmin and VxCentralScan (if used)
  - Smartcard Creation
  - VxScan Programming
  - Ordering Printed Ballots
  - Logic and Accuracy Testing process
  - Tally Accumulation
  - Reporting
  - System Settings
  - Retaining & Removing Election Files
- Precinct System
  - System Setup

- Logic and Accuracy Testing Process
- Poll Worker Functions
- Assisting Voters
- Maintenance and Retention

#### **44. Provide examples of all training materials.**

Complete user-guides, checklists and product documentation can be found [here](#)<sup>2</sup>. VotingWorks is committed to complete transparency and all product documentation can easily be found at docs.voting.works.

Examples of training videos that are available [here](#)<sup>3</sup>. These videos are designed specifically for customers in Mississippi and would be adapted to New Hampshire's unique election processes if VotingWorks is certified.

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<sup>2</sup> <https://docs.voting.works/vxsuite-nh>

<sup>3</sup> [https://www.youtube.com/watch?v=\\_WepusjjBqs&list=PLvehCCIJUfizN6MwWFNrgTuo-Ub\\_9sHCc](https://www.youtube.com/watch?v=_WepusjjBqs&list=PLvehCCIJUfizN6MwWFNrgTuo-Ub_9sHCc)

# Poll Official Experience

## **45. Describe the workflow, from beginning to end, for conducting an election using your proposed ballot-counting device.**

The end-to-end workflow is summarized below and a complete list of every step in the process is also included as links to our public documentation.

### **Election & Ballot Programming**

For state elections, a VotingWorks election definition is automatically generated from the provided state EMS XML & PDF files. For local elections, VotingWorks can program on behalf of the town or a town can use VxDesign to program elections themselves and produce ballot PDFs. If programming themselves, a town programs smartcards and USB drives in VxAdmin after uploading an election definition. The ballot counting device is configured by inserting the programmed USB drive and authenticating using the programmed smartcard for the election.

### **Logic & Accuracy Testing**

Once programmed, the election official would conduct Logic & Accuracy testing on the device in accordance with the NH L&A process. Ballots would be scanned on the ballot counting device and a tally report would be printed after closing polls. The tally report would be compared to expected results to confirm the accuracy of the ballot counting device. The device would be then reset and sealed for use on election day.

### **Election Day**

After setting up the polling place and equipment, the poll official would open polls to print a zero report on the device. Voters would cast ballots throughout the day. At the close of polls, a poll official would close polls to print the tally report. After closing polls, they would remove the USB drive from VxScan and transfer the data to VxAdmin to adjudicate any write-in ballots and tally the precinct results. After adjudication on-screen, a final tally is available to save or print from VxAdmin.

After saving all required records and backing up data, an election official can remove data from the ballot counting device in preparation for the next election.

### **Step-by-Step Workflow**

A complete checklist of every step in the election is available at the following links:

1. [Pre-Election Checklist](#)<sup>4</sup>
  - a. Includes creating the election and ballots, configuring all equipment, creating Election Manager & Poll Worker Cards, formatting USB drives, saving the Ballot Package, and preparing for Logic and Accuracy Testing.
2. [Poll Worker Checklist](#)<sup>5</sup>
  - a. Includes equipment setup and opening/closing polls process.
3. [Election Night Checklist](#)<sup>6</sup>
  - a. Includes VxCentralScan ballot scanning process (where purchased), tallying and saving results, and printing reports.
4. [Retaining & Removing Election Files Checklist](#)<sup>7</sup>
  - a. Includes final steps to ensure proper retention and preparation for the next election.

An example election day checklist to be used at the polling place can be found in Attachment #5.

**46. Can election results data be downloaded to an Excel spreadsheet?**

Yes.

**47. Does your device physically divert ballots with write-in votes?**

No. We do not physically divert ballots, as physical ballot diversion is slower and prone to jams. Instead, all write-ins can be electronically adjudicated on-screen using VxAdmin.

*a. If your device does not physically divert ballots with write-in votes, does your device segregate the two types of ballots in a different manner? Describe.*

Ballots with write-in votes are digitally segregated and then presented to election officials authenticated on VxAdmin to digitally adjudicate each write-in vote. This process is described in depth in our documentation [here](#)<sup>8</sup>.

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<sup>4</sup> <https://docs.voting.works/vxsuite-nh/central-system-setup/pre-election-setup-checklist>

<sup>5</sup> <https://docs.voting.works/vxsuite-nh/poll-worker-guides/checklist>

<sup>6</sup> <https://docs.voting.works/vxsuite-nh/election-ops/election-night-checklist>

<sup>7</sup> <https://docs.voting.works/vxsuite-nh/after-election-night/retaining-and-removing-election-files>

<sup>8</sup> <https://docs.voting.works/vxsuite-nh/election-ops/write-in-adjudication>

**48. Describe in detail the process, if any, of adjudicating ballots with write-in votes using your device. Limit your response to the capabilities of the precinct level device(s) which New Hampshire is being asked to approve. You may separately provide information and pricing for central count devices or other equipment/software that is not part of your precinct package that would provide a tool for human adjudication of ballots.**

This process is described in depth in our documentation [here](#)<sup>9</sup>.

In summary, an election official closes polls on VxScan, which saves all write-in ballot images to a USB drive. This USB drive is imported into VxAdmin, which is a transportable laptop that can be used at the polling place alongside VxScan. On VxAdmin, an election official is guided through each write-in ballot image and adjudicates the votes accordingly. After adjudication, an election official can either save a PDF of the post-adjudication results or optionally print from VxAdmin on an attached printer.

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<sup>9</sup> <https://docs.voting.works/vxsuite-nh/election-ops/write-in-adjudication>

# Voting Experience

## **49. Describe any features of your device which promote transparency in elections.**

The mission of VotingWorks is to increase public confidence in elections through secure and transparent election technology.

VotingWorks is the only open-source voting system used in the United States today. The key benefit of open-source technology is transparency: anyone is free to review the source code to understand in detail how the system behaves. In the world of election administration, especially at a time where our country is particularly polarized, open-source transparency provides a common ground of facts we can all trust because everyone can perform their own verification of the system.

The importance of open-source software in elections was substantiated by the New Hampshire Special Committee on Voter Confidence who included open-source voting machines as one of their key recommendations<sup>10</sup> to increase public confidence in New Hampshire.

## **50. Can your ballot-counting device be programmed to reject and return overvoted ballots to voters?**

Yes.

### *a. Describe how a voter is alerted to an overvoted ballot.*

A warning sound is emitted and a message on-screen informs the voter of all contests they overvoted while the ballot is held in the scanner. Per New Hampshire statute, voters are only provided the option to return the ballot and are instructed to cast the ballot in the integrated emergency/auxiliary bin on the collapsible ballot box. This experience is shown in our documentation here<sup>11</sup>.

### *i. Can this feature be turned on and off?*

Yes, overvoted ballots will only be rejected if the election is configured by an election official to reject overvotes. In the event of future statutory change, VotingWorks can also be configured to allow voters the opportunity to cast overvoted ballots into the scanner and tabulate ballots as overvotes on the scanner itself as opposed to manual overvote adjudication.

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<sup>10</sup> <https://www.sos.nh.gov/sites/g/files/ehbemt561/files/2022-12/final-report.pdf>

<sup>11</sup> <https://docs.voting.works/vxsuite-nh/poll-worker-guides/assisting-voters#overvoted-ballots>

**51. Can your ballot-counting device be programmed to reject and return undervoted ballots to voters?**

Yes.

*a. Describe how a voter is alerted to an undervoted ballot.*

A warning sound is emitted and a message on the screen informs the voter all contests they undervoted. The voter has the option to have the ballot returned to them to correct the mistake, or cast the ballot as is, including the undervotes.

*i. Can this feature be turned on and off?*

Yes, undervoted ballots will only be rejected in the election definition configures undervotes as an adjudication reason. The current New Hampshire configuration has this feature disabled per state guidance.

**52. Does your system detect any other marks made outside an oval or target on the ballot?**

No, with the exception of write-in names, as explained in part c.

*a. How sensitive is your device to other marks on the ballot?*

The system will only be impacted by other marks on the ballot if they interfere with the reading of the timing marks or bubbles to an extreme degree. For example if someone colors in all of the whitespace around the timing marks we would not be able to read that ballot. Our scanner can still successfully scan ballots in many cases of extraneous marks, but not all. When it can't interpret the ballot, it simply rejects it.

*b. Does your system detect marks not made within the oval?*

No, only marks inside the oval are detected with the exception of write-in areas as explained in part c.

*c. If a voter writes in a name but does not fill in the oval, describe if your device would detect this mark in any way. If it would, describe what happens.*

Yes, if the area to write-in a name next to a bubble is marked to a degree that it exceeds a configurable threshold, that vote will be flagged as a possible write-in and will come up for write-in adjudication. This feature can be disabled through a configuration in the election

definition.

**53. Does your device read any type of mark on the ballot, including pencil, black pen, red pen, markers, highlighters, etc.?**

Yes, the device will pick up on any mark on the ballot including pencil, pens and markers of various colors. The device will not consistently read lightly colored highlighters and we do not recommend using highlighters to mark ballots scanned by this device. The device will read marks made by markers but some markers, such as sharpies, may leave wet ink on the paper that can smudge the scanner internally, so we do not recommend using markers with this device.

*a. Describe any colors or types of marks that your device will not consistently count.*

The device will not consistently read marks from light colored highlighters.

**54. Describe how a voter receives confirmation that the ballot was cast and counted.**

When a ballot is cast and counted a success sound is emitted from the machine and the screen shows a large green checkmark with a message saying that the ballot was counted.

*a. If your ballot-counting device displays a message, what is the message and is this message customizable?*

While scanning the ballot, the device displays “Please wait... Scanning the marks on your ballot.” When the ballot has been cast, the device displays “Your ballot was counted!”.

VotingWorks can customize this message as desired by New Hampshire. In fact, the current copy displayed on-screen was already changed per feedback from NH-SOS and is shown in our documentation [here](#)<sup>12</sup>.

**55. How long does your device take to process a ballot, from the moment the ballot is fed through the device to the moment the device informs the voter their ballot was counted?**

VxScan takes 4 seconds to cast a ballot and inform the voter their ballot was counted. In the event of a warning where a ballot is not cast, such as an overvote, VxScan takes 3 seconds to inform the voter of the overvoted ballot.

These times are measured for a typical 11” ballot. The time to scan a ballot is dependent on the length of the ballot and takes slightly longer to insert and process for longer ballot lengths.

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<sup>12</sup> <https://docs.voting.works/vxsuite-nh/poll-worker-guides/assisting-voters#casting-ballots>

**56. Describe how the voter's hand marked ballot is read by the ballot-counting device.**

A duplex optical document scanner component scans the ballot, producing a pair of images for the front and back of the ballot. These images are similar to the JPEG images a digital camera might produce, only in grayscale rather than color.

To find timing marks the system uses a shape contour algorithm whose results are filtered by size and location, then assembled together into top, bottom, left, and right edges. If required, the image is rotated if it is determined to be upside-down. The bottom timing marks are decoded to determine the ballot style and precinct, which is then looked up in the election definition to determine the expected bubble locations.

At this point, the image is binarized – meaning that gray pixels are determined to either be black or white, depending on the shade of gray. Bubbles are then found by connecting corresponding left and right timing marks in each row and matching against a bubble template at each of the columns for which a bubble is expected. The bubble's score is determined as a ratio of black pixels to total pixels in the rectangle containing the bubble. Only black pixels determined not to be part of the original bubble template count, i.e. those from the voter's marking implement.

The election definition sets a threshold over which scores are counted as votes and under which they are ignored – these specific thresholds can be customized by election officials to determine device sensitivity.

# Ballot Creation & Programming

## **57. Can the State or a town/city contract with your company to design a ballot for your device?**

Yes.

*a. If yes, does your company design the ballots internally or does your company hire a third-party contractor?*

VotingWorks can design ballots internally or using a third-party contractor and is willing to contract with a third party contractor preferred by New Hampshire election officials.

*b. If yes, do you also offer software for a town/city to design and print its own ballots for municipal elections.*

Yes. The software (VxDesign) for election officials to design their own ballots is included at no extra cost. The process of designing ballots in VxDesign is shown in our documentation [here](#)<sup>13</sup>.

## **58. Can the State or a town/city contract with your company to program the ballot-counting device?**

Yes. However, VotingWorks provides free software for election officials to easily program ballot counting devices themselves.

## **59. If a ballot is designed with your ballot creation software, is your system capable of exporting the ballot data in XML format for use by the State's accessible voting system and other vendors?**

Yes. VotingWorks can import and export ballot data in the XML format used by the state's accessible voting system.

*a. Is your system capable of exporting the ballot data in PDF format as well?*

Yes.

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<sup>13</sup> <https://docs.voting.works/vxsuite-nh/central-system-setup/program-election-in-vxdesign>

**60. If programming your device requires that the ballot be created in your system software, please discuss whether you have the capacity to guarantee accurate general election ballots with, at most, 9 calendar days to prepare the ballots and, in some cases, as few as 2 days to finalize ballots.**

*a. Describe a typical timeline to design, program, print, and deliver ballots through your company. If there are multiple timelines (i.e. a different timeline for a statewide election versus a municipal election), please describe all timelines relevant for New Hampshire.*

For state elections, the current process in New Hampshire would not change as VotingWorks has developed an integration with the state election management system to program devices using the XML and PDFs generated by the state. With these files, towns can program their devices, including USB drives and smart cards, in a matter of minutes. The state would still be able to maintain control over ballot design and printing without VotingWorks involvement.

For local elections, a typical town ballot should be easily programmed and proofed using VxDesign in one business day. PDFs of the ballots can then be sent to a printer for printing and shipping on the same day. VotingWorks does not need to be involved in this process, but does offer the full management service of ballot ordering, printing, and validation if a town desires.

*b. Describe whether you have been subject to similar deadlines in other jurisdictions and identify them.*

Yes, our customers in Mississippi routinely program elections and print ballots the same week as their absentee ballot printing deadlines.

*c. Would your pricing change given these constraints?*

No.

**61. Do your paper ballots use proprietary coding in order for your device to read ballots? If so, please describe.**

No proprietary coding is used. All VotingWorks source code is open-sourced and available online, including the specification of ballot encoding.

*a. When coding an election, do you employ unique coding for each voting location, such that a ballot from one voting location cannot be accepted by your device in a different voting location?*

Yes.

**62. Please see Attachment A. Attachment A is a typical statewide, general election ballot which uses famous names as candidates. Please provide a price quote for programming (i.e. adding timing marks) a similar election for approximately 210 voting locations with slightly different candidate races.**

There is no cost for programming of Attachment A as VotingWorks can program machines using the XML and PDF files produced by the state EMS system for state ballots. VotingWorks demonstrated this capability during the 2022 General Election pilots.

*a. Can you affirm that the State could continue to print the ballots programmed by you through its own contracted printing vendor?*

Yes. VotingWorks provides full-service ballot printing and validation if desired, but this service is not required. The state can continue to print ballots through its existing contracted printing vendor.

**63. For the demonstration on August 2<sup>nd</sup>, please design, program, and print a ballot as close as possible to the ballot in Attachment A. Please bring at least 500 printed ballots with you, as demonstration observers will have the opportunity to mark and feed multiple ballots through your device.**

*a. Please also include a copy of your designed ballot with your response.*

VotingWorks can scan this exact ballot PDF. The original Attachment A is attached without any modifications as Attachment #2.

## Ballot Printing

**64. What is the recommended paper weight your ballot-counting device will count reliably?**

Any paper weight between 105 and 177gsm.

**65. What is the lightest paper weight your ballot-counting device will count reliably?**

105gsm

**66. What is the heaviest paper weight your ballot-counting device will count reliably?**

177gsm

**67. What ballot lengths can your ballot-counting device accommodate:**

- a. 11"?  Yes  No
- b. 14"?  Yes  No
- c. 18"?  Yes  No
- d. 21"?  Yes  No
- e. 22"?  Yes  No
- f. 22"?  Yes  No

*g. Any additional ballot lengths?*

VotingWorks is open to supporting ballot design and scanning of any ballot length as desired by New Hampshire up to 22" long, which is the maximum dimension the collapsible ballot box can support.

**68. If a town were to purchase a ballot-counting device from your company, can the town also print ballots directly through your company?**

Yes.

**69. Is your device able to read ballots printed on colored paper?**

Yes. Any light (pastel) colored paper can be read by our ballot device.

*a. If yes, are there any colors which your device cannot read?*

VotingWorks does not support printing ballots on dark-colored paper and requires a light/pastel colored paper to be reliably read.

*b. If your device cannot read colored ballots, can it read a ballot with a colored heading?*

Our device **can** count colored ballots, and can also count ballots with a colored heading if that is preferred.

**70. Where does your company print ballots?**

For New Hampshire elections, VotingWorks contracts with the same printer used in state elections: Evans Printing Co. in Bow, NH.

*a. If your company does not already do so, is your company willing to print ballots in New Hampshire or a nearby state to New Hampshire?*

Yes. VotingWorks is open to contracting with any printer preferred by New Hampshire election officials and provides election officials the ability to print ballots using a printer of choice in a self-service manner.

**71. How does your company ship and deliver ballots? Please include which mail service your company utilizes as part of your answer.**

*a. Do you require a signature by the clerk upon delivery of the ballots?*

Yes, by default, but this can be customized as desired by election officials in NH.

*b. Would your company be able to ensure ballots are delivered on time in the case of a weather event which impacts the delivery system?*

Yes, our local NH printer can also personally deliver ballots within NH in the event of a delivery system impact.

**72. If there are ballot corrections after printing, please describe how quickly ballots can be corrected, programmed, reprinted, and delivered.**

The typical time to design, print, and deliver is two weeks. This process can be expedited in error cases such as this to reduce the time to one week. If the error is in programming the election definition, the VotingWorks system makes reprogramming USB drives and smart cards particularly easy – it only takes a few minutes using the VotingWorks equipment towns and the state would already have.

**73. Please see Attachment B to this document. Attachment B is a sample town and school ballot for a typical New Hampshire town. The town ballot is three pages with six sides, and the school ballot is one page with two sides. The town ballot is printed on blue paper, while the school ballot is printed on green paper. Please provide a price quote for designing, programming, and printing a similar election for the following number of registered voters:**

The cost to design and program is **\$500 per election per town**. However, VotingWorks provides all the software a town needs to design and program their own election without any vendor support. The full-service cost is an optional additional cost based on the town's preference.

