

Engineering Economics

Me lol

November 1, 2025

Notes

- PYQs of BEX/BCT's CE655 and BEI's CE615 are combined.
- CE655 are kept with normal font, while our CE615 questions are kept in this style.
- 2069 Poush QP has no marking given for any questions. Any and all markings given for 2069 Poush in this document are assumed that will hopefully reflect the actual markings.
- The question paper for 67 Mangsir and earlier are of different course. So, there will be inherently different kinds of questions being asked.
- Months are marked as:
 - Ba: Baisakh
 - Jth: Jestha
 - Asa: Ashar
 - Shr: Shrawan
 - Bh: Bhadra
 - Ash: Ashwin
 - Ka: Kartik
 - Mng: Mangsir
 - Po: Poush
 - Ma: Magh
 - Ch: Chaitra

Contents

1	Introduction	4
1.1	Origin and Principles of Engineering Economy	4
1.2	Role of Engineers in Decision Making	4
1.3	Cash Flow Diagram	4
2	Interest and Time Value of Money	5
2.1	Introduction to Time Value of Money	5
2.2	Compound Interest	5
2.2.1	Nominal Interest rate	5
2.2.2	Effective Interest rate	5
2.2.3	Continuous Compounding	5
2.2.4	The Five Types of Cash flows	5
2.3	Numericals	5
2.3.1	Sinngle and Irregular Cash Flow	5
2.3.2	Uniform Series	6
2.3.3	Linear Gradient Series	6
2.3.4	Geometric Gradient Series	7
3	Basic Methodologies of Engineering Economic Analysis	8
3.1	Determining Minimum Attractive (Acceptable) Rate of Return (MARR)	8
3.2	Equivalent Worth Methods	8
3.2.1	Annual Worth Method	8
3.3	Rate of Return Methods	8
3.3.1	Internal Rate of Return Method	8
3.3.2	External/Modified Rate of Return Method	10
3.4	Public Sector Economic Analysis (Benefit Cost Ratio Method)	11
3.4.1	Conventional BCR	11
3.4.2	Modified BCR	11
3.5	Payback Period Method	12
3.5.1	Simple Payback Period	12
3.5.2	Discounted Payback Period	12
3.6	Introduction to Lifecycle Costing	14
3.7	Introduction to Financial and Economic Analysis	14
4	Comparative Analysis of Alternatives	15
4.1	Comparing Mutually Exclusive Alternatives having Same useful life	15
4.2	Comparing Mutually Exclusive Alternatives having different useful lives by	17
4.2.1	Repeatability Assumption	19
4.2.2	Co-terminated Assumption	20
4.2.3	Capitalized Worth Method	20
4.3	Comparing Mutually Exclusive, Contingent and Independent Projects in Combination . .	21
5	Replacement Analysis	23
5.1	Fundamentals of Replacement Analysis	23
5.1.1	Basic Concepts and Terminology	23
5.1.2	Approaches for Comparing Defender and Challenger	23
5.1.3	Numericals	23
5.2	Economic Service Life of Challenger and Defender	24

5.3	Replacement Analysis under the Infinite Planning Horizon	26
5.4	Replacement Analysis under the Finite Planning Horizon	26
5.4.1	Numericals	26
6	Risk Analysis	28
6.1	Origin/Sources of Project Risks	28
6.2	Methods of Describing Project Risks	28
6.2.1	Sensitivity Analysis	28
6.2.2	Breakeven Analysis	30
6.2.3	Scenario Analysis	31
6.3	Probability Concept of Economic Analysis	32
6.4	Decision Tree and Sequential Investment Decisions	32
7	Depreciation and Corporate Income Taxes	33
7.1	Concept and Terminology of Depreciation	33
7.2	Basic Methods of Depreciation	33
7.2.1	Straight line method	33
7.2.2	Declining Balance Method	33
7.2.3	Sinking Fund Method	33
7.2.4	Sum of the Year Digit Method	33
7.2.5	Modified Accelerated Cost Recovery System (MACRS)	33
7.3	Corporate Tax & After Tax Cash flow Estimate	33
7.4	General Procedure for Making After Tax Economic Analysis.	33
7.5	Numericals	34
8	Inflation and Its Impact on Project Cashflows	37
8.1	Concept of Inflation	37
8.2	Measuring Inflation	37
8.3	Equivalence Calculation Under Inflation	37
8.4	Impact of Inflation on Economic Evaluation	37
8.5	Deflation method	37
8.6	Numericals	37

1 Introduction

(4 Hours/4 Marks)

1.1 Origin and Principles of Engineering Economy

1. Define engineering economics (**EE**). [1] (**80 Ch, 76 Bh**, 73 Bh, 71 Bh)
2. Define engineering economy. [1] (74 Bh, 69 Bh)
3. Define economic system. [1] (67 Mng) [2] (65 Ch)
4. Define opportunity cost. [1] (**75 Bh**)
5. Briefly explain the scope of engineering economics with appropriate example. [3] (**80 Ch**)
6. Explain briefly about the principles of EE. [3] (81 Ash, 74 Bh) [4] (**80 Bh**)
 - List out principles of engineering economics. [3] (76 Ba, 69 Bh)
 - State and explain principles of engineering economics. [4] (75 Ba)
 - Explain principles of EE in detail with appropriate examples. [4] (77 Po)
 - Write down the principles of EE Analysis. [3] (73 Bh)
 - What are the principles of EE? [2] (69 Po)
7. "The study of economic is important for engineers". Justify the statement with a suitable example. [4] (**79 Ch**)
8. "Use the consistent view point" and "Make uncertainty explicit". Explain these two principles of engineering economics. [2+2] (**78 Ch**)
9. Write advantages of socialistic economy. [3] (67 Mng)
10. Explain the term: socialistic economy. [2] (66 Ma)
11. Discuss briefly on the characteristics of capitalistic economy. [2] (65 Ch)

1.2 Role of Engineers in Decision Making

1. Why do engineers need knowledge of economics in decision making process? [1] (81 Ash)
 - How does principles of EE help in decision making process? [2] (69 Po)
 - Scarcity is an emerging issue in engineering field. How does the study of economics help to engineers in decision making process? Discuss. [5] (70 Bh)
2. Explain with a suitable example "Engineers play key role in making economic decision of a project" [4] (**81 Bh**) [6] (68 Bh)
3. How an engineer plays an important role in making the economic decisions? Explain. [4] (**77 Ch**, 81 Ba, 80 Ba, 70 Ma)
4. "Engineers make good decision-makers." Justify this statement. [4] (**79 Bh**)
5. Why engineering economics is considered as important aspect for making decisions for engineers? Explain. [3] (**76 Bh, 75 Bh**)
6. Why does an engineer must have the knowledge of economics during decision making process? [1] (76 Ba)

1.3 Cash Flow Diagram

1. Explain the term: cash flow diagram. [2] (66 Ma)

2 Interest and Time Value of Money

(8 Hours/8 Marks)

2.1 Introduction to Time Value of Money

1. What is the time value of money? [1] (78 Ch, 77 Ch)
2. What are the factors to be considered in calculating the time value of money? [1] (80 Ch)
3. Explain the concept of 'time value of money' and 'interest payment schemes' with suitable examples. [2+2] (80 Bh)

2.2 Compound Interest

1. Differentiate between simple and compound interest. [1] (79 Ch)

2.2.1 Nominal Interest rate

2.2.2 Effective Interest rate

1. Differentiate the nominal and effective interest with the support of 10% bank's interest which compounds daily. [2+2] (81 Ash)
|→ Difference with example. [2] (80 Ch)
|→ Difference. [2] (78 Ch, 80 Ba)
|→ Relation. [2] (79 Ch)
2. Bank 'A' offers 6.25% interest that compounds daily and Bank 'B' offers 6.4% interest that compounds yearly, which bank do you prefer and why? [2] (80 Ch)
3. The total purchase price of a three room set furniture is Rs. 50,000. However after a down payment of Rs. 10,000, two year series end of month payment of Rs. 2200 will have to be made. Determine the nominal and effective interest rate. [3+3] (68 Bh)

2.2.3 Continuous Compounding

1. Explain the continuous compounding. [1] (76 Bh)

2.2.4 The Five Types of Cash flows

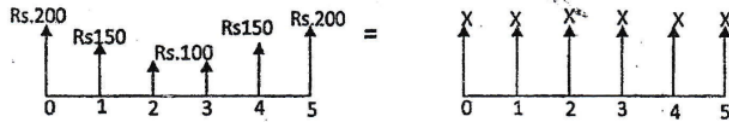
1. Briefly explain different types of cash flows used in economic equivalence with suitable example. [4] (81 Bh)

2.3 Numericals

2.3.1 Single and Irregular Cash Flow

1. You have just purchased 100 shares of ABC company at Rs. 100 per share, hoping to sell the stock at double the market price. If the stock price is expected to increase by 20% per year. How long do you wait before selling the stock? [4] (80 Ba)
2. How long will it take for Rs 25,000 to triple itself, if the interest rate is 8% per year? [2] (79 Ch, 78 Ch)

3. Two cash flow transactions shown below are said to be equivalent at 10% interest, compounded annually. Find the unknown X value which satisfies the equivalence. [5] (76 Ba)



2.3.2 Uniform Series

4. How many deposits of Rs. 25,000 should make per month so that final accumulation amount will be Rs. 10,00,000 if the bank interest is 6% per year? [4] (81 Bh)
5. If you deposited Rs. 5,00,000 now in a bank which gives 6% interest per year. How many times would you be able to draw of Rs. 10,000 per month with that money? [3] (80 Ch)
6. Suppose that you are planning to deposit the sum of Rs 10,000 at the end of each month for the next 5 years in a bank which gives the interest rate of 12% compounded quarterly. What will be the maturity of the deposit after 10 years? [4] (81 Ba)
7. Suppose that you make the monthly deposits of Rs. 5,000 each into a bank account that pays an interest rate of 8% compounded weekly for 5 years. After 5 years, interest rate changes to 6% per year. How much money will you have accumulated in this bank account at the end of 8 years?
8. Suppose that you make a deposit of Rs. 5000 per month in a saving account which gives 12% interest compounded quarterly for the first three years and 9% compounded monthly for the last two years. What amount do you expect at the end of 5 years? [3] (77 Po) [4] (77 Ch)
9. How much money should you invest now in a project so that you make 8 end of year withdraws of Rs 20,000 each if the interest rate is 8% compounded quarterly? [3] (79 Ch)
10. A machine needs uniform semi-annual cashflow of \$10,000 for fuel for 5 years. If interest rate is 12% compounded quarterly, what is its equivalent present worth? [4] (76 Bh)
11. What is future equivalent of a continuous funds flow amounting \$10,000 per year. $N = 12$ years, $M = \infty$, 20% compounding continuously. [3] (76 Bh)
12. A man is planning to retire in 25 years. He wishes to deposit regular money every months until he retires so that he will receive annual payments of Rs. 4,50,000 after the first year of his retirement for the next 10 years. How much he deposit if the interest rate is 8%, compounded monthly? [5] (76 Ba)
13. How much rupees should you deposit now in a bank account that gives 8% interest per year if you wish to draw Rs. 10,000 per month for 10 years? [4] (70 Ma)

2.3.3 Linear Gradient Series

14. A process engineer starts investing his money when he graduates from college. He is able to afford investing \$25,000 a year from the time he graduates in four years until the end of eight years. He also plans to invest an additional \$5,000 per year (increasing by \$5,000 per year) at the end of the year he graduates until year eight. How much will the process engineer have saved by the end of year eight and what is its present worth if the interest rate 10% compounding monthly? [6] (81 Ba)
15. Compute the equivalent linear growth rupees to make economic equivalence for present deposit of Rs. 38,281.23 against one-year withdrawals at the end of two months each (6 number of linearly increased withdrawals in total) with base amount Rs. 5000 at first (at the end of 2nd months) with 12% interest rate compounding quarterly. [6] (79 Bh)
16. A couple is planning for their child's education. They wish to deposit Rs. 10,000 now in a bank account that gives 12% per year compounded monthly and increase the amount by Rs. 2,000 each year from the previous year for next 9 years. How much amount they will expect at the end of 10

years?

