



# J. KUMAR

## INFRAPROJECTS LIMITED CSR IMPACT ASSESSMENT REPORT

Construction of Medical College & Hospital  
With Shiva Trust, Aurangabad



2024-25

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With gratitude,

**M.M.Parikh & Co.**



## EXECUTIVE SUMMARY

J Kumar Infraprojects Limited (JKIL), a leading infrastructure development company in India, integrates corporate social responsibility as a core part of its business philosophy. The company believes in contributing to the economic and social development of communities, aligning with national priorities and sustainable development goals. JKIL recognizes CSR not as a compliance activity but as a strategic approach to creating long-term social impact and promote holistic community development.

The CSR initiatives for FY 2024–25 were guided by the company's policy, which is aligned with Schedule VII of the Companies Act, 2013. The key focus areas include healthcare and sanitation, education and skill development, environmental sustainability, and community development. During the year, JKIL emphasized projects with high relevance and measurable impact, prioritizing healthcare infrastructure and education in underserved regions. The flagship initiative for the year was the construction of a medical college and hospital in collaboration with Shiva Trust Aurangabad, aimed at enhancing healthcare access and medical education.

For the purpose of the impact study, OECD<sup>1</sup> DAC<sup>2</sup> Evaluation Criteria was used for assessing the impact. The framework has defined six (6) evaluation criteria, i.e., Relevance, Coherence, Effectiveness, Efficiency, Impact, and Sustainability. The projects considered for the study are highlighted below:

S.No.	CSR Initiative	Key Impact	SDG Mapping <sup>3</sup>
1	Construction of Medical College & Hospital	Increased access to quality healthcare and medical education for underserved communities; improved health outcomes and skilled workforce development	SDG 3 – Good Health and Well-being SDG 4 – Quality Education SDG 8 – Decent Work and Economic Growth
2	Healthcare Infrastructure Development	Strengthening regional healthcare systems; reducing patient load on urban hospitals	SDG 9 – Industry, Innovation and Infrastructure
3	Employment and Skill Development through the Project	Creation of medical and administrative jobs; fostering local employment opportunities	SDG 8 – Decent Work and Economic Growth

<sup>1</sup> OECD - Organisation for Economic Co-operation and Development

<sup>2</sup> DAC - Development Assistance Committee

<sup>3</sup> SDG Mapping - Process of aligning initiatives with the United Nations Sustainable Development Goals (SDGs) to understand and demonstrate contributions to global sustainable development.

4	Community Health Outreach (planned as part of hospital operations)	Better preventive healthcare and early disease detection for rural population	SDG 3 – Good Health and Well-being
5	Collaborative partnerships for sustainable impact	Collaboration of CSR initiative where funding and implementation partners work together towards a shared social goal, showcasing the power of partnerships in sustainable community development	SDG 17 – Partnerships for the goals

# CHAPTER I

## 1.1 COMPANY OVERVIEW

J Kumar Infraprojects Limited (JKIL) is among India's leading infrastructure development companies, with expertise in designing and executing large-scale civil engineering projects, including metros, bridges, flyovers, roads, and urban transport systems. The company operates with a strong commitment to sustainability and inclusive growth, ensuring that its business operations contribute positively to society and the environment.

## 1.2 CSR POLICY AND KEY THRUST AREAS

The company's CSR policy outlines its mission statement, objectives, and guiding principles for fulfilling its social responsibilities. It also details the composition of the CSR Committee, the specific activities covered under the policy, and the designated areas of implementation. For comprehensive information on the CSR policy, including governance structure and operational framework.

Weblink to the CSR Policy - <https://jkumar.com/storage/reportFile/policies/corporate-social-responsibility-policy.pdf>

The key thrust areas that are outlined in the CSR Policy of the Company are as follows:



**HEALTH**



**LIVELIHOOD**



**EDUCATION**



**SPORTS**



**CULTURE AND ARTS**

## 1.3 CSR IMPLEMENTATION STRATEGY

JKIL's CSR implementation strategy involves need-based assessments, partnerships with credible implementing agencies, and a robust monitoring framework. JKIL implements its CSR programs primarily through the Narayana Devi Trust (NDT), a registered public trust, and may collaborate with other NGOs or partner organizations for effective execution.

The company follows a structured approach by identifying projects within a 25 km radius of its project sites, ensuring relevance to local communities. The CSR Committee of the Board oversees the planning, budgeting, and execution of all CSR projects to ensure compliance and transparency. The company adopts a structured approach, ensuring that initiatives are sustainable, impactful, and aligned with its long-term vision of improving community well-being.

This governance mechanism, supported by periodic reviews and reporting through the Business Responsibility and Sustainability Report (BRSR), reflects JKIL's commitment to responsible business practices and social development.

#### **1.4 ABOUT PROJECT – SHIVA TRUST AURANGABAD**

One of the important objectives of J. Kumar Infraprojects Limited is to support sustainable social development initiatives by facilitating the creation of infrastructure for education, skill training, water conservation, and other community-oriented activities.

