

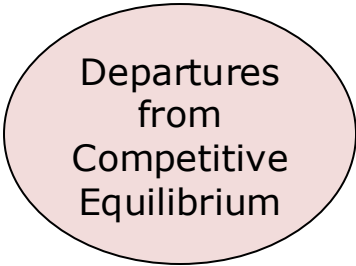
Intermediate Microeconomics

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Week 14a: Asymmetric Information (I)

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Big Picture



Departures
from
Competitive
Equilibrium

1. Violation of the “private good” assumption
2. Violation of the “price-taking” assumption
3. Violation of the “complete market” assumption

Missing Market

- First Welfare Theorem (i.e., competitive equilibrium is efficient) relies on the assumption of “complete market”: there is a market for every good, and trade is free
- We’ve already seen an example of violation: externalities
 - The reason we have inefficiency is because the market for “pollution” is missing
 - If there is a market for pollution (say you have to pay \$50 to emit a ton of CO₂), then there wouldn’t be an externality problem, b/c polluters will factor that cost in making decision
- Here, we study another famous example in economics: missing market for information

Asymmetric Information

- Transactions can involve a considerable amount of uncertainty
 - Can lead to inefficiency when one side has better information
- Asymmetric information
 - The side with better information
 - Private information

The Value of Contracts

- Contractual provisions
 - Can be added in order to circumvent some of the inefficiencies associated with asymmetric information
 - Rarely do they eliminate them

Principal-Agent Model

- **Principal**
 - The party who proposes the contract
- **Agent**
 - The party who decides whether or not to accept the contract
 - And then performs under the terms of the contract
 - Typically the party with asymmetric information

Two Leading Models

- **Moral hazard model**

- The agent's actions affect the principal, but the principal does not observe the actions directly
- Hidden-action model

- **Adverse selection model**

- The agent has private information before signing the contract (his type)
- Hidden-type model

TABLE 18.1 Applications of the Principal-Agent Model

| Principal | Agent | Agent's Private Information | |
|----------------|---------------------|--|-----------------------------|
| | | Hidden Type | Hidden Action |
| Shareholders | Manager | Managerial skill | Effort, executive decisions |
| Manager | Employee | Job skill | Effort |
| Homeowner | Appliance repairer | Skill, severity of appliance malfunction | Effort, unnecessary repairs |
| Student | Tutor | Subject knowledge | Preparation, patience |
| Monopoly | Customer | Value for good | Care to avoid breakage |
| Health insurer | Insurance purchaser | Preexisting condition | Risky activity |
| Parent | Child | Moral fiber | Delinquency |

First, Second, and Third Best

- **First-best contract**
 - Full-information environment
 - The principal could propose a contract that maximizes joint surplus
 - Could capture all of the surplus for himself
 - Leaving the agent just enough to make him indifferent between agreeing to the contract or not

First, Second, and Third Best

- **Second-best contract**
 - The contract that maximizes the principal's surplus
 - Subject to the constraint that he is less well informed than the agent
- **Adding further constraints**
 - for example, restricting contracts to some simple form such as constant per-unit prices
 - leads to the third best, the fourth best, and so on, depending on how many constraints are added.

Hidden Actions

- The principal
 - Would like the agent to take an action that maximizes their joint surplus
- The agent's actions
 - May be unobservable to the principal
 - The agent will prefer to shirk
- Contracts
 - Can mitigate shirking by tying compensation to observable outcomes

Hidden Actions

- The principal
 - More concerned with outcomes than actions
 - May as well condition the contract on outcomes
- The problem
 - Outcome may depend on random factors
 - Tying the agent's compensation to outcomes exposes the agent to risk
 - If the agent is risk averse: payment of a risk premium before he will accept the contract

Owner-Manager Relationship

- A firm: one owner and one manager
 - The owner (principal) offers a contract to the manager
 - The manager (agent) decides whether to accept the contract and what action $e \geq 0$ to take
 - An increase in e increases the firm's gross profit but is personally costly to the manager

Owner-Manager Relationship

- The firm's gross profit: $\pi_g = e + \varepsilon$
 - Where ε represents demand, cost, and other economic factors outside of the agent's control
 - Assume $\varepsilon \sim N(0, \sigma^2)$
 - $c(e)$ is the manager's personal disutility from effort; assume $c'(e) > 0$ and $c''(e) > 0$
- Firm's net profit: $\pi_n = \pi_g - s$
 - Where s is the manager's salary

