UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-K

| \times | ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF |
|----------|---|
| | 1934 |

For the Fiscal Year Ended June 30, 2023

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE **ACT OF 1934**

For the Transition Period From

to

Commission File Number 001-37845

MICROSOFT CORPORATION

WASHINGTON (STATE OF INCORPORATION) 91-1144442

(I.R.S. ID)

ONE MICROSOFT WAY, REDMOND, WASHINGTON 98052-6399 (425) 882-8080

www.microsoft.com/investor

Securities registered pursuant to Section 12(b) of the Act:

Title of each class Trading Symbol Name of exchange on which registered

Common stock, \$0.00000625 par value per share **MSFT NASDAQ** 3.125% Notes due 2028 **NASDAQ MSFT** 2.625% Notes due 2033 **NASDAQ MSFT**

Securities registered pursuant to Section 12(g) of the Act:

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes 🗵 No 🗆

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes $\ \square$ No $\ \boxtimes$

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes

No □

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ⊠ No □

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer ⊠ Non-accelerated Filer □

Accelerated Filer

Smaller Reporting Company □

Emerging Growth Company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \qed

Indicate by check mark whether the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report.

If securities are registered pursuant to Section 12(b) of the Act, indicate by check mark whether the financial statements of the registrant included in the

Indicate by check mark whether any of those error corrections are restatements that required a recovery analysis of incentive-based compensation received by any of the registrant's executive officers during the relevant recovery period pursuant to §240.10D-1(b).

□

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes \Box No \boxtimes

As of December 31, 2022, the aggregate market value of the registrant's common stock held by non-affiliates of the registrant was \$1.8 trillion based on the closing sale price as reported on the NASDAQ National Market System. As of July 24, 2023, there were 7,429,763,722 shares of common stock outstanding.

DOCUMENTS INCORPORATED BY REFERENCE

PART I

10-K

SUMMARY RESULTS OF OPERATIONS

| (In millions, except percentages and per share amounts) | 2023 | 2022 | Percentage Change |
|---|---------------|---------------|----------------------|
| Revenue | \$ 211,915 | \$ 198,270 | 7% |
| Gross margin | 146,052 | 135,620 | 8% |
| Operating income | 88,523 | 83,383 | 6% |
| Net income | 72,361 | 72,738 | (1)% |
| Diluted earnings per share | 9.68 | 9.65 | 0% |
| Adjusted gross margin (non-GAAP) | 146,204 | 135,620 | 8% |
| Adjusted operating income (non-GAAP) | 89,694 | 83,383 | 8% |
| Adjusted net income (non-GAAP) | 73,307 | 69,447 | 6% |
| Adjusted diluted earnings per share (non-GAAP) | 9.81 | 9.21 | 7% |

Adjusted gross margin, operating income, net income, and diluted earnings per share ("EPS") are non-GAAP financial measures. Current year non-GAAP financial measures exclude the impact of the Q2 charge, which includes employee severance expenses, impairment charges resulting from changes to our hardware portfolio, and costs related to lease consolidation activities. Prior year non-GAAP financial measures exclude the net income tax benefit related to transfer of intangible properties in the first quarter of fiscal year 2022. Refer to Note 12 – Income Taxes of the Notes to Financial Statements (Part II, Item 8 of this Form 10-K) for further discussion. Refer to the Non-GAAP Financial Measures section below for a reconciliation of our financial results reported in accordance with GAAP to non-GAAP financial results.

Fiscal Year 2023 Compared with Fiscal Year 2022

Revenue increased \$13.6 billion or 7% driven by growth in Intelligent Cloud and Productivity and Business Processes, offset in part by a decline in More Personal Computing. Intelligent Cloud revenue increased driven by Azure and other cloud services. Productivity and Business Processes revenue increased driven by Office 365 Commercial and LinkedIn. More Personal Computing revenue decreased driven by Windows and Devices.

Cost of revenue increased \$3.2 billion or 5% driven by growth in Microsoft Cloud, offset in part by the change in accounting estimate.

Gross margin increased \$10.4 billion or 8% driven by growth in Intelligent Cloud and Productivity and Business Processes and the change in accounting estimate, offset in part by a decline in More Personal Computing.

- Gross margin percentage increased slightly. Excluding the impact of the change in accounting estimate, gross margin percentage decreased 1 point driven by declines in Intelligent Cloud and More Personal Computing, offset in part by sales mix shift between our segments.
- Microsoft Cloud gross margin percentage increased 2 points to 72%. Excluding the impact of the change in
 accounting estimate, Microsoft Cloud gross margin percentage decreased slightly driven by a decline in Azure
 and other cloud services and sales mix shift to Azure and other cloud services, offset in part by improvement in
 Office 365 Commercial.

