
FMC

Will Bricker





Hello

About Will

New Yorker



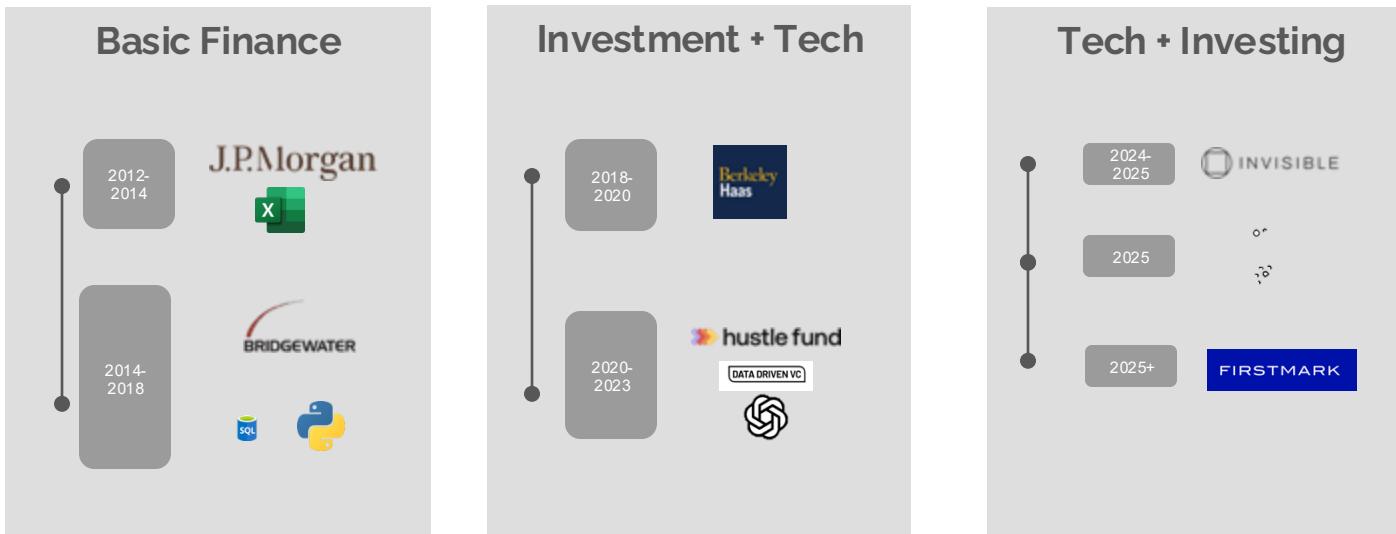
Ocean & Gardening Lover



Louie's Father



How I got here



What I've Done

Pre AI Era

Deal Flow & Evaluation

50% of deals evaluated without humans
75% reduction in response time

Portfolio Management

LIVE & centralized portfolio oversight
Insights that catalyzed strategy evolution

Investment Execution

60% reduction in time and tool sprawl

Reporting and Compliance

90% Reduction in quarterly and yearly admin work

Past 18 Months

Leadership

- Built and led AI solutions for financial services
- Member of platform steering committee and Agentic Lab

Innovation

- PE - Agentic web tool for M&A transaction identification (think pitchbook)
- PE - RAG and Agentic RAG tool for portfolio company financial reporting extraction & normalization
- HF - Agentic RAG tool for clinical trials parsing
- VC - RAG tool for synthesizing board decks
- Other - Portfolio construction module for the first LLM-based ETF
- Other - RAG tool for lease parsing and analysis





My Perspective

What I believe

Its time for VCs to stop being luddites

Venture Firms are bad tech customers



Every venture firm is unique
(Size, Strategy, Methods, Portfolio Shape)



Venture Capitalists are opinionated and short on time



Traditionally thought of as more of an art than science

Venture firms have bad tech options and tech stacks



The TAM for venture tech is limited

- Only top tier funds have resources
- Hard to build for every unique snowflake



(Historically) VC Tech Stacks are whack

- A few expensive and siloed options (affinity)
- Lots of providers glued together + off "platform" work

Vs. Public markets, the difference is stark

The Good News – AI can add value to VC

LLMs have valuable applications in VC

- Large amounts of messy data

LLMs change the tech "trade"

- Cost of customization down



What I believe

It's an uphill battle

VC isn't easy

VC is a distinct and complex

- AI can't do it out of the box
- AI CAN do SOME of it

AI requires a solid foundation

- Bad & Inaccessible data -> AI is pretty useless
- No Context or Tools -> Monkey throwing darts
- Unintegrated -> Stack bloat & Security Issue

Change requires organizational buy-in

- The path to transformation is not linear and cannot be done in isolation
- It takes time to create the foundation that unlocks value

What are the top blockers to VC's using AI?

Here are the top blockers I see for venture capital firms when it comes to adopting AI in their investing processes—straightforward and to the point.