[5] (**77 Ch**)

2.3.4 Geometric Gradient Series

17. Mr. Hari, father of Ram, had deposited Rs 2,50,000 in a bank 10 years ago at an interest of 10% pa compounds quarterly. After knowing this, Ram is planning to deposit Rs 50,000 at the end of this year and planned to increase the deposit annually by 15% till 5 years' end but with revised interest scheme in the same account. The revised interest scheme is 9.5% interest compounding monthly. What would be the accumulated cash in a bank at the end of 10th year of Ram's first deposit? [6] (81 Ash)
18. While you are planning to deposit Rs 5000 in 3 months interval for 4 years in increasing trend at a 2.5% growth rate per deposit, a bank enticing you with an interest rate of 10% pa compounded semi-annually. What will be equivalent equal annual deposit of that money? [4] (**80 Bh**)

3 Basic Methodologies of Engineering Economic Analysis

(12 Hours/16 Marks)

1. What are sunk costs? [1] (80 Bh)
2. What are the relative methodologies of economic analysis? [1] (76 Bh)
3. Explain in brief any two relative methodologies of economic analysis with examples. [4] (76 Bh)
4. Explain in brief, the absolute and relative measures used under different methodologies of engineering economic analysis. [2] (76 Ba)

3.1 Determining Minimum Attractive (Acceptable) Rate of Return (MARR)

1. Define MARR. [1] (81 Ash, 77 Po)
2. What are the determining factors of MARR to the economy? Explain. [2] (81 Ash) [4] (71 Bh)

3.2 Equivalent Worth Methods

1. Define equivalent worth method. [1] (70 Ma)
2. An equipment costing of Rs. 5,00,000 is estimated to have life of 10 years and expected annual revenue is Rs. 1,10,000 with annual cost of Rs. 20,000. Determine the investment decision from PW, AW, and FW method to this equipment when salvage value is Rs. 1,00,000 and MARR is 12%. [6] (69 Po)

3.2.1 Annual Worth Method

1. The owner of the business company is considering investing Rs. 50,00,000 in a new equipment. He estimates that the cash flows during the first year will be Rs. 50,000 but these will increase by Rs. 25,000 per year the next year and each year thereafter. The equipment is estimated to have 10 years' service life and a net salvage at this time will be Rs. 60,000. The Firm MARR is 12%.
 - a Determine the annual capital cost for the equipment [3+3+2] (81 Bh)
 - b Determine the equivalent annual saving (revenues)
 - c Determine if this a wise investment

→ Same, but I = Rs. 5,50,000. [2+3+2] (77 Po)
2. If a machine will be operated according to varying hours. 1200 hrs in the first year, 2100 hrs in the second year, 1800 hrs in the third year and 15000 hrs in the fourth year. Compute the annual equivalent saving or cost per machine hour, if the firm's MARR is 13% with annual worth of Rs. 75000. [5] (79 Bh)
3. Evaluate the project by using AW formulation of the project at $i = 12\%$. [4] (74 Bh)

EOY	0	1	2	3	4	5
Clash Flow	-3,000	800	1,000	1,100	1,210	1,464

3.3 Rate of Return Methods

1. Define rate of return method. [1] (70 Ma)

3.3.1 Internal Rate of Return Method

1. Define IRR. [2] (71 Bh)

2. Explain drawbacks of IRR with examples. [3] (**79 Ch**, 68 Jth)
 |→ Explain any two drawbacks of IRR with example. [3] (**74 Bh**)
 |→ Explain limitations of IRR with examples. [2] (76 Ba)

3. A machine cost Rs. 20 million with no salvage value. Rs 8 million revenues per year can be gained. Given: useful life = 4 years. Tax rate = 50%, MARR = 10%. Use straight line depreciation method to evaluate (i) PW (ii) IRR. [10] (68 Jth)

4. Evaluate IRR (FW formulation) using linear interpolation. MARR = 10%. Also draw U/B diagram in table and graph. [8] (77 Po)

EOY	0	1	2	3	4	5
Cashflow Inflow	-	500	560	520	580	540
Cashflow Outflow	1000	100	200	200	300	400

5. Evaluate IRR of the following project and decide whether the project is acceptable or not? Also draw investment Balance diagram. Use AW formulation for calculation. [8] (**80 Ba**)

Initial investment = Rs. 50,000

Annual Revenue = Rs. 20,000

Salvage value = Rs. 10,000

Useful life = 6 years

MARR = 10%

6. Consider the following cash flow of project: [8] (**78 Ch**)

Initial investment = Rs. 25,000

Net annual revenue = Rs. 8,000

Salvation value after 5 years = Rs. 5,000

Calculate IRR of the project. Is the investment on this project accepted?

Assume MARR = 20%. Show that unrecovered project balance in graphical as well as tabular form. [8] (**78 Ch**)

7. Compute IRR by using trial and error process of the following project. Determine also investment decision. [4] (70 Ma)

Initial investment = Rs. 25,000

Annual revenue = Rs. 8,000

Salvage value = Rs. 5,000

Useful life = 5 years

MARR = 20%

8. Calculate IRR and show the unrecovered balance diagram in both tabular and graphical form of the following cash flows. MARR = 20%. [7] (**80 Bh**)

EOY	0	1	2	3	4	5
Outflows	60,000	10,000	0	50,000	20,000	0
Inflows	0	30,000	40,000	10,000	70,000	70,000

9. Find IRR of the following project with initial investment of Rs. 500,000 and Salvage value of Rs. 100,000. The benefit and annual O and M cost are given below: Also draw the investment Balance Diagram. [6] (**79 Ch**)

EOY	1	2	3	4	5
Benefit	105,000	115,000	125,000	135,000	145,000
O and M cost	5,000	10,000	15,000	20,000	25,000

10. Use IRR to evaluate following project when MARR is 15% per year. [5+1] (**77 Ch**)

EOY	0	1	2	3	4	5
Cashflow (Rs.)	-60,000	20,000	40,000	-40,000	50,000	70,000

Make also unrecovered balance diagram.

11. Use IRR method to evaluate following project when MARR is 15%. Make also unrecovered balance graph. [5] (**73 Bh**)

EOY	0	1	2	3	4	5
Cashflow	-60,000	20,000	40,000	-40,000	50,000	70,000

12. Use IRR method to evaluate following project when MARR is 20% [4] (69 Po)

Year	0	1	2	3	4	5
Cashflow	-60,000	20,000	40,000	50,000	50,000	70,000

13. Find the IRR of the following cash flow of a project. If MARR = 20%, comment on the acceptability of the project. Show investment balance diagram. [8] (**68 Bh**)

Year	0	1	2	3	4	5
Cashflow	-20,000	+8,000	+17,000	+19,000	+18,000	-10,000

3.3.2 External/Modified Rate of Return Method

1. How does ERR method eliminates some of drawbacks of IRR? [3] (68 Jth)

2. Find the IRR and ERR of the following CF. MARR = 11% and Reinvestment rate = 15%.

EOY	0	1	2	3	4	5
Cashflow	-50,000	-20,000	+25,000	+35,000	+30,000	+25,000

[6] (**81 Bh**)

3. Find IRR and ERR of the following project. MARR = ϵ = 15%. [6] (**71 Bh**)

Year	0	1	3	4	5
Cashflow	-50	-10	30	40	50

4. Calculate both IRR and ERR. MARR = ϵ = 12%. [6] (**75 Bh**)

EOY	0	1	2	3	4	5
C/F	-45,000	-4,000	+9,000	+40,000	+60,000	+10,000

5. Calculate ERR of the following cash flow MARR = 11%, reinvestment rate 13%. [5] (**79 Bh**)

EOY	0	1	2	3	4	5
C/F	-80,000	22,000	38,000	45,000	-17,000	48,000

6. Calculate the ERR of the following cash flow. MARR = 12%, reinvestment rate = 14%.

EOY	0	1	2	3	4	5
C/F	-100,000	25,000	40,000	-10,000	50,000	50,000

[6] (**74 Bh**)

7. Equipment costs Rs. 2,50,000 and has salvage value of Rs. 50,000 at the end of its expected life 5 years. Annual expenses will be Rs. 40,000. It will produce a revenue of Rs. 120,000 per year. MARR = 20% = ϵ [4+4+4] (**69 Bh**)

- Evaluate IRR using AW formulation.
- Evaluate both type of B/C ratio with FW formulation.
- Find ERR.

