PROJECT REPORT

RETAIL ANALYSIS OF WALMART SALES



SALES FORECASTING











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Introduction

Wal-mart Stores, Inc is an American multinational retail corporation that operates a chain of discount department stores and wholesale warehouse stores. Headquartered in Bentonville, Arkansas , USA, the company was founded by Sam Walton in 1962 and incorporated in 1968. It has 11,000 stores in 28 countries under 65 banners. It operates under the name of Walmart in the USA and Canada. It has bases of operations in Central American region, Brazil, Argentina and Chile. Walmart is the world's largest company by revenue, with US\$548.743 billion, according to the Fortune Global 500 list in 2020. It is also the largest private employer in the world with 2.2 million employees. It is a publicly traded family-owned business, as the company is controlled by the Walton family. Sam Walton's heirs own over 50 percent of Walmart through both their holding company Walton Enterprises and their individual holdings. Walmart was the largest United States grocery retailer in 2019, and 65 percent of Walmart's US\$510.329 billion sales came from U.S. operations.

Walmart was listed on the New York Stock Exchange in 1972. By 1988, it was the most profitable retailer in the U.S., and it had become the largest in terms of revenue by October 1989. The company was originally geographically limited to the South and lower Midwest, but it had stores from coast to coast by the early 1990s. Sam's Club opened in New Jersey in November 1989, and the first California outlet opened in Lancaster, in July 1990. A Walmart in York, Pennsylvania, opened in October 1990, the first main store in the Northeast.

Business Scenario

Walmart stores decided that they would like to predict the sales and demand accurately. There are certain events and holidays which impact sales on each day. There are sales data available for 45 stores of Walmart. The business is facing a challenge due to unforeseen demands and runs out of stock some times, due to the inappropriate machine learning algorithm. An ideal ML algorithm will predict demand accurately and ingest factors like economic conditions including CPI, Unemployment Index, etc.

Walmart runs several promotional markdown events throughout the year. These markdowns precede prominent holidays, the four largest of all, which are the Super Bowl, Labour Day, Thanksgiving, and Christmas. The weeks including these holidays are weighted five times higher in the evaluation than non-holiday weeks. Part of the challenge presented by this competition is modeling the effects of markdowns on these holiday weeks in the absence of complete/ideal historical data. Historical sales data for 45 Walmart stores located in different regions are available.

Data Overview

Dataset Description

This is the historical data which covers sales from 2010-02-05 to 2012-11-01, in the file Walmart_Store_sales. Within this file you will find the following fields:

- Store the store number
- Date the week of sales
- Weekly_Sales sales for the given store
- Holiday_Flag whether the week is a special holiday week 1 Holiday week 0 – non-holiday week
- Temperature Temperature on the day of sale
- Fuel_Price Cost of fuel in the region
- CPI Prevailing consumer price index
- Unemployment Prevailing unemployment rate

Holiday Events

Super Bowl: 12-Feb-10, 11-Feb-11, 10-Feb-12, 8-Feb-13 Labour Day: 10-Sep-10, 9-Sep-11, 7-Sep-12, 6-Sep-13

Thanksgiving: 26-Nov-10, 25-Nov-11, 23-Nov-12, 29-Nov-13 Christmas: 31-Dec-10, 30-Dec-11, 28-Dec-12, 27-Dec-13

Procedural Analysis

In the Walmart_sales_csv dataset, we have the various parameters such as Store No., Holiday_Flag, Temperature, Fuel_price, CPI and Unemployment. We try to find out the impact and influence these factors have on the Weekly_sales. The objective is to develop a statistical model based on the dataset available. We are using the historical sales data of 45 Walmart stores located in different regions to predicting the Weekly sales of each store.

```
We load the dataset and the libraries:
#Load the libraries
library(dplyr)
library(ggplot2)
library(caTools)
library(MLmetrics)
library(corrplot)
#Load the dataset
dataset <- read.csv("Walmart_store_sales.csv")</pre>
dataset1 <- dataset #Copying into another dataframe for analysis
Let us visualize the sales with respect to each variable and understand their
influence.
#Visualization of all independent variables with respect to the target
variable(Weekly_Sales)
par(mfrow=c(3,2)) #Arranges the plots in 3 rows and 2 columns
for(i in 4:8)
 plot(dataset[,i],
```

dataset\$Weekly_Sales,

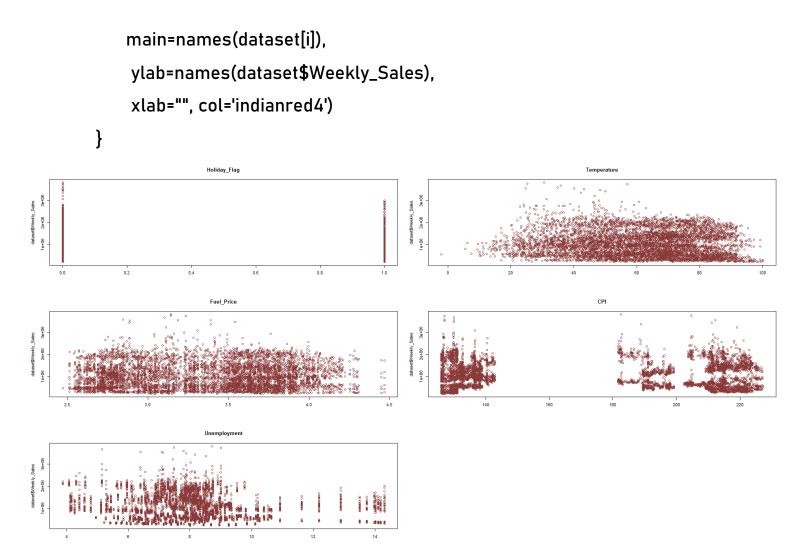


Fig 1: Variation of sales with respect to each variable in the dataset

As we notice from the plots (Fig 1), holiday Flag is a binary variable with only 0 and 1 values, while the remaining variables are continuous. Since we aren't able to get a clear idea of the impact of the variables on the weekly sales, let us do some analytical tasks to deepen our understanding of the data.

Basic Statistical Tasks

1. Which store has maximum sales?

To find the store with maximum sales, the total sales was found for each store and the dataset is sorted according to maximum sales and the store number is obtained.