Operating expenses increased \$5.3 billion or 10% driven by employee severance expenses, 2 points of growth from the Nuance and Xandr acquisitions, investments in cloud engineering, and LinkedIn.

Operating income increased \$5.1 billion or 6% driven by growth in Productivity and Business Processes and Intelligent Cloud and the change in accounting estimate, offset in part by a decline in More Personal Computing.

Revenue, gross margin, and operating income included an unfavorable foreign currency impact of 4%, 4%, and 6%, respectively. Cost of revenue and operating expenses both included a favorable foreign currency impact of 2%.

Current year gross margin, operating income, net income, and diluted EPS were negatively impacted by the Q2 charge, which resulted in decreases of \$152 million, \$1.2 billion, \$946 million, and \$0.13, respectively. Prior year net income and diluted EPS were positively impacted by the net tax benefit related to the transfer of intangible properties, which resulted in an increase to net income and diluted EPS of \$3.3 billion and \$0.44, respectively.

PART II Item 8

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA INCOME STATEMENTS

(In millions, except per share amounts)

| Year Ended June 30, | 2023 | 2022 | 2021 |
|--------------------------------------|-----------|--------------|--------------|
| Revenue: | | | |
| Product | \$ 64,699 | \$ 72,732 | \$ 71,074 |
| Service and other | 147,216 | 125,538 | 97,014 |
| Total revenue | 211,915 | 198,270 | 168,088 |
| Cost of revenue: | | | |
| Product | 17,804 | 19,064 | 18,219 |
| Service and other | 48,059 | 43,586 | 34,013 |
| Total cost of revenue | 65,863 | 62,650 | 52,232 |
| Gross margin | 146,052 | 135,620 | 115,856 |
| Research and development | 27,195 | 24,512 | 20,716 |
| Sales and marketing | 22,759 | 21,825 | 20,117 |
| General and administrative | 7,575 | 5,900 | 5,107 |
| Operating income | 88,523 | 83,383 | 69,916 |
| Other income, net | 788 | 333 | 1,186 |
| Income before income taxes | 89,311 | 83,716 | 71,102 |
| Provision for income taxes | 16,950 | 10,978 | 9,831 |
| Net income | \$ 72,361 | \$ 72,738 | \$ 61,271 |
| Earnings per share: | | | |
| Basic | \$ 9.72 | \$ 9.70 | \$ 8.12 |
| Diluted | \$ 9.68 | \$ 9.65 | \$ 8.05 |
| Weighted average shares outstanding: | | | |
| Basic | 7,446 | 7,496 | 7,547 |
| Diluted | 7,472 | 7,540 | 7,608 |

PART II Item 8

COMPREHENSIVE INCOME STATEMENTS

| Year Ended June 30, | 2023 | 2022 | 2021 |
|--|--------------|--------------|--------------|
| Net income | \$ 72,361 | \$ 72,738 | \$ 61,271 |
| Other comprehensive income (loss), net of tax: | | | |
| Net change related to derivatives | (14) | 6 | 19 |
| Net change related to investments | (1,444) | (5,360) | (2,266) |
| Translation adjustments and other | (207) | (1,146) | 873 |
| Other comprehensive loss | (1,665) | (6,500) | (1,374) |
| Comprehensive income | \$ 70,696 | \$ 66,238 | \$ 59,897 |

PART II Item 8 10-K

BALANCE SHEETS

| June 30, | 2023 | 2022 |
|---|-------------------|------------------|
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 34,704 | \$ 13,931 |
| Short-term investments | 76,558 | 90,826 |
| Total cash, cash equivalents, and short-term investments | 111,262 | 104,757 |
| Accounts receivable, net of allowance for doubtful accounts of \$650 and \$633 | 48,688 | 44,261 |
| Inventories | 2,500 | 3,742 |
| Other current assets | 21,807 | 16,924 |
| Total current assets | 184,257 | 169,684 |
| Property and equipment, net of accumulated depreciation of \$68,251 and \$59,660 | 95,641 | 74,398 |
| Operating lease right-of-use assets | 14,346 | 13,148 |
| Equity investments | 9,879 | 6,891 |
| Goodwill | 67,886 | 67,524 |
| Intangible assets, net | 9,366 | 11,298 |
| Other long-term assets | 30,601 | 21,897 |
| Total assets | \$ 411,976 | \$ 364,840 |
| Liabilities and stockholders' equity | | |
| Current liabilities: | | |
| Accounts payable | \$ 18,095 | \$ 19,000 |
| Current portion of long-term debt | 5,247 | 2,749 |
| Accrued compensation | 11,009 | 10,661 |
| Short-term income taxes | 4,152 | 4,067 |
| Short-term unearned revenue | 50,901 | 45,538 |
| Other current liabilities | 14,745 | 13,067 |
| Total current liabilities | 104,149 | 95,082 |
| Long-term debt | 41,990 | 47,032 |
| Long-term income taxes | 25,560 | 26,069 |
| Long-term unearned revenue | 2,912 | 2,870 |
| Deferred income taxes | 433 | 230 |
| Operating lease liabilities | 12,728 | 11,489 |
| Other long-term liabilities | 17,981 | 15,526 |
| Total liabilities | 205,753 | 198,298 |
| Commitments and contingencies | | |
| Stockholders' equity: | | |
| Common stock and paid-in capital – shares authorized 24,000; outstanding 7,432 and | 02 740 | 96 020 |
| 7,464 Retained carnings | 93,718 118,848 | 86,939 |
| Retained earnings Accumulated other comprehensive loss | (6,343) | 84,281 (4,678 |
| · | 206,223 | 166,542 |
| Total stockholders' equity | | |

