# **ANNUAL REPORT 2021** FINANCIAL STATEMENTS











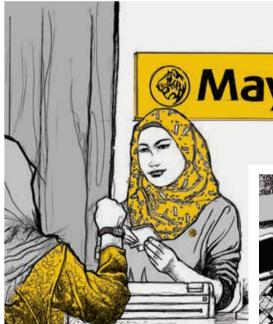
















### **INSIDE THIS REPORT**

### **OUR PERFORMANCE**

| Highlights of 2021                                | 1 |
|---|---|
| How We Distribute Value Created                   | 1 |
| Financial Performance                             | 2 |
| Five-Year Group Financial Summary                 | 2 |
| Simplified Group Statements of Financial Position | 4 |
| Group Quarterly Financial Performance             | 4 |
| Key Interest Bearing Assets and Liabilities       | 5 |
| Statement of Value Added                          | 5 |
| Distribution of Value Added                       | 5 |
| Segmental Information                             | 6 |

### THE FINANCIALS

Statement of Directors' Responsibilities Analysis of Financial Statements Financial Statements 16

**ANNUAL GENERAL MEETING** 



Broadcasted live from:

Menara Maybank 100, Jalan Tun Perak 50050 Kuala Lumpur Malaysia



Thursday, 14 April 2022



(10.00 a.m.

### **HIGHLIGHTS OF 2021**







**Earnings per Share 69.7** sen



**CET1 Capital Ratio** 16.090%

### **HOW WE DISTRIBUTE VALUE CREATED**

In fulfilling our promise to our stakeholders, Maybank Group distributes value created in relevant and meaningful ways - and for some stakeholder groups, beyond financial means. Stakeholders receive intangible benefits ranging from employee upskilling programmes to diverse community initiatives, in our effort to enable a more sustainable future.

Value created in FY2021 was distributed as follows:

RM6.84 billion

For Our Shareholders



total FY2021 dividend of **58.0 sen per share**, translating to a dividend yield

**RM2.57** billion For The Economy

A total of RM2.57

billion in taxes and zakat paid to governments, contributing to the development of ASEAN economies.

billion\*



Maybank reinvested RM1.26 billion via retained profits to fund future growth across our diversified franchise. **RM1.26** billion For Our Operations



Of RM6.81 billion, 76% is for salaries and rewards to Maybankers.

**RM6.81** For Our Employees

\* Includes non-controlling interests, as well as depreciation and amortisation which represent the combined 5% not illustrated above. Refer to page 5 for Distribution of Value Added.

<sup>\*</sup> Net profit is equivalent to profit attributable to equity holders of the Bank.

#### **FIVE-YEAR GROUP FINANCIAL SUMMARY**

|  |  |  | Group<br>FY 31 Dec   |  |  | Ba<br>FY 31   |   |
|--|--|--|--|--|--|---|---|
|  | 2017   | 2018   | 2019   | 2020   | 2021   | 2020  | 2021  |
| OPERATING RESULT (RM' million)   |  |  |  |  |  |   |   |
| Operating revenue Net operating income Pre-provisioning operating profit ("PPOP") <sup>1</sup> Operating profit Profit before taxation and zakat Profit attributable to equity holders of the Bank   | 45,580<br>23,238<br>11,911<br>9,883<br>10,098<br>7,521                                       | 47,320<br>23,662<br>12,416<br>10,803<br>10,901<br>8,113                                      | 52,868<br>24,741<br>13,179<br>10,856<br>11,014<br>8,198  | 51,031<br>24,763<br>13,541<br>8,448<br>8,657<br>6,481  | 45,959<br>25,448<br>13,930<br>10,700<br>10,887<br>8,096  | 24,362<br>14,452<br>9,668<br>6,929<br>6,929<br>5,965                                      | 23,181<br>15,190<br>10,168<br>7,744<br>7,744<br>6,878                                     |
| KEY STATEMENTS OF FINANCIAL POSITION DATA (RM' million)  |  |  |  |  |  |   |   |
| Total assets Financial investments portfolio <sup>2</sup> Loans, advances and financing Total liabilities Deposits from customers Investment accounts of customers Commitments and contingencies Paid-up capital/Share capital <sup>3</sup> Shareholders' equity                                 | 765,302<br>154,373<br>485,584<br>690,118<br>502,017<br>24,555<br>811,374<br>44,250<br>72,989 | 806,992<br>177,952<br>507,084<br>729,254<br>532,733<br>23,565<br>872,955<br>46,747<br>75,330 | 834,413<br>192,830<br>513,420<br>750,344<br>544,531<br>20,738<br>1,208,623<br>48,280<br>81,571 | 856,860<br>215,186<br>512,210<br>769,750<br>556,349<br>23,841<br>1,305,385<br>48,280<br>84,437 | 888,172<br>223,884<br>541,888<br>799,620<br>588,968<br>28,721<br>1,176,244<br>53,156<br>85,811 | 476,304<br>133,580<br>229,924<br>404,037<br>250,025<br>-<br>1,225,860<br>48,280<br>72,266 | 489,351<br>126,242<br>240,123<br>416,242<br>276,559<br>-<br>1,081,180<br>53,156<br>73,108 |
| SHARE INFORMATION  |  |  |  |  |  |   |   |
| Per share (sen) Basic earnings Diluted earnings Gross dividend Net assets (sen) Share price as at 31 Dec (RM) Market capitalisation (RM' million)  | 72.0<br>72.0<br>55.0<br>676.9<br>9.80<br>105,671   | 74.2<br>74.2<br>57.0<br>681.7<br>9.50<br>104,972   | 73.5<br>73.5<br>64.0<br>725.6<br>8.64<br>97,125  | 57.7<br>57.7<br>52.0<br>751.1<br>8.46<br>95,102  | 69.7<br>69.7<br>58.0<br>722.4<br>8.30<br>98,592  | 53.1<br>53.1<br>52.0<br>642.9   | 59.2<br>59.2<br>58.0<br>615.5   |
| FINANCIAL RATIOS (%)   |  |  |  |  |  |   |   |
| Profitability Ratios/Market Share  Net interest margin on average interest-earning assets  Net interest on average risk-weighted assets  Return on equity  Net return on average assets  Net return on average risk-weighted assets  Cost to income ratio <sup>4</sup> Domestic market share in: | 2.4<br>4.5<br>10.9<br>1.0<br>2.0<br>48.6   | 2.3<br>4.6<br>11.4<br>1.0<br>2.2<br>47.5   | 2.3<br>4.6<br>10.9<br>1.0<br>2.2<br>46.7   | 2.1<br>4.3<br>8.1<br>0.8<br>1.7<br>45.3  | 2.3<br>4.7<br>9.8<br>0.9<br>2.0<br>45.3  | 1.8<br>3.3<br>8.4<br>1.3<br>2.6<br>33.1   | 1.9<br>3.5<br>9.5<br>1.4<br>2.9<br>33.1   |
| Loans, advances and financing<br>Deposits from customers – Savings account<br>Deposits from customers – Current account  | 18.3<br>25.7<br>19.4   | 18.1<br>26.1<br>19.3   | 17.9<br>25.5<br>18.4   | 18.1<br>25.7<br>13.1   | 18.0<br>26.1<br>13.8   | 18.1<br>25.7<br>13.1  | 18.0<br>26.1<br>13.8  |
| CAPITAL ADEQUACY RATIOS (%)  |  |  |  |  |  |   |   |
| CET1 Capital Ratio<br>Tier 1 Capital Ratio<br>Total Capital Ratio  | 14.773<br>16.459<br>19.383   | 15.029<br>15.983<br>19.024   | 15.729<br>16.486<br>19.387   | 15.313<br>16.026<br>18.683   | 16.090<br>16.810<br>19.518   | 15.581<br>16.343<br>18.639  | 15.462<br>16.223<br>18.785  |
| ASSET QUALITY RATIOS   |  |  |  |  |  |   |   |
| Net impaired loans (%)<br>Loan loss coverage (%)<br>Loan-to-deposit ratio (%) <sup>5</sup><br>Deposits to shareholders' fund (times) <sup>6</sup>  | 1.58<br>71.5<br>93.8<br>7.2  | 1.28<br>83.6<br>92.7<br>7.4  | 1.33<br>77.3<br>92.4<br>6.9  | 1.10<br>106.3<br>90.1<br>6.9   | 0.89<br>111.9<br>89.5<br>7.2   | 1.31<br>105.8<br>82.4<br>3.5  | 1.93<br>79.6<br>77.9<br>3.8   |
| VALUATIONS ON SHARE  |  |  |  |  |  |   |   |
| Gross dividend yield (%) Dividend payout ratio (%) Price to earnings multiple (times) Price to book multiple (times)   | 5.6<br>78.5<br>13.6<br>1.4   | 6.0<br>77.3<br>12.8<br>1.4   | 7.4<br>87.8<br>11.8<br>1.2   | 6.1<br>91.2<br>14.7<br>1.1   | 7.0<br>84.5<br>11.9<br>1.1   | -<br>-<br>-   | -   |

PPOP is equivalent to operating profit before impairment losses as stated in the income statements of the financial statements.

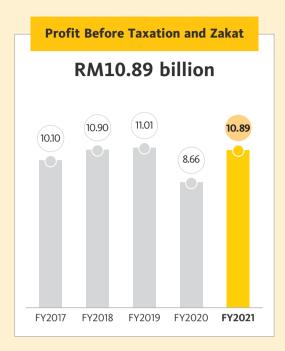
Prior to adoption of MFRS 9 on 1 January 2018, financial investments portfolio consists of financial investments held-for-trading, financial investments available-for-sale and financial investments held-to-maturity. Upon adoption of MFRS 9, the financial investments portfolio consists of financial assets designated upon initial recognition at fair value through profit or loss, financial investments at fair value t

Pursuant to Companies Act 2016, the share capital will cease to have par or nominal value, and share premium become part of the share capital.

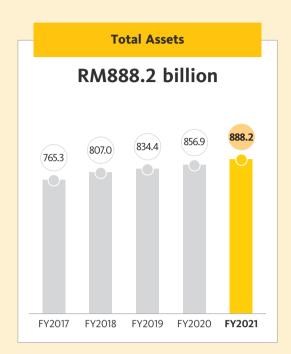
Cost to income ratio is computed using total cost over the net operating income. The total cost of the Group is the total overhead expenses, excluding amortisation of intangible assets for PT Bank Maybank Indonesia Tbk and Maybank IBG Holdings Limited.

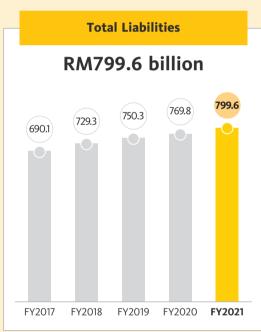
Loan-to-deposit ratio is computed using gross loans, advances and financing over deposits from customers and investment accounts of customers.

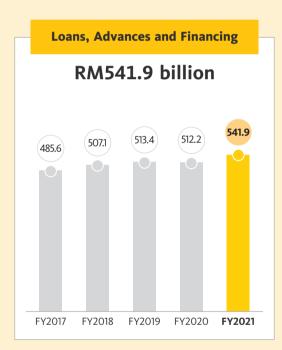
Deposits to shareholders' fund include investment accounts of customers.