#Task 1: Determination of which store has the maximum sales names(dataset1)

```
stat <- summarize (group_by(dataset1, Store),sales_sum = sum(Weekly_Sales)) #Getting the sum for each store in a seperate dataframe

max_sum <- stat[which.max(stat$sales_sum),] #returns the store with max sales

ggplot(data=stat, aes(x=Store, y=sales_sum)) +
    geom_bar(stat="identity", fill="darkblue")+
    ggtitle("Weekly sales for each Store") +
    geom_text(aes(label=sales_sum), vjust= -1, size=3) +
    theme_minimal() #Displays a bar chart of the weekly sales of each store
```

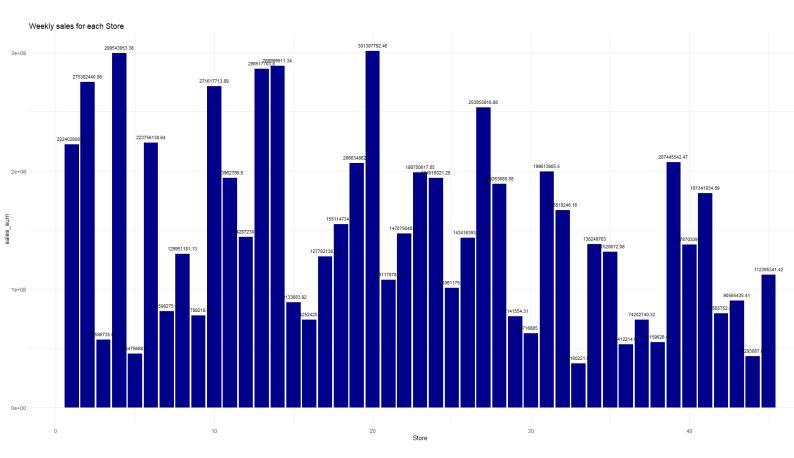


Fig. 2 Weekly sales for each store

Fig.3 Maximum value of sales

From the above results, we can see that the **store no. 20** has got the maximum sales of \$ **301397792**.

2. Which store has maximum standard deviation i.e., the sales vary a lot. Also, find out the coefficient of mean to standard deviation?

To find the store with the max std deviation of sales or the maximum variation in sales with each week, the std deviation for the sales is calculated for each store and the dataset is arranged in descending order . The store with the highest standard deviation is extracted. The coefficient of variance is also calculated by the std deviation of sales in the store by the mean sales of that store.

```
#Task 2: Determination of which store has the maximum std deviation
between the sales of each week and finding the coeff of variance
names(dataset1)
salessd <- summarise(group_by(dataset1,Store),sales_sd =
sd(Weekly_Sales), sales_mean = mean(Weekly_Sales)) #Getting the sd
for each store in a seperate dataframe
stat <- merge(stat,salessd,by ='Store',all.x = TRUE)
max_sd <- stat[which.max(stat$sales_sd),] #returns the store with max
variation in sales
ggplot(data=stat, aes(x=Store, y=sales_sd)) +
 geom_bar(stat="identity", fill="orange")+
 geom_text(aes(label=sales_sd), vjust= -1, size=3) +
 ggtitle("Variation of Weekly sales for each Store") +
 theme_minimal()
                       #Displays a bar chart of the weekly sales of each
store
stat$coeff_var <- stat$sales_sd/stat$sales_mean #finding the coeff of
variance
```

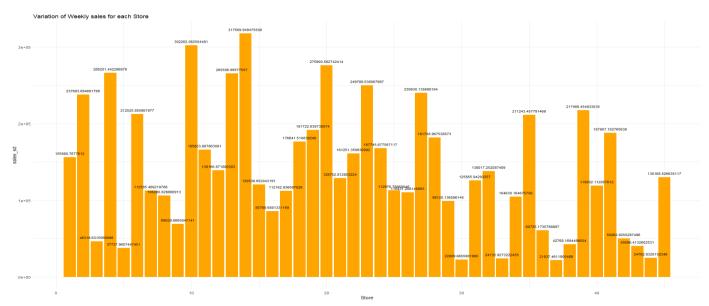


Fig 4. Variation in Weekly Sales for each store

Fig 5. Store with Maximum standard deviation of sales

From the above results, we can see that the **store no. 14** has got the maximum variation in sales of \$ **317569**. The coefficient of variance are present in the newly created stat dataframe.









_	Store †	salas sum *	color ed *	sales maan *	coeff var 💠
	Store *	sales_sum *	sales_sd *	sales_mean *	cocii_vai
1	1	222402809	155980.77	1555264.4	0.10029212
2	2	275382441	237683.69	1925751.3	0.12342388
3	3	57586735	46319.63	402704.4	0.11502141
4	4	299543953	266201.44	2094713.0	0.12708254
5	5	45475689	37737.97	318011.8	0.11866844
6	6	223756131	212525.86	1564728.2	0.13582286
7	7	81598275	112585.47	570617.3	0.19730469
8	8	129951181	106280.83	908749.5	0.11695283
9	9	77789219	69028.67	543980.6	0.12689547
10	10	271617714	302262.06	1899424.6	0.15913349
11	11	193962787	165833.89	1356383.1	0.12226183
12	12	144287230	139166.87	1009001.6	0.13792532
13	13	286517704	265507.00	2003620.3	0.13251363
14	14	288999911	317569.95	2020978.4	0.15713674
15	15	89133684	120538.65	623312.5	0.19338399
16	16	74252425	85769.68	519247.7	0.16518065
17	17	127782139	112162.94	893581.4	0.12552067
18	18	155114734	176641.51	1084718.4	0.16284550
19	19	206634862	191722.64	1444999.0	0.13268012
20	20	301397792	275900.56	2107676.9	0.13090269
21	21	108117879	128752.81	756069.1	0.17029239
22	22	147075649	161251.35	1028501.0	0.15678288
23	23	198750618	249788.04	1389864.5	0.17972115
24	24	194016021	167745.68	1356755.4	0.12363738
25	25	101061179	112976.79	706721.5	0.15986040
26	26	143416394	110431.29	1002911.8	0.11011066
27	27	253855917	239930.14	1775216.2	0.13515544
28	28	189263681	181758.97	1323522.2	0.13732974
29	29	77141554	99120.14	539451.4	0.18374247
30	30	62716885	22809.67	438579.6	0.05200804
31	31	199613906	125855.94	1395901.4	0.09016105
32	32	166819246	138017.25	1166568.2	0.11831049
33	33	37160222	24132.93	259861.7	0.09286835

Fig .6 : Coefficient of variation calculation for each store

34	34	138249763	104630.16	966781.6	0.10822524
35	35	131520672	211243.46	919725.0	0.22968111
36	36	53412215	60725.17	373512.0	0.16257891
37	37	74202740	21837.46	518900.3	0.04208412
38	38	55159626	42768.17	385731.7	0.11087545
39	39	207445542	217466.45	1450668.1	0.14990779
40	40	137870310	119002.11	964128.0	0.12342978
41	41	181341935	187907.16	1268125.4	0.14817711
42	42	79565752	50262.93	556403.9	0.09033533
43	43	90565435	40598.41	633324.7	0.06410363
44	44	43293088	24762.83	302748.9	0.08179331
45	45	112395341	130168.53	785981.4	0.16561273

Here from the table we can see that store no. 35 has got the maximum level of variability of sales across the average sales of that store.