1. Data & Information Gaps

- AI thrives on high-quality, structured, reliable data. Many VCs lack consistent internal data (on deal flow, portfolio performance, market metrics) to feed advanced models. [\[link\]](#)
- Legacy systems, fragmented sources, and ungoverned data make integration and automation hard. [\[link\]](#)
- For VCs dealing in early-stage deals, the data may simply not exist (or be too noisy) to build meaningful predictive models. [\[link\]](#)

2. Lack of Clear Strategy and ROI Justification

- Using AI effectively isn't just buying a tool—it requires clear alignment with investment strategy, processes, and KPIs. [\[link\]](#)
- Many VCs struggle to demonstrate short-term payoff from AI (especially when traditional VC decision-making relies heavily on judgement, networks and "soft factors"). [\[link\]](#)
- Without strong leadership buy-in and a roadmap, AI efforts can stall or be seen as ancillary rather than core. [\[link\]](#)

3. Skills, Culture & Change Management

- Even when the data and strategy are there, firms often don't have the internal talent (data scientists, ML engineers, AI product managers) needed to build, maintain, and interpret AI systems. [\[link\]](#)
- There can be resistance—partners, analysts, and associates may distrust AI outputs (especially if they're new). [\[link\]](#)
- Cultural inertia: VC firms are typically small, nimble, but also heavily relationship-driven. Embed AI into its culture. [\[link\]](#)

4. Risk, Governance & Regulatory Concerns

- Using AI in investing raises issues of explainability, fairness, potential bias, model drift. Especially when AI is used to make decisions. [\[link\]](#)
- Cybersecurity, data privacy and emerging regulation (especially for AI that touches sensitive data like health or finance). [\[link\]](#)
- The predict-and-automate nature of AI may clash with the "judgement and relationships" nature of VC investing. [\[link\]](#)

5. Scalability & Operational Complexity

- Pivots are one thing; scaling AI across sourcing, diligence, portfolio monitoring is another. Many VCs are still learning how to do this well. [\[link\]](#)
- Costs and infrastructure (compute, model maintenance, integration with CRM/deal-flow tools) can add up. [\[link\]](#)
- Because VC investing is inherently probabilistic and deals are unique, building "plug-and-play" AI tools that work across all deal types is challenging. [\[link\]](#)

VCs are saying they can easily start using AI. Do you agree?

Interviewed the gap between surface-level and transformative AI adoption.

No. They're conflating "easy to start" with "easy to do well."

What's actually easy:

- Signing up for ChatGPT
- Using AI to write investment memos
- Subscribing to AI-powered deal flow tools

What's hard (and what matters):

- Building workflows that consistently capture value
- Getting partners to actually change behavior
- Integrating AI into decision-making (not just documentation)
- Maintaining data hygiene for AI to be useful
- Knowing which problems AI can/can't solve

The real barriers aren't technical:

- **Cultural:** Senior partners won't defer to algorithms over intuition
- **Incentive misalignment:** Individual GP success doesn't require firm-wide efficiency
- **Data quality:** Most VCs have terrible data practices - fragmented CRMs, inconsistent tagging, no structured notes
- **Follow-through:** Requires sustained effort, not a pilot project

The tell: If it were easy, more would have done it already. The same VCs saying "we can easily adopt AI" have been saying this about data-driven investing for a decade. Few followed through.

Starting is easy. Changing how you actually invest is hard. Most VCs will dabble, not transform.

What I believe

Talk is cheap

Value drives buy-in, not persuasion—
demonstrated results convert skeptics

Solutions designed in isolation miss practical
pain points

Purposefully Target Value

Calibrate first, build second → Understand
your user, and leverage domain expertise

Make value accessible → Meet people where
they are, lead them to where you want to be

You don't need to build everything → What
makes the beer taste better

Learn by doing

Learning velocity beats initial accuracy—perfect
plans guarantee waste

Real usage reveals what actually matters vs.
assumptions

Empires need foundations

Data quality determines outcomes—
automation amplifies existing quality

Shortcuts catch up to you over time and you
can't go back in time

Ship, Learn, Iterate

Ship vertical slices, not horizontal layers →
Deliver complete value units iteratively

Fail fast, fail cheap → Deliberate
experimentation over comprehensive planning

Let usage inform target state → Build, learn,
adjust—don't plan to completion

Understand what is Foundational

Data foundation is non-negotiable → Treat
architecture as first-class priority

Harden infrastructure incrementally →
Foundation emerges from practical solutions

Think in portfolios, not projects → Balance
quick wins, foundation bets, learning
experiments



Case



The Case

What you said

Challenge

Help Identify potential candidates for roles at Portco

Requirements

Demo + Proposed Solution + Grilling

- Address messy data
- Show Value & Capability

What I Know

Airtable

you use Airtable, invested in Softr

Data Deflection

when I ask about data, you don't say a lot

I need to start by meeting you where you are

Adding to your stack needs critical mass and value

Can build the beautiful thing, but without cred, it's not going to get used

Path to Production

Tier 1

12-18 months

- Centralized people database
- Reusable enrichment
- Based on successful tier 2s

Tier 2

1 month sprint

- Benchmarked & Researched
- Expanded Integration
- Answers: "Should we invest in Tier 1?"