Owner-Manager Relationship

- Risk-neutral owner

- Owner represents individual shareholders who each own a small share of the firm as part of a diversified portfolio, we will assume that she is risk neutral.
- Maximize the expected value of profit

$$E(\pi_n) = E(e + \varepsilon - s) = e - E(s)$$

Owner-Manager Relationship

- Risk adverse manager

- Constant absolute risk aversion parameter,

- $A > 0$

- Manager's expected utility: $U(W) = -e^{-AW}$

$$E(U) = \boxed{E(s) - \frac{A}{2} \text{Var}(s)} - c(e)$$

*Details on derivation see Example 7.3 in
Nicholson & Snyder

First Best (Full-Information Case)

- Optimal salary contract
 - The owner can pay the manager
 - A fixed salary s^* if he exerts a first-best level of effort e^*
 - And nothing otherwise
 - For the manager to accept the contract (participation constraint)

$$E(U) = s^* - c(e^*) \geq 0$$

First Best (Full-Information Case)

- The owner
 - Will pay the lowest salary possible [$s^* = c(e^*)$]
 - Net profit: $E(\pi_n) = e^* - E(s^*) = e^* - c(e^*)$
 - Maximize profit for e^* satisfying the first-order condition
 - At the optimum, the marginal cost of effort equals the marginal benefit, $c'(e^*) = 1$

Second Best (Hidden-Action Case)

- If the owner cannot observe effort
 - The contract cannot be conditioned on e
 - The owner may still induce effort if some of the manager's salary depends on gross profit, π_g
 - The owner offers a salary such as

$$s(\pi_g) = a + b\pi_g$$

- a is the fixed salary
- b is the power of the incentive scheme

Second Best (Hidden-Action Case)

- This relationship can be viewed as a three-stage game
 - Owner sets the salary (choosing a and b)
 - The manager decides whether or not to accept the contract
 - The manager decides how much effort to put forth (conditional on accepting the contract)

Second Best (Hidden-Action Case)

- We will solve for the subgame-perfect equilibrium of this game by using backward induction,
- starting with the manager's choice of e in the last stage and taking as given that the manager was offered salary scheme $a + b\pi_g$ and accepted it.

Second Best (Hidden-Action Case)

- Manager

- Accepted the salary scheme: $a + b\pi_g$

- Expected utility from the linear salary:

$$E(a + b\pi_g) - (A/2) \text{Var}(a + b\pi_g) - c(e)$$

- Note: $E(a + b\pi_g) = E(a + be + b\epsilon) = a + be + bE(\epsilon) = a + be$

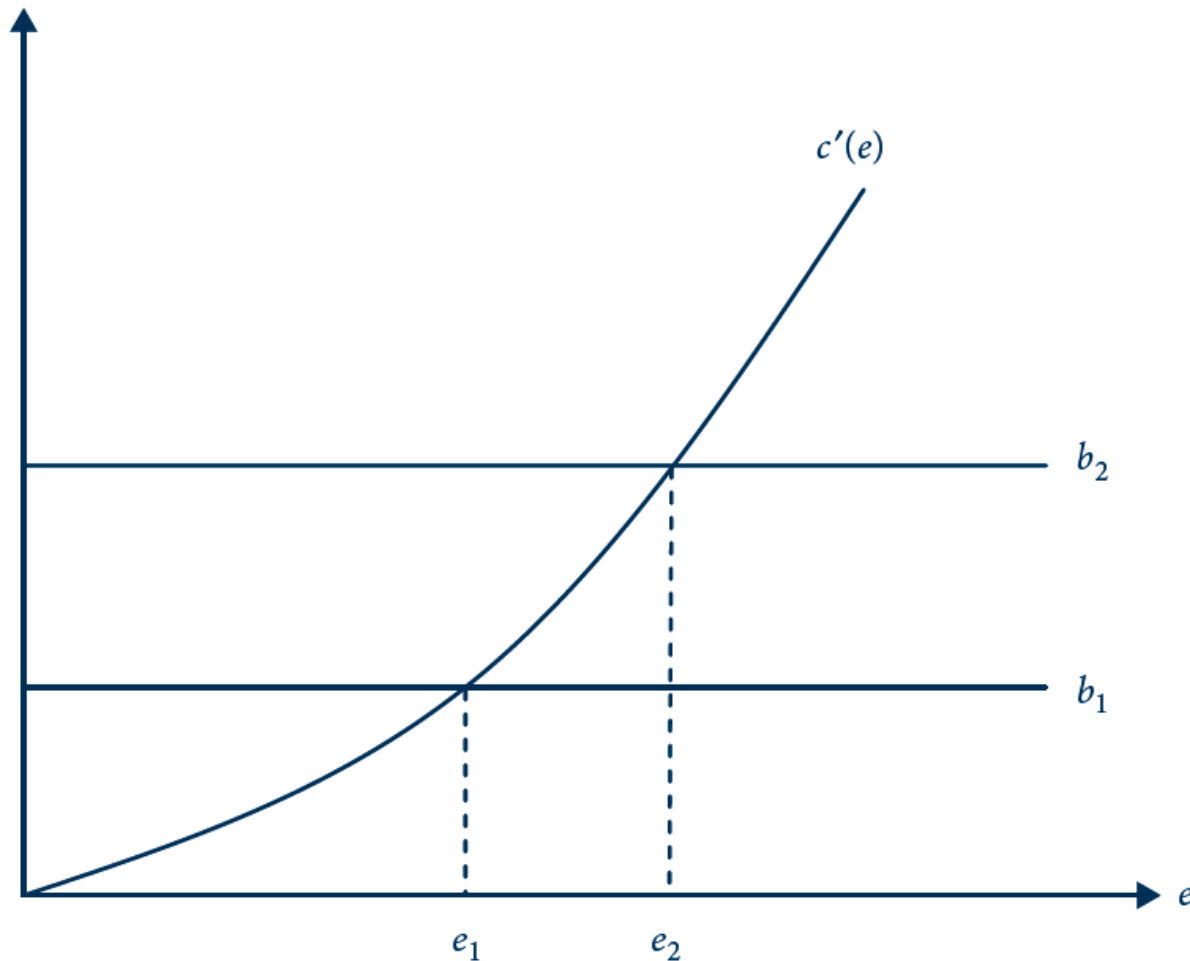
- Variance: $\text{Var}(a + b\pi_g) = \text{Var}(a + be + b\epsilon) = b^2 \text{Var}(\epsilon) = b^2 \sigma^2$