3. Which store/s has good quarterly growth rate in Q3'2012?

In order to achieve this, the month and year column are extracted from the date. The dataset is subsetted into two data frames which has the 2nd quarter (April, May, June) and the 3rd quarter(July, August and September) of 2012 respectively. The total sales of both the quarters are obtained for each store and merged. Growth rate column is calculated by:

#Task 3: Determination of which store has good quaterly growth for the quarter Q3-2012

```
dataset1$Month <- as.integer(substr(dataset1$Date,4,5))
dataset1$Year <- as.integer(substr(dataset1$Date,7,10))
q3 <- subset(dataset1,Year == 2012 & (Month == 7 | Month == 8 | Month == 9))
q2 <- subset(dataset1,Year == 2012 & (Month == 4 | Month == 5 | Month == 6))
q3_sales <- summarise(group_by(q3,Store),Q3_sales = sum(Weekly_Sales)) #Getting the sum for each store for third quarter</pre>
```

```
q2_sales <- summarise(group_by(q2,Store),Q2_sales = sum(Weekly_Sales)) #Getting the sum for each store for second quarter
```

- q3_sales <- merge(q3_sales,q2_sales,by = "Store",all.x = TRUE)
- q3_sales\$netgrowth <- ((q3_sales\$Q3_sales -
- q3_sales\$Q2_sales)/q3_sales\$Q3_sales)*100 #Obtaining the net growth of each store from second to third quarter

View(subset(q3_sales,netgrowth > 0)) #Filter the data with growth rate greater than 0 (positive)

*	Store ‡	Q3_sales ‡	Q2_sales ‡	netgrowth ‡
7	7	8262787	7290859	11.7627149
16	16	7121542	6564336	7.8242281
23	23	18641489	18488883	0.8186381
24	24	17976378	17684219	1.6252374
26	26	13675692	13155336	3.8049727
35	35	11322421	10838313	4.2756590
39	39	20715116	20214128	2.4184647
40	40	12873195	12727738	1.1299280
41	41	18093844	17659943	2.3980602
44	44	4411251	4306406	2.3767719

Fig .7 Stores which have a positive growth rate in Q3-2012

From the results taken, it is seen that **Stores 7,16,23,24,26,35,39,40,41** and **44** have had a positive growth rate with Store 7 having the highest growth rate between third quarter and second quarter.

4. Some holidays have a negative impact on sales. Find out holidays which have higher sales than the mean sales in non-holiday season for all stores together.

To find out which holidays have a higher sales than non holiday seasons, a dataframe is created with the specified holidays and merged with the original dataset. The dataset is subsetted on the bases of each holiday and the mean sales was calculated. Simultaneously the non-holiday season mean sales is calculated for all stores. A comparison is done between the mean sales of each holiday and the non-holiday.

#Task 4: Find out which holiday period has a positive impact and has higher sales than the mean sales in non holiday season

holiday_df <- data.frame(Date = c("12-02-2010", "11-02-2011", "10-02-2012", "8-02-2013", "10-09-2010", "9-09-2011", "7-09-2012", "6-09-2013", "26-11-2010", "25-11-2011", "23-11-2012", "29-11-2013", "31-12-2010", "30-12-2011", "28-12-2012", "27-12-2013"),

Name_Holiday = c("Super Bowl","Super Bowl","Super Bowl","Super Bowl","Labour Day","Labour Day","Labour Day","Labour Day","Thanksgiving","Thanksgiving","Thanksgiving","Christ mas","Christmas","Christmas","Christmas")) #Creating a specific holiday dataframe

dataset1 <- merge(dataset1,holiday_df,by = 'Date',all.x = TRUE) #Left merge non_holiday <- subset(dataset1,Holiday_Flag == 0) noholiday_mean <- mean(non_holiday\$Weekly_Sales) #Mean sales for non holiday season

super_bowl <- subset(dataset1,Name_Holiday == "Super Bowl")
super_bowl_mean <- mean(super_bowl\$Weekly_Sales) #Mean sales on
super bowl days</pre>

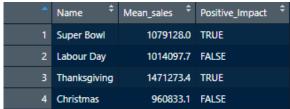
labour <- subset(dataset1,Name_Holiday == "Labour Day")
labour_mean <- mean(labour\$Weekly_Sales) #Mean sales on Labour
days</pre>

thanksgiving <- subset(dataset1,Name_Holiday == "Thanksgiving")
thanksgiving_mean <- mean(thanksgiving\$Weekly_Sales) #Mean sales
on thanksgiving days

christmas <- subset(dataset1,Name_Holiday == "Christmas")
christmas_mean <- mean(christmas\$Weekly_Sales) #Mean sales on
Christmas days</pre>

holiday_df <- data.frame(Name = c("Super Bowl","Labour Day","Thanksgiving","Christmas"), Mean_sales = c(super_bowl_mean,labour_mean,thanksgiving_mean,christmas_mean)) #Creating a new data frame with mean sales of each holiday

holiday_df\$Positive_Impact <- holiday_df\$Mean_sales > noholiday_mean #Checking which Holiday has a positive or negative impact



From the above observation table, it is noticed that Super Bowl and Thanksgiving Days have a higher sales output than non holiday seasonal working days.

#Visualizing the holiday sales plot which have higher impact than non-holiday seasonal sales

```
ggplot()+
  geom_bar(aes(x=holiday_df$Name, y = holiday_df$Mean_sales, fill =
holiday_df$Positive_Impact),stat = "identity",position=position_dodge())+
  xlab("Holidays")+
  ylab("Mean sales")+
  ggtitle("Graphical analysis of holiday sales with non- holiday sales")+
  theme_minimal()
```

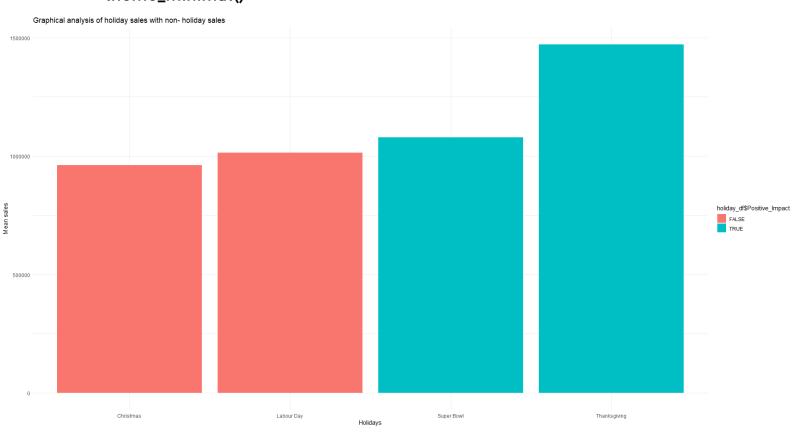


Fig 8. Visualization of holiday sales with non holiday sales

5. Provide a monthly and semester view of sales in units and give insightsTwo bar plots are implemented for the analysis of monthly and semester view of sales. Monthly sales is the sales for every month while semesterly sales are the sales for every 6 months.

