

Internet of Things the new engine of Innovation

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GLI EFFETTI DELLA CRISI



30% DI PRODUZIONE INDUSTRIALE PERSA

25% DI CAPACITÀ PRODUTTIVA DISTRUTTA

250.000 POSTI DI LAVORO CANCELLATI

... I NUMERI DI UNA GUERRA ...

NIENTE SARA' PIU' COME PRIMA

National Power Index

Rank	2010	2020	2030	2040	2050	2060
1	United States	United States	China	China	China	China
2	China	China	United States	United States	United States	India
3	India	India	India	India	India	United States
4	Japan	Japan	Japan	Japan	Indonesia	Indonesia
5	Germany	Germany	Russia	Russia	Japan	Brazil
6	United Kingdom	Russia	Germany	Brazil	Brazil	Japan
7	France	United Kingdom	Brazil	Indonesia	Russia	Pakistan
8	Russia	Brazil	United Kingdom	Germany	United Kingdom	Russia
9	Brazil	France	France	United Kingdom	Pakistan	United Kingdom
10	Italy	South Korea	Indonesia	Saudi Arabia	Germany	Germany
Rank	2010	2020	2030	2040	2050	2060
11	South Korea	Indonesia	Saudi Arabia	France	Saudi Arabia	France
12	Indonesia	Italy	South Korea	Mexico	France	Nigeria
13	Mexico	Saudi Arabia	Mexico	Pakistan	Mexico	Saudi Arabia
14	Canada	Mexico	Turkey	Turkey	Nigeria	Mexico
15	Burma	Canada	Italy	South Korea	Turkey	Turkey
16	Spain	Pakistan	Pakistan	Nigeria	South Korea	Bangladesh
17	Saudi Arabia	Turkey	Canada	Canada	Bangladesh	Ethiopia
18	Turkey	Spain	Nigeria	Italy	Canada	South Korea
19	Pakistan	Nigeria	Burma	Bangladesh	Australia	Philippines
20	Nigeria	Australia	Australia	Australia	Philippines	Canada

TOP Business Priorities, by Industry

■ Highest-ranked priorities

Priorities: 1-3 years	Aviation	Wind	Power Generation	Power Distribution	Oil & Gas	Rail	Manufacturing	Mining
Increase profitability through improved resource management	61%	71%	56%	59%	56%	67%	58%	55%
Gain a competitive edge	58%	55%	53%	69%	50%	50%	76%	48%
Improve environmental safety and emissions	39%	61%	50%	75%	59%	43%	52%	58%
Gain insights into customer behaviors, preferences and trends	58%	61%	47%	56%	38%	60%	70%	39%
Gain insights into equipment health for improved maintenance	55%	48%	34%	56%	47%	73%	67%	39%
Drive operational improvements and workforce efficiencies	42%	48%	41%	72%	44%	53%	55%	64%
Create new business opportunities with new revenue streams	45%	61%	34%	53%	47%	40%	52%	58%
Meet or exceed regulatory compliance	32%	39%	41%	63%	50%	33%	39%	39%

IoT the driver of Business Innovation

better products,
new services and
the outcome economy



Over time :
the enabler for the “Uberization” of everything

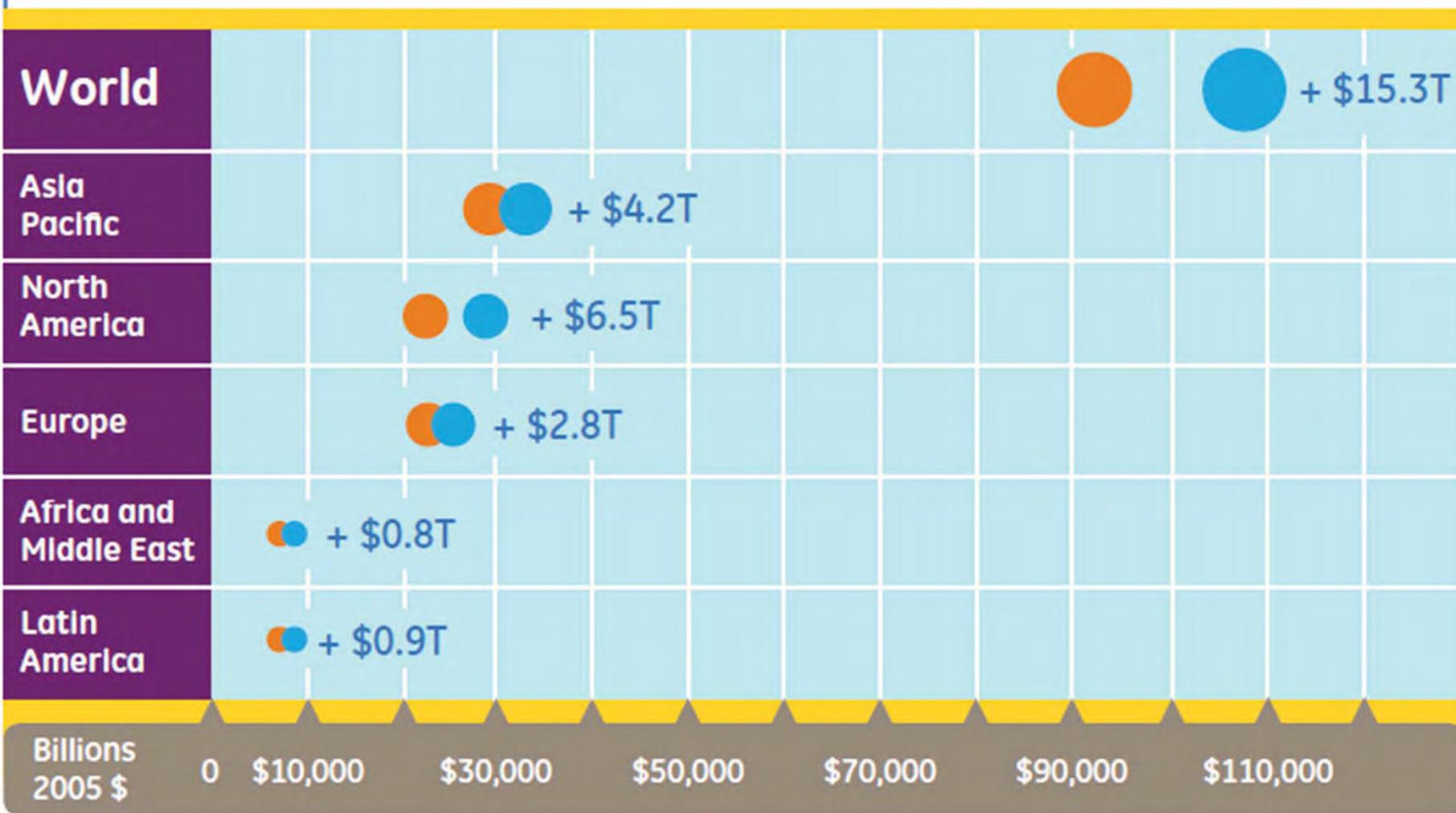
The massive size and growth of IoT

IoT Market Size (by 2025)	Connected Devices (by 2020)	Data Growth (2013 vs 2020)
McKinsey&Company \$6.1T	Gartner 26B	IDC Total Data 4.4ZB ➔ 44.4ZB
IDC \$7.1T	IDC 32B	10x
CISCO \$14.4T	CISCO 50B	IoT Data .09ZB ➔ 4.4ZB 49x

GDP in 2030

2030 Baseline

2030 Industrial Internet



The Pervasive Computer

Machine-2-Machine / Internet of Things applications everywhere...