All printing and shipping costs for Attachment B are included below for the following volumes. Printing costs are based on 105gsm colored legal (14") paper using the same exact ballot layout as in the attachment. Please note that shipping costs are estimated as the most expensive possible delivery location in NH and may be lower depending on the town's location in NH. These costs are rates provided by Evans Printing in New Hampshire. As previously stated,

VotingWorks is open to contracting with a different preferred print vendor if desired and a town can choose to contract with any preferred printer independent of VotingWorks.

a. 10,000

- Ballot printing: \$2,752
- Shipping: \$960

b. 7,500

- Ballot printing: \$2,328
- Shipping: \$720

c. 5,000

- Ballot printing: \$1,717
- Shipping: \$480

d. 3,000

- Ballot printing: \$1,283
- Shipping: \$288

e. 1,000

- Ballot printing: \$755
- Shipping: \$96

# Security

## 74. Describe the physical security features of your device.

VxScan physically secures its electronics and ballot storage against unauthorized access.

When VxScan is in use, ballots are scanned into a ballot box that is locked or sealed or both, as election administrators choose. The VxScan electronics are all within the briefcase that sits atop the ballot box, inaccessible to voters. The USB memory stick is behind a door secured either by lock or seal or both as chosen by an election official.

When VxScan is stored, the briefcase closes and is secured by lock or seal or both.

*a. What types of seals can be used on your device?*

VotingWorks equipment provides flexible physical security options: any number of commercially available tamper-evident seals can be used. In addition, as election administrators prefer, a keyed lock can be used instead of (or in addition to) the seal.

*b. Please provide all locations on your device where a seal can be placed, including the purpose of each seal. As part of your answer, please provide a picture, or other depiction, of each seal location.*

VxScan is secured at 4 points: the exterior of the briefcase for storage and transport, the internal panel during an election, the attachment of the briefcase to the ballot box during an election, and the ballot box door during an election.

Photos of this sealing process can be found in step-by-step instructions in our [VxScan setup documentation](#)<sup>14</sup>.

## 75. Describe the cyber security features of your device.

VotingWorks is the first voting system to meet the VVSG 2.0 security requirements, as verified by SLI, an accredited federal voting systems testing lab. VotingWorks also goes beyond the VVSG 2.0 security requirements, with our digital seal technology that makes VotingWorks equipment particularly difficult to tamper with at the software level.

### **Digitally authenticated data transfers**

As per VVSG 2.0 requirements, every data file exported from a VotingWorks machine, for example a ballot definition exported from VxAdmin and loaded into VxScan, or cast-vote

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<sup>14</sup> <https://docs.voting.works/vxsuite-nh/poll-worker-guides/vxscan-setup>

records exported from VxScan loaded into VxAdmin, is digitally authenticated. This means that, if an individual with malicious intent got their hands on a USB drive and modified the data stored on it, this modification would be immediately detected and blocked when the data is next loaded.

### **Digital seal of system integrity**

As per VVSG 2.0, VotingWorks provides secure boot, which ensures that only the appropriate operating system is loaded. VotingWorks goes beyond VVSG 2.0, extending secure boot to include the entire application layer and every bit of software on the system – if any part of the software is modified, the system immediately halts. This functions much like a digital seal – if someone breaks the seal, there is immediate evidence of this tampering.

In addition, like with a physical seal, it is easy for an election administrator to actively check a VotingWorks digital seal, confirming that equipment has not been tampered with. This is done by invoking the Digital Seal feature with a couple of taps, and using a modern smartphone to scan the QR code displayed on the screen. The QR code contains a digital signature that confirms that machine's ID, the configured election, and the timestamp, and the signature can only be performed if the machine has correctly booted up without any hard-drive modifications.

### **Security of software**

As per VVSG 2.0 security requirements, our software has been scanned for vulnerabilities and verified to present no known issues. In addition, our software is designed with modern defense-in-depth architecture, so that even if a vulnerability were discovered, its effects would be significantly curtailed and contained, thanks to multiple levels of defenses, including: limited privileges for each operating-system user, disabling of root privileges throughout the system, and only actively declared permissions through operating-system access control lists.

## **76. Does your system log access to, and activities performed on, your device?**

Yes. Every component is able to store a complete log file to a removable USB drive.

## **77. Does your system produce records which would allow election officials to conduct a risk limiting audit?**

Yes.

### *a. Describe the risk limited audit your device would allow election officials to conduct.*

As a national leader in risk-limiting audits, we have developed our voting system to produce everything necessary for an efficient audit using any of the different flavors of RLAs.

*b. Describe the types of records produced and any other features which would enable election officials to conduct a risk limiting audit.*

There are various types of risk-limiting audits. Ballot polling requires no files or records from the voting system. Batch comparison requires a contest totals by batch file, which our voting system has been designed to produce as a simple download to a USB drive, requiring no adjustments for use from election officials. Ballot comparison audits, while not likely to be conducted in NH, require the use of the cast vote record (CVRs), which are also easily downloadable to a USB drive from the voting system. Ballot comparison audits are unlikely to be conducted as they are currently not feasible with precinct scanning and require rescanning all ballots on the optional central scanner.

## **78. Is there role-based access control?**

Yes, VotingWorks implements VVSG 2.0-required role-based access control.

*a. If so, what are the role descriptors?*

VotingWorks uses three roles informed by the VVSG 2.0 required roles: System Administrator, Election Manager, and Poll Worker. All roles are implemented via secure smartcards. The system administrator and election manager roles are protected by random 6-digit PINs, with VVSG 2.0-compliant protections including card-lockout after 10 unsuccessful PIN attempts and session-length limitations. Election Manager and Poll Worker cards are programmed for a specific election only. Once the election is over, those cards become inactive until programmed for the next election.

**System Administrator:** a system administrator can configure / unconfigure equipment as well as program smartcards for election manager and poll worker roles for specific elections. A system administrator card is scoped to the jurisdiction and can manage all equipment for that jurisdiction.

**Election Manager:** an election manager can manage all steps for a specific election: programming USB sticks for VxScan, loading CVRs, producing tally reports, etc. Election managers can also configure VxScan for their specific election and toggle between L&A test mode and live mode.

**Poll Worker:** a poll worker can only open and close polls for a particular election.

Further information about smartcards and access roles is available in our [documentation](#)<sup>15</sup>.

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<sup>15</sup> <https://docs.voting.works/vxsuite-nh/central-system-setup/programming-cards>

# Voluntary Voting System Guidelines (“VVSG 2.0”) Certification

## **79. Has your company received EAC certification under VVSG 1.0 for the device you propose for approval in New Hampshire?**

No. Since 2015, the EAC no longer allows new devices to be certified under VVSG 1.0 and only certifies updates to older systems.

*a. If yes, please provide tests reports and any other relevant information and/or documentation.*

N/A

## **80. Describe your company’s current timeline to achieve EAC certification under VVSG 2.0 for the device you propose for approval in New Hampshire.**

VotingWorks contracted with both EAC accredited Voting System Test Laboratories (VSTLs) to conduct a complete source code review to VVSG 2.0 requirements in the spring of 2023. We received reports from both VSTLs confirming our source code passed the review and meets the software development requirements of VVSG 2.0.

In July 2023, we conducted a test campaign for the State of New Hampshire, which tested our system to all Ballot Law Commission standards in addition to the VVSG 2.0 security standards. This report is included as Attachment #1.

We intend to conduct precertification and quality assurance testing through the fall of 2023, as well as EAC required usability and accessibility testing. We intend to submit for full EAC certification to VVSG 2.0 by the end of 2023.

*a. If available, please disclose which test lab you will utilize and submit your EAC test plan.*

VotingWorks has contracted with SLI Compliance as our test lab. We are happy to share our test plan once it is approved for our EAC 2.0 certification campaign.

The attached test report for testing to BLC & VVSG 2.0 security standards includes the test plan for the subset of VVSG 2.0 standards that were included in the test recent test scope.

# Pricing

For each of the following questions, if your company is unable to provide a definitive cost (for example because the cost could fluctuate based on the demand in New Hampshire overall or based on the demand of a single town), please provide a price range or a maximum price.

**81. Is there a minimum number of ballot-counting devices your company would need to sell in the State of New Hampshire to make statewide certification economically feasible?**

No. VotingWorks can service New Hampshire at any volume of ballot-counting devices.

**82. Describe all hardware and software warranties and post warranty maintenance and support options available for your device.**

The support guarantees described in the Poll Official Support questions are provided as part of the annual service subscription fee of \$500 per year per town. VotingWorks also provides a five-year warranty on all equipment.

If requested, VotingWorks can also provide additional onsite support as desired by the election official for \$1,500/day.

**83. What would your company charge for your device system?**

*a. Please itemize your answer while including all those components listed in Question 13.*

As a non-profit organization, VotingWorks prices all hardware components at-cost to our customers and the costs below reflect our true production costs.

The required hardware for any town is 1 VxScan (\$6,000) and 1 VxAdmin (\$1,000) totaling **\$7,000**. Towns that need multiple tabulators can choose to purchase multiple VxScans, but only need to purchase one VxAdmin per town.

If the state of New Hampshire decides to certify VotingWorks as the exclusive vendor in New Hampshire, VotingWorks will prepare production for all machine counting towns in New Hampshire and can reduce the price significantly. We currently estimate **a cost reduction of 30% or a total unit price of \$4,200**. If selected as the sole vendor, VotingWorks would prepare a transparent bill of materials enumerating the exact production cost of the unit and sell it at-cost to New Hampshire towns. In this case, the minimum required equipment for a town would be 1 VxScan (\$4,200) and 1 VxAdmin (\$1,000) totaling **\$5,200**.

In the table below, several smaller components are listed as “Variable” indicating that these components could be procured from several different COTS suppliers of equipment. The price included is an estimate based on VotingWorks recommended suppliers, but the exact amount for these components could be higher or lower depending on town preference.

<b>Component</b>	<b>Price</b>	<b>Optional?</b>	<b>Consumable?</b>	<b>Per Device?</b>
VxScan	\$6,000 (\$4,200 if statewide)			
VxAdmin	\$1,000			
Central printer & bag [HP404n or equivalent]	\$500	Yes		
Central scanner & bag [Fujitsu 7160 or equivalent]	\$1,000	Yes		
Collapsible ballot box	Included in VxScan price			
Uninterruptible power supply	Included in VxScan price			
Smartcards	Included in VxAdmin price			
Keys	Included in VxScan price			Yes
Tamper evident seals	Variable (~\$0.05/seal)		Yes	Yes
USB drive	Variable (~\$5/drive)			Yes
Thermal printer paper	Variable (~\$0.15/sheet)		Yes	Yes
Central printer paper	Variable (~\$0.05/sheet)	Yes	Yes	Yes
Internal ballot bag/box	Variable (~\$100)	Yes		Yes

*b. As part of your answer, identify which components are necessary to equip a polling place and identify which components are optional features. Please also identify which components are consumable, which components would need to be purchased multiple times if a town purchased more than one device, and which components would only need to be purchased once.*

See table above.

**84. What would your company charge for annual maintenance for the next five years, including any adjustments for inflation?**

An annual service subscription of **\$500 per year per town** includes annual maintenance and annual software upgrades of all equipment.

*a. Are there any other annual charges related to maintenance – additional physical maintenance, subscription fees, software upgrades, etc. – the state and/or local towns/cities should reasonably expect to incur? Provide the expected charges for the next five years, including any adjustments for inflation.*

No.

**85. List any other costs the state and/or local towns/cities should reasonably expect to incur when purchasing and installing your company's equipment for use on election day.**

Election officials should also expect to incur a cost for providing ballot marking pens to voters at the polling place. Unlike some other vendors, VotingWorks does not require special ballot marking pens and any standard ball-point pen can be deployed at the polling place.

**86. Are there any other potential costs for using and maintaining your device that have not been addressed by these questions?**

No.

## Statutory Requirements

**87. To your company's knowledge, are there any New Hampshire statutes, especially as they pertain to ballot design and election law, with which your company will not be able to comply as they are currently written?**

No. Our most recent attached test report also includes SLI Compliance attesting that we meet New Hampshire election laws as referenced by BLC standards.

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## VERIFICATION

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I, Benjamin Adida, swear and/or affirm under oath that the answers, facts, and information set forth above are true and accurate to the best of my knowledge and belief.

Dated: 7/28/2023

By: Benjamin Michael Adida

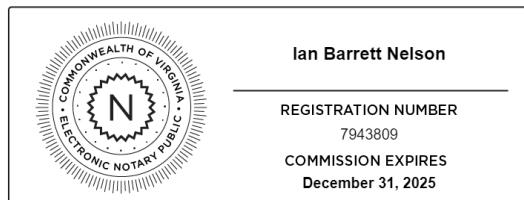
Name: Benjamin Adida  
Print

Title: Executive Director  
Duly authorized

STATE OF Massachusetts Virginia

COUNTY OF Middlesex Virginia Beach

Signed and sworn to (or affirmed) before me on 28th day of July 2023 by the above-named individual.



Ian Barrett Nelson

Signature of notarial officer

(Seal if any)

Notary Public/Justice of the Peace,

State of Virginia

My commission expires: 12/31/2025

Notarized online using audio-video communication

# Attachment

#1



July 28<sup>th</sup>, 2023

**Re:** Examination of the VotingWorks VxSuite 3.0 voting system for State of New Hampshire

SLI Compliance is submitting this report as a summary of the examination efforts for the VotingWorks VxSuite 3.0 voting system, specifically for VxAdmin (ems), VxScan (precinct scanner) and VxCentralScan (central count scanner), against the State of New Hampshire requirements as well as the VVSG 2.0 Security and Accuracy requirements.

The evaluation was conducted from July 6<sup>th</sup> to 25<sup>th</sup>, 2023 in the SLI Compliance test labs in Wheat Ridge Colorado.

The scope of the examination included the following items:

- Individual paper ballot for each voter.
- Ability to read New Hampshire ballots as prepared by the Secretary of State in accordance with state law.
- Verifiable chain of custody for each ballot once introduced into the machine.
- Preservation and security of paper ballot for hand recounts.
- No networking capacity, including but not limited to the ability to be connected to the internet or other networks or vote counting devices, or utilizing a technology which can be compromised.
- Protection of voter privacy.
- Verifiable security of each machine before, during and after voting, including security locks, key or seals.
- Redundancy capacity for recording votes (dual record of votes in addition to retention of original paper ballots).
- Adequate battery back-up capability.
- Independent verification of accuracy by appropriate laboratory acceptable to the Ballot Law Commission.
- Compliance with all requirements for devices found in NHRSA 656:42 or elsewhere in state law.
  - NHRSA 656:42:VII
  - NHRSA 656:42:VII:d.1.A-C
  - NHRSA 656:42:VII:d.6
- Capacity to physically separate or otherwise identify ballots with write-in votes.
- Adequate physical capacity to store large numbers of ballots.

Additional Security Considerations examined, included:

- Antivirus/Anti-malware Software:
- User Access Controls
- Password Policies
- Secure Network Design
- Encryption
- Vulnerability Scanning
- Logging and Monitoring
- secure boot & digital signatures.

SLI's examination has determined that the VotingWorks VxSuite 3.0 voting system meets the criteria of the State of New Hampshire requirements as well as the VVSG 2.0 Security and Accuracy requirements, as listed above.

Sincerely,

Michael Santos  
Director, VSTL, SLI Compliance

**VotingWorks  
VxSuite 3.0 Voting System  
Functional Test Report  
for  
State of New Hampshire**

*VWNH-23001-FTR-01*

<b>Vendor Name</b>	<i>VotingWorks</i>
<b>Vendor System</b>	<i>VxSuite 3.0</i>



4720 Independence St.  
Wheat Ridge, CO 80033  
(303) 422-1566  
[www.SLICompliance.com](http://www.SLICompliance.com)

Accredited by the U.S. Election Assistance Commission (EAC)  
for Selected Voting System Test Methods or Services



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## REVISION HISTORY

Date	Release	Author	Revision Summary
July 25, 2023	1.0	M. Santos	Initial Release

### Disclaimer

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## 1. INTRODUCTION

This Test Report details the test approach that was followed when performing testing on the VotingWorks **VxSuite 3.0** voting system against the State of New Hampshire requirements as well as the VVSG 2.0 Security and Accuracy requirements. The purpose of this document is to provide an understanding of the work conducted and associate results.

SLI found VxSuite 3.0 to be in full compliance with NH state requirements as well as the VVSG2.0 security and accuracy requirements.

### 1.1 Testing Responsibilities

Testing was conducted by Security and Voting Test Specialists, with oversight provided by the assigned Test Manager.

### 1.2 Examination and Review Procedures

Examination and review processes was designed based on VotingWorks' design specifications and the relevant technical requirements set forth by the State. Testing encompassed the examination and testing of software, the inspection and evaluation of system documentation, and operational tests to validate system performance and functioning under normal and abnormal conditions. The testing addressed individual system components or elements, as well as the integrated system as a whole.

The certification testing process was intended to discover vulnerabilities that could, should they appear in actual election use, result in failure to complete election operations in a satisfactory manner. There are four focuses that guided the overall process:

- Accuracy in the recording and processing of voting data, as measured by report total error rate.
- Operational failures or the number of failures under conditions simulating the intended storage, operation, transportation, and maintenance environments for voting systems.
- System performance and function under normal and abnormal conditions.
- Completeness and accuracy of the system documentation and configuration management records to enable purchasing jurisdictions to effectively install, test, and operate the system.

This testing examined the fully integrated system components, internal and external system interfaces and security by exercising election management functions, ballot-counting logic, and system capacity.

Various options of software counting logic that are claimed in the manufacturer's documentation were tested. Generic test ballots or test entry data, representing particular sequences of ballot-counting events, tested the counting logic.

The security component of this part of testing focused on the ability of the system to detect, prevent, log, and recover from a broad range of security risks determined by the design of the system and potential exposure to risk. Regardless of system design and risk profile, all systems were tested for effective access control and physical data security.



## 2. SCOPE OF THE VXSUITE 3.0 VOTING SYSTEM

This section provides a description of the scope of **VxSuite 3.0** voting system components.

### 2.1 System Description

The **VxSuite 3.0** voting system is a paper-based, digital scan voting system that consists of the following major proprietary components:

- VxAdmin v3.0
- VxCentralScan v3.0
- VxScan v3.0

#### 2.1.1 System Configuration

##### 2.1.1.1 *VxAdmin v3.0*

**VxAdmin** election management software is an end-to-end election management software application that provides equipment configuration, result consolidation, adjudication, and report creation.

##### 2.1.1.2 *VxScan v3.0*

**VxScan** is a polling place paper-based voting system. Specifically, it is a scanner and tabulator that simultaneously scans the front and back of a paper ballot for conversion of voter selection marks to electronic Cast Vote Records (CVR). Once the CVRs are stored, they can be transferred into VxAdmin software for vote tabulation, adjudication, and reporting of election results. After the voter marks a paper ballot either manually or digitally, their ballot is inserted into the unit and tabulated to a USB flash drive and internal vote counter.