Tier 3

80 hours (Complete)

- Don't mess up

Workflow Details

Who, How, When, What

Organizational Readiness

Who are my buyers and sellers?

Tech Landscape

Platform, Security Data

Design Pillars

Complexity

Multi-layered Pain
Messy and dynamic data

AI Limitation
Capped assessment value

Design

Augment, Don't Replace

Target is augmentation of talent team, not replacement. Make recruiters more effective.

Recall Over Precision

Rather not miss a great match vs see some duds. System should surface non-obvious matches

Value

Expand Definitions
Value via access and utility

Traceability
Enable understanding of answer and process



The Solution: Architecture



The Case

Options

Lang chain + Anything

Not today Satan

GPT-5

\$ + Speed

Custom DB & UI

Lots of work, unclear reward

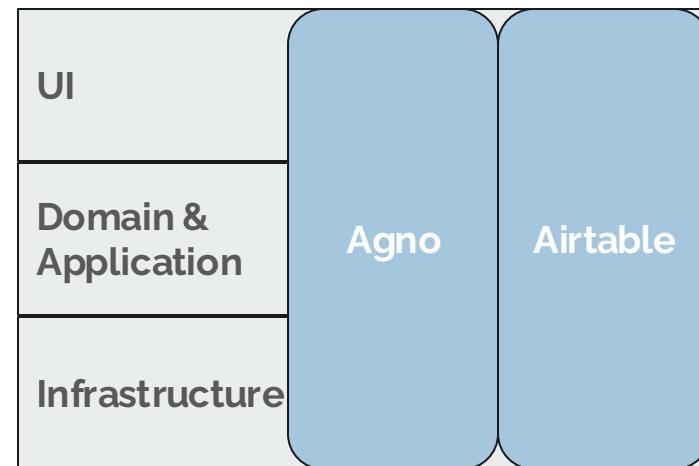
Move Quick

Leverage items you know and
that are accessorized

Optimize for Must haves

'Agentic', Diagnosable, Usable

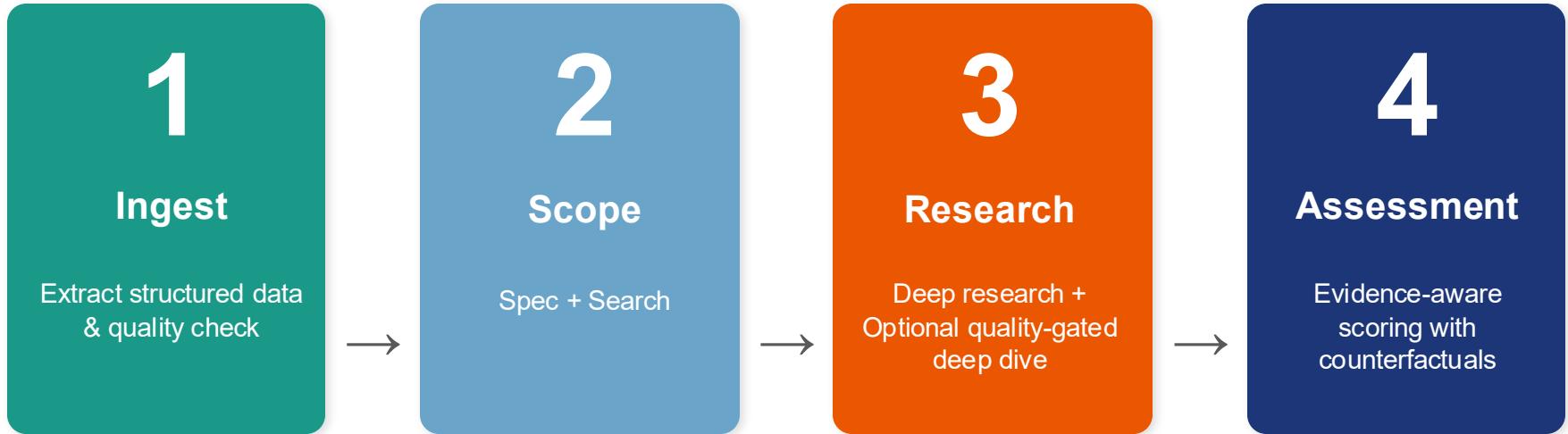
**Frameworks are what you make
of them**



+ Fastapi
+ nGrok

4 Core Modules

4-Step Evidence-Based Candidate Assessment Pipeline



The Solution: LLM+

Right tool for the job, not "AI everything"

