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 mingle  twist  go

Agile Development Practices

A course from
ThoughtWorks Studios

Agenda

- Introductions
- Pair Programming
- Test-Driven Development
- Refactoring
- Mocking
- BDD and functional testing
- Continuous Integration
- Continuous Delivery
- Retrospective

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Who Are We?

Luca, Kelley and Vlad

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Who are you?


- Who are you?
- What do you do?
- Why are you here?

All in 30 seconds or less

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Housekeeping

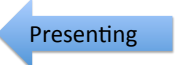
- Take phone calls outside team room
- Laptops down unless doing team work
- Questions as we go or in parking lot
- Break when needed
- Be on time
- Work in pairs





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Housekeeping









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Presenting

- One conversation
- Attention to the speaker
- Laptops closed or put aside

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Coding

- Several conversations
 - Use your inside voice!
- Laptops open (of course)

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Why Are We Here?

Hopes

Concerns

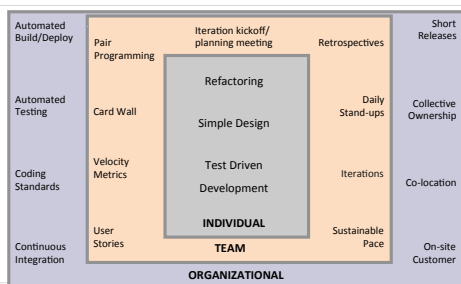
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Learning Objectives

- Understand the role of a Developer in an Agile team
- Learn how the different Development practices work together
- Have some fun!

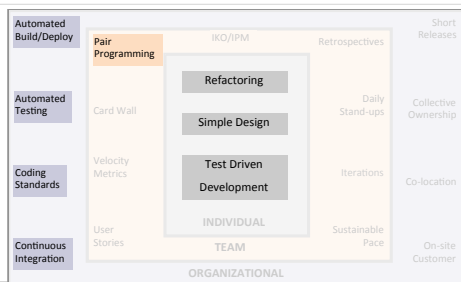
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Agile Recommended Practices



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Our Subset



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"Open the Box"

1. Split into teams of two
2. Get source code (N = 1, 2, 3...)
 - ① mkdir /agiledevpractices/videoworld
 - ② cd /agiledevpractices/videoworld
 - ③ git svn clone svn://<ip_address>/trunk/
pairN .
3. Run unit tests

Any observations?

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Questions?

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Pairing

Why to Pair?

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How to Pair

- Start with a reasonably well-defined task before you sit down
- Agree on one tiny goal at a time
- Rely on your partner, support your partner
- Talk a lot!
- Sync up frequently
- Take a moment to celebrate as you complete tasks and overcome problems
- Switch roles often—at least every 15 minutes

<http://www.wikihow.com/Pair-Program>

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Pairing Infrastructure

Monitors

One Monitor

- Both Pairs are looking at the same location
- Smaller Desktop

Two Monitors – Mirrored

- Pairs not looking at the same location
- Smaller Desktop
- Conversations don't come as easily

Two Monitors – Spanned

- Both Pairs are looking at the same location
- One Huge Desktop
- Enables more non-verbal communication

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Keyboard and Mouse

One Shared

- Encourages Communication
- Must either express yourself or ask for the keyboard

Two (One for each person)

- Faster to take control
- Less physical movement
- Less germ spreading!

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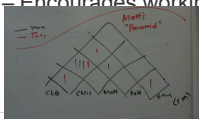
Pair Rotation Techniques

Egg Timer / Chess Clock

- Encourages rotation of roles within a pair
- Driver swapping

Pair Stair/Pairamid

- Encourages working



H							
G							1
F						2	3
E					1	3	
D				2			
C			1				
B		2	3				
A	1	3					2
A	B	C	D	E	F	G	H

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Pairing Styles

Pairing Styles

Driver & Navigator

- Driver works tactically, Navigator works strategically
- Easiest to start with
- Roles should be swapped as frequently as possible

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Pairing Styles

Ping-Pong

- 'A' writes a test, 'B' makes it green.
- Next 'B' writes the test, 'A' makes it green
- A mix of Pairing and Test Driven Development (TDD)