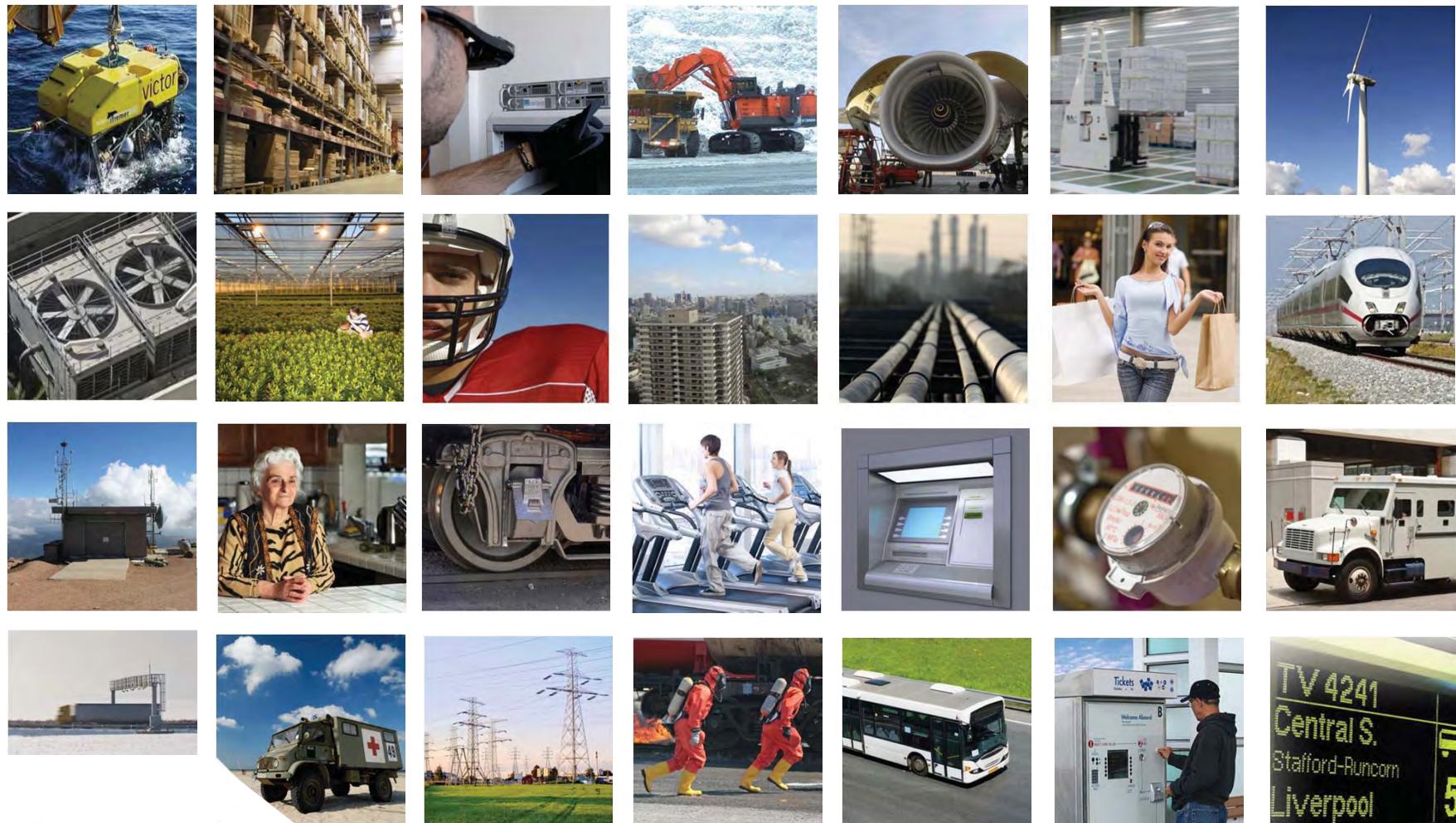
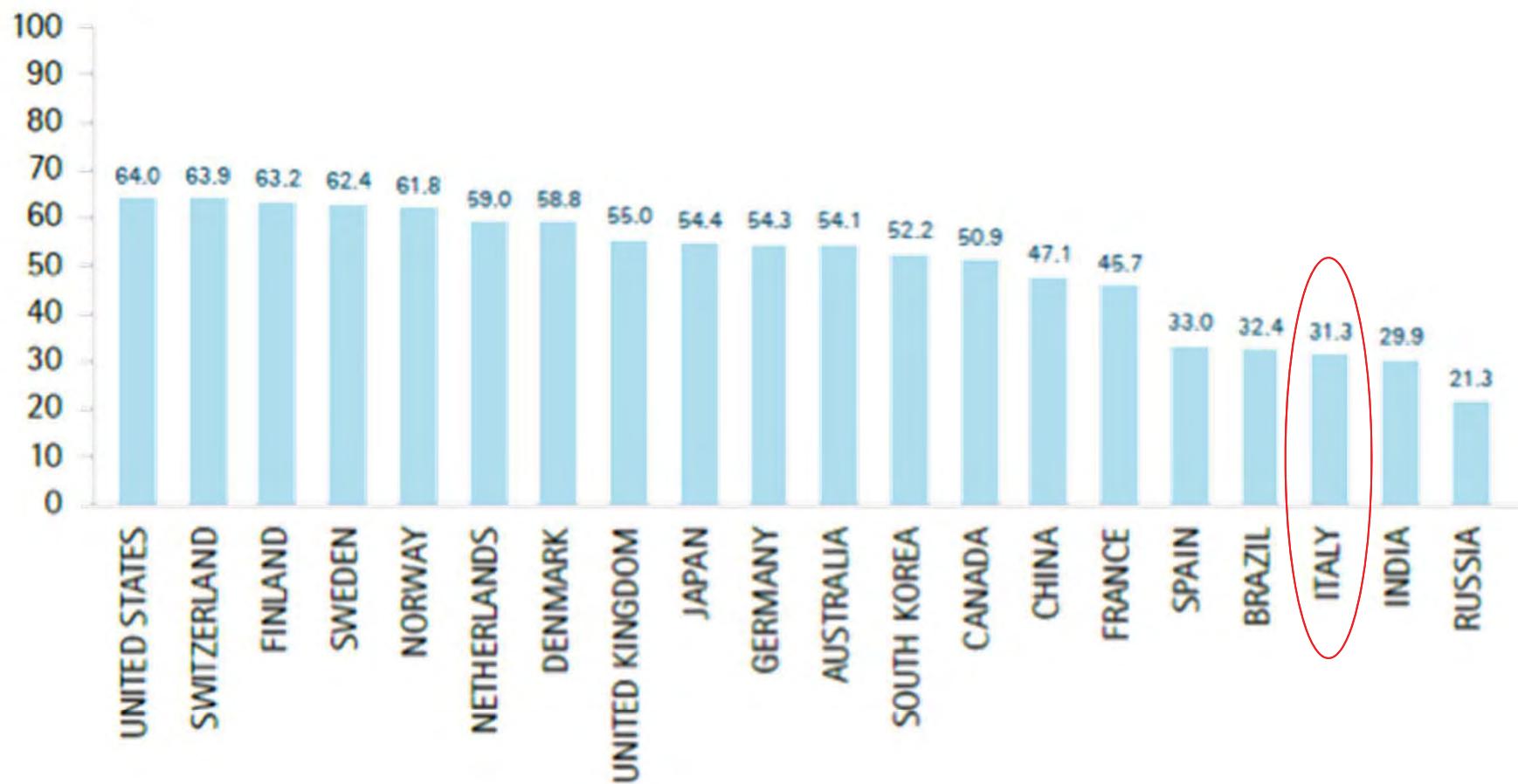


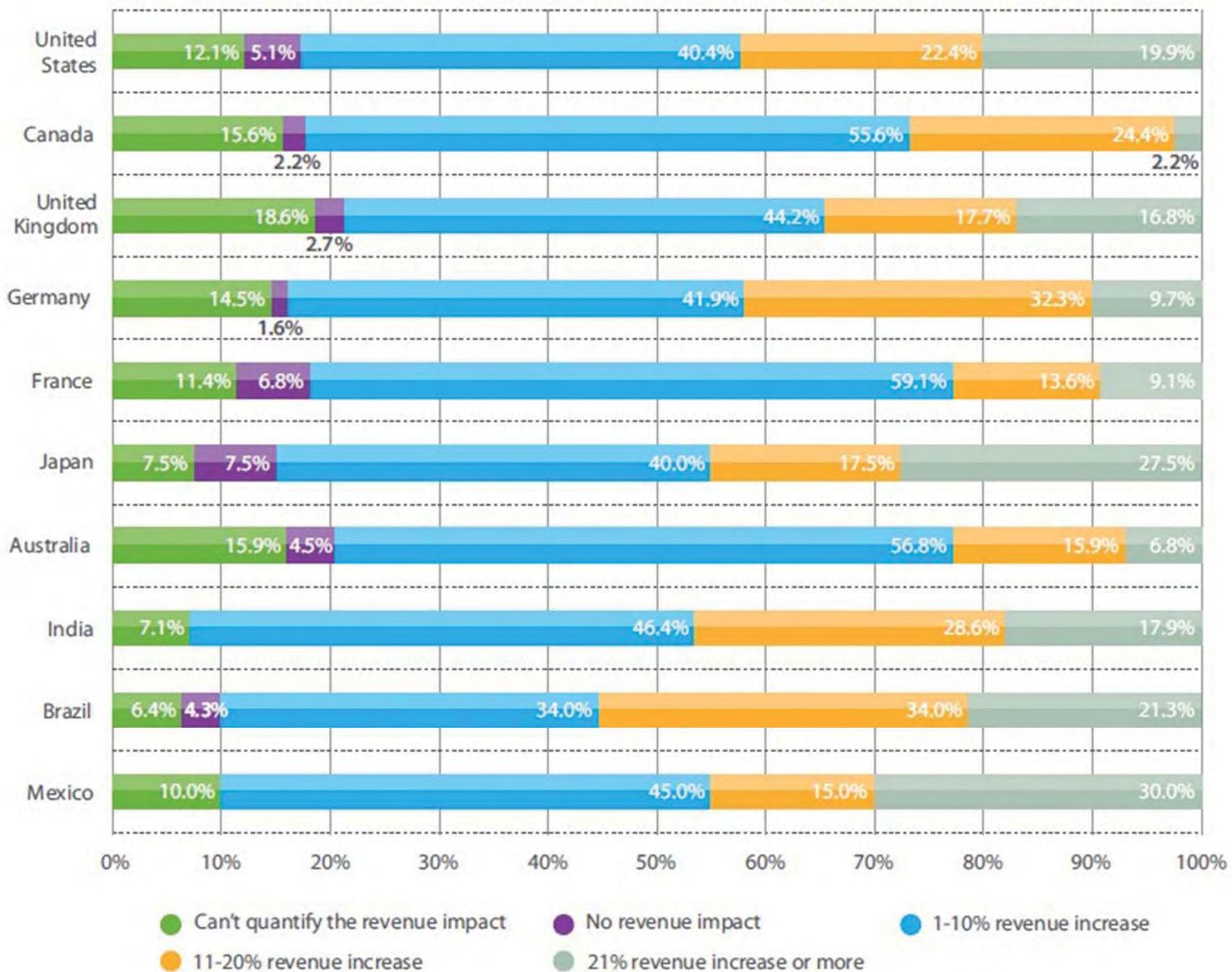
Figure 2. Rankings of countries' Industrial Internet of Things enabling factors