LLMs For Unstructured Reasoning

- **Research synthesis** – Deep Research converts web data → executive summaries
- **Assessment** – Spec-guided evaluation of candidates against role requirements

Rules/Code For Structured Operations

- **Data ingestion** – CSV parsing, header normalization, deduplication
- **Scoring** – Weighted average of dimension scores (Python, not LLM)
- **Validation** – Schema enforcement, missing field detection

Solution: Guardrails

Structured Outputs (Pydantic Schemas)

Clear information contracts and transmission

Evidence Requirements

Ground & Verify → Citation + Confidence

Reasoning & Flexibility

Iteration & Counterfactuals

Quality Gates

Explicitly Go-No Go + Audit trail

Prevent hallucinations, surface uncertainty—explicit gaps, no forced guessing

The /screen Workflow Step-by-Step

Simple linear flow, observable at every step

1

Setup in Airtable

Talent partner creates/selects Role Spec, creates Screen record, links candidates, sets status = "Ready to Screen"

2

Trigger via Webhook

Status change triggers Airtable automation → POST /screen. FastAPI validates payload, returns session ID

3

AgentOS Workflow Execution

For each candidate: Research Agent → Quality Check → Assessment Agent. Results persisted to SqliteDb + Airtable

4

Results Back to Airtable

Role Evaluation records created per candidate. Screen record updated: status = "Complete", overall_ranking sorted

5

Review by Talent Partner

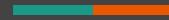
Sort candidates by overall_score. Drill down into dimension-level reasoning. Review citations. Decide: Who to call first?

End-to-end audit trail from Screen setup → Research → Assessment → Final score

Live Demo



Lessons



Appendix



Tech

Appendix: Technical Deep Dive

Backup slide - Architecture Details

Core Stack

- **Agents:** Agno framework (Python)
- **Runtime:** AgentOS (FastAPI + SqliteDb)
- **LLMs:** o4-mini-deep-research (research), gpt-5-mini (assessment)
- **Database:** Airtable (operational), SqliteDb (sessions)
- **Integration:** Webhook (ngrok tunnel)

Quality Assurance

- **Testing:** 125 tests, 75% coverage
- **Validation:** Pydantic schemas throughout
- **Type Safety:** Type hints on all functions
- **Documentation:** 765-line README + MkDocs site
- **Monitoring:** AgentOS UI for real-time observability

Data Models

- **Research:** ExecutiveResearchResult (citations, gaps, confidence)
- **Assessment:** AssessmentResult (dimension scores, counterfactuals)
- **Payload:** ScreenWebhookPayload (structured, validated)
- **None-aware:** Unknown dimensions = None (not 0 or NaN)

Airtable Schema

- **People:** Executives from Guild/network
- **Role Specs:** Dimensions, weights, must-haves
- **Screens:** Links role spec + candidate pool
- **Role Evaluations:** Assessment results per candidate
- **Audit:** Session logs, webhook payloads

Key Innovation: Airtable-First Pattern

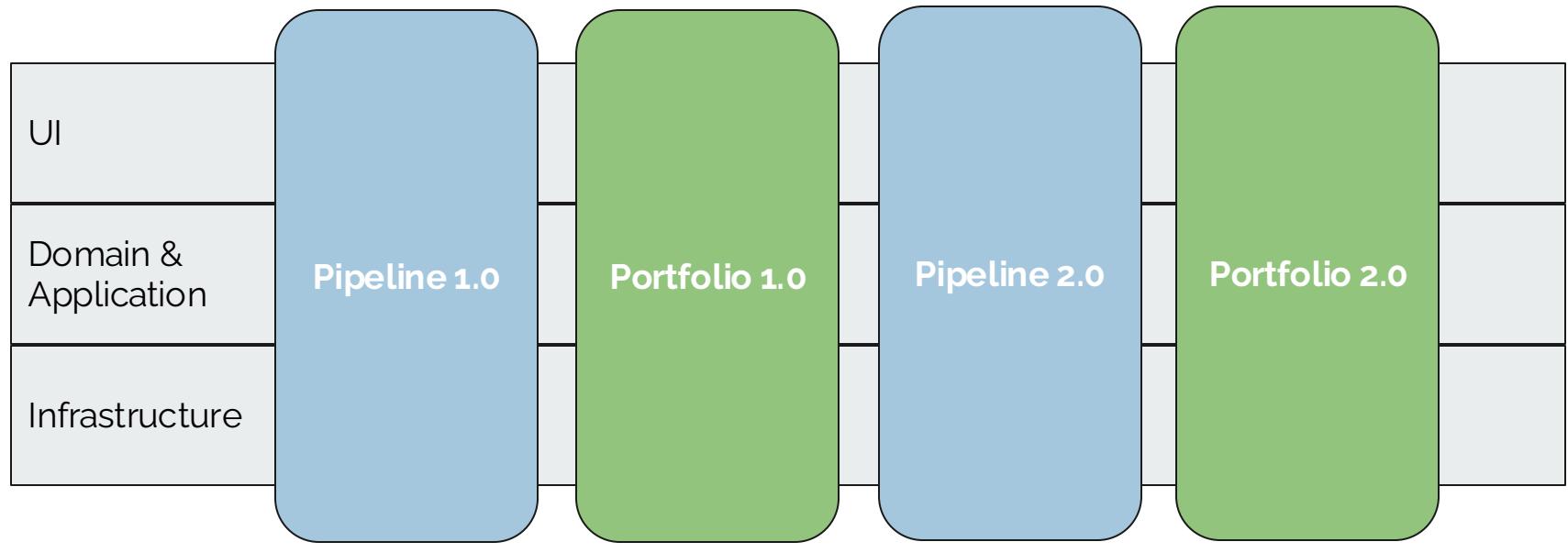
Zero traversal API calls during execution. Structured nested payloads eliminate JSON parsing. All complexity pushed to Airtable formulas. Result: 500ms+ latency reduction + 41% code simplification.