Shiva Trust Aurangabad, with over 20 years of experience in higher education, is dedicated to providing quality education in fields such as medicine, pharmacy, nursing, polytechnic, law, and management. Guided by its vision to create a just and humane society through intellectual and social transformation, the Trust emphasizes competence, compassion, and commitment.

The CSR project is being implemented by the Trust at Chhatrapati Sambhajinagar, encompassing the construction and development of a medical college and hospital. Once completed, "B.S.P. Medical College and Hospital" will be fully operational at Nipani-Bhalgaon, Chhatrapati Sambhajinagar.



*Information about the courses and facilities of B.S.P. Medical College and Hospital can be accessed at <http://www.bspmchc.org/index.php>*

# CHAPTER II

## 2.1 APPROACH FOR IMPACT ASSESSMENT

The evaluation methodology was developed to align with the project's objectives and scope. A collaborative approach was employed for conducting the impact assessment. The results were validated through triangulation, combining insights from stakeholder consultations with primary and secondary research, in accordance with the project-specific research objectives.

The impact assessment was carried out in five steps –

- (i) Review of project documents
- (ii) Design research instruments (questionnaires, interview guides, etc.)
- (iii) Data was collected through quantitative and qualitative methods
- (iv) Analysis of the data
- (v) After the data was analysed, inferences were drawn from the same

The CSR Impact Assessment Approach adopts a structured and evidence-based methodology to evaluate the outcomes and effectiveness of CSR interventions. The process begins with a comprehensive review of documents, including the company's CSR policy, annual action plan, and reports submitted by the implementing agency. This step ensures a clear understanding of the project scope, objectives, and compliance with statutory guidelines. It also provides a foundation for identifying key focus areas and intended social impact.

Following this, stakeholder consultation plays a crucial role in understanding the on-ground realities and perspectives of those directly and indirectly impacted by the CSR initiatives. Beneficiaries, community representatives, project teams, and implementing partners were engaged through structured discussions to capture both qualitative and quantitative feedback. To complement this, methods such as surveys, interviews, and onsite visits were employed to gather first-hand data.

The findings from these diverse sources were then subjected to data triangulation to ensure accuracy, reliability, and validity of conclusions. Finally, the impact evaluation phase applies the OECD-DAC evaluation criteria—Relevance, Coherence, Effectiveness, Efficiency, Impact, and Sustainability—to measure the CSR project's alignment with community needs, its efficiency in resource utilization, and the long-term benefits it delivers.

## 2.2 OBJECTIVES OF THE STUDY

The primary objective of the study was to evaluate the outcomes and the impact generated for stakeholders covered under the program, as well as its influence on the surrounding environment.

Impact assessment was undertaken on the following parameters:

- Adherence to the project implementation plan
- The nature and extent of impacts created by the project
- Overall performance and effectiveness of the project
- Identification of challenges, gaps, or shortfalls in execution or evaluation

The study is expected to deliver the following benefits:

- Feedback from the implementing agency regarding the direct benefits realized
- Assessment of economic and social benefits, particularly in terms of improved educational facilities and enhanced medical infrastructure for the community, with special emphasis on economically weaker sections of society.

### 2.3 EVALUATION CRITERIA

For assessment of the impact of CSR activities undertaken by JKIL, the OECD DAC evaluation criteria was used. The OECD DAC research framework provides a structured approach to evaluate the impact of development projects. It outlines six key criteria, namely –

#### OECD DAC RESEARCH FRAMEWORK



These set of criteria is used to evaluate the merit and worth of development interventions, including policies, programs and projects. These criteria help to assess the overall success and long-term viability of development cooperation efforts by providing a structured and comprehensive approach to evaluation.

The CSR impact assessment for FY 2025 highlights that the project is highly relevant to the healthcare and educational needs of the Chhatrapati Sambhajinagar region and aligns well with the company's CSR policy and government priorities. The initiative shows strong coherence through partnerships with medical institutions and integration with national health programs.

Significant progress has been achieved in infrastructure development and operational readiness, with faculty recruitment and student enrollment underway. Despite minor delays, resource utilization has been efficient and within approved budgets.

The project is expected to deliver long-term benefits, including improved healthcare access for over 1 million people, enhanced medical education, and local job creation. Supported by planned revenue models, academic tie-ups, and governance frameworks, the project is sustainable indicating high performance with strong potential for long-term social transformation.

## 2.4 DETAILED METHODOLOGY

The present study seeks to evaluate the impact and satisfaction levels among multiple stakeholders within village and semi-urban communities concerning the CSR initiatives undertaken by JKIL. These initiatives have been implemented across key project domains, including education, livelihood enhancement and skill development, infrastructure support, and other priority community needs requiring intervention.