#Task 5:Monthly and semester view of sales in units

```
ggplot(data = dataset1, aes(x=Month,y= Weekly_Sales))+
 geom_bar(stat = "identity",fill = "red")+
 xlab("Month")+
 ylab("Sales")+
 ggtitle("Graphical analysis of Monthly sales")
 + theme_minimal()#Monthly Sales Visualization
dataset1$semester <- ifelse(dataset1$Month %in% c(1,2,3,4,5,6),1,2)
#Creating semester column
ggplot()+
 geom_bar(aes(x=dataset1$semester,y=dataset1$Weekly_Sales).stat =
"identity",fill = "green",width = 0.5)+
 xlab("Semesterwise") +
 ylab("Sales")+
 ggtitle("Graphical analysis of Semester Sales")+
  theme_minimal()
                      #Semesterly Sales Visualization
ggplot(data = dataset1, aes(x=Month,y=Temperature))+
 geom_bar(stat = "identity",fill = "steelblue")+
 xlab("Month")+
 ylab("Temeprature")+
 ggtitle("Average Monthly Temperature ")+
 theme_minimal()
                     #Monthly Temperature
```

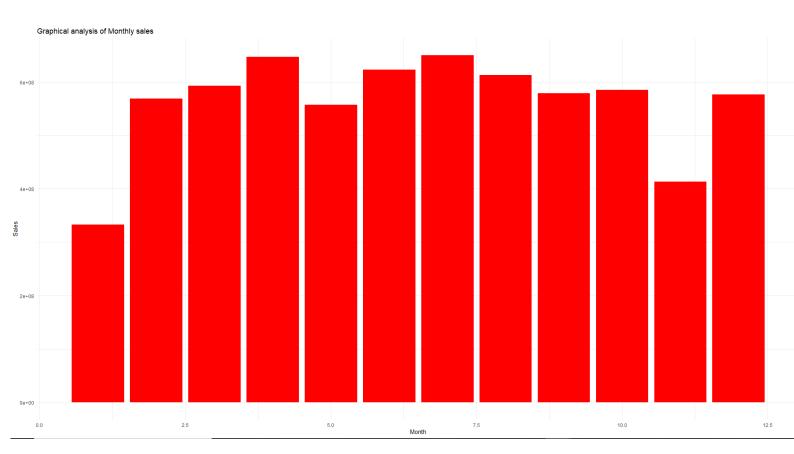


Fig 9. Monthly Sales Analysis

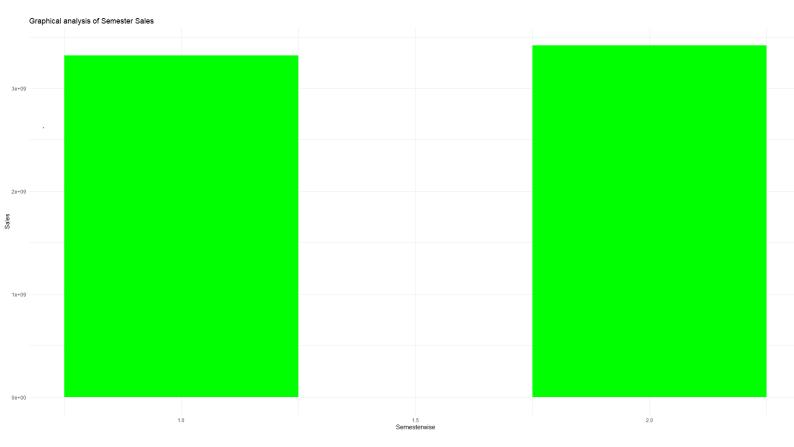


Fig 10. Semesterly Sales Analysis

From the above analysis we notice that the sales in both the the semesterly sales are almost relative with the second semester higher than the first semester. The reason most likely for the drop of sales in the first semester is because low sales generated in the month of January. This might be due to very low temperature in January which makes it difficult for customers to commute to the stores for shopping, hence reducing the sales.

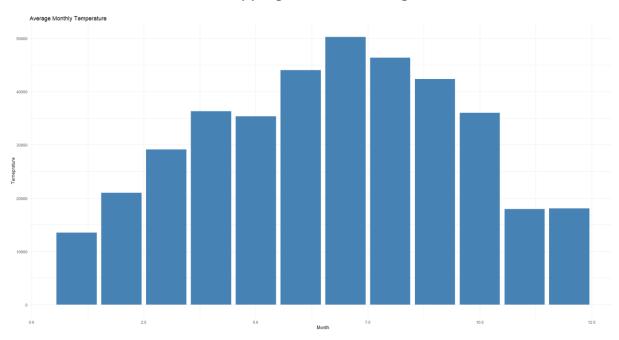


Fig. 11 Variation of temperature with each month

Data Modelling

Predict the weekly sales of the stores using a linear Regression model – Utilize variables like date and restructure dates as 1 for 5 Feb 2010 (starting from the earliest date in order). Hypothesize if CPI, unemployment, and fuel price have any impact on sales.

First we need to restructure the dates starting as 1 for the 5th Feb 2010 in a sequential order till the last date for all stores. To do that we extract the unique value of all dates in a new vector and we create another vector with the sequence from 1 till the length of the unique date vector and we create a dataframe and merge with it the original dataframe under "Week". We hence drop the date column as it will be of no further use to our model.

• We create a Null Hypothesis that the CPI, Unemployment and fuel price do not have any impact on the weekly sales

##DATA MODELLING: LINEAR REGRESSION##

#Create the week column and drop the date column

dataset <- dataset1 #Copying the new analysed dataframe

arrange(dataset,Store)

Date <- unique(dataset\$Date)</pre>

Week <- seq(1:length(Date))

week_df <- data.frame(Date,Week)

dataset <- merge(dataset, week_df, by = "Date", all.x = TRUE)

dataset\$Date <- NULL

arrange(dataset,Week)

We replace the categorical holiday NA values with 0 to help in the formation of dummy variables later.

#Replace NA values in holiday with 0s

dataset\$Name_Holiday[is.na(dataset\$Name_Holiday)] <- 0
View(dataset)</pre>

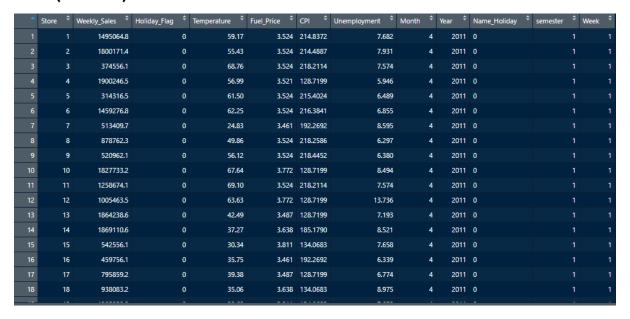


Fig 12. Replacement of NA values of holiday column with 0s

We checked if there is any missing values in the dataset. If there is any, we drop those records. As of now in the current data, there is no missing values present.

```
#Check for missing values
```

```
Noofna <- dim(dataset[is.na(dataset),])[1]

if(Noofna > 0 )

{
    cat("No.of missing values:",Noofna)
    cat("\n Removing missing values....")

    dataset <- dataset[complete.cases(datset),]
    cat("\n Removed succcessfully!")

}

Noofna
[1] 0

> Noofna
```

Outliers cause a huge disturbance to the entire dataset and instigates a lot of errors contributed by variable leading the model to be less efficient. It disturbs the mean of the population sample a lot. Hence we need to deal with the outliers. Since the no. of outliers of weekly sales are low, we would drop them.