Samples

Hustle Fund: 0 → 1

I made innovating venture investing a priority, and prioritized vertical slices to build the platform from scratch



Value

- Foundational infra + deal flow domain
- 20% deal flow automation
- Enabled one time deal flow analysis

- Unified portfolio & pipeline infra and domain
- 50% reduction in tracking operation costs
- Enabled live portfolio capability

- UI feature
- 50% dealflow automation
- 75% deal review time reduction
- enabled live deal dashboard

- Platform consolidation
- Reporting feature
- 75% reduction in deal execution time and platform
- 80% reduction in compliance reporting

Example: Data Architecture

PEOPLE & ENTITIES (2.X)

2.1 People

Founders & contacts

2.2 Firms

Related organizations

1.4 Investor

Investor records

CORE INVESTMENT (1.X)

1.3 Funds

Fund entities & ALM

1.2 Portfolio Companies

Portfolio companies

1.1 Investment Events

Transactions & rounds

OPERATIONS (3.X)

3.1 Portco Intake

Onboarding forms

3.2 Event Intake

New investment events

3.3 Portco Updates

Company updates

FINANCIAL (4.X)

4.1 Fund Flows

Capital movements

4.2 Fund Fees & Expenses

Management fees

Example: Startup Mapping

Startup DNA
Shape, defined by decomposing and standardizing the definition of a startup



Startup Families
Groupings of similar types of startups

Business Model

Who's in the value chain

Product Type

How value is delivered

Industry Cluster

Where it plays

Monetization Method

How value is captured

SAAS
[X]-S-[X]-S+

Enterprise SAAS
B-S-[X]-S+

Open Source Tools
B-S-D-U+

B-S-P-S =

B2B-Software-Enterprise-Subscription

Maturity
X-axis, Years since inception

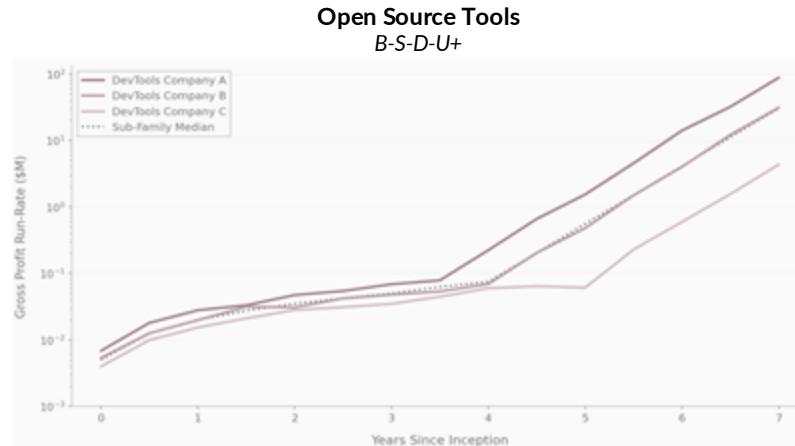
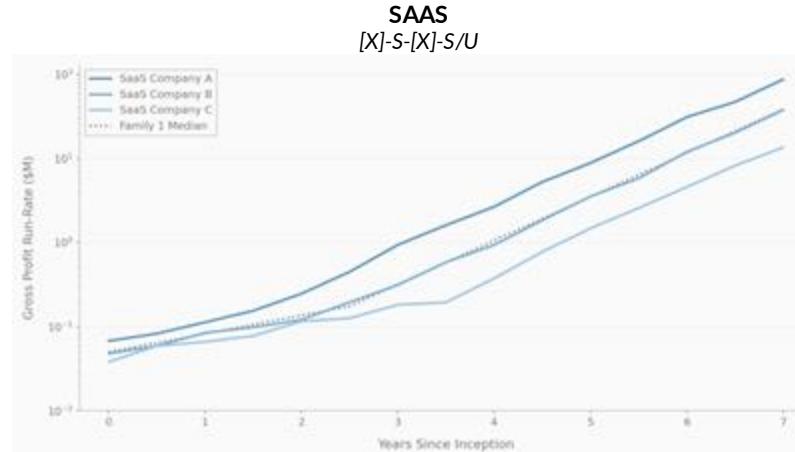