1	2	3	4	5
<b>Program Alignment &amp; Objective Setting</b> Define the program's objectives and scope	<b>Designing the Study Tools</b> Develop research instruments such as questionnaires and interview guides	<b>Data Collection</b> Gather primary and secondary data through surveys, interviews, and focus groups	<b>Analysis of Data</b> Examine and interpret the collected data to assess outcomes and impact	<b>Reporting and Insights</b> Prepare a comprehensive report with findings and recommendations

## 2.5 PROGRAM ALIGNMENT & OBJECTIVE SETTING

The first stage of the CSR impact assessment focused on aligning the objectives of Shiva Trust Aurangabad and B.S.P. Medical College & Hospital Project with the company's CSR policy, legal framework, and the healthcare needs of the Chhatrapati Sambhajinagar region. A detailed review of project documents was undertaken, which included examining the CSR policy, annual action plans, request letter of the Trust for their CSR

projects, their registration under the Public Charitable Trust and Income Tax Act as a registered trust. This review ensured that the project's objectives were in sync with the company's long-term CSR vision and compliant with statutory requirements.

## 2.6 DESIGNING THE STUDY TOOLS

To ensure a robust and credible CSR impact assessment, a comprehensive set of research tools was developed to capture both quantitative metrics and qualitative insights from various stakeholders. These tools were designed specifically to evaluate the progress and impact of the medical college & hospital project in the region.

- Structured questionnaires were designed to assess infrastructure readiness (completion of classrooms, OPDs, ICUs, laboratories, and hostels) and medical education preparedness (student enrolments, faculty hiring, and equipment availability).
- Interview guides were prepared for diverse stakeholders, including Shiva Trust Aurangabad trustees to understand project strategy, project engineers and architects for technical progress, doctors and faculty for operational readiness to capture expectations and satisfaction levels.
- A stratified purposive sampling approach was adopted to ensure comprehensive representation of all relevant stakeholder groups involved in the project. As part of this process, institutional interviews were conducted with key stakeholders, including trustees, dean, and other faculty members to capture strategic insights, governance perspectives, and implementation progress.
- Since the medical college and hospital are still under construction and student enrolments are planned to commence in FY 2025-26, focus group discussions and sampling approach with students, patients, and healthcare workers will be undertaken in the following assessment cycle.

## 2.7 DATA COLLECTION (PRIMARY & SECONDARY)

A two-pronged approach was adopted to capture an accurate picture of the project's progress, outcomes, and stakeholder perceptions.

### Primary Data Collection

- Site Inspections: Multiple visits were conducted to the medical college and hospital premises to verify on-ground infrastructure development and operational preparedness. These inspections focused on reviewing the construction status of lecture halls, OPDs, ICUs and laboratories. Additionally, the team assessed the installation of medical equipment, its operational readiness, and the overall accessibility of facilities for patients, students, and faculty members.
- Beneficiary Surveys: Faculty members highlighted their perspectives on infrastructure adequacy, operational readiness, and resource availability.

## Secondary Data Collection

Alongside primary research, a comprehensive secondary data review was conducted to validate findings and benchmark the project's progress against established standards. The team reviewed critical documents, including:

- Project progress reports to assess planned versus actual achievements.
- Financial utilisation certificates (UCs)
- Licenses to use the equipments
- Assessment with the National Medical Commission (NMC) guidelines to ensure regulatory alignment (Non Compliance report is awaited from NMC).

## Outcome of this stage

The findings from primary and secondary data provided a comprehensive view of the project's progress and readiness. Construction status was validated against approved plans, operational readiness was assessed in terms of patient-handling capacity, equipment installation, and academic preparedness, and project achievements were benchmarked against national healthcare norms and NMC regulations. This stage provided critical insights into the effectiveness of the project implementation and formed the foundation for the subsequent stages of data analysis and impact assessment.

## 2.8 ANALYSIS OF DATA

After data collection, an integrated analytical framework was applied to derive meaningful insights and measure the impact of the project. Findings from primary surveys, site inspections, and financial records were triangulated to ensure reliability. A quantitative assessment evaluated construction progress, operational readiness, healthcare capacity, and medical education impact using key KPIs such as beds, OPDs, labs, ICUs, patient reach, travel time reduction, NMC-approved seats, faculty recruitment, and lab readiness. Complementing this, qualitative insights from focus group discussions and stakeholder interviews highlighted beneficiary satisfaction, community perceptions, and long-term socio-economic benefits. The project's outcomes were also benchmarked against OECD DAC criteria, confirming its relevance, coherence, effectiveness, efficiency, impact, and sustainability, ensuring alignment with CSR objectives, NMC guidelines, and global best practices.

## 2.9 REPORTING AND INSIGHTS

The final stage focused on compiling findings into a comprehensive CSR Impact Assessment Report for Shiva Trust Aurangabad's B.S.P. Medical College & Hospital Project. The CSR-funded project by Shiva Trust Aurangabad has achieved significant milestones, including the completion of lecture halls, labs, OPDs, ICUs, along with enhanced medical seat capacity and compliance with NMC guidelines.