#Check for outliers

boxplot(dataset[,-10],main = "Outlier detection", col=c("blue","red")) #We
remove the non numeric Holiday column from our boxplot analysis

#Getting rid of the outliers of weekly sales by some means

```
iqr <-IQR(dataset$Weekly_Sales)
quant <- quantile(dataset$Weekly_Sales)
ll <- round(quant[2] - iqr*1.5)
ul <- round(quant[4] + iqr*1.5)
#Extracting the outliers beyond the upper and lower limits</pre>
```

View(subset(dataset,Weekly_Sales >ul | dataset\$Weekly_Sales < ll))
#only a few outliers are present, hence we drop them

dataset <- dataset[!(dataset\$Weekly_Sales > ul | dataset\$Weekly_Sales
< ll),] #Outliers deleted!!</pre>

boxplot(dataset[,-10],main = "Outlier detection", col=c("blue","red"))

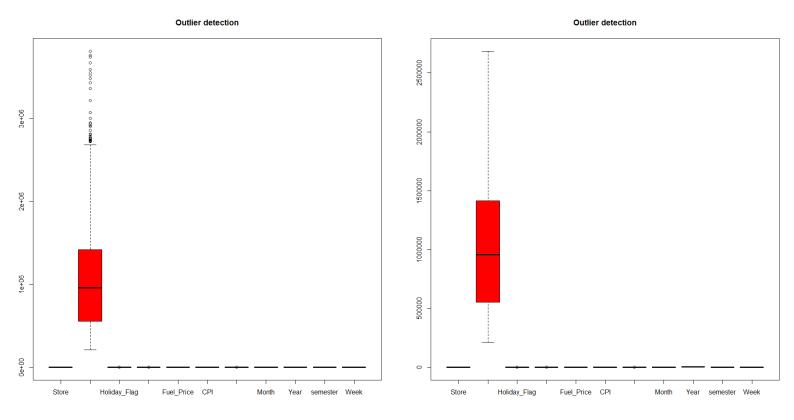


Fig 13. Before outlier removal

After outlier removal

	Store ‡	Weekly_Sales ‡	Holiday_Flag \$	Temperature \$	Fuel_Price	CPI ‡	Unemployment ‡	Month ‡	Year ‡	Name_Holiday \$	semester	≎ W∈	eek ‡
2090	20	2752122	0	24.27	3.109	204.6877	7.484	12	2010	0		2	47
3334	4	2771397		36.44	3.149	129.8981	5.143	12	2011				75
3343		2760347		27.85	3.282	129.8981	6.392	12	2011				75
3350	20	2762817		37.16	3.413	212.0685	7.082	12	2011				75
3559		2740057		46.57	2.884	126.8795	7.127		2010				80
3565	10	2811647		59.15	3.125	126.8795	9.003	12	2010				80
3568		2771647		35.21	2.842	126.8795	7.795		2010				80
3569	14	2762861		30.51	3.140	182.5177	8.724	12	2010				80
3575	20	2819193		24.07	3.140	204.6321	7.484		2010				80
4817		3224370		46.66	3.112	218.9995	7.441	12	2011				108
4819		3676389		35.92	3.103	129.9845	5.143	12	2011				108
4825	10	3487987		48.36	3.541	129.9845	7.874	12	2011				108
4828	13	3556766		24.76	3.186	129.9845	6.392	12	2011				108
4829	14	3369069		42.27	3.389	188.9300	8.523	12	2011				108
4835	20	3555371		40.19	3.389	212.2360	7.082	12	2011				108
4842	27	2739020		41.59	3.587	140.5288	7.906	12	2011				108
5042		3436008		49.97	2.886	211.0647	8.163	12	2010				113
5044	4	3526713		43.21	2.887	126.9836	7.127	12	2010				113
5046		2727575		55.07	2.886	212.9165	7.007	12	2010				113
5050	10	3749058		57.06	3.236	126.9836	9.003	12	2010				113
5053	13	3595903		34.90	2.846	126.9836	7.795	12	2010				113
5054	14	3818686		30.59	3.141	182.5446	8.724	12	2010				113
5060	20	3766687		25.17	3.141	204.6377	7.484	12	2010				113
5063	23	2734277		22.96	3.150	132.7477	5.287	12	2010				113
5067	27	3078162		31.34	3.309	136.5973	8.021		2010				113
5266	10	2950199		60.68	3.760	129.8364	7.874		2011	Thanksgiving			118
5273	13	2864171		38.89	3.445	129.8364	6.392		2011	Thanksgiving			118
5282	4	3004702		47.96	3.225	129.8364	5.143		2011	Thanksgiving			118
5307	20	2906233		46.38	3.492	211.4121	7.082		2011	Thanksgiving			118
5500	10	2939946		55.33	3.162	126.6693	9.003		2010	Thanksgiving			123
5508	13	2766400		28.22	2.830	126.6693	7.795		2010	Thanksgiving			123
5517	14	2921710		46.15	3.039	182.7833	8.724		2010	Thanksgiving			123
5527	20	2811634		46.66	3.039	204.9621	7.484		2010	Thanksgiving			123
5532	4	2789469	1	48.08	2.752	126.6693	7.127	11	2010	Thanksgiving		2	123

Fig14 Outlier subset of the dataset of sales higher than upper and lower limit

We now check the correlation of all the factors with the target variable (Weekly_sales) and see if how much impact they contribute. We use a heat map to display our findings more easier to understand. Note: we haven't use the holiday name column as its non numeric.

#check for the corelation between the variables

corr = cor(dataset[, -10])

View(corr)

corrplot(corr = corr, method = "color", outline = T, cl.pos = 'n', rect.col =
"black", tl.col = "indianred4", addCoef.col = "black", number.digits = 2,
number.cex = 0.60, tl.cex = 0.7, cl.cex = 1, col =
colorRampPalette(c("green4","white","red"))(100))

names(dataset)

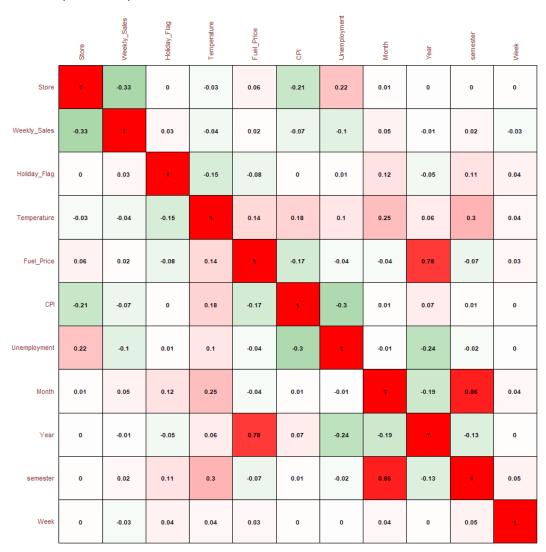


Fig 15. Heat Map of the correlation of variables with each other

From the plot, we can see that correlation of different variables with the weekly sales is very low including the CPI, unemployment and fuel prices. Hence we accept the NULL hypothesis that the CPI, unemployment and fuel prices have very low to no impact on the sales value.