8. Calculate ERR of the project and comment on its acceptability if $MARR = 20\%$ and reinvestment rate is 15% . [6] (81 Ba)

EOY	0	1	2	3	4	5	6
Net Cash Flow	-150,000	+30,000	+50,000	+60,000	+80,000	-35,000	+45,000

9. Compute ERR for a project with following projected cash flows: [4] (76 Ba)

EOY	0	1	2	3	4	5	6
C/F	3,00,000	1,50,000	2,00,000	-1,00,000	2,00,000	1,50,000	-50,000

Take $MARR = 12\%$, $\epsilon = 15\%$ (if needed)

3.4 Public Sector Economic Analysis (Benefit Cost Ratio Method)

- Calculate CR and make investment decision using AW method for the project when Initial investment: Rs. 1,00,000, Annual revenue: Rs. 20,000, Annual expense: Rs. 5,000, Salvage value: Rs. 25,000, Project life: 10 years, $MARR = 10\%$ per year. [3] (81 Ash)
- An Engineering College is considering to purchase a new machine costing of Rs. 4,00,000 having salvage value Rs. 1,00,000 at the end of 5th year. The use of machine will increase revenue by Rs. 1,50,000 that needs fuel cost of Rs. 30,000 per year. Find IRR and B/C ratio when $MARR = 10\%$. [3+3] (81 Ash)

3.4.1 Conventional BCR

- Machinery costs Rs. 250,000 and has an annual expense of Rs. 40,000. It will generate a revenue of Rs. 120,000 per year and will have a salvage value of Rs. 50,000 after 5 years. Calculate its conventional B/C ratio and ERR if $MARR = \text{reinvestment rate} = 20\%$. Use AW formulation. [3+3] (80 Bh)

3.4.2 Modified BCR

- Find both types of B/C ratio using Future Worth formulation. [8] (81 Bh)
 Initial Investment = Rs. 150,000
 Project Life = 5 years
 Salvage value = 50,000
 Annual O & M Cost = Rs. 20,000 and increasing by 8% per year
 Annual Benefits = Rs. 60,000 at the end of year 1 and increasing by Rs. 10,000 each year for 5 years. $MARR = 15\%$.
- Find both types of B/C ratio using FW formulation from the following from the following cash flow of a project. Initial investment = Rs 5,00,000, Revenue = Rs. 5,000 in the first year and increases by Rs. 15,000 each year after that, Expenses = Rs. 30,000 in the first year and increase by 5% each year after that. Salvage value at the end of 8 years = Rs. 25,000. $MARR = 8\%$. [8] (75 Bh)
- Determine both types of B/C ratio by using FW formulation. [6] (69 Po)
 Initial investment : Rs. 2,50,000
 Annual revenue : Rs. 50,000 at the end of first year and increasing by Rs. 30,000 for each year
 Annual O& M cost : Rs. 30,000
 Salvage value : Rs. 50,000
 Useful life year : 5 years
 $MARR : 15\%$

4. Find the acceptability of a project using both type of B/C ratio. (Use AW method) [10] **(68 Bh)**
 Initial investment = Rs. 180,000
 Annual Expenses = Rs. 16,000
 Useful life = 10 years
 Annual Benefits = Rs. 53,000 at the end of first year and decreases by Rs. 2,000 each year
 Salvage value = Rs. 40,000
 MARR = 10%

5. Determine both types of B/C ratio using FW and AW formulation. [6] **(79 Ch)**
 Initial Investment = Rs. 250,000 Annual Revenue Rs. 75,000 at the end of 1st yr. and increasing by Rs. 5,000 each yr.
 Annual O and M cost = Rs. 15,000
 Salvage value = Rs. 25,000
 MARR = 10% per yr. bank

6. Find the acceptability of a project using both types of B/C ratio. Use AW method. [10] **(68 Bh)**
 Initial investment = 180,000
 Annual Expenses = 16,000
 Useful life = 10
 Annual benefits = 53000 at the end of 1st year and decreases by 2000 each year.
 Salvage value = 40,000
 MARR = 10%.

7. Calculate both types of BCR of a project with following details. [8] **(80 Ba)**
 MARR = 15%
 Initial Investment = Rs. 20,000
 Annual income = Rs. 2,000 at the end of first year and increases by 15% every year.
 Annual expense = Rs. 100 at the beginning of first year and increases by Rs. 50 per year.
 Salvage Value = Rs. 2500
 Useful life = 12 years

8. Determine both type of B/C ratio from the following cashflow. [4] **(70 Ma)**
 Initial investment = Rs. 3,00,000
 Annual revenue = Rs. 85,000
 Annual costs = Rs. 15,000
 Salvage value = 20% of initial investment
 Useful life = 6 years
 MARR = 10%

3.5 Payback Period Method

3.5.1 Simple Payback Period

3.5.2 Discounted Payback Period

1. Your college is considering to purchase a machine of Rs. 3,00,000 expecting salvage value Rs. 50,000 at the end of 10th year. The use of machine saves Rs. 80,000 per year when it needs Rs. 20,000 operating cost for each year. Find [3+3] **(77 Ch,73 Bh)**
 - a Both types of B/C ratio using AW formulation
 - b Both types of payback periods.

2. Use the following information to:

[4+4] (71 Bh)

	Machine A
Initial Investment	6,000
Annual Benefits	1000
O & M Cost	3,000
Salvage Value	1,500
MARR	10%

- Evaluate both type of BCR (FW Formulation). Take useful life = 10 yrs.
- Evaluate both types of Payback Period. If useful life = 5 years. Take standard payback period = 3 years.

3. If you planned to invest in a project which has stated following information regarding investment plan in proposal: first Cost = Rs. 2 Lakhs, Project's Life = 4 years, salvage Value = Rs. 50,000, gross revenue = Rs. 1 Lakh, O& M = Rs. 30,000. Draw your decision based on (i) discounted pay back period method (ii) equivalent worth method (iii) modified B/C ratio method and (iv) suitable rate of return method. You are provided with 14% MARR, 3 yrs loan tenure from bank.

[3+2+3+3] (76 Bh)

|-> Only Discounted Payback Period and Modified BCR Method.

[3+3] (78 Ch)

4. Make investment decision for the following project by using (i) IRR (ii) B/C (iii) Discounted Payback methods.

[4+4+4] (75 Ba)

Initial cost = Rs. 4,00,000

Annual Revenue = Rs. 1,60,000 for the 1st year and decreases by Rs. 10,000 thereafter

Annual Expenses = Rs. 40,000 for the 1st year and increases by Rs. 5,000 thereafter

Salvage value = Rs. 1,00,000

Life year = 8

MARR = 9% per year

5. Initial investment = Rs. 100,000

[6+5+5] (70 Bh)

Salvage Value = 0

Annual O& M Cost = Rs. 20,000

Useful Life = 5 years

Annual Benefit = Rs. 60,000 at the end of first year, thereafter decreases by Rs. 4,000 each year for the remaining years.

- Draw U/B diagram.
- Evaluate conventional BCR using PW formulation. Take salvage value = Rs. 10,000.
- Evaluate Discounted Payback Period. Take standard (cut off) Payback Period = 3 years.

6. Assess the feasibility by computing both types of payback periods from the following information regarding an engineering project.

[4] (76 Ba)

EOY	0	1	2	3	4	5
Net Cash Flow	-25,00,000	5,20,000	12,00,000	12,00,000	8,00,000	10,00,000
Bank provides a loan for investment @ 16% pa.						

7. From the following cashflow, calculate both type of payback period. MARR = 10%. [4] (69 Bh)

EOY	0	1	2	3	4	5
Cash Flow	-3000	800	1000	1100	1210	1464

3.6 Introduction to Lifecycle Costing

1. Explain the life cycle costing. [3] (77 Po)
2. Briefly explain the concept of lifecycle costing. [2] (75 Ba)

3.7 Introduction to Financial and Economic Analysis

1. What do you mean by financial and economic analysis? [2] (75 Ba)
2. Differentiate between Financial and Economic analysis of a Project.
[2] (78 Ch,73 Bh, 80 Ba, 70 Ma) [3] (79 Bh,77 Ch,74 Bh)

4 Comparative Analysis of Alternatives

(8 Hours/12 Marks)

4.1 Comparing Mutually Exclusive Alternatives having Same useful life

1. What are the reasons behind the alternative projects being mutually exclusives to each other? Explain with suitable examples. [2] (77 Po)
2. Nepal government is planning to invest three irrigation projects. The detail cash flow estimation are given below in billions, with MARR = 10% and life of each project is 20 years. [6] (75 Bh)

	Koshi	Gandaki	Karnali
Initial cost	20,000	22,000	24,000
Annual benefit	4,000	4,500	5,000
Annual Cost	1,000	1,200	1,400

Compare mutually exclusive project to invest.

3. Recommend the best project from the following two projects. Use IRR method. MARR = 10% per year. [6] (81 Ba)

Project	A	B
Initial Cost	350,000	500,000
Annual Revenue	130,000	175,000
Annual Cost	35,000	25,000
Salvage Value	35,000	50,000
Useful life	8 yrs	8 yrs

4. Consider the following three sets of mutually exclusive alternatives. Which project would you select based on BCR? When MRR = 15%. [6] (80 Ch)

Year	Project A	Project B	Project C
0	-2,000	-1,000	-3,000
1	1,500	800	1,500
2	1,000	500	2,000
3	800	500	1,000

5. Three projects are being considered with the estimated cash flow over 10 years. Recommend which investment alternative should be selected using IRR method? Assume MARR = 10%. [8] (80 Bh)

Project	A	B	C
Initial Investment	320,000	250,000	720,000
Annual Revenues	70,000	50,000	120,000
Annual Expenses	7,000	5,000	12,000
Salvage Value	40,000	30,000	50,000

6. Use the modified B/C ratio method with AW formulation to select the preferred design from the following mutually exclusive projects. Take MARR = 9% per year and the analysis period of 15 years each. [6] (79 Ch)

Factors	Design 1	Design 2	Design 3
Capital Investment	1,240,000	1,763,000	1,475,000
Salvage Value	90,000	160,000	120,000
Annual O and M cost	201,000	215,000	204,000
Annual benefit	315,000	367,000	355,000

7. Using the IRR method, recommend the best project from the following set of mutually exclusive projects taking 10-year useful life for all alternatives. Assume $MARR = 10\%$. [8] **(77 Ch)**

Project	A	B	C
Initial Investment	1,80,000	1,00,000	2,80,000
Annual revenues	53,000	35,000	77,000
Salvage Value	18,000	10,000	28,000
Annual operating cost	16,000	12,000	28,000

8. Recommended the best project from the following cash flow of a mutually exclusive projects using modified benefit cost ratio method. $MARR=10\%$.

Project	A	B
Initial Investment	24,00,000	35,50,000
Annual Revenue	8,20,000	12,00,000
Annual Cost	1,10,000	1,40,000
Useful life	10	10
Salvage Value	2,25,000	3,50,000

[6] **(76 Bh)**

9. Compare the following mentioned projects using IRR method $MARR = 14\%$.

Project	A	B	C	D
Investment	20,00,000	25,00,000	40,00,000	35,00,000
Gross revenues	8,50,000	9,00,000	9,50,000	10,00,000
O & M	3,50,000	3,50,000	2,50,000	3,00,000

Take salvage value = 15% of First Cost and life span as 8 years.