If issues are detected, the system may provide a warning or flag the scanned ballot for review. Some examples include overvotes and not properly inserted ballots.

Once the ballot is tabulated, the ballot is dropped into an integrated ballot box. The scanned voter selections are stored to a USB flash drive. The USB flash drive is removable from the system for transport to VxAdmin, where vote totals are consolidated for reporting.

An attachable printer prints zero reports prior to the opening of polls, as well as log reports and polling place totals upon the official closing of the polls.

##### 2.1.1.3 *VxCentralScan v3.0*

**VxCentralScan** is a central scanner and tabulator that simultaneously scans the front and back of a paper ballot for conversion of voter selection marks to electronic Cast Vote Records (CVR). VxCentralScan has the ability to adjudicate overvotes. CVRs can be transferred, via USB flash drive, into VxAdmin software for vote tabulation, adjudication, and reporting of election results.



### 3. REQUIRED MATERIALS FOR EXAMINATION AND REVIEW VXCENTRAL SCAN

The following sections list all materials needed for the examination and review engagement to occur.

The materials required for examination and review of the **VxSuite 3.0** voting system include the applicable hardware and software as well as the TDP, examination and review support materials, and deliverable materials as described in the following subsections.

#### 3.1 Equipment

The exact configuration of hardware reviewed and examined for certification includes:

VxAdmin
VxAdmin_ThinkPad L14 Gen 2_Lenovo
Printer_HP Laser Pro M404n
Printer_HP Laser Pro M404n_Case
VxCentralScan
VxCentralScan_ThinkPad L14 Gen 2_Lenovo
VxCentralScan Fujitsu fi-7160 w/AC Adapter_12322725C
CyberPower UPS
VxScan
Vx Precinct Scanner
Precinct Scanner_Case
Precinct Scanner Ballot Box
CyberPower UPS
Printer_HP Laser Pro M404n
Printer_HP Laser Pro M404n_Case
Miscellaneous
USB thumb drive
Election Manager Card
PollWorker Card
SYSADMIN Card
Security Seales Red
4-port Ultra Slim USB 3.0 Data Hub
HID OMNIKEY 3121 Card Reader



## 4. FUNCTIONAL TESTING

Testing was performed in Wheat Ridge, Colorado.

Examination was performed at the following standard ambient conditions and tolerances:

- Temperature: 68–75° F ( $\pm 3.6^{\circ}\text{F}$ )
- Relative Humidity: Local Site Humidity
- Atmospheric Pressure: Local Site Pressure
- Time Allowable Tolerance:  $\pm 5\%$

During examination, the system was configured as it would be for normal field use. This includes connecting all supporting equipment and peripherals.

### 4.1.1 Functional Testing

Functional testing was performed on the VxSuite voting system to determine that every functional piece of the system is accurate and complete, to the State of New Hampshire requirements, as described below.

#### 1. Individual paper ballot for each voter.

SLI Compliance confirmed that a paper ballot is produced or provided for each voting session. Elections support multiple ballot styles.

#### Ability to read New Hampshire ballots as prepared by the Secretary of State in accordance with state law.

SLI Compliance confirmed that the system, central (**VxCentralScan**) and precinct (**VxScan**), can read a ballot created to meet the requirements of New Hampshire law as prepared by the Secretary of State and have been approved for use in testing by the State.

#### 2. Verifiable chain of custody for each ballot once introduced into the machine.

SLI Compliance confirmed for central (**VxCentralScan**) and precinct (**VxScan**), that the chain of custody can be maintained by checking the security of the ballot box, including locks, seals, and any other tamper evident access controls.

SLI Compliance confirmed for central (**VxCentralScan**) and precinct (**VxScan**), that **VxSuite 3.0** documentation outlines the procedures needed to secure the system for transport, voting, and post-election activities.

#### 3. Preservation and security of paper ballot for hand recounts.

SLI Compliance confirmed VotingWorks documentation for central (**VxCentralScan**) and precinct (**VxScan**), provides information on proper paper handling and secure ballot storage and tracking procedures.

**4. No networking capacity, including but not limited to the ability to being connected to the internet or other networks or vote counting devices, or utilizing a technology which can be compromised.**

SLI Compliance confirmed in a review of code for ems (**VxAdmin**), central (**VxCentralScan**) and precinct (**VxScan**), that networking functionality is not present in the software.

SLI Compliance confirmed in a review of ems (**VxAdmin**), central (**VxCentralScan**) and precinct (**VxScan**), that networking functionality is not present in the system.

**5. Protection of voter privacy.**

SLI Compliance confirmed by setting up the system, ems (**VxAdmin**), central (**VxCentralScan**) and precinct (**VxScan**), based on documentation provided by VotingWorks to verify that the system can be configured and set up in accordance with best practices to protect voter privacy and maintain ballot secrecy.

**6. Verifiable security of each machine before, during and after voting, including security locks, key or seals.**

SLI Compliance confirmed that the chain of custody can be maintained by checking the security of the ballot box, including locks, seals, and any other tamper evident access controls. This applied to central (**VxCentralScan**) and precinct (**VxScan**).

SLI Compliance confirmed security protocols are in place to protect any USBs, ports, activation cards, access points, ATIs, password protected BIOS, etc. This applied to ems (**VxAdmin**), central (**VxCentralScan**) and precinct (**VxScan**).

SLI Compliance confirmed that VotingWorks documentation accurately describes security and access control procedures needed to maintain system security and integrity. This applied to ems (**VxAdmin**), central (**VxCentralScan**) and precinct (**VxScan**).

**7. Redundancy capacity for recording votes (dual record of votes in addition to retention of original paper ballots).**

SLI Compliance confirmed that paper ballots can be retained following state and/or vendor recommended ballot storage and retention requirements for central (**VxCentralScan**) and precinct (**VxScan**).

SLI Compliance confirmed that votes are recorded, for central (**VxCentralScan**) and precinct (**VxScan**), in a way that provides back up to the paper, should those records be needed for tabulation, audit, or any other purpose identified by the State.

**8. Adequate battery back-up capability.**

SLI Compliance confirmed that the central and precinct scanners, central (**VxCentralScan**) and precinct (**VxScan**), meet VVSG 2.0 battery backup requirements.

**9. Availability of service and parts.**

VotingWorks will provide, to the State, documentation to confirm the availability of parts, replacement equipment, and/or ancillary items needed to set up or operate the voting system, ems (**VxAdmin**), central (**VxCentralScan**) and precinct (**VxScan**).



VotingWorks will provide a service and support plan to the State of New Hampshire for consideration and approval. This documentation was not available for SLI Compliance inspection.

**10. Independent verification of accuracy by appropriate laboratory acceptable to the Ballot Law Commission.**

SLI Compliance confirmed, via conduction of an accuracy test that meets the requirements of VVSG 2.0, the accuracy of both scanners, central (**VxCentralScan**) and precinct (**VxScan**). VVSG 2.0 requires a minimum 10 million ballot marking positions to be processed for the whole system, over the course of testing. VVSG 1.0 calls for 1.6 million ballot marking positions per component.

SLI Compliance processed 1.7 million ballot marking positions for the precinct scanner (**VxScan**) and 8.3 million ballot marking positions for the central count scanner (**VxCentralScan**).

**11. Compliance with all requirements for devices found in NHRSA 656:42 or elsewhere in state law.**

NHRSA 656:42:VII

- Each electronic ballot counting device shall have a removable memory device which can be secured in the device with a tamper evident seal that will disclose unauthorized access to the hardware and software inside the device
- Electronic ballot counting devices that are stored in a canvas bag or storage case when not in use shall have a bag or case that capable of being secured with a tamper evident seal.

SLI Compliance confirmed that the chain of custody can be maintained, by checking the security of the ballot box and scanners, including locks, seals, and any other tamper evident access controls, for central (**VxCentralScan**) and precinct (**VxScan**), as applicable to each.

- NHRSA 656:42:VII:d.1.A-C

(d)(1) To help ensure that the counting device cannot be tampered with or improperly accessed, the town or city clerk shall employ electronic ballot counting device seals specified by the secretary of state and seal the electronic ballot counting device in the following areas:

- (A) The connection of the zippers on the closed canvas cover of the counting device carrying bag, case, or the device base for devices stored in their bases.
- (B) The memory device.
- (C) Electronic ballot counting device housing and all ports or access points to the device hardware or software, such that the seal(s) would be broken if the device is accessed.

SLI Compliance confirmed that the chain of custody can be maintained, by checking the security of the ballot box, memory devices and scanners, including locks, seals, and any other tamper evident access controls, for central (**VxCentralScan**) and precinct (**VxScan**), as applicable to each.

- NHRSA 656:42:VII:d.6
    - (6) The counting device and the activity log shall be subject to review by the attorney general or secretary of state at any time.
- SLI Compliance confirmed the availability and access to audit logs as required by the State of New Hampshire. Additionally, that the logs track audit data for ems (**VxAdmin**), central (**VxCentralScan**), and precinct (**VxScan**).

## **12. Capacity to physically separate or otherwise identify ballots with write-in votes.**

SLI Compliance confirmed the ability to separate or identify ballots with write-in votes through reviewing results and cast vote records using the process outlined in VotingWorks documentation, for ems (**VxAdmin**), central (**VxCentralScan**) and precinct (**VxScan**).

## **13. Adequate physical capacity to store large numbers of ballots.**

SLI Compliance confirmed the ballot box can store the number of ballots defined in VotingWorks system documentation, for precinct (**VxScan**).

### *4.1.1.1 Additional Security Examination*

Additional Security examination included:

1. Antivirus/Anti-malware Software: SLI Compliance tested the system for viruses and malware protections, validate by checking if the software detects and removes any malicious files. This was applicable to ems (**VxAdmin**), central (**VxCentralScan**) and precinct (**VxScan**).
2. User Access Controls: SLI Compliance tested the system by attempting to access resources with different user accounts, including those with restricted permissions. Validate by confirming that access is limited based on user role and permissions. This was applicable to ems (**VxAdmin**), central (**VxCentralScan**) and precinct (**VxScan**).
3. Password Policies: SLI Compliance tested the system by attempting to set weak passwords that do not comply with the organization's password policy. SLI validated that the system enforces the policy and requires users to create strong, unique passwords. This was applicable to ems (**VxAdmin**), central (**VxCentralScan**) and precinct (**VxScan**).
4. Secure Network Design: SLI Compliance tested the system by evaluating the network architecture and segmentation, ensuring that critical systems and sensitive data are isolated from public-facing networks. SLI validated the system network design by verifying that the network design follows industry best practices and reduces the attack surface. This was applicable to ems (**VxAdmin**), central (**VxCentralScan**) and precinct (**VxScan**).
5. Encryption: SLI Compliance tested the system by reviewing encryption protocols and standards used for data in transit and at rest. SLI validated the system encryption by confirming that strong encryption algorithms (e.g., AES-256) are implemented, and that encryption keys are securely managed. This was applicable to ems (**VxAdmin**), central (**VxCentralScan**) and precinct (**VxScan**).



6. Vulnerability Scanning: SLI Compliance tested the system by conducting vulnerability scans. This was applicable to ems (**VxAdmin**), central (**VxCentralScan**) and precinct (**VxScan**).
7. Logging and Monitoring: SLI Compliance tested the system by reviewing log management, ensuring that logs are collected, stored, and analyzed to detect anomalies and suspicious activities. SLI validated by conducting a log review exercise to confirm that security events are identified and investigated. This was applicable to ems (**VxAdmin**), central (**VxCentralScan**) and precinct (**VxScan**).
8. SLI Compliance tested the system to ensure integrity of the software as installed on the device throughout the device's lifetime, storage, etc. using VVSG 2.0 Test Assertions related to secure boot & digital signatures. This was applicable to ems (**VxAdmin**), central (**VxCentralScan**) and precinct (**VxScan**).

## 5. APPENDIX A – REQUIREMENTS MATRIX

Requirement	VxAdmin	VxCentralScan	VxScan
• <b>Individual paper ballot for each voter.</b>			
VSTL will confirm that a paper ballot is produced or provided for each voting session.	Pass	Pass	Pass
• <b>Ability to read New Hampshire ballots as prepared by the Secretary of State in accordance with state law.</b>			
VSTL will confirm that the system, both central and precinct, can read a ballot created to meet the requirements of New Hampshire law and have been approved for use in testing by the state.	NA	Pass	Pass
• <b>Verifiable chain of custody for each ballot once introduced into the machine.</b> VSTL will confirm that the chain of custody can be maintained by checking the security of the ballot box, including locks, seals, and any other tamper evident access controls.	NA	Pass	Pass
Additionally, the VSTL will confirm that VotingWorks documentation outlines the procedures needed to secure the system for transport, voting, and post election activities.	NA	Pass	Pass
• <b>Preservation and security of paper ballot for hand recounts.</b>			
VSTL will review VotingWorks documentation on proper paper handling and secure ballot storage and tracking procedures.	NA	Pass	Pass
• <b>No networking capacity, including but not limited to the ability to be connected to the internet or other networks or vote counting devices, or utilizing a technology which can be compromised.</b>			
VSTL will conduct a review of code to ensure networking functionality is not present in the system.	Pass	Pass	Pass
VSTL will conduct a review of system to ensure networking functionality is not present in the system.	Pass	Pass	Pass

<b>• Protection of voter privacy.</b>			
VSTL will set up the system based on documentation provided by VotingWorks to verify that the system can be configured and set up in accordance with best practices to protect voter privacy and maintain ballot secrecy.	Pass	Pass	Pass
<b>• Verifiable security of each machine before, during and after voting, including security locks, key or seals.</b>			
VSTL will confirm that the chain of custody can be maintained by checking the security of the ballot box, including locks, seals, and any other tamper evident access controls.	NA	Pass	Pass
Additionally, the VSTL will review security protocols in place to protect any USBs, ports, activation cards, ATIs, etc.	Pass	Pass	Pass
VSTL will confirm that VotingWorks documentation accurately describes security and access control procedures needed to maintain system security and integrity.	Pass	Pass	Pass
<b>• Redundancy capacity for recording votes (dual record of votes in addition to retention of original paper ballots).</b>			
VSTL will confirm that paper ballots can be retained following state and/or vendor recommended ballot storage and retention requirements.	NA	Pass	Pass
Additionally, the VSTL will confirm that votes are recorded in a way that provides back up to the paper, should those records be needed for tabulation, audit, or any other purpose identified by the State.	NA	Pass	Pass
<b>• Adequate battery back-up capability.</b>			
VSTL will confirm that the central and precinct scanners meet VVSG 2.0 battery back up requirements.	NA	Pass	Pass

<b>• Availability of service and parts.</b>			
VotingWorks will provide documentation to confirm the availability of parts, replacement equipment, and/or ancillary items needed to set up or operate the voting system. VotingWorks will provide a service and support plan to the State of New Hampshire for consideration and approval.	To be provided to State	To be provided to State	To be provided to State
<b>• Independent verification of accuracy by appropriate laboratory acceptable to the Ballot Law Commission.</b>			
VSTL will conduct an accuracy test that meets the requirements of VVSG 2.0 to validate the accuracy of both scanners.	Pass	Pass	Pass
<b>• Compliance with all requirements for devices found in NHRSA 656:42 or elsewhere in state law.</b>			
○ <b>NHRSA 656:42:VII</b>			
○ Each electronic ballot counting device shall have a removable memory device which can be secured in the device with a tamper evident seal that will disclose unauthorized access to the hardware and software inside the device.	NA	Pass	Pass
Electronic ballot counting devices that are stored in a canvas bag or storage case when not in use shall have a bag or case that is capable of being secured with a tamper evident seal.	NA	NA	Pass
VSTL will confirm that the chain of custody can be maintained by checking the security of the ballot box and scanners, including locks, seals, and any other tamper evident access controls.	NA	Pass	Pass
○ <b>NHRSA 656:42:VII:d.1.A-C</b>			
(d)(1) To help ensure that the counting device cannot be tampered with or improperly accessed, the town or city clerk shall employ electronic ballot counting device seals specified by the secretary of state and seal the electronic ballot counting device in the following areas:	NA	Pass	Pass
(A) The connection of the zippers on the closed canvas cover of the counting device carrying bag,	NA	Pass	Pass

case, or the device base for devices stored in their bases.			
(B) The memory device.	NA	Pass	Pass
(C) Electronic ballot counting device housing and all ports or access points to the device hardware or software, such that the seal(s) would be broken if the device is accessed.	NA	Pass	Pass
VSTL will confirm that the chain of custody can be maintained by checking the security of the ballot box and scanners, including locks, seals, and any other tamper evident access controls.	Pass	Pass	Pass
○ <b>NH RSA 656:42:VII:d.6</b>			
(6) The counting device and the activity log shall be subject to review by the attorney general or secretary of state at any time.	Pass	Pass	Pass
The VSTL will confirm the availability and access to audit logs as required by the State of New Hampshire. Additionally, they will confirm that the logs track audit data.	Pass	Pass	Pass
● <b>Capacity to physically separate or otherwise identify ballots with write-in votes.</b>			
VSTL will confirm the ability to separate or identify ballots with write-in votes through reviewing results and cast vote records using the process outlined in VotingWorks documentation.	Pass	Pass	Pass
● <b>Adequate physical capacity to store large numbers of ballots.</b>			
VSTL will confirm the ballot box can store the number of ballots defined in VotingWorks system documentation.	NA	NA	Pass
<b>1.1 Additional Security Considerations</b>			
Additional Security considerations to be reviewed include:			
1. <b>Antivirus/Anti-malware Software:</b> Test the system for viruses and malware protections, validate by checking if the software detects and removes any malicious files.	Pass	Pass	Pass

<p><b>2. User Access Controls:</b> Test by attempting to access resources with different user accounts, including those with restricted permissions. Validate by confirming that access is limited based on user role and permissions.</p>	Pass	Pass	Pass
<p><b>3. Password Policies:</b> Test by attempting to set weak passwords that do not comply with the organization's password policy. Validate by confirming that the system enforces the policy and requires users to create strong, unique passwords.</p>	Pass	Pass	Pass
<p><b>4. Secure Network Design:</b> Test by evaluating the network architecture and segmentation, ensuring that critical systems and sensitive data are isolated from public-facing networks. Validate by verifying that the network design follows industry best practices and reduces the attack surface.</p>	Pass	Pass	Pass
<p><b>5. Encryption:</b> review encryption protocols and standards used for data in transit and at rest. Validate by confirming that strong encryption algorithms (e.g., AES-256) are implemented, and that encryption keys are securely managed.</p>	Pass	Pass	Pass
<p><b>6. Vulnerability Scanning:</b> Test by conducting vulnerability scans. Validate by verifying that identified vulnerabilities are not exploitable through functional review.</p>	Pass	Pass	Pass
<p><b>7. Logging and Monitoring:</b> Test by reviewing log management. ensuring that logs are collected, stored, and analyzed to detect anomalies and suspicious activities. Validate by conducting a log review exercise to confirm that security events are identified and investigated.</p>	Pass	Pass	Pass
<p><b>8. Mechanisms to ensure integrity of the software as installed on the device throughout the device's lifetime, storage, etc. using VVSG 2.0 Test Assertions related to secure boot &amp; digital signatures.</b></p>	Pass	Pass	Pass

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## End of Test Report

---

# Attachment

#2

### INSTRUCTIONS TO VOTERS

**1. To Vote.** Completely fill in the oval  to the right of your choice. For each office vote for not more than the number of candidates stated in the sentence: "Vote for not more than \_\_\_\_." If you vote for more than the stated number of candidates, your vote for that office will not be counted.