Impact measurement dashboards track key KPIs, including the number of OPDs equipped, beds commissioned, surgeries expected, and students admitted, as well as operational laboratories and faculty recruitment progress. The project also aligns with SDG 3 (Good Health & Well-being) and SDG 4 (Quality Education), contributing to improved healthcare access and medical education.

## CHAPTER III

### 3.1 COMPANY CSR PROJECT ASSESSMENT

As part of its Corporate Social Responsibility (CSR) policy, J. Kumar Infraprojects Limited (JKIL) undertakes initiatives to address critical social issues within communities. These include supporting preventive healthcare, creating livelihood opportunities through vocational skill training and educational support, and empowering communities by facilitating sustainable social development projects such as building infrastructure for training, education, and water conservation.

The Board of Directors (BOD) plays an active role in guiding CSR initiatives by providing strategic inputs and reviewing the progress of all CSR projects every six months. To ensure structured oversight, JKIL has constituted a CSR Committee comprising:

- Mrs. Archana Yadav – Chairperson
- Mr. Jagdishkumar M. Gupta – Member
- Mr. Kamal J. Gupta – Member

The CSR team periodically reviews all JKIL social initiatives, and detailed progress reports are submitted to the Board of Directors for monitoring and evaluation.

During one such review, the CSR Committee evaluated a proposal received from Shiva Trust Aurangabad for its CSR project involving the construction and development of the B.S.P. Medical College and Hospital at Chhatrapati Sambhajinagar. This project aims to establish a 600-bedded fully equipped hospital and a medical college that would cater to a vast region, covering approximately 500 km towards the south and 300 km towards the east.

After detailed discussions, the committee concluded that the project aligns closely with JKIL's CSR objectives of enhancing healthcare infrastructure for the economically weaker sections and promoting empowerment through education. Consequently, the committee approved financial support of ₹4.45 crore to Shiva Trust Aurangabad for the development of this CSR project, reinforcing JKIL's commitment to community welfare and sustainable social impact.

### 3.2 SHIVA TRUST AURANGABAD – THE IMPLEMENTING AGENCY

Shiva Trust Aurangabad was established with the core objective of rendering selfless dedicated service to higher education in the fields of Pharmacy, Nursing, Polytechnic, Homoeopathic, Medical and Architecture. The Visionaries of Shiva Trust Aurangabad have been involved in the field of higher education since last 20 years. During this period, they have provided the most valuable education to thousands of students across the country. It is their vision to provide education aided by the best infrastructure available in the most affable atmosphere so that every student can aspire high, achieve his dreams and succeed



in life. Shiva Trust Aurangabad is an educational institution which strives to make men and women who will build a more just and humane world. It strives for an intellectual endeavour that focuses on critical and creative thinking, with the aim of social transformation. Competence, compassion and commitment are the hallmarks of the human person we seek to encourage. Its vision, mission, aim and objective is –

### **Vision**

To attain excellence in the field of education by creating competent scholars with a touch of human values. We are committed to create strong and independent society without inequalities and discrimination, and where everybody enjoys equal opportunities.

### **Mission**

- To accomplish eminence in the academic domain.
- To provide state of art technology and infrastructure.
- To impart skills through efficient training programs.
- To cultivate culture of human values with tradition, discipline and determination.
- To foster democratic and equitable living environment, where all vulnerable people specially underprivileged, women and children have access to education, health, sustainable livelihood opportunities and essential infrastructure services irrespective of their economic and social status.

### **Aim and Objective**

- To work for education, health and women empowerment in the underprivileged communities, especially with children and women
- To serve as a catalyst for social development by fostering collaboration between rural communities and the government for inclusive growth.
- To foster social development by creating awareness, sharing information, and building effective communication channels that bridge the gap between villagers and government institutions, enabling rural communities to access schemes, welfare programs, and developmental initiatives efficiently.

### **Governing Board Members**

- Dr. Balasaheb Shivajirao Pawar – Chairman
- Mrs. Shital Bharat Pawar – Secretary
- Dr. Vaijnath Manikrao Yadav – Member
- Mr. Gaurav Kandalkar – Member
- Member Nominated By AICTE regional office, Mumbai – Member
- Dr. Anil Pawar – Member, Industrialist- from the region nominated by DTE/ state government
- Dr. Santosh Ambadas Payghan – Member
- Dr. Karna B. Khavane – Member
- Mr. Ganesh Mhaske – Member

### 3.3 FACILITIES AT B.S.P. MEDICAL COLLEGE AND HOSPITAL

The B.S.P. Medical College and Hospital, managed by Shiva Trust Aurangabad, is part of an educational network comprising 48 teaching institutions and has been strategically established near Chhatrapati Sambhajinagar to serve a vast catchment area of approximately 500 km towards the south and 300 km towards the east. Its central location offers significant advantages as it lies along a major drainage route for medical patients, positioning it as a critical hub for both healthcare and medical education in the region. The institution is envisioned to evolve into a state-of-the-art super-specialty facility, providing advanced medical education, high-tech diagnostic services, and comprehensive healthcare for urban and rural populations alike.