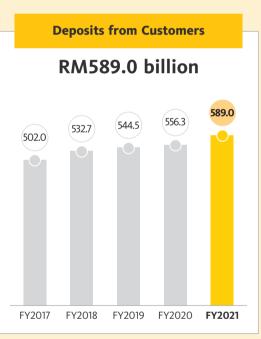


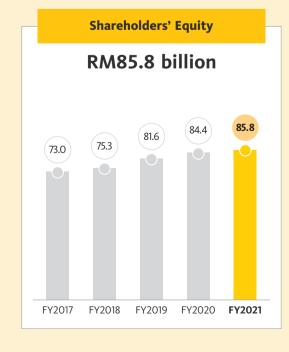


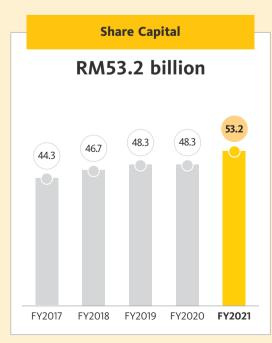




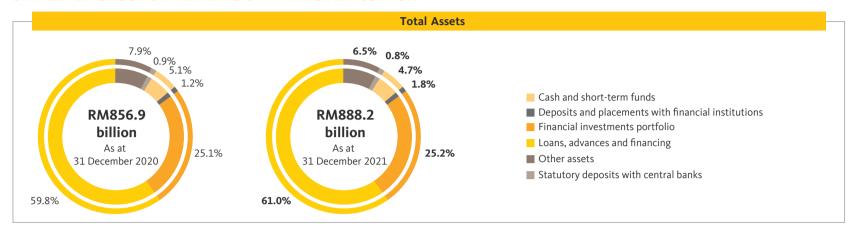








#### SIMPLIFIED GROUP STATEMENTS OF FINANCIAL POSITION





#### **GROUP QUARTERLY FINANCIAL PERFORMANCE**

|   |        | FY     | 31 Dec 2021 |        |        |
|---|--------|--------|-------------|--------|--------|
| RM' million   | Q1     | Q2     | Q3          | Q4     | YEAR   |
| Operating revenue   | 12,218 | 11,338 | 11,146      | 11,257 | 45,959 |
| Net interest income (including income from Islamic Banking Scheme operations) | 4,791  | 4,979  | 4,813       | 5,024  | 19,607 |
| Net earned insurance premiums   | 2,529  | 2,167  | 1,983       | 2,168  | 8,847  |
| Other operating income  | 1,015  | 1,150  | 1,313       | 993    | 4,471  |
| Total operating income  | 8,336  | 8,296  | 8,109       | 8,183  | 32,924 |
| Operating profit before impairment losses                                     | 4,003  | 3,253  | 3,329       | 3,345  | 13,930 |
| Profit before taxation and zakat  | 3,172  | 2,726  | 2,269       | 2,720  | 10,887 |
| Profit attributable to equity holders of the Bank                             | 2,392  | 1,963  | 1,685       | 2,056  | 8,096  |
| Earnings per share (sen)  | 20.9   | 17.1   | 14.4        | 17.3   | 69.7   |
| Dividend per share (sen)  | -      | 28.00  | -           | 30.00  | 58.00  |

|   |        | FY     | 31 Dec 2020 |        |        |
|---|--------|--------|-------------|--------|--------|
| RM' million   | Q1     | Q2     | Q3          | Q4     | YEAR   |
| Operating revenue   | 13,235 | 11,795 | 13,756      | 12,245 | 51,031 |
| Net interest income (including income from Islamic Banking Scheme operations) | 4,532  | 3,949  | 4,288       | 4,457  | 17,226 |
| Net earned insurance premiums   | 1,945  | 1,741  | 2,990       | 2,783  | 9,459  |
| Other operating income  | 1,333  | 2,427  | 2,037       | 1,502  | 7,299  |
| Total operating income  | 7,810  | 8,118  | 9,314       | 8,742  | 33,984 |
| Operating profit before impairment losses                                     | 3,782  | 2,943  | 3,373       | 3,443  | 13,541 |
| Profit before taxation and zakat  | 2,798  | 1,256  | 2,611       | 1,992  | 8,657  |
| Profit attributable to equity holders of the Bank                             | 2,050  | 942    | 1,952       | 1,537  | 6,481  |
| Earnings per share (sen)  | 18.2   | 8.4    | 17.4        | 13.7   | 57.7   |
| Dividend per share (sen)  | -      | -      | 13.50       | 38.50  | 52.00  |

#### **KEY INTEREST BEARING ASSETS AND LIABILITIES**

|   |                                     | FY 31 Dec 2020                  |   | FY 31 Dec 2021                      |                                 |   |  |
|---|-------------------------------------|---------------------------------|---|-------------------------------------|---------------------------------|---|--|
|   | As at<br>31 December<br>RM' million | Effective<br>Interest Rate<br>% | Interest<br>Income/<br>Expense<br>RM' million | As at<br>31 December<br>RM' million | Effective<br>Interest Rate<br>% | Interest<br>Income/<br>Expense<br>RM' million |  |
| Interest-earning assets   |                                     |                                 |   |                                     |                                 |   |  |
| Loans, advances and financing   | 512,210                             | 5.21                            | 21,498  | 541,888                             | 4.58                            | 19,708  |  |
| Cash and short-term funds & deposits and placements with financial institutions | 54,014                              | 1.85                            | 772   | 57,521                              | 1.83                            | 605   |  |
| Financial assets at fair value through profit or loss                           | 41,208                              | 2.28                            | 1,095   | 40,957                              | 2.17                            | 1,020   |  |
| Financial investments at fair value through other comprehensive income          | 127,503                             | 2.45                            | 3,450   | 122,394                             | 2.40                            | 3,468   |  |
| Financial investments at amortised cost   | 46,476                              | 3.55                            | 1,799   | 60,532                              | 3.43                            | 2,183   |  |
| Interest bearing liabilities Customers' funding:                                |                                     |                                 |   |                                     |                                 |   |  |
| - Deposits from customers   | 556,349                             | 1.44                            | 9,074   | 588,968                             | 1.14                            | 5,692   |  |
| <ul> <li>Investment accounts of customers</li> </ul>                            | 23,841                              | 1.62                            | 371   | 28,721                              | 1.12                            | 290   |  |
| Deposits and placements from financial institutions                             | 37,879                              | 1.37                            | 1,659   | 36,583                              | 1.12                            | 1,472   |  |
| Borrowings  | 38,097                              | 2.06                            | 1,040   | 35,548                              | 2.16                            | 706   |  |
| Subordinated obligations  | 8,968                               | 3.98                            | 1,006   | 10,239                              | 3.64                            | 887   |  |
| Capital securities  | 2,827                               | 4.07                            | 116   | 2,828                               | 4.07                            | 116   |  |

#### **STATEMENT OF VALUE ADDED**

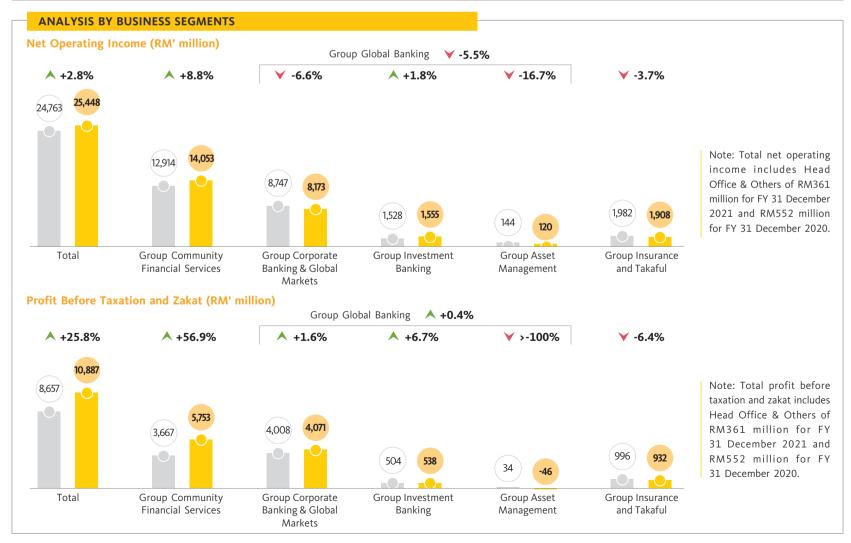
|  | FY 31 Dec 2020 | FY 31 Dec 2021 |
|--|----------------|----------------|
|  | RM'000         | RM'000         |
| Net interest income  | 11,090,389     | 12,034,045     |
| Income from Islamic Banking Scheme operations  | 6,135,582      | 7,572,599      |
| Net earned insurance premiums  | 9,458,856      | 8,846,782      |
| Other operating income   | 7,299,202      | 4,470,670      |
| Net insurance benefits and claims incurred, net fee and commission expenses, change in expense liabilities and taxation of life and taxaful fund | (9,220,803)    | (7,475,699)    |
| Overhead expenses excluding personnel expenses, depreciation and amortisation <sup>1</sup>   | (4,059,834)    | (4,127,651)    |
| Allowances for impairment losses on loans, advances and financing and other debts, net   | (4,598,581)    | (2,658,541)    |
| Allowances for impairment losses on financial investments, net   | (413,918)      | (598,298)      |
| (Allowances for)/writeback of impairment losses on other financial assets and goodwill, net  | (81,012)       | 27,393         |
| Share of profits in associates and joint ventures  | 209,147        | 186,183        |
| Value added available for distribution   | 15,819,028     | 18,277,483     |

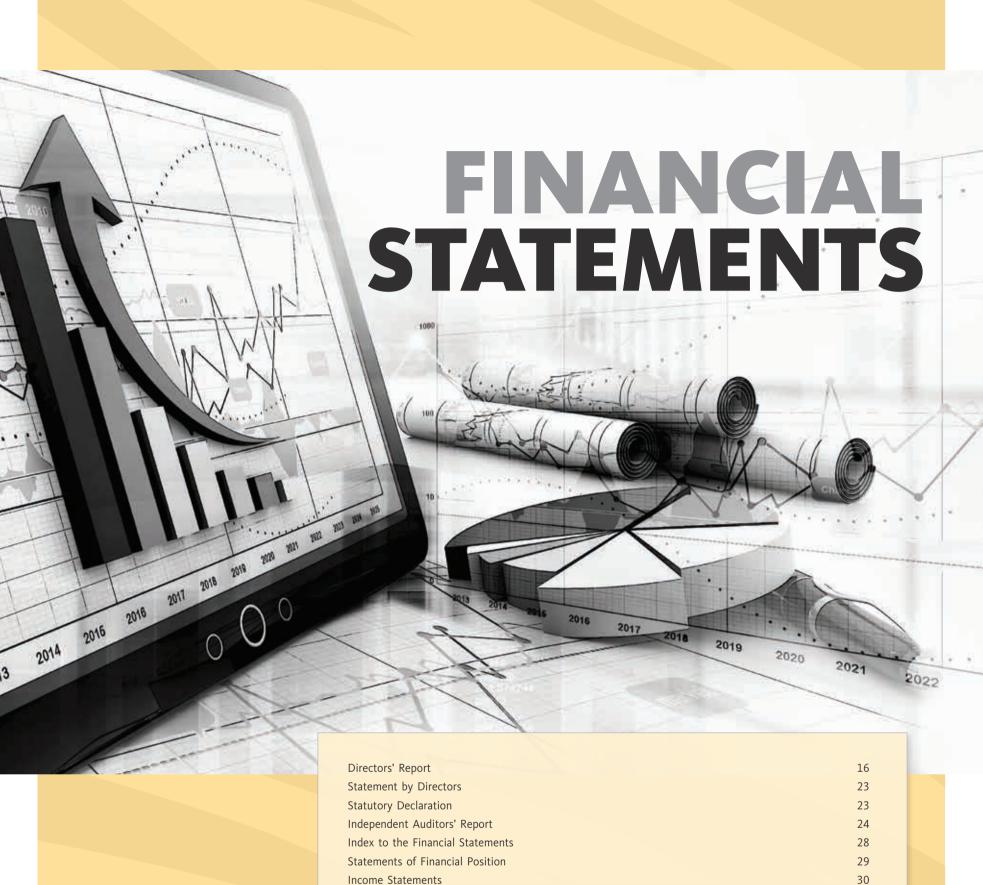
#### **DISTRIBUTION OF VALUE ADDED**

|  | FY 31 Dec 2020 | FY 31 Dec 2021 |
|--|----------------|----------------|
|  | RM'000         | RM'000         |
| To employees:                              |                |                |
| Personnel expenses                         | 6,563,189      | 6,808,178      |
| To the Government:                         |                |                |
| Taxation                                   | 1,937,877      | 2,565,080      |
| To providers of capital:                   |                |                |
| Dividends paid to shareholders             | 5,911,971      | 6,837,689      |
| Non-controlling interests                  | 237,860        | 225,286        |
| To reinvest to the Group:                  |                |                |
| Depreciation and amortisation <sup>1</sup> | 598,883        | 582,710        |
| Retained profits                           | 569,248        | 1,258,540      |
| Value added available for distribution     | 15,819,028     | 18,277,483     |

 $<sup>^{\,1}\,</sup>$  Depreciation and amortisation exclude depreciation of right-of-use assets.

#### **SEGMENTAL INFORMATION** FY 31 Dec 2020 FY 31 Dec 2021 **ANALYSIS BY GEOGRAPHICAL LOCATION** Net Operating Income (RM' million) **+2.8% ▲** +9.4% **∀** -3.9% **∀** -3.3% **∀** -4.1% 25,448 24,763 23,473 21,448 Note: Total net operating income includes intersegment which are eliminated on consolidation of RM6,240 million for FY 4,256 4.088 2,735 2,644 31 December 2021 and 1,546 1,483 RM5.222 million for FY 31 December 2020. Other Locations Malaysia Singapore Indonesia Profit Before Taxation and Zakat (RM' million) **+25.8% +24.0% >+100% ∀** >-100% **∀** -24.2% 13,921 11,230 10,887 Note: Total profit before taxation and zakat includes 8,657 inter-segment which are eliminated on consolidation of RM4.783 million for FY 31 December 2021 and 580 RM3,981 million for FY 31 December 2020. Indonesia Other Locations Malaysia Singapore





Statements of Comprehensive Income

Statement of Changes in Equity

Notes to the Financial Statements

Statements of Cash Flows

Consolidated Statement of Changes in Equity

31

32

34

35

37

### **STATEMENT OF**

### **DIRECTORS' RESPONSIBILITIES**

in respect of the Audited Financial Statements for the Financial Year Ended 31 December 2021

The directors are responsible for ensuring that the annual audited financial statements of the Group and of the Bank are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards, the requirements of the Companies Act 2016, Bank Negara Malaysia's Guidelines and the Listing Requirements of Bursa Malaysia Securities Berhad.