Instead of stage or capital

Traction
Y-axis, Gross profit



Instead of revenue along



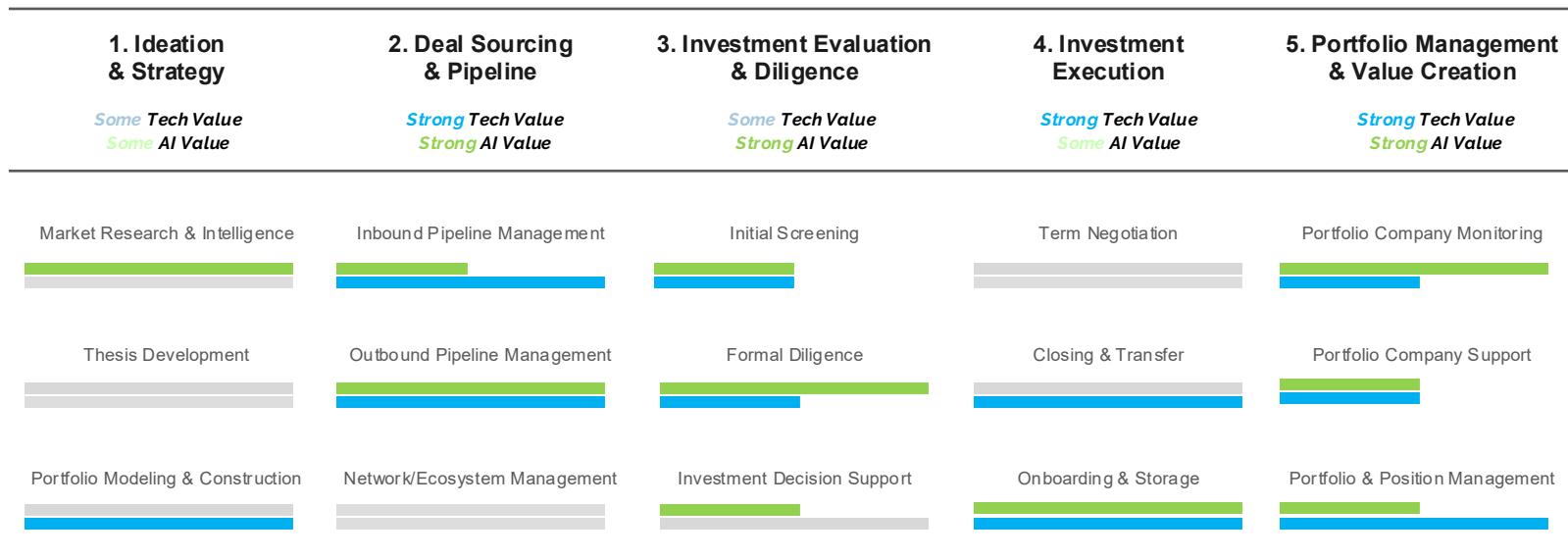


Building Blocks

Targeting Tech Value in VC



Not all use cases are created equal; Tech enables action (AI drive or otherwise)



The Path

Vertical slices that deliver value, hardened and integrated after validation

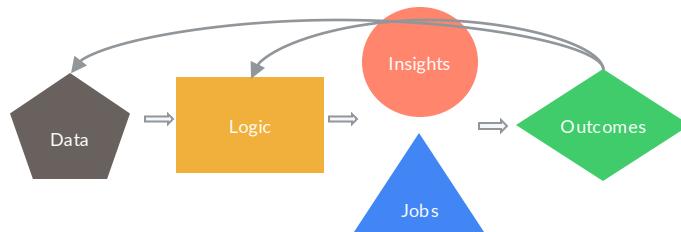


The Atomic Units Of Transformation : Decisions

AI is a tool, not a goal. The goal is to enhance decisions across the investment lifecycle using tools that fit the problems



The Pieces



Intake

- Data - The capture, normalization & organization of information
- Logic - the analysis and/or computation of data

Output

- Insight - evaluations, classifications, and calculations derived from data via logic
- Jobs - Processes and actions associated with Insights
- Outcomes - Results & assessment of quality

The Application



Action Automation

programmatic execution of actions
You make the decision, Your tools execute the actions