In alignment with its goal of inclusive rural development, the institution approaches surrounding villages to promote community health awareness and improve access to preventive healthcare. Specialist teams from the college visit rural areas regularly to educate communities about common preventable diseases, conduct immunization drives, provide primary treatments closer to patients' homes, and promote better sanitation practices. The college also conducts sessions to raise awareness about epidemic preparedness and preventive measures, taking learnings from the COVID-19 pandemic and other potential public health emergencies. By aiming to achieve the highest academic and healthcare standards in line with NMC guidelines, NAAC<sup>4</sup> accreditation, and NABH<sup>5</sup> quality norms, the institution strives to position itself among the leading medical colleges in the region.

On-site verification revealed that the hospital and college are progressing rapidly toward operational readiness. Most of the medical equipment has already been installed, quality-checked, and licensed for use. The hospital is equipped with latest medical equipment including, MRI machinery, CT Scan machine, Obstetric OT machine, Obstetrics and Gynecology (OBGY) OT machine, Sonography machine, X-Ray machine, etc. The operating theatres (OTs) have been constructed in a way that enables 20 students to learn simultaneously, enhancing hands-on training. The first-year MBBS admissions have commenced with 150 government-approved seats, and the institution is awaiting its final license for educational operations. As part of patient care preparedness, the hospital has permission for 600 beds, with scalable infrastructure allowing expansion up to 1,000 beds. The facility will serve approximately 605 inpatients (IPD) and 1,200 outpatients (OPD) daily and also maintains additional beds reserved for disaster management and emergency response. The campus is equipped with 3–4 ambulances to support patient transfers and emergency care.

The various departments of treatment include Medicine OPD, Paediatrics OPD, Orthopaedics, Obstetrics & Gynaecology, Ophthalmology, Otorhinolaryngology (ENT), Dermatology (Skin & VD) OPD, Psychiatry OPD, Dental, Radiology and General Surgery OPD.

<sup>4</sup> NAAC – National Assessment and Accreditation Council

<sup>5</sup> NABH – National Accreditation Board for Hospitals & Healthcare Providers

To strengthen its outreach, the institution organizes medical camps in nearby villages, combining healthcare delivery with awareness programs as part of its branding strategy and community engagement. Student and staff logistics are well-supported through pick-up and drop facilities, and staff quarters are under construction to accommodate faculty and medical professionals. While the first year college is almost operational, ongoing construction is expected to continue for the next few months, during which additional academic blocks for second- and third-year programs, as well as staff residences, will be completed. With its growing infrastructure, community outreach initiatives, and a strong focus on quality healthcare and education, B.S.P. Medical College and Hospital is set to become a regional center of excellence, bridging critical healthcare gaps and advancing medical education across underserved areas.

### 3.4 CSR IMPACT MAP

Stage	Description	Project – Specific Details
Input	Resources invested – financial, human, and infrastructural contributions supporting the project	<ul style="list-style-type: none"> <li>₹4.45 Crore CSR Contribution from JKIL</li> <li>Allocation of land, buildings, and facilities by Shiva Trust</li> <li>Procurement of medical equipment, teaching infrastructure, and hospital facilities</li> <li>Faculty recruitment, administrative staff onboarding, and operational support</li> </ul>
Activity	Initiatives and actions carried out using the inputs to achieve project objectives	<ul style="list-style-type: none"> <li>Construction and development of B.S.P. Medical College &amp; Hospital</li> <li>Installation and licensing of medical equipment</li> <li>Establishment of academic infrastructure: lecture halls, labs, libraries, and OTs</li> <li>Medical camps organized for rural health awareness</li> <li>Faculty hiring and training programs to ensure readiness</li> </ul>
Output	Immediate tangible results achieved from project activities	<ul style="list-style-type: none"> <li>150 MBBS seats approved by NMC for first-year admissions</li> <li>Operationalization of lecture halls, labs, ICUs, OPDs, and hostels</li> <li>605 inpatients (IPD) and 1,200 outpatients (OPD) served daily</li> <li>3–4 ambulances deployed for emergency support</li> <li>Medical outreach camps conducted in peripheral villages</li> </ul>
Outcome	Short- to medium-term effects of outputs, improving quality of healthcare and education	<ul style="list-style-type: none"> <li>Enhanced healthcare access for a 500 km south and 300 km east catchment area</li> </ul>