The directors are also responsible for ensuring that the annual audited financial statements of the Group and of the Bank are prepared with reasonable accuracy from the accounting records of the Group and of the Bank so as to give a true and fair view of the financial position of the Group and of the Bank as at 31 December 2021, and of their financial performance and cash flows for the financial year then ended.

In preparing the annual audited financial statements, the directors have:

- considered the applicable approved accounting standards in Malaysia;
- adopted and consistently applied appropriate accounting policies;
- made judgements and estimates that are prudent and reasonable; and
- prepared the financial statements on a going concern basis as the directors have a reasonable expectation, having made enquiries, that the Group and the Bank have adequate resources to continue in operational existence for the foreseeable future.

The directors also have a general responsibility for taking reasonable steps to safeguard the assets of the Group and the Bank to prevent and detect fraud and other irregularities.

#### **REVIEW OF FY2021 FINANCIAL RESULTS**

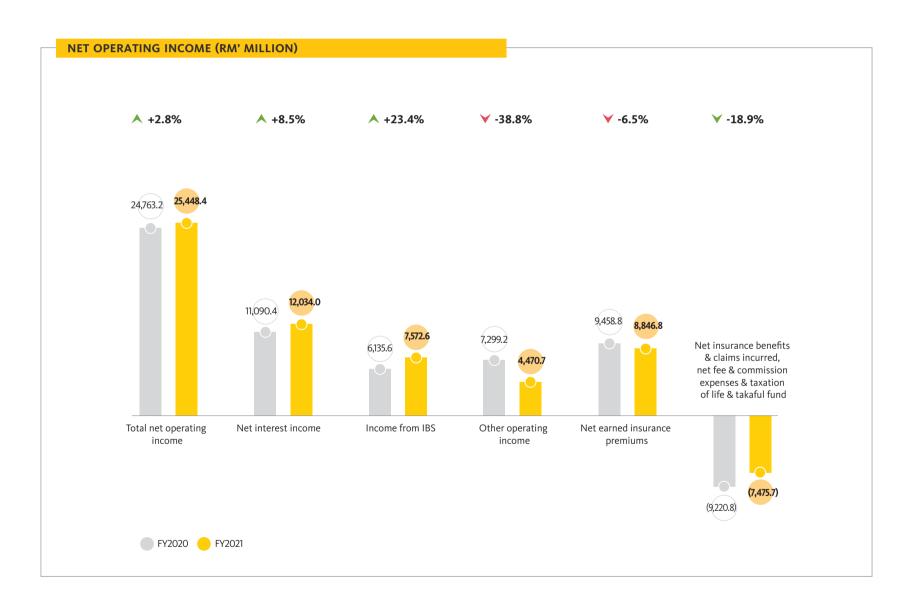
The Group recorded profit attributable to equity holders of the Bank of RM8,096.2 million in FY2021, an increase of RM1,615.0 million from FY2020.

The stronger profitability was significantly attributable to lower net allowances for impairment losses on loans, advances and financing of RM1,940.1 million, higher income from Islamic Banking Scheme ("IBS") operations of RM1,437.0 million and net interest income of RM943.6 million. The increases were, however, offset by lower other operating income of RM2,828.5 million.

The net allowances for impairment losses on loans, advances and financing in FY2021 was RM2,658.5 million in FY2021 as opposed to RM4,598.5 million taken in a year earlier. Provisioning for FY2021 was mainly attributed to management overlays for repayment assistance and targeted repayment assistance programmes, newly and existing impaired accounts as well as to facilitate the write-offs for some accounts across home markets.

#### **NET OPERATING INCOME**

The Group's net operating income grew 2.8% YoY, stood at RM25,448.4 million from RM24,763.2 million in FY2020. The improvement of RM685.2 million was contributed by higher income from IBS operations of RM1,437.0 million, lower net insurance benefits and claims incurred, net fee and commission expenses & taxation of life & takaful fund of RM1,745.1 million and higher net interest income of RM943.6 million. The increases were, however, offset by lower other operating income of RM2,828.5 million and lower net earned insurance premiums of RM612.0 million.



#### **NET INTEREST INCOME**

The Group's net interest income improved by RM943.6 million, mainly driven by net interest margin expansion from 2.1% in FY2020 to 2.3% in FY2021, as funding costs for deposits from customers reduced by RM2,148.0 million or 38.5% YoY, offset by a decrease in interest income on loans, advances and financing of RM1,800.4 million.

| RM' million  | FY2020   | FY2021   | Variance  | % Change |
|--|----------|----------|-----------|----------|
| Interest Income  |          |          |           |          |
| Loans, advances and financing  | 13,601.1 | 11,800.7 | (1,800.4) | -13.2%   |
| Money at call and deposit and placements with financial institutions | 439.4    | 339.3    | (100.1)   | -22.8%   |
| Financial investments porfolio                                       | 5,120.5  | 5,130.8  | 10.3      | 0.2%     |
| Other interest income  | 189.8    | (65.6)   | (255.4)   | -134.6%  |
|  | 19,350.8 | 17,205.2 | (2,145.6) | -11.1%   |
| Interest Expense   |          |          |           |          |
| Deposits and placements from financial institutions                  | 549.2    | 266.3    | (282.9)   | -51.5%   |
| Deposits from customers  | 5,573.7  | 3,425.7  | (2,148.0) | -38.5%   |
| Borrowings, subordinated notes and bonds and capital securities      | 1,680.3  | 1,303.9  | (376.4)   | -22.4%   |
| Financial liabilities at fair value through profit or loss           | 163.4    | 107.2    | (56.2)    | -34.4%   |
| Structured deposit   | 62.1     | 19.9     | (42.2)    | -68.0%   |
| Other interest expense   | 231.7    | 48.2     | (183.5)   | -79.2%   |
|  | 8,260.4  | 5,171.2  | (3,089.2) | -37.4%   |
| Net Interest Income  | 11,090.4 | 12,034.0 | 943.6     | 8.5%     |

#### **INCOME FROM IBS OPERATIONS**

Income from IBS operations increased by RM1,437.0 million as a results of positive growth in fund based income of RM1,494.8 million, offset by lower fee based income of RM57.8 million.

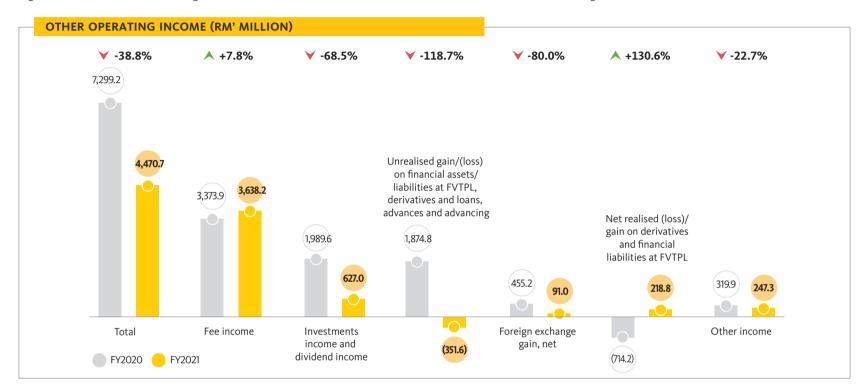
The YoY growth in fund based income was supported by lower income attributable to depositors of RM1,270.8 million from the low overnight policy rate environment and improvement in liquidity and funding profile and increased in income from financial investments at amortised cost of RM300.6 million from growth in securities.

The fee based income on the other hand declined by RM57.8 million YoY primarily due to net foreign exchange loss of RM11.2 million in FY2021 as compared to net foreign exhange gain of RM97.8 million in FY2020, mitigated by higher core fees of RM64.6 million.

#### **OTHER OPERATING INCOME**

The Group's other operating income decreased by RM2,828.5 million or 38.8% YoY from RM7,299.2 million in FY2020 to RM4,470.7 million in FY2021 mainly due to lower net gain in investment income of RM1,420.8 million, unrealised mark-to-market loss on revaluation of derivatives of RM146.8 million, financial assets designated upon initial recognition at FVTPL of RM764.2 million and financial investments at FVTPL of RM235.8 million in FY2021 as compared to unrealised mark-to-market gain on revaluation of derivatives of RM1,014.0 million, financial assets designated upon initial recognition at FVTPL of RM282.5 million and financial investments at FVTPL of RM483.4 million in FY2020, and lower net gain on foreign exchange of RM364.2 million.

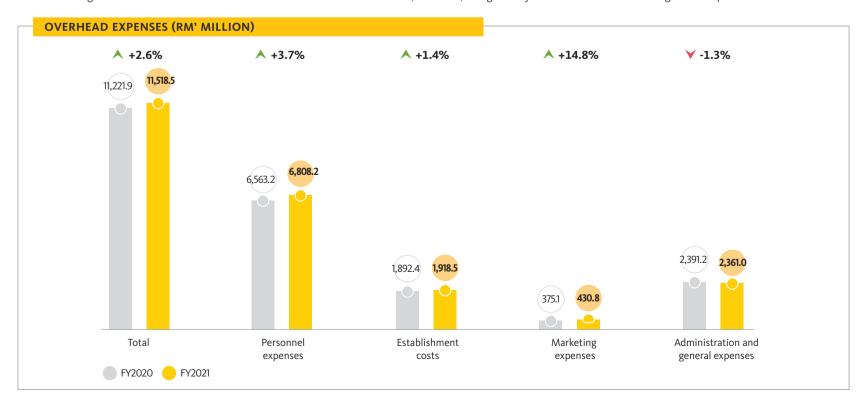
The decreases were, however, mitigated by realised gain on derivatives of RM357.1 million in FY2021 as compared to realised loss of RM626.9 million in FY2020, higher unrealised mark-to-market gain on revaluation of financial liabilities at FVTPL of RM700.8 million and higher fee income of RM264.3 million.



#### **OVERHEAD EXPENSES**

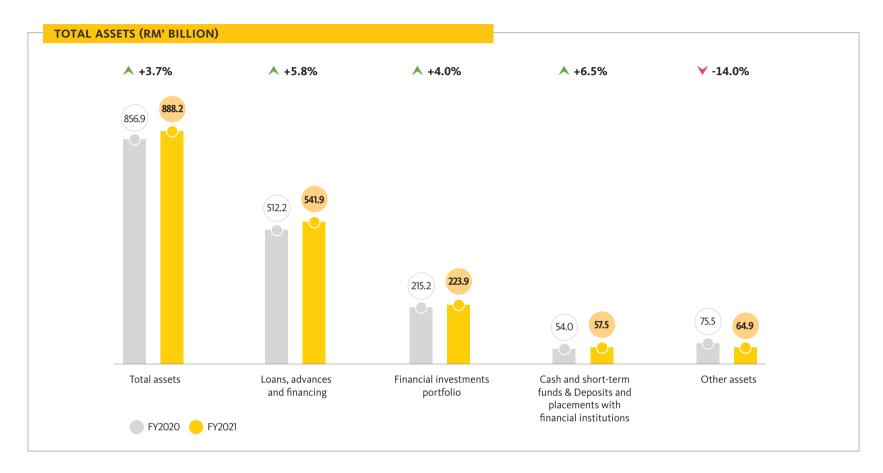
The cost discipline across the Group resulted in contained growth in overhead expenses of 2.6% YoY to RM11,518.5 million from RM11,221.9 million recorded in EY2020. The cost to income ratio flat at 45.3%.

The increase in overhead expenses of RM296.6 million was mainly due to higher personnel expenses of RM245.0 million, higher marketing expenses of RM55.7 million and higher establishment costs of RM26.1 million. The increases were, however, mitigated by lower administration and general expenses of RM30.2 million.



#### **TOTAL ASSETS**

The Group's total assets grew by RM31.3 billion or 3.7% as at 31 December 2021 to RM888.2 billion from RM856.9 billion as at 31 December 2020 which was largely driven by the growth in loans, advances and financing of RM29.7 billion and financial investments portfolio of RM8.7 billion.



#### FINANCIAL INVESTMENTS PORTFOLIO

The Group's financial investments portfolio expanded by RM8.7 billion to RM223.9 billion as at 31 December 2021 arising from the growth in financial investments at amortised cost of RM14.1 billion, offset by a reduction in financial investments at fair value through other comprehensive income of RM5.1 billion and financial investments at fair value through profit or loss of RM0.3 billion.

#### LOANS, ADVANCES AND FINANCING

The Group's loans, advances and financing grew by 5.8% YoY to RM541.9 billion as at 31 December 2021 from RM512.2 billion as at 31 December 2020, driven by expansion in the Community Financial Services ("CFS") franchise in Malaysia and Singapore and the Global Banking ("GB") operations across our home markets. For more information, refer to page 38 of Corporate Book.