[6] **(76 Ba)**

10. Compare following two projects by IRR method when $i = 10\%$ per year.

[4] **(75 Ba)**

Project	Initial Cost	Annual revenue	Annual cost	Salvage value	life year
A	5,00,000	2,00,000	50,000	80,000	7
B	7,00,000	3,00,000	1,00,000	1,50,000	7

11. Choose the best project among these alternatives using IRR, if $MARR = 15\%$ and study period is 10 years. Salvage value is 20%. [6] **(74 Bh)**

Project	A	B	C	D
First Cost	900	1500	2500	4000
Annual Revenue	150	276	400	925

12. Use IRR method to select best project. $MARR = 12\%$.

[8+4] **(70 Bh)**

	A	B	C	D
Initial investment	1100	1500	2750	2000
Annual income	500	700	1200	950
Useful life	4	4	4	4
Salvage value	250	500	800	1000

Select the best combination if A, B and C are mutually exclusive.

13. Three mutually exclusive alternatives are to be compared by the rate of return method and are described below. $MARR = 10\%$. Salvage value is 20% of first cost. Which option has the highest IRR and what is it? Recommend the best alternative. [8] **(68 Bh)**

	A	B	C
First cost	70,000	60,000	100,000
Annual income	15,000	10,000	18,000
Useful life	8	8	8

14. Select the best project using ERR method. Take MARR = 10% and Reinvestment rate = 20%.

	Project ABC	Project XYZ
Initial investment	12,000	16,000
Annual revenue	5,000	6,000
Useful life	5 years	5 years
Salvage value	2,000	2,5000

[4] (79 Bh)

15. Based on following information select the best alternative using ERR method. [5] (77 Po)

Alternative	X	Y	Z
Investment	10,000	12,000	15,000
Revenues	5,000	7,000	8,000

Life = 5 years, MARR = 10%, Reinvestment Rate = 12%, Salvage value = 12% of investment and O & M = Rs 1,500.

→ Same question, but remove Y's data.

[4] (78 Ch)

16. Select the best proposal using ERR ($\epsilon = 25\%$, MARR = 20%) [4] (70 Ma)

EOY	0	1	2	3	4	5	6
Proposal A	-6400	2620	2900	3020	3100	3100	2600
Proposal B	-7500	2050	4060	4000	3900	3900	3400

4.2 Comparing Mutually Exclusive Alternatives having different useful lives by

1. Explain the techniques for comparing mutually exclusive alternatives having unequal useful lives. [3] (81 Ash)
2. You are planning to invest in a project for 7 years. Based on the following information, which option would you prefer over others and why? Take MARR = 11%.

Project	A	B	C
Investment	100,000	120,000	150,000
Revenue	25,000	17,000	18,000
Life	9yrs	7yrs	5yrs

[7] (77 Po)

3. Recommend the best project from the following two projects taking study period as 6 years. Assume MARR = 10% per year.

Project	A	B
Initial Investment	350,000	500,000
Annual Revenue	130,000	175,000
Annual Cost	15,000	25,000
Useful life	5	8
Salvage Value	35,000	50,000

[6] (76 Ch)

4. From the following information select the best project. MARR = 10%. [4+8] (69 Bh)

	A	B
Initial investment	35,00	50,000
Annual income	16,450	25,000
Annual costs	3,000	13,830
Useful Life	4	8
Salvage value	0	0

5. Two types of power converters, alpha and beta are under consideration for a specific application. An economic comparison is to be made at an interest rate of 12% and the following cost estimates have been obtained. Select the best option by calculating present worth of both the projects if it will be operated for 4 years only. [8] (68 Bh)

	Alpha	Beta
Purchase price	750,000	2,000,000
Annual O/C	200,000	100,000
Estimated service life	5	9
Salvage value	0	400,000

6. Select the best project. Required study period is 5 years with MARR = 10%. [10] (68 Jth)

Project	P	Q
Initial Investment	5,00,000	3,50,000
Annual net revenue	2,00,000	1,75,000
Salvage value	50,00	35,000
Useful life	6	5

7. These projects are being considered with the estimated cash flow over 10 years. Recommend which investment alternative should be selected using IRR method? Assume MARR = 10%.

Project	A	B
Investment	350,000	500,000
Annual Cost	130,000	175,000
Salvage Value	15,000	25,000
Useful life	6 years	8 years

[8] (80 Bh)

8. Select the best project using IRR method if MARR = 10% and market value at the end of useful life of each project is zero. [8] (80 Ba)

Project	A	B
Initial investment	3500	5000
Annual Benefit	1900	2500
Annual O and M	645	1383
Useful Life	4 years	8 years

9. You are planning to invest in a project for 7 years. Based on the following information, which option would you prefer over others and why? Take MARR = 11%. Use suitable methodology.

	Project A	Project B
Investment	100,000	120,000
Revenue	25,000	17,000
Life	10 years	7 years

[6] (78 Ch)

10. Recommend the best project from the following two projects if the study period is 5 years.

Project	A	B
Investment	350,000	500,000
Annual Revenue	130,000	175,000
Annual Cost	15,000	25,000
Salvage Value	35,000	50,000
Useful life	6 yrs	8 yrs

[6] (80 Bh)

11. Evaluate the following projects using the study period of 5 years. MARR = 8%.

	X	Y
Investment	1,00,000	1,50,000
Annual Cost	40,000	25,000
Useful life	5yrs	9yrs
Salvage value	10,000	15,000

[6] (81 Bh)

4.2.1 Repeatability Assumption

1. Compare repeatability assumption and co-terminated assumption as per their suitability.

[4] (80 Ba)

2. Select the best project using Repeatability assumption and PW formulation. If MARR = 10%.

	A	B	C
Investment	4500	3470	5640
Net Annual benefit	2100	1800	2500
Useful life	3yrs	4yrs	6yrs
Salvage value	450	280	360

[8] (81 Bh)

3. Use repeatability assumption to select the best project from the following three projects.

Project	A	B	C
Initial Investment	100,000	200,000	300,000
Annual Expenditure	25,000	20,000	15,000
Useful life (yrs)	3	5	6
Salvage Value	40,000	50,000	60,000
MARR	14%		

[6] (79 Ch)

4. Recommend the best project from the following projects using repeatability assumption. Assume MARR = 10% per year.

[6] (77 Ch)

Project	A	B	C
Investment	500,000	700,000	900,000
Annual Revenue	175,000	250,000	325,000
Annual Cost	25,000	40,000	60,000
Salvage Value	50,000	70,000	90,000
Useful Life	6 years	8 years	10 years

5. Use repeatability assumption to select the best project. Use MARR = 12%

[6] (75 Bh)

Project	A	B	C
Initial cost	100,000	200,000	300,000
Annual income	25,000	30,000	45,000
Salvage Value	20,000	50,000	70,000
Useful Life	6 years	10 years	15 years

6. Select the best project by using repeatability assumption when MARR = 13%.

[4] (75 Ba)

Project	Initial Cost	Annual revenue	O & M	Salvage value	life year
A	4,00,000	1,75,000	50,000	1,00,000	4
B	7,00,000	2,50,000	70,000	1,50,000	6

7. Consider the following two mutually exclusive alternatives; recommend the alternatives using repeatability assumptions. MARR = 15%.

Project	Initial Cost	Annual Cost	Salvage Value	Useful Life
A	100,000	25,000	40,000	6
B	150,000	12,000	50,000	10

[6] (74 Bh)

8. Compare the following two mutually exclusive projects by using repeatability assumption taking $MARR = 8\%$. [4] (73 Bh)

Project	Initial Cost	Annual revenue	Operating Cost	Salvage Value	Useful Life
A	150,000	90,000	20,000	80,000	4
B	200,000	100,000	20,000	120,000	6

9. Use repeatability assumption to select the best project from the following projects. [6] (71 Bh)

Project	Initial Investment	Annual Expenditure	Useful Life	Salvage Value
A	100,000	25,000	3	40,000
B	200,000	20,000	5	50,000
C	250,000	15,000	7	60,000

Assume $MARR = 14\%$.

10. Compare following projects by using repeatability assumption when $MARR$ is 12% . [4] (70 Ma)

Project	Initial Investment	Annual revenue	Annual Costs	Useful Life	Salvage Value
A	200,000	25,000	7,000	6	10,000
B	300,000	30,000	9,000	8	20,000

11. Recommend the best project from the following information by using repeatability assumption when $MARR = 12\%$. [6] (69 Po)

Project	Initial Investment	Annual revenue	Annual Costs	Useful Life	Salvage Value
A	400,000	175,000	25,000	6	40,000
B	700,000	250,000	35,000	9	70,000

12. Select the best project from the following two projects. Use repeatability and PW method. Use $MARR = 15\%$. [8] (68 Bh)

Project	Initial cost	Annual expenses	Annual revenues	Useful Life	Salvage Value
A	150,000	35,000	8,500	6	50,000
B	180,000	31,000	10,500	9	80,000

4.2.2 Co-terminated Assumption

- (Assumed) Why do we need incremental analysis? [2] (80 Ch)
 |→ and explain with example. [2] (76 Ba)
 |→ and illustrate with example, and how it can be performed? [2] (78 Ch)
- Compute the Imputed Market Value (IMV) for study period 4 years if initial investment is Rs. 1000 and market value after 8 years is Rs. 2000 . Take $MARR = 10\%$. [4] (79 Bh)

4.2.3 Capitalized Worth Method

- Explain Capitalized Worth. [2] (76 Ba)
- What are the conditions to apply capitalized worth method? [2] (80 Ch)
- KFC is in the process of forming a separate business unit that provides crunchy fried chicken in Biratnagar. Since the meals are prepared in one central location and distributed by the food delivery throughout the city for its online order. Mr. Harka is the General manager of this unit, and he wishes to choose between two location for the cost economic delivery service as below

perform analysis for infinite study period with MARR 8%.