		<ul style="list-style-type: none"> <li>Reduction in patient travel time and improvement in treatment availability</li> <li>Development of high-quality medical education, expanding regional talent capacity</li> <li>Increased employment opportunities for healthcare professionals and support staff</li> </ul>
Impact	Long-term, sustainable changes in the community and region	<ul style="list-style-type: none"> <li>Establishment of a regional center of excellence in healthcare and education</li> <li>Improvement in public health indicators (immunization coverage, disease prevention, maternal and child care)</li> <li>Upliftment of the economically weaker sections through affordable healthcare</li> <li>Strengthening of the medical education ecosystem aligned with NMC, NAAC, and NABH standards</li> <li>Alignment with SDG 3 (Good Health &amp; Well-being) and SDG 4 (Quality Education)</li> </ul>

### 3.5 CSR PROJECT EVALUATION

Criteria	Definition	Assessment	Indicators	Score (1-5)
Relevance	Degree to which the project addresses identified community healthcare needs and CSR policy priorities.	The project focuses on critical healthcare infrastructure in a region with limited medical facilities, aligning with Schedule VII and company CSR policy.	Baseline health data, stakeholder consultations, alignment with government health priorities.	5
Coherence	Consistency with internal CSR strategy and external government/NGO initiatives.	The project complements national health programs and aligns with the company's long-term CSR roadmap for healthcare development.	MoUs with government bodies, partnerships with medical institutions, alignment with similar initiatives.	5
Effectiveness	Achievement of intended outputs and outcomes as per the project plan.	Construction of the medical college and hospital is nearing completion; faculty recruitment and	% completion of infrastructure, student admission numbers, operational	4

		student enrollment processes initiated.	readiness of hospital services.	
Efficiency	Extent to which resources (time, funds, manpower) were utilized optimally for maximum value.	Project execution within budgetary allocations; minor delays observed but within permissible limits compared to sector benchmarks.	Planned vs. actual expenditure, cost benchmarks, adherence to timeline milestones.	4
Impact	Positive long-term changes and benefits created for the target population and region.	Expected to enhance healthcare access for 1 million+ population and generate local employment; measurable impact to be assessed post-operational phase.	Increased healthcare access, local job creation, improved health indicators over time.	4
Sustainability	Likelihood of continued benefits after CSR funding ends.	Operational sustainability ensured through planned revenue from hospital services; MoU signed for academic affiliation; maintenance and governance frameworks in place.	Financial sustainability plan, faculty recruitment, academic tie-ups, maintenance provisions.	5

The rating scale has been defined below –

Score	Performance Level
5	Excellent – Fully meets or exceeds expectations
4	Good – Meets most objectives; minor improvements possible
3	Satisfactory – Partially meets objectives; several gaps identified
2	Needs Improvement – Significant shortfalls exist
1	Poor – Objectives not met

#### ➤ Evaluation Criterion 1: Relevance

Relevance measures the extent to which the project addresses identified community healthcare needs while aligning with the company's CSR policy objectives and Schedule VII of the Companies Act, 2013. The construction of B.S.P. Medical College & Hospital directly responds to the critical healthcare gap in the Aurangabad region, covering a vast catchment area of approximately 500 km to the south and 300 km to the east, which previously lacked an integrated medical education and healthcare facility. The project significantly contributes to improving healthcare access, medical education capacity, and community well-being, aligning closely with JKIL's CSR policy and government priorities under the National Health Mission. The assessment of baseline health indicators,

consultations with community stakeholders, and alignment with state and national healthcare policies further validate the project's relevance and necessity for regional development.

➤ **Evaluation Criterion 2: Coherence**

Coherence assesses the degree to which the project aligns with JKIL's internal CSR strategy while complementing external government initiatives and leveraging collaborations with NGOs and healthcare institutions. The project integrates seamlessly with ongoing national and state healthcare programs such as Ayushman Bharat, the National Health Mission, and various government initiatives supporting medical education expansion. Furthermore, it aligns with JKIL's long-term CSR roadmap focused on healthcare infrastructure and community empowerment. The development of B.S.P. Medical College & Hospital also fosters partnerships with regulatory bodies like the National Medical Commission (NMC) and opens opportunities for tie-ups with leading medical institutions to strengthen academic excellence and healthcare delivery. These synergies ensure that the project is coherent, strategically aligned, and complementary to broader healthcare development goals.

➤ **Evaluation Criterion 3: Effectiveness**

Effectiveness evaluates the extent to which the project has achieved its intended outputs and outcomes relative to its objectives. The construction of B.S.P. Medical College & Hospital is progressing in line with the project plan, with core infrastructure nearing completion. The institution has commenced first-year MBBS admissions with 150 NMC-approved seats, while hospital operations will be partially functional in coming few months, and it has the capacity of serving over 1,300 patients daily. Faculty recruitment, installation of advanced medical equipment, and the expansion of academic blocks are underway to ensure phased readiness for full-scale operations. These developments demonstrate significant progress towards meeting the project's objectives and achieving measurable outcomes, even as further infrastructure and operational enhancements continue.