NAC SCORE



Source: Accenture and Frontier Economics

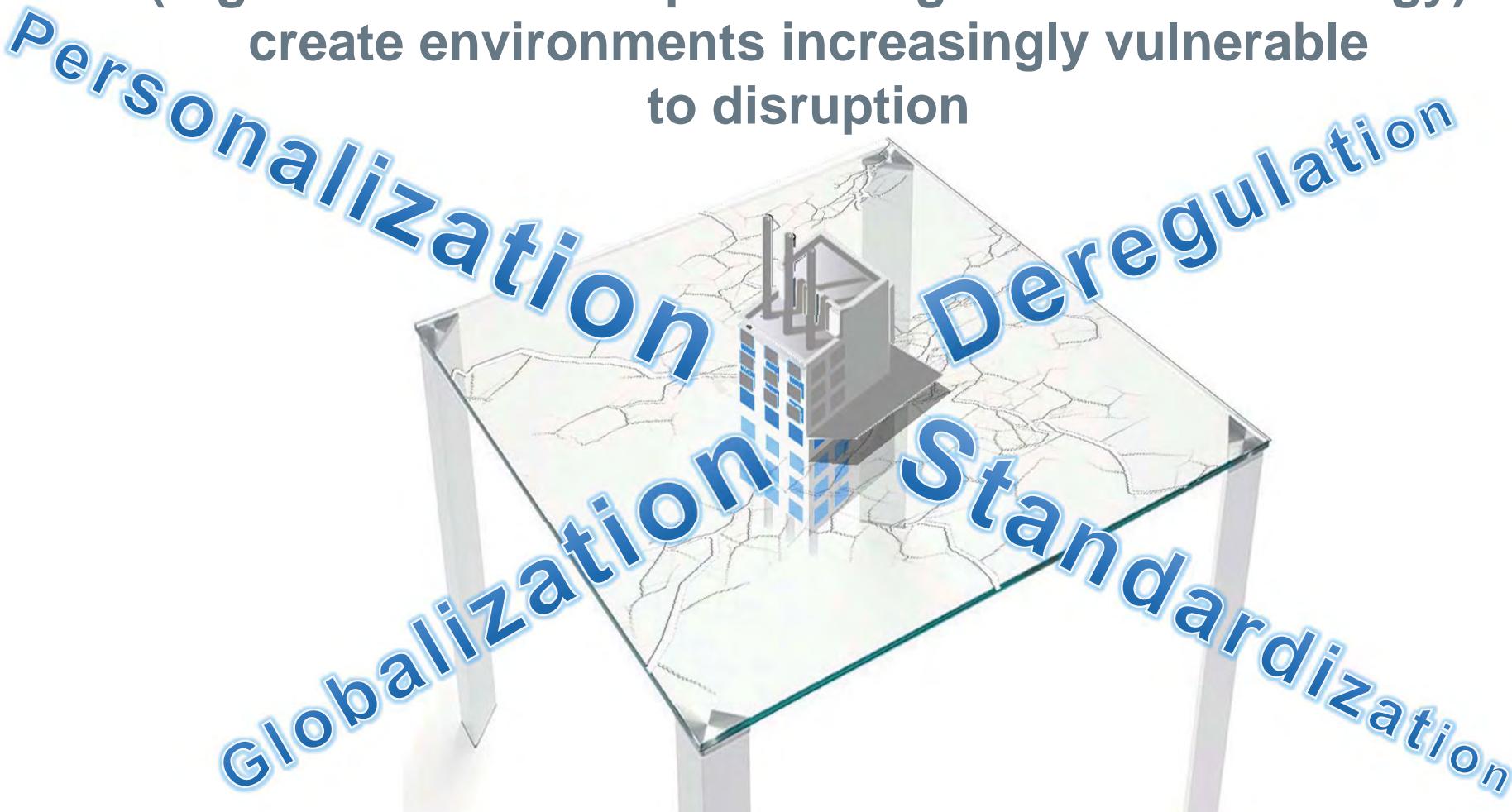
Q12B (Countries): Average Per-Company Revenue Impact of IoT Initiatives (2014 vs. 2013)



The Innovation Imperative

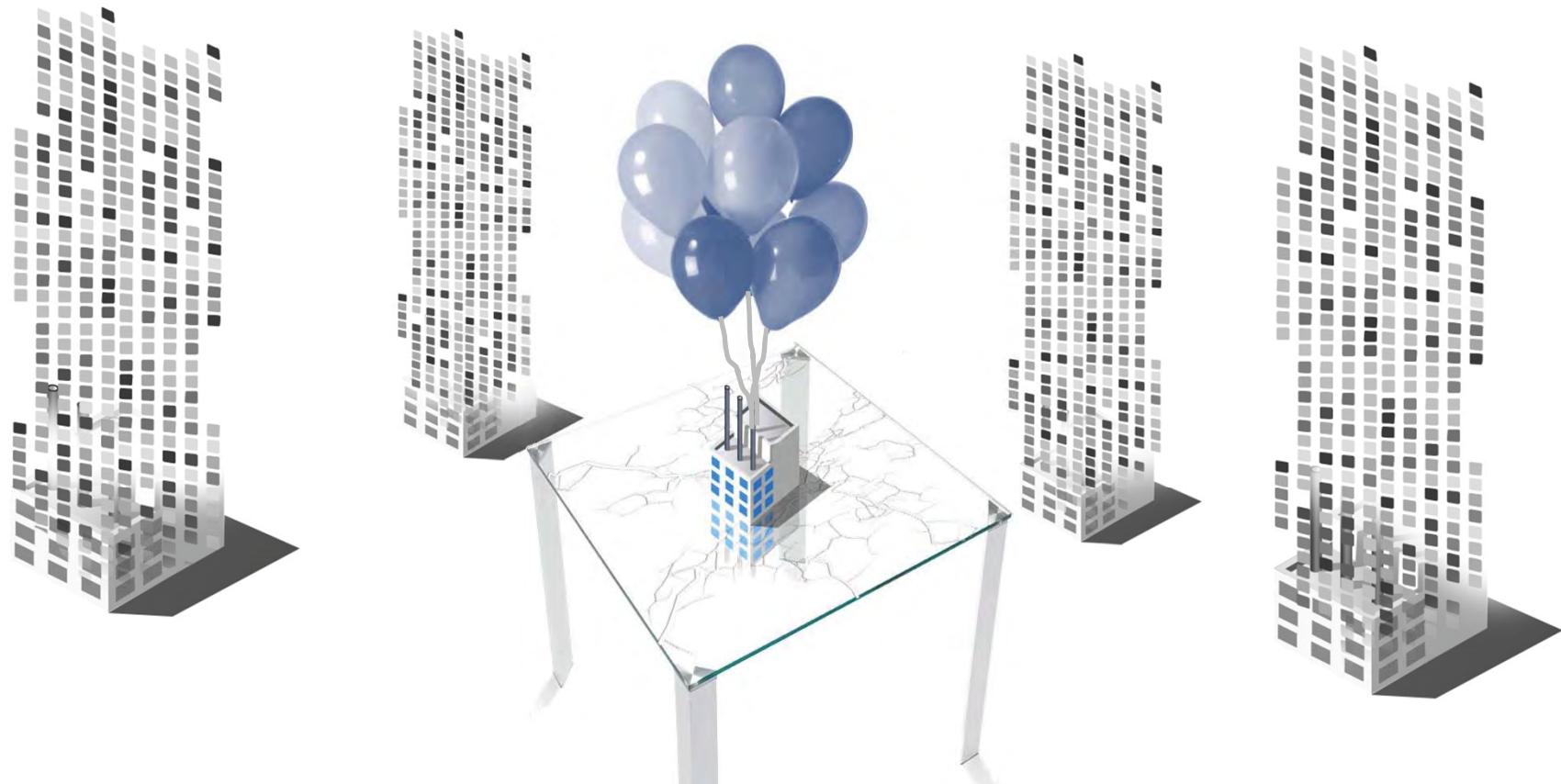
These forces

(together with the exponential growth of technology)
create environments increasingly vulnerable
to disruption



Innovator Dilemmas:

Products Dematerialization
& Value Chains Deconstruction



Companies in every industry need to assume that a
software revolution is coming...

Marc Andreessen

Data and the 4th Industrial Revolution

Data are the new raw material:
new source of innovation &
lever to achieve business sustainability.



