

# Corporate Finance [Do not distribute beyond Cowell Fund]

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## 1 Introduction to Capital Markets

### Corporate Investment and Finance Decisions

- Corporations pay for real assets by selling claims called financial assets or securities; securities are traded
- Capital budgeting or capital expenditure (CAPEX) is the determination of how to invest capital
- Capital structure decisions refer to the choice between debt and equity financing
- Types of corporations
  - Sole proprietorship
  - Partnership and limited partnership (LP)
  - Limited liability company (LLC); includes professional limited liability company (PLLC)
  - C Corporation
    - \* The CEO's goal is shareholder value (often share price) maximization
    - \* One or more people
    - \* Corporate tax
  - S Corporation
    - \* One or more people, but no more than 100, and all must be U.S. citizens
    - \* Personal tax
  - B Corporation
    - \* The CEO adheres to the interest of stakeholders—customers, workers, suppliers, communities, investors, and the environment—via the triple bottom line approach (profit, people, planet)
    - \* Corporate tax
  - Nonprofit
    - \* One or more people
    - \* Tax-exempt, but corporate profits can't be distributed
- Advantages of a corporation
  - Separation of ownership and management

### The Financial Manager

- Financial Markets
  1. Cash raised by investors
  2. Cash invested in firm

3. Cash generated by firm's operations
  4. Cash reinvested in firm
  5. Cash returned to investors
- The financial manager's goal: value maximization by maximizing the honest share price
  - Principal-agent problem: loss of value due to misaligned goals of the agent (financial manager) and principal (shareholder) known as agency costs

#### Present and Future Value

- Present value (PV): value today of future cash flow;  $PV = \frac{C_t}{(1+r)^t}$
- Future value (FV): value in the future of current cash flow
- Discount rate: interest rate used to compute present value of future cash flow
- Discount factor (DF): present value of a \$1 future payment  $DF = \frac{1}{(1+r)^t}$

#### Net Present Value

- $NPV = PV - \text{Investment} = \text{net sum of cash flows}$
- We choose the investment decision that results in positive net present value

#### Rate of Return

- $\text{Return} = \frac{\text{profit}}{\text{investment}}$
- We choose the investment decision with a rate of return higher than the opportunity cost of capital

#### Discounted Cash Flow (DCF) Formula for Multiple Cash Flows:

$$PV = \sum_{t=1}^T \frac{C_t}{(1+r)^t}$$

$$NPV = C_0 + PV = C_0 + \sum_{t=1}^T \frac{C_t}{(1+r)^t}$$

#### How to Value Perpetuities:

$$\text{Return} = \frac{\text{cash flow}}{\text{present value}}$$

$$r = \frac{C}{PV}$$

$$PV = \frac{C}{r}$$

#### How to Value Annuities (an asset that pays a fixed sum each year for a specified number of years):

$$\text{Present value of t-year annuity} = C \left[ \frac{1}{r} - \frac{1}{r(1+r)^t} \right]$$

Annuity due (a level stream of payments starting immediately) = ordinary annuity \* (1 + r)

$$PV \text{ of growing annuity} = C * \frac{1}{r-g} \left[ 1 - \frac{(1+g)^t}{(1+r)^t} \right]$$

#### Inflation

$$1 + \text{real interest rate} = \frac{1 + \text{nominal interest rate}}{1 + \text{inflation rate}}$$

$$\text{real interest rate} \approx \text{nominal interest rate} - \text{inflation rate}$$

#### Arbitrage

- Taking advantage of price differences in different markets for comparable goods; often short-lived as investors exploit opportunities and drive markets back to equilibrium
- Implications of no arbitrage: all securities are priced with the same discount factor, and securities with identical cash flows should be traded at the same price

## Stocks

- Common stock: ownership shares in a publicly held corporation
- Dividend: periodic cash distribution from the firm to the shareholders
- Earnings: total revenue minus total cost
- Book value: net worth of the firm according to the balance sheet = total assets - total liabilities
- Market value: present value of future distributions

## Valuing Common Stocks

- Expected return: percentage yield that an investor forecasts from a specific investment over a set period of time

$$\begin{aligned}\text{Expected return} = r &= \frac{\text{Div}_1 + P_1 - P_0}{P_0} \\ &= \text{Dividend Yield} + \text{Capital Appreciation}\end{aligned}$$

- Dividend Discount Model: today's stock price equals the present value of all future discounts

$$P_0 = \sum_{t=1}^{\infty} \frac{\text{Div}_t}{(1+r)^t}$$

- Perpetuity: assumes no growth

$$\text{Perpetuity} = \frac{\text{Div}_t}{r} = \frac{\text{EPS}_1}{r}$$

- Growing Perpetuities: perpetuities that grow at a constant rate forever

$$PV = \sum_{t=1}^T \frac{C_t(1+g)^{t-1}}{(1+r)^t} = \frac{C_1}{r-g}$$

- Constant/Gordon Growth Model: dividend discount model where dividends grow at a constant rate

$$\text{Div}_t = \text{Div}_1 * (1+g)^{t-1}$$

- Expected return for constant growth

$$r = \text{Dividend Yield} + \text{Annual Growth Rate} = \frac{\text{Div}_1}{P_0} + g$$

- Return Measurements

$$\text{Dividend Yield} = \frac{\text{Div}_1}{P_0}$$

$$\text{Return on Equity (ROE)} = \frac{\text{Net Income}}{\text{Average Shareholders' Equity}}$$

- Payout ratio: fraction of earnings paid out as dividends
- Plowback ratio: fraction of earnings retained by the firm

## 2 Bonds

### Bonds

- Issuers: governments, municipalities, companies
- Contrary to the stock, bond holders do not own a company; they lend to a company
- Bond holders have priority over equity investors in case of a bankruptcy; equity investors are the residual claimants
- Order of priority during bankruptcy: secured debt, administrative claims, priority unsecured debt, general unsecured debt, equity holders (preferred stock then common stock)
- Bond holders receive interest payments called coupons each period until maturity and receive the principal at maturity
- Stream of cash flows is as follows: year 1 is C, year 2 is C, ..., year T is P + C
- Coupon yield =  $\frac{C}{P}$
- What defines a bond:
  - Face value (principal), coupon (frequency, rate), maturity
- US Treasury Bonds have a face value of \$1,000 and pay interest semi-annually
- Treasury bills mature in less than a year; notes mature in 10 years or less; bonds mature in over 10 years