➤ **Evaluation Criterion 4: Efficiency**

Efficiency measures how optimally the project has utilized its financial, human, and material resources while maintaining quality standards and adhering to timelines. The project has been executed within the approved CSR budget allocation of ₹4.45 crore from JKIL, supplemented by additional investments from Shiva Trust Aurnagabad and others in infrastructure and facilities. While minor delays were observed due to regulatory approvals, overall progress remains aligned with sector benchmarks and planned timelines. Financial deployment has been closely monitored through fund utilization certificates (UCs) and periodic project audits, ensuring transparency and accountability in fund usage. With cost-per-bed and cost-per-student metrics comparable to industry standards, the project demonstrates prudent resource management and effective implementation practices.

#### ➤ **Evaluation Criterion 5: Impact**

Impact measures the long-term positive changes created for the community and region as a result of the project. Upon full operationalization, the hospital is expected to cater to 1,800+ patients daily, providing affordable, high-quality healthcare to underserved populations across the region. The addition of 150 MBBS seats annually will significantly enhance medical education capacity while developing a pipeline of skilled healthcare professionals to meet growing regional demands. Moreover, the project is poised to generate substantial local employment opportunities, benefiting doctors, nurses, faculty members, paramedical staff, and administrative personnel. In addition, the outreach initiatives, including medical camps and community health awareness programs, are expected to improve public health indicators and reduce preventable diseases in rural areas. These outcomes collectively strengthen the project's long-term socio-economic and healthcare impact.

#### ➤ **Evaluation Criterion 5: Sustainability**

Sustainability assesses the project's ability to maintain and scale its benefits beyond the period of CSR funding. The operational model for B.S.P. Medical College & Hospital ensures long-term viability through planned revenue streams generated from hospital services, academic affiliations, and continuing educational programs. Shiva Trust Aurangabad has implemented robust governance mechanisms, regular maintenance frameworks, and equipment upgrade plans to secure uninterrupted service delivery. Strategic tie-ups with reputed medical universities are being finalized to ensure academic quality and continuous regulatory compliance. Further, well-defined faculty recruitment and retention policies ensure institutional stability, while comprehensive infrastructure maintenance provisions strengthen the hospital's capacity to operate effectively in the long term. These measures collectively ensure the project's sustainability and alignment with regional healthcare and education goals.



## SUMMARY OF IMPACT STUDY

The CSR impact assessment conducted for the Medical College & Hospital Project undertaken by J. Kumar Infraprojects Limited demonstrates that the initiative is highly effective and strategically aligned with community needs and company objectives. The project scores an overall rating of 27 out of 30, reflecting excellent performance across key evaluation parameters. It successfully addresses a critical healthcare gap in Chhatrapati Sambhajinagar by establishing modern medical infrastructure and creating opportunities for quality education and employment.

The study highlights that the project is well-integrated with national healthcare priorities and the company's CSR roadmap, ensuring coherence and relevance. Operational execution has been efficient, with progress achieved within budget. Once fully operational, the initiative is expected to benefit over one million people, providing better access to healthcare, improving medical education opportunities, and fostering local economic growth.

Sustainability mechanisms, including revenue generation models, academic affiliations, and structured maintenance plans, are firmly in place, ensuring long-term benefits even beyond the CSR funding period. Overall, the project sets a benchmark for impactful CSR initiatives, aligning with multiple UN Sustainable Development Goals (SDGs).

## DISCLAIMER AND LIMITATIONS

This CSR Impact Assessment Report has been prepared exclusively for evaluating the outcomes of the CSR-funded project undertaken for the development of B.S.P. Medical College & Hospital, Chhatrapati Sambhajinagar. The findings, analyses, and recommendations are based on information provided by the implementing agency, project stakeholders, beneficiaries, and relevant government sources, combined with field surveys, site visits, and secondary research.

While every effort has been made to ensure accuracy and completeness, the assessment relies on data shared by third parties. The authors assume no responsibility for errors, omissions, or misrepresentations arising from these sources. This report is intended solely for CSR reporting and should not be reproduced, circulated, or used for any other purpose without prior written consent.

The findings are based on available data, limited field surveys, and stakeholder responses. Data inaccuracies may arise due to respondent misunderstandings, social influences, or time constraints. As this is not a pre- and post-intervention study, it relies significantly on secondary data and inferential analysis, and certain outcomes observed in the community may also be influenced by other ongoing government or non-government initiatives.

Since the project is partially operational, several intended impacts — such as improvements in public health, medical education quality, and long-term community welfare — will only be measurable after the hospital becomes fully functional. External factors such as policy changes, socio-economic conditions, and environmental factors may also affect the project's outcomes and sustainability.

This report does not constitute a financial audit, statutory certification, or legal opinion. The conclusions and recommendations reflect an independent assessment of the project's relevance, coherence, effectiveness, efficiency, impact, and sustainability within the scope of the CSR contribution. Any reliance on this report by third parties is at their own discretion and risk, and the assessment team shall not be held liable for any losses, damages, or misinterpretations arising from its use.