GE CEO Jeff Immelt told his troops last year:
**“If you went to bed last night as an
industrial company, you’re going to
wake up this morning as a software
and analytics company.”**



Jeff Immelt

Chairman & CEO, GE

@JeffImmelt

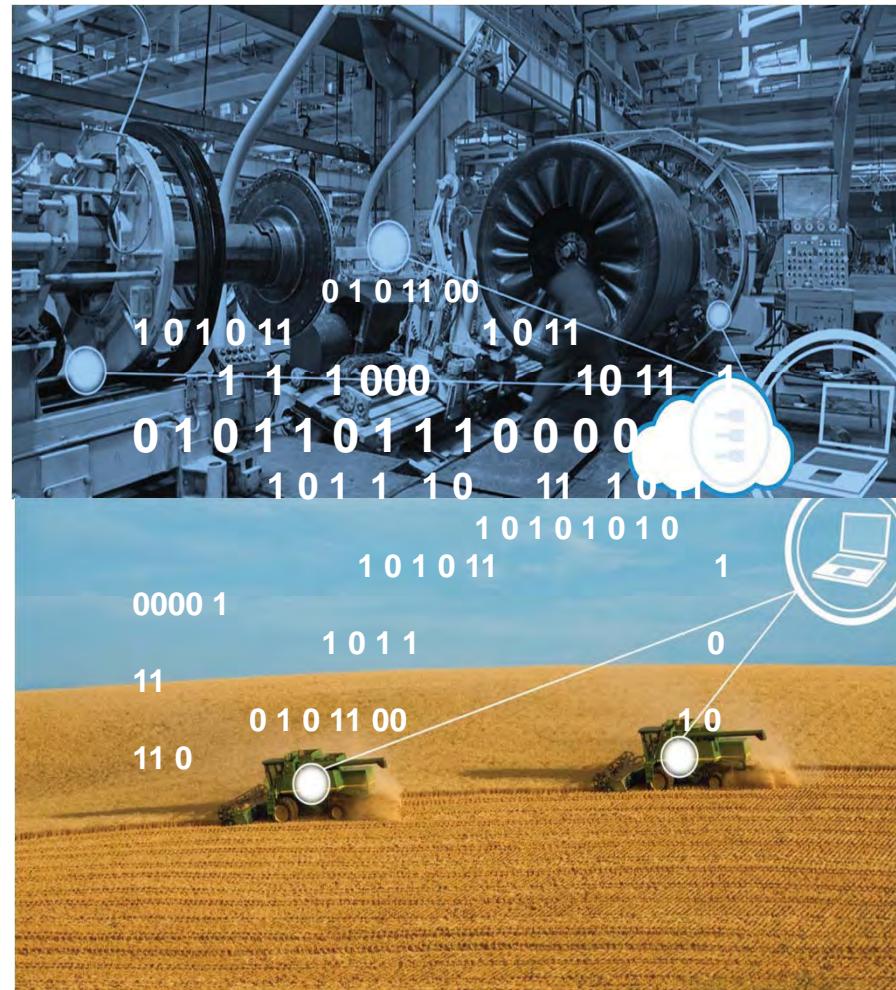
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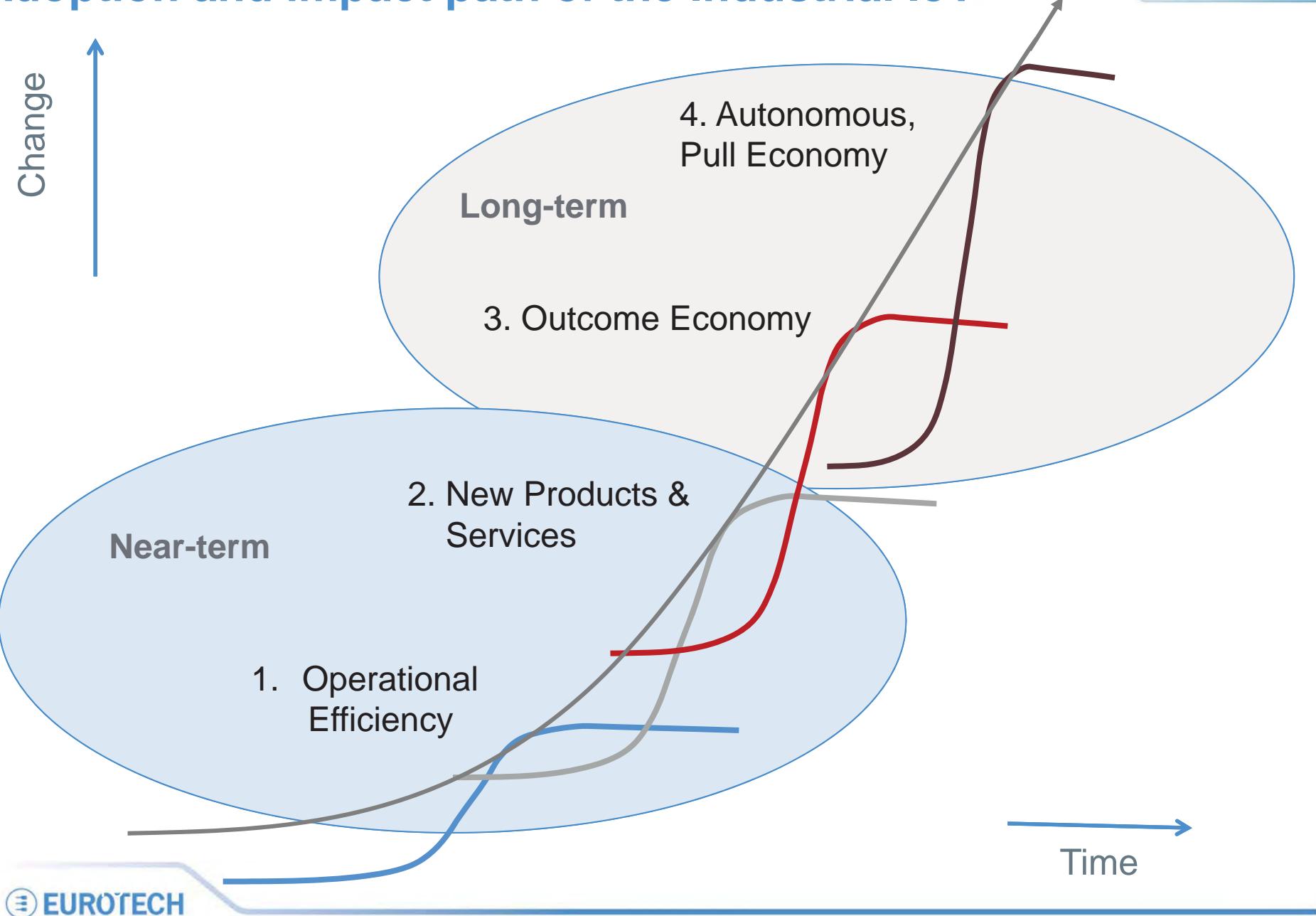
Transition = Business Disruption

i.e. New value creation

- Improve operational efficiency
- New connected ecosystems
- Collaboration between humans and machines
- Emergence of an outcome economy