### Zero Coupon Bonds

- A zero-coupon bond, or a zero, maturing at time T is a bond that pays its face value at that time and no coupons prior
- Stream of cash flows: year 1 is 0, Year 2 is 0, ..., Year T is P
- Popular zero-coupon bonds are Treasury strips
- The fair value of a t-period zero is:

$$d_t = \frac{C_t}{(1 + r_t)^t}$$

### Other Types of Bonds

- Floating rate bonds: bonds with a coupon rate that varies (often, it floats over the market interest rate like LIBOR or the US T-bill rate) and is reset on a pre-specified basis like every 3 months
- Index-linked bonds: coupons and principal grow in line with inflation; they are considered real, risk-free securities

### Bonds with Option Features

- Callable bonds: can be repaid early; early repayment might be restricted to a specified date (European) or allowed any time prior to maturity (American)
- Puttable bonds: the redemption date is under the control of the holder (i.e., the opposite of callable bonds)
- Convertible bonds: corporations sometimes issue debt which can be converted into a share in the firm's equity

### Default Risk and Bond Rating

- A bond obliges a borrower to repay nominal cash flows at specified dates; however, the borrower may be unable to meet obligations (default)
- If agent A is more likely to default than agent B, one would charge a higher rate of interest for agent A, reflecting a higher default risk premium

### Bond Ratings

	Moody's	S&P's & Fitch
Investment Grade		
	Aaa	AAA
	Aa	AA
	A	A
	Baa	BBB
Junk Bonds		
	Ba	BB
	B	B
	Caa	CCC
	Ca	CC
	C	C

### Valuing a Bond

$$PV = \sum_{t=1}^T \frac{C_t}{(1+r)^t}$$

### Yield to Maturity

- YTM is an implicit, constant interest rate based on future cash flows and current price of a bond that makes the present value of future cash flows equal to current price
- Given a bond price, we let price equal PV equal to the bond valuation equation below and solve for y; y = YTM

$$\text{Price} = \sum_{t=1}^T \frac{C_t}{(1+y)^t}$$

- Par: market price = face value; YTM = coupon rate
- Discount: market price < face value; YTM > coupon rate; capital appreciation
- Premium: market price > face value; YTM < coupon rate; capital loss
- Yield is analogous to internal rate of return (IRR) and can be computed using the IRR function in Excel (=IRR(C<sub>0</sub>, [C<sub>1</sub>, ..., C<sub>t</sub>]))

### Forward Rates

- The forward rate is the future one-period interest rate that is implied by the comparison of two zero-coupon bonds
- If we have a k-year zero and a (k-1)-year zero followed by a one-year zero at a predetermined rate, payoff(i) = (1 + y<sub>k</sub>)<sup>k</sup>, payoff(ii) = (1 + y<sub>k-1</sub>)<sup>k-1</sup>(1 + f<sub>t+k</sub>), and the forward rate from t+2 to t+3 is (1 + f<sub>t+k</sub>) =  $\frac{(1+y_k)^k}{(1+y_{k-1})^{k-1}}$

### Yield Curve (Term Structure)

- Spot rate: the actual interest rate for a given period as of today (YTM on zeros)
- Forward rate: the interest rate, set today, on a loan made in the future at a fixed time, implied by two spot rates
- Future rate: the spot rate in the future, which is unknown
- What can we learn from the yield curve?

- The following interpretations are according to the EH; the LPH says the slope is always positive, and the MSH says that we cannot infer much from the curve
- Upward sloping: future short rates are expected to increase according
- Downward sloping: future short rates are expected to decrease
- Flat: future short rates are expected to remain constant
- What explains the shape of the yield curve?
  - The expectations hypothesis: investors are risk neutral
    - \* Strategy 1 invest in a k-period zero:  $(1 + y_k)^k$  - this is equivalent to investing in the zero
    - \* Strategy 2 invest at the short rate in period t, then at the short rate in period t+1, t+2, ..., t+k:  $(1 + r_t) \dots (1 + r_{t+k})$  - this equivalent to investing in the short rate
    - \* When risk neutral, investing in the short rate is the same as just investing in the zero over a long period of time; forward rates are equal to expected future short rates
    - \* We can infer market expectations of future interest rates from the observed yield curve
  - The liquidity preference hypothesis: investors are risk-averse and prefer liquid cash because of flexibility and the ability to meet financial obligations
    - \* When faced with two identical investments, the investor will choose the short-term zero because he prefers liquid cash; this results in forward rates' liquidity premium; they are more expensive than future short rates
    - \* Upward-sloping yield curve
  - Market segmentation hypothesis
    - \* Long- and short-term bonds are traded in distinct, separated markets with their own equilibrium; therefore, there is no relation between the forward rate and the future short rate
    - \* Yield curve unrelated to short and long-term expectations/rates

Duration: the elasticity of price with respect to changes in yields; the % change in price associated with a 1% change in yield

$$\begin{aligned}
 \text{Macaulay D} &= \sum_{j=1}^N \frac{\text{PV of cash flow } j}{\text{PV of all cash flows}} * j \\
 &= \sum_{j=1}^N \frac{\text{PV of cash flow } j}{\text{PV of all cash flows}} * \text{Duration of cash flow } j \\
 &= \frac{B_1}{B_1 + B_2} D_1 + \frac{B_2}{B_1 + B_2} D_2 \\
 \text{Modified Duration} &= D^* = \frac{D}{1+y} \\
 \frac{B_{\text{new}} - B}{B} &\approx -D^* * \text{change in } r
 \end{aligned}$$

- Macaulay Duration is the value-weighted average of the payment time of individual cash flows
- The weights are the proportion of the total value of the bond that is accounted for by each payment

Immunization

- A method to shield wealth from interest rate fluctuations; the goal is to set modified duration ( $D^*$ ) to 0
- Company assets usually have longer durations than liabilities
- Net Worth Duration =  $\frac{A}{A-L} D_A - \frac{L}{A-L} D_L$
- One can set modified duration to zero by converting cash into securities with longer durations like zero coupon treasury notes

$$\text{Amount to exchange} = \frac{\Delta \text{Portfolio duration} * \text{Portfolio value}}{\Delta \text{Asset duration}}$$

### 3 Risk

#### Attitude Towards Risk

- Risk averse; investors are usually risk averse  $\rightarrow$  stock prices adjust to offer a premium for holding risky stocks
- Risk neutral
- Risk loving

#### Basic Statistical Measures

$$\text{Expected (Mean) Return} = E(R) = \sum_{s=1}^S R_s \rho_s$$

$$\text{Sample Average} = \overline{E}[R] = \overline{R} = \frac{1}{T} \sum_{t=1}^T R_t$$

$$\text{Population Variance} = \text{Var}(R) = E[R - E(R)]^2 = \sum_{s=1}^S [R_s - E(R)]^2 \rho_s$$

$$\text{Sample Variance} = \frac{1}{T-1} \sum_{t=1}^T (R_t - \bar{r})^2$$

$$\text{Standard Deviation} = \text{Std}(R) = \sqrt{\text{Var}(R)}$$

$$\text{Covariance} = \text{Cov}(R_i, R_j) = E[R_i - E(R_i)R_j - E(R_j)] = \sum_{s=1}^S [R_{is} - E(R_i)R_{js} - E(R_j)]\rho_s$$

$$\text{Sample Covariance} = \overline{\text{Cov}}(R_i, R_j) = \frac{1}{T-1} \sum_{t=1}^T (R_{it} - \bar{r}_i)(R_{jt} - \bar{r}_j)$$

$$\text{Correlation} = \frac{\text{Cov}(R_i, R_j)}{\text{Std}(R_i)\text{Std}(R_j)}$$