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Pairing Styles

Ball & Board

- Advanced pairing technique
- One person controls the mouse (The Ball)
- The other person controls the keyboard (The Board)
- Useful for forcing yourself to learn keyboard shortcuts
 - You either learn them, or have to ask the Ball to do things for you

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Pairing Demo

Story #9

As a customer

I want to see my frequent renter points for
this order in the Transaction History

So I know when I'm eligible for a free rental

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Test Driven Development

Test Driven Development

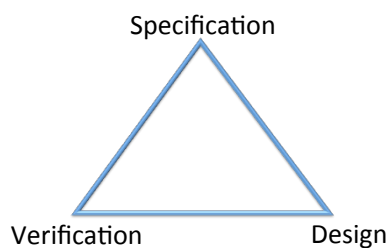
Why TDD?

- All your code is testable *by definition*
- Encourages better design by enforcing loose coupling
- Tests as documentation
 - Clear examples of how to use APIs
 - Provably correct documentation
- Confidence to allow refactoring
 - Can change the underlying design without changing behavior

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The 3 dimensions of TDD



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The Synergy between TDD and Design

Michael Feathers:

*Writing tests is another way to look the code
and locally **understand** it and **reuse** it.*

*And that is the same goal of
good OO design.*

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Test Driven Development

Uncle Bob Martin's Three Laws of TDD

1. You are not allowed to write any production code unless it is to make a failing unit test pass
2. You are not allowed to write any more of a unit test than is sufficient to fail; and compilation failures are failures
3. You are not allowed to write any more production code than is sufficient to pass the one failing unit test

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TDD Cycle

Red

The development of every new feature should start with a failing test

Green

Enough production code should be written to make the test pass.

Refactor

Improve the structure of the code to ease future changes and maintenance.

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Basic structure of unit tests

- Set up
- Execute
- Verify

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Organizing tests

- One test class per class
- One test case per scenario

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Other key points

- Test names should express intent
- Keep test logic out of production code
(e.g., no `if(testing)... else ...`)
- Ideally have only one assertion per test

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*Feathers's rule of thumb, extended***A test is not a unit test if:**

- It talks to the database
- It communicates across the network
- It touches the file system or read config info
- It uses `DateTime.now()` or `Random`
- It can't run at the same time as any of your other unit tests
- You have to do special things to your environment (such as editing config files) to run it.

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Story #1

As the marketing coordinator

I want to introduce a new pricing model for new releases giving 1 free day for week rental

So that I can encourage longer rentals

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Story #11

As a content provider

I want to have a promotion where every regular 3 day rental gets an extra day

So that I can encourage longer rentals

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Refactoring

Refactoring

What it is

- The art of improving software readability and design of existing code without changing behavior
- A series of *small* steps
- Refactoring changes the balance point between up-front design and emergent design.

What it is not

- rewriting from scratch

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Some history

- William Opdyke - 1992
 - Refactoring Object-Oriented Frameworks[1], was the first in-depth study of code refactoring as a software engineering technique
 - Problem:- It is hard to change 'existing' OO programs.
 - Solution:- Can we automate 'code restructuring'?
- Martin Fowler
 - The famous 'Refactoring' book.
 - www.refactoring.com

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Smells

- Warning signs about potential problems in code.
- Sample smells
 - Unclear names of class, methods, variables, parameters
 - Comments
 - Long Method and large Class
 - Nested conditionals and loops
 - Code and Logic duplication

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Refactoring Cycle

- Start with a working program.
- While smells remain:
 - Choose the worst smell.
 - Select a refactoring that will address the smell.
 - Apply the refactoring.

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Refactoring Examples

Refactoring Examples

Rename

- Sometimes you come across a method or variable that doesn't describe:

```
String n = participant.n()
```

- The only way to understand it is to read more code
- Rename to describe what it returns:

```
String name = participant.name()
```

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Refactoring Examples

Commented code:

- Symptoms
- Comment symbols (`//` or `/*`) appear in the code.