**2. To Vote by Write-In.** To vote for a person whose name is not printed on the ballot, write in the name of the person in the "write-in" space. Completely fill in the oval  to the right of your choice.

### OFFICIAL BALLOT FOR TEST BALLOT GENERAL ELECTION JULY 12, 2022

Offices	Democratic Candidates	Republican Candidates	Other Candidates	Write-in Candidates
For Governor Vote for not more than 1	Josiah Bartlett <input type="radio"/>	Hannah Dustin <input type="radio"/>	Libertarian John Spencer <input type="radio"/>	Governor <input type="radio"/>
For United States Senator Vote for not more than 1	John Langdon <input type="radio"/>	William Preston <input type="radio"/>		United States Senator <input type="radio"/>
For Representative in Congress Vote for not more than 1	Jeremiah Smith <input type="radio"/>	Nicholas Gilman <input type="radio"/>	Independent Richard Coote <input type="radio"/>	Representative in Congress <input type="radio"/>
For Executive Councilor Vote for not more than 1	Anne Waldron <input type="radio"/>	Daniel Webster <input type="radio"/>		Executive Councilor <input type="radio"/>
For State Senator Vote for not more than 1	James Poole <input type="radio"/>	Matthew Thornton <input type="radio"/>		State Senator <input type="radio"/>
For State Representatives Hillsborough District 34 Vote for not more than 3	Obadiah Carrigan <input type="radio"/> Mary Baker Eddy <input type="radio"/> Samuel Bell <input type="radio"/>	Samuel Livermore <input type="radio"/> Elijah Miller <input type="radio"/> Isaac Hill <input type="radio"/>	Libertarian Abigail Bartlett <input type="radio"/> Libertarian Jacob Freese <input type="radio"/>	State Representatives Hillsborough District 34 <input type="radio"/> State Representatives Hillsborough District 34 <input type="radio"/> State Representatives Hillsborough District 34 <input type="radio"/>
For State Representative Hillsborough District 37 Vote for not more than 1	Abeil Foster <input type="radio"/>	Charles H. Hersey <input type="radio"/>	Libertarian William Lovejoy <input type="radio"/>	State Representative Hillsborough District 37 <input type="radio"/>

BALLOT CONTINUES ON BACK - TURN OVER



<b>Offices</b>	<b>Democratic Candidates</b>	<b>Republican Candidates</b>	<b>Other Candidates</b>	<b>Write-in Candidates</b>
For <b>Sheriff</b> Vote for not more than 1	Edward Randolph <input type="radio"/>	Edward Randolph <input type="radio"/>		Sheriff <input type="radio"/>
For <b>County Attorney</b> Vote for not more than 1	Ezra Bartlett <input type="radio"/>	Mary Woolson <input type="radio"/>		County Attorney <input type="radio"/>
For <b>County Treasurer</b> Vote for not more than 1	John Smith <input type="radio"/>	Jane Jones <input type="radio"/>		County Treasurer <input type="radio"/>
For <b>Register of Deeds</b> Vote for not more than 1	John Mann <input type="radio"/>	Ellen A. Stileman <input type="radio"/>		Register of Deeds <input type="radio"/>
For <b>Register of Probate</b> Vote for not more than 1	Nathaniel Parker <input type="radio"/>	Claire Cutts <input type="radio"/>		Register of Probate <input type="radio"/>
For <b>County Commissioner</b> Vote for not more than 1	Ichabod Goodwin <input type="radio"/>	Valbe Cady <input type="radio"/>		County Commissioner <input type="radio"/>

### **CONSTITUTIONAL AMENDMENT QUESTIONS**

Constitutional Amendments Proposed by the General Court

1. Question Proposed pursuant to Part II, Article 100 of the New Hampshire Constitution.

Shall there be a convention to amend or revise the constitution?

Yes

No

# Attachment

#3

2021

Open to Public  
InspectionDepartment of the Treasury  
Internal Revenue Service

## Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

- Do not enter social security numbers on this form as it may be made public.
- Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

A For the 2021 calendar year, or tax year beginning

, 2021, and ending

, 20

B Check if applicable:

- Address change
- Name change
- Initial return
- Final return/terminated
- Amended return
- Application pending

C  
VotingWorks  
548 Market St Ste 53001  
San Francisco, CA 94104-5401

D Employer identification number

83-2910494

E Telephone number

510-806-8333

G Gross receipts \$ 4,033,953.

F Name and address of principal officer: Ben Adida  
Same As C Above

H(a) Is this a group return for subordinates?  Yes  NoH(b) Are all subordinates included?  Yes  No  
If "No," attach a list. See instructions.

H(c) Group exemption number ►

I Tax-exempt status:  501(c)(3)  501(c) ( ) (insert no.)  4947(a)(1) or  527J Website: ► <https://voting.works>K Form of organization:  Corporation  Trust  Association  Other ► L Year of formation: 2018 M State of legal domicile: CA

## Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: VotingWorks is a non-partisan, non-profit dedicated to building secure and affordable election technology to increase voter trust in elections.		
	2 Check this box ► <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3 Number of voting members of the governing body (Part VI, line 1a) .....		
	4 Number of independent voting members of the governing body (Part VI, line 1b) .....		
	5 Total number of individuals employed in calendar year 2021 (Part V, line 2a) .....		
	6 Total number of volunteers (estimate if necessary) .....		
	7a Total unrelated business revenue from Part VIII, column (C), line 12 .....		
	b Net unrelated business taxable income from Form 990-T, Part I, line 11 .....		
	8 Contributions and grants (Part VIII, line 1h) .....		
	9 Program service revenue (Part VIII, line 2g) .....		
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) .....		
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) .....		
Revenue	12 Total revenue – add lines 8 through 11 (must equal Part VIII, column (A), line 12) .....		
	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) .....		
	14 Benefits paid to or for members (Part IX, column (A), line 4) .....		
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) .....		
	16a Professional fundraising fees (Part IX, column (A), line 11e) .....		
	b Total fundraising expenses (Part IX, column (D), line 25) ► 208,623.		
	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) .....		
	18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) .....		
	19 Revenue less expenses. Subtract line 18 from line 12 .....		
	Beginning of Current Year		
Expenses	20 Total assets (Part X, line 16) .....	5,040,831.	5,045,508.
	21 Total liabilities (Part X, line 26) .....	403,305.	197,153.
	22 Net assets or fund balances. Subtract line 21 from line 20 .....	4,637,526.	4,848,355.
	End of Year		
Net Assets or Fund Balances			

## Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	► Signature of officer	Date
	► Janine Trame	Treas/Sec/Staff
	Type or print name and title	
Paid Preparer Use Only	Print/Type preparer's name <b>Felix Gorrindo</b>	Preparer's  Date 11/02/2022 Check <input type="checkbox"/> if self-employed PTIN P01658413
	Firm's name ► Crosby & Kaneda CPAs LLP	Firm's EIN ► N/A
	Firm's address ► 1970 Broadway STE 930 Oakland, CA 94612	Phone no. (510) 835-2727

May the IRS discuss this return with the preparer shown above? See instructions .....

 Yes  No

BAA For Paperwork Reduction Act Notice, see the separate instructions.

TEEA0101L 09/22/21

Form 990 (2021)

## Application for Automatic Extension of Time To File an Exempt Organization Return

OMB No. 1545-0047

► File a separate application for each return.

► Go to [www.irs.gov/Form8868](http://www.irs.gov/Form8868) for the latest information.

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit [www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits](http://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits).

**Automatic 6-Month Extension of Time.** Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print	Name of exempt organization or other filer, see instructions. <b>VotingWorks</b>	Taxpayer identification number (TIN) <b>83-2910494</b>
File by the due date for filing your return. See instructions.	Number, street, and room or suite number. If a P.O. box, see instructions. <b>548 Market St Ste 53001</b>	City, town or post office, state, and ZIP code. For a foreign address, see instructions. <b>San Francisco, CA 94104-5401</b>

Enter the Return Code for the return that this application is for (file a separate application for each return) ..... **01**

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (section 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12
Form 990-T (corporation)	07		

- The books are in the care of ► Janine Trame -----

Telephone No. ► 510-806-8333 Fax No. ►

- If the organization does not have an office or place of business in the United States, check this box ..... ►
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) ..... If this is for the whole group, check this box ..... ►  . If it is for part of the group, check this box ... ►  and attach a list with the names and TINs of all members the extension is for.

1 I request an automatic 6-month extension of time until 11/15, 2022, to file the exempt organization return for the organization named above. The extension is for the organization's return for:

- calendar year 2021 or
- tax year beginning \_\_\_\_\_, 20\_\_\_\_\_, and ending \_\_\_\_\_, 20\_\_\_\_\_.

2 If the tax year entered in line 1 is for less than 12 months, check reason:  Initial return  Final return  
 Change in accounting period

3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions .....	3a \$ 0.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit .....	3b \$ 0.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.....	3c \$ 0.

**Caution:** If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

**BAA For Privacy Act and Paperwork Reduction Act Notice, see instructions.**

Form 8868 (Rev. 1-2022)

**Part III Statement of Program Service Accomplishments**Check if Schedule O contains a response or note to any line in this Part III ..... 

- 1** Briefly describe the organization's mission:

Our mission is to strengthen democracy by making election technology more trustworthy - more transparent, simple, and secure.

- 2** Did the organization undertake any significant program services during the year which were not listed on the prior

Form 990 or 990-EZ? .....  Yes  No

If "Yes," describe these new services on Schedule O.

- 3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? .....  Yes  No

If "Yes," describe these changes on Schedule O.

- 4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

**4a** (Code: \_\_\_\_\_) (Expenses \$ 2,104,727. including grants of \$ \_\_\_\_\_) (Revenue \$ 9,064.)

We expanded our product offering for Machines with the addition of a precinct scanner. The addition of this scanner to our suite of equipment enabled us to appeal to more counties. We signed contracts with 5 counties in 2021, resulting in shipped equipment and revenue in 2022.

**4b** (Code: \_\_\_\_\_) (Expenses \$ 728,360. including grants of \$ \_\_\_\_\_) (Revenue \$ 316,440.)

Arlo in 2021: 8 paid subscriptions: CA, MI, PA, WA, VA, NV, GA, RI 2 states standing up their own instances of Arlo: NC, CT Added functionality to support all types of RLAs (ballot comparison, ballot polling, batch comparison, and a ballot comparison/ballot polling hybrid). Two states used and hosted the open source software themselves. Continued to manage and facilitate pilots in ~10 states

**4c** (Code: \_\_\_\_\_) (Expenses \$ 409,318. including grants of \$ \_\_\_\_\_) (Revenue \$ \_\_\_\_\_)

Other program accomplishments: (ERR, RBM, VR) explored and vetted an election results reporting tool

**4d** Other program services (Describe on Schedule O.)

(Expenses \$ \_\_\_\_\_ including grants of \$ \_\_\_\_\_) (Revenue \$ \_\_\_\_\_)

**4e** Total program service expenses ► 3,242,405.

**Part IV Checklist of Required Schedules**

	<b>Yes</b>	<b>No</b>
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A .....	1 X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors?</i> See instructions .....	2 X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I .....	3 X	
4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II .....	4 X	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III .....	5 X	
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I .....	6 X	
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part II .....	7 X	
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III .....	8 X	
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV .....	9 X	
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If 'Yes,' complete Schedule D, Part V .....	10 X	
11 If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI .....	11a X	
b Did the organization report an amount for investments – other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII .....	11b X	
c Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII .....	11c X	
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX .....	11d X	
e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X .....	11e X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part XI .....	11f X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI and XII .....	12a X	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional .....	12b X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E .....	13 X	
14a Did the organization maintain an office, employees, or agents outside of the United States? .....	14a X	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV .....	14b X	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If 'Yes,' complete Schedule F, Parts II and IV .....	15 X	
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If 'Yes,' complete Schedule F, Parts III and IV .....	16 X	
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I. See instructions .....	17 X	
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II .....	18 X	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III .....	19 X	
20a Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H .....	20a X	
b If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return? .....	20b X	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II .....	21 X	

**Part IV Checklist of Required Schedules (continued)**

	<b>Yes</b>	<b>No</b>
<b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III.....	<b>22</b>	X
<b>23</b> Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If 'Yes,' complete Schedule J.....	<b>23</b>	X
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No,' go to line 25a.....	<b>24a</b>	X
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?.....	<b>24b</b>	
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?.....	<b>24c</b>	
<b>d</b> Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?.....	<b>24d</b>	
<b>25a</b> <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I.....	<b>25a</b>	X
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I.....	<b>25b</b>	X
<b>26</b> Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part II.....	<b>26</b>	X
<b>27</b> Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If 'Yes,' complete Schedule L, Part III.....	<b>27</b>	X
<b>28</b> Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):		
<b>a</b> A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If 'Yes,' complete Schedule L, Part IV.....	<b>28a</b>	X
<b>b</b> A family member of any individual described in line 28a? If 'Yes,' complete Schedule L, Part IV.....	<b>28b</b>	X
<b>c</b> A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If 'Yes,' complete Schedule L, Part IV.....	<b>28c</b>	X
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M.....	<b>29</b>	X
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M.....	<b>30</b>	X
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I.....	<b>31</b>	X
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II.....	<b>32</b>	X
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I.....	<b>33</b>	X
<b>34</b> Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1.....	<b>34</b>	X
<b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)?.....	<b>35a</b>	X
<b>b</b> If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2.....	<b>35b</b>	
<b>36</b> <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2.....	<b>36</b>	X
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI.....	<b>37</b>	X
<b>38</b> Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O.....	<b>38</b>	X

**Part V Statements Regarding Other IRS Filings and Tax Compliance**Check if Schedule O contains a response or note to any line in this Part V..... 

	<b>Yes</b>	<b>No</b>
<b>1a</b> Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable.....	<b>1a</b>	16
<b>b</b> Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable.....	<b>1b</b>	0
<b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?.....	<b>1c</b>	X

**Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)**

		<b>Yes</b>	<b>No</b>
<b>2a</b> Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.....	<b>2a</b>		16
<b>b</b> If at least one is reported on line 2a, did the organization file all required federal employment tax returns?.....	<b>2b</b>	X	
Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			
<b>3a</b> Did the organization have unrelated business gross income of \$1,000 or more during the year?.....	<b>3a</b>	X	
<b>b</b> If 'Yes,' has it filed a Form 990-T for this year? If 'No' to line 3b, provide an explanation on Schedule O.....	<b>3b</b>		
<b>4a</b> At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?.....	<b>4a</b>	X	
b If 'Yes,' enter the name of the foreign country►  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
<b>5a</b> Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?.....	<b>5a</b>	X	
<b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?.....	<b>5b</b>	X	
<b>c</b> If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?.....	<b>5c</b>		
<b>6a</b> Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?.....	<b>6a</b>	X	
<b>b</b> If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?.....	<b>6b</b>		
<b>7 Organizations that may receive deductible contributions under section 170(c).</b>			
<b>a</b> Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?.....	<b>7a</b>	X	
<b>b</b> If 'Yes,' did the organization notify the donor of the value of the goods or services provided?.....	<b>7b</b>		
<b>c</b> Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?.....	<b>7c</b>	X	
<b>d</b> If 'Yes,' indicate the number of Forms 8282 filed during the year.....	<b>7d</b>		
<b>e</b> Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?.....	<b>7e</b>	X	
<b>f</b> Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?.....	<b>7f</b>	X	
<b>g</b> If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?.....	<b>7g</b>		
<b>h</b> If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?.....	<b>7h</b>		
<b>8 Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?.....	<b>8</b>		
<b>9 Sponsoring organizations maintaining donor advised funds.</b>			
<b>a</b> Did the sponsoring organization make any taxable distributions under section 4966?.....	<b>9a</b>		
<b>b</b> Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?.....	<b>9b</b>		
<b>10 Section 501(c)(7) organizations.</b> Enter:			
<b>a</b> Initiation fees and capital contributions included on Part VIII, line 12.....	<b>10a</b>		
<b>b</b> Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.....	<b>10b</b>		
<b>11 Section 501(c)(12) organizations.</b> Enter:			
<b>a</b> Gross income from members or shareholders.....	<b>11a</b>		
<b>b</b> Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.).....	<b>11b</b>		
<b>12a Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?.....	<b>12a</b>		
<b>b</b> If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year.....	<b>12b</b>		
<b>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</b>			
<b>a</b> Is the organization licensed to issue qualified health plans in more than one state?.....	<b>13a</b>		
Note: See the instructions for additional information the organization must report on Schedule O.			
<b>b</b> Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.....	<b>13b</b>		
<b>c</b> Enter the amount of reserves on hand.....	<b>13c</b>		
<b>14a</b> Did the organization receive any payments for indoor tanning services during the tax year?.....	<b>14a</b>	X	
<b>b</b> If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation on Schedule O.....	<b>14b</b>		
<b>15</b> Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?.....	<b>15</b>	X	
If 'Yes,' see the instructions and file Form 4720, Schedule N.			
<b>16</b> Is the organization an educational institution subject to the section 4968 excise tax on net investment income?.....	<b>16</b>	X	
If 'Yes,' complete Form 4720, Schedule O.			
<b>17 Section 501(c)(21) organizations.</b> Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953?.....	<b>17</b>		
If 'Yes,' complete Form 6069.			