Notes on Covariance:

$$\text{cov}(Z, W) = \text{cov}(W, Z)$$

$$\text{cov}(Z, Z) = \text{var}[Z]$$

$$\text{var}[aZ] = a^2 \text{var}[Z]$$

$$\text{cov}(aZ, bW) = ab \text{cov}(Z, W)$$

$$\text{cov}(Z_1 + Z_2, W) = \text{cov}(Z_1, W) + \text{cov}(Z_2, W)$$

Portfolio Risk (assume  $x_1$  and  $x_2$  are portfolio weights):

$$E(x_1 r_1 + x_2 r_2) = x_1 E(r_1) + x_2 E(r_2)$$

$$\text{Var}(x_1 r_1 + x_2 r_2) = x_1^2 \text{Var}(r_1) + x_2^2 \text{Var}(r_2) + 2x_1 x_2 \text{Cov}(r_1, r_2)$$

- Positive covariance: stock returns move together  $\rightarrow$  greater risk/volatility/variance
- Negative covariance: stock returns move against one another  $\rightarrow$  less risk/volatility/variance

#### Diversification

- Portfolio risk/standard deviation decreases as the number of securities increases; i.e., unique risk decreases

- However, market risk is always prevalent; the goal is for portfolio risk to asymptotically approach market risk
- Diversification: strategy to reduce risk by spreading the portfolio across many investments
- Unique risk (a.k.a. diversifiable risk): risk factors affecting only a specified firm
- Market risk (a.k.a. systematic risk): economy-wide sources of risk that affect the overall stock market

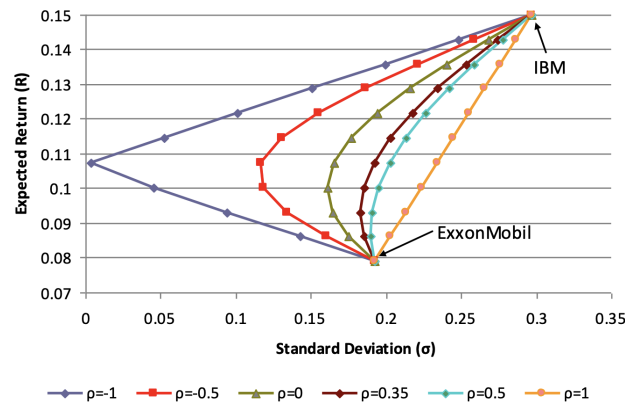
Risk of a Share (Variance) = Market Risk of the Share + Specific Risk of the Share

Risk of a Portfolio = Market Risk of the Portfolio + Specific Risk of the Portfolio

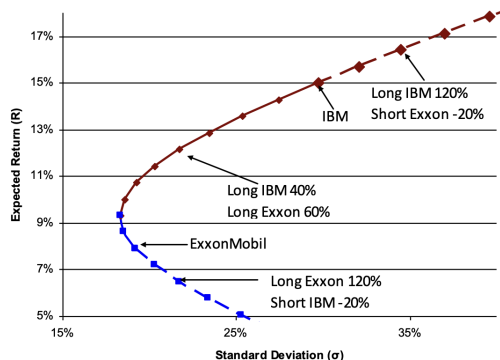
#### Markowitz Portfolio Theory

- Assumes that investors only care about (higher) expected returns and (lower) standard deviations; i.e., they hold Mean-Variance Efficient Portfolios
- Combining stocks into portfolios reduces standard deviation, holding the expected return constant

#### The Efficient frontier

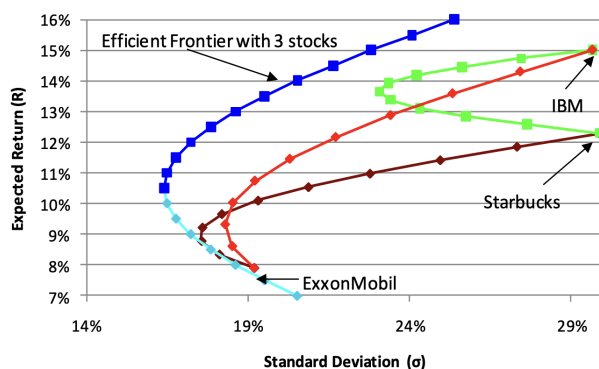


- Efficient frontier: the upward sloping part of the portfolio frontier, which offers the highest expected returns given risk
- Note how the efficient frontier varies with correlation; this implies that lower correlations allow for more efficient portfolios; when  $\rho = -1$ , we can achieve a riskless portfolio
- Short-selling (the short position): selling and rebuying borrowed stocks in the hope that they will decrease in value; this carries a negative portfolio weight  $w < 0$
- The long position: a positive investment in a security with  $w > 0$
- See below how short-selling expands the efficient frontier





- See below for the efficient frontier with more than two stocks

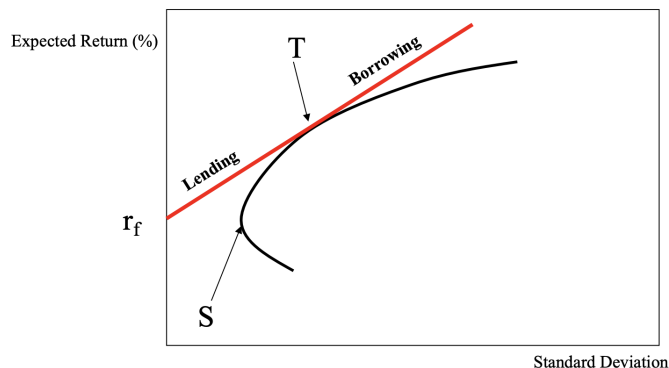


- Two features of efficient frontiers:
  1. A linear combination of two efficient portfolios is efficient
  2. Portfolios on the N-stock efficient frontier dominate the portfolios on 2-, 3-, N-1 stock frontiers

$$E(R) = (1 - x)$$

#### Efficient Frontier with Risk Free Asset

- Suppose that one can lend or borrow money at some risk free rate  $r_f$ ; one can achieve any combination along the security market line (a.k.a. the capital market line or CML) connecting Treasury bills and the market portfolio in the graph below; the point T is the point of tangency and the optimal point along the efficient frontier, in which one should invest (but not necessarily all their money, depending on risk aversion)