Adoption and impact path of the Industrial IoT

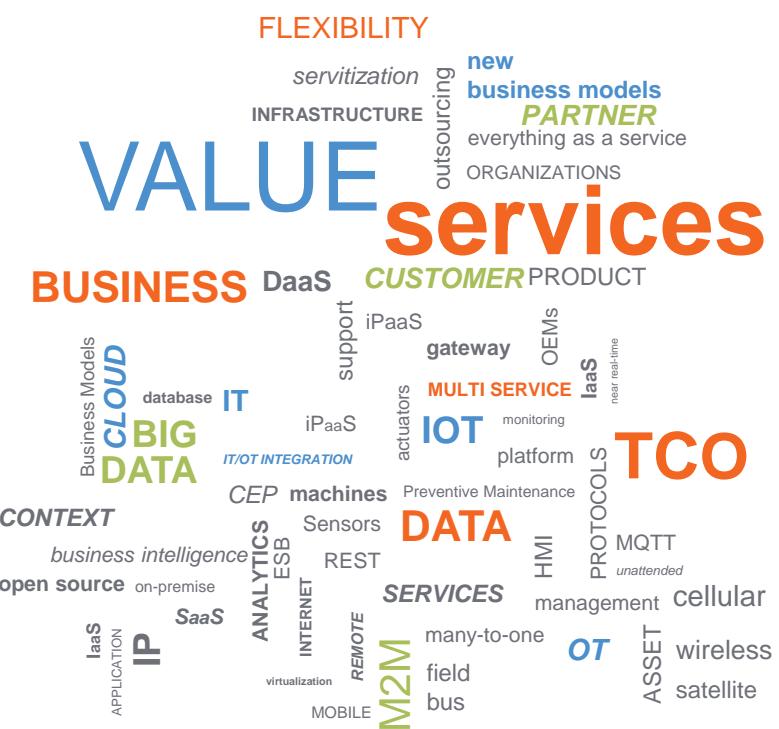


Fundamental Business Model Shift

Servitization

is happening in almost all industries on a global scale

products
evolve to
integrated «bundles»
of services



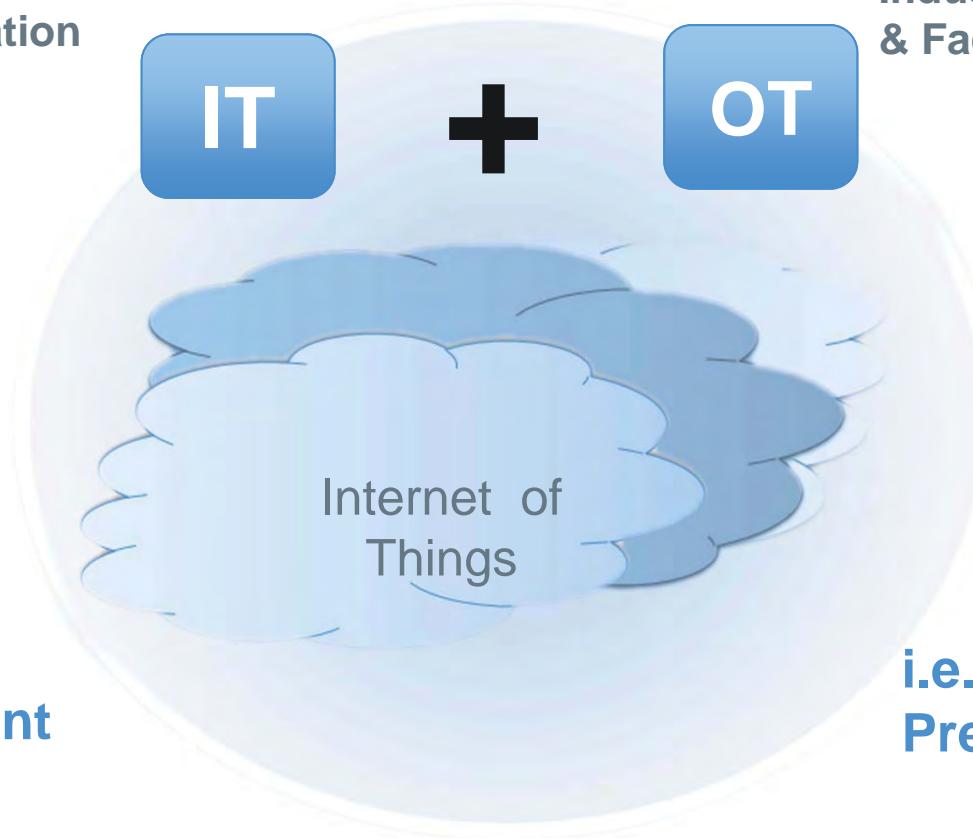
Industry needs to combine IT and OT



IoT is the fusion of IT & OT

Information Technology
Business Process Automation
& Office Automation

Operational Technology
Industrial Process Automation
& Factory Automation



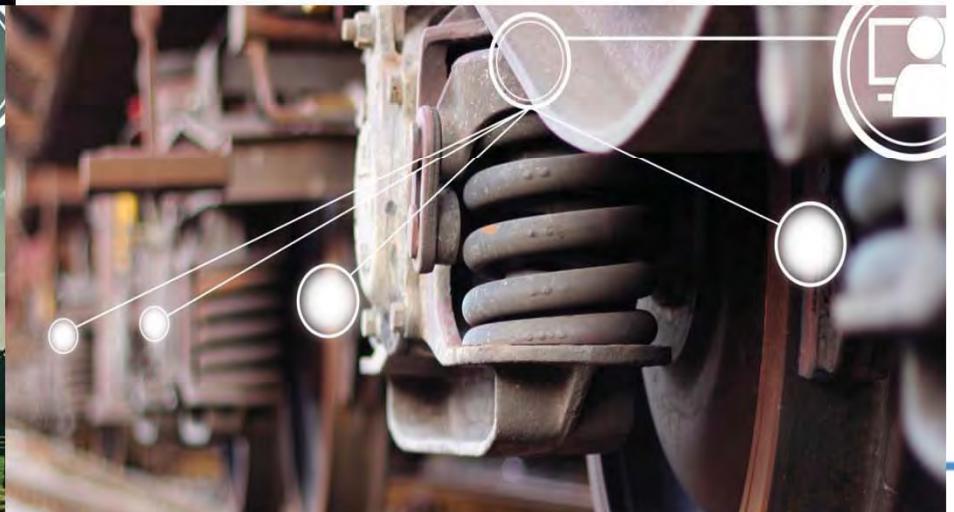
i.e:
Engagement

i.e.:
Predictive Maintenance

OT business opportunities because of IT integration

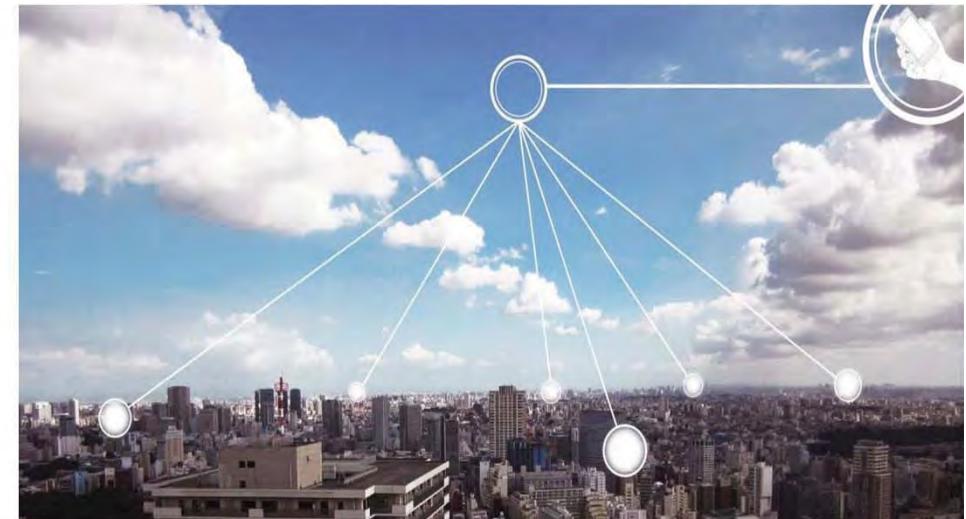


- Predictive Maintenance
- Remote Assets Monitoring Performance Management
- Operational Efficiency and Productivity Gains
- New More Performing Products



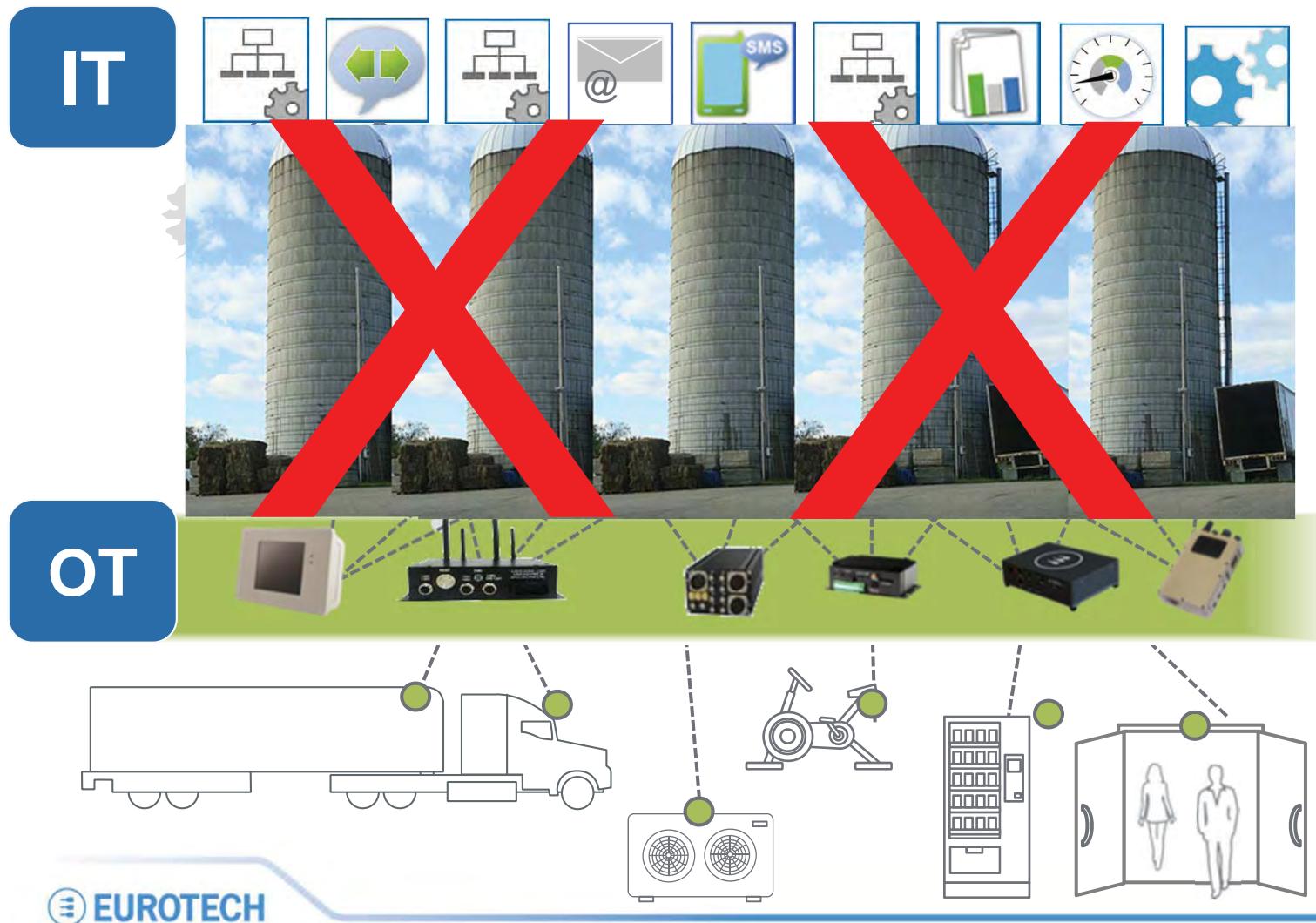
IT business opportunities because of OT integration