PART II Item 8 10-K

CASH FLOWS STATEMENTS

(In millions)

| (In millions) | | | | |
|--|-----------|----|----------|--------------|
| Year Ended June 30, | 2023 | | 2022 | 2021 |
| Operations | | | | |
| Net income | \$ 72,361 | \$ | 72,738 | \$ 61,271 |
| Adjustments to reconcile net income to net cash from operations: | | | | |
| Depreciation, amortization, and other | 13,861 | | 14,460 | 11,686 |
| Stock-based compensation expense | 9,611 | | 7,502 | 6,118 |
| Net recognized losses (gains) on investments and derivatives | 196 | | (409) | (1,249 |
| Deferred income taxes | (6,059) |) | (5,702) | (150 |
| Changes in operating assets and liabilities: | | | | |
| Accounts receivable | (4,087) |) | (6,834) | (6,481 |
| Inventories | 1,242 | | (1,123) | (737 |
| Other current assets | (1,991) |) | (709) | (932 |
| Other long-term assets | (2,833) |) | (2,805) | (3,459 |
| Accounts payable | (2,721) |) | 2,943 | 2,798 |
| Unearned revenue | 5,535 | | 5,109 | 4,633 |
| Income taxes | (358) |) | 696 | (2,309 |
| Other current liabilities | 2,272 | | 2,344 | 4,149 |
| Other long-term liabilities | 553 | | 825 | 1,402 |
| Net cash from operations | 87,582 | | 89,035 | 76,740 |
| Financing | | | _ | |
| Cash premium on debt exchange | 0 | | 0 | (1,754 |
| Repayments of debt | (2,750) |) | (9,023) | (3,750 |
| Common stock issued | 1,866 | | 1,841 | 1,693 |
| Common stock repurchased | (22,245) |) | (32,696) | (27,385 |
| Common stock cash dividends paid | (19,800) | | (18,135) | (16,521 |
| Other, net | (1,006) | | (863) | (769 |
| Net cash used in financing | (43,935) | | (58,876) | (48,486 |
| Investing Additions to property and equipment | (28,107) | | (23,886) | (20,622 |
| Acquisition of companies, net of cash acquired, and purchases of | (20,107) | ' | (20,000) | (20,022 |
| intangible and other assets | (1,670) |) | (22,038) | (8,909 |
| Purchases of investments | (37,651) | | (26,456) | (62,924 |
| Maturities of investments | 33,510 | | 16,451 | 51,792 |
| Sales of investments | 14,354 | | 28,443 | 14,008 |
| Other, net | (3,116) |) | (2,825) | (922 |
| Net cash used in investing | (22,680) |) | (30,311) | (27,577 |
| Effect of foreign exchange rates on cash and cash equivalents | (194) |) | (141) | (29 |
| Net change in cash and cash equivalents | 20,773 | | (293) | 648 |
| Cash and cash equivalents, beginning of period | 13,931 | | 14,224 | 13,576 |
| Cash and cash equivalents, end of period | \$ 34,704 | \$ | 13,931 | \$ 14,224 |
| | | _ | | |

PART II Item 8 10-K

STOCKHOLDERS' EQUITY STATEMENTS

(In millions, except per share amounts)