#### **EXPOSURES TO COVID-19 IMPACTED SECTORS**

The table below presents the loans and financing (net of impairment) by industry sectors identified as directly vulnerable affected by COVID-19 for the Group and its home markets:

|  | Maybanl  | k Group  | Mala    | aysia   | Singa    | pore     | Indonesia |       |  |
|--|----------|----------|---------|---------|----------|----------|-----------|-------|--|
| RM' million                            | 2020     | 2021     | 2020    | 2021    | 2020     | 2021     | 2020      | 2021  |  |
| Retail and wholesale/trading           | 7,769.4  | 5,437.4  | 2,598.5 | 1,999.9 | 3,302.0  | 2,095.0  | 176.9     | 103.5 |  |
| Accommodation                          | 15,738.2 | 13,915.7 | 2,210.3 | 1,469.5 | 12,131.3 | 11,623.5 | 425.3     | 404.8 |  |
| Travel agencies/tourism                | 1,898.1  | 864.9    | 174.6   | 98.7    | 71.4     | 74.6     | 8.8       | 8.5   |  |
| Airline/aviation                       | 345.8    | 482.2    | 178.4   | 322.2   | 22.5     | 22.5     | 144.9     | 137.4 |  |
| Food and beverage services/restaurants | 918.0    | 644.4    | 566.7   | 514.9   | 328.1    | 108.9    | 3.5       | 10.4  |  |
|  | 26,669.5 | 21,344.6 | 5,728.5 | 4,405.2 | 15,855.3 | 13,924.5 | 759.4     | 664.6 |  |

#### **COVID-19 CUSTOMER RELIEF AND SUPPORT MEASURES**

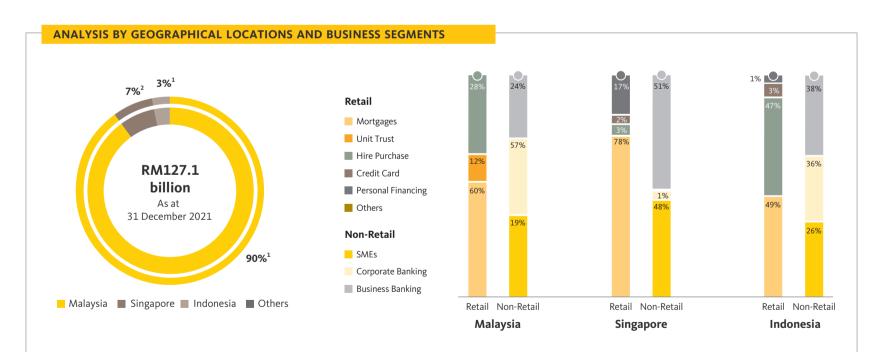
Measures have been rolled out proactively across the Group and the Bank to support borrowers/customers by providing viable financial solutions to help keep them afloat, preventing business failures and lay-offs.

Summary of relief and support measures for retail and non-retail customers as at 31 December 2021:

|   |                   |                  | Retai               | l Customers    | rs Non-retail Customers |              |                     |                   |                     |                      | Total               |                                   |
|---|-------------------|------------------|---------------------|----------------|-------------------------|--------------|---------------------|-------------------|---------------------|----------------------|---------------------|-----------------------------------|
| Group<br>RM' million  | Mortgages         | Unit<br>Trust    | Hire<br>Purchase    | Credit<br>Card | Personal<br>Financing   | Others       | Total               | SMEs              | Business<br>Banking | Corporate<br>Banking | Total               | Relief and<br>Support<br>Measures |
| Total payment<br>moratoriums, repayment<br>assistances, rescheduling<br>and restructuring ("R&R") |                   |                  |                     |                |                         |              |                     |                   |                     |                      |                     |                                   |
| granted   | 40,662.1          | 7,190.5          | 18,842.0            | 254.3          | 560.2                   | 199.8        | 67,708.9            | 12,905.4          | 15,918.8            | 30,572.7             | 59,396.9            | 127,105.8                         |
| Resumed repayments <sup>1</sup>   | 4,339.6           | 565.5            | 90.0                | -              | 410.5                   | 75.1         | 5,480.7             | 2,581.2           | 2,654.5             | 27,364.0             | 32,599.7            | 38,080.4                          |
| Extended or repaying as per<br>revised schedules <sup>2</sup><br>Missed payments <sup>3</sup>     | 35,489.9<br>832.6 | 6,317.6<br>307.4 | 17,174.8<br>1,577.2 | 236.0<br>18.3  | 139.0<br>10.7           | 121.8<br>2.9 | 59,479.1<br>2,749.1 | 10,010.4<br>313.8 | 12,705.1<br>559.2   | 2,862.9<br>345.8     | 25,578.4<br>1,218.8 | 85,057.5<br>3,967.9               |
| As a percentage of total: Resumed repayments  | 11%               | 8%               | 0%                  | 0%             | 73%                     | 39%          | 8%                  | 20%               | 17%                 | 90%                  | 55%                 | 30%                               |
| Extended or repaying as per revised schedules   | 87%               | 88%              | 91%                 | 93%            | 25%                     | 61%          | 88%                 | 78%               | 80%                 | 9%                   | 43%                 | 67%                               |
| Missed payments   | 2%                | 4%               | 9%                  | 7%             | 2%                      | 0%           | 4%                  | 2%                | 3%                  | 1%                   | 2%                  | 3%                                |

 $<sup>^{\,1}\,</sup>$  Borrowers/customers who have resumed repayments during the year

<sup>3</sup> Borrowers/customers who have missed payments



As at 31 December 2021, total exposure for the relief support amounting to RM127.1 billion was granted to borrowers/customers who are affected by COVID-19 under various support measures known as Repayment Assistance ("RA"), Targeted Repayment Assistance ("TRA"), Inisiatif Pakej Perlindungan Rakyat dan Pemulihan Ekonomi ("PEMULIH") and R&R. This is largely contributed by Malaysia of 90%, followed by Singapore and Indonesia of 7% and 3% respectively.

<sup>&</sup>lt;sup>2</sup> The Group and the Bank have approved and facilitated the borrowers/customers who have requested an extension for relief and support measures where the repayment is expected to resume in FY2022 (including borrowers/customers under moratoriums, repayment assistances and R&R granted in FY2020)

<sup>&</sup>lt;sup>1</sup> 67% of total extended or repaying as per revised schedules is mainly contributed by Malaysia and Indonesia of 95% and 4% respectively

<sup>&</sup>lt;sup>2</sup> In Singapore, 92% of borrowers/customers have resumed payments upon the expiration of repayment assistance

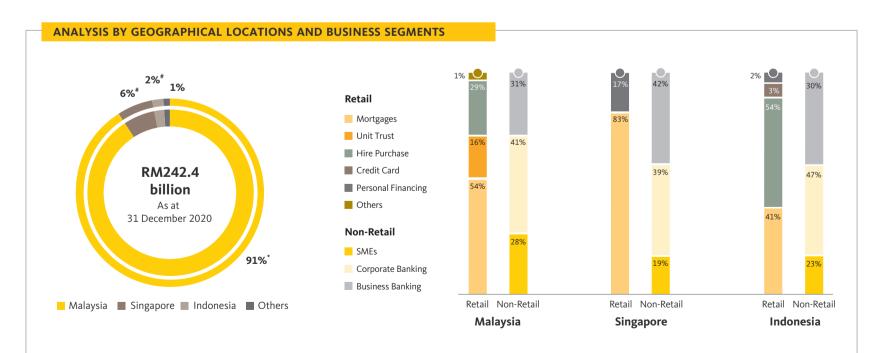
#### **COVID-19 CUSTOMER RELIEF AND SUPPORT MEASURES (CONT'D.)**

Measures have been rolled out proactively across the Group and the Bank to support borrowers/customers by providing viable financial solutions to help keep them afloat, preventing business failures and lay-offs (cont'd).

Summary of relief and support measures for retail and non-retail customers as at 31 December 2020:

|   |                     |                  | Retai            | l Customers    |                       |              |                     | Non-retail Customers |                     |                      |                     | Total                             |
|---|---------------------|------------------|------------------|----------------|-----------------------|--------------|---------------------|----------------------|---------------------|----------------------|---------------------|-----------------------------------|
| Group<br>RM' million  | Mortgages           | Unit<br>Trust    | Hire<br>Purchase | Credit<br>Card | Personal<br>Financing | Others       | Total               | SMEs                 | Business<br>Banking | Corporate<br>Banking | Total               | Relief and<br>Support<br>Measures |
| Total payment moratoriums, repayment assistances, rescheduling and restructuring ("R&R") granted <sup>1</sup> | 90,401.1            | 25,381.5         | 47,108.2         | 56.5           | 758.4                 | 967.6        | 164,673.5           | 19,918.7             | 24,723.7            | 33,128.4             | 77,770.8            | 242,444.3                         |
| Resumed repayments  | 72,771.1            | 22,747.7         | 42,009.9         | -              | 60.0                  | 903.6        | 138,492.4           | 13,589.5             | 11,568.3            | 1,508.3              | 26,666.1            | 165,158.5                         |
| Extended or repaying as per<br>revised schedules <sup>2</sup><br>Missed payments <sup>3</sup>                 | 15,623.7<br>2,006.3 | 1,865.8<br>768.0 | 4,747.8<br>350.5 | 41.2<br>15.3   | 685.1<br>13.3         | 40.4<br>23.6 | 23,004.1<br>3,177.0 | 5,789.3<br>539.9     | 12,493.1<br>662.3   | 31,595.1<br>25.0     | 49,877.5<br>1,227.2 | 72,881.6<br>4,404.2               |
| As a percentage of total: Resumed repayments  | 81%                 | 90%              | 89%              | 0%             | 8%                    | 93%          | 84%                 | 68%                  | 47%                 | 5%                   | 34%                 | 68%                               |
| Extended or repaying as per<br>revised schedules<br>Missed payments   | 17%<br>2%           | 7%<br>3%         | 10%<br>1%        | 73%<br>27%     | 90%<br>2%             | 4%<br>3%     | 14%<br>2%           | 29%<br>3%            | 50%<br>3%           | 95%<br>0%            | 64%<br>2%           | 30%<br>2%                         |

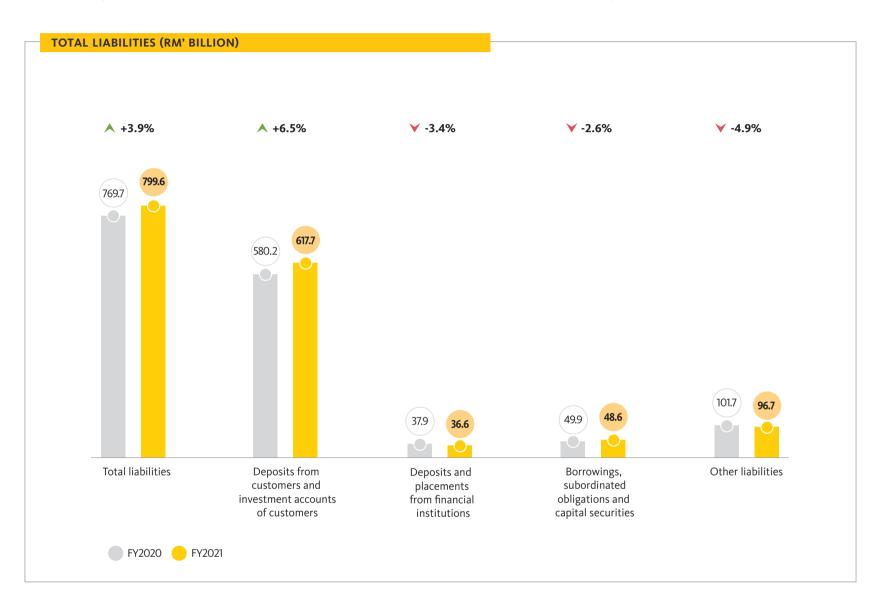
- <sup>1</sup> This includes automatic moratorium granted by the Group and the Bank between March until September 2020 announced by Bank Negara Malaysia ("BNM") and Bangko Sentral ng Pilipinas ("BSP")
  - automatic moratorium under BNM support measures amounting to RM187.4 billion for Malaysia operation which was applicable to retail exclude credit card and SMEs which include RSME and Business Banking borrowers/customers under SME definition. Further details on relief measures announced by BNM are disclosed in Note 2.5(iii) to the financial
  - automatic moratorium under BSP support measures amounting to RM2.7 billion for the Philippines operation which was applicable to all business segments
- <sup>2</sup> The Group and the Bank have approved and facilitated the borrowers/customers who have requested an extension of relief and support measures
- <sup>3</sup> Borrowers/customers who have missed payments



- \* As at 31 December 2020, 87% of the total automatic moratorium for retail and SMEs borrowers/customers have resumed repayments while the remaining 13% was granted extended relief support under the various support measures known as RA, Targeted Repayment Assistance packages and R&R to the borrowers/customers affected by COVID-19
- # These are mainly the loans that the borrowers opted for RA and R&R of which 99% and 94% of the total relief support have made payments as per the revised schedules for Singapore and Indonesia, respectively

#### **TOTAL LIABILITIES**

The Group's total liabilities expanded to RM799.6 billion as at 31 December 2021, an increase of 3.9% or RM29.9 billion. The higher total liabilities was primarily attributable to growth in deposits from customers and investment accounts of customers of RM37.5 billion, offset by a reduction in other liabilities of RM5.0 billion.