- Manager's Expected utility = $a + be - (A b^2 \sigma^2 / 2) - c(e)$

Second Best (Hidden-Action Case)

- First-order condition for the e
 - Maximizing the manager's expected utility
 - $c'(e) = b$
 - $c(e)$ is convex; $c'(e)$ is increasing in e
 - The higher is the power b of the incentive scheme, the more effort e the manager exerts
- The manager's effort
 - Depends only on the slope, b , and not on the fixed part, a , of his incentive scheme

FIGURE 18.2 Manager's Effort Responds to Increased Incentives



Because the manager's marginal cost of effort, $c'(e)$, slopes upward, an increase in the power of the incentive scheme from b_1 to b_2 induces the manager to increase his effort from e_1 to e_2 .

Second Best (Hidden-Action Case)

- Back to manager's *second-stage choice*:
- The manager accepts the contract
 - If his expected utility is non-negative

$$a \geq c(e) + (A b^2 \sigma^2 / 2) - b e$$

Second Best (Hidden-Action Case)

- Back to owner's *first-stage choice* of parameters a and b of the salary scheme
- The owner's objective
 - Maximize expected surplus = $e(1 - b) - a$
 - Subject to two constraints
 - Manager must accept contract in second stage – *participation constraint*
 - Manager will choose e to suit himself rather than the owner, who cannot observe e - *incentive compatibility constraint*

Second Best (Hidden-Action Case)

- Owner's surplus as a function of manager's effort
- Substituting the constraint ($a \geq c(e) + (Ab^2\sigma^2/2) - be$) into the objective function

$$\text{Owner's surplus} = e - c(e) - \frac{A\sigma^2[c'(e)]^2}{2}$$

- The second-best effort e^{**} satisfies the first-order condition

$$c'(e^{**}) = \frac{1}{1 + A\sigma^2 c''(e^{**})} = b^{**}$$

- $C'(e^{**}) = b^{**}$ from maximizing the manager's expected utility

Second Best (Hidden-Action Case)

- Because $c'(e^{**}) < 1 = c'(e^*)$,
- The convexity of $c(e)$ implies $e^{**} < e^*$
 - The presence of asymmetric information leads to lower equilibrium effort
 - The fundamental trade-off in the owner-manager relationship is between incentives and insurance

Second Best (Hidden-Action Case)

- If the owner cannot specify e in a contract, then she can induce effort only by tying the manager's pay to firm profit;
- however, doing so introduces variation into his pay for which the risk-averse manager must be paid a risk premium.
- This risk premium ($\frac{A\sigma^2[c'(e)]^2}{2}$) adds to the owner's cost of inducing effort.
- The more risk averse is the manager, the more important is insurance relative to incentives

EXAMPLE 18.1 Owner-Manager Relationship

- Assume
 - Firm's gross profit = $e + \varepsilon$
 - Manager's cost of effort: $c(e) = e^2/2$
 - $\sigma^2 = 1$
- First best
 - What is the optimal effort e^* ? 1
 - Manager's fixed salary = ? 1/2
 - Owner's net profit = ? 1/2