- Increase Customers Retention and Fidelization
- New Business Models
- Products-as-a-Service,
- Pay-per-Use
- Monetization of Data



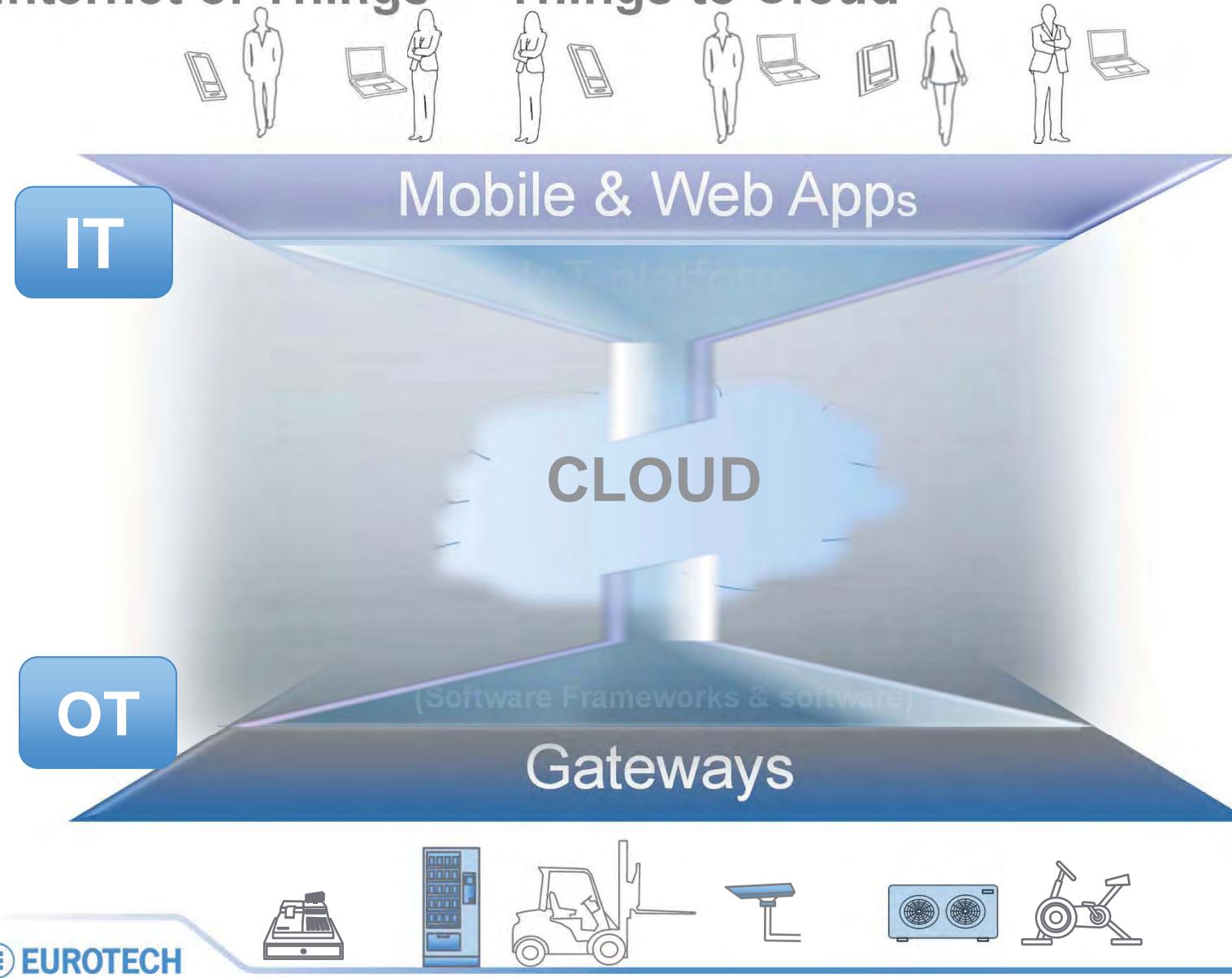
The complexity trap in IoT

In need of a bridge between Distributed Things and Multiple Business Apps



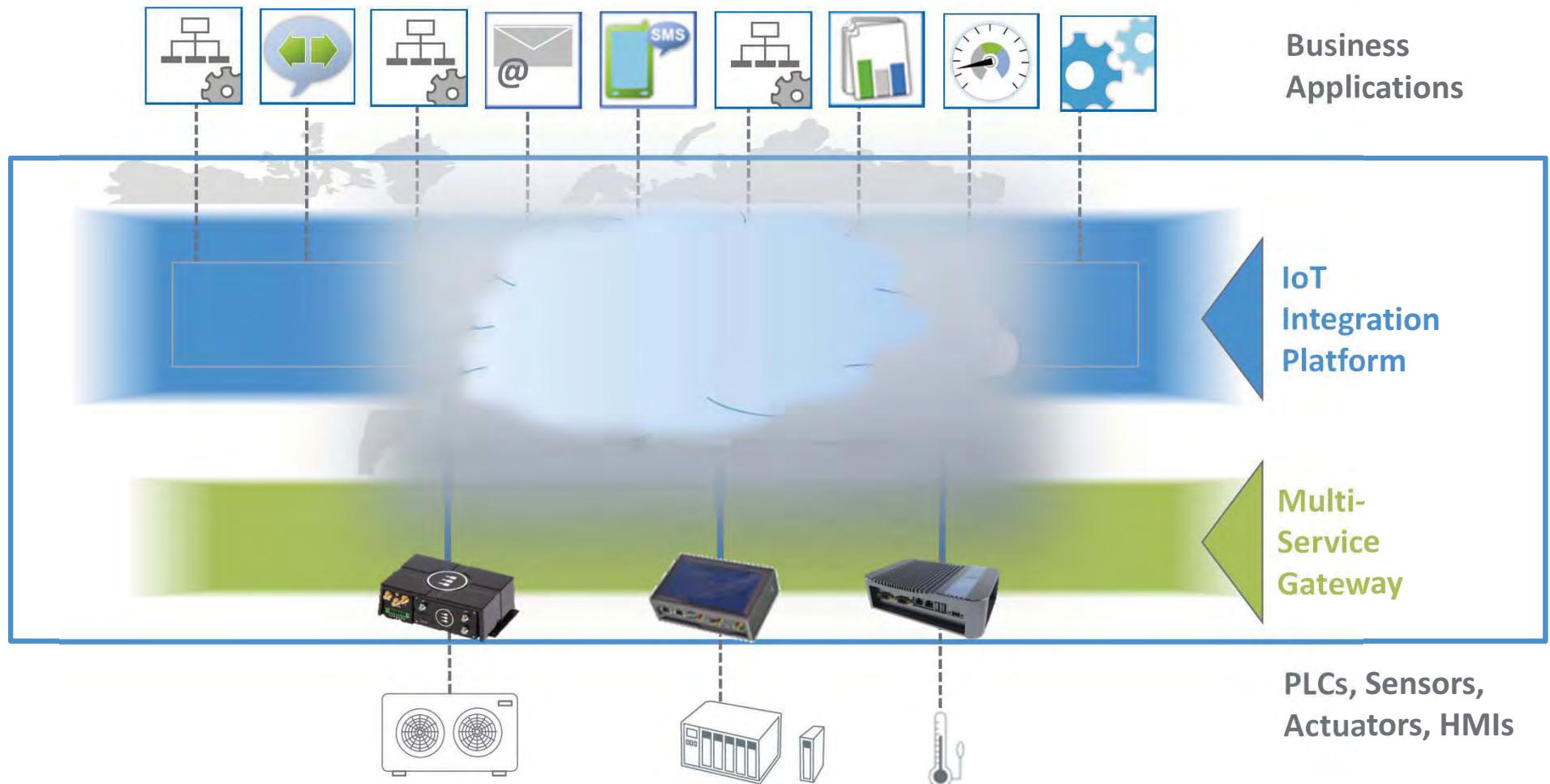