#### **DEPOSITS FROM CUSTOMERS AND INVESTMENT ACCOUNTS OF CUSTOMERS**

The Group's deposits from customers and investment accounts of customers saw a growth at 6.5% YoY, driven by growth in current account and savings account ("CASA") deposits supported by the Group targeted campaigns and effort to improve CASA stickiness. Group-wide CASA grew by 17.2% YoY, pushing Group CASA ratio to 47.1% as at 31 December 2021 from 42.8% in the prior year. For more information, refer to page 39 of Corporate Book.

# DIRECTORS' REPORT

The Board of Directors has pleasure in presenting their report together with the audited financial statements of the Group and of the Bank for the financial year ended 31 December 2021.

#### **PRINCIPAL ACTIVITIES**

The Bank is principally engaged in the business of Commercial Banking and the provision of related financial services.

The subsidiaries of the Bank are principally engaged in the businesses of banking and finance, Islamic banking, investment banking including stockbroking, underwriting of general and life insurance, general and family takaful, trustee and nominee services and asset management. Further details of the subsidiaries are described in Note 65(a) to the financial statements.

There were no significant changes in these principal activities during the financial year.

#### **RESULTS**

|   | Group<br>RM'000           | Bank<br>RM'000         |
|---|---------------------------|------------------------|
| Profit before taxation and zakat Taxation and zakat                   | 10,886,595<br>(2,565,080) | 7,743,960<br>(866,058) |
| Profit for the financial year   | 8,321,515                 | 6,877,902              |
| Attributable to: Equity holders of the Bank Non-controlling interests | 8,096,229<br>225,286      | 6,877,902<br>-         |
|   | 8,321,515                 | 6,877,902              |

There were no material transfers to or from reserves, allowances or provisions during the financial year other than those as disclosed in Notes 5, 6, 7, 10, 11, 12, 14, 15, 17, 27, 45, 46 and 47 and the statements of changes in equity to the financial statements.

In the opinion of the Board of Directors, the results of the operations of the Group and of the Bank during the current financial year were not substantially affected by any item, transaction or event of a material and unusual nature other than the effects of COVID-19 pandemic and related support measures as disclosed in Note 2.5(i) and Note 3.4 to the financial statements.

#### **DIVIDENDS**

The amount of dividends paid by the Bank since 31 December 2020 (as disclosed in Note 52(c) to the financial statements) were as follows:

|   | RM'000     |
|---|------------|
| In respect of the financial year ended 31 December 2020 as reported in the directors' report of that year:  |            |
| A single-tier interim dividend of 13.5 sen per ordinary share, on 11,241,361,887 ordinary shares, which can be elected to be reinvested in new Maybank shares in accordance with Dividend Reinvestment Plan ("DRP"), declared on 27 November 2020 and paid on 15 January 2021.    | 1,517,583* |
| Final dividend of 38.5 sen single-tier dividend consists of cash portion of 17.5 sen single-tier dividend per ordinary share and an electable portion of 21.0 sen per ordinary share, on 11,413,994,640 ordinary shares, approved on 6 May 2021 and paid on 28 June 2021.         | 4,394,388  |
| In respect of the financial year ended 31 December 2021:  |            |
| A single-tier first interim dividend of 28.0 sen consists of cash portion of 14.0 sen single-tier dividend per ordinary share and an electable portion of 14.0 sen per ordinary share, on 11,693,337,909 ordinary shares, declared on 26 August 2021 and paid on 21 October 2021. | 3,274,135  |
|   | 9,186,106  |

<sup>\*</sup> The financial statements reflect the net interim dividend of RM1,133,255,366 of which RM384,328,111 was the dividend payable made during the financial year ended 31 December 2020 on a portion of the electable portion of the single-tier interim dividends assumed to be paid in cash in accordance with BNM's Implementation Guidance on Capital Adequacy Framework (Capital Components).

Subsequent to the financial year end, on 24 February 2022, the Board of Directors declared a single-tier second interim dividend in respect of the current financial year ended 31 December 2021 of 30.0 sen single-tier dividend per ordinary share amounting to dividend payable of RM3,563,553,965 (based on 11,878,513,218 ordinary shares issued as at 31 December 2021).

The single-tier second interim dividend consists of cash portion of 22.5 sen per ordinary share to be paid in cash amounting to RM2,672,665,474 and an electable portion of 7.5 sen per ordinary share amounting to RM890,888,491. The electable portion can be elected to be reinvested in new ordinary shares in accordance with the DRP as disclosed in Note 33(b) to the financial statements.

The financial statements for the current financial year ended 31 December 2021 do not reflect this single-tier second interim dividend. Such dividend will be accounted for in the statements of changes in equity as an appropriation of retained profits in the next financial year ending 31 December 2022.

### DIRECTORS' REPORT

### MAYBANK GROUP EMPLOYEES' SHARE GRANT PLAN ("ESGP") AND CASH-SETTLED PERFORMANCE-BASED EMPLOYEES' SHARE GRANT PLAN ("CESGP")

The ESGP is governed by the ESGP By-Laws approved by the shareholders at an Extraordinary General Meeting held on 6 April 2017 and was implemented on 14 December 2018 for a period of seven (7) years from the effective date and is administered by the ESGP Committee. The scheme was awarded to the participating Maybank Group employees who fulfil the eligibility criteria.

The ESGP consists of two (2) types of performance-based awards: Employees' Share Grant Plan ("ESGP Shares") and Cash-settled Performance-based Employees' Share Grant Plan ("CESGP"). The ESGP Shares may be settled by way of issuance and transfer of new Maybank shares or by cash at the absolute discretion of Maybank Group ESGP Committee.

The ESGP Shares is a form of Restricted Share Units ("RSU") and the ESGP Committee may, from time to time during the ESGP period, make further ESGP grants designated as Supplemental ESGP to a selected group of eligible employees to participate in Supplemental ESGP. This selected group may consist of selected key executives, selected key retentions and selected senior external recruits, and such grants may contain terms and conditions which may vary from earlier ESGP grants made available to selected senior management.

The CESGP is a form of Cash-settled Performance-based Restricted Share Unit Scheme ("CRSU") and the ESGP Committee may, from time to time during the ESGP period, make further CESGP grants designated as Supplemental CESGP to a selected group of eligible employees to participate in the ESGP. This selected group may consist of senior management, selected key retentions and selected senior external recruits, and such Supplemental CESGP grants may contain terms and conditions which may vary from earlier CESGP grants made available to selected employees.

Details on the key features of the ESGP and CESGP are disclosed in Note 33(c) to the financial statements.

Details of shares awarded under the ESGP Shares and CESGP are as follows:

#### (a) ESGP Shares

| Award date                | Number of<br>ESGP Shares<br>awarded*<br>'000 | Vesting date                  |
|---------------------------|--|-------------------------------|
| 14.12.2018 - First Grant  | 12,392                                       |                               |
| 30.09.2019 – Second Grant | 13,118                                       | Based on 3-year cliff vesting |
| 30.09.2020 – Third Grant  | 13,541                                       | from grant date and           |
| 30.09.2021 – Fourth Grant | 14,065                                       | performance metrics           |

#### (b) CESGP

| Award date                | Number of<br>CESGP<br>awarded*<br>'000 | Vesting date                  |
|---------------------------|--|-------------------------------|
| 14.12.2018 – First Grant  | 4,103                                  |                               |
| 30.09.2019 – Second Grant | 5,000                                  | Based on 3-year cliff vesting |
| 30.09.2020 – Third Grant  | 5,378                                  | from grant date and CESGP     |
| 30.09.2021 - Fourth Grant | 5,616                                  | vesting conditions            |

<sup>\*</sup> The number of shares awarded are based on the assumption that the Group and the eligible employees have met average performance targets.

The maximum number of ordinary shares in the Bank available under the ESGP should not exceed 3.5% of the total number of issued and paid-up capital of the Bank at any point of time during the duration of the scheme.

During the financial year ended 31 December 2021, a total of 5,338,000 ESGP Shares and 1,615,200 CESGP under the First Grant had been vested to a selected group of eligible employees. The remaining grants have not been vested as at 31 December 2021.

### DIRECTORS' REPORT

### MAYBANK GROUP EMPLOYEES' SHARE GRANT PLAN ("ESGP") AND CASH-SETTLED PERFORMANCE-BASED EMPLOYEES' SHARE GRANT PLAN ("CESGP") (CONT'D.)

The following table illustrates the number of, and movements in, ESGP Shares during the financial year ended 31 December 2021:

|                           | Outstanding as at  | Move<br>fi      | Outstanding as at |                   |            |
|---------------------------|--------------------|-----------------|-------------------|-------------------|------------|
| Award date                | 01.01.2021<br>'000 | Awarded<br>'000 | Vested<br>'000    | Forfeited<br>'000 | 31.12.2021 |
| 14.12.2018 – First Grant  | 11,011             | -               | (5,338)           | (5,673)           | _          |
| 30.09.2019 - Second Grant | 12,398             | -               | -                 | (691)             | 11,707     |
| 30.09.2020 - Third Grant  | 13,514             | -               | -                 | (566)             | 12,948     |
| 30.09.2021 – Fourth Grant | -                  | 14,065          | -                 | (38)              | 14,027     |
|                           | 36,923             | 14,065          | (5,338)           | (6,968)           | 38,682     |

The following table illustrates the number of, and movements in, CESGP during the financial year ended 31 December 2021:

|                           | Outstanding as at  | Movements during the financial year |                |                   | Outstanding as at |
|---------------------------|--------------------|-------------------------------------|----------------|-------------------|-------------------|
| Award date                | 01.01.2021<br>'000 | Awarded<br>'000                     | Vested<br>'000 | Forfeited<br>'000 | 31.12.2021        |
| 14.12.2018 – First Grant  | 3,430              | _                                   | (1,615)        | (1,815)           | -                 |
| 30.09.2019 - Second Grant | 4,502              | _                                   | _              | (483)             | 4,019             |
| 30.09.2020 - Third Grant  | 5,243              | _                                   | _              | (550)             | 4,693             |
| 30.09.2021 - Fourth Grant | -                  | 5,616                               | -              | (127)             | 5,489             |
|                           | 13,175             | 5,616                               | (1,615)        | (2,975)           | 14,201            |

The Bank has been granted exemption by the Companies Commission of Malaysia from having to disclose the names of employees who have been awarded with the ESGP Shares and CESGP for less than 312,000 shares during the financial year ended 31 December 2021.

The names of employees who have been awarded with the ESGP Shares and CESGP during the financial year ended 31 December 2021 and have 312,000 shares and above are as follows:

| Name  | Number of<br>ESGP Shares<br>awarded<br>'000 | Number of<br>CESGP<br>awarded<br>'000 |
|---|---|---------------------------------------|
| Dato' Sri Abdul Farid bin Alias                           | 900   | _                                     |
| Dato' John Chong Eng Chuan                                | 312   | -                                     |
| Dato' Muzaffar bin Hisham                                 | 312   | -                                     |
| Dato' Mohamed Rafique Merican bin Mohd Wahiduddin Merican | 312   | -                                     |
| Datuk Hamirullah bin Boorhan                              | 312   | -                                     |
| Datuk Normala binti A. Manaf                              | 312   | -                                     |
| Dr John Lee Hin Hock                                      | -   | 312                                   |
| Mr Hon Kah Cho  | 312   | -                                     |
| Mr Kamaludin bin Ahmad                                    | 312   | -                                     |
| Mr Mohd Suhail Amar Suresh bin Abdullah                   | 312   | -                                     |
| Mr Gilbert August Alfred Kohnke                           | 312   | -                                     |
| Mr Foong Seong Yew  | 312   | -                                     |
| Mr Taswin Zakaria   | -   | 312                                   |

### DIRECTORS' REPORT

#### **ISSUANCE OF SHARES AND DEBENTURES**

The following are the changes in debt and equity securities for the Group and the Bank during the financial year ended 31 December 2021:

- (i) During the financial year ended 31 December 2021, the Bank increased its issued and paid-up ordinary shares from 11,241,361,887 units to 11,878,513,218 units via:
  - (a) Issuance of 172,632,753 new ordinary shares amounting to RM1,324,685,273 arising from the DRP relating to electable portion of the single-tier interim dividend of 13.5 sen in respect of the financial year ended 31 December 2020, as disclosed in Note 52(c)(i) to the financial statements;
  - (b) Issuance of 279,343,269 new ordinary shares amounting to RM2,107,519,293 arising from the DRP relating to electable portion of the single-tier final dividend of 21.0 sen in respect of the financial year ended 31 December 2020, as disclosed in Note 52(c)(ii) to the financial statements;
  - (c) Issuance of 179,814,209 new ordinary shares amounting to RM1,401,131,296 arising from the DRP relating to electable portion of the single-tier first interim dividend of 14.0 sen in respect of the financial year ended 31 December 2021, as disclosed in Note 52(c)(iii) to the financial statements; and
  - (d) Issuance of 5,361,100 new ordinary shares amounting to RM42,781,578 arising from the Employees Shares Grant Plan ("ESGP"), as disclosed in Note 33(c)(i) to the financial statements.

The new ordinary shares issued during the financial year rank pari passu in all respects with the existing ordinary shares of the Bank.