**Part VI Governance, Management, and Disclosure.** For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI. ....

### Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year. .... If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.	3	
1b	Enter the number of voting members included on line 1a, above, who are independent. ....	2	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? ....	X	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? ....	X	
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? ....	X	
5	Did the organization become aware during the year of a significant diversion of the organization's assets? ....	X	
6	Did the organization have members or stockholders? ....	X	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? ....	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? ....		
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a	The governing body? ....		
b	Each committee with authority to act on behalf of the governing body? ....		
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses on Schedule O. ....		
9		X	

### Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates? ....	X	
b	If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? ....		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? ....		
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990. ....	See Schedule O	
12a	Did the organization have a written conflict of interest policy? If 'No,' go to line 13. ....	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? ....		
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe on Schedule O how this was done. ....		
13	Did the organization have a written whistleblower policy? ....		
14	Did the organization have a written document retention and destruction policy? ....		
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official. ....	See Schedule O	
b	Other officers or key employees of the organization. ....	See Schedule O	
	If 'Yes' to line 15a or 15b, describe the process on Schedule O. See instructions.		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? ....		
b	If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? ....		
16b			

### Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed ► CA
- 18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
- Own website     Another's website     Upon request     Other (explain on Schedule O)
- 19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. ....
- See Schedule O
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records ►
- Janine Trame 548 Market St Ste 53001 San Francisco CA 94104-5401 510-806-8333

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII.....

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1 a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See the instructions for definition of 'key employee.'

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organi- zations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)				(D) Reportable compensation from the organization (W-2/1099- MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099- MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations	
		Individual trustee	Institutional trustee	Officer	Key employee	Highest compensated			
(1) Benjamin Michael Adida Executive Dir.	40 0	X		X			274,090.	0.	36,855.
(2) Steve Trout Head Gov Relations	40 0				X		185,940.	0.	30,454.
(3) Matthew A Pasternack President	40 0			X			185,716.	0.	27,459.
(4) Caroline Mars Head Engineering	40 0				X		184,987.	0.	17,395.
(5) Matt Roe Customer Dev Lead	40 0				X		173,889.	0.	17,148.
(6) Brian P Donovan Software Engineer	32 0				X		156,344.	0.	27,279.
(7) Morgan Love Software Engineer	32 0				X		155,588.	0.	16,043.
(8) Janine Trame Treas/Sec/Staff	40 0			X			120,559.	0.	10,748.
(9) John Lilly Director	1 0	X					0.	0.	0.
(10) Ryan Merkley Director	1 0	X					0.	0.	0.
(11)									
(12)									
(13)									
(14)									

**Part VII | Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)**

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)				(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations	
		Individual trustee or director	Officer	Institutional trustee	Key employee	Highest compensated employee	Former		
(15)									
(16)									
(17)									
(18)									
(19)									
(20)									
(21)									
(22)									
(23)									
(24)									
(25)									

1 b Subtotal .....	► 1,437,113.	0.	183,381.
c Total from continuation sheets to Part VII, Section A .....	► 0.	0.	0.
d Total (add lines 1b and 1c) .....	► 1,437,113.	0.	183,381.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 14

- |   | Yes | No |
|---|-----|----|
| 3 Did the organization list any <b>former</b> officer, director, trustee, key employee, or highest compensated employee on line 1a? If 'Yes,' complete Schedule J for such individual.  | 3   | X  |
| 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If 'Yes,' complete Schedule J for such individual. | 4   | X  |
| 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If 'Yes,' complete Schedule J for such person.                       | 5   | X  |

**Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ► 0

**Part VIII Statement of Revenue**Check if Schedule O contains a response or note to any line in this Part VIII ..... 

		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
<b>Contributions, Gifts, Grants, and Other Similar Amounts</b>	<b>1 a</b> Federated campaigns .....	<b>1a</b>			
	<b>b</b> Membership dues.....	<b>1b</b>			
	<b>c</b> Fundraising events.....	<b>1c</b>			
	<b>d</b> Related organizations .....	<b>1d</b>			
	<b>e</b> Government grants (contributions) .....	<b>1e</b>			
	<b>f</b> All other contributions, gifts, grants, and similar amounts not included above .....	<b>1f</b> 3,745,959.			
	<b>g</b> Noncash contributions included in lines 1a-1f.....	<b>1g</b> 566,557.			
	<b>h Total.</b> Add lines 1a-1f..... ►	<b>3,745,959.</b>			
<b>Program Service Revenue</b>		<b>Business Code</b>			
	<b>2 a</b> Subscriptions.....	<b>900099</b> 271,242.	<b>271,242.</b>		
	<b>b</b> Services.....	<b>900099</b> 54,262.	<b>54,262.</b>		
	<b>c</b> -----				
	<b>d</b> -----				
	<b>e</b> -----				
	<b>f</b> All other program service revenue.....				
	<b>g Total.</b> Add lines 2a-2f..... ►	<b>325,504.</b>			
	<b>3</b> Investment income (including dividends, interest, and other similar amounts) .....	<b>► -37,510.</b>			<b>-37,510.</b>
	<b>4</b> Income from investment of tax-exempt bond proceeds				
	<b>5</b> Royalties.....				
	<b>6 a</b> Gross rents .....	(i) Real	(ii) Personal		
	<b>6a</b>				
	<b>6b</b>				
	<b>6c</b>				
	<b>d</b> Net rental income or (loss)..... ►				
	<b>7 a</b> Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other		
	<b>7a</b>				
	<b>b</b> Less: cost or other basis and sales expenses				
	<b>7b</b>				
	<b>c</b> Gain or (loss).....	<b>7c</b>			
	<b>d</b> Net gain or (loss)..... ►				
	<b>8 a</b> Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18 .....	<b>8a</b>			
	<b>b</b> Less: direct expenses.....	<b>8b</b>			
	<b>c</b> Net income or (loss) from fundraising events .....	►			
	<b>9 a</b> Gross income from gaming activities. See Part IV, line 19 .....	<b>9a</b>			
	<b>b</b> Less: direct expenses.....	<b>9b</b>			
	<b>c</b> Net income or (loss) from gaming activities..... ►				
	<b>10 a</b> Gross sales of inventory, less..... returns and allowances.....	<b>10a</b>			
	<b>b</b> Less: cost of goods sold....	<b>10b</b>			
	<b>c</b> Net income or (loss) from sales of inventory..... ►				
<b>Miscellaneous Revenue</b>		<b>Business Code</b>			
	<b>11 a</b> -----				
	<b>b</b> -----				
	<b>c</b> -----				
	<b>d</b> All other revenue.....				
	<b>e Total.</b> Add lines 11a-11d..... ►				
	<b>12 Total revenue.</b> See instructions..... ►	<b>4,033,953.</b>	<b>325,504.</b>	<b>0.</b>	<b>-37,510.</b>

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX. 

<b>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</b>	<b>(A) Total expenses</b>	<b>(B) Program service expenses</b>	<b>(C) Management and general expenses</b>	<b>(D) Fundraising expenses</b>
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21.....				
2 Grants and other assistance to domestic individuals. See Part IV, line 22 .....				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members .....				
5 Compensation of current officers, directors, trustees, and key employees .....	664,381.	407,506.	125,700.	131,175.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).....	0.	0.	0.	0.
7 Other salaries and wages .....	1,768,682.	1,643,407.	70,107.	55,168.
8 Pension plan accrals and contributions (include section 401(k) and 403(b) employer contributions).....	72,833.	68,682.	2,592.	1,559.
9 Other employee benefits .....	166,659.	152,877.	7,567.	6,215.
10 Payroll taxes .....	164,749.	139,766.	12,939.	12,044.
11 Fees for services (nonemployees):				
a Management .....				
b Legal .....	29,640.	17,833.	11,807.	
c Accounting.....	79,300.		79,300.	
d Lobbying.....				
e Professional fundraising services. See Part IV, line 17...				
f Investment management fees.....				
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule O.).....	137,059.	98,435.	38,624.	
12 Advertising and promotion .....	62,782.	62,154.	628.	
13 Office expenses .....	22,677.	21,449.	966.	262.
14 Information technology.....	53,065.	53,065.		
15 Royalties.....				
16 Occupancy.....	69,818.	69,554.	255.	9.
17 Travel.....	95,210.	94,637.	323.	250.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials.....				
19 Conferences, conventions, and meetings.....				
20 Interest.....				
21 Payments to affiliates.....				
22 Depreciation, depletion, and amortization .....				
23 Insurance.....	3,419.	3,154.	174.	91.
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.).....				
a Equipment & supplies - R&D .....	378,585.	378,585.		
b Equipment research .....	28,219.	20,989.	6,960.	270.
c Dues, license & service fees .....	23,752.	10,236.	11,936.	1,580.
d Other .....	2,294.	76.	2,218.	
e All other expenses.....				
25 Total functional expenses. Add lines 1 through 24e....	3,823,124.	3,242,405.	372,096.	208,623.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► <input type="checkbox"/> if following SOP 98-2 (ASC 958-720). ....				

**Part X Balance Sheet**Check if Schedule O contains a response or note to any line in this Part X ..... 

		<b>(A)</b> Beginning of year	<b>(B)</b> End of year
	<b>1</b> Cash – non-interest-bearing.....	4,111,205.	<b>1</b> 4,181,579.
	<b>2</b> Savings and temporary cash investments.....	2	
	<b>3</b> Pledges and grants receivable, net.....	156,427.	<b>3</b> 125,000.
	<b>4</b> Accounts receivable, net .....	404,716.	<b>4</b> 2,650.
	<b>5</b> Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons.....	5	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .....	6	
	<b>7</b> Notes and loans receivable, net.....	7	
	<b>8</b> Inventories for sale or use.....	353,636.	<b>8</b> 162,149.
	<b>9</b> Prepaid expenses and deferred charges.....	14,847.	<b>9</b> 20,731.
<b>Assets</b>	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D.....	<b>10a</b>	
	<b>b</b> Less: accumulated depreciation.....	<b>10b</b>	<b>10c</b>
	<b>11</b> Investments – publicly traded securities.....	11	553,399.
	<b>12</b> Investments – other securities. See Part IV, line 11.....	12	
	<b>13</b> Investments – program-related. See Part IV, line 11.....	13	
	<b>14</b> Intangible assets.....	14	
	<b>15</b> Other assets. See Part IV, line 11.....	15	
	<b>16 Total assets.</b> Add lines 1 through 15 (must equal line 33).....	5,040,831.	<b>16</b> 5,045,508.
	<b>17</b> Accounts payable and accrued expenses.....	289,045.	<b>17</b> 116,158.
	<b>18</b> Grants payable .....	18	
	<b>19</b> Deferred revenue .....	114,260.	<b>19</b> 80,995.
	<b>20</b> Tax-exempt bond liabilities.....	20	
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D.....	21	
	<b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons.....	22	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties.....	23	
	<b>24</b> Unsecured notes and loans payable to unrelated third parties.....	24	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D.	25	
	<b>26 Total liabilities.</b> Add lines 17 through 25.....	403,305.	<b>26</b> 197,153.
<b>Liabilities</b>	<b>Organizations that follow FASB ASC 958, check here ►</b> <input checked="" type="checkbox"/> <b>and complete lines 27, 28, 32, and 33.</b>		
	<b>27</b> Net assets without donor restrictions.....	4,637,526.	<b>27</b> 4,723,355.
	<b>28</b> Net assets with donor restrictions.....	28	125,000.
	<b>Organizations that do not follow FASB ASC 958, check here ►</b> <input type="checkbox"/> <b>and complete lines 29 through 33.</b>		
	<b>29</b> Capital stock or trust principal, or current funds.....	29	
	<b>30</b> Paid-in or capital surplus, or land, building, or equipment fund.....	30	
	<b>31</b> Retained earnings, endowment, accumulated income, or other funds.....	31	
	<b>32</b> Total net assets or fund balances.....	4,637,526.	<b>32</b> 4,848,355.
	<b>33</b> Total liabilities and net assets/fund balances.....	5,040,831.	<b>33</b> 5,045,508.

**Part XI Reconciliation of Net Assets**Check if Schedule O contains a response or note to any line in this Part XI. .... 

1 Total revenue (must equal Part VIII, column (A), line 12).....	1	4,033,953.
2 Total expenses (must equal Part IX, column (A), line 25).....	2	3,823,124.
3 Revenue less expenses. Subtract line 2 from line 1.....	3	210,829.
4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)).....	4	4,637,526.
5 Net unrealized gains (losses) on investments.....	5	
6 Donated services and use of facilities.....	6	
7 Investment expenses.....	7	
8 Prior period adjustments.....	8	
9 Other changes in net assets or fund balances (explain on Schedule O).....	9	0.
10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)).....	10	4,848,355.

**Part XII Financial Statements and Reporting**Check if Schedule O contains a response or note to any line in this Part XII. .... 

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____		
If the organization changed its method of accounting from a prior year or checked 'Other,' explain on Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? .....	2a	X
If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:		
<input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		
2b Were the organization's financial statements audited by an independent accountant? .....	2b	X
If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:		
<input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		
2c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? .....	2c	X
If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.		
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? .....	3a	X
b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits .....	3b	

**SCHEDULE A**  
(Form 990)

Department of the Treasury  
Internal Revenue Service

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2021**

**Open to Public  
Inspection**

Name of the organization

VotingWorks

Employer identification number

83-2910494

**Part I Reason for Public Charity Status.** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1  A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2  A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990).)
- 3  A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4  A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: -----
- 5  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6  A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8  A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9  An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: -----
- 10  An organization that normally receives (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11  An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
  - a  **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
  - b  **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
  - c  **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
  - d  **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
  - e  Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
  - f Enter the number of supported organizations .....
  - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
<b>Total</b>						

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.").....			5,530,825.	588,176.	3,745,959.	9,864,960.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.....						0.
3 The value of services or facilities furnished by a governmental unit to the organization without charge....						0.
<b>4 Total.</b> Add lines 1 through 3....	0.	0.	5,530,825.	588,176.	3,745,959.	9,864,960.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) .....						802,964.
<b>6 Public support.</b> Subtract line 5 from line 4.....						9,061,996.

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7 Amounts from line 4.....	0.	0.	5,530,825.	588,176.	3,745,959.	9,864,960.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources.....					146.	146.
9 Net income from unrelated business activities, whether or not the business is regularly carried on.....						0.
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.).....						0.
<b>11 Total support.</b> Add lines 7 through 10.....						9,865,106.
12 Gross receipts from related activities, etc. (see instructions).....					12	1,929,934.
<b>13 First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> ..... ► <input checked="" type="checkbox"/>						

**Section C. Computation of Public Support Percentage**

14 Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f)).....	14	%
15 Public support percentage from 2020 Schedule A, Part II, line 14.....	15	%
<b>16a 33-1/3% support test—2021.</b> If the organization did not check the box on line 13, and line 14 is 33-1/3% or more, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization..... ► <input type="checkbox"/>		
<b>b 33-1/3% support test—2020.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33-1/3% or more, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization..... ► <input type="checkbox"/>		
<b>17a 10%-facts-and-circumstances test—2021.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here</b> . Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization..... ► <input type="checkbox"/>		
<b>b 10%-facts-and-circumstances test—2020.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here</b> . Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization..... ► <input type="checkbox"/>		
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions... ► <input type="checkbox"/>		

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.').....						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose. ....						
3 Gross receipts from activities that are not an unrelated trade or business under section 513. ....						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. ....						
5 The value of services or facilities furnished by a governmental unit to the organization without charge. ....						
<b>6 Total.</b> Add lines 1 through 5. ....						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons. ....						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year. ....						
<b>c</b> Add lines 7a and 7b. ....						
<b>8 Public support.</b> (Subtract line 7c from line 6). ....						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
<b>9</b> Amounts from line 6. ....						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources. ....						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975. ....						
<b>c</b> Add lines 10a and 10b. ....						
<b>11</b> Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on. ....						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). ....						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.). ....						
<b>14 First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . .... ► <input type="checkbox"/>						

**Section C. Computation of Public Support Percentage**

15 Public support percentage for 2021 (line 8, column (f), divided by line 13, column (f)). ....	15	%
16 Public support percentage from 2020 Schedule A, Part III, line 15. ....	16	%

**Section D. Computation of Investment Income Percentage**

17 Investment income percentage for <b>2021</b> (line 10c, column (f), divided by line 13, column (f)). ....	17	%
18 Investment income percentage from <b>2020</b> Schedule A, Part III, line 17. ....	18	%
<b>19a 33-1/3% support tests—2021.</b> If the organization did not check the box on line 14, and line 15 is more than 33-1/3%, and line 17 is not more than 33-1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization. .... ► <input type="checkbox"/>		
<b>b 33-1/3% support tests—2020.</b> If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33-1/3%, and line 18 is not more than 33-1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization. .... ► <input type="checkbox"/>		
<b>20 Private foundation.</b> If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions. .... ► <input type="checkbox"/>		

**Part IV Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	<b>Yes</b>	<b>No</b>
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? If 'No,' describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2	
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer lines 3b and 3c below.	3a	
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in <b>Part VI</b> when and how the organization made the determination.	3b	
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3c	
<b>4a</b> Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a	
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b	
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c	
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer lines 5b and 5c below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a	
<b>b</b> <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
<b>c</b> <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?	5c	
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If 'Yes,' provide detail in <b>Part VI</b> .	6	
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If 'Yes,' complete Part I of Schedule L (Form 990).	7	
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If 'Yes,' complete Part I of Schedule L (Form 990).	8	
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If 'Yes,' provide detail in <b>Part VI</b> .	9a	
<b>b</b> Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If 'Yes,' provide detail in <b>Part VI</b> .	9b	
<b>c</b> Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in <b>Part VI</b> .	9c	
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If 'Yes,' answer line 10b below.	10a	
<b>b</b> Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	10b	

**Part IV Supporting Organizations (continued)**

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?	11a	
b A family member of a person described on line 11a above?	11b	
c A 35% controlled entity of a person described on line 11a or 11b above? If 'Yes' to line 11a, 11b, or 11c, provide detail in <b>Part VI</b> .	11c	

**Section B. Type I Supporting Organizations**

	Yes	No
1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If 'No,' describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1	
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If 'Yes,' explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2	

**Section C. Type II Supporting Organizations**

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If 'No,' describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1	

**Section D. All Type III Supporting Organizations**

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If 'No,' explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2	
3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If 'Yes,' describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3	

**Section E. Type III Functionally Integrated Supporting Organizations**

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (**see instructions**).
- a  The organization satisfied the Activities Test. Complete **line 2** below.
  - b  The organization is the parent of each of its supported organizations. Complete **line 3** below.
  - c  The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (**see instructions**).