Decision Facilitation

Curation of Information + Action Automation
Your tools curate pertinent information, and automatically execute actions for your decision

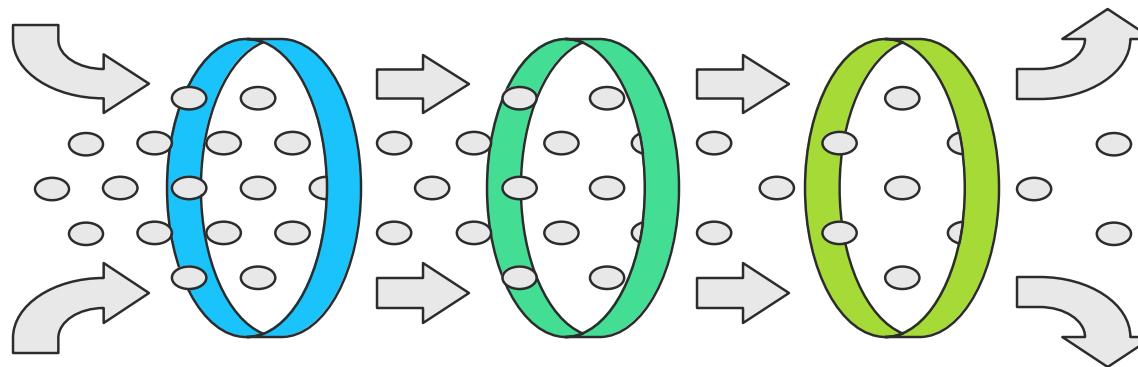


Decision Augmentation

Application of Logic to information + Action Automation
Your tools (including AI) do the whole thing

Document Comprehension & Synthesis

Comprehension does not occur in isolation or all at once



Comprehension

Understanding explicit content

Analysis

Deriving meaning and assessing quality

Synthesis

Creating value from understanding

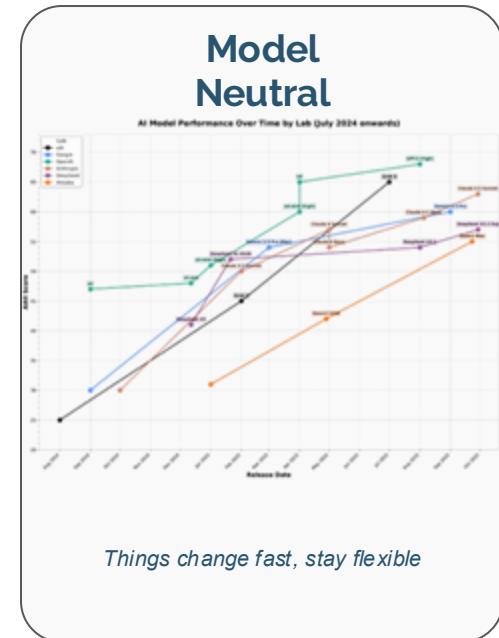
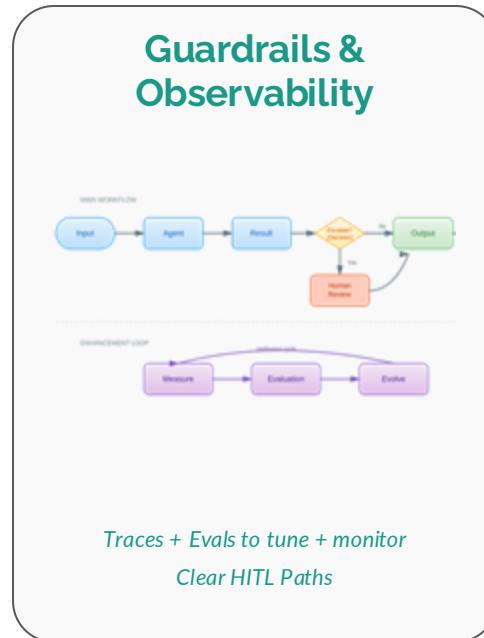
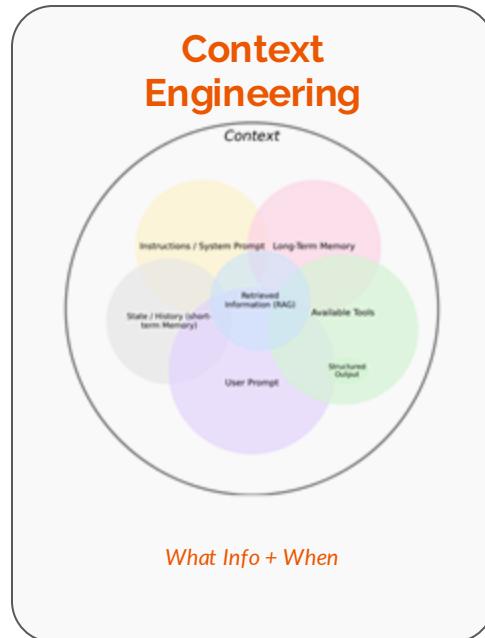
Enrichment