- The borrowing portion of the line indicates "buying on margin," borrowing money (such as from a risk free asset like a T-bill) to invest in the market (key terms: leverage, margin call)
- The Sharpe ratio is the highest ratio of risk to standard deviation that gives the slope of that line; we want to maximize the Sharpe Ratio

$$\text{Sharpe ratio} = \frac{\text{Risk premium}}{\text{standard deviation}} = \frac{r - r_f}{\sigma} = \frac{E(r) - E(r_f)}{\sigma}$$

- Furthermore, we have the following where  $TP$  is the tangent portfolio:

$$\begin{aligned} E(R_{r_f+TP}) &= \text{Expected return of a portfolio combination of } r_f \text{ and TP} \\ &= \text{risk free rate} + \text{expected risk premium} = r_f + xE(R_{TP} - r_f) \end{aligned}$$

- From the above, we have the following:

$$SD(R_{r_f+TP}) = xSD(R_{TP})$$

## 4 The Capital Asset Pricing Model (CAPM)

### Assumptions

- There are N stocks and one riskless asset in the economy
- Each investor holds a mean-variance efficient portfolio
- Investors have a one-period horizon
- Investors have the same beliefs
- Market clears (i.e., demand = supply)
- All investors hold some combination of the tangent portfolio and the risk free asset; therefore, demand for risky assets is represented by the tangency portfolio

### CAPM

- Suppose there are N stocks in the economy, and stock i has market capitalization (number of shares \* price)  $V_i$ ; the proportion of wealth allocated to asset i (a.k.a. the weight) is below:

$$w_i^M = \frac{V_i}{V_1 + \dots + V_N}$$

- Furthermore, the market portfolio can be estimated by a value-weighted index of all stocks traded in the market
- Supply of all risky assets is the market portfolio; at market clearing, the market portfolio is the tangency portfolio

### Deriving CAPM

- Because the market portfolio is equivalent to the tangency portfolio, we find that the variance-adjusted risk premiums of all stocks are equal

$$\frac{E(r_A) - r_f}{Cov(r_A, r_M)} = \frac{E(r_M) - r_f}{Var(r_M)}$$

- This gives us the following security market line:

$$E(r_A) = r_f + \frac{Cov(r_A, r_M)}{Var(r_M)(E(r_M) - r_f)} = r_f + \beta_A(E(r_M) - r_f)$$

$$E(r_A) = r_f + \beta_A(E(r_M) - r_f)$$

- This implies that a market that has a higher covariance (is correlated more with the market) has a higher risk premium; a higher  $\beta$  implies higher covariance and higher returns
- $\beta = 0 \rightarrow E[r_j] = r_f$  as the asset does not contribute to the riskiness of an efficient portfolio
- $\beta > 0 \rightarrow E[r_j] > r_f$  as the asset decreases the riskiness of an efficient portfolio; investors require a risk premium
- $\beta < 0 \rightarrow E[r_j] < r_f$  as the asset decreases the riskiness of an efficient portfolio; the asset is valuable, and investors will buy it even if the expected return is lower than the risk free rate

### Beta

- $\beta$  represents a stock's sensitivity to overall movements in the market;  $\beta = 1.1$  implies that the stock experiences more pronounced changes in price compared with the market (it is procyclical);  $\beta = 1$  is the market sensitivity and can be represented by the S&P500

- We calculate  $\beta$  as the linear regression between the rate of return of a stock and the rate of return of the market
- Estimate expected returns for:
  - Project evaluation and selection
  - Benchmark to evaluate investment strategies (risk adjustment)
  - Evaluate performance of money managers

$$E(r_A) = r_f + \beta_A(E(r_M) - r_f + \alpha_i)$$

$$\alpha_i = E(r_A) - r_f - \beta_A(E(r_M) - r_f)$$

- if  $\alpha_i > 0$ , the money manager is outperforming the market

#### Empirical Evidence on the CAPM

- High beta stocks have lower returns than predicted by the CAPM
- Low beta stocks have higher returns than predicted by the CAPM
- Estimation error in betas (noise) may explain part of this problem
- The Roll critique: we use a proxy for the market return rate; the market should include bonds, real estate, human capital, etc.; the real market portfolio is unobservable, and the CAPM cannot be tested
- We can try to improve the CAPM by:
  - Accounting for market frictions that limit borrowing, lending, and short selling
  - Accounting for consumption (Consumption CAPM); we consume more than stocks
  - Accounting for multiple periods (Intertemporal CAPM)
  - Accounting for additional sources of risk (Arbitrage Pricing Theory or APT)
  - Multifactor pricing models: e.g.,  $r = r_f + \beta_{market} * (r_M - r_f) + \beta_{SMB} * r_{SMB} + \beta_{SML} * r_{HML}$ 
    - \* Farma-French three-factor model: considered market risk, size, and value;
      - Size: small minus big factor that small companies tend to outperform larger companies in terms of stock returns
      - Value: value stocks (stocks with low prices relative to book value) tend to outperform growth stocks (stocks with high prices relative to book value)

## 5 Market Efficiency

#### Efficient Market Hypothesis (EMH)

- An efficient market is one where prices always "fully reflect" available information (Fama) or one where no investor can make economic profits by trading on the basis of a given (public) information set (Malkiel)
- Underlying assumptions
  - Random Walk Theory: stock prices are random and unpredictable
  - Arbitrageurs (investors) have the capital and risk appetite to act on currently available information; they instantaneously eliminate predictable trends in stock prices
- Tests of EMH:
  - Unable to achieve abnormal returns (average returns that cannot be explained by risk factors)

- Events studies: gauge effect of earnings/takeover announcements by estimating:

$$\text{Abnormal stock return} = \text{actual stock return} - \text{expected stock return}$$

$$\alpha = r - \beta(r_M)$$

### Three Forms of Market Efficiency

- Weak form efficiency: market prices reflect all information on the history of stock prices → technical analysis (see below) is unprofitable
  - Chartism: look at a portion of a graph and analyze a particular portion via head and shoulders (HAS) approach
  - Moving average: calculate average price and buy when short-term moving average crosses above long-term moving average; sell when it crosses below
- Semistrong form efficiency: market prices reflect all publicly available information → fundamental analysis (analyzing financial statements, company performances, economic factors, etc.) is unprofitable; evidence for this: M&A and mutual funds
- Strong form efficiency: market prices reflect all information, both public and private → insider trading is unprofitable

### Sources of M&A Value

- Economies of scale and scope
- Vertical integration
- Expertise
- Greater market power
- Efficiency gains
- Increase leverage and interest tax shield
- The above synergies are the most common justification the bidders give for the premium they pay for the target company