| Year Ended June 30, | | 2023 | | 2022 | | 2021 |
|---|----|----------|----|----------|----|----------|
| Common stock and paid-in capital | | | | | | |
| Balance, beginning of period | \$ | 86,939 | \$ | 83,111 | \$ | 80,552 |
| Common stock issued | • | 1,866 | Ψ | 1,841 | Ψ | 1,963 |
| Common stock repurchased | | (4,696) | | (5,688) | | (5,539) |
| Stock-based compensation expense | | 9,611 | | 7,502 | | 6,118 |
| Other, net | | (2) | | 173 | | 17 |
| Balance, end of period | | 93,718 | | 86,939 | | 83,111 |
| Retained earnings | | | | | | |
| Balance, beginning of period | | 84,281 | | 57,055 | | 34,566 |
| Net income | | 72,361 | | 72,738 | | 61,271 |
| Common stock cash dividends | | (20,226) | | (18,552) | | (16,871) |
| Common stock repurchased | | (17,568) | | (26,960) | | (21,879) |
| Cumulative effect of accounting changes | | 0 | | 0 | | (32) |
| Balance, end of period | | 118,848 | | 84,281 | | 57,055 |
| Accumulated other comprehensive income (loss) | | | | | | |
| Balance, beginning of period | | (4,678) | | 1,822 | | 3,186 |
| Other comprehensive loss | | (1,665) | | (6,500) | | (1,374) |
| Cumulative effect of accounting changes | | 0 | | 0 | | 10 |
| Balance, end of period | | (6,343) | | (4,678) | | 1,822 |
| Total stockholders' equity | \$ | 206,223 | \$ | 166,542 | \$ | 141,988 |
| Cash dividends declared per common share | \$ | 2.72 | \$ | 2.48 | \$ | 2.24 |

PART II Item 8 10-K

NOTE 3 — OTHER INCOME (EXPENSE), NET

The components of other income (expense), net were as follows:

(In millions)

| Year Ended June 30, | 2023 | 2022 | 2021 |
|---|-------------|-------------|-------------|
| Interest and dividends income | \$ 2,994 | \$ 2,094 | \$ 2,131 |
| Interest expense | (1,968) | (2,063) | (2,346) |
| Net recognized gains on investments | 260 | 461 | 1,232 |
| Net gains (losses) on derivatives | (456) | (52) | 17 |
| Net gains (losses) on foreign currency remeasurements | 181 | (75) | 54 |
| Other, net | (223) | (32) | 98 |
| Total | \$ 788 | \$ 333 | \$ 1,186 |

Net Recognized Gains (Losses) on Investments

Net recognized gains (losses) on debt investments were as follows:

(In millions)

| Year Ended June 30, | 2023 | 2022 | 2021 |
|---|------------|------------|-----------|
| Realized gains from sales of available-for-sale securities | \$ 36 | \$ 162 | \$ 105 |
| Realized losses from sales of available-for-sale securities | (124) | (138) | (40) |
| Impairments and allowance for credit losses | (10) | (81) | (2) |
| Total | \$ (98) | \$ (57) | \$ 63 |

Net recognized gains (losses) on equity investments were as follows:

(In millions)

| Year Ended June 30, | 2023 | 2022 | 2021 |
|--|-------------------------|-------------------------|----------------------------|
| Net realized gains on investments sold Net unrealized gains on investments still held Impairments of investments | \$ 75 303 (20) | \$ 29 509 (20) | \$ 123 1,057 (11) |
| Total | \$ 358 | \$ 518 | \$ 1,169 |

71

PART II Item 8

NOTE 4 — INVESTMENTS

Investment Components

The components of investments were as follows:

| (In millions) | Fair Value Level | Adjusted Cost Basis | Unrealize Gain | | Unrealized Losses | ı | Recorded Basis | E | Cash and Cash quivalents | | Short-term vestments | lnv | Equity estments |
|---|---------------------|------------------------|-------------------|------|----------------------|----|-------------------|----|--------------------------------|----|-------------------------|-----|-----------------|
| June 30, 2023 | | | | | | | | | | | | | |
| Changes in Fair Value Recorded in Other Comprehensive Income | | | | | | | | | | | | | |
| Commercial paper | Level 2 | \$ 16,589 | \$ |) \$ | 0 | \$ | 16,589 | \$ | 12,231 | \$ | 4,358 | \$ | 0 |
| Certificates of deposit | Level 2 | 2,701 | (|) | 0 | | 2,701 | | 2,657 | | 44 | | 0 |
| U.S. government securities | Level 1 | 65,237 | : | 2 | (3,870) | | 61,369 | | 2,991 | | 58,378 | | 0 |
| U.S. agency securities | Level 2 | 2,703 | (|) | 0 | | 2,703 | | 894 | | 1,809 | | 0 |
| Foreign government bonds | Level 2 | 498 | , | 1 | (24) | | 475 | | 0 | | 475 | | 0 |
| Mortgage- and asset-backed securities | Level 2 | 824 | | 1 | | | 786 | | 0 | | 786 | | 0 |
| Corporate notes and | Level 2 | 824 | | ı | (39) | | 786 | | U | | 786 | | U |
| bonds | Level 2 | 10,809 | ; | 3 | (583) | | 10,234 | | 0 | | 10,234 | | 0 |
| Corporate notes and bonds | Level 3 | 120 | (|) | 0 | | 120 | | 0 | | 120 | | 0 |
| Municipal securities | Level 2 | 285 | | 1 | (18) | | 268 | | 7 | | 261 | | 0 |
| Municipal securities | Level 3 | 103 | |) _ | (16) | _ | 87 | | 0 | | 87 | | 0 |
| Total debt investments | | \$ 99,869 | \$ 1 | 3 \$ | (4,550) | \$ | 95,332 | \$ | 18,780 | \$ | 76,552 | \$ | 0 |
| Changes in Fair Value Recorded in Net Income | | | | | | | | | | | | | |
| Equity investments | Level 1 | | | | | \$ | 10,138 | \$ | 7,446 | \$ | 0 | \$ | 2,692 |
| Equity investments | Other | | | | | | 7,187 | | 0 | | 0 | | 7,187 |
| Total equity investments | | | | | | \$ | 17,325 | \$ | 7,446 | \$ | 0 | \$ | 9,879 |
| Cash | | | | | | \$ | 8,478 | \$ | 8,478 | \$ | 0 | \$ | 0 |
| Derivatives, net (a) | | | | | | * | 6 | * | 0 | • | 6 | * | 0 |
| Total | | | | | | \$ | 121,141 | \$ | 34,704 | \$ | 76,558 | \$ | 9,879 |