**2 Activities Test. Answer lines 2a and 2b below.**

- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If 'Yes,' then in **Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.**
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If 'Yes,' explain in **Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.**

**3 Parent of Supported Organizations. Answer lines 3a and 3b below.**

- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If 'Yes' or 'No,' provide details in **Part VI**.
- b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If 'Yes,' describe in **Part VI the role played by the organization in this regard.**

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

**1**  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

**Section A – Adjusted Net Income**

	(A) Prior Year	(B) Current Year (optional)
<b>1</b> Net short-term capital gain	<b>1</b>	
<b>2</b> Recoveries of prior-year distributions	<b>2</b>	
<b>3</b> Other gross income (see instructions)	<b>3</b>	
<b>4</b> Add lines 1 through 3.	<b>4</b>	
<b>5</b> Depreciation and depletion	<b>5</b>	
<b>6</b> Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	<b>6</b>	
<b>7</b> Other expenses (see instructions)	<b>7</b>	
<b>8 Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)	<b>8</b>	

**Section B – Minimum Asset Amount**

	(A) Prior Year	(B) Current Year (optional)
<b>1</b> Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
<b>a</b> Average monthly value of securities	<b>1a</b>	
<b>b</b> Average monthly cash balances	<b>1b</b>	
<b>c</b> Fair market value of other non-exempt-use assets	<b>1c</b>	
<b>d Total</b> (add lines 1a, 1b, and 1c)	<b>1d</b>	
<b>e Discount</b> claimed for blockage or other factors <i>(explain in detail in Part VI):</i>		
<b>2</b> Acquisition indebtedness applicable to non-exempt-use assets	<b>2</b>	
<b>3</b> Subtract line 2 from line 1d.	<b>3</b>	
<b>4</b> Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	<b>4</b>	
<b>5</b> Net value of non-exempt-use assets (subtract line 4 from line 3)	<b>5</b>	
<b>6</b> Multiply line 5 by 0.035.	<b>6</b>	
<b>7</b> Recoveries of prior-year distributions	<b>7</b>	
<b>8 Minimum Asset Amount</b> (add line 7 to line 6)	<b>8</b>	

**Section C – Distributable Amount**

		Current Year
<b>1</b> Adjusted net income for prior year (from Section A, line 8, column A)	<b>1</b>	
<b>2</b> Enter 0.85 of line 1.	<b>2</b>	
<b>3</b> Minimum asset amount for prior year (from Section B, line 8, column A)	<b>3</b>	
<b>4</b> Enter greater of line 2 or line 3.	<b>4</b>	
<b>5</b> Income tax imposed in prior year	<b>5</b>	
<b>6 Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	<b>6</b>	

**7**  Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)****Section D – Distributions**

	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	1
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4 Amounts paid to acquire exempt-use assets	4
5 Qualified set-aside amounts (prior IRS approval required – <i>provide details in Part VI</i> )	5
6 Other distributions (describe in <b>Part VI</b> ). See instructions.	6
<b>7 Total annual distributions.</b> Add lines 1 through 6.	<b>7</b>
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions.	8
9 Distributable amount for 2021 from Section C, line 6	9
<b>10 Line 8 amount divided by line 9 amount</b>	<b>10</b>

**Section E – Distribution Allocations (see instructions)**

	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1 Distributable amount for 2021 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2021 (reasonable cause required – <i>explain in Part VI</i> ). See instructions.			
3 Excess distributions carryover, if any, to 2021			
a From 2016 .....			
b From 2017 .....			
c From 2018 .....			
d From 2019 .....			
e From 2020 .....			
f <b>Total</b> of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2021 distributable amount			
i Carryover from 2016 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2021 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2021 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
<b>7 Excess distributions carryover to 2022.</b> Add lines 3j and 4c.			
<b>8 Breakdown of line 7:</b>			
a Excess from 2017 .....			
b Excess from 2018 .....			
c Excess from 2019 .....			
d Excess from 2020 .....			
e Excess from 2021 .....			

BAA

Schedule A (Form 990) 2021

**Part VI**

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

**Schedule B  
(Form 990)**Department of the Treasury  
Internal Revenue Service**PUBLIC DISCLOSURE COPY  
Schedule of Contributors**

OMB No. 1545-0047

**2021**

- Attach to Form 990 or Form 990-PF.  
► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

Name of the organization

**VotingWorks**

Employer identification number

83-2910494

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

 501(c)( 3 ) (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization

Form 990-PF

 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundationCheck if your organization is covered by the **General Rule** or a **Special Rule**.**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.**General Rule**

- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

**Special Rules**

- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering 'N/A' in column (b) instead of the contributor name and address), II, and III.

- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year. ► \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer 'No' on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization

VotingWorks

Employer identification number

83-2910494

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ 100,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2		\$ 100,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
3		\$ 200,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
4		\$ 492,172.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
5		\$ 2,000,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
6		\$ 150,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization

VotingWorks

Employer identification number

83-2910494

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$ 100,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
8		\$ 100,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
9		\$ 98,736.	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization

VotingWorks

Employer identification number

83-2910494

**Part II Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
4	Stock donation	\$ 467,821.	12/20/21
9	Stock donation	\$ 98,736.	4/14/21
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	

**Name of organization**  
**VotingWorks**

**Employer identification number**  
83-2910494

**Part III** ***Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor.*** Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively religious, charitable, etc., contributions of \$1,000 or less* for the year. (Enter this information once. See instructions.) ►\$ \_\_\_\_\_ N/A  
Use duplicate copies of Part III if additional space is needed.

**SCHEDULE D**  
**(Form 990)**Department of the Treasury  
Internal Revenue Service**Supplemental Financial Statements**

OMB No. 1545-0047

**2021****Open to Public  
Inspection**

- Complete if the organization answered 'Yes' on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
- Attach to Form 990.
- Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Name of the organization

VotingWorks

Employer identification number

83-2910494

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year .....		
2 Aggregate value of contributions to (during year) .....		
3 Aggregate value of grants from (during year) .....		
4 Aggregate value at end of year .....		

- 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? .....  Yes  No
- 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? .....  Yes  No

**Part II Conservation Easements.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 7.

- 1 Purpose(s) of conservation easements held by the organization (check all that apply).

- Preservation of land for public use (for example, recreation or education)  Preservation of a historically important land area  
 Protection of natural habitat  Preservation of a certified historic structure  
 Preservation of open space

- 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
2a	
2b	
2c	
2d	

- a Total number of conservation easements .....
- b Total acreage restricted by conservation easements .....
- c Number of conservation easements on a certified historic structure included in (a) .....
- d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register .....
- 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ► \_\_\_\_\_
- 4 Number of states where property subject to conservation easement is located ► \_\_\_\_\_
- 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? .....  Yes  No
- 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \_\_\_\_\_
- 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$ \_\_\_\_\_
- 8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? .....  Yes  No
- 9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 8.

- 1 a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

- b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

- (i) Revenue included on Form 990, Part VIII, line 1 ..... ► \$ \_\_\_\_\_
- (ii) Assets included in Form 990, Part X ..... ► \$ \_\_\_\_\_
- 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:
- a Revenue included on Form 990, Part VIII, line 1 ..... ► \$ \_\_\_\_\_
- b Assets included in Form 990, Part X ..... ► \$ \_\_\_\_\_

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)**

**3** Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):

- a**  Public exhibition  
**b**  Scholarly research  
**c**  Preservation for future generations

- d**  Loan or exchange program  
**e**  Other \_\_\_\_\_

**4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

**5** During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered 'Yes' on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

**1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No

**b** If 'Yes,' explain the arrangement in Part XIII and complete the following table:

	Amount
<b>c</b> Beginning balance.....	<b>1c</b>
<b>d</b> Additions during the year.....	<b>1d</b>
<b>e</b> Distributions during the year.....	<b>1e</b>
<b>f</b> Ending balance.....	<b>1f</b>

**2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No

**b** If 'Yes,' explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII.

**Part V Endowment Funds.** Complete if the organization answered 'Yes' on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
<b>1a</b> Beginning of year balance.....					
<b>b</b> Contributions.....					
<b>c</b> Net investment earnings, gains, and losses.....					
<b>d</b> Grants or scholarships.....					
<b>e</b> Other expenditures for facilities and programs.....					
<b>f</b> Administrative expenses.....					
<b>g</b> End of year balance.....					

**2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

**a** Board designated or quasi-endowment ► \_\_\_\_\_ %

**b** Permanent endowment ► \_\_\_\_\_ %

**c** Term endowment ► \_\_\_\_\_ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

**3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

- |        |    |
|--------|----|
| Yes    | No |
| 3a(i)  |    |
| 3a(ii) |    |
| 3b     |    |
- (i) Unrelated organizations.....  
(ii) Related organizations.....

**b** If 'Yes' on line 3a(ii), are the related organizations listed as required on Schedule R? .....

**4** Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
<b>1a</b> Land.....				
<b>b</b> Buildings.....				
<b>c</b> Leasehold improvements.....				
<b>d</b> Equipment.....				
<b>e</b> Other.....				

**Total.** Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) ► 0.

BAA

Schedule D (Form 990) 2021

**Part VII Investments – Other Securities.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives.....		
(2) Closely held equity interests.....		
(3) Other _____		
(A) _____		
(B) _____		
(C) _____		
(D) _____		
(E) _____		
(F) _____		
(G) _____		
(H) _____		
(I) _____		
<b>Total. (Column (b) must equal Form 990, Part X, column (B) line 12.) ►</b>		

**Part VIII Investments – Program Related.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
<b>Total. (Column (b) must equal Form 990, Part X, column (B) line 13.) ►</b>		

**Part IX Other Assets.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	

**Total. (Column (b) must equal Form 990, Part X, column (B) line 15.) ►****Part X Other Liabilities.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
(11)	

**Total. (Column (b) must equal Form 990, Part X, column (B) line 25.) ►**2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII.  See Part XIII.

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1 Total revenue, gains, and other support per audited financial statements.....	1	4,033,953.
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a Net unrealized gains (losses) on investments.....	2a	
b Donated services and use of facilities.....	2b	
c Recoveries of prior year grants.....	2c	
d Other (Describe in Part XIII.).....	2d	
e Add lines 2a through 2d.....	2e	
3 Subtract line 2e from line 1.....	3	4,033,953.
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b.....	4a	
b Other (Describe in Part XIII.).....	4b	
c Add lines 4a and 4b.....	4c	
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.).....	5	4,033,953.

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1 Total expenses and losses per audited financial statements.....	1	3,823,124.
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a Donated services and use of facilities.....	2a	
b Prior year adjustments.....	2b	
c Other losses.....	2c	
d Other (Describe in Part XIII.).....	2d	
e Add lines 2a through 2d.....	2e	
3 Subtract line 2e from line 1.....	3	3,823,124.
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b.....	4a	
b Other (Describe in Part XIII.).....	4b	
c Add lines 4a and 4b.....	4c	
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.).....	5	3,823,124.

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

**Part X - FASB ASC 740 Footnote**

The Internal Revenue Service and the California Franchise Tax Board have determined that the Organization is exempt from federal and state income taxes under IRC 501(c)(3) and California RTC 23701(d). The Organization has evaluated its current tax positions as of December 31, 2021 and is not aware of any significant uncertain tax positions for which a reserve would be necessary. The Organization's tax returns are generally subject to examination by federal and state taxing authorities for three and four years, respectively, after they are filed.

**SCHEDULE J**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees  
 ► Complete if the organization answered 'Yes' on Form 990, Part IV, line 23.  
 ► Attach to Form 990.  
 ► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2021**

**Open to Public  
Inspection**

Name of the organization

VotingWorks

Employer identification number

83-2910494

**Part I Questions Regarding Compensation**

**1 a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- First-class or charter travel
- Travel for companions
- Tax indemnification and gross-up payments
- Discretionary spending account

- Housing allowance or residence for personal use
- Payments for business use of personal residence
- Health or social club dues or initiation fees
- Personal services (such as maid, chauffeur, chef)

	<b>Yes</b>	<b>No</b>
<b>1 a</b>		
<b>1 b</b>		
<b>2</b>		

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If 'No,' complete Part III to explain.....

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?.....

**3** Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- Compensation committee
- Independent compensation consultant
- Form 990 of other organizations

- Written employment contract
- Compensation survey or study
- Approval by the board or compensation committee

<b>2</b>		
<b>3</b>		
<b>4 a</b>	X	
<b>4 b</b>	X	
<b>4 c</b>	X	

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment? .....
- b** Participate in or receive payment from a supplemental nonqualified retirement plan? .....
- c** Participate in or receive payment from an equity-based compensation arrangement? .....

If 'Yes' to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

<b>4 a</b>	X
<b>4 b</b>	X
<b>4 c</b>	X

**Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization? .....
- b** Any related organization? .....

If 'Yes' on line 5a or 5b, describe in Part III.

<b>5 a</b>	X
<b>5 b</b>	X

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization? .....
- b** Any related organization? .....

If 'Yes' on line 6a or 6b, describe in Part III.

<b>6 a</b>	X
<b>6 b</b>	X

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If 'Yes,' describe in Part III.....

<b>7</b>	X
<b>8</b>	X

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)?

If 'Yes,' describe in Part III.....

<b>8</b>	X
<b>9</b>	

**9** If 'Yes' on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?.....

**BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.**

**Schedule J (Form 990) 2021**

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns(B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 Benjamin Michael Adida Executive Dir.	(i) 274,090. (ii) 0.	0. 0.	0. 0.	13,101. 0.	23,754. 0.	310,945. 0.	0. 0.
2 Matthew A Pasternack President	(i) 185,716. (ii) 0.	0. 0.	0. 0.	8,776. 0.	18,683. 0.	213,175. 0.	0. 0.
3 Caroline Mars Head Engineering	(i) 184,987. (ii) 0.	0. 0.	0. 0.	8,351. 0.	9,044. 0.	202,382. 0.	0. 0.
4 Brian P Donovan Software Engineer	(i) 156,344. (ii) 0.	0. 0.	0. 0.	7,108. 0.	20,171. 0.	183,623. 0.	0. 0.
5 Morgan Love Software Engineer	(i) 155,588. (ii) 0.	0. 0.	0. 0.	7,314. 0.	8,729. 0.	171,631. 0.	0. 0.
6 Matt Roe Customer Dev Lead	(i) 173,889. (ii) 0.	0. 0.	0. 0.	8,131. 0.	9,017. 0.	191,037. 0.	0. 0.
7 Steve Trout Head Gov Relations	(i) 185,940. (ii) 0.	0. 0.	0. 0.	8,756. 0.	21,698. 0.	216,394. 0.	0. 0.
8	(i) (ii)						
9	(i) (ii)						
10	(i) (ii)						
11	(i) (ii)						
12	(i) (ii)						
13	(i) (ii)						
14	(i) (ii)						
15	(i) (ii)						
16	(i) (ii)						

BAA

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

**SCHEDULE M**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Noncash Contributions**

OMB No. 1545-0047

**2021**

**Open to Public  
Inspection**

Name of the organization

VotingWorks

Employer identification number

83-2910494

**Part I Types of Property**

	<b>(a) Check if applicable</b>	<b>(b) Number of contributions or items contributed</b>	<b>(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g</b>	<b>(d) Method of determining noncash contribution amounts</b>
1 Art – Works of art.....				
2 Art – Historical treasures.....				
3 Art – Fractional interests.....				
4 Books and publications.....				
5 Clothing and household goods.....				
6 Cars and other vehicles.....				
7 Boats and planes.....				
8 Intellectual property.....				
9 Securities – Publicly traded.....	X	2	566,557.	FMV
10 Securities – Closely held stock.....				
11 Securities – Partnership, LLC, or trust interests.....				
12 Securities – Miscellaneous.....				
13 Qualified conservation contribution – Historic structures.....				
14 Qualified conservation contribution – Other.....				
15 Real estate – Residential.....				
16 Real estate – Commercial.....				
17 Real estate – Other.....				
18 Collectibles.....				
19 Food inventory.....				
20 Drugs and medical supplies.....				
21 Taxidermy.....				
22 Historical artifacts.....				
23 Scientific specimens.....				
24 Archeological artifacts.....				
25 Other ► ( _____ ).....				
26 Other ► ( _____ ).....				
27 Other ► ( _____ ).....				
28 Other ► ( _____ ).....				
29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement.....		29		

	<b>Yes</b>	<b>No</b>
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?.....		
b If 'Yes,' describe the arrangement in Part II.	X	
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?.....	X	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?.....	X	
b If 'Yes,' describe in Part II.		
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2021

**Part II Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

**SCHEDULE O**  
**(Form 990)**Department of the Treasury  
Internal Revenue Service**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or Form 990-EZ.

► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2021****Open to Public  
Inspection**

Name of the organization

VotingWorks

Employer identification number

83-2910494

**Form 990, Part VI, Line 11b - Form 990 Review Process**

Reviewed during board meeting.

**Form 990, Part VI, Line 15a - Compensation Review & Approval Process - CEO & Top Management**

Treasurer collected comparability data, provided to board, which documented its deliberations.

**Form 990, Part VI, Line 15b - Compensation Review & Approval Process - Officers & Key Employees**

Treasurer collected comparability data, provided to board, which documented its deliberations.

**Form 990, Part VI, Line 19 - Other Organization Documents Publicly Available**

Upon request.

TAXABLE YEAR  
**2021****California Exempt Organization  
Annual Information Return**FORM  
**199**

Calendar Year 2021 or fiscal year beginning (mm/dd/yyyy)

, and ending (mm/dd/yyyy)

Corporation/Organization name

California corporation number

**VOTINGWORKS**

4219384

Additional information. See instructions.

FEIN  
83-2910494

Street address (suite or room)

PMB no.