We create dummy variables for the categorical column Name_holiday as it wont be possible to add this to the model. We then delete the original categorical variable and merge the dummy variable dataframe to the original dataset.

#Create dummy variables for the holiday categorical column

holiday_fact <- as.factor(dataset\$Name_Holiday)

dummy_holiday <- data.frame(model.matrix(~holiday_fact))[,-1]</pre>

#Merging the dummy variables to the final dataset

dataset <- cbind(dataset,dummy_holiday)</pre>

dataset <- subset(dataset,select = -Name_Holiday) #Dropping the
categorical column</pre>

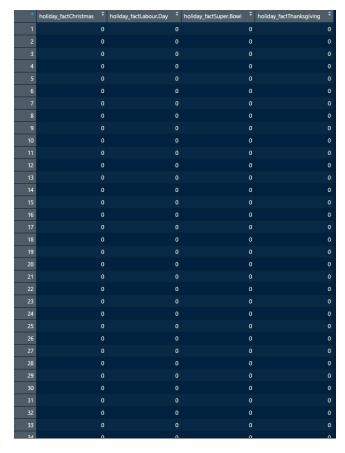


Fig 16. Dummy variable of holiday column

Now that we have taken care of the key aspects of the data, the next step is to proceed in building the model. We set a seed 123 and split the data into train and test sets. We continue to build 7 models each having different factors contributing to make it an efficient model.

```
#Splitting the data into train and test sets
set.seed(123)
sample <- sample.split(dataset, SplitRatio = 0.7)
trainSet <- subset(dataset, sample ==T)
testSet <- subset(dataset, sample == F)
#Model-1
#Create the model
model1 = lm(formula = Weekly_Sales ~.,data = trainSet)
summary(model1)</pre>
```

```
Call:
lm(formula = Weekly_Sales ~ ., data = trainSet)
Residuals:
              1Q Median
    Min
                               3Q
                                       Max
-1130278 -387165 -28889
                           374521 1779216
Coefficients:
                         Estimate Std. Error t value Pr(>|t|)
(Intercept)
                        -4.916e+06 3.594e+07 -0.137 0.891205
                        -1.561e+04 5.916e+02 -26.388 < 2e-16 ***
Store
Holiday_Flag
                       -2.430e+04 6.528e+04 -0.372 0.709731
                        1.365e+03 4.761e+02 2.867 0.004163 **
Temperature
Fuel Price
                       -1.203e+04 3.092e+04 -0.389 0.697182
                        -2.840e+03 2.235e+02 -12.706 < 2e-16 ***
CPI
                       -2.016e+04 4.535e+03 -4.446 8.99e-06 ***
Unemployment
                        1.954e+04 5.096e+03 3.834 0.000128 ***
Month
Year
                        3.442e+03 1.791e+04 0.192 0.847625
                        -9.963e+04 3.161e+04 -3.152 0.001632 **
semester
Week
                        7.837e+01 1.912e+02 0.410 0.681873
holiday_factChristmas
                      -4.967e+04 9.570e+04 -0.519 0.603758
holiday_factLabour.Day
                      -6.182e+04 1.113e+05 -0.556 0.578534
holiday_factSuper.Bowl
                        1.575e+05 8.545e+04 1.843 0.065343 .
holiday_factThanksgiving 3.745e+05 9.554e+04 3.919 9.02e-05 ***
Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' ' 1
Residual standard error: 490700 on 4251 degrees of freedom
Multiple R-squared: 0.1728,
                              Adjusted R-squared: 0.1701
F-statistic: 63.44 on 14 and 4251 DF, p-value: < 2.2e-16
```

Fig 17-24: Model Summaries

#Model-2

names(dataset)

#Create the model

model2 = lm(formula = Weekly_Sales ~

Store+CPI+Unemployment+Week+Temperature+Fuel_Price+holiday_fact Christmas+holiday_factLabour.Day+holiday_factSuper.Bowl+holiday_fac tThanksgiving,data = trainSet) #removing the semester, month and year factors

summary(model2)

```
Call:
lm(formula = Weekly_Sales ~ Store + CPI + Unemployment + Week +
    Temperature + Fuel_Price + holiday_factChristmas + holiday_factLabour.Day +
    holiday_factSuper.Bowl + holiday_factThanksgiving, data = trainSet)
Residuals:
     Min
                1Q Median
                                   30
-1129819 -385796 -29621 370744 1840501
Coefficients:
                            Estimate Std. Error t value Pr(>|t|)
                         1954532.16 88876.31 21.992 < 2e-16 ***
-15598.99 591.99 -26.350 < 2e-16 ***
(Intercept)
Store
                                          212.35 -13.258 < 2e-16 ***
                             -2815.41
                                        4353.43 -4.637 3.65e-06 ***
Unemployment
                           -20184.93
Week
                                20.04
                                          189.49
                                                   0.106 0.91577
                             1394.14
                                                   3.122 0.00181 **
Temperature
                                          446.51
                          -9520.42 66319.01 -0.144 0.88586
-85167.10 91125.43 -0.935 0.35004
98466.57 53850.46 1 830
Fuel Price
holiday_factChristmas
holiday_factLabour.Day
holiday_factSuper.Bowl
                                                    1.829 0.06754
holiday_factThanksgiving 393301.44 68312.41 5.757 9.14e-09 ***
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
Residual standard error: 491400 on 4255 degrees of freedom
Multiple R-squared: 0.1696, Adjusted R-squared: 0.1677
F-statistic: 86.93 on 10 and 4255 DF, p-value: < 2.2e-16
```

#Model-3

names(dataset)