PART II Item 8 10-K

| (In millions) | Fair Value Level | Adjusted Cost Basis | Unrealized Gains | Unrealized Losses | Recorded Basis | Cash and Cash Equivalents | Short-term Investments | Equity Investments |
|---|---------------------|------------------------|---------------------|----------------------|-------------------|---------------------------------|---------------------------|-----------------------|
| June 30, 2022 | | | | | | | | |
| Changes in Fair Value Recorded in Other Comprehensive Income | | | | | | | | |
| Commercial paper Certificates of | Level 2 | \$ 2,500 | \$ 0 | \$ 0 | \$ 2,500 | \$ 2,498 | \$ 2 | \$ 0 |
| deposit U.S. government | Level 2 | 2,071 | 0 | 0 | 2,071 | 2,032 | 39 | 0 |
| securities U.S. agency | Level 1 | 79,696 | 29 | (2,178) | 77,547 | 9 | 77,538 | 0 |
| securities Foreign government | Level 2 | 419 | 0 | (9) | 410 | 0 | 410 | 0 |
| bonds Mortgage- and asset-backed | Level 2 | 506 | 0 | (24) | 482 | 0 | 482 | 0 |
| securities Corporate notes and | Level 2 | 727 | 1 | (30) | 698 | 0 | 698 | 0 |
| bonds Corporate notes and | Level 2 | 11,661 | 4 | (554) | 11,111 | 0 | 11,111 | 0 |
| bonds | Level 3 | 67 | 0 | 0 | 67 | 0 | 67 | 0 |
| Municipal securities | Level 2 | 368 | 19 | (13) | 374 | 0 | 374 | 0 |
| Municipal securities | Level 3 | 103 | 0 | (6) | 97 | 0 | 97 | 0 |
| Total debt investments | | \$ 98,118 | \$ 53 | \$ (2,814) | \$ 95,357 | \$ 4,539 | \$ 90,818 | \$ 0 |
| Changes in Fair Value Recorded in Net Income | | | | | | | | |
| Equity investments Equity investments | Level 1 Other | | | | \$ 1,590 6,435 | \$ 1,134 0 | \$ 0 0 | \$ 456 6,435 |
| Total equity investments | | | | | \$ 8,025 | \$ 1,134 | \$ 0 | \$ 6,891 |
| Cash Derivatives, net ^(a) | | | | | \$ 8,258 8 | \$ 8,258 0 | \$ 0 8 | \$ 0 |
| Total | | | | | \$ 111,648 | \$ 13,931 | \$ 90,826 | \$ 6,891 |

(a) Refer to Note 5 – Derivatives for further information on the fair value of our derivative instruments.

Equity investments presented as "Other" in the tables above include investments without readily determinable fair values measured using the equity method or measured at cost with adjustments for observable changes in price or impairments, and investments measured at fair value using net asset value as a practical expedient which are not categorized in the fair value hierarchy. As of June 30, 2023 and 2022, equity investments without readily determinable fair values measured at cost with adjustments for observable changes in price or impairments were \$4.2 billion and \$3.8 billion, respectively.