[6] (81 Ba)

	Mahindra Chowk Location	Khanar Location
Initial Cost, I	15 lakhs	22 lakhs
Annual O& M Cost	6 lakhs	9 lakhs
Refurbishment Cost	0	2 lakhs every 4 yrs
Trade in value, % of I	20	30
Contract period, years	4	12

4. Compare the following two mutually exclusive projects by using co-terminated assumption taking MARR = 8%. [4] (73 Bh)

Project	Initial Cost	Annual revenue	Operating Cost	Salvage Value	Useful Life
A	150,000	90,000	20,000	80,000	4
B	200,000	100,000	20,000	120,000	6

4.3 Comparing Mutually Exclusive, Contingent and Independent Projects in Combination

- Define mutually exclusive, independent and contingent projects. [2] (80 Bh, 80 Ch, 75 Bh)
|→ and give examples. [3] (73 Bh) [4] (79 Ch, 70 Ma)
- Define independent and contingent projects. [2] (75 Ba)
- How much should you deposit at present that earns 12% interest per year when you can draw Rs 10,000 per month for (i) 50 years (ii) Forever. [2] (75 Bh)
- Find present worth from annual cash flow series of Rs. 5,000 forever when $i = 8\%$ per year. [2] (75 Ba)
- (Assumed) How much should you deposit now in an account which gives 8% interest per year if you wish to draw Rs. 5,000 per month + Rs 100,000 each year + Rs 300,000 in every 4 years for infinite period. [3] (80 Ch)
- The following are five proposed projects being considered by an engineer in an integrate system for a company. The interrelationships among the projects and respective cash flows for the coming budgeting period are as shown. [10] (81 Ash)

Project A₁ and Project A₂: Mutually exclusive and independent on B set.

Project B₁ and Project B₂: Mutually exclusive and contingent on the accent on acceptance on A₂.

Project C: Contingent on the acceptance of B₁.

Assume MARR = 8% per year and all the equipment's are having useful life of years.

Determine what combination of projects is best if the capital to be invested is

i) Unlimited

ii) Limited to 48,000.

	A ₁	A ₂	B ₁	B ₂	C
Initial Investment	50,000	30,000	14,000	15,000	10,000
Annual Benefits	20,000	12,000	4,000	5,000	6,000

- Prepare all possible mutual exclusive combinations for the following properties of projects A, B, C, D and E. [4] (79 Bh)
 - Project A and B are mutually exclusive projects.
 - Project C and D are mutually exclusive and contingent on acceptance of Project A.
 - Project E is contingent an acceptance of Project D
- Four projects are being considered with the estimated cash flow over 10 years. Recommend which investment alternative should be selected? Assume MARR = 10%.

Project	A	B	C	D
Initial Investment	320,000	250,000	720,000	800,000
Life	5	6	7	8
Annual revenues	70,000	50,000	120,000	160,000
Salvage Value	40,000	30,000	50,000	60,000

B & C are mutually exclusive, D is contingent on C and A is Contingent on B.

[6] (76 Ba)

5 Replacement Analysis

(8 Hours/12 Marks)

5.1 Fundamentals of Replacement Analysis

5.1.1 Basic Concepts and Terminology

1. Define replacement. [1] (**75 Bh**)
2. What do you mean by replacement analysis. [1] (**76 Bh**, 81 Ash, 75 Ba, 68 Po)
3. List out major cause of replacement. [1] (81 Ash)
|→ What factors should be considered in replacement analysis? [1] (**76 Bh**)
4. Define defender and challenger. [2] (**74 Bh**)
5. Define defender, challenger and explain cashflow approach and opportunity cost approach of comparing. [3] (**80 Ch**)
6. Define the terms: defender, challenger, ESL, AEC and replacement strategy. [5] (**80 Bh**)
7. Explain about the sunk cost, economic life and reasons for replacement of an asset. [8] (**71 Bh**)
8. Why replacement of existing equipment is necessary? [1] (**80 Ch**) [3] (**75 Bh**) [4] (**70 Bh**, 76 Ba)
9. Why replacement analysis is necessary in economic analysis? [2] (**78 Ch**)

5.1.2 Approaches for Comparing Defender and Challenger

1. Distinguish between cash flow approach and opportunity cost approach [1] (81 Ash)
2. Explain the cash flow approach and opportunity cost approach. [2] (**77 Ch**)

5.1.3 Numericals

1. Determine the choice between defender and challenger when current market value of defender is Rs. 5,000 and a challenger can be purchased for Rs. 7,500. Both have 3 years service life & MARR is 12%. Their operating costs are as follows: [4] (81 Ash)

Year	Defender	Challenger
1	1,700	500
2	2,000	1,100
3	2,500	1,300

Use both cash flow and opportunity cost approach

2. Consider the following information for the current and proposed equipment:

Year	Current Equipment		Proposed equipment	
	Salvage value (EOY)	Maintenace cost	Salvage value (EOY)	Maintenace Cost
0	20,000	-	80,000	-
1	17,000	9,500	75,000	0
2	14,000	9,600	70,000	0
3	11,000	9,700	66,000	1,000
4	7,000	9,800	62,000	3,000

Both old and new ovens have similar productivities and energy cost. Should the oven be replaced this year? MARR = 10% per year. [6] (**79 Ch**)

|→ Same question, MARR = 12% per year. [8] (**80 Ch**)

3. A chemical plant owns a filter press that was bought 3 years ago for Rs. 30,000. Now it has a market value of Rs. 9,000 a life of 5 years, and a salvage value of Rs. 2,000 at that time. The challenger has a cost of Rs. 36,000, a life of 5 years and estimated market value of Rs. 112,000

after 5 years. 5 years planning period to be used and the MARR is 15%. The operating and maintenance cost of the alternatives are given in the following table:

EOY	Defender	Challenger
0	0	0
1	7,000	0
2	8,000	1,000
3	9,000	2,000
4	10,000	3,000
5	11,000	4,000

Should the old filter be replaced now? Use cashflow approach.

[6] (76 Ba)

4. Determine the choice between defender and challenger with following information from AEC approach when useful life is 5 years and MARR is 10%.

Item	Defender	Challenger
Initial Investment	25,00,000	35,00,000
Annual cost	10,00,000	7,50,000
Salvage value	5,00,000	12,00,000

[4] (69 Po)

5.2 Economic Service Life of Challenger and Defender

- What do you mean by economic service life?
|→ Explain.

[1] (75 Ba, 69 Po)
[2] (**74 Bh, 69 Bh**)
- Find the economic service life of “Chevrolet Spark 1.0 LT” car which costs Rs. 19,00,000 at first and running since 2012 AD (end). The owner of the car wants to know the economic service life of his car for replacement purpose. He finds out the average mileage of 12km/litre and average daily run of vehicle is 25km throughout 320 days running in a year for the first year then after average operation cost of vehicle increases by Rs. 20,000 every year. An average cost of petrol per liter can be assumed to be Rs. 170. The annual maintenance cost for the first year is Rs. 45,000 and increases by 15% per year then after. Market value of the car will be decreased by 20% annually in last year’s value. Is this year 2024 a replacement year for him? Take MARR = 12%.

[8] (**81 Bh**)
- Find economic service life of the following asset:

[4] (81 Ash)

Initial investment (Rs) 50,000
 Operating cost (Rs) 10,000 for the first year and increase by 15% thereafter
 Salvage value (Rs) Decrease each year by 20% from previous year’s salvage value
 Useful life 7 years
 MARR 15% per year.
- You are going to purchase a new bike costing Rs 4,00,000 12% interest loan from a bank, the market value of the bike is if assumed to be Rs 3,50,000 after its 1 year use then decreases by Rs 35,000 every year then after, it requires operation and maintenance cost of Rs 65,000 for the first year then increases by 20% each year, what will be the ESL of this bike?

[7] (**80 Bh**)
- A 5-year old defender has a current market value of Rs 40,000, except Operation and Maintenance of Rs. 30,000 this year, increasing by Rs. 15,000 per year. Future market values are expected to decline by Rs. 10,000 per year. The Challenger costs Rs. 60,000 and has Operation and Maintenance of Rs. 20,000 per year, increasing by 10,000 each year. Salvage value expected at the end of 5 years is Rs. 20,000. Calculate the economic service life of both defender and challenger.

[8] (**78 Ch**)

6. Suppose a company is considering purchasing a new machine that would cost \$ 1800 and operating cost of \$ 300 in the first year. For the remaining years, Operating Cost increases by 15% over the previous year's Operating Cost. Similarly,, the salvage value declines each year by 20% from the previous year's salvage value. The new machine truck has a maximum life of eight years. MARR = 12% before tax. Find the economic service life to the asset. [8] (**77 Ch**)
7. A new machine costs \$ 20,000. Future market values are expected to decrease by \$ 2000 each year over the previous year's value. Useful life of the machine is six years. Operating costs are estimated at \$ 3000 during the first year and expected to increase 15% per year thereafter. MARR = 12%. Determine the economic service life of the machine. [4] (**76 Bh**)
8. Find economic service life from the following data. [8] (**75 Bh**)
 Initial cost = Rs 50,000
 Operating cost = Rs 10,000 for the 1st year that increases by 15% thereafter
 Salvage value = Decreases each year by 20% from previous value
 Useful Life = 7 years
 MARR = 15% per year
9. Calculate AECs from the following information and determine economic service life. [6] (75 Ba)
 I = Rs 18,000
 N = 8 years
 O & M = 3,000 for the 1st year and increases by 15% thereafter
 S = Decline by 20% each successive year over than previous price
 MARR = 12% per year
10. Company X is going to purchase a router having initial cost Rs. 18,000 having salvage value of Rs. 12,000 at the end of first year and decreases by 20% each year then after for remaining useful life. Annual operation and maintenance cost is Rs. 5,000 in first year and increases by Rs. 2000 each year. Its useful life is 6 years. Calculate economic service life of the router. [8] (**74 Bh**)
11. Find economic service life from the following information. [8] (**73 Bh**)
 Initial cost = Rs 50,000
 Operation cost = Rs 10,000 for the 1st year and increases by 15% thereafter
 Salvage value = Decline each successive year by 20% over previous year.
 Useful life = 8 years
 MARR = 15%
12. The new machine costs 10,000 operating cost 2200 in first year, then increases by 20% per year. Market value is 6000 after one year and will decline by 15% each year N = 5 years. If required, old machine can work another 3 years. Market value now is 5,000 and will decline by 25% each year. Immediate overhauling to restore to operable condition costs 1200. Operating costs 2000 in the first year increases by 1500 per year thereafter MARR = 15%. [8+4] (70 Ma)
- Find the economic service life of this machine (new)
 - AEC of defender is as followings:
- | | | | | |
|-----|------|------|------|------|
| N | 1 | 2 | 3 | 4 |
| AEC | 5380 | 5203 | 5468 | 5845 |
- When should the old machine be replaced with the new machine.