+
Entity Enrichment
Domain Vocabulary

+
Domain Knowledge
Relevant Conventions
Historical Context

+
Evaluation Principles
Significance Standards

The building blocks of an AI System





Venture Mapping



Venture Capital Building Blocks

1. Ideation & Strategy	2. Deal Sourcing & Origination	3. Investment Evaluation & Diligence	4. Investment Execution	5. Portfolio Management & Value Creation
Market Research & Intelligence Thesis Development Portfolio Modeling & Construction	Inbound Pipeline Development Outbound Pipeline Development Network & Ecosystem Development Pipeline Management	Initial Screening Formal Diligence Investment Decision Support	Term Negotiation Closing & Transfer Onboarding & Storage	Portfolio Monitoring Portfolio Company Support Position Management

6. Fund Strategy & Governance	7. Fund Operations & Administration	8. Investor Relations & LP Management	9. Brand Management	10. Internal Organization Management
Fund Formation & Structuring Governance & Oversight	Fund Accounting & Finance Legal & Compliance Performance Tracking & Analytics Administrator & Auditor Coordination	Fundraising & Capital Commitments Capital Flow Management LP Communication & Reporting LP Service & Engagement	Market Positioning & Thought Leadership Public Relations & Media Community & Ecosystem Building	Team Management & Culture Knowledge & Data Management Technology & Infrastructure Strategic Planning & Operations

I. Investment Engine

The front-office system that originates, evaluates, executes, and grows investments.

1. Ideation & Strategy

Market Research & Intelligence: Track macro trends, emerging technologies, and whitespace opportunities

Thesis Development: Formulate, test, and refine investment hypotheses and strategies

Portfolio Modeling & Construction: Define portfolio mix, pacing, allocation, and reserve strategies

4. Investment Execution

Term Negotiation: Lead valuation, structure, and governance discussions

Closing & Transfer: Manage transaction documents and wire

Onboarding & Storage : Capture key company and founder data; Store all relevant transaction and company documents

2. Deal Sourcing & Origination

Inbound Pipeline Development: Manage and qualify inbound opportunities from networks, events, and platforms

Outbound Pipeline Development: Identify, target, and engage potential investments through proactive research and outreach

Network & Ecosystem Development: Build and maintain relationships with scouts, co-investors, corporates, and accelerators

Pipeline Management: Centralize deal tracking; maintain pipeline analytics and workflow visibility

5. Portfolio Management & Value Creation

Portfolio Monitoring: Track performance metrics, financials, and milestones; maintain reporting systems

Portfolio Company Support: Provide strategic, operational, and platform support

Position Management: Manage follow-ons, reallocations, exits, and distributions

3. Investment Evaluation & Diligence

Initial Screening: Conduct preliminary assessment of opportunity fit and quality

Formal Diligence: Execute comprehensive evaluation across product, team, market, and financials

Investment Decision Support: Prepare documentation and analysis for investment committee deliberation

II. Fund & Capital Management

The institutional engine that governs fund performance, capital flow, and compliance.

6. Fund Strategy & Governance

Fund Formation & Structuring: Define fund vehicles, terms, and legal structures

Governance & Oversight: Maintain investment committee, policies, and compliance framework

7. Fund Operations & Administration

Fund Accounting & Finance: Manage capital calls, valuations, audits, and treasury operations

Legal & Compliance: Oversee filings, KYC/AML, ESG, and document management

Performance Tracking & Analytics: Build dashboards; model pacing, liquidity, and performance metrics

Administrator & Auditor Coordination: Coordinate workflows with administrators, auditors, and tax advisors

8. Investor Relations & LP Management

Fundraising & Capital Commitments: Develop fundraising materials; manage LP outreach, diligence, and closings

Capital Flow Management: Track commitments, calls, and distributions; maintain liquidity oversight

LP Communication & Reporting: Deliver reports, updates, and disclosures to limited partners

LP Service & Engagement: Manage LP meetings, advisory boards, and relationship activities

III. Institutional & Ecosystem Development

The long-term infrastructure that sustains firm competitiveness, culture, and brand.

9. External Relations & Brand Development

Market Positioning & Thought Leadership: Define brand narrative;

publish insights and thematic research

Public Relations & Media: Manage press, announcements, and event participation

Community & Ecosystem Building: Host events; manage networks of founders, partners, and institutions

10. Internal Platform & Organizational Enablement

Team Management & Culture: Define roles, performance systems, and development programs

Knowledge & Data Management: Maintain research databases, archives, and knowledge systems

Technology & Infrastructure: Operate CRM, analytics, and data platforms; ensure system reliability and security

Strategic Planning & Operations: Conduct annual planning; align objectives and monitor execution efficiency