#Create the model

model3 = lm(formula = Weekly_Sales ~

Store+CPI+Unemployment+Week+Temperature+holiday_factChristmas+holiday_factLabour.Day+holiday_factSuper.Bowl+holiday_factThanksgiving,data = trainSet) #removing fuel price factor

summary(model3)

```
Call:
Im(formula = Weekly_Sales ~ Store + CPI + Unemployment + Week +
Temperature + holiday_factChristmas + holiday_factLabour.Day +
holiday_factSuper.Bowl + holiday_factThanksgiving, data = trainSet)
Residuals:
      Min
                     1Q
                           Median
                                               ЗQ
 -1127850 -385568
                            -29623
                                       369654 1842137
Coefficients:
                                     Estimate Std. Error t value Pr(>|t|)
                                                  60244.9 32.167 < 2e-16 ***
591.6 -26.373 < 2e-16 ***
                                   1937887.7
(Intercept)
                                    -15603.7
                                                        206.9 -13.547 < 2e-16 ***
CPI
                                      -2803.3
                                                       4317.2 -4.643 3.54e-06 ***
Unemployment
                                     -20043.1
                                                      189.5
Week
                                          20.0
                                                                   0.106 0.91593
Temperature 1373.2
holiday_factChristmas -9081.9
holiday_factLabour.Day -82082.4
holiday_factSuper.Bowl 99009.3
holiday_factThanksgiving 393841.7
                                                        438.9
                                                                   3.129 0.00177
                                                     66289.4 -0.137 0.89103
90307.4 -0.909 0.36344
                                                                   1.840 0.06580
                                                     53802.4
                                                     68272.0 5.769 8.55e-09 ***
Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' ' 1
Residual standard error: 491400 on 4256 degrees of freedom
Multiple R-squared: 0.1696, Adjusted R-squared: 0.1
F-statistic: 96.6 on 9 and 4256 DF, p-value: < 2.2e-16
                                            Adjusted R-squared: 0.1679
```

#Model-4

names(dataset)

#Create the model

model4 = lm(formula = Weekly_Sales

~Store+CPI+Unemployment+Temperature+Fuel_Price+holiday_factChrist mas+holiday_factLabour.Day+holiday_factSuper.Bowl+holiday_factThank sgiving,data = trainSet) #removing the week factor

summary(model4)

```
Call:
lm(formula = Weekly_Sales ~ Store + CPI + Unemployment + Temperature +
Fuel_Price + holiday_factChristmas + holiday_factLabour.Day +
     holiday_factSuper.Bowl + holiday_factThanksgiving, data = trainSet)
Residuals:
                    1Q
                          Median
                          -28911 370256 1841441
-1129850 -385442
Coefficients:
                                  Estimate Std. Error t value Pr(>|t|)
1956223.1 87416.5 22.378 < 2e-16 ***
                                  1956223.1
(Intercept)
                                                    591.5 -26.376 < 2e-16 ***
                                   -15601.4
                                                      212.1 -13.276 < 2e-16 ***
CPI
                                    -2816.4
                                                    4345.2 -4.652 3.39e-06 ***
Unemployment
                                   -20212.3
                                     1396.8
                                                     445.8
                                                               3.134 0.00174 **
Temperature
Fuel_Price
                                                   17238.1 -0.255
                                    -4390.4
                                                                         0.79897
                                                   64795.9 -0.124 0.90139
90980.6 -0.942 0.34632
holiday_factChristmas
holiday_factLabour.Day
                                    -8029.3
                                 -85690.1
holiday_factSuper.Bowl 98083.9
holiday_factThanksgiving 394328.6
                                                   53722.6
                                                                 1.826
                                                                         0.06796
                                                                5.832 5.87e-09 ***
                                                   67610.8
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
Residual standard error: 491400 on 4256 degrees of freedom
Multiple R-squared: 0.1696, Adjusted R-squared: 0.1679
F-statistic: 96.61 on 9 and 4256 DF, p-value: < 2.2e-16
```

#Model-5

names(dataset)

#Create the model

model5 = lm(formula = Weekly_Sales ~Store+CPI+Unemployment+Week+Temperature+Fuel_Price+holiday_fact Labour.Day+holiday_factSuper.Bowl+holiday_factThanksgiving,data = trainSet) #removing the christmas holiday factor

summary(model5)

```
Call:
lm(formula = Weekly_Sales ~ Store + CPI + Unemployment + Week +
     Temperature + Fuel_Price + holiday_factLabour.Day + holiday_factSuper.Bowl + holiday_factThanksgiving, data = trainSet)
Residuals:
Min 1Q Median
-1129956 -385844 -29439
                                         3Q
                                                   Max
                                  370182 1840976
Coefficients:
                                 Estimate Std. Error t value Pr(>|t|)
                               1954381.38 88859.87 21.994 < 2e-16 ***
-15598.40 591.91 -26.353 < 2e-16 ***
(Intercept)
Store
                                                212.23 -13.270 < 2e-16 ***
CPI
                                 -2816.34
Unemployment
                                -20219.84
                                               4346.13 -4.652 3.38e-06
                                               185.14
Week
                                    14.26
                                                           0.077 0.93861
                                                          3.188 0.00144 **
-0.251 0.80172
                                  1404.52
Temperature
Fuel_Price
                                                 440.56
                                 -4327.74
                                               17232.30
holiday_factLabour.Day -85236.82
holiday_factSuper.Bowl 98762.94
holiday_factThanksgiving 393867.87
                                             91113.65 -0.936 0.34958
                                               53804.68
                                                             1.836 0.06649
                                             68190.51 5.776 8.20e-09 ***
Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' ' 1
Residual standard error: 491400 on 4256 degrees of freedom
Multiple R-squared: 0.1696, Adjusted R-squared: 0.10
F-statistic: 96.6 on 9 and 4256 DF, p-value: < 2.2e-16
                                      Adjusted R-squared: 0.1679
```

#Model-6

names(dataset)

#Create the model

model6 = lm(formula = Weekly_Sales ~
Store+CPI+Unemployment+Week+Temperature+Fuel_Price+holiday_factC
hristmas+holiday_factLabour.Day+holiday_factSuper.Bowl+holiday_factT
hanksgiving +semester,data = trainSet) #adding semester factor
summary(model6)

```
lm(formula = Weekly_Sales ~ Store + CPI + Unemployment + Week +
    Temperature + Fuel_Price + holiday_factChristmas + holiday_factLabour.Day +
    holiday_factSuper.Bowl + holiday_factThanksgiving + semester,
              trainSet)
     data =
Residuals:
                    10
                          Median
      Min
                                            30
                                                       Max
 -1128971 -384995
                           -31155
                                     371328 1838376
Coefficients:
                                    Estimate Std. Error t value Pr(>|t|)
                                 1947361.72 93699.12 20.783 < 2e-16 ***
-15600.95 592.11 -26.348 < 2e-16 ***
(Intercept)
                                                                          < 2e-16 ***
CPI
                                    -2810.33
                                                      213.41 -13.169
                                                    4374.52 -4.591 4.54e-06 ***
Unemployment
                                  -20082.32
Week
                                       20.93
                                                    189.55
                                                                 0.110 0.91206
Temperature
                                     1355.18
                                                      474.71
                                                                  2.855 0.00433
Fuel Price
                                    -3822.23
                                                   17402.14 -0.220 0.82616
holiday_factChristmas -12449.17
holiday_factLabour.Day -86438.94
holiday_factSuper.Bowl 99524.05
holiday_factThanksgiving 390788.98
                                                   67422.48 -0.185
                                                                           0.85352
                                                   91287.07 -0.947
                                                                           0.34375
                                                   54033.57
                                                                  1.842 0.06556
                                                   69105.68
                                                                 5.655 1.66e-08
                                     3991.38
                                                   16501.27 0.242 0.80888
semester
Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' ' 1
Residual standard error: 491500 on 4254 degrees of freedom
Multiple R-squared: 0.1696, Adjusted R-squared: 0.16
F-statistic: 79.01 on 11 and 4254 DF, p-value: < 2.2e-16
```