13. From the following information find the economic service life of an asset. [4] (69 Po)

Initial investment	50,000
AOC	10,000 for the 1 st and increasing by 15% over the previous year
Salvage value	Declining each year by 20% from the previous year's salvage value
Useful life	7 years
MARR	15%

14. Find the economic service life of a new electric lift truck which costs \$ 20,000, have a operating cost of \$ 1000 in the first year and have salvage value of \$ 12,000 at the end of the first year. For the remaining years, operating costs increase each by 10% over the previous years operating costs. Similarly the salvage value declines each year by 20% from the previous years salvage value. The lift truck has a maximum life of 7 years. An overhaul costing of \$ 3000 and \$ 5000 will be required during the fifth and seventh year of service respectively. The firm's required rate of return is 15% per year. [10] (69 Bh)

5.3 Replacement Analysis under the Infinite Planning Horizon

1. Write down the steps for making the replacement decision when planning horizon is infinite. [3] (77 Po) [4] (77 Ch, 76 Bh, 73 Bh, 81 Ba)

5.4 Replacement Analysis under the Finite Planning Horizon

1. How do you make replacement analysis when planning horizon is finite? [2] (78 Ch)
2. Write step by step process of replacement analysis when the planning horizon is finite and infinite. [3] (81 Bh) [4] (81 Ba, 75 Ba)
3. A firm has a contract to provide printing service to IOE for next 8 years. It can provide the service using its old printing machine (the current defender) or the newly brought machine (the challenger). After the contract work neither the old machine nor the new machine will be retained. Considering the annual equivalent costs of the old machine and new machine as follows, what are their economic service life? And what is the best replacement strategy? [10] (69 Bh)

5.4.1 Numericals

1. An existing asset that cost \$16,000 two years ago has a market value of \$2,000 today, an expected salvage value of \$2,000 at the end of its remaining useful life of six more years, and annual operating costs of \$ 4,000. A new asset under consideration as a replacement has an initial cost of \$ 10,000, an expected salvage value of \$ 4,000 at the end of its economic life of three years, and annual operating costs of \$ 2,000. It is assumed that this new asset could be replaced by another one identical in every respect after three years at a salvage value of \$ 4,000, if desired. Use an MARR of 11%, a six-year study period, and PW calculations to decide whether the existing asset should be replaced by the new one. [8] (81 Ba)
2. A company is contemplating replacing a machine having a current market value of Rs. 9,000 which decreases each year by Rs. 1500 per year. Its operating cost is Rs. 3000 for the first year and increases each year by 800 Rs per year for 5 years. The company will have to pay Rs. 18,000 for the new machine and its market value decreases by 20% per year over the previous year for five years. The new machine needs Rs 1500 for operation in the first year and this cost increases by 25% each year. Find the annual equivalent cost of both the machines and compute the best replacement strategy if the machine is needed for 5 years. [5+5] (80 Ba)

3. A company is considering the replacement of old machine. If the machine is repaired, it can be used for 5 more years. It can be sold to the other firm is Rs 5000. If the machine is kept it will require an immediate overhaul (renovation) of Rs 1200 to make it operable condition. Overhaul charge is not extended for service life. The operation cost is estimated at Rs 2000 during the first year and these are expected to increase by Rs. 1500 per year thereafter. Further market values are expected to decline by Rs 1000 per year. The new machine cost Rs. 10,000 and will have operating costs of Rs. 2000 in the first year, increasing Rs. 800 per year thereafter. Salvage value is Rs 6000 after one year and will decline by 15% each year. The company requires a rate of return of 15%. Determine economic life of each option and when the defender should be replaced?

[12] (79 Bh)

4. Suppose that the firm has a contract to perform a given service on which current defender or challenger is considered for 8 years with the following annual equipment cost:

EOY	Defender	Challenger
1	-3078	-5100
2	-3070	-4291
3	-3300	-4094
4	-3576	-4065
5	-3860	-4110
6		-4189

Determine the best replacement strategy.

[7] (77 Po)

5. The Annual Equivalent Cost of defender and challenger are given in the table below. What is the best replacement strategy? Use $MARR = 10\%$. The planning horizon of the project is 8 years.

EOY	1	2	3	4	5	6
AEC_D	5400	5200	5500	5700	6200	6600
AEC_C	7700	6200	5700	5600	5680	5900

[4] (71 Bh)

6. The Annual Equivalent Cost (AEC) of the defender and challenger are given in the table below. What is the best replacement strategy? Use $MARR = 12\%$. The planning horizon of the project is 8 years.

EOY	1	2	3	4	5	6
AEC_D	5300	5250	5400	5750	6200	6550
AEC_C	7700	6150	5700	5600	5675	5800

[8] (70 Bh)

6 Risk Analysis

(8 Hours/12 Marks)

6.1 Origin/Sources of Project Risks

1. What are sources of uncertainty in the project? [2] (**81 Bh**) [4] (**70 Bh**)
2. Define project risk. [1] (**80 Ch**)
3. As an economic analyst, how do you explain the risk and source in any investment. [4] (**81 Ba**)

6.2 Methods of Describing Project Risks

1. List out methods of describing risk. [1] (**80 Ch**, 81 Ash) [2] (**75 Bh**)
|→ What are the different techniques used to assess the riskness of the project parameter. Explain with suitable example. [4] (**80 Bh**)
2. List out the methods of performing risk analysis. [1] (**81 Bh**)
3. What are the different tools used in economics to assess the risk of any project? Explain each of them briefly. [4] (**76 Bh**)
4. What is the principle of Risk Adjusted MARR method of evaluating the project's risk? Explain. [2] (**76 Bh**)

6.2.1 Sensitivity Analysis

1. How does interest rate change affect the project? [2] (**74 Bh**)
2. Perform sensitivity analysis over a range of $\pm 30\%$ (10% interval) for the following parameter with given information below: (i) Investment (ii) Net Annual Revenue (iii) Life (iv) MARR. Draw also sensitivity diagram and interpret it. [8] (81 Ash)
Investment = Rs 10,000 Net Annual Revenue = Rs 3,000 Salvage value = Rs 1,0000 and Life = 4 yrs Use MARR = 10% and use IRR method.
3. Perform sensitivity analysis over a range of $\pm 30\%$ (10% interval) for the following parameter with given information below: (i) Investment (ii) Net Annual Revenue (iii) Life (iv) MARR using FW formulation. Present your result in sensitivity graph. [8] (**81 Bh**)
I = Rs 50,000 A = Rs 15,500 E = Rs 3,000 Salvage value = 20% of I and Life = 5 yrs Use MARR = 15%
|→ only for I and Revenue. [6] (81 Ba)
4. Perform sensitivity analysis over a range of $\pm 30\%$ for the following parameters: (i) I (ii) A (iii) N. [6] (75 Ba)
I = Rs 5,00,000 A = Rs 1,20,000 E = Rs 80,000 S = 80,000 Use MARR = 10%, N = 6 yrs
5. Perform sensitivity analysis over a range of $\pm 30\%$ (10% interval) for the following parameters: (i) I (ii) A (iii) N. Use PW formulation [10] (**73 Bh**)
I = Rs 1,00,000 A = Rs 40,000 S = Rs 15,000 Use MARR = 10%, N = 6 yrs
6. Perform sensitivity analysis using PW formulation over a range of $\pm 40\%$ (10% interval) for the following parameter with given information below: (i) Investment (ii) Net Annual Revenue (iii) Life (iv) MARR. [5+1] (**80 Ch**)
I = Rs. 1,25,000
A = Rs. 65,000

E = Rs. 35,000

S = 20% of I.

Also draw sensitivity diagram and interpret it.

→ S = 8%, and indicate most and least sensitive.

[6+2] (74 Bh)

7. Perform sensitivity analysis using PW formulation over a range of $\pm 15\%$ (5% interval) using AW formulation for: (i) I (ii) A (iii) N (iv) MARR. [8] (78 Ch)

I = Rs. 1,25,000

A = Rs. 60,000

E = Rs. 20,000

S = Rs. 25,000.

MARR = 8%

Which parameter is the most sensitive among the given? Give reasons.

8. Perform sensitivity analysis for given parameters to find the most sensitivity parameter of a project proposal having: I = 50,000, S = 15,000, A = 30,000, O&M = 5,000 and life of 8 years. Take 10% MARR and use Modified B/C ratio. (i) Investment (ii) MARR (iii) life span. [8] (80 Bh)

9. Perform sensitivity analysis for (i) MARR (ii) A (iii) I from given information and identify the most sensitive parameters using sensitive plot. [10] (80 Ba)

I = 1,000,000

R = 400,000

S = 20,000

MARR = 15%, N = 7 yrs

Overhauling at the end of 4th yr = 25,000.

10. A real estate developer seeks to determine the most economical height for a new office building, which will be sold after 5 years. The relevant net annual revenues and salvage values are as follows:

Height	2 floors	3 floors	4 floors	5 floors
First Cost	5,000,000	7,500,000	12,500,000	20,000,000
Least Revenue	1991,000	1690000	1492000	37815000
Net resale value	6,000,000	9,000,000	2,000,0000	3,000,0000

[8] (79 Ch)

The developer is uncertain about the interest rate to use, but is certain that it is in the range from 5% to 30%. For each building height, find the range of values of interest rate for which the building height is most economical.

11. Perform Sensitivity Analysis of the following project over a range of $\pm 15\%$ with an increment of 5% in (i) I (ii) A (iii) Life (iv) MARR. Use AW formulation. Also draw sensitivity graph and find the order of sensitivity from high to low. [8] (79 Bh)

I = 5,00,000

A = 1,20,000

S = 80,000

MARR = 8%, N = 6 yrs

12. Perform Sensitivity Analysis of the following project over a range of $\pm 15\%$ in (i) MARR (ii) N. Draw sensitivity graph and interpret the result. [6] (77 Po)

I = 25,000

A = 12,000

O&M = 4,000 S = 5,000

MARR = 10%, N = 5 yrs

13. Perform Sensitivity Analysis of the following project over a range of $\pm 15\%$ with 5% increment with IRR (AW formulation) in (i) N (ii) I (iii) A. Suggest which of the considered parameter of the project is more sensitive and why?. [6] (77 Po)

I = 1,00,000

A = 40,000

O&M = 12,000

S = 22,000

MARR = 10%, N = 6 yrs

14. Perform Sensitivity Analysis to identify most sensitive parameter among (i) A, (ii) S (iii) N over a range of $\pm 15\%$ with 5% increment using IRR computations. [8] (75 Bh)

I = 80,000

A = 25,000

S = 20,000

N = 12 yrs

15. Perform Sensitivity Analysis of the following project over a range of $\pm 30\%$ in (i) I (ii) A (iii) N (iv) MARR. Indicate sensitive parameter also. [5+1] (77 Ch)

I = Rs 400,000

A = 150,000

O&M = 30,000

N = 7

MARR = 11%

16. Perform sensitive analysis of the following project over a range of 10 to 50% in (i) I and (ii) MARR using PW formulation. Assume $S_v = 0$. Draw sensitivity diagram. Take I = 100,000, A = 40,000, N = 6 yrs, MARR = 10%. [6] (71 Bh)

17. A real-state developer seeks to determine the most economical height for a new office building which will be sold after 5 years. The relevant net annual revenues and net resale values are as given below: [8] (70 Bh)

	Height	
	4 Floors	5 Floors
First Cost	125,000,000	200,000,000
Annual Revenues	19,910,000	37,815,000
Net Resale Value	200,000,000	300,000,000

The developer is uncertain about the interest rate i to use, but is certain that it is in the range of 5 to 30%. For each building height, find the range of values of i for which that building height is most economical. Draw sensitivity diagram to support your answer.