(ii) During the financial year ended 31 December 2021, the Group and the Bank made various issuances and redemptions of debt securities, as disclosed in Notes 25, 30, 31 and 32 to the financial statements.

The proceeds from the issuances may be utilised to fund the working capital, general banking and other corporate purposes.

#### **DIRECTORS**

The names of the directors of the Bank in office since the beginning of the financial year to the date of this report are:

Tan Sri Dato' Sri Zamzamzairani bin Mohd Isa (Chairman)
Dato' Sri Abdul Farid bin Alias (Group President & Chief Executive Officer)
Datuk R. Karunakaran
Mr Cheng Kee Check
Mr Edwin Gerungan
Dr Hasnita binti Dato' Hashim
Mr Anthony Brent Elam
Ms Che Zakiah binti Che Din
Ms Fauziah binti Hisham
Mr Shariffuddin bin Khalid

Mr Snariffuddin bin Kna

Dato' Idris bin Kechot

Dato' Zulkiflee Abbas bin Abdul Hamid

Ms Shirley Goh (Appointed on 1 December 2021)

The names of the directors of the Bank's subsidiaries in office since the beginning of the financial year to the date of this report are disclosed in Note 67 to the financial statements.

#### **DIRECTORS' BENEFITS**

Neither at the end of the financial year, nor at any time during that financial year, did there subsist any arrangement to which the Bank or any of its subsidiaries was a party, whereby the directors might acquire benefits by means of acquisition of shares in or debentures of the Bank or any other body corporate, other than those arising from the ESGP.

Since the end of the previous financial year, no director has received or become entitled to receive a benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by the directors from the Bank and its related corporations, or the fixed salary of a full-time employee of the Bank as disclosed in Note 44 to the financial statements) by reason of a contract made by the Bank or its related corporations with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest except for Mr Cheng Kee Check, who is deemed to receive or become entitled to receive a benefit by virtue of fees paid by the Bank or its related corporations to the law firm in which he is a partner in that firm that provides professional legal services to the Bank or its related corporations in the ordinary course of business.

#### **DIRECTORS'**

#### **REPORT**

#### **DIRECTORS' INTERESTS**

According to the register of directors' shareholdings, the interests of directors in office at the end of the financial year in shares and ESGP of the Bank during the financial year were as follows:

|                                 |                                       | Number of ordinary shares     |                              |                  |
|---------------------------------|---------------------------------------|-------------------------------|------------------------------|------------------|
|                                 | As at 01.01.2021/ Date of appointment | Issued<br>pursuant<br>to ESGP | Issued<br>pursuant<br>to DRP | As at 31.12.2021 |
| Direct interest                 |                                       |                               |                              |                  |
| Dato' Sri Abdul Farid bin Alias | 646,865                               | 150,000                       | 41,821                       | 838,686          |
| Ms Fauziah binti Hisham         | 19,790                                | -                             | 1,278                        | 21,068           |
| Indirect interest               |                                       |                               |                              |                  |
| Ms Shirley Goh*                 | 10,000                                | -                             | -                            | 10,000           |

<sup>\*</sup> Interest by virtue of shares held by spouse.

|                                 |  |                                    | Number of ESGP Shares awarded |                          |                          |                                    |
|---------------------------------|--|------------------------------------|-------------------------------|--------------------------|--------------------------|------------------------------------|
|                                 | Award date   | Outstanding<br>as at<br>01.01.2021 | Awarded                       | Vested                   | Forfeited                | Outstanding as at 31.12.2021       |
| Dato' Sri Abdul Farid bin Alias | 14.12.2018 - First Grant<br>30.09.2019 - Second Grant<br>30.09.2020 - Third Grant<br>30.09.2021 - Fourth Grant | 300,000<br>300,000<br>300,000      | -<br>-<br>-<br>300,000        | (150,000)<br>-<br>-<br>- | (150,000)<br>-<br>-<br>- | -<br>300,000<br>300,000<br>300,000 |
|                                 |  | 900,000                            | 300,000                       | (150,000)                | (150,000)                | 900,000                            |

None of the other directors in office at the end of the financial year had any interest in shares in the Bank or its related corporations during the financial year.

#### **RATING BY EXTERNAL RATING AGENCIES**

Details of the Bank's ratings are as follows:

| Rating agency             | Date            | Rating classification               | Rating received |
|---------------------------|-----------------|-------------------------------------|-----------------|
| Standard & Poor's ("S&P") | 21 January 2022 | Issuer Credit Rating                | A-/Negative/A-2 |
|                           |                 | Junior Subordinated                 | BB+             |
|                           |                 | Senior Unsecured                    | A-              |
|                           |                 | Senior Unsecured                    | A-2             |
|                           |                 | Subordinated                        | BBB             |
| Moody's Investors Service | 20 January 2022 | Outlook                             | Stable          |
|                           |                 | Bank Deposits                       | A3/P-2          |
|                           |                 | Baseline Credit Assessment          | a3              |
|                           |                 | Adjusted Baseline Credit Assessment | a3              |
|                           |                 | Counterparty Risk Assessment        | A2(cr)/P-1(cr)  |
|                           |                 | Senior Unsecured                    | A3              |
|                           |                 | Subordinate                         | (P)Baa2         |
|                           |                 | Preference Stock Non-Cumulative MTN | (P)Baa3         |
|                           |                 | Commercial Paper                    | P-2             |
|                           |                 | Counterparty Risk Ratings           | A2/P-1          |

### DIRECTORS' REPORT

#### **RATING BY EXTERNAL RATING AGENCIES (CONT'D.)**

Details of the Bank's ratings are as follows (cont'd.):

| Rating agency                         | Date             | Rating classification  | Rating received     |
|---------------------------------------|------------------|--|---------------------|
| RAM Ratings                           | 27 December 2021 | Financial Institution Ratings  |                     |
| -                                     |                  | – National Scale   | AAA/Stable/P1       |
|                                       |                  | – ASEAN Scale  | seaAAA/Stable/seaP1 |
|                                       |                  | RM20 billion Subordinated Note Programme (2012/-)  | AA1/Stable          |
|                                       |                  | RM10 billion Additional Tier-1 Capital Securities Programme (2014/-) RM30 billion Sukuk Programme (2017/-) | AA3/Stable          |
|                                       |                  | – Senior Sukuk Murabahah   | AAA/Stable          |
|                                       |                  | – Subordinated Sukuk Murabahah   | AA1/Stable          |
|                                       |                  | – Additional Tier-1 Sukuk Mudharabah   | AA3/Stable          |
|                                       |                  | RM10 billion Commercial Papers/Medium Term Notes Programme   |                     |
|                                       |                  | (2016/2023)  | AAA/Stable/P1       |
|                                       |                  | RM10 billion Senior Medium Term Notes Programme (2015/-)   | AAA/Stable          |
| Japan Credit Rating Agency            | 3 December 2021  | Foreign Currency Long-term Issuer Rating   | А                   |
|                                       |                  | Outlook  | Stable              |
|                                       |                  | Bond   | Α                   |
| China Chengxin International ("CCXI") | 28 July 2021     | Issuer's Credit Rating   | AAA                 |
|                                       |                  | Outlook  | Stable              |
|                                       |                  | Renminbi Bond Credit Rating  | AAA                 |

#### **BUSINESS OUTLOOK**

Global economies rebounded in 2021 arising from the impact of significant monetary and fiscal support, coupled with the gradual reopening of economic activity facilitated by COVID-19 mass vaccinations, following the pandemic-induced recession in 2020. The trajectory of recovery was uneven between countries due to diverging pace of vaccination rollouts, as well as a resurgence in infections from the emergence of new variants, resulting in re-introduction of restriction and containment measures. In addition, inflationary pressures rose due to a surge in commodity prices and supply chain bottlenecks from supply-demand imbalances.

Global recovery in 2022 is expected to remain uneven despite the progress in vaccination coverage enabling broader and sustained economic opening amidst the emergence of newer variants. Persisting inflationary pressure is expected to lead to the normalisation of monetary policies, albeit at varying speeds, whereas fiscal policies are seen to remain expansionary this year.

In Malaysia, economic recovery is expected to be firmer and broad-based on sustained economic reopening (2022E: +6.0%) after an uneven and underwhelming recovery in 2021 of +3.1%. Domestic economic growth is expected to have better traction and gain stronger momentum in 2022, enabled by the mass immunisation and transition to the endemic phase of COVID-19. The Government's plan to open the country's international borders by 2Q 2022 will likely have multiplier effects across various industries which broadens growth. The Overnight Policy Rate is anticipated to remain at a record low of 1.75% throughout most of 2022, before a rate hike is expected in 4Q 2022. Fiscal policy in 2022 remains expansionary with the budget deficit at 6.0% of GDP (2021: 6.5% of GDP).

In Singapore, GDP growth is expected to moderate to +3.8% in 2022E after a strong recovery of +7.6% in 2021. The recovery will likely broaden to consumer-facing, travel-related services and the construction sector, while the manufacturing sector's momentum will taper from last year's high base. Inflation is rising on both cyclical and structural factors, and is expected to peak in 2Q 2022 before easing in the second half of the year. The Monetary Authority of Singapore may further tighten its policy stance in April 2022 given rising core inflation risks by re-centering the SGD NEER band, following the inter-meeting move to adjust the SGD NEER from +0.5% per annum to +1% in January 2022. Budget 2022 stays expansionary with a small deficit of SGD3 billion (0.5% of GDP), following the deficit of 0.9% of GDP in 2021.

In Indonesia, GDP growth is expected to be firmer at +5.4% for 2022E, following the soft +3.7% rebound in 2021. Domestic demand will lead the recovery in 2022 on the back of the country's increasing vaccination rate, improving consumer confidence, as well as rising investments driven by the Electric Vehicle industry and infrastructure development. Inflation is expected to edge up on the back of improving consumer demand, high commodity prices and the 1% hike in Value Added Tax effective 1 April 2022. Bank Indonesia (BI) is expected to deliver three +25bps rate hikes to 4.25% by end-2022 to maintain stability of the IDR as the US Federal Reserve starts to normalise its monetary policy. BI will continue funding the fiscal deficit of 4.3% of GDP in 2022E by buying government bonds, but may scale down its purchasing should the US Federal Reserve tighten more aggressively.

Overall, a better outlook is expected for 2022 driven by broader and sustained economic re-openings, easing of border controls and higher vaccination rates. Maybank Group remains committed in supporting the economic recovery across our home markets by enabling access for financial support to our customers to strengthen their financial positions and capitalise on emerging growth opportunities. As more customers experience an easing of cash flow pressures on sustained recovery, the Group will continue to proactively engage with customers on a targeted basis to extend additional support for those in need and as part of our robust asset quality management process.

With expectations of improved mobility, Maybank will also look to defend its low-cost deposits' base to maintain its net interest margin position. Concurrently, the Group will continue to drive fee-based income growth through our wealth management, global markets, investment banking, asset management and insurance segments. Maybank will leverage its extensive digital ecosystem and domestic franchise strength to deepen market penetration and capture underserved segments. The Group will invest strategically in its digital infrastructure and sustainability commitments in line with its M25 ambitions.

As part of the M25 strategic priorities, Maybank will focus its efforts on driving greater financial inclusion, offering more sustainable financing and solutions as well as supporting the move towards a responsible transition to a low-carbon economy.

Although overall sustained economic recovery is expected in 2022, the Group anticipates that its return on equity for FY2022 will be similar to that of FY2021 and has set a Headline KPI of between 9.5% and 10%, taking into consideration the impact from the higher one-off Prosperity Tax announced by the federal government of Malaysia.

### DIRECTORS' REPORT

#### **OTHER STATUTORY INFORMATION**

- (a) Before the statements of financial position and income statements of the Group and of the Bank were made out, the directors took reasonable steps:
  - (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of allowances for doubtful debts and satisfied themselves that all known bad debts had been written off and that adequate allowances had been made for doubtful debts; and
  - (ii) to ensure that any current assets which were unlikely to realise their values as shown in the accounting records in the ordinary course of business had been written down to an amount which they might be expected so to realise.
- (b) At the date of this report, the directors are not aware of any circumstances which would render:
  - (i) the amount written off for bad debts or the amount of the allowances for doubtful debts in the financial statements of the Group and of the Bank inadequate to any substantial extent; and
  - (ii) the values attributed to current assets in the financial statements of the Group and of the Bank misleading.
- (c) At the date of this report, the directors are not aware of any circumstances which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Bank misleading or inappropriate.
- (d) At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Bank which would render any amount stated in the financial statements misleading.
- (e) As at the date of this report, there does not exist:
  - (i) any charge on the assets of the Group and of the Bank which has arisen since the end of the financial year which secures the liabilities of any other person: or
  - (ii) any contingent liability of the Group or of the Bank which has arisen since the end of the financial year other than those arising in the normal course of business of the Group and of the Bank.
- (f) In the opinion of the directors:
  - (i) no contingent liability or other liability has become enforceable or is likely to become enforceable within the period of twelve (12) months after the end of the financial year which will or may affect the ability of the Group and of the Bank to meet their obligations as and when they fall due; and
  - (ii) no item or transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group or of the Bank for the financial year in which this report is made.

