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# Summary.

Empathetic and results-oriented engineering leader with a proven track record of delivering robust, reliable software, and transformational customer experiences. I build high-performing teams that people want to be a part of, and I shape organizations through active listening, intelligent process, and an unrelenting pursuit of continuous improvement.

# Work Experience

Conga Broomfield, CO

MANAGER OF ENGINEERING Aug. 2020 - Present

- · Designed and executed new-hire program focused on increasing DE&I within engineering, resulting in 100% increase in BIPOC and gender diverse team members.
- Reduced Cloud spend by \$100k annually, increased reliability, and aligned Conga Cloud strategy by migrating legacy monolith from PaaS to AWS and containerizing it for use with Kubernetes. Led as project manager and lead engineer.
- · Eliminated misaligned commitment deliveries for complex customer workflows by introducing MVP scoping process to product organization with 100% adoption rate.
- Led three engineering teams (19 distributed direct reports) to grow and transform Conga's flagship product, Composer; \$125MM ARR, 12k customers, 500k seats.
- · Mitigated \$20MM ARR impact by mobilizing engineering organization in response to critical subprocessor end-of-life. Ran project end-toend for suite of new microservices including all aspects from vendor negotiation to requirements gathering, implementation, integration, testing, deployment, and support plan.
- · Reduced recurring engineering spend by \$250k transitioning three products into maintenance, creating off-shore support team and product transition model to optimize cost, and enabling senior on-shore staff to focus on innovation rather than maintenance.

STAFF SOFTWARE ENGINEER, TEAM LEAD

Sept. 2016 - Aug. 2020

- Co-led greenfield effort to design, build, and deploy at scale C#/.NET microservices-based product offering consisting of polyglot stack and Infrastructure as Code (IaC) tooling.
- · Retained two \$1MM ARR client accounts and achieved 70% performance gain by introducing dynamic analysis practices and customerfacing plan to address application performance issues.
- · Led as a senior member of an Agile, product-driven Ruby on Rails engineering team to consistently deliver robust features, bug-fixes, and thought leadership.
- Enabled acquisition of start-up Octiv by Conga through discovery and mitigation of legal and licensing risks.

**GE Aviation Systems** Grand Rapids, MI

LEADERSHIP PROGRAM- PROGRAM MANAGEMENT & ENGINEERING

Aug. 2013 - Aug. 2016

- Successfully led customer interactions with key programs resulting in \$6MM+ in sales and ungrounding of military aircraft fleets.
- Assembled and led cross-functional team of 15 through manufacturing readiness review, transitioning \$23MM program into production.
- Created and executed the largest grassroots cross-site professional development event in GE's 100+ year history as board member for the Early Career Professionals Organization affinity group.

#### Study Abroad, Michigan State University

East Lansing, MI

LEAD DEVELOPER

Jul. 2009 - Aug. 2013

· Sole developer for second-largest Study Abroad program in the United States; PHP, Zend Framework.

### **Education**

### **Michigan State University** M.S. IN ELECTRICAL ENGINEERING

East Lansing, MI

Aug. 2013 - May. 2016

· Focused primarily in NEMS/MEMS

B.S. IN COMPUTER ENGINEERING

Aug. 2009 - May. 2013

Awarded Gerstacker Entrepreneurship Grant

OCTOBER 15, 2022 WILLIAM NOVAK · RÉSUMÉ