EXAMPLE 18.1 Owner-Manager Relationship

- Second best, assume risk aversion $A = 1$
 - $e^{**} = ?$ $1/2$
 - $b^{**} = ?$ $1/2$
 - $a^{**} = ?$ 0
 - Owner's expected net profit = ? $1/4$

EXAMPLE 18.1 Owner-Manager Relationship

- Still second best, what if risk aversion $A = 2$?
 - $e^{**} = 1/3$
 - $b^{**} = 1/3$
 - $a^{**} = 1/18$
 - Owner's expected net profit = $1/6$

A increase , more risk averse, a increase.

Moral Hazard in Insurance

- If a person is fully insured
 - He will have a reduced incentive to undertake precautions
 - May increase the likelihood of a loss occurring
- Moral hazard
 - The effect of insurance coverage on an individual's precautions
 - Which may change the likelihood or size of losses

Mathematical Model

- Risk-averse individual
 - Faces the possibility of a loss (l)
 - That will reduce his initial wealth (W_0)
 - The probability of loss is π
 - An individual can reduce π by spending more on preventive measures (e)

Mathematical Model

- An insurance company (principal)
 - Offers a contract involving a payment of x to the individual if a loss occurs
 - The premium is p
- If the individual takes the coverage
 - Expected utility: $(1-\pi)U(W_1) + (\pi)U(W_2)$
 - Wealth in state 1 (no loss): $W_1 = W_0 - e - p$
 - Wealth in state 2 (loss): $W_2 = W_0 - e - p - l + x$
- The risk-neutral insurance company's objective is to maximize expected profit $= p - \pi x$

First Best Insurance Contract

- Insurance company - perfectly monitor e
 - Set the terms (e, p, x) to maximize its expected profit - subject to the participation constraint that individual will take the insurance contract

$$(1-\pi)U(W_1) + \pi U(W_2) \geq \bar{U}$$

Where \bar{U} is the highest utility the individual can attain in the absence of insurance.

First Best Insurance Contract

- Insurance company - perfectly monitor e
 - Set the terms (e, p, x) to maximize its expected profit - subject to the participation constraint that individual will take the insurance contract
$$(1-\pi)U(W_1) + \pi U(W_2) \geq \bar{U}$$
 - Will result in full insurance with $x = l$
 - The individual will choose the socially efficient level of precaution

First Best Insurance Contract

Lagrangian: $L = p - \pi x + \lambda[(1-\pi)U(W_1) + \pi U(W_2) - \bar{U}]$

First-order conditions:

$$0 = \frac{\partial \mathcal{L}}{\partial p} = 1 - \lambda[(1 - \pi)U'(W_0 - e - p) + \pi U'(W_0 - e - p - l + x)],$$

$$0 = \frac{\partial \mathcal{L}}{\partial x} = -\pi + \lambda\pi U'(W_0 - e - p - l + x),$$

$$0 = \frac{\partial \mathcal{L}}{\partial e} = -\frac{\partial \pi}{\partial e}x - \lambda\{(1 - \pi)U'(W_0 - e - p) + \pi U'(W_0 - e - p - l + x) \\ + \frac{\partial \pi}{\partial e}[U(W_0 - e - p) - U(W_0 - e - p - l + x)]\}.$$

First Best Insurance Contract

- (1) and (2) imply

$$\begin{aligned}\frac{1}{\lambda} &= (1 - \pi)U'(W_0 - e - p) + \pi U'(W_0 - e - p - l + x) \\ &= U'(W_0 - e - p - l + x),\end{aligned}$$

- Will result in full insurance with $x = l$

First Best Insurance Contract

- (3) implies $-\frac{\partial \pi}{\partial e} l = 1$.
- At an optimum, the marginal social benefit of precaution (the reduction in the probability of a loss multiplied by the amount of the loss) equals the marginal social cost of precaution (which here is just 1).
- The individual will choose the socially efficient level of precaution

First Best Insurance Contract

- At full insurance, $x=l$ and $W_1 = W_2$.
- The insured party's expected utility is
$$U(W_1) = U(W_0 - e - p)$$
- This is maximized by choosing the lowest level of precaution possible, $e = 0$

Second-Best Insurance Contract

- Insurance company cannot monitor e
 - Add incentive compatibility constraint:
 - Agent is free to choose the level of precaution that suits him and maximizes his expected utility $(1-\pi)U(W_1)+\pi(W_2)$
- The second-best contract will typically not involve full insurance
 - Exposing the individual to some risk induces him to take some precaution