The IT & OT Pyramids

Internet of Things = Things to Cloud



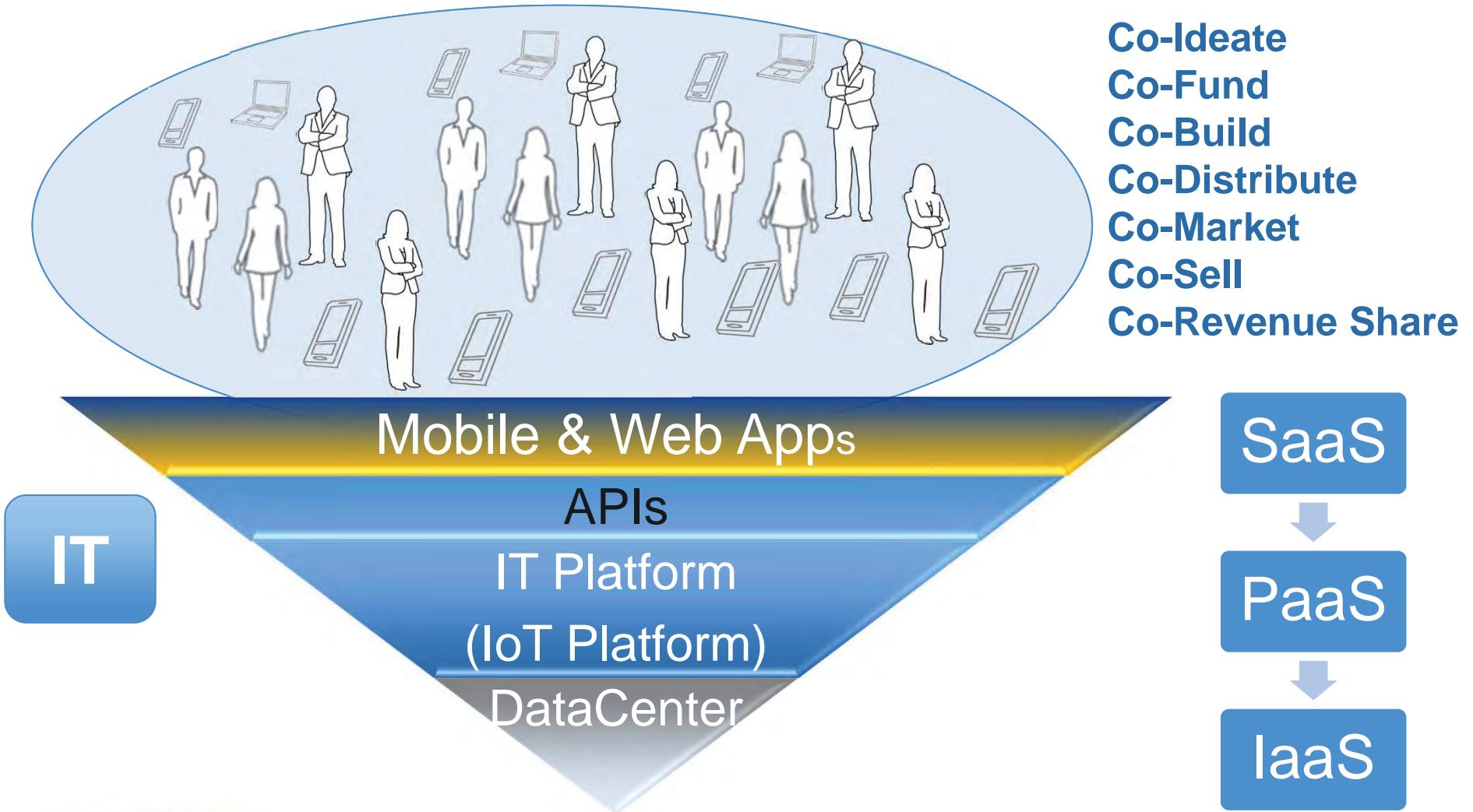
A layered approach to I-IoT

Building a bridge between the field and business apps



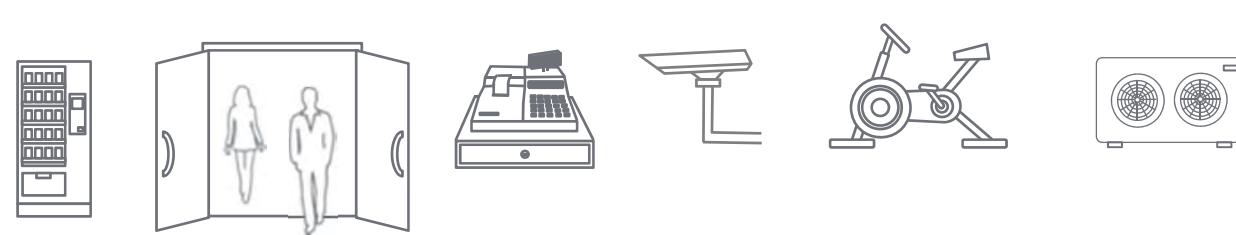
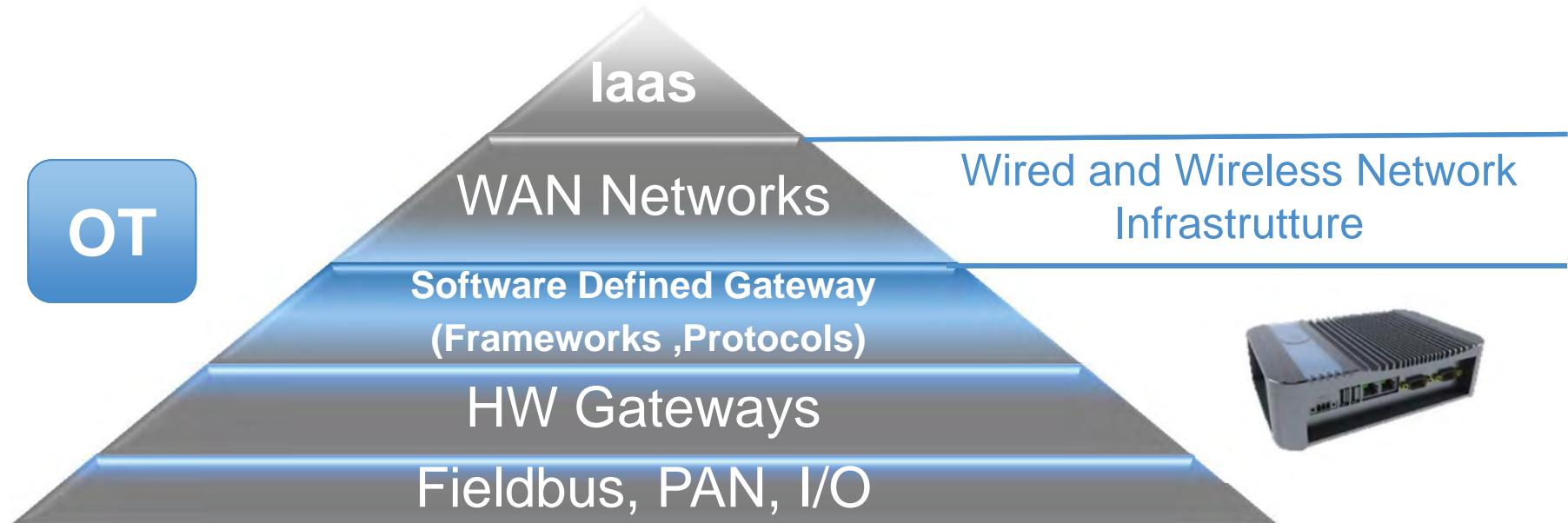
The IoT IT Pyramid