#### **SIGNIFICANT AND SUBSEQUENT EVENTS**

The significant and subsequent events are disclosed in Note 62 to the financial statements. There are no significant adjusting events after the statements of financial position date up to the date when the financial statements are authorised for issuance which is within the period from 1 January 2022 to 24 February 2022.

#### **AUDITORS**

The auditors, Ernst & Young PLT, have expressed their willingness to continue in office.

Auditors' remuneration are disclosed in Note 43 to the financial statements.

Signed on behalf of the Board of Directors in accordance with a resolution of the directors dated 24 February 2022.

Tan Sri Dato' Sri Zamzamzairani bin Mohd Isa Kuala Lumpur, Malaysia Dato' Sri Abdul Farid bin Alias

### STATEMENT BY DIRECTORS

Pursuant to Section 251(2) of the Companies Act 2016

We, Tan Sri Dato' Sri Zamzamzairani bin Mohd Isa and Dato' Sri Abdul Farid bin Alias, being two of the directors of Malayan Banking Berhad, do hereby state that, in the opinion of the directors, the accompanying financial statements set out on 29 to 267 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Bank as at 31 December 2021 and of the results and the cash flows of the Group and of the Bank for the financial year then ended.

Signed on behalf of the Board of Directors in accordance with a resolution of the directors dated 24 February 2022.

Tan Sri Dato' Sri Zamzamzairani bin Mohd Isa Kuala Lumpur, Malaysia Dato' Sri Abdul Farid bin Alias

# **STATUTORY DECLARATION**

Pursuant to Section 251(1)(b) of the Companies Act 2016

I, Khalijah binti Ismail, being the officer primarily responsible for the financial management of Malayan Banking Berhad, do solemnly and sincerely declare that the accompanying financial statements set out on pages 29 to 267 are in my opinion correct and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by the abovenamed Khalijah binti Ismail at Kuala Lumpur in the Federal Territory on 24 February 2022

Before me,

Lot 333, 3rd Floor Wisma New Asia Jalan Raja Chulan 50200 Kuala Lumpur



Khalijah binti Ismail

### **INDEPENDENT**

### **AUDITORS' REPORT**

To the members of Malayan Banking Berhad (Incorporated in Malaysia)

#### **REPORT ON THE FINANCIAL STATEMENTS**

#### Opinion

We have audited the financial statements of Malayan Banking Berhad, which comprise the statements of financial position as at 31 December 2021 of the Group and of the Bank, and the income statements, statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Bank for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 29 to 267

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Bank as at 31 December 2021, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016, in Malaysia.

#### Basis for opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' responsibilities for the audit of the financial statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Independence and other ethical responsibilities

We are independent of the Group and of the Bank in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ("By-Laws") and the International Code of Ethics for Professional Accountants (including International Independence Standards) ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

#### Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Bank for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Bank as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditors' responsibilities for the audit of the financial statements* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial statements of the Group and of the Bank. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying financial statements.

#### Risk area and rationale

Impairment of (i) goodwill and (ii) investment in subsidiaries and interest in associates

#### (i) Goodwill

The Group's goodwill balance as at 31 December 2021 stood at RM5.6 billion

Goodwill impairment testing of cash generating units ("CGUs") relies on estimates of value-in-use ("VIU") based on estimated future cash flows. The Group is required to annually test the amount of goodwill for impairment.

(ii) Investment in subsidiaries and interest in associates

As at 31 December 2021, the carrying amount of investment in subsidiaries (Bank only) stood at RM33.2 billion and interest in associates (Group and Bank) stood at RM2.5 billion and RM0.4 billion respectively.

Similarly, we focused on impairment assessment of investment in subsidiaries and interest in associates as the impairment testing relies on VIU estimates based on estimated future cash flows.

These involve management judgements and are based on complex assumptions that are affected by expected future market and economic conditions amid COVID-19 environment.

Refer to summary of significant accounting policies in Notes 2.3(i), 2.3(ii) and 2.3(iii), significant accounting judgements, estimates and assumptions in Notes 3.6 and 3.7 and the disclosure of (i) goodwill and (ii) investment in subsidiaries and interest in associates in Notes 18, 19 and 22 to the financial statements.

#### Our response

Our audit procedures included, among others, evaluating the assumptions and methodologies used by the Group and the Bank in performing the impairment assessment.

We tested the basis of preparing the cash flow forecasts, taking into account the back testing results on the accuracy of previous forecasts and the historical evidence supporting underlying assumptions.

We assessed the appropriateness of the other key assumptions, such as the weighted average cost of capital discount rates assigned to the CGUs, as well as the long-term growth rate, by comparing against internal information, and external economic and market data amid COVID-19 environment.

We assessed the sensitivity analysis performed by management on the key inputs to the impairment models, to understand the impact that reasonable alternative assumptions would have on the overall carrying amounts.

We also reviewed the adequacy of the Group's and the Bank's disclosures within the financial statements on those assumptions to which the outcome of the impairment test is most sensitive.

#### INDEPENDENT AUDITORS' REPORT

To the members of Malayan Banking Berhad (Incorporated in Malaysia)

Key audit matters (cont'd.)

#### Risk area and rationale

Expected credit losses of loans, advances and financing and investments not carried at fair value through profit or loss

As at 31 December 2021, the loans, advances and financing represent 61% and 49% of the total assets of the Group and of the Bank respectively, and the investments carried at amortised cost and fair value through other comprehensive income represent 21% and 23% of the total assets of the Group and of the Bank respectively.

MFRS 9 Financial Instruments ("MFRS 9") requires the Group and the Bank to account for the impairment of these assets with a forward-looking Expected Credit Losses ("ECL") approach.

The measurement of ECL requires the application of significant judgement and increased complexity which includes the identification of on-balance sheet and off-balance sheet credit exposures with significant deterioration in credit quality, assumptions used in the ECL models (for exposures assessed individually or collectively) such as the expected future cash flows, forward-looking macroeconomic factors and probability-weighted multiple scenarios. Management overlays have been applied due to the uncertainties under COVID-19 environment.

Refer to summary of significant accounting policies in Note 2.3(v)(d), significant accounting judgements, estimates and assumptions in Notes 3.2 and 3.4 and the disclosures of loans, advances and financing and investments, allowances for impairment losses, impairment assessment considerations and credit risk management in Notes 10, 11, 12, 45, 46, 54(b), 54(c) and 54(e) to the financial statements.

#### Our response

Our audit procedures included the assessment of key controls over the origination, segmentation, ongoing internal credit quality assessments, recording and monitoring of the loans, advances and financing and the investments.

We also assessed the processes and effectiveness of key controls over the transfer criteria (for the three stages of credit exposures under MFRS 9 in accordance with credit quality), impairment measurement methodologies, governance for development, maintenance and validation of ECL models, inputs, basis and assumptions used by the Group and the Bank in staging the credit exposures and calculating the ECL.

For staging and identification of credit exposures with significant deterioration in credit quality, we assessed and tested the reasonableness of the transfer criteria applied by the Group and the Bank for different types of credit exposures. We evaluated if the transfer criteria are consistent with the Group and the Bank's credit risk management practices.

For the measurement of ECL, we assessed and tested reasonableness of the Group's and the Bank's ECL models, including model inputs, model design and model performance for significant portfolios. We challenged whether historic experience is representative of current circumstances and of the recent losses incurred in the portfolios and assessed the reasonableness of forward-looking adjustments, macroeconomic factor analysis and probability-weighted multiple scenarios.

We evaluated if changes in modelling approaches, parameters and assumptions are needed and if any changes made were appropriate. We also assessed and tested and monitored the sensitivity of the credit loss provisions to changes in modelling assumptions. In assessing the management overlays applied in the ECL amid COVID-19 environment, we performed scenario analysis to cross-check the impacts and challenged reasonableness of the basis applied by the management, particularly for the assets under Stages 1 and 2.

With respect to individually assessed ECL which are mainly in relation to the impaired assets in Stage 3, we reviewed and tested a sample of loans, advances and financing and investments to evaluate the timely identification by the Group and the Bank of exposures with significant deterioration in credit quality or which have been impaired. For cases where impairment has been identified, we assessed the Group's and the Bank's assumptions on the expected future cash flows, including the value of realisable collaterals based on available market information and the multiple scenarios considered. We also challenged the assumptions and compared estimates to external evidence where available, including the management overlays applied amid COVID-19 environment.

We also assessed whether the financial statement disclosures are adequately and appropriately reflect the Group's and the Bank's exposures to credit risk.

We involved our credit modelling specialists and IT specialists in the performance of these procedures where their specific expertise was required.

#### **INDEPENDENT**

#### **AUDITORS' REPORT**

To the members of Malayan Banking Berhad (Incorporated in Malaysia)

Information other than the financial statements and auditors' report thereon

The directors of the Bank are responsible for the other information. The other information comprises the directors' report and the annual report, but does not include the financial statements of the Group and of the Bank and our auditors' report thereon. The annual report is expected to be made available to us after the date of this auditors' report.

Our opinion on the financial statements of the Group and of the Bank does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Bank, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Bank or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditors' report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard on the directors' report.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to the directors of the Bank and take appropriate action.

#### Responsibilities of the directors for the financial statements

The directors of the Bank are responsible for the preparation of the financial statements of the Group and of the Bank that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Group and of the Bank that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Bank, the directors are responsible for assessing the Group's and the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Bank or to cease operations, or have no realistic alternative but to do so.

#### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Bank as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Bank, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and of the Bank's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Bank's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Bank to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Bank, including the disclosures, and whether the financial statements of the Group and of the Bank represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial statements of the Group. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

#### INDEPENDENT AUDITORS' REPORT

To the members of Malayan Banking Berhad (Incorporated in Malaysia)

Auditors' responsibilities for the audit of the financial statements (cont'd.)

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Bank for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

In accordance with the requirements of the Companies Act 2016 in Malaysia, we report that the subsidiaries of which we have not acted as auditors, are disclosed in Note 65 to the financial statements.

#### **OTHER MATTERS**

This report is made solely to the members of the Bank, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

b2+ 3 J. p 89

Ernst & Young PLT 202006000003 (LLP0022760-LCA) & AF 0039 Chartered Accountants

Kuala Lumpur, Malaysia 24 February 2022 / Ug.\_\_\_\_\_

Chan Hooi Lam No. 02844/02/2024 J Chartered Accountant

35. Reserves

# INDEX TO THE FINANCIAL STATEMENTS

| FIR  | IANCIAL STATEMENTS   |                 |     |   | PAGE |
|------|--|-----------------|-----|---|------|
| Stat | ements of financial position   |                 |     |   | 29   |
| Inco | ome statements   |                 |     |   | 30   |
| Stat | ements of comprehensive income   |                 |     |   | 31   |
| Con  | solidated statement of changes in equity   |                 |     |   | 32   |
| Stat | ement of changes in equity   |                 |     |   | 34   |
| Stat | ements of cash flows   |                 |     |   | 35   |
| NC   | TES TO THE FINANCIAL STATEMENTS  | PAGE            | NC  | OTES TO THE FINANCIAL STATEMENTS  | PAGE |
| 1.   | Corporate information  | 37              | 36. | Operating revenue   | 132  |
| 2.   | Accounting policies  | 37              | 37. | Interest income   | 132  |
| 3.   | Significant accounting judgements, estimates and assumptions   | 58              | 38. | Interest expense  | 133  |
| 4.   | Standards and annual improvements to standards issued but  |                 | 39. | Net earned insurance premiums   | 133  |
|      | not yet effective  | 61              | 40. | Dividends from subsidiaries and associates  | 133  |
| 5.   | Cash and short-term funds  | 63              | 41. | Other operating income  | 134  |
| 6.   | Deposits and placements with financial institutions  | 65              | 42. | Net insurance benefits and claims incurred, net fee and                                       |      |
| 7.   | Financial assets purchased under resale agreements and obligation on financial assets sold under repurchase agreements | ns<br><b>66</b> |     | commission expenses, change in expense liabilities and taxation of life and takaful fund      | 135  |
| 8.   | Financial assets designated upon initial recognition at fair value   |                 | 43. | Overhead expenses   | 135  |
|      | through profit or loss ("FVTPL")   | 68              | 44. | Directors' fees and remuneration  | 136  |
| 9.   | Financial investments at fair value through profit or loss ("FVTPL")   | 69              | 45. | Allowances for impairment losses on loans, advances, financing                                |      |
| 10.  | 0 1  |                 |     | and other debts, net  | 138  |
|      | income ("FVOCI")   | 70              | 46. | Allowances for/(writeback of) impairment losses on financial                                  | 400  |
|      | Financial investments at amortised cost  | 73              | 47  | investments, net  | 139  |
|      | Loans, advances and financing  | 76              | 4/. | (Writeback of)/allowances for impairment losses on other financial assets and goodwill, net   | 139  |
|      | Derivative financial instruments and hedge accounting  | 84              | 48  | Taxation and zakat  | 140  |
|      | Reinsurance/retakaful assets and other insurance receivables Other assets  | 88              | 49. |   | 141  |
|      |  | 89<br>91        |     | Credit exposure arising from credit transactions  |      |
|      | Investment properties Statutory deposits with central banks  | 91              | 50. | with connected parties  | 145  |
|      |  |                 | 51. | Earnings per share ("EPS")  | 145  |
|      | Investment in subsidiaries Interest in associates and joint ventures   | 92<br>95        | 52. | Dividends   | 146  |
|      | Property, plant and equipment  | 95<br>97        | 53. | Commitments and contingencies   | 147  |
| 20.  | Right-of-use assets  | 102             | 54. | Financial risk management policies  | 150  |
| 22.  | Intangible assets  | 104             | 55. | Fair value measurements   | 203  |
| 23.  | Deposits from customers  | 107             | 56. | Offsetting of financial assets and financial liabilities                                      | 214  |
| 24.  |  | 108             | 57. | Capital and other commitments   | 215  |
| 25.  | Financial liabilities at fair value through profit or loss ("FVTPL")   | 109             | 58. | Capital management  | 215  |
| 26.  |  | 110             | 59. | Internal capital adequacy assessment process ("ICAAP")  | 215  |
| 27.  | Other liabilities  | 113             | 60. | Capital adequacy  | 217  |
| 28.  |  | 119             | 61. | Segment information   | 220  |
| 29.  |  | 119             | 62. | Significant and subsequent events   | 224  |
| 30.  | Borrowings   | 122             | 63. | Income statement and statement of financial position of                                       |      |
| 31.  |  | 125             | _   | insurance and takaful business  | 224  |
|      | Capital securities   | 126             |     | The operations of Islamic Banking Scheme ("IBS")  | 226  |
|      | Share capital, share-based payments and shares held-in-trust   | 127             | 65. | Details of subsidiaries, deemed controlled structured entities, associates and joint ventures | 260  |
|      | Retained profits   | 130             | 66  | Currency  | 263  |
|      |  |                 | 50. |   |      |

