



On-Line Group Management Process Support (Classic Reprint)

By Tony E Gear

Forgotten Books, United States, 2015. Paperback. Book Condition: New. 229 x 152 mm. Language: English . Brand New Book ***** Print on Demand *****.Excerpt from On-Line Group Management Process Support When alternatives have been debated by a group, and all the members accept that in the circumstances a particular solution represents the best choice, it is said that a consensus has emerged from the meeting. In situations in which participants in the decision-process do not agree on personal preferences, they may still be able to agree on specific actions or policies. Minkes [35] proposes that good decision here means precisely that it is capable of securing consensus. But, of course, not all consensus decisions are good in terms of other criteria such as survival, for example. This argument is based on pragmatism in decision-making. In management terms, the most important test is that everyone is prepared to act as though it was their preferred solution. Adair [1]. Accepting this view, true consensus may only emerge if sufficient and appropriate communication has taken place within the group. However, the nub of the problem is that thorough debate can be very time-consuming and hard to achieve in complex situations. People come into...



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