### Behavioral Finance

- Provides explanations for market inefficiencies: psychological/social biases, limits to arbitrage due to market frictions, limited arbitrage capital/risk capacity

### Challenges to the Efficient Market Hypothesis

- Intermediate-term stock price momentum: stocks that performed well in the past n (3-12) months tend to perform well in the following months
- Long-term stock price reversal: things that performed well in the past n (3-5) years tend to perform poorly in the following years
- Short-term stock price reversal: stocks that performed well in the past n (1-4) weeks tend to perform poorly in the following weeks
- Earnings announcement puzzle: stock prices don't increase/decrease as much as they should when earnings surprises are announced
- Twin-stock (-share) puzzle: Shell and Royal Dutch merged, but the stock price did not reflect the share of earnings; also Unilever in Netherlands vs. UK
- Bubbles: Dutch tulip in 17th century, railroad, real estate 2004-2008, dot com, Chinese stock market 2014-2015
- Limits to arbitrage: implementation costs (short-sell constraints result in limited capital), noise trader risk (traders act irrationally, resulting in mispricing in the short-run)

## 6 Futures and Options

### Risk Management (Hedging)

- How firms choose their risk profile Consider a firm whose stock returns are

$$r_t = \alpha + \beta_1 F_{1t} + \dots + \beta_n F_{nt} + \epsilon_t$$

- $F$ s are macro risk factors that are non-diversible; a firm can hedge to offset this position
- Firm-specific risk ( $\epsilon_t$ ) is diversifiable
- Risks to a business: financial distress, interest rate risk, variable costs, currency fluctuations, weather changes
- If a firm deviates from the Modigliani-Miller Theorem (a.k.a. M&M; the value of a firm is independent of capital structure when no financial frictions are present; financing, whether through debt or equity, doesn't affect a firm's market value), a firm can use derivatives (forwards, futures, options, swaps) to hedge risk

### Forward Contracts

- Spot contract: a contract for the immediate sale and delivery of an asset
- Forward contract: a contract for the delivery of an asset or commodity at a predetermined price on a predetermined future date
- Going long: commit to buying the asset
- Going short: commit to selling the asset
- Cash settlement: settling the financial contract without exchanging goods (can sell/buy in the market and repay difference)

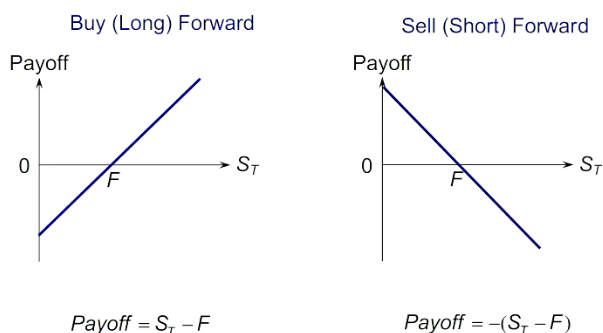
### Futures Contracts

- Standardized, over-the-counter (OTC) "forward contracts"
- Eliminate counterparty risk as they are traded on exchanges (e.g., CME) and are standardized (clearing house is insured)
- Have margin requirement (collateral required in margin account; margin call if there is not enough money in the margin account) and are marked-to-market (MTM; recorded value is continuously adjusted to reflect market value; settled daily  $\rightarrow$  daily cash flow)

### Valuing Forwards

$$\text{Buyer's gain at maturity} = \text{price at maturity} - \text{forward price} = S_T - F$$

$$\text{Seller's gain} = -(S_T - F)$$



- The value of a forward on a non-dividend-paying stock where  $r_{t,T}$  is the spot rate between years  $t$  and  $T$ , while  $F$  is the forward price at time 0:

$$V_t = S_t - \frac{F}{(1 + r_{t,T})^{T-t}}$$

- Forwards on dividend-paying stocks

$$V = (S - PV(Div)) - \frac{F}{(1 + r_T)^T}$$

- Forwards on commodities

$$F = (S - PV(\text{benefits}) + PV(\text{storage cost})) * (1 + r)$$

$$\text{Convenience yield} = \frac{B}{S} = \frac{\text{benefits}}{\text{price}}$$

$$\text{Net convenience yield} = \frac{(B - C)}{S} = \frac{\text{benefit} - \text{cost}}{\text{price}}$$

## Options

- Option: the right to buy or sell a security at a specified price on or before a specified date
- Call option: the right to buy a security at a specified price on or before a specified date
  - Exercise when  $S_T > K$ ; "in the money"
  - Do not exercise when  $S_T < K$ ; "out of the money"
  - $C = \max(0, S_T - K)$
- Put option: the right to sell a security at a specified price on or before a specified date
  - Exercise when  $K > S_T$ ;
  - Do not exercise when  $K < S_T$
  - Payoff =  $\max(0, K - S_T) - \text{Cost}$
- American option: can be exercised at any time prior to and on the expiration date
- European option: can only be exercised on the expiration date
- Strike price: predetermined price
- Notation:  $S$  - current price,  $C$  - call option price,  $P$  - put option price,  $K$  - strike price,  $T$  - maturity (expiration date)
- Put-Call Parity:

$$C - P = S - \frac{K}{(1 + r)^T}$$

- Binomial Model for Pricing Options

$$C = \frac{qC_{upstate} + (1 - q)C_{downstate}}{(1 + r)}$$

- $q$  is the risk neutral probability of the up state

$$q = \frac{1 + r - d}{u - d}$$

## 7 Capital Budgeting: NPV and Real Options

Disadvantages of NPV

- Cash flows are difficult to estimate
- The discount rate is difficult to estimate
- Does not reflect the capital structure of a firm (debt and equity financing)
- Ignores interaction (like economies of scope)
- Ignores management discretion

Addressing these Disadvantages

- Taking in the capital structure via return on assets, we have the weighted average cost of capital (the new discount rate) where  $V = D + E$ :

$$R_A = \frac{D}{V}R_D + \frac{E}{V}R_E$$

Beta of assets:

$$\beta_A = \frac{E}{D+E}\beta_E + \frac{D}{D+E}\beta_D$$

- After unlevering betas of comparison firms, we have the discount rate where  $r_A$  represents the cost of capital:

$$r_A = r_f + \beta_A(E(r_M - r_f))$$

- Note that we also have the following:

$$r_E = r_f + \beta_E(E(r_M - r_f))$$

$$r_D = r_f + \beta_D(E(r_M - r_f))$$

- This still needs to be supplemented with the real assets approach

Sources of Positive NPV (Sources of Competitive Advantages)

- Barriers to entry
- Economies of scale
- Economies of scope

Advantages of NPV

- Uses all cash flows
- Discounts them at the appropriate discount rate
- Respects value additivity
- There is an arbitrage argument that justifies NPV for riskless cash flows