**548 MARKET ST STE 53001**

City

**SAN FRANCISCO**

State

**CA**

Zip code

**94104-5401**

Foreign country name

Foreign province/state/county

Foreign postal code

- |  |  |  |   |  |  |  |
|--|--|--|---|--|--|--|
| <b>A</b> First return.....   | <input type="checkbox"/> Yes               | <input checked="" type="checkbox"/> No           | <b>I</b> Did the organization have any changes to its guidelines not reported to the FTB? See instructions.....                   | <input type="radio"/> Yes  | <input checked="" type="checkbox"/> No |  |
| <b>B</b> Amended return .....  | <input type="checkbox"/> Yes               | <input checked="" type="checkbox"/> No           | <b>J</b> If exempt under R&TC Section 23701d, has the organization engaged in political activities? See instructions .....        | <input type="radio"/> Yes  | <input checked="" type="checkbox"/> No |  |
| <b>C</b> IRC Section 4947(a)(1) trust .....  | <input type="checkbox"/> Yes               | <input checked="" type="checkbox"/> No           | <b>K</b> Is the organization exempt under R&TC Section 23701g?... If "Yes," enter the gross receipts from nonmember sources ..... | <input type="radio"/> Yes  | <input checked="" type="checkbox"/> No |  |
| <b>D</b> Final information return?   | <input checked="" type="radio"/> Dissolved | <input type="checkbox"/> Surrendered (Withdrawn) | <input type="checkbox"/> Merged/Reorganized   | <b>L</b> Is the organization a limited liability company?.....                                   | <input type="radio"/> Yes              | <input checked="" type="checkbox"/> No |
| Enter date: (mm/dd/yyyy)   |  |  |   | <b>M</b> Did the organization file Form 100 or Form 109 to report taxable income? .....          | <input type="radio"/> Yes              | <input checked="" type="checkbox"/> No |
| <b>E</b> Check accounting method:  |  |  |   | <b>N</b> Is the organization under audit by the IRS or has the IRS audited in a prior year?..... | <input type="radio"/> Yes              | <input checked="" type="checkbox"/> No |
| 1 <input type="checkbox"/> Cash    2 <input checked="" type="checkbox"/> Accrual    3 <input type="checkbox"/> Other   |  |  |   | <b>O</b> Is federal Form 1023/1024 pending?..... Date filed with IRS _____                       | <input type="radio"/> Yes              | <input checked="" type="checkbox"/> No |
| <b>F</b> Federal return filed? 1 <input type="checkbox"/> 990T    2 <input checked="" type="checkbox"/> 990-PF    3 <input checked="" type="checkbox"/> Sch H (990)    4 <input type="checkbox"/> Other 990 series |  |  |   |  |  |  |
| <b>G</b> Is this a group filing? See instructions .....  | <input type="checkbox"/> Yes               | <input checked="" type="checkbox"/> No           |   |  |  |  |
| <b>H</b> Is this organization in a group exemption..... If "Yes," what is the parent's name? _____   | <input type="checkbox"/> Yes               | <input checked="" type="checkbox"/> No           |   |  |  |  |

**Part I Complete Part I unless not required to file this form. See General Information B and C.**

<b>Receipts and Revenues</b>	1 Gross sales or receipts from other sources. From Side 2, Part II, line 8.....	<input type="radio"/>	1	287,994.
	2 Gross dues and assessments from members and affiliates.....	<input type="radio"/>	2	
	3 Gross contributions, gifts, grants, and similar amounts received.....	<input type="radio"/>	3	3,745,959.
	4 Total gross receipts for filing requirement test. Add line 1 through line 3. <b>This line must be completed.</b> If the result is less than \$50,000, see General Information B .....	<input type="radio"/>	4	4,033,953.
	5 Cost of goods sold.....	<input type="radio"/>	5	
<b>Expenses</b>	6 Cost or other basis, and sales expenses of assets sold.....	<input type="radio"/>	6	
	7 Total costs. Add line 5 and line 6 .....	<input type="radio"/>	7	
	8 Total gross income. Subtract line 7 from line 4.....	<input type="radio"/>	8	4,033,953.
	9 Total expenses and disbursements. From Side 2, Part II, line 18.....	<input type="radio"/>	9	3,823,124.
	10 Excess of receipts over expenses and disbursements. Subtract line 9 from line 8 .....	<input type="radio"/>	10	210,829.
<b>Filing Fee</b>	11 Total payments.....	<input type="radio"/>	11	
	12 Use tax. See General Information K.....	<input type="radio"/>	12	
	13 Payments balance. If line 11 is more than line 12, subtract line 12 from line 11.....	<input type="radio"/>	13	
	14 Use tax balance. If line 12 is more than line 11, subtract line 11 from line 12 .....	<input type="radio"/>	14	
	15 Penalties and interest. See General Information J.....	<input type="radio"/>	15	
<b>Sign Here</b>	16 Balance due. Add line 12 and line 15. Then subtract line 11 from the result .....	<input checked="" type="radio"/>	16	0.
	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.			

<b>Paid Preparer's Use Only</b>	Preparer's signature ►	<i>Felix Brindis</i>	Title	TREAS / SEC / STAFF	Date	<input type="radio"/> Telephone 510-806-8333
						<input type="radio"/> PTIN P01658413
						<input type="radio"/> Firm's FEIN N/A
						<input type="radio"/> Telephone (510) 835-2727
	May the FTB discuss this return with the preparer shown above? See instructions.....					
						<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No

**Part II Organizations with gross receipts of more than \$50,000 and private foundations  
regardless of amount of gross receipts – complete Part II or furnish substitute information.**

<b>Receipts from Other Sources</b>	1 Gross sales or receipts from all business activities. See instructions.....	●	1	
	2 Interest .....	●	2	
	3 Dividends .....	●	3	-37,510.
	4 Gross rents.....	●	4	
	5 Gross royalties.....	●	5	
	6 Gross amount received from sale of assets (See instructions).....	●	6	
	7 Other income. Attach schedule.....	●	7	325,504.
	8 Total gross sales or receipts from other sources. Add line 1 through line 7. Enter here and on Side 1, Part I, line 1.....	●	8	287,994.
	9 Contributions, gifts, grants, and similar amounts paid. Attach schedule.....	●	9	
	10 Disbursements to or for members.....	●	10	
<b>Expenses and Disbursements</b>	11 Compensation of officers, directors, and trustees. Attach schedule.....	●	11	664,381.
	12 Other salaries and wages.....	●	12	1,768,682.
	13 Interest .....	●	13	
	14 Taxes.....	●	14	164,749.
	15 Rents .....	●	15	69,818.
	16 Depreciation and depletion (See instructions).....	●	16	
	17 Other expenses and disbursements. Attach schedule.....	●	17	1,155,494.
	18 Total expenses and disbursements. Add line 9 through line 17. Enter here and on Side 1, Part I, line 9.....	●	18	3,823,124.

**Schedule L Balance Sheet**

		<b>Beginning of taxable year</b>			<b>End of taxable year</b>		
		<b>(a)</b>	<b>(b)</b>	<b>(c)</b>	<b>(d)</b>		
<b>Assets</b>							
1 Cash.....			4,111,205.		●	4,181,579.	
2 Net accounts receivable.....			561,143.		●	127,650.	
3 Net notes receivable .....					●		
4 Inventories .....			353,636.		●	162,149.	
5 Federal and state government obligations .....					●		
6 Investments in other bonds .....					●		
7 Investments in stock .....	STM 3				●	553,399.	
8 Mortgage loans .....					●		
9 Other investments. Attach schedule .....					●		
<b>10a Depreciable assets.....</b>							
<b>b Less accumulated depreciation.....</b>							
11 Land.....					●		
12 Other assets. Attach schedule.....	STM 4		14,847.		●	20,731.	
<b>13 Total assets.....</b>			5,040,831.			5,045,508.	
<b>Liabilities and net worth</b>							
14 Accounts payable.....			289,045.		●	116,158.	
15 Contributions, gifts, or grants payable.....					●		
16 Bonds and notes payable.....					●		
17 Mortgages payable.....					●		
18 Other liabilities. Attach schedule.....	STM 5		114,260.			80,995.	
19 Capital stock or principal fund .....			4,637,526.		●	4,848,355.	
20 Paid-in or capital surplus. Attach reconciliation.....					●		
21 Retained earnings or income fund.....					●		
<b>22 Total liabilities and net worth</b>			5,040,831.			5,045,508.	

**Schedule M-1 Reconciliation of income per books with income per return**

Do not complete this schedule if the amount on Schedule L, line 13, column (d), is less than \$50,000.

1 Net income per books .....	210,829.	7 Income recorded on books this year not included in this return. Attach schedule .....	
2 Federal income tax .....		●	
3 Excess of capital losses over capital gains .....		●	
4 Income not recorded on books this year. Attach schedule.....		●	
5 Expenses recorded on books this year not deducted in this return. Attach schedule .....		●	
6 Total. Add line 1 through line 5.....	210,829.	9 Total. Add line 7 and line 8 .....	
		10 Net income per return. Subtract line 9 from line 6.....	210,829.

2021

## California Statements

Page 1

Client VOTINGWO

VotingWorks

83-2910494

11/02/22

09:24AM

**Statement 1**  
**Form 199, Part II, Line 7**  
**Other Income**

Program Service Revenue.....	\$ 325,504.
Total \$ 325,504.	

**Statement 2**  
**Form 199, Part II, Line 17**  
**Other Expenses**

Accounting Fees.....	\$ 79,300.
Advertising and Promotion.....	62,782.
Dues, license & service fees.....	23,752.
Equipment & supplies - R&D.....	378,585.
Equipment research.....	28,219.
Information Technology.....	53,065.
Insurance.....	3,419.
Legal Fees.....	29,640.
Office Expenses.....	22,677.
Other.....	2,294.
Other Employee Benefit.....	166,659.
Other fees.....	137,059.
Pension Plan Contributions.....	72,833.
Travel.....	95,210.
Total \$ 1,155,494.	

**Statement 3**  
**Form 199, Schedule L, Line 7**  
**Investments in Stocks**

Cash & money market funds.....	\$ 86,591.
Stock holding - consumer goods.....	466,808.
Total \$ 553,399.	

**Statement 4**  
**Form 199, Schedule L, Line 12**  
**Other Assets**

Prepaid Expenses and Deferred Charges.....	20,731.
Total \$ 20,731.	

**Statement 5**  
**Form 199, Schedule L, Line 18**  
**Other Liabilities**

Deferred Revenue.....	80,995.
Total \$ 80,995.	

**2021**

**California Supplemental Information**

**Page 1**

**Client VOTINGWO**

**VotingWorks**

**83-2910494**

11/02/22

09:24AM

California Deductions (Form 199)  
Compensation of officers, directors and trustees

See Form 990 and related schedules

MAIL TO:  
Registry of Charitable Trusts  
P.O. Box 903447  
Sacramento, CA 94203-4470

STREET ADDRESS:  
1300 I Street  
Sacramento, CA 95814  
(916) 210-6400

WEBSITE ADDRESS:  
[www.oag.ca.gov/charities](http://www.oag.ca.gov/charities)



(For Registry Use Only)

## ANNUAL REGISTRATION RENEWAL FEE REPORT TO ATTORNEY GENERAL OF CALIFORNIA

**Sections 12586 and 12587, California Government Code  
11 Cal. Code Regs. sections 301-306, 309, 311, and 312**

Failure to submit this report annually no later than four months and fifteen days after the end of the organization's accounting period may result in the loss of tax exemption and the assessment of a minimum tax of \$800, plus interest, and/or fines or filing penalties. Revenue & Taxation Code section 23703; Government Code section 12586.1. IRS extensions will be honored.

VOTINGWORKS		Check if:			
Name of Organization		<input type="checkbox"/> Change of address			
List all DBAs and names the organization uses or has used		<input type="checkbox"/> Amended report			
548 MARKET ST STE 53001		State Charity Registration Number <u>CT0267282</u>			
Address (Number and Street)					
SAN FRANCISCO, CA 94104-5401		Corporation or Organization No. <u>4219384</u>			
City or Town, State, and ZIP Code					
510-806-8333	HELLO@VOTING.WORKS	Federal Employer ID No. <u>83-2910494</u>			
<b>ANNUAL REGISTRATION RENEWAL FEE SCHEDULE (11 Cal. Code Regs. sections 301-307, 311, and 312)</b> Make Check Payable to Department of Justice					
<b>Total Revenue</b>	<b>Fee</b>	<b>Total Revenue</b>	<b>Fee</b>	<b>Total Revenue</b>	<b>Fee</b>
Less than \$50,000	\$25	Between \$250,001 and \$1 million	\$100	Between \$20,000,001 and \$100 million	\$800
Between \$50,000 and \$100,000	\$50	Between \$1,000,001 and \$5 million	\$200	Between \$100,000,001 and \$500 million	\$1,000
Between \$100,001 and \$250,000	\$75	Between \$5,000,001 and \$20 million	\$400	Greater than \$500 million	\$1,200

### PART A – ACTIVITIES

For your most recent full accounting period (beginning 1/01/21 ending 12/31/21) list:

<b>Total Revenue \$</b> (including noncash contributions)	<u>4,033,953.</u>	<b>Noncash Contributions \$</b>	<u>566,557.</u>	<b>Total Assets \$</b>	<u>5,045,508.</u>
<b>Program Expenses \$</b>	<u>3,242,405.</u>	<b>Total Expenses \$</b>	<u>3,823,124.</u>		

### PART B – STATEMENTS REGARDING ORGANIZATION DURING THE PERIOD OF THIS REPORT

Note: All questions must be answered. If you answer "yes" to any of the questions below, you must attach a separate page providing an explanation and details for each "yes" response. Please review RRF-1 instructions for information required.

	Yes	No
1 During this reporting period, were there any contracts, loans, leases or other financial transactions between the organization and any officer, director or trustee thereof, either directly or with an entity in which any such officer, director or trustee had any financial interest?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
2 During this reporting period, was there any theft, embezzlement, diversion or misuse of the organization's charitable property or funds?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
3 During this reporting period, were any organization funds used to pay any penalty, fine or judgment?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
4 During this reporting period, were the services of a commercial fundraiser, fundraising counsel for charitable purposes, or commercial coventurer used?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
5 During this reporting period, did the organization receive any governmental funding?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
6 During this reporting period, did the organization hold a raffle for charitable purposes?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
7 Does the organization conduct a vehicle donation program?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
8 Did the organization conduct an independent audit and prepare audited financial statements in accordance with generally accepted accounting principles for this reporting period?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
9 At the end of this reporting period, did the organization hold restricted net assets, while reporting negative unrestricted net assets?	<input type="checkbox"/>	<input checked="" type="checkbox"/>

I declare under penalty of perjury that I have examined this report, including accompanying documents, and to the best of my knowledge and belief, the content is true, correct and complete, and I am authorized to sign.

JANINE TRAME

TREAS/SEC/STAFF

Signature of Authorized Agent

Printed Name

Title

Date

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# **VOTINGWORKS**

## **FINANCIAL STATEMENTS**

**December 31, 2021**

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**CROSBY & KANEDA**

Certified Public Accountants  
for Nonprofit Organizations

# VOTINGWORKS

## Contents

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Statement of Functional Expenses	6
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**INDEPENDENT AUDITORS' REPORT**

To the Board of Directors of  
VotingWorks  
San Francisco, California

**Opinion**

We have audited the accompanying financial statements of VotingWorks (the Organization), which comprise the statement of financial position as of December 31, 2021, and the related statements of activities, cash flows and functional expenses, for the year then ended, and the related notes to the financial statements. In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of VotingWorks as of December 31, 2021, and the changes in net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

**Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

**Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

*Croddy & Laneda CPAs LLP*

Oakland, California

August 4, 2022

## VOTINGWORKS

### Statement of Financial Position December 31, 2021

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#### Assets

Assets	
Cash and cash equivalents	\$ 4,181,579
Investments (Note 3)	553,399
Accounts receivable	2,650
Contributions receivable	125,000
Inventory	162,149
Prepaid expenses and deposits	20,731
Total Assets	<u>\$ 5,045,508</u>

#### Liabilities and Net Assets

Liabilities	
Accounts payable and accrued expenses	\$ 116,158
Deferred revenue	80,995
Total Liabilities	<u>197,153</u>

Net Assets	
Without donor restrictions	4,723,355
With donor restrictions (Note 6)	125,000
Total Net Assets	<u>4,848,355</u>
Total Liabilities and Net Assets	<u>\$ 5,045,508</u>

## VOTINGWORKS

### Statement of Activities For the Year Ended December 31, 2021

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	Without Donor Restrictions	With Donor Restrictions	Total
<b>Support and Revenue</b>			
Support			
Foundation and corporate	\$ 3,205,769	\$ 375,000	\$ 3,580,769
Individual	165,190	165,190	165,190
<b>Total Support</b>	<b>3,370,959</b>	<b>375,000</b>	<b>3,745,959</b>
Revenue			
Service	54,262		54,262
Subscriptions	271,242		271,242
Investment activity, net (Note 3)	(37,510)		(37,510)
<b>Total Revenue</b>	<b>287,994</b>	-	<b>287,994</b>
Support provided by expiring time and purpose restrictions	250,000	(250,000)	-
<b>Total Support and Revenue</b>	<b>3,908,953</b>	<b>125,000</b>	<b>4,033,953</b>
<b>Expenses</b>			
Program	3,242,405		3,242,405
Management and general	372,096		372,096
Fundraising	208,623		208,623
<b>Total Expenses</b>	<b>3,823,124</b>	-	<b>3,823,124</b>
Change in Net Assets	85,829	125,000	210,829
Net Assets, beginning of period	<u>4,637,526</u>	-	<u>4,637,526</u>
<b>Net Assets, end of period</b>	<b>\$ 4,723,355</b>	<b>\$ 125,000</b>	<b>\$ 4,848,355</b>

See Notes to the Financial Statements

## VOTINGWORKS

### Statement of Cash Flows For the Year Ended December 31, 2021

---

#### Cash flows from operating activities:

Change in net assets	\$ 210,829
Adjustments to reconcile change in net assets to cash provided (used) by operating activities:	
Donated stock	(590,909)
Investment activity, net	37,510
Change in assets and liabilities:	
Accounts receivable	402,066
Contributions receivable	31,427
Inventory	191,487
Prepaid expenses and deposits	(5,884)
Accounts payable and accrued expenses	(172,887)
Deferred revenue	(33,265)
Net cash provided (used) by operating activities	<u>70,374</u>
Net change in cash and cash equivalents	70,374
Cash and cash equivalents, beginning of period	<u>4,111,205</u>
Cash and cash equivalents, end of period	<u>\$ 4,181,579</u>
Supplemental information:	
Donated stock	<u>\$ 590,909</u>

See Notes to the Financial Statements

## VOTINGWORKS

### Statement of Functional Expenses For the Year Ended December 31, 2021

---

	Program	Management and General	Fundraising	Total
Salaries	\$ 2,003,871	\$ 182,219	\$ 171,911	\$ 2,358,001
Retirement contributions	85,164	7,509	6,810	99,483
Employee benefits	183,437	16,238	15,396	215,071
Payroll taxes	139,766	12,939	12,044	164,749
<b>Total Personnel</b>	<b>2,412,238</b>	<b>218,905</b>	<b>206,161</b>	<b>2,837,304</b>
Professional fees	17,833	91,107	-	108,940
Other fees for service	98,435	38,624	-	137,059
Advertising and promotion	62,154	628	-	62,782
Supplies and office expenses	21,449	966	262	22,677
Occupancy	69,554	255	9	69,818
Travel and meals	94,637	323	250	95,210
Insurance	3,154	174	91	3,419
Dues, licenses, service fees	10,236	11,936	1,580	23,752
Equipment	20,989	6,960	270	28,219
Information technology	53,065	-	-	53,065
Equipment and supplies - R&D	378,585	-	-	378,585
Other	76	2,218	-	2,294
<b>Total Expenses</b>	<b>\$ 3,242,405</b>	<b>\$ 372,096</b>	<b>\$ 208,623</b>	<b>\$ 3,823,124</b>

See Notes to the Financial Statements

## VOTINGWORKS

### Notes to the Financial Statements For the Year Ended December 31, 2021

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#### NOTE 1: NATURE OF ACTIVITIES

VotingWorks (the Organization) is a California nonprofit public benefit corporation founded in 2018 whose mission is to strengthen democracy by making election technology transparent, simple, and secure. The Organization's products and services include:

##### **Voting Systems**

The first and only open-source voting system in the United States. It always produces a paper ballot and is designed to be particularly simple to set up and use. Because it is built from Commercial Off The Shelf electronics, it is also significantly more affordable than the competition.