6.2.2 Breakeven Analysis

1. What is break even analysis? How it can be performed for single & mutually exclusive alternatives? [4] (80 Ba)

2. Define break even point and breakeven volume. [2] (74 bh)

3. A newly established mask company has estimated the following data. [4] (80 Ch)

Output per annum = 3,00,000 units

Expected sales revenue per annum = Rs 1,50,00,000 units

Fixed Cost = Rs. 35,00,000

Variable cost = Rs. 66,00,000

a. Find out the break even level of output.

b. If the fixed cost increases to Rs. 40,00,000, find its effect on breakeven point.

c. What should be output if profit is desired Rs. 10,00,000 per year?

4. The details of production cost and revenue of a project is given below: [6] (79 Ch)

Total cost = 85,000

Fixed cost = 40,000

Sales = 105,000

Sales volume = 15,000

a. Find BEP in terms of number of units b. What should be the output if the profit desired is 50,000 c. Find BEP if selling price decreases by 10%

5. A small hydro project has following estimated data. [5] (77 Ch)

I = Rs 10,00,000 Energy generated per year = 200MW AOC = Rs 6,00,000 Market price of energy = Rs 4/KW hr MARR = 10% Salvage value = Rs 1,00,000 Find its break-even point of time.

6. What would the effect on BEP and profit/loss, when selling price increase by 20% and fixed cost decrease by 10%? [4] (77 Po)

Consider the data: Variable cost per unit = \$ 50

Fixed cost = \$ 60,000, Selling price per unit = \$ 80

7. A newly established hat company estimated following data: [5] (76 Ba)

Output of hat per annum = 3,00,000 no.

Expected sales revenue per annum = 1,50,00,000

Fixed cost = 35,00,000

Variable cost = 66,00,000

a. Find out breakeven level of output

b. If fixed cost increases Rs. 40,00,000, find out its effect on breakeven point.

c. What should be output if profit desired is Rs. 10,00,000 per year?

8. Calculate break-even hours of operation per year to become cost equal and recommended economic pump if it is to be operated 5 hours daily at full load. [8] (70 Ma)

	KHASA Pump	SARVO Pump
Capacity	100 hp	100 hp
Purchase cost (Rs.)	5,00,000	10,00,000
Tax per year (Rs.)	10,000	15,000
Maintenance cost per year (Rs.)	36,500	29,200
Efficiency	80%	90%
Life year	5	5
Salvage value	20 % of purchase cost for both	
MARR	20% per year	
Electricity cost	Rs. 10/kwhr	

6.2.3 Scenario Analysis

1. Explain with examples, how the project risk is determined using Scenario Analysis? [4] (79 Bh)
2. Explain the concept of Scenario Analysis. [1] (75 Ba)

6.3 Probability Concept of Economic Analysis

6.4 Decision Tree and Sequential Investment Decisions

1. Explain Decision tree Analysis. [1] (75 Ba) [2] (**73 Bh**) [3] (81 Ash) [4] (77 Po, 70 Ma)
2. A firm plans to install its manufacturing unit either in Butwal or Birganj. Preliminary feasibility study gives the following information depicted in table. Further added cost for advertisement are Rs 200,000 and Rs 250,000 for Butwal and Birganj respectively. Where should the firm target to install its unit? [4] (**78 Ch**)

	Butwal			Birganj		
Success	High	Medium	Low	High	Medium	Low
Probability	0.2	0.5	0.3	0.3	0.4	0.3
Income	400,000	300,000	150,000	500,000	350,000	100,000

3. For the improvement of a manufacturing plant, following three alternatives are being considered. The estimated investments and the corresponding increment in income are also given as below. Draw decision tree diagram of the situation and decide on the best alternative using FW formulation. MARR = 15%. Life of the project is 6 years. [6] (**71 Bh**)

Alternatives	Investment Cost	Sales		Annual Income
A	1000000	High Success	Probability = 0.4	500000
		Medium Success	Probability = 0.5	300000
		Low Success	Probability = 0.1	125500
B	600000	High Success	Probability = 0.2	400000
		Medium Success	Probability = 0.5	250000
		Low Success	Probability = 0.3	100000
C	400000	High Success	Probability = 0.5	200000
		Medium Success	Probability = 0.1	125000
		Low Success	Probability = 0.4	50000

7 Depreciation and Corporate Income Taxes

(8 Hours/12 Marks)

7.1 Concept and Terminology of Depreciation

1. What is depreciation. [0.5] (75 Bh) [1] (80 Bh, 79 Ch, 71 Bh, 75 Ba, 70 Ma)
2. Explain the causes for depreciation. [1] (79 Ch, 70 Ma) [2] (73 Bh, 71 Bh)
3. What are the basic requirements for a property to be depreciated? [2] (80 Bh)
4. Explain briefly advantages of depreciation. [2] (81 Ash)
|→List advantages of depreciation. [1] (76 Ba) [2] (75 Ba)
5. Explain the causes and advantages of depreciation. [2] (81 Bh)
6. What are the major five types of depreciation. [1] (81 Ash)
7. Define book value [0.5] (75 Bh) [1] (77 Ch)
8. Define salvage value. [1] (77 Ch)

7.2 Basic Methods of Depreciation

1. What are the methods of depreciation calculation. [2] (81 Bh)
2. Explain about any three methods of depreciation calculation that are used commonly. [3] (71 Bh)

7.2.1 Straight line method

7.2.2 Declining Balance Method

7.2.3 Sinking Fund Method

7.2.4 Sum of the Year Digit Method

7.2.5 Modified Accelerated Cost Recovery System (MACRS)

7.3 Corporate Tax & After Tax Cash flow Estimate

1. Define tax. [1] (81 Ash, 75 Ba)
2. Explain different types of Taxes. [2] (81 Ash)
3. What is a corporate tax? [0.5] (75 Bh) [1] (80 Bh, 75 Ba)
4. What is personal income tax? [0.5] (75 Bh) [1] (75 Ba)
5. Define direct tax and indirect tax. [2] (76 Ba)
6. Elaborate about after tax economic analysis. [2] (79 Ch)
7. Differentiate between tax depreciation and book depreciation. [2] (79 Bh)
8. Why recovery period is called depreciable life. [2] (79 Bh)

7.4 General Procedure for Making After Tax Economic Analysis.

1. Explain the general procedure for after tax economic analysis with suitable examples. [4] (76 Bh)
2. Develop a model to calculate after tax cash flow. [2] (75 ba)

7.5 Numericals

1. Compute depreciation of each year using following depreciation methods: [2+2+2] (81 Ash)
 a. Declining Balance Method with switchover to straight line method b. SOYD Method c. Sinking Fund Method.

Cost basis	Salvage value	Useful life	MARR
Rs. 7000	Rs. 2000	Rs. 5 yrs	10%

2. Nova Auto Ltd has purchased a car-painting plant for Rs. 20,00,000. Its expected life is 10 years and the salvage value at the end of its useful life is Rs. 1,00,000. Using the SYD method, compute (i) depreciation cost during the third year, (ii) cumulative depreciation cost through the fifth year and (iii) book value at the end of sixth year. [6] (81 Ba)
3. If the purchase price of an equipment is Rs 60,000 and its salvage after 8 year is 6,000. Calculate the annual depreciation and the resulting book value of the equipment each year. Use the sinking fund method and assume the interest rate is 10% per year. [6] (81 Ba)
4. Prepare a depreciation and book values tables for an asset having cost basis of Rs 100,000. salvage value of Rs. 5,000, useful life of 4 years and MARR of 10% using [2+2+2] (80 Ch)
 (i) DDB with switchover to straight line (ii) SOYD (iii) Sinking fund methods
5. Cost basis of a machine is Rs. 20,000 and the useful life is 5 years. The estimated salvage value is Rs. 4000. Compute the depreciation schedule and resulting book values (i) Double declining balance method and (ii) Sum of years' digit method. [3+3] (80 Bh)
6. For $I = 10,000$, $N = 5$ yrs, $SV = 2,000$. Calculate depreciation amount and resultant book value SOYD method. [2] (79 Bh)
7. Computer annual depreciation and book value of year using following depreciation methods: (i) Declining Balance Method (ii) SOYD Method (iii) Sinking Fund Method. [6] (76 Bh)
 Cost Basis: \$ 7000
 Salvage Value: \$ 2000 $N = 5$ years, $MARR = 10\%$
8. Perform sensitivity analysis over $\pm 25\%$ for the following project on paramaters: [7] (76 Ba)
 a. I, b. A, c. N
 when $I = 10,0000$, $AR = 4,000$ for 1st year that increases by 500 thereafter for next 4 years and $MARR = 10\%$.
9. Calculate depreciation amount for each year using declining balance and MACRS methods.
 $I = 10,00,000$ [2+3] (76 Ba)
 $N = 5$ yrs
 $S = 2,00,000$
 (If applicable)
10. Show the depreciations and book values in each year for an equipment having following details using MACRS method. [4] (75 Bh)
 $I = 25,00,000$ $N = 7$ yrs
11. Your college is considering purchase vehicle of Rs 4,00,000 that assigned to 5 years useful life and expected salvage value is Rs 1,00,000. Calculate depreciation for each year by using declining balance and MACRS. [3+3] (75 Ba)