Some comments are helpful:

- Those that tell why something is done a particular way (or why it wasn't)

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Refactoring Examples

Extract Method

- When a method does many things it can be difficult to read

```
public void printReceipt() {  
    // Header  
    print("Receipt Header")  
    // Content  
    print("...content...")  
}
```

- Comments and whitespace often exposes grouping

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Refactoring Examples

Extract Method

- When a method does many things it can be difficult to read

```
public void printReceipt() {  
    printHeader()  
    printContent()  
}  
private void printHeader() {  
    print("Receipt Header")  
}  
private void printContent() {  
    print("...content...")  
}
```

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Split Loop

Split Loop

- Used to simplify logic that occurs in a loop

```
public void saveTotals(items) {  
    for(item in items) {  
        totalPoints += item.points  
        totalCost += item.price  
    }  
}
```

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Refactoring Examples

Split Loop

- Used to simplify logic that occurs in a loop

```
public void saveTotals(items) {  
    for(item in items) {  
        totalPoints += item.points  
    }  
    for(item in items) {  
        totalCost += item.price  
    }  
}
```

- Now you can extract method to describe what they do

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Refactoring Examples

Split Loop

```
public void saveTotals(items) {
    addPoints(items)
    addPrice(items)
}
private void addPoints(items) {
    for(item in items)
        totalPoints += item.points
}
private void addPrice(items) {
    for(item in items)
        totalCost += item.price
}
```

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Refactoring Examples

Long Method

```
public static void report(Writer out, List machines, Robot robot) throws IOException {
    out.write("FACTORY REPORT\n");
    Iterator line = machines.iterator();
    while (line.hasNext()) {
        Machine machine = (Machine) line.next();
        out.write("Machine " + machine.name());
        if (machine.bin() != null)
            out.write(" bin=" + machine.bin());
        out.write("\n");
    }
    out.write("\n");
    out.write("Robot\n");
    if (robot.location() != null)
        out.write(" location=" + robot.location().name());
    if (robot.bin() != null)
        out.write(" bin=" + robot.bin());
    out.write("\n\n");
}
}
```

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Refactoring Examples

Long Method

```

public static void print(Water net, List machines, Robot robot, int time) {
    // print water
    printWater(net, machines);
    printRobot(robot);
    printTime(time);
}

private static void printWater(Water net) {
    net.write("Water: ");
    net.write("\n");
}

private static void printMachines(List machines) {
    Iterator it = machines.iterator();
    while (it.hasNext()) {
        Machine machine = (Machine) it.next();
        net.write("Machine: ");
        if (machine.isFull() == null) {
            net.write("Water: ");
        }
        net.write("\n");
    }
    net.write("\n");
}

private static void printRobot(Robot robot) {
    net.write("Robot: ");
    if (robot.isMoving() == null) {
        net.write("Location: ");
    }
    if (robot.isFull() == null) {
        net.write("Water: ");
    }
    net.write("\n");
}

```

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Refactoring Exercise

- Refactor the comments in Customer.statement
- Identify and refactor the violations of the LoD in Customer.statement

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Story #7

As a customer

I want to see previous receipts

So that I can balance my checkbook

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Redesign

Refactoring vs. Redesign

Refactoring

- Refactoring happens as normal part of development
- No 'permission' needed by the team to refactor

Redesign

- Large scale refactoring/redesign decisions should be owned by the whole team
- Potentially takes many days
- Often assigned its own story card
 - Allows for estimation & prioritization

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Redesign

Tips

- Check in before beginning
 - Allows easy back out
- If unsure of design, spike a solution
 - Don't worry about testing, just go as far as you can to learn what will work
 - ALWAYS back out your spike and start again with tests
- Work in VERY small steps
 - Keep the tests passing throughout the entire redesign

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Redesigning Legacy Code

Strangler Pattern

- Useful when test coverage is not sufficient
- Involves wrapping the bad portion of the code with a new design that delegates.
- Any new functionality goes into the new design
- Over time, the old code will be used for less and less functionality

Useful Resources

- <http://martinfowler.com/bliki/StranglerApplication.html>
- "Working Effectively with Legacy Code" by Michael Feathers