”Embedded” Options

- Managers know that the adoption of any project allows future discretion (e.g., to cancel, downsize, or expand a project)
- Subsequent opportunities will only be pursued if they prove to be valuable
- There is no obligation to do these if unprofitable, but the right to do them if profitable

## Real (A.K.A. Strategic) Options

- Future discretion to make profit-enhancing decisions
- Evaluated in the same way as financial options

## Valuation Methods

- Tracking Portfolio Approach

$$PV = \frac{F_1 Q_1 - K_1}{(1 + r_1)} + \frac{F_2 Q_2 - K_2}{(1 + r_2)^2}$$

- Where F is the forward price, Q is quantity, and K is cost
- The cash flows and discount rates are now riskless

# 8 The Irrelevance of Capital Structure

## Modigliani-Miller Proposition I

- Firm's total cash flow to debt and equity holders is not affected by financing choices
- No taxes; no transaction costs; no bankruptcy costs; no arbitrage opportunities (we like only the assumption of no arbitrage)
- Then, total market value of the firm is not affected by financing choices
- However, if one of these assumptions is violated, then the proposition is not true
- Proof by (absence of) arbitrage
  - Consider two firms U and L, identical except U is equity financed and L is leveraged (has debt D); they produce cash flows X
  - $V_U = E_U$
  - $V_L = D + E_L$
  - $V_U > V_L$
  - Earn arbitrage profit by buying outstanding debt and equity of L and short sell U
  - A reverse argument applies if  $V_U < V_L$
  - Sell  $\alpha$  of  $E_L$  and D; payoff =  $\alpha E_L$  and  $\alpha D$ ; Buy  $\alpha(\frac{V_L}{V_U})$  of  $E_U$ ; payoff =  $\alpha(\frac{V_L}{V_U})E_U$ ; payoff t=1 =  $\alpha(1 - \frac{V_L}{V_U})X > 0$
  - Eventually, this opportunity disappears as we profit and decrease the supply of  $E_L$  and  $E_L + D_L = E_U$
  - Note:  $\max(X - B_L, 0) + \min(X, B_L) = X$
- Proof by homemade leverage
  - If an unleveraged firm leverages itself to buy back shares to increase EPS (earnings per share) for investors, this is the same as investors borrowing capital and buying more shares themselves
- Proof using risk neutral probabilities
  - The expected future cash flows of the firms are identical under the risk-neutral measure, and so, their values must be equal when these cash flows are discounted at the risk-free rate
- Implication of Proposition I A change in capital structure does not change firm value and thus cannot change rate of return on assets  $R_A$  This means that  $R_A$  is unaffected by D/E

## MM Proposition II



- Suppose the assumptions of MM Proposition I hold. Then:
- The expected return on the common stock of a leveraged firm increases in proportion to the leveraged ratio D/E
- The rate of increase depends on the spread between returns  $R_A$  and  $R_D$

$$R_A = \frac{E}{V}R_E + \frac{D}{V}R_D$$

$$VR_A = ER_A + DR_D$$

$$(D + E)R_A = ER_A + DR_D$$

$$\frac{(D + E)}{E}R_A = R_E + \frac{D}{E}R_D$$

$$R_E = R_A + \frac{D}{E}(R_A - R_D)$$

- Hence, increasing the D/E ratio increases the return on equity but does not affect the return on assets

$$\beta_E = \beta_A + \frac{D}{E}(\beta_A - \beta_D)$$

- These equations are of important note for determining share price and number of shares from issuing debt or equity, where n = number of shares repurchased, P = price, and S = total shares:

$$nP = D$$

$$(S - n)P = E$$

## 9 Taxes and Capital Structure

### Corporate Tax Code

- Corporations pay tax and debt is tax deductible
- We get the following for cash flows of a leveraged firm U:  $[X(1 - T_C) + RTD]$  where X = cash flow,  $T_C$  = corporate tax, R = net rate (dividend on debt), D = debt; RTD is the interest tax shield
- We get the following for cash flows of an unleveraged firm:  $X(1 - T)$
- Thus  $V_L = V_U + TD$

### WACC (Weighted Average Cost of Capital) with Tax Shield

$$R_{WACC} = \frac{D}{V}R_D(1 - T_C) + \frac{E}{V}R_E$$

### Trade-off Theory of Capital Structure

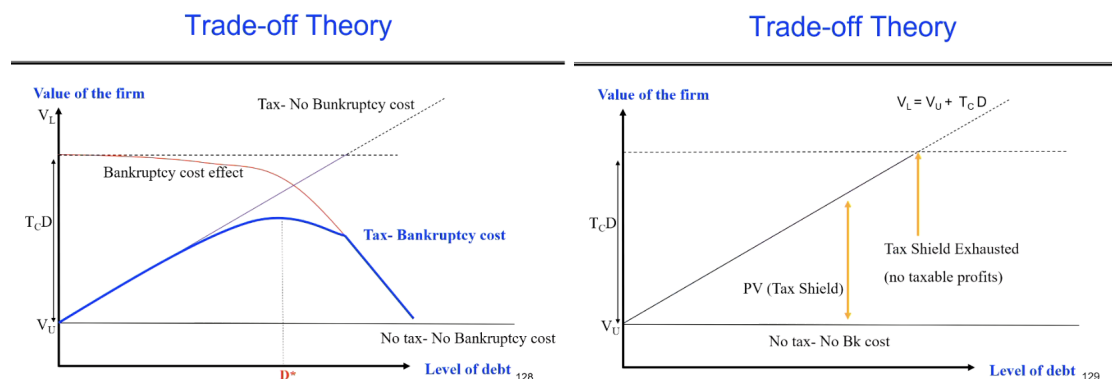
$$V_L = V_U + PV(\text{tax shield}) - PV(\text{financial distress/bankruptcy costs})$$

### Bankruptcy

- A legal method for the transfer of ownership from equity-holder to debt-holders
- Costs of bankruptcy: legal, physical liquidation, other indirect
- Indirect costs:
  - Cutting profitable new investments

- Financial distress and unable to respond to competition like Hyundai 2008 car buyback insurance
- Customer, supplier, employee relations
- Assets sold at fire-sale prices because they are specific, with a limited number of other buyers; can explain why tech firms (semiconductor, software) have extremely low leverage; more serious when the whole sector is in distress