12. Compute the annual depreciation allowances and the resulting book value using double declining balance method with Switch over to straight line method. Take cost of asset = Rs 100,000, $N = 5$ yrs, $SV = 20,000$. [6] (74 Bh)
13. If a machine costing of Rs. 1,00,000 is purchased by expecting salvage value of Rs. 20,000 at the end of sixth year. Calculate the depreciation amount for each yr by SOYD and straight line method. [5+5] (73 Bh)
14. If a machine costing Rs 1,50,000 is purchased by expecting a $SV = Rs 40,000$ at the end of sixth year, calculate depreciation amount for each year by SOYD and declining balance method. [5] (70 Ma)
15. A machine purchased for Rs. 60,000 by expecting useful life of 10 years. Calculate the depreciation amount for each year by using deciding balance method when rate of depreciation is 20% per year. [6] (71 Bh)
16. A company bought a machine for Rs. 25,000 which is expected to produce benefit of Rs. 8,000 per year for five years. Its salvage value will be Rs. 10,000 at the end of life. [3+3+2] (81 Bh)
 a. Calculate depreciation by sinking fund method when $i = 10\%$. b. Calculate ATCF if tax is 30%. c. Calculate Present worth of ATCF.
17. Calculate after tax NPV of the following cashflow if Initial Investment is Rs. 75,000. Use MACRS method of depreciation assuming 3 year property. Tax rate is 25%. $MARR = 15\%$. [6] (80 Ch)
- | Year | 0 | 1 | 2 | 3 | 4 |
|----------------------|--------|-------|-------|-------|-------|
| Before tax Cash flow | -75000 | 20000 | 25000 | 30000 | 40000 |
18. An asset has installed value of Rs. 60,000 and salvage value zero. It is classed as 5 years property. Determine MACRS depreciation schedule. This asset is used for 8 years and revenue generated is 15,000 first year 25,000 each year thereafter. While annual operating cost is Rs 5000. Calculate ACTF if tax rate is 25%. is the investment of this asset profitable? Check your decision using PW method. Take $MARR = 14\%$. [4+6+2] (80 Ba)
19. You have purchased a machine at a cost of Rs 1,00,000. The machine has a useful life of 8 years with an estimated salvage of Rs 20,000. The sinking fund method depreciation is used for book purposes. For tax purposes the machine would be depreciated using MACRS over its 7-year class life. Determine the annual depreciation amount to be taken over the useful life of the machine for both book and tax purposes. Assume $i = 12\%$. [4+4] (79 Ch)
20. If an organization has annual revenue generation of Rs 18,000 and operation and maintenance cost is about Rs 9,000 annually. If cost basis of 5 years project is Rs 80,000 then determine after tax cash flow. (Use Sinking Fund method) use tax rate = 38%. [6] (79 Bh)
21. Prepare a schedule of charging depreciation and carry out the book value for each year of a machinery having first cost of Rs. 80,000 with salvage value of Rs 10,000 after 5 years using (i) DDB Method (ii) SOYD Method (iii) MACRS method. [8] (78 Ch)
 Also find after tax net present value based on above calculated SOYD depreciation. Net annual revenues from machinery are Rs 35,000 for 5 years. 25% tax rate and $MARR = 15\%$.
22. You purchased a machine at a cost of Rs. 3,20,000 having useful life of Rs. 8 yrs. The estimated salvage value is Rs. 50,000. For this:
 a. Determine the annual depreciation schedule using DDB, SOYD and sinking fund method. Assume $i\% = 12\%$. [8] (77 Ch)

b. For book purpose straight line method is used and for tax purpose the machine is depreciated using MACRS over its 5 year class life. Determine the annual depreciation allowance and resulting book value of a machine for both book and tax purpose. [2+6] (77 Po)

23. A company requires a machine which costs Rs 50,000 and has a salvage value of Rs 10,000 after 5 years and expected to save the annual benefit of Rs 16,000. The depreciation is on SOYD. Calculate the after tax cash flow of a machine if tax rate applicable is 30%. [4] (77 Po)

24. Prepare after tax cash flow of a project having following cash flow details: [4] (76 Ba)
 $I = 1,00,000$
 $N = 5$ yrs
 $S = 20,000$
 $A = 20,000$ at first, then increases 2,000 per year. Tax rate = 20% Depreciation method sum of year digit.

25. Perform after tax cash flow analysis to examine the feasibility of a project having investment of Rs 1,00,000 in a machine with zero salvage value, 5 years useful life, net annual revenue of Rs 20,000 at the end of first year then after increases by Rs 10,000 pa. Use SL depreciation. Tax rate is 25%. [6] (75 Bh)

26. A company bought a machine at Rs 25,000 which is expected to produce benefit of 8,000 per year for 5 years. Its salvage value is 10,000. Calculate after tax cashflow if Tax rate is 40% and depreciation is on sinking fund method. $i = 20\%$. [6] (74 Bh)

27. Suppose an equipment purchased for Rs 10,00,000. It is expected to generate income of Rs 3,50,000 per year during 5 years and corporate income tax rate is 25% per year. Under the recovery periods depreciation are as follows. [6] (70 Ma)

Year	1	2	3	4	5
Depreciation amount	1,00,000	2,00,000	2,00,000	2,00,000	1,00,000

Calculate ATCFs and determine profitability (IRR) when MARR is 15% by using PW method.

28. An asset has been installed of value 45,000. $S_s = 0$. It is classed as 5 year property. Determine approximate MACRS depreciation schedule. Over 6 years it is estimated to generate a revenue of 23,000 per year with annual operating cost 7300. Required rate of return = 15% after tax. Tax rate = 40%. Evaluate after tax IRR with annual worth method. [6+6] (70 Bh)

8 Inflation and Its Impact on Project Cashflows

(4 Hours/4 Marks)

8.1 Concept of Inflation

1. Define inflation. [1] (79 Ch, 77 Ch, 74 Bh, 77 Po, 75 Ba)
2. Draw the concept of inflation using suitable example. [1] (76 Ba)
3. Why inflation is important for economic analysis? [2] (76 Bh)
4. What are causes of inflation. [1] (77 Ch)
5. List out impact of inflation. [2] (75 Ba)
6. Distinguish between demand-pull and cost-push inflation. [1] (80 Ch)

8.2 Measuring Inflation

1. Define constant dollar and actual dollar analysis. [1] (78 Ch) [2] (80 Ba)
2. Define actual dollar and constant dollar. [1] (77 Ch, 77 Po) [1.5] (76 Ba) [2] (71 Bh) [4] (73 Bh)

8.3 Equivalence Calculation Under Inflation

8.4 Impact of Inflation on Economic Evaluation

1. How does Inflation impact health of Economy? [2] (81 Bh)
|→ What are the effects of inflation in an economy? [2] (80 Ch)
|→ Explain the impact of inflation on economic evaluation. [2] (80 Ba)

8.5 Deflation method

1. How deflation method can be differentiated from adjusted discount method? Explain with suitable example. [2] (80 Bh)
2. Explain deflation method of analysis using suitable example. [2] (77 Po)

8.6 Numericals

1. A series of four annual constant dollar payments beginning with \$ 7,000 at the end of first year is growing at the rate of 8% per year. If the market interest rate is 13% per year and the general inflation rate is 7% per year, find the present worth of series. [5] (72 Ash)
2. Calculate the Present Worth of the following CF having $f=8\%$ and $i=12\%$. [4] (81 Bh)

EOY	NET CF in Constant Dollar
0	-150,000
1	50,000
2	40,000
3	35,000
4	30,000
5	30,000

3. Calculate the Present Worth of the following CF having $f=5\%$ and $i=10\%$. [4] (81 Bh)

EOY	NET CF in Constant Dollar
0	-750,000
1	320,000
2	375,000
3	328,000
4	290,000
5	580,000

4. Consider the following project's after-tax cash flow and the expected annual general inflation rate during the project period. [1+2+3] (81 Ba)

EOY	Cash flow (in Actual/Current dollar)	General Inflation Rate
0	-45,000	-
1	32,000	3.5%
2	32,000	4.2%
3	32,000	4.5%

- a. Determine the average annual general inflation rate over the project period.
b. Convert the cash flows in actual dollars into equivalent constant dollars with the base year 0. c. If the annual inflation-free interest rate is 5%, what is the present worth of the cash flow? Is this project acceptable?
5. Suppose that inflation for the first and second year is 5% and 8% respectively. Calculate the average inflation rate for the two years if the base price is Rs. 100. [2] (80 Ch)
6. Calculate the average inflation rate for a two-year period: the first year's inflation rate is 4.5%, the second year's rate is 7.8% and the third year's rate is 6.5% on a base price of Rs. 100. [2] (80 Bh)
7. Calculate inflation free IRR if $MARR = 12\%$ and general inflation rate is 8% per year. [4] (79 Ch, 74 Bh)

Year	0	1	2	3	4
Const \$	-6000	1500	2000	2500	3000

8. Which project is most feasible? $MARR = 12\%$, general inflation rate is 8%. [6] (79 Bh)

EOY	CF of Project A ('000') in Constant Dollar	CF of Project B ('000') in Actual Dollar
0	-800	-1200
1	+300	+600
2	+400	+400
3	+800	+700

9. The cost of apple per kg is Rs 150. The cost increases to 6%, 8% and 9% per kg in first year, second year and third year respectively. Determine the average inflation rate for 3 years. [3] (78 Ch)
10. Find rate of inflation per year when price of a product has increased from Rs. 5,00,000 to Rs 6,30,000 over the period of 3 years. [2] (77 Ch)
11. Calculate NPV if i is 6% and inflation rate is 8% of the cashflow. [1+3] (77 Ch)

Year	0	1	2	3
Const \$	-1000	500	500	500

12. Suppose that the 1st and 2nd year inflation rates are 5% and 8%. Calculate average inflation rate of two years if the base price is Rs. 100. [2] (76 Bh)
13. If real interest rate is 5% and general inflation rate is 8%, calculate MARR. [1.5] (76 Ba)
14. Calculate the rate of inflation when CPI moves from 100 to 250 over three years. [1] (75 ba)
15. Suppose you borrowed Rs. 1,20,000 from a bank to buy a bike and you have promised to pay Rs. 6000 per month for two years. What is the inflation free interest rate you are supposed to pay if average inflation rate is 0.75% per month. [4] (73 Bh)
 |→ borrowed Rs 100,000, to pay Rs 5500, rest question is same. [4] (71 Bh)
16. Evaluate PW of following project: [5] (70 Ma)
Initial investment = Rs. 1,00,000 → in constant dollars
Annual sales income = Rs. 40,000 → in constant dollars
Annual labour cost = Rs. 3,000 → in constant dollars
Annual material X = Rs. 2,000 → in constant dollars
Annual material Y = Rs. 1,000 → in constant dollars
Salvage Value = 20% of initial investment - in constant dollars
 Inflation rate for sales income, labor costs, material X, material Y and SV are 5%, 8%, 0%, 6% and 3% respectively for the project period. Take market interest rate = 20% project life is 4 years.
17. The annual fuel cost required to operate a small solid waste management plant are projected to be Rs. 200,000 without considering any future inflation. The best estimated=s indicates that the annual inflation free interest rate i' will be 6% and the general inflation rate f will be 5%. If the plant has the remaining useful life of 4 years, what is the present equivalent of its fuel costs? Use actual dollar analysis. [5] (70 Bh)