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Story #10

As a customer

I want to see how much total I've spent

So I can manage my budget

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Mocking

Unit testing with test double

Definition: Test Double

In automated **unit testing** replaces an object on which the class under test depends

Can be a **Stub**, a **Mock** a **Spy**

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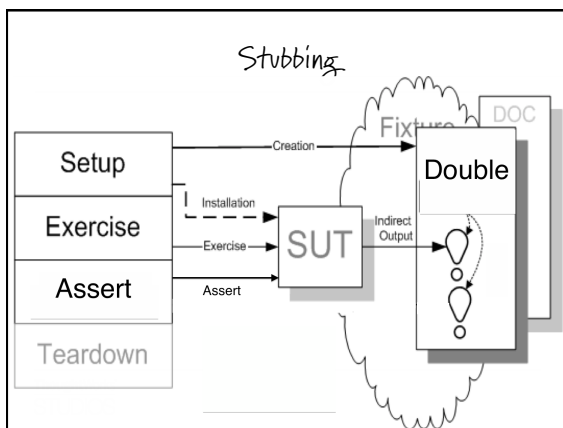
Definition: Stub

Has configurable canned responses

Is used to control the indirect input to the class under test

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Definition: Strict Mock

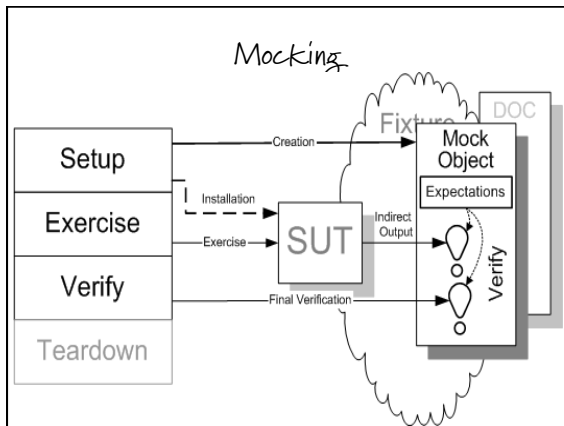
Has configurable expectations

Used for verifying messages sent by the class under test

Test fails when expected msg is not sent
Test fails when unexpected msg is sent

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When do you use Stubs?

- Code you are testing has external dependencies as
 - File System
 - Config info
 - Database
 - Network
 - E.g. Web services
 - Behavior you don't have control on
 - E.g. `DateTime.now()` or `Random`

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When do you use Mocks?

- Methods that return void and don't change visible state

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How do you use it (Moq)?

- Object interactions
 - Method called correctly.
 - Correct parameters are passed.

```
var mockPrice = new Mock<IPrice>();
mockPrice.Setup(foo =>
foo.CalculateRental(It.IsAny<string>())).Returns(10);
```

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What do you test with Mocks?

- Object interactions
 - Method called correctly.
 - Correct parameters are passed.

```
mockPrice.Verify(foo => foo.CalculateRental("Avatar"));
```

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How do you use it (Mockito)?

- Object interactions
 - Method called correctly.
 - Correct parameters are passed.

```
import static org.mockito.Mockito.*;
...
Price mock = mock(IPrice.class);
when(mockPrice.calculateRental(anyString())).thenReturn(10);
```

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What do you test?

- Object interactions
 - Method called correctly.
 - Correct parameters are passed.

```
verify(mockPrice).calculateRental("Avatar");
```

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Suggestions

- Mock/Stub instead of creating 'new' objects
- Only mock those methods that SUT calls
- Consider carefully where to use Mocks and where Stubs

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Mocking Exercise

- Test the total ViewCurrentRentalsAction
Mocking the customer or the transactions

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Functional Testing

What is Functional Testing?

Definitions

- Functional testing refers to tests that verify a specific action or function of the code. These are usually found in the code requirements documentation, although some development methodologies work from use cases or user stories. Functional tests tend to answer the question of "can the user do this" or "does this particular feature work".
- Wikipedia
- Business-facing, product-facing tests
- Tests that prove you "built the right thing" (as opposed to "built the thing right")

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What is Functional Testing?