##### **Risk-Limiting Audits**

Post-election auditing software, Arlo, is the only production-ready solution that lets a state and its counties coordinate the workflow of a risk-limiting audit, the gold standard in election tabulation audits.

#### NOTE 2: SIGNIFICANT ACCOUNTING POLICIES

##### **Basis of Accounting**

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP).

##### **Net Assets**

The financial statements report net assets and changes in net assets in two classes that are based upon the existence or absence of restrictions on use that are placed by its donors, as follows:

*Net assets without donor restrictions* – are resources available to support operations. The only limits on the use of the net assets are the broad limits resulting from the nature of the Organization, the environment in which it operates, the purposes specified in its corporate documents and its application for tax-exempt status, and any limits resulting from contractual agreements with creditors and others that are entered into in the course of its operations.

*Net assets with donor restrictions* – are resources that are restricted by a donor for use for a particular purpose or in a particular period. Some donor restrictions are temporary in nature, and the restriction will expire when the resources are used in accordance with the donor's instructions or when the stipulated time has passed. Other donor restrictions are perpetual in nature. There were no restrictions of this nature as of December 31, 2021.

When a donor's restriction is satisfied, either by using the resources in the manner specified by the donor or by the passage of time, the expiration of the restriction is reported in the financial statements by reclassifying the net assets from net assets with donor restrictions to net assets without donor restrictions. Net assets restricted for acquisition of building or equipment (or less commonly, the contribution of those net assets directly) are reported as net assets with donor restrictions until the specified asset is placed in service by the

## VOTINGWORKS

### Notes to the Financial Statements For the Year Ended December 31, 2021

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Organization, unless the donor provides more specific directions about the period of its use.

#### **Contributions Receivable**

Contributions receivable including pledges and grants receivable are unconditional promises to give that are recognized as contributions when the promise is received. Contributions receivable that are expected to be collected in less than one year are reported at net realizable value. Contributions receivable that are expected to be collected in more than one year are recorded at fair value at the date of promise. That fair value is computed using a present value technique applied to anticipated cash flows. The Organization has evaluated the value of the discount and concluded that it was not material for recognition. The Organization considers all contributions receivable to be fully collectible at December 31, 2021. Accordingly, no allowance for doubtful accounts was deemed necessary. If amounts become uncollectible, they are charged to expense in the period in which that determination is made.

#### **Accounts Receivable**

Accounts receivable are primarily non-interest bearing amounts due from members or lessors. The Organization considers all accounts receivable to be fully collectible at December 31, 2021. Accordingly, no allowance for doubtful accounts was deemed necessary. If amounts become uncollectible, they are charged to expense in the period in which that determination is made.

#### **Accounting for Contributions**

Contributions, including unconditional promises to give, are recognized when received. All contributions are reported as increases in net assets without donor restrictions unless the contributed assets are specifically restricted by the donor. Amounts received that are restricted by the donor to use in future periods or for specific purposes are reported as increases in net assets with donor restrictions. Unconditional promises with payments due in future years have an implied restriction to be used in the year the payment is due, and therefore are reported as restricted until payment is due, unless the contribution is clearly intended to support activities of the current fiscal year. Conditional promises are not recognized until they become unconditional, that is, until all conditions on which they depend are substantially met.

#### **Accounting for Revenue**

The Organization recognizes revenue as performance obligations are satisfied.

Revenue is recognized over time for cost reimbursement contracts as eligible expenses are incurred if other conditions of the contract are satisfied. Revenue from agreements that include milestones and milestone payments are recognized over time as milestones are reached. If the Organization's efforts are expended evenly throughout the performance period, the Organization may recognize revenue on a straight-line basis over such a period.

Revenue is recognized at a point in time when goods or services are provided to customers and the Organization is not required to provide additional goods or services or if the above criteria are not met. As a practical expedient the Organization disregards the effects of

## VOTINGWORKS

### Notes to the Financial Statements For the Year Ended December 31, 2021

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potential financing components if the period between payment and performance is one year or less.

All revenues and net gains are reported as increases in net assets without donor restrictions in the statement of activities unless related to a donor specified restriction for a particular purpose or future period.

#### **Service Revenue**

Service revenue consist primarily of revenue earned from contracts. The Organization recognizes revenue for service revenue over time as the related work is performed.

#### **Subscription Revenue**

Subscription revenue consists primarily of annual service contracts for hosting and support of its Risk Limiting Audit-Software Tool. The Organization recognizes subscription revenue over the term of the service agreement.

#### **Income Taxes**

The Internal Revenue Service and the California Franchise Tax Board have determined that the Organization is exempt from federal and state income taxes under IRC 501(c)(3) and California RTC 23701(d). The Organization has evaluated its current tax positions as of December 31, 2021 and is not aware of any significant uncertain tax positions for which a reserve would be necessary. The Organization's tax returns are generally subject to examination by federal and state taxing authorities for three and four years, respectively, after they are filed.

#### **Contributed Services**

Contributed services are reflected in the financial statements at the fair value of the services received only if the services (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by the Organization. There were no contributed services that met the criteria for recognition for the year ended December 31, 2021.

#### **Estimates**

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

#### **Cash Equivalents**

For purposes of the statement of cash flows, the Organization considers all money market funds and other highly liquid investments with original maturities of three months or less when purchased to be cash equivalents. Cash held for investment purposes is classified with investments.

## VOTINGWORKS

### Notes to the Financial Statements For the Year Ended December 31, 2021

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#### **Inventory**

Inventory consists of voting machines and related components available for sale. The Organization values inventory based on the lower of cost or net realizable value and cost of goods sold are recognized on a first-in-first-out basis.

#### **Property and Equipment**

All acquisitions of property and equipment in excess of \$2,500 and all expenditures for repairs and maintenance, renewals, and betterments that materially prolong the useful lives of assets are capitalized. Property and equipment are stated at cost or, if donated, at the approximate fair value at the date of donation. Depreciation is computed using the straight-line method over the estimated useful lives on the property and equipment. The Organization had no property and equipment that met this capitalization policy at December 31, 2021.

#### **Deferred Revenue**

Deferred revenue represents service and subscription revenue received in advance of related performance obligations which have not yet been completely fulfilled.

#### **Professional Employer Organization**

The Organization contracts for staffing services using a professional employer organization (PEO). The PEO bills the Organization for the costs of staffing and other services and the Organization presents these amounts according to their underlying natural classification on the statement of functional expenses. The PEO is the employer of record for staff employed under this arrangement.

#### **Expense Recognition and Allocation**

The cost of providing the Organization's programs and other activities is summarized on a functional basis in the statement of activities and statement of functional expenses. Expenses that can be identified with a specific program or support service are charged directly to that program or support service. Costs common to multiple functions have been allocated among the various functions using a reasonable allocation method that is consistently applied as follows:

Salaries and wages, benefits, and payroll taxes are allocated based on an estimate of time spent by staff person in each functional area.

Occupancy, depreciation, and amortization, and interest are allocated on a square foot basis dependent on the programs and supporting activities occupying the space.

Office expenses and supplies, insurance, and other expenses that cannot be directly identified are allocated on the basis of staff allocations for program and supporting activities.

Management and general expenses include those costs that are not directly identifiable with any specific program, but which provide for the overall support and direction of the Organization.

## VOTINGWORKS

### Notes to the Financial Statements For the Year Ended December 31, 2021

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Fundraising costs are expensed as incurred, even though they may result in contributions received in future years. The Organization generally does not conduct fundraising activities. Advertising costs are expensed as incurred.

All expenses and net losses are reported as decreases in net assets without donor restrictions.

#### **NOTE 3: INVESTMENTS**

Investments consist of the following at December 31, 2021:

Cash and money market funds	\$ 86,591
Stock holding – consumer goods	<u>466,808</u>
Total	<u><u>\$ 553,399</u></u>

#### **Investment Activity**

Investment activity consisted of the following during the year ended December 31, 2021:

Interest and dividends	\$ 146
Gains and losses	<u>(37,656)</u>
Total	<u><u>\$ (37,510)</u></u>

#### **NOTE 4: FAIR VALUE MEASUREMENTS**

The Organization determines the fair values of its assets and liabilities based on a fair value hierarchy that includes three levels of inputs that may be used to measure fair value.

Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Organization has the ability to access at the measurement date.

Level 2 inputs are inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly.

Level 3 inputs are unobservable inputs for the assets or liability.

Fair values of assets measured on recurring basis were Level 1 as of December 31, 2021.

#### **NOTE 5: CONTINGENCIES**

Grant awards require the fulfillment of certain conditions as set forth in the instrument of grant. Failure to fulfill the conditions could result in the return of the funds to the grantors. The Organization deems this contingency remote since by accepting the grants and their terms, it has accommodated the objectives of the Organization to the provisions of the grants. The Organization's management is of the opinion that the Organization has complied with the terms of all grants.

#### **NOTE 6: NET ASSETS WITH DONOR RESTRICTIONS**

Net assets with donor restrictions were available for future use totaling \$125,000 as of December 31, 2021.

## VOTINGWORKS

### Notes to the Financial Statements For the Year Ended December 31, 2021

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#### NOTE 7: CONCENTRATION

##### Support & Revenue Concentration

During the year ended December 31, 2021, 50% of the Organization's support and revenue came from one donor. A significant reduction in the level of this support, if this were to occur, may have an effect on the Organization's program and activities.

##### Concentration of Credit Risk

At times, the Organization may have deposits in excess of federally insured limits. The risk is managed by maintaining all deposits in high quality financial institutions.

##### Investment Holdings

The Organization received a stock donation near year end and all stock holdings were of one larger consumer goods company that was a part of that donation.

#### NOTE 8: LIQUIDITY AND AVAILABILITY

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of December 31, 2021 are:

Cash and cash equivalents	\$ 4,181,579
Investments	553,399
Accounts receivable	2,650
Contributions receivable	<u>125,000</u>
Total	<u>\$ 4,862,628</u>

#### NOTE 9: SUBSEQUENT EVENTS

The Organization has evaluated subsequent events and has concluded that as of August 4, 2022, the date that the financial statements were available to be issued, there were no significant subsequent events to disclose beyond the following:

##### Coronavirus

In March 2020 the Organization and the area it operates in was subject to a public health order related to COVID-19 coronavirus which affected activities of the Organization. As of the date these financials were available to be issued this public health matter had not fully resolved which may result in continued impacts to the Organization's operations.

# Attachment

#4

# State of New Hampshire

## Department of State

### CERTIFICATE

I, David M. Scanlan, Secretary of State of the State of New Hampshire, do hereby certify that VOTINGWORKS is a California Nonprofit Corporation registered to transact business in New Hampshire on July 27, 2020. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned; and the attached is a true copy of the list of documents on file in this office.

Business ID: **847463**

Certificate Number: **0006267756**



IN TESTIMONY WHEREOF,  
I hereto set my hand and cause to be affixed  
the Seal of the State of New Hampshire,  
this 10th day of July A.D. 2023.

A handwritten signature in black ink, appearing to read "David M. Scanlan".

David M. Scanlan  
Secretary of State



# State of New Hampshire



## Department of State

Business Name : **VOTINGWORKS**

Business ID : **847463**

### Filing History

Filing#	Filing Date	Effective Date	Filing Type	Nonprofit Report Year
0004966521	07/27/2020	07/27/2020	Business Formation	N/A

### Trade Name Information

Business Name	Business ID	Business Status
No Trade Name(s) associated to this business.		

### Name History

Name	Name Type
No Name Changes found for this business.	

### Principal Information

Name	Title
Matt Pasternack	President
Ben Adida	Director

# Attachment

#5

## Opening the Polls

- Setup the ballot box
- Place scanner case onto ballot box, close the latch
- Remove the scanner case seal(s), document # \_\_\_\_\_
- Verify ballot box is empty, then lock it.
- Plug the power cord into VxScan and an outlet.
- Insert Poll Worker Card to open polls.
- Insert paper into printer, print zero report.
- Seal utility door, document # \_\_\_\_\_

## Closing the Polls

- Remove seal on utility door, document # \_\_\_\_\_
- Insert the Poll Worker Card to close polls.
- Insert paper into printer, print tally report.
- Select Power Down to turn VxScan off.
- Remove USB drive.
- Close and seal scanner case, and document # \_\_\_\_\_
- Unlock ballot box door, remove all ballots and place in state-provided bins.
- Remove scanner case from ballot box and store securely.
- Collapse ballot box

## Adjudicate Write-Ins

- Insert the Election Manager card to unlock VxAdmin
- Insert USB drive from VxScan into VxAdmin
- Load CVRs from the USB drive
- Adjudicate write-ins by selecting Write-Ins from the side menu
- Add manual tallies by selecting Add Manually Entered Results from the Tally side menu
- Save tally report to PDF or print directly, as desired.

# Attachment

#6

<b>Donor</b>	<b>Recipient</b>	<b>Amount</b>	<b>Date</b>
Ben Adida	Biden for President	\$100.00	10/07/2020
	Act Blue	\$100.00	10/07/2020
	Biden for President	\$100.00	09/29/2020
	Act Blue	\$100.00	09/29/2020
	Biden for President	\$250.00	09/27/2020
	Act Blue	\$100.00	09/22/2020
	Act Blue	\$100.00	09/20/2020
	Act Blue	\$100.00	09/19/2020
	Act Blue	\$100.00	09/12/2020
	Warren for President	\$250.00	02/18/2020
	Warren for President	\$250.00	01/31/2020
	Act Blue	\$100.00	01/15/2020
	Warren for President	\$100.00	01/15/2020
	Act Blue	\$100.00	12/27/2019
	Warren for President	\$100.00	12/27/2019
	Warren for President	\$250.00	12/03/2019
	Warren for President	\$250.00	08/30/2019
	Act Blue	\$120.00	10/31/2018
	It Starts Today	\$1.82	10/13/2018
	It Starts Today	\$16.61	10/13/2018
	Act Blue	\$58.82	10/09/2018
	Act Blue	\$58.83	10/09/2018
	Act Blue	\$58.82	10/09/2018
	Act Blue	\$58.83	10/09/2018
	Act Blue	\$58.82	10/09/2018
	Act Blue	\$58.82	10/09/2018
	Act Blue	\$58.82	10/09/2018
	Act Blue	\$58.83	10/09/2018
	Act Blue	\$58.82	10/09/2018
	Act Blue	\$58.82	10/09/2018
	Act Blue	\$58.82	10/09/2018
	Act Blue	\$58.83	10/09/2018
	Act Blue	\$58.82	10/09/2018
	Act Blue	\$58.82	10/09/2018
	Act Blue	\$58.83	10/09/2018
	Act Blue	\$58.82	10/09/2018
	Act Blue	\$58.83	10/09/2018
	Act Blue	\$58.83	10/09/2018
Janine Trame	Act Blue	\$25.00	12/03/2022
	Act Blue	\$2.50	12/02/2022
	Act Blue	\$100.00	02/19/2020
Caroline (Modic) Mars	Act Blue	\$50.00	11/08/2020
	Act Blue	\$166.66	11/08/2020
	Act Blue	\$166.67	11/08/2020
	Act Blue	\$166.67	11/08/2020

<b>Donor</b>	<b>Recipient</b>	<b>Amount</b>	<b>Date</b>
	Act Blue	\$100.00	09/20/2020
	Act Blue	\$100.00	09/20/2020
	Act Blue	\$50.00	09/20/2020
	Act Blue	\$100.00	09/20/2020
	Act Blue	\$50.00	09/20/2020
	Act Blue	\$100.00	09/20/2020
	Act Blue	\$50.00	09/20/2020
	Biden for President	\$2,000.00	08/20/2020
	Biden Victory Fund	\$2,000.00	08/20/2020
	Act Blue	\$50.00	08/20/2020
	Act Blue	\$100.00	12/27/2019
	Act Blue	\$10.00	12/27/2019
	Warren for President	\$100.00	12/27/2019
	Act Blue	\$2.50	11/22/2019
	Act Blue	\$25.00	11/22/2019
	Warren for President	\$25.00	11/22/2019
	Warren for President	\$98.79	10/08/2019
	Act Blue	\$100.00	10/06/2019
	Warren for President	\$100.00	10/06/2019
Julia Lopez	Act Blue	\$20.24	12/03/2022
	Act Blue	\$20.24	11/03/2022
	Act Blue	\$20.24	10/03/2022
	Act Blue	\$20.24	09/03/2022
	Act Blue	\$20.24	08/03/2022
	Act Blue	\$20.24	07/03/2022
	Act Blue	\$20.24	06/03/2022
	Act Blue	\$20.24	05/03/2022
	Act Blue	\$20.24	04/03/2022
	Act Blue	\$20.24	03/03/2022
	Act Blue	\$20.24	02/03/2022
	Act Blue	\$20.24	01/03/2022
	Act Blue	\$20.24	12/03/2021
	Act Blue	\$20.24	11/03/2021
	Act Blue	\$20.24	10/03/2021
	Act Blue	\$20.24	09/03/2021
	Act Blue	\$20.24	08/03/2021
	Act Blue	\$20.24	07/03/2021
	Act Blue	\$20.24	06/03/2021
	Act Blue	\$20.24	05/03/2021
	Act Blue	\$20.24	04/03/2021
	Act Blue	\$20.24	03/03/2021
	Act Blue	\$20.24	02/03/2021
	Act Blue	\$20.24	01/03/2021

## VotingWorks Political Contributions 2023-07

Donor	Recipient	Amount	Date
	Act Blue	\$20.24	12/03/2020
	Act Blue	\$20.24	11/03/2020
	Act Blue	\$20.24	10/03/2020
	Act Blue	\$5.00	09/15/2020
	Act Blue	\$20.24	09/03/2020
	Act Blue	\$5.00	07/09/2020
	Act Blue	\$50.00	07/09/2020

# How to Verify This Transaction

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Every Notarize transaction is recorded and saved for a minimum of five years. Whether you receive an electronic or printed paper copy of a Notarize document, you can access details of the transaction and verify its authenticity with the information below.

To get started, visit [verify.notarize.com](https://verify.notarize.com) and enter this information:

Notarize ID:	Q6GVE48W
Access PIN:	4TKDJR

For more information on how to verify Notarize transactions, please visit:  
<https://support.notarize.com/hc/en-us/articles/360058800493-Verify-a-Notarized-Document>