PART II Item 8

Unrealized Losses on Debt Investments

Debt investments with continuous unrealized losses for less than 12 months and 12 months or greater and their related fair values were as follows:

| | | Les | s thar | 12 Months | | 12 N | onth | s or Greater | | | | |
|--|----|----------------------|--------|-------------------------|----|-------------------|-------|----------------------|----|----------------------|----------|-------------------------------|
| (In millions) | | Fair Value | | Unrealized Losses | | Fair Value | | Unrealized Losses | | Total Fair Value | | Total Unrealized Losses |
| June 30, 2023 | | | | | | | | | | | | _ |
| U.S. government and agency securities | \$ | 7,950 77 | \$ | (336) | \$ | 45,273 391 | \$ | (3,534) | \$ | 53,223 468 | \$ | (3,870) |
| Foreign government bonds Mortgage- and asset-backed | | 11 | | (5) | | 391 | | (19) | | 400 | | (24) |
| securities | | 257 | | (5) | | 412 | | (34) | | 669 | | (39) |
| Corporate notes and bonds | | 2,326 | | (49) | | 7,336 | | (534) | | 9,662 | | (583) |
| Municipal securities | | 111 | | (3) | | 186 | | (31) | | 297 | | (34) |
| Total | \$ | 10,721 | \$ | (398) | \$ | 53,598 | \$ | (4,152) | \$ | 64,319 | \$ | (4,550) |
| | | Les | s thar | 12 Months | | 12 N | lonth | s or Greater | | | | - |
| | | | | | | | | | | | | Total |
| (In millions) | | Fair Value | | Unrealized Losses | | Fair Value | | Unrealized Losses | | Total Fair Value | | Unrealized Losses |
| (In millions) June 30, 2022 | | Fair Value | | | | Fair Value | | | | | | |
| June 30, 2022 U.S. government and agency | ¢ | | • | Losses | Ф. | | Ф. | Losses | • | Fair Value | e | Losses |
| June 30, 2022 U.S. government and agency securities | \$ | 59,092 | \$ | (1,835) | \$ | 2,210 | \$ | (352) | \$ | Fair Value | \$ | (2,187) |
| June 30, 2022 U.S. government and agency securities Foreign government bonds | \$ | | \$ | Losses | \$ | | \$ | Losses | \$ | Fair Value | \$ | Losses |
| June 30, 2022 U.S. government and agency securities | \$ | 59,092 | \$ | (1,835) | \$ | 2,210 | \$ | (352) | \$ | Fair Value | \$ | (2,187) |
| June 30, 2022 U.S. government and agency securities Foreign government bonds Mortgage- and asset-backed | \$ | 59,092 418 | \$ | (1,835) (18) | \$ | 2,210 27 | \$ | (352) (6) | \$ | 61,302 445 | \$ | (2,187) (24) |
| June 30, 2022 U.S. government and agency securities Foreign government bonds Mortgage- and asset-backed securities | \$ | 59,092 418 510 | \$ | (1,835) (18) (26) | \$ | 2,210 27 41 | \$ | (352) (6) (4) | \$ | 61,302 445 551 | \$ | (2,187) (24) (30) |

Unrealized losses from fixed-income securities are primarily attributable to changes in interest rates. Management does not believe any remaining unrealized losses represent impairments based on our evaluation of available evidence.

Debt Investment Maturities

| (In millions) | Adjusted Cost Basis | Estimated Fair Value |
|---------------------------------------|------------------------|----------------------|
| June 30, 2023 | | |
| Due in one year or less | \$ 38,182 | \$ 38,048 |
| Due after one year through five years | 47,127 | 44,490 |
| Due after five years through 10 years | 13,262 | 11,628 |
| Due after 10 years | 1,298 | 1,166 |
| Total | \$ 99,869 | \$ 95,332 |

PART II Item 8 10-K

The following table presents the notional amounts of our outstanding derivative instruments measured in U.S. dollar equivalents:

| (In millions) | June 30, 2023 | June 30, 2022 |
|---|--|---|
| Designated as Hedging Instruments | | |
| Foreign exchange contracts purchased Interest rate contracts purchased | \$ 1,492 1,078 | \$ 635 1,139 |
| Not Designated as Hedging Instruments | | |
| Foreign exchange contracts purchased Foreign exchange contracts sold Equity contracts purchased Equity contracts sold Other contracts purchased | 7,874 25,159 3,867 2,154 1,224 | 10,322 21,606 1,131 0 1,642 |
| Other contracts sold | 581 | 544 |

Fair Values of Derivative Instruments

The following table presents our derivative instruments:

| (In millions) | Derivative Assets | Derivative Liabilities | Derivative Assets | Derivative Liabilities |
|--|----------------------|---------------------------|----------------------|---------------------------|
| | | June 30, 2023 | | June 30, 2022 |
| Designated as Hedging Instruments | | | | |
| Foreign exchange contracts | \$ 34 | \$ (67) | \$ 0 | \$ (77) |
| Interest rate contracts | 16 | 0 | 3 | 0 |
| Not Designated as Hedging Instruments | | | | |
| Foreign exchange contracts | 249 | (332) | 333 | (362) |
| Equity contracts | 165 | (400) | 5 | (95) |
| Other contracts | 5 | (6) | 15 | (17) |
| Gross amounts of derivatives | 469 | (805) | 356 | (551) |
| Gross amounts of derivatives offset in the balance sheet | (202) | 206 | (130) | 133 |
| Cash collateral received | O O | (125) | O O | (75) |
| Net amounts of derivatives | \$ 267 | \$ (724) | \$ 226 | \$ (493) |
| Reported as | | | | |
| Short-term investments | \$ 6 | \$ 0 | \$ 8 | \$ 0 |
| Other current assets | 245 | 0 | 218 | 0 |
| Other long-term assets | 16 | 0 | 0 | 0 |
| Other current liabilities | 0 | (341) | 0 | (298) |
| Other long-term liabilities | 0 | (383) | 0 | (195) |
| Total | \$ 267 | \$ (724) | \$ 226 | \$ (493) |

Gross derivative assets and liabilities subject to legally enforceable master netting agreements for which we have elected to offset were \$442 million and \$804 million, respectively, as of June 30, 2023, and \$343 million and \$550 million, respectively, as of June 30, 2022.

The following table presents the fair value of our derivatives instruments on a gross basis:

| (In millions) | Level 1 | Level 2 | Level 3 | Total |
|-------------------|---------|-----------|---------|-----------|
| June 30, 2023 | | | | |
| Derivative assets | \$ 0 | \$ 462 | \$ 7 | \$ 469 |

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|------------------------|------|-------|---|-------|
| Derivative liabilities | 0 | (805) | 0 | (805) |
| June 30, 2022 | | | | |
| Derivative assets | 1 | 349 | 6 | 356 |
| Derivative liabilities | 0 | (551) | 0 | (551) |

PART II Item 8 10-K

Gains (losses) on derivative instruments recognized in other income (expense), net were as follows:

(In millions)

| Year Ended June 30, | 2023 | 2022 | 2021 |
|---|------------|-------|-------|
| Designated as Fair Value Hedging Instruments | | | |
| Foreign exchange contracts | | | |
| Derivatives | \$ 0 \$ | 49 \$ | 193 |
| Hedged items | 0 | (50) | (188) |
| Excluded from effectiveness assessment | 0 | 4 | 30 |
| Interest rate contracts | | | |
| Derivatives | (65) | (92) | (37) |
| Hedged items | 38 | 108 | 53 |
| Designated as Cash Flow Hedging Instruments | | | |
| Foreign exchange contracts | | | |
| Amount reclassified from accumulated other comprehensive income | 61 | (79) | 17 |
| Not Designated as Hedging Instruments | | | |
| Foreign exchange contracts | (73) | 383 | 27 |
| Equity contracts | (420) | 13 | (6) |
| Other contracts | (41) | (85) | 15 |

Gains (losses), net of tax, on derivative instruments recognized in our consolidated comprehensive income statements were as follows:

(In millions)

| Year Ended June 30, | 2023 | 2022 | 2021 |
|---|----------|------------|----------|
| Designated as Cash Flow Hedging Instruments | | | |
| Foreign exchange contracts | | | |
| Included in effectiveness assessment | \$ 34 | \$ (57) | \$ 34 |

NOTE 6 — INVENTORIES

The components of inventories were as follows:

(In millions)

| June 30, | 2023 | 2022 |
|--------------------------------|-------------|-------------|
| Raw materials | \$ 709 | \$ 1,144 |
| Work in process Finished goods | 23 1,768 | 82 2,516 |
| Total | \$ 2,500 | \$ 3,742 |

77

PART I Item 8 10-K

NOTE 7 — PROPERTY AND EQUIPMENT

The components of property and equipment were as follows:

(In millions)

| June 30, | 2023 | 2022 |
|---------------------------------|--------------|--------------|
| Land | \$ 5,683 | \$ 4,734 |
| Buildings and improvements | 68,465 | 55,014 |
| Leasehold improvements | 8,537 | 7,819 |
| Computer equipment and software | 74,961 | 60,631 |
| Furniture and equipment | 6,246 | 5,860 |
| Total, at cost | 163,892 | 134,058 |
| Accumulated depreciation | (68,251) | (59,660) |
| Total, net | \$ 95,641 | \$ 74,398 |

During fiscal years 2023, 2022, and 2021, depreciation expense was \$11.0 billion, \$12.6 billion, and \$9.3 billion, respectively. Depreciation expense declined in fiscal year 2023 due to the change in estimated useful lives of our server and network equipment.

As of June 30, 2023, we have committed \$13.5 billion for the construction of new buildings, building improvements, and leasehold improvements, primarily related to datacenters.

NOTE 8 — BUSINESS COMBINATIONS

Nuance Communications. Inc.