Types of Functional Tests

- **Acceptance tests**, testing "from a user perspective"
 - Particularly relevant in Agile
 - Guarantees that the requirement is implemented in the software as specified
- **Regression** tests that reflect a particular defect found in production
- **System Integration** testing (i.e. does the application work all the way through)

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What is Functional Testing?

Example of automated functional test

Simple Addition

Addition:

- Add "2" and "3"
- Is "5" the result

```
package com.thoughtworks.testing123;
import static org.junit.Assert.*;

public class Addition {
    int value1;
    int value2;
    int result;

    public void add(int value1, int value2) throws Exception {
        result = value1 + value2;
    }

    public void isTheResult (int expected) throws Exception {
        assertEquals(expected, result);
    }

    public static void main(String [] args) throws Exception {
        Addition test = new Addition();
        test.add(2, 3);
        test.isTheResult(5);
    }
}
```

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Functional Testing

Automating Functional Tests

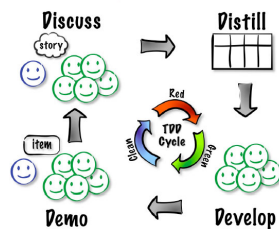
- Functional Test Automation Makes Testing an Asset
- Living documentation
- Why Functional Test Automation?
- Unit Testing is Fundamentally different
- Automated Testing Has Additional "Gotchas"

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ATDD Functional Testing

Acceptance Test Driven Development (ATDD) Cycle



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Functional Testing

Strategy

- How much?
- What should we automate vs. leave manual?
- Which tools?
- When in the development cycle?
- Who does the automation?
- What mix of testing makes sense?

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Functional Testing

GUI tests

Integration tests

Unit tests

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Story #2

As a content provider

I want to have a promotion where every three-day rental gets an extra day for children's releases

So that I can encourage longer rentals

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Functional Test Automation Patterns

Test Automation Patterns

Page Object Pattern

- Encapsulate all of the actions a user can do or see on a page into a singular object
- A product page would have things like, add to cart, add to gift register, related products, review, etc..
- Typically relies on method chaining – methods in a page object always return another page object
- Doesn't need to reflect entire actual page

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Page Object Pattern

Positives

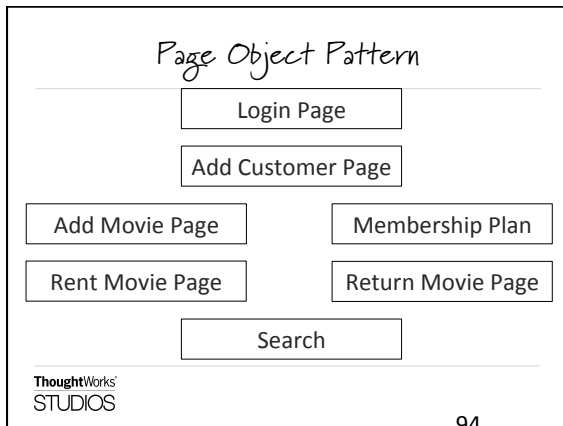
- Makes code more readable
- Makes a navigation map for your tests

Negatives

- Breaks down in a few places
- Assumes that your app page structure is designed well

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Page Object Pattern

```

public class LoginPage {
    public void UserLogin() throws Exception {
        # Login implementation
    }
}
public class AddCustomerPage {
    public void AddCustomer() throws Exception {
        # Add Customer implementation
        # enter customer name
        # enter customer ID
        # submit customer info
    }
}
public class RentMoviePage {
    public void RentMovie() throws Exception {
        # Rent Movie implementation
        # enter customer ID
        # enter Movie Name
        # submit Rental
    }
}

```

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Test Automation Patterns

Domain object pattern

- Group all the actions associated with a specific domain concept like search or filtering in the application together.
- Or, groups all the meaningful domain entities together, with relevant actions as methods
- Makes your test suite look more like a library from a code perspective.
- You can implement method chaining, but it requires a map of some sort, which is hard to maintain.