Internet of Things = Co-Innovate Platform

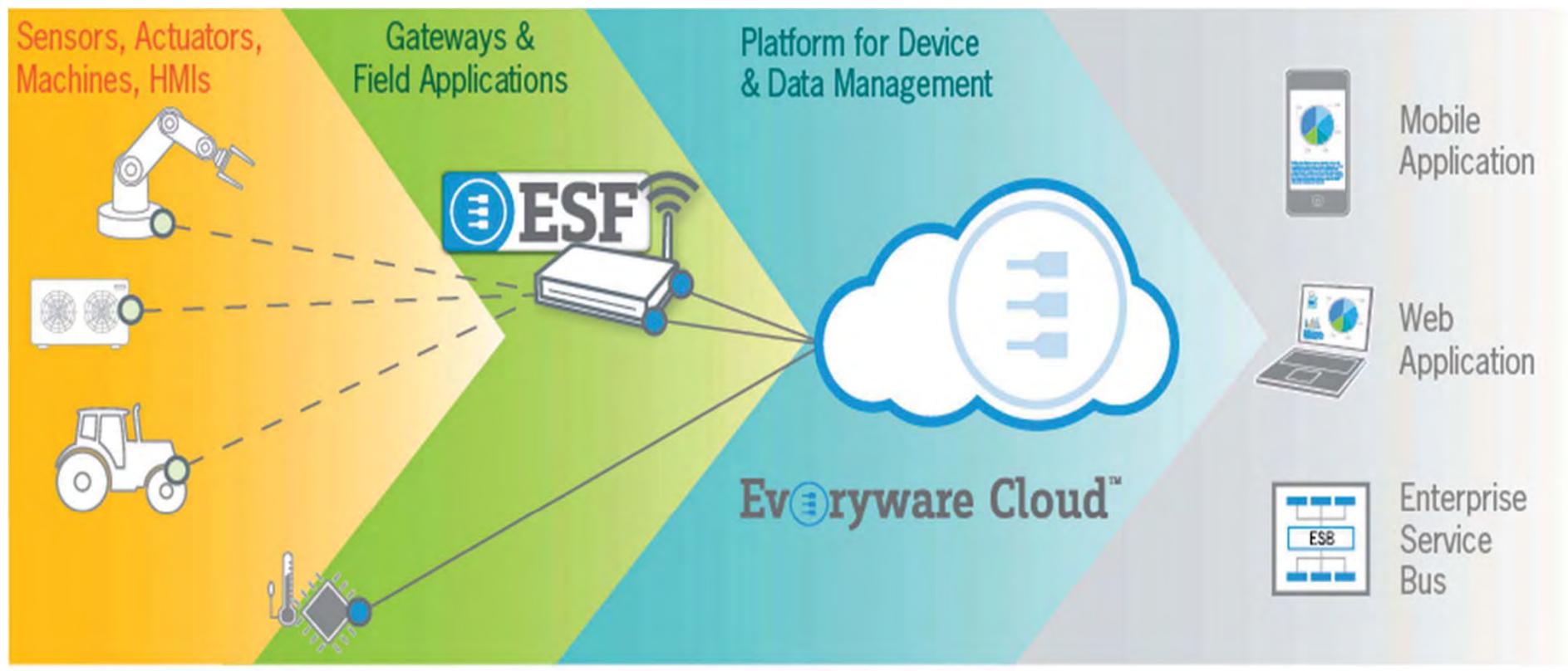


The IoT OT Pyramid

Internet of Things = Scalability & HW agnostic

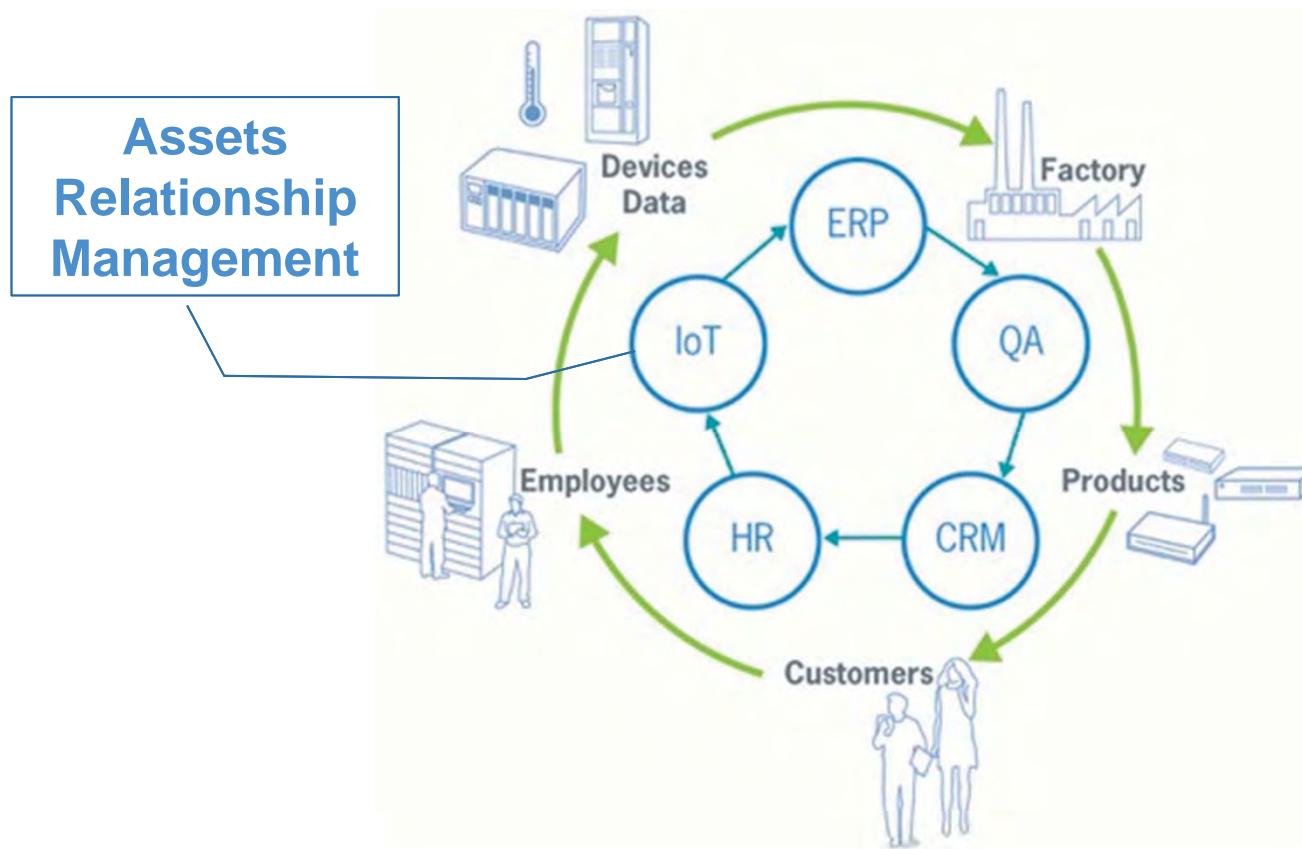


Transforming Bits of Data from Operating Assets on the Field into Actionable Information for Business Applications



IoT Platform as a new Enterprise tool

Efficiency & Added Value



Transforming Bits of Data at the Edge of the Network

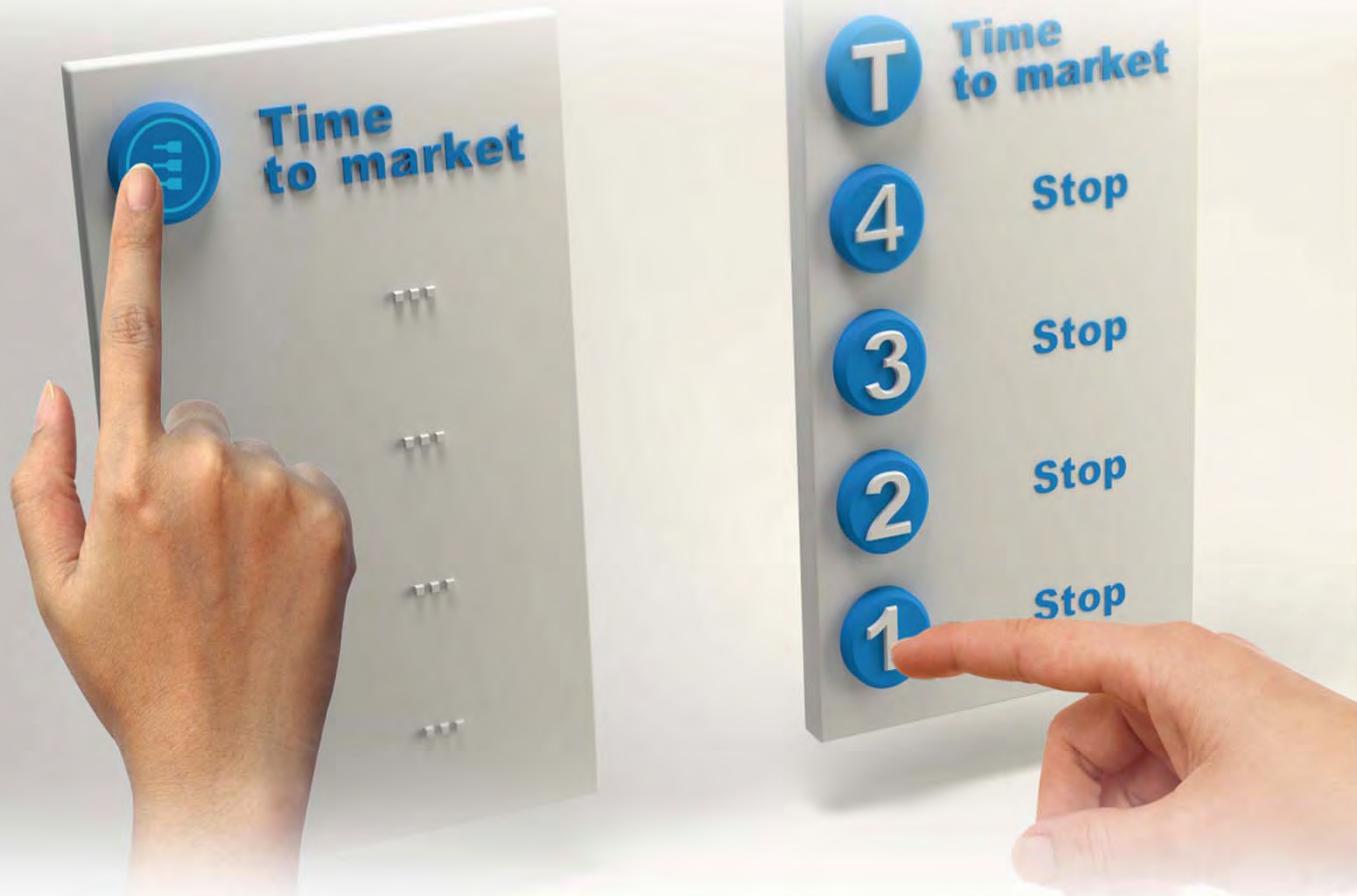
into Actionable Information & Knowledge



Go Innovate

with an
IoT
Ecosystem

to Enable
Your
Innovation
Ecosystem





Thank You!

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