### Trade-off Theory



### The Miller's Critique

- Bankruptcy costs are low compared to tax benefits they balance
- Other forms of debt like income bonds have lower bankruptcy implications but are still rarely used
- Companies do not issue too much debt because they don't want to pay personal taxes
- Shareholders receive  $(1 - T_C)(1 - T_E)$  and bondholders receive  $(1 - T_D)$  profit where  $T_E$  is personal tax on equity (weighted average of tax on dividends and capital gains) and  $T_D$  is personal tax on debt
- Effective tax advantage of debt is given by:

$$T^* = 1 - \frac{(1 - T_C)(1 - T_E)}{(1 - T_D)}$$

$$V_L = V_U + T^* D$$

- For tax-exempt institutions like mutual funds, pension funds, and endowments,  $T^*$  is very close to  $T_C$
- However, there is no empirical evidence for firms with higher taxable earnings having more debt; there is no relationship between EBIT and leverage; firms with the highest EBIT have very low leverage

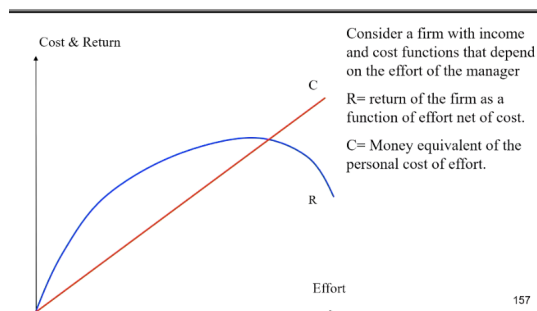
## 10 Agency Conflicts, Asymmetric Information, and Capital Structure

### Harris-Raviv Classification of Approaches to Capital Structure

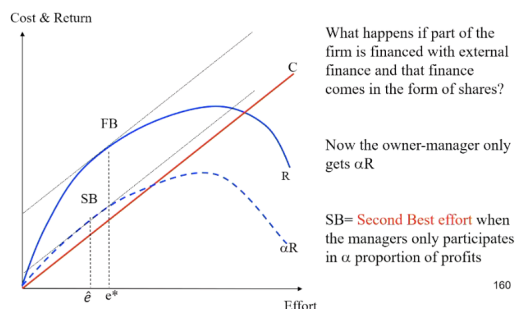
- Agency approach: agents (managers) and principals (shareholders) have distinct objectives
  - Free cash flow problem: when excessive free cash flow leads to over-investment such as the oil industry in the 70s (high interest rates and oil prices; they invested in drilling new oil fields, which had a negative NPV instead of returning money to shareholders) and Occidental Petroleum (CEO Hammer performed poorly; stock price went up when he entered the ICU)
  - Solutions: give the manager a share of the firm; more debt (more owned by the manager; less "free cash" and "empire building")

- See effort in Jensen and Meckling below where  $C$  = money equivalent to personal cost of effort and  $R$  = return of firm as function of effort

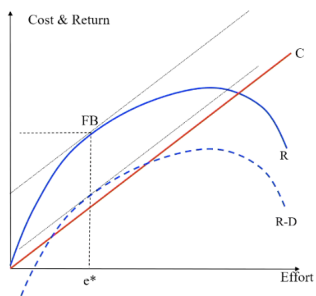
### Effort in Jensen & Meckling



- We want  $\frac{\partial R}{\partial e} R(e) = C$



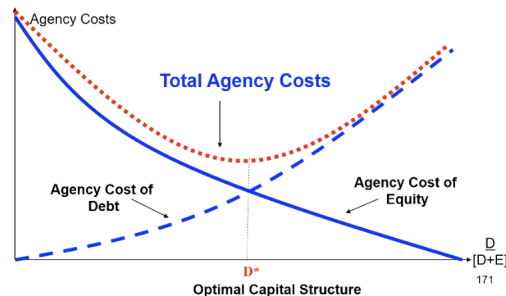
- See below how debt financing causes a parallel shift of  $R$ , so the level of effort is unaffected



- The manager optimizes  $R(e) - D - C(e)$  where  $R'(e) = C$
- Sealed Air Corporation: increased debt ratio; operating income increased by 65% and total market value increased by 80%
- Downsides of debt
  - \* Debt leads to a different set of conflicts of interest between shareholders and debt-holders
  - \* Shareholders maximize their value, and do not care about the value of debt; they gamble and invest in negative NPV projects
  - \* Underinvestment problem
  - \* Equity-debt holder conflicts
- Other solutions
  - \* Options as compensation; doesn't really work that well; could reward luck instead of skill; incentives risk-taking and earnings manipulation (increasing stock prices only for short periods of time)
  - \* Takeovers discipline bad managers; very costly; free riding problems (all shareholders think that some other shareholder will pay the cost of takeover)

- Asymmetric information approach
- Product/input market interactions
- Corporate control considerations

Trade-off Theory (minimizing agency costs)



Equity-Debt Holder Conflict

- Debt overhang: leads to underinvestment; when a firm's debt load causes it to pass up positive NPV projects because borrowing is too costly or impossible
- Asset substitution problem (a.k.a. risk-shifting): leads to overinvestment; equity holders invest in negative NPV projects because equity has the structure of a call option, which skews incentives
- Reluctance to liquidate: equity holders may hope that things will improve and have less of an incentive than debt holders to liquidate, especially because debt holders have priority
- Private benefits, perks
- Asset stripping: buying companies and selling off their assets, while leaving the rest of the company to decline (corporate raids)
- Shortsighted investments

Risk-Shifting in Practice (debt dilution)

- Spinoffs of safer part of business (Marriott)
- Play for time: postpone efficient liquidation in hope of a miracle
- Making excessive dividends or share repurchases
- Using cash or senior debt to take over a risky firm (Nabisco)

Solutions to the Equity-Debt Holder Conflict

- Protective debt covenants
  - Examples: restrict how much additional debt a company can raise; limit dividends, share repurchases, sale of assets
  - Limitations: hard to foresee all eventualities like COVID; hard to force investors to take positive NPV projects
- Bank and privately placed debt
  - Solves the free rider issue that exacerbated debt overhang; allows for direct monitoring, long-term relationships; more flexible than debt covenants
  - Problems: bank debt is more costly; relationship lending can lead to a "hold-up" problem
- Short-term rather than long-term debt

- Provide financing in stages; debt-holders can cut off financing
- Problems: exposure to interest rate changes
- Security design
  - Example: convertible bond (holder can exchange bond for shares of a firm); empirical evidence by Mikkelsen that shows they are issued by highly-leveraged, high-growth firms

#### Asymmetric Information Approach

- Insiders know more about the firm than outsiders
- Capital structure shows the strength of a company
- Dynamic theory of capital structure: capital structure arises in stages according to the pecking order (retained earnings → debt → equity)
- Pooling equilibrium: bad firms imitate good firms; investors cannot separate the two
- Separating equilibrium: Good firms separate themselves (at a cost) from bad firms
- Myers-Majluf Model: bad firms self-select to issue equity (adverse selection); if both good firms and bad firms issue equity, good firms have to "subsidize" bad firms by taking a lower price; this prevents good firms from issuing equity; justifies the pecking order
- Implications for equity issuance: stock prices decline after the announcement of equity issue and rise prior; firms issue equity when information asymmetries are small (e.g., after earnings announcements); Lucas and McDonald empirical evidence
- When firms increase leverage, stock prices increase; when firms decrease leverage, stock prices fall