#Model-7

names(dataset)

#Create the model

model7 = lm(formula = Weekly_Sales ~ Store+CPI+Unemployment+Week+Temperature+holiday_factChristmas+holiday_factLabour.Day+holiday_factSuper.Bowl+holiday_factThanksgiving +semester+Year,data = trainSet) #adding year factor and removing fuel price summary(model7)

```
Call:
lm(formula = Weekly_Sales ~ Store + CPI + Unemployment + Week +
    Temperature + holiday_factChristmas + holiday_factLabour.Day +
    holiday_factSuper.Bowl + holiday_factThanksgiving + semester +
    Year, data = trainSet)
Residuals:
Min 1Q
-1133423 -384703
                 1Q Median
                                     3Q
                      -29598 371798 1832378
Coefficients:
                              Estimate Std. Error t value Pr(>|t|)
                                                       0.965 0.33468
(Intercept)
                             1.942e+07 2.013e+07
                            -1.558e+04 5.924e+02 -26.302 < 2e-16 ***
Store
                                                               < 2e-16 ***
                            -2.802e+03 2.075e+02 -13.507
CPT
                                                      -4.672 3.08e-06
Unemployment
                            -2.098e+04 4.490e+03
                             2.139e+01 1.895e+02
                                                       0.113 0.91017
Week
                             1.386e+03
                                         4.674e+02
                                                       2.965
                                                               0.00304
Temperature
-0.207
                                                               0.83569
                                                      -1.006
                                                               0.31426
                                                       1.869
                                                              0.06176
                                                       5.622 2.01e-08 ***
semester
                             2.303e+03 1.654e+04
                                                       0.139
                                                              0.88925
                            -8.691e+03 1.000e+04 -0.869 0.38499
Year
Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' ' 1
Residual standard error: 491400 on 4254 degrees of freedom
Multiple R-squared: 0.1698, Adjusted R-squared: 0.167
F-statistic: 79.09 on 11 and 4254 DF, p-value: < 2.2e-16
```

We have successfully created 7 models of varying R sqr and adjusted R sqr. We choose the 7th model as it has a relatively higher R sqr and it has a low difference between the R sqr and adjusted R sqr is relatively low. We move forward to test our model with the test set and get the predicted values.

#Test and find the predictions with the test set

testSet\$pred_price <- predict(model7,newdata = testSet) #we select model 7 due to best value of rsqr and adjusted rsqr

View(subset(testSet, select = c(holiday_factChristmas,holiday_factLabour.Day,holiday_factSuper.Bowl,
holiday_factThanksgiving))) #for easier view

#Visualization of actual vs predicted price

```
ggplot()+
geom_point(aes(x = testSet$Weekly_Sales,y = testSet$pred_price))+
```

ylab("Predicted price")+

xlab("Actual price")+

ggtitle("Graphical Analysis of actual vs predicted prices")

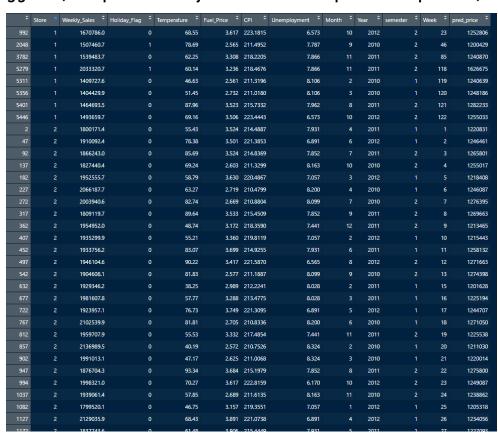


Fig 25. Predicted values of the Weekly prices of the test set

From the snippet of the predicted sales, we can see the forecasted sales for store 1. Visualization of the results is given below.

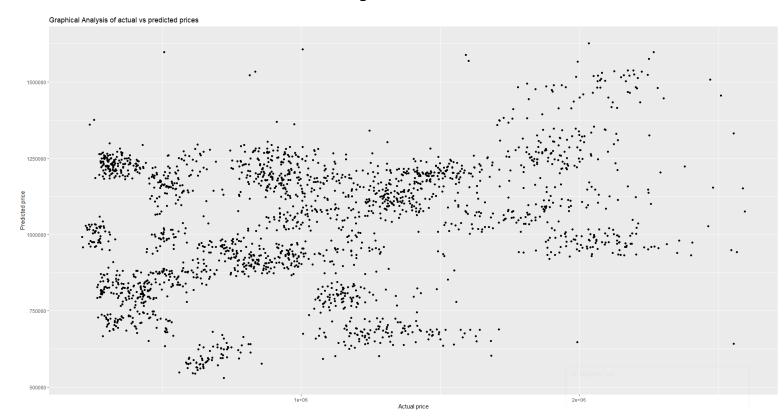


Fig 26. Visualization of actual sales vs predicted sales

Evaluation of the model can be performed by MAPE and RMSE calculations.

#Using MAPE and RMSE values

 ${\tt MAPE(testSet\$pred_price, testSet\$Weekly_Sales)}$

RMSE(testSet\$pred_price,testSet\$Weekly_Sales)

```
> #Using MAPE and RMSE values
> MAPE(testSet$pred_price,testSet$Weekly_Sales)
[1] 0.640571
> RMSE(testSet$pred_price,testSet$Weekly_Sales)
[1] 536883.1
> |
```

Fig 27. RMSE and MAPE values

Conclusions and Inferences

We concluded from our deeper statistical analysis that **Store No. 20** had the maximum total sales while **store No. 14** had the maximum variation in sales from the years 2010-2012. We also found out from the calculated coefficient of variations that **Store No. 35** had the maximum variation of sales about the average sales. It is seen that **Stores 7,16,23,24,26,35,39,40,41** and **44** have had a positive growth rate in Q3-2012 from Q2-2012. It is observed that the mean sales on Super Bowl and Thanksgiving days are higher than the mean sales on non-holiday season days. Finally, visualizations on monthly and semesterly sales are plotted and it is found out that the sales in both the semesters are almost relatively equal with the first semester lower than the second semester due the low sales in the month of January. We proceeded to build a statistical model to predict and forecast the weekly prices and found out that CPI, Unemployment and Fuel Prices have very weak correlation with the weekly sales. Due to this issue, the R sqr value was affected and the model was very accurate in the predictions. Hence to improve the model, more new variables can be included to the dataset to improve the model quality.

Next Steps

In the next step, to obtain better prediction of values and accuracy, we should test it with time series models and random forest algorithms.