On March 4, 2022, we completed our acquisition of Nuance Communications, Inc. ("Nuance") for a total purchase price of \$18.8 billion, consisting primarily of cash. Nuance is a cloud and artificial intelligence ("Al") software provider with healthcare and enterprise AI experience, and the acquisition will build on our industry-specific cloud offerings. The financial results of Nuance have been included in our consolidated financial statements since the date of the acquisition. Nuance is reported as part of our Intelligent Cloud segment.

The allocation of the purchase price to goodwill was completed as of December 31, 2022. The major classes of assets and liabilities to which we have allocated the purchase price were as follows:

(In millions)

| Goodwill ^(a) Intangible assets Other assets Other liabilities ^(b) | \$ 16,326 4,365 42 (1,972) |
|---|--|
| Total | \$ 18,761 |

- (a) Goodwill was assigned to our Intelligent Cloud segment and was primarily attributed to increased synergies that are expected to be achieved from the integration of Nuance. None of the goodwill is expected to be deductible for income tax purposes.
- (b) Includes \$986 million of convertible senior notes issued by Nuance in 2015 and 2017, substantially all of which have been redeemed.

Following are the details of the purchase price allocated to the intangible assets acquired:

| (In millions, except average life) | | Amount | Weighted Average Life |
|------------------------------------|----|-------------|--------------------------|
| Customer-related | | \$ 2,610 | 9 years |
| Technology-based | | 1,540 | 5 years |
| Marketing-related | | 215 | 4 years |
| Total | | \$ 4,365 | 7 years |
| | | | |
| | 78 | | |

PART I Item 8 10-K

ZeniMax Media Inc.

On March 9, 2021, we completed our acquisition of ZeniMax Media Inc. ("ZeniMax"), the parent company of Bethesda Softworks LLC ("Bethesda"), for a total purchase price of \$8.1 billion, consisting primarily of cash. The purchase price included \$766 million of cash and cash equivalents acquired. Bethesda is one of the largest, privately held game developers and publishers in the world, and brings a broad portfolio of games, technology, and talent to Xbox. The financial results of ZeniMax have been included in our consolidated financial statements since the date of the acquisition. ZeniMax is reported as part of our More Personal Computing segment.

The allocation of the purchase price to goodwill was completed as of December 31, 2021. The major classes of assets and liabilities to which we have allocated the purchase price were as follows:

(In millions)

| Cash and cash equivalents | \$ 766 |
|---------------------------|-------------|
| Goodwill | 5,510 |
| Intangible assets | 1,968 |
| Other assets | 121 |
| Other liabilities | (244) |
| Total | \$ 8,121 |

Goodwill was assigned to our More Personal Computing segment. The goodwill was primarily attributed to increased synergies that are expected to be achieved from the integration of ZeniMax. None of the goodwill is expected to be deductible for income tax purposes.

Following are details of the purchase price allocated to the intangible assets acquired:

| (In millions, except average life) | Amount | | | | | | |
|---------------------------------------|--------------------|---------------------|--|--|--|--|--|
| Technology-based Marketing-related | \$ 1,341 627 | 4 years 11 years | | | | | |
| Total | \$ 1,968 | 6 years | | | | | |

Activision Blizzard, Inc.

On January 18, 2022, we entered into a definitive agreement to acquire Activision Blizzard, Inc. ("Activision Blizzard") for \$95.00 per share in an all-cash transaction valued at \$68.7 billion, inclusive of Activision Blizzard's net cash. Activision Blizzard is a leader in game development and an interactive entertainment content publisher. The acquisition will accelerate the growth in our gaming business across mobile, PC, console, and cloud gaming. The acquisition has been approved by Activision Blizzard's shareholders. We continue to work toward closing the transaction subject to obtaining required regulatory approvals and satisfaction of other customary closing conditions. Microsoft and Activision Blizzard have jointly agreed to extend the merger agreement through October 18, 2023 to allow for additional time to resolve remaining regulatory concerns.

NOTE 9 — GOODWILL

Changes in the carrying amount of goodwill were as follows:

| (In millions) | June 30, 2021 | Α | cquisitions | Other | June 30, 2022 | Ace | quisitions | Other | June 30, 2023 |
|-------------------------------------|------------------|----|-------------|-------------|------------------|-----|------------|------------|------------------|
| Productivity and Business Processes | \$ 24,317 | \$ | 599 | \$ (105) | \$ 24,811 | \$ | 11 | \$ (47) | \$ 24,775 |
| Intelligent Cloud More Personal | 13,256 | | 16,879 | 47 | 30,182 | | 223 | 64 | 30,469 |
| Computing | 12,138 | | 648 | (255) | 12,531 | | 0 | 111 | 12,642 |
| Total | \$ 49,711 | \$ | 18,126 | \$ (313) | \$ 67,524 | \$ | 234 | \$ 128 | \$ 67,886 |