## Continual Improvement

## CHAPTER

## 26.1 ■ INTRODUCTION

Decades of industrial experience have demonstrated the success of process control in maintaining selected variables near their desired values. Essentially all process plants apply automation, using feedback and feedforward principles to achieve safe and profitable production of consistently high-quality product. In general, process control is very effective when the control system has sufficient time to respond to disturbances (i.e., the feedback dynamics are fast compared with the disturbance frequency).

While process control, using the methods presented in this book, is required for regulating some process variables, the application of these methods may not be appropriate for all important variables. In some situations the best operating conditions change, and a fixed control design may not respond properly to these changes. In other situations, continuous feedback compensation can be too aggressive, leading to excessive variation in the controlled variables. Two approaches for continually improving plant operation are introduced in this chapter to address these situations. Both use the basic principle of feedback control: using outputs of a system to influence inputs to the system. However, these approaches involve very different technologies to address unique objectives. The approaches introduced in this chapter enhance the good performance achieved through process control.

**OPTIMIZATION.** Optimization methods find the *extremum*—maximum or minimum—of an objective. Generally, the objective function will be profit, which we aim to maximize. When control objectives were discussed in Chapters 2, 7 and