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Domain Object Pattern

Positives:

- Helps with apps that have many cross-cutting concerns
- Tests don't represent the structure of the application, which is likely to change
- Easy for new users to pick up

Negatives:

- Not as elegant as the Page Object Pattern
- More work to maintain

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Domain Object Pattern

ACTIONS

Login
Add
Rent
Return
Search

ENTITIES

Movie
Customer
Rental
Membership Plan

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Domain Object Pattern

```
public class Customer {
    public void Add() throws Exception {
        # Add Customer Implementation
        # enter customer name
        # enter customer ID
        # submit customer info
    }
}

public class Movie {
    public void Add() throws Exception {
        # Add Movie Implementation
    }
}

public class Rental {
    public void Create() throws Exception {
        # Rent Movie Implementation
        # enter customer ID
        # enter Movie Name
        # submit Rental
    }
}
```

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Functional Testing

RECOMMENDED PRACTICES

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*Recommended Practices***UI Changes**

- Xpath is difficult to maintain
Avoid using xpath
- ID change
Create constant IDs & reuse

Follow DRY principle

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*Recommended Practices***Scenarios**

- Write from business perspective
- Write tests for reusability
- Refactor steps
- Extract steps as you go
- Rule of Thumb for workflow – not more than 10 steps
- Limit verifications and assertions in extracted steps

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Challenges

Unstable Tests

- Page synchronization
- Waits
- Data dependencies
- Side-effects from tests
- Order/group execution problems

Unclear Tests

- Too many asserts
- Test duplication
- Unnecessary/duplicated setup

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Continuous Integration

Continuous Integration

Why?

"The key is to automate absolutely everything and run the process so often that integration errors are found quickly."

Martin Fowler

– <http://martinfowler.com/articles/originalContinuousIntegration.html>

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Continuous Integration

The Build: Backbone of Agile Development Process

- Drives agile process
- Leads to quick feedback
- Based on automation
- Adds rigor
- Reduces waste
- Creates a path to production

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Continuous Integration

Benefits of continuous integration

- Gives quick feedback on problems
- Lowers cost of change
- Gets the most out of automated testing
- Facilitates whole-team approach
- Tests builds and deployments using production-like processes
- Reduces waste caused by manual integration
- Provides a safety net so we can make changes with confidence

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Continuous Integration

Core practices

- Check in regularly
- Create comprehensive automated test suite
- Keep the build and test process short
- Don't check in on a broken build
- Run all commit tests locally after updating, before committing
- Never go home on a broken build (but be prepared when someone *does*)
- Always be prepared to revert to previous revision
- Don't comment out failing tests/assertions
- Visual build monitor

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Continuous Integration

Supporting practices

- Rotating role of build cop
- Red build/last check-in hat
- Fail the build for slow tests, warnings and code-style breaches
- Test-drive development
- Collective code ownership
- Coding standard
- Pair programming
- Emergent design

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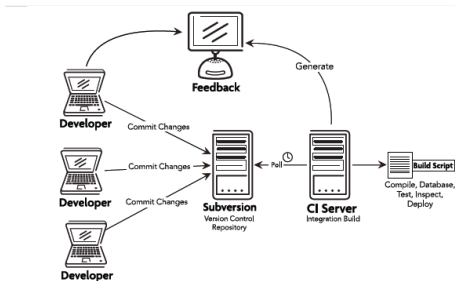
Continuous Integration

- A CI scenario starts with the developer committing source code to the repository.
- Required features:
 - CI server
 - Version control system that is accessible from CI server
 - Automated build script that includes tests
 - Build monitor
 - Agreement of the team

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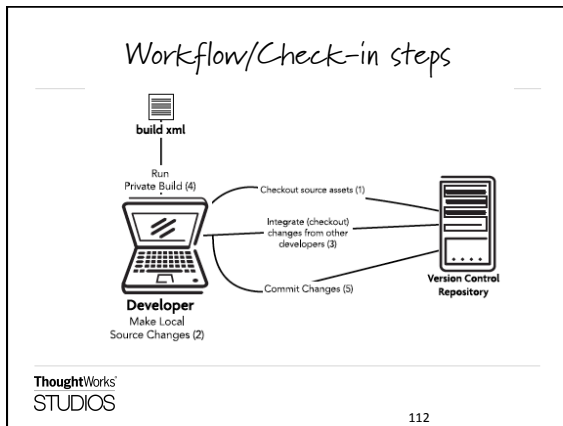
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Continuous Integration



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What is a successful build?