## GALLERY

### On-site photos of B. S. P. Medical College & Hospital



Main Hospital Building



Campus of College & Hospital



View of the College & Hospital



Emergency Department



OPD Building under construction



Meeting with Accounts head



Meeting with the Dean



Dean's Office and Faculty Members



Departments in Hospital



Discussion with Faculty Members



Pathology Lab 1



Pathology Lab 2



General Ward



NICU Room



Obstetrics & Gynaecology Ward



ICU



Post Op Recovery Room



Female Medicine Ward



Sonography Machine



CT Scan



X-Ray Machine



Waiting Area



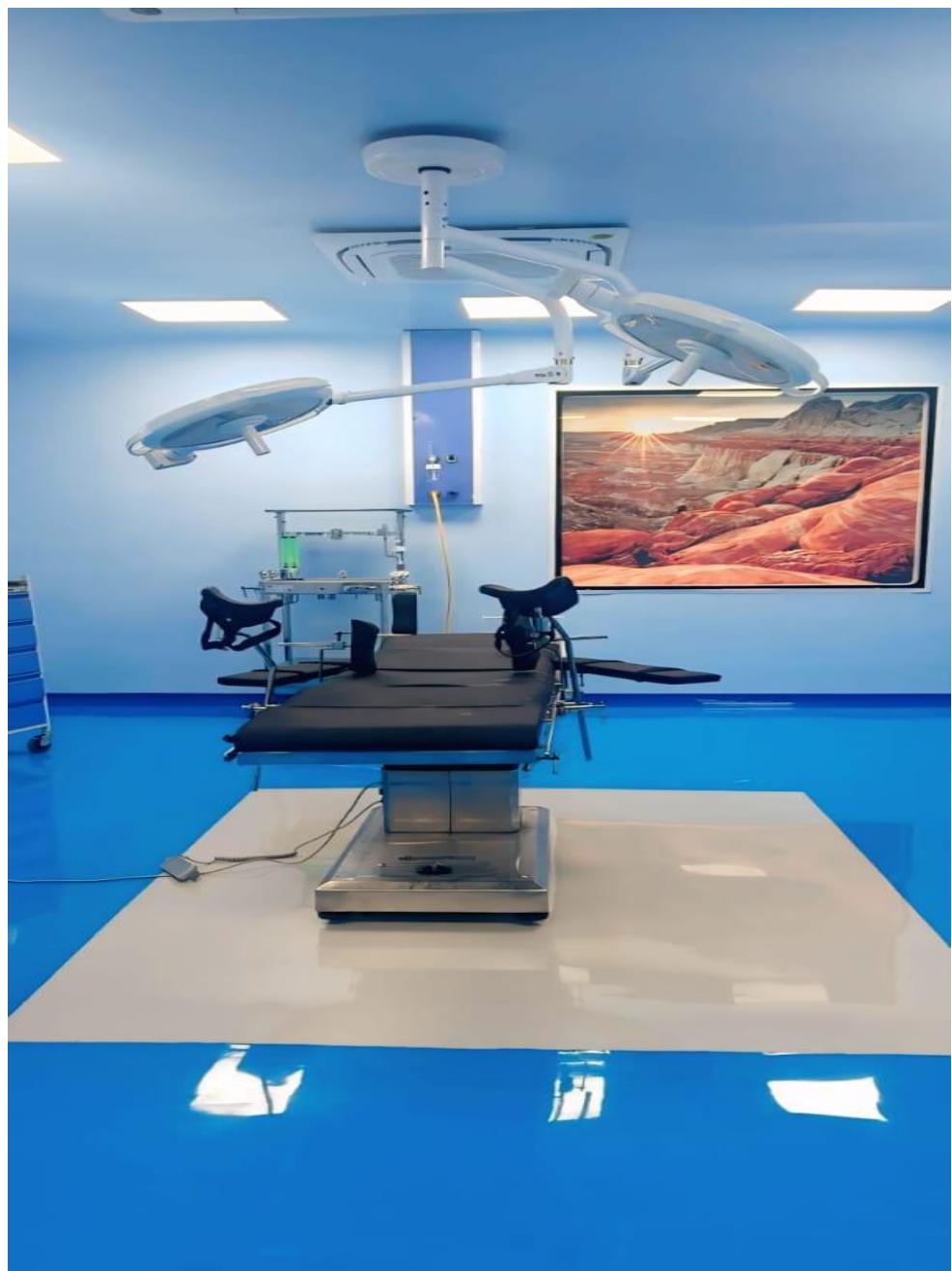
OBGY OT



OT 2



General Surgery OT



Orthopaedic Surgery



Free Medical Camp at school



Free Medical Camp at school



### Free Medical Camp



### Free Medical Camp



Free Medical Camp