## 11 Dividend Policy

#### Dividend Policy versus Payout Policy

- Payout policy: how much of a firm's profits should be returned to shareholders
- Dividend policy: how much should be paid in dividends
- Methods of paying back shareholders: share repurchases and dividends
- Modigliani-Miller says dividend policy is irrelevant under similar assumptions as the other propositions
- However, the tax on capital gains (20%) is lower than the tax on dividends (40%), so share repurchases are encouraged

#### Why Do We Pay Dividends

- Dividend clienteles: transaction costs apply to stock repurchases; also, some shareholders (pension funds, university endowments, etc.) are exempt from taxes; firms choose different dividend policies to attract different clients; not much empirical support
- Asymmetric information: firms have long-run target dividend payout ratios and are more worried about changes in dividends than levels → dividends are signals (dividends up → stock price up); this explains why managers don't want to adjust dividends; this way good firms separate themselves from bad firms as only good firms can increase dividends; weaker signal than leverage; does not trigger default like not paying back debt; caveat: firms may pay high dividends if they lack future investment opportunities and may cut dividends to finance positive NPV projects; example: Intel 1992 dividends → 1.2% increase in price

## 12 Initial Public Offerings

### Advantages of Going Public

- Directly raise new finance
- Indirectly raise new finance: extra liquidity, transparency and the release of information
- Publicity
- Possibility of market price based incentives for managers
- New ownership
- Opportunity to cash in and leave management
- Good timing may allow to exploit mispricing

### Disadvantages of Going Public

- Direct issue costs
- Listing/compliance costs
- Underpricing
- Costs of dealing with shareholders
- Information revealed to competitors

### Choice of Intermediary

- Going public is intermediated (unless direct IPO) by underwriters (IBs or IB consortiums who do marketing and underwriting)
- Types of IPOs: firm commitment and best effort
- Methods of IPO: fixed price (firm price is announced early) and bookbuilding (a price range is announced early and a firm price later)

### Role of Underwriters

- Due diligence: valuation by DCF, real options, peer group
- Pre-marketing: phone calls with potential institutional customers and solicit feedback
- Publication of initial (or final) prospectus: called a red-herring or preliminary/pathfinder prospectus that includes pricing
- Go on a "road show" with the prospectus and talk with investors
- Pricing and allocation: decide on final price and put in final prospectus

### Firm Commitment versus Best Effort IPO

- Firm Commitment
  - Preliminary prospectus with tentative price before road show
  - Final prospectus where underwriter commits to a price, less an underwriting discount
  - Underwriter sells shares
  - More risky for the underwriter because they guarantee to sell at a certain price; undersubscribed → underwriter can sell at a lower price

- Greenshoe option: underwriter may get an extra 15% (max) of additional shares
- Large IPOs generally use firm commitment
- Best Effort
  - Firm and underwriter agree on offer price and number of shares to be sold
  - Underwriter makes best effort to sell but can withdraw
  - Typically for small IPOs

#### Under- and Oversubscription (Fixed Price)

- Undersubscription: sell all demanded shares at fixed price
- Oversubscription: must ration
- Fixed price offerings are often heavily regulated
- Pro-rata rationing, discriminatory rationing, random rationing

#### Book Building

- Preliminary prospectus only has indicative price range
- Investment bank decides on a group of investors who can participate in the marketing phase
- During the marketing phase, selected investors are invited to bid; limit bids (buy shares only if the price is below a certain price); step bids (buy shares at different stages of pricing); step bids are more informative
- Price range can be revised during book building
- Pricing and allocation occurs at conclusion
- The purpose of book building is to gather information from investors to determine the right price
- No formal auction rules (demand doesn't have to match supply) in pricing and allocation phase
- Secrecy over allocation rules to produce returns for investors

#### Formal Auctions

- Done until the 1980s
- Uniform Price Auction: investors submit how many shares they demand at each price; selling price is highest such that whole issue is sold; all bidders who submitted demand at or above selling price get to buy at selling price; Google IPO 2004
- Gets rid of underpricing; lower IB fees; fair access and allocation; however, underpricing is still present

#### After the IPO

- Sometimes IB has no further role
- Sometimes IB plays role in price stabilization
- Overallotment option: can short sell (oversell) up to 10-15% of shares at offer price; option exercised if demand is high; shares bought back if demand is low
- Underwriters act as market makers in the stock, provide analyst coverage for the company, and provide future seasoned equity offerings

#### Costs of IPO

- Empirically 7% in the US
- Fixed costs (marketing, legal, accounting) and variable costs (selling commissions)
- Price paid to IB is expressed as spread
- Spread decreases as a function of size

#### IPO Puzzles

- Underpricing: first-day trading prices typically exceed IPO price
  - > 15% in industrialized countries; > 60% in developing countries
  - Varies with method
  - Netscape 1995 and Google 2004
  - Higher in best effort IPOs (IPO < \$2M) vs firm commitment (IPO > \$10M)
  - Owners lose and shares are diluted; investors gain
- Underpricing and volume: cycles in underpricing and volume of IPOs; IPOs come in waves; IPO volume is positively autocorrelated (likely to be high in following years if it is high in current years)
- Long run underperformance: IPO shares do worse than similar firms over several years
  - Ritter observed that people who buy on the first day and sell 3 years later underperform similar companies by 30%
  - Behavioral explanations: clever entrepreneurs take their firms public when overvalued → price declines overtime; example: Coinbase

#### Theories of Underpricing

- Noninformational I: companies are worried about companies suing if they lose money; no good empirical evidence; underpriced IPOs sue more often
- Noninformational II: corporate shareholders buy blocks of shares in IPOs; current management don't like this and generate excess demand by underpricing; evidence is weak
- Informational I: underpricing "leave[s] a good taste in the mouths of investors"; asymmetric information theory
- Informational II: underpricing is a signal; good firms can undertake losses and lower prices; evidence is weak
- Informational III: underwriters extract information during the road show in the book building method; investors must be given incentive in the form of underpricing
- Informational IV: underwriters reward investors for information gathered in the book building process; underpricing is more pronounced when there is higher demand during the book building phase; Hanley (1993) finds this
- Informational V: Winner's Curse Model (the person who buys the item believes they have overpaid, while other informed investors did not); informed investors avoid the winner's curse and buy at a lower price
- Informational VI: underpricing is sufficient to produce zero returns for uninformed investors