- All the latest sources are checked out of the configuration management system
- Every file is compiled from scratch
- The resulting compiled code is put into binaries
- The system is started and suite of tests is run against the system

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Continuous Integration

Smells

- Too many red builds
- Long-running builds

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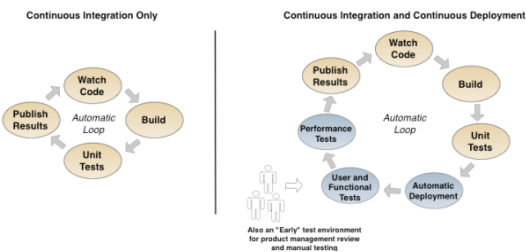
Other considerations

- Merging is a nightmare – why?
- To branch or not to branch?
- Definition of done
- Code metrics

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Continuous Integration and Deployment



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Story #8

As a sales manager

I want to allow a free regular movie when
the customer has 5 frequent renter points

So that I can encourage repeat customer

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Continuous Delivery

Continuous Delivery Definition

Continuous Delivery is a software development discipline where you build software in such a way that the software can be released to production at any time.

Martin Fowler

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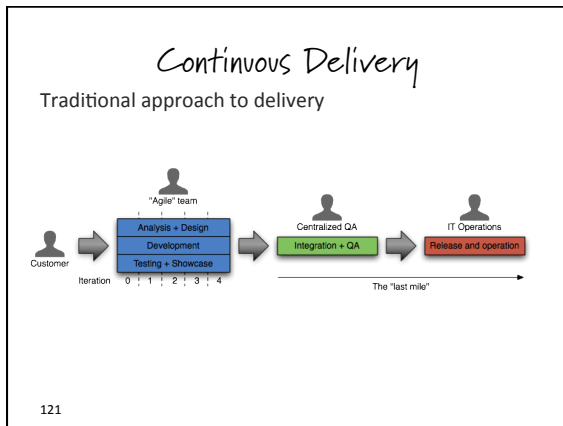
Continuous Delivery value proposition

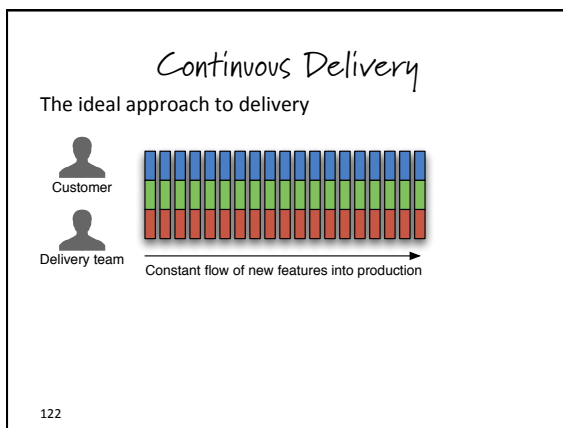
Main benefits

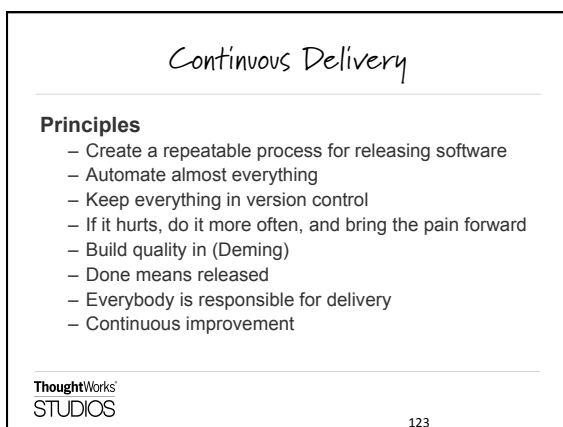
- Increasing the throughput of new features and also the stability of the production systems: increasing innovation and predictability together at the same time
- Close the gap between the Business and IT, between the Customers, the Market and the Business

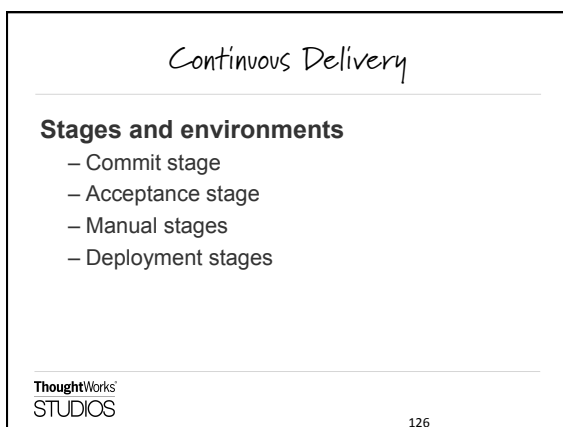
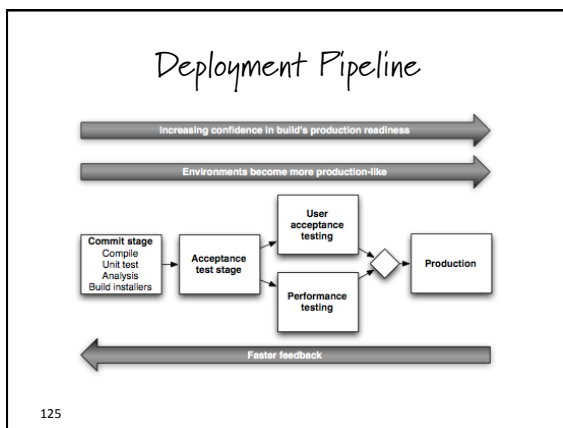
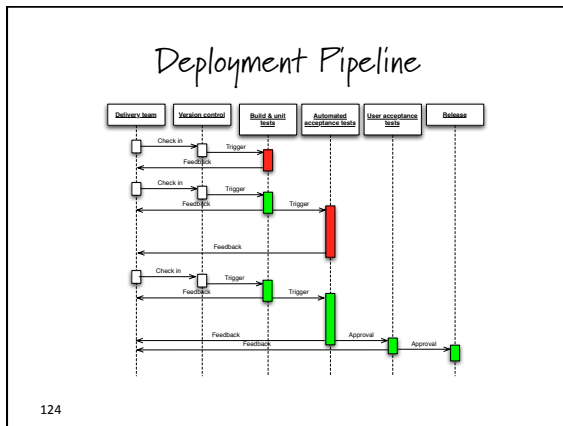
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Continuous Delivery with Go

The screenshot displays the 'production' pipeline activity in Go CD. It shows a sequence of steps: '2-2-1' (install dependencies, build, test, deploy to production), '5-5-1' (install dependencies, build, test, deploy to production), and '5-5-2' (install dependencies, build, test, deploy to production). Each step has a green progress bar indicating success. Below the steps, a 'Run 1 of 1' summary shows the pipeline was triggered by a user on 07/08/2013 at 15:40:29 (UTC), with a duration of 00:00:00. The 'ThoughtWorks Studios' logo is visible in the bottom left corner.

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Continuous Delivery

Guidelines

- Build your binaries only *once*
- Deploy the same way to *every environment*
- Smoke test your deployments
- Keep your environments similar
- If anything fails, stop the line

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Continuous Delivery

Practices

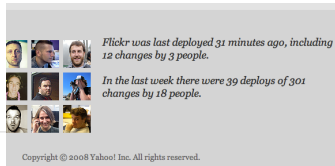
- Automated testing and deploy, C.I.
- Trunk Based Development
- Hot deploy with zero-downtime
- Infrastructure automation
- Monitoring and logging

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Continuous Delivery

Continuous Deployment

- Deploying every good build to production
- Automation must exist end-to-end
- Reduces the risk of each individual deployment



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Agile Development Practices

Thank you!