131 67. Directors of subsidiaries of the Group

264

# STATEMENTS OF FINANCIAL POSITION

As at 31 December 2021

|   |          | Gro                      | oup                      | Ва             | nk            |
|---|----------|--------------------------|--------------------------|----------------|---------------|
|   |          | 2021                     | 2020                     | 2021           | 2020          |
|   | Note     | RM'000                   | RM'000                   | RM'000         | RM'000        |
| Assets  |          |                          |                          |                |               |
| Cash and short-term funds   | 5        | 41,483,926               | 43,884,714               | 25,725,348     | 24,106,030    |
| Deposits and placements with financial institutions                                   | 6        | 16,037,048               | 10,128,931               | 31,482,634     | 15,268,348    |
| Financial assets purchased under resale agreements                                    | 7(i)     | 13,491,753               | 17,543,987               | 12,079,652     | 14,849,421    |
| Financial assets designated upon initial recognition at fair value through profit     |          |                          |                          |                |               |
| or loss   | 8        | 13,181,866               | 14,028,031               | -              | -             |
| Financial investments at fair value through profit or loss                            | 9        | 27,775,493               | 27,179,846               | 14,003,854     | 18,189,480    |
| Financial investments at fair value through other comprehensive income                | 10       | 122,393,954              | 127,502,681              | 70,663,061     | 75,533,793    |
| Financial investments at amortised cost   | 11       | 60,532,190               | 46,475,916               | 41,574,896     | 39,856,983    |
| Loans, advances and financing to financial institutions                               | 12(i)    | 1,048,566                | 899,986                  | 30,836,296     | 30,042,986    |
| Loans, advances and financing to customers  | 12(ii)   | 540,839,323              | 511,310,107              | 209,286,971    | 199,881,476   |
| Derivative assets   | 13       | 12,757,475               | 19,907,957               | 12,498,439     | 19,713,802    |
| Reinsurance/retakaful assets and other insurance receivables                          | 14       | 7,515,864                | 5,778,581                | -              | -             |
| Other assets  | 15       | 8,644,931                | 10,236,874               | 3,550,530      | 4,116,602     |
| Investment properties   | 16       | 975,048                  | 941,545                  | -              | -             |
| Statutory deposits with central banks   | 17       | 7,514,129                | 7,468,213                | 1,695,478      | 1,647,066     |
| Investment in subsidiaries  | 18       |                          | <del>-</del>             | 33,205,773     | 30,903,363    |
| Interest in associates and joint ventures   | 19       | 2,491,435                | 2,680,402                | 440,730        | 440,730       |
| Property, plant and equipment   | 20       | 2,129,989                | 2,206,849                | 882,119        | 941,767       |
| Right-of-use assets   | 21       | 1,170,564                | 1,245,454                | 550,126        | 424,139       |
| Intangible assets   | 22       | 6,683,461                | 6,648,504                | 406,681        | 387,660       |
| Deferred tax assets   | 29       | 1,505,378                | 790,936                  | 468,101        |               |
| Total assets  |          | 888,172,393              | 856,859,514              | 489,350,689    | 476,303,646   |
| Liabilities   |          |                          |                          |                |               |
| Customers' funding:   |          |                          |                          |                |               |
| – Deposits from customers   | 23       | 588,967,633              | 556,349,372              | 276,558,866    | 250,025,335   |
| - Investment accounts of customers*   | 64(t)    | 28,720,799               | 23,840,796               | -              | _             |
| Deposits and placements from financial institutions                                   | 24       | 36,583,073               | 37,878,866               | 41,567,510     | 34,720,115    |
| Obligations on financial assets sold under repurchase agreements                      | 7(ii)    | 7,873,717                | 11,131,215               | 24,785,841     | 36,922,305    |
| Derivative liabilities  | 13       | 12,638,175               | 19,151,751               | 12,374,656     | 18,724,393    |
| Financial liabilities at fair value through profit or loss                            | 25       | 10,696,966               | 10,161,921               | 10,696,966     | 10,161,921    |
| Bills and acceptances payable   | 26       | 1,077,986                | 997,663                  | 430,450        | 458,617       |
| Insurance/takaful contract liabilities and other insurance payables Other liabilities | 26<br>27 | 42,093,615<br>21,502,096 | 37,694,765<br>21,027,915 | -<br>8,882,522 | 7,810,067     |
| Provision for taxation and zakat  | 28       | 311,385                  | 151,919                  | 0,002,322      | 66,120        |
| Deferred tax liabilities  | 29       | 539,066                  | 1,470,856                | _              | 377,830       |
| Borrowings  | 30       | 35,548,352               | 38,097,224               | 28,289,884     | 33,134,255    |
| Subordinated obligations  | 31       | 10,239,277               | 8,967,831                | 9,827,722      | 8,808,639     |
| Capital securities  | 32       | 2,827,832                | 2,827,793                | 2,827,832      | 2,827,793     |
| Total liabilities   |          | 799,619,972              | 769,749,887              | 416,242,249    | 404,037,390   |
| Equity attributable to equity holders of the Bank                                     |          | ,,                       |                          | -,,9           | .,,,,555      |
| Share capital   | 33       | 53,156,473               | 48,280,355               | 53,156,473     | 48,280,355    |
| Shares held-in-trust  | 33(d)    | (1,274)                  |                          | (1,274)        |               |
| Retained profits  | 34       | 29,629,726               | 29,494,627               | 15,236,418     | 16,809,095    |
| Reserves  | 35       | 3,026,497                | 6,661,665                | 4,716,823      | 7,176,806     |
|   |          |                          |                          |                |               |
| Non-controlling interests   |          | 85,811,422<br>2,740,999  | 84,436,647<br>2,672,980  | 73,108,440     | 72,266,256    |
| Non-controlling interests   |          | 88,552,421               | 87,109,627               | 73,108,440     | 72,266,256    |
| Total liabilities and shareholders' equity  |          | 888,172,393              | 856,859,514              | 489,350,689    | 476,303,646   |
| Commitments and contingencies   | 53       | 1,176,244,045            | 1,305,384,589            | 1,081,179,600  | 1,225,860,019 |
| Net assets per share attributable to equity holders of the Bank                       |          |                          |                          |                |               |
| iver assets per silare attributable to equity noiders of the Bank                     |          | RM7.22                   | RM7.51                   | RM6.15         | RM6.43        |

<sup>\*</sup> Investment accounts of customers are used to fund financing and advances as disclosed in Note 64(l).

### INCOME STATEMENTS

For the financial year ended 31 December 2021

|  |       | Gro            | up             | Bank           |                |  |
|--|-------|----------------|----------------|----------------|----------------|--|
|  | Note  | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |  |
| Operating revenue  | 36    | 45,959,390     | 51,030,965     | 23,181,109     | 24,361,776     |  |
| Interest income  | 37    | 17,205,258     | 19,350,764     | 11,610,664     | 12,959,184     |  |
| Interest expense   | 38    | (5,171,213)    | (8,260,375)    | (3,384,660)    | (5,308,438)    |  |
| Net interest income  |       | 12,034,045     | 11,090,389     | 8,226,004      | 7,650,746      |  |
| Income from Islamic Banking Scheme operations  | 64(b) | 7,572,599      | 6,135,582      | -              | _              |  |
|  |       | 19,606,644     | 17,225,971     | 8,226,004      | 7,650,746      |  |
| Net earned insurance premiums  | 39    | 8,846,782      | 9,458,856      | -              | -              |  |
| Dividends from subsidiaries and associates   | 40    | -              | -              | 3,959,559      | 2,640,114      |  |
| Other operating income   | 41    | 4,470,670      | 7,299,202      | 3,004,912      | 4,161,005      |  |
| Total operating income  Net insurance benefits and claims incurred, net fee and commission expenses,         |       | 32,924,096     | 33,984,029     | 15,190,475     | 14,451,865     |  |
| change in expense liabilities and taxation of life and takaful fund  | 42    | (7,475,699)    | (9,220,803)    | -              | -              |  |
| Net operating income   |       | 25,448,397     | 24,763,226     | 15,190,475     | 14,451,865     |  |
| Overhead expenses  | 43    | (11,518,539)   | (11,221,906)   | (5,022,895)    | (4,784,188)    |  |
| Operating profit before impairment losses Allowances for impairment losses on loans, advances, financing and |       | 13,929,858     | 13,541,320     | 10,167,580     | 9,667,677      |  |
| other debts, net   | 45    | (2,658,541)    | (4,598,581)    | (2,554,384)    | (2,558,275)    |  |
| (Allowances for)/writeback of impairment losses on financial investments, net                                | 46    | (598,298)      | (413,918)      | 89,413         | (149,466)      |  |
| Writeback of/(allowances for) impairment losses on other financial assets and                                | 10    | (330,230)      | (113,510)      | 05,125         | (215,100)      |  |
| goodwill, net  | 47    | 27,393         | (81,012)       | 41,351         | (30,926)       |  |
| Operating profit   |       | 10,700,412     | 8,447,809      | 7,743,960      | 6,929,010      |  |
| Share of profits in associates and joint ventures  | 19    | 186,183        | 209,147        | -              | -              |  |
| Profit before taxation and zakat   |       | 10,886,595     | 8,656,956      | 7,743,960      | 6,929,010      |  |
| Taxation and zakat   | 48    | (2,565,080)    | (1,937,877)    | (866,058)      | (963,883)      |  |
| Profit for the financial year  |       | 8,321,515      | 6,719,079      | 6,877,902      | 5,965,127      |  |
| Attributable to:   |       |                |                |                |                |  |
| Equity holders of the Bank   |       | 8,096,229      | 6,481,219      | 6,877,902      | 5,965,127      |  |
| Non-controlling interests  |       | 225,286        | 237,860        | -              | -              |  |
|  |       | 8,321,515      | 6,719,079      | 6,877,902      | 5,965,127      |  |
| Earnings per share attributable to equity holders of the Bank  |       |                |                |                |                |  |
| Basic (sen)  | 51(a) | 69.7           | 57.7           |                |                |  |
| Diluted (sen)  | 51(b) | 69.7           | 57.7           |                |                |  |
| Dividends per ordinary share held by equity holders of the Bank in respect of the financial year (sen)       |       |                |                |                |                |  |
| Paid – First interim for the financial year ended 31 December 2020   | 52    |                |                | 13.50          | _              |  |
| Paid – First interim for the financial year ended 31 December 2021   | 52    |                |                | 28.00          | _              |  |
| Payable – First interim for financial year ended 31 December 2020  | 52    |                |                | _              | 13.50          |  |
| Paid – Second interim for the financial year ended 31 December 2019  | 52    |                |                | _              | 39.00          |  |
| – Final for the financial year ended 31 December 2020  | 52    |                |                | 38.50          | _              |  |
| Declared – Second interim for the financial year ended 31 December 2021                                      | 52(a) |                |                | 30.00          | _              |  |
| Proposed – Final for the financial year ended 31 December 2020   |       |                |                | _              | 38.50          |  |

# STATEMENTS OF COMPREHENSIVE INCOME

For the financial year ended 31 December 2021

|  |                | Grou                                 | ір                                      | Bank                                |                                 |
|--|----------------|--------------------------------------|---|-------------------------------------|---------------------------------|
|  | Note           | 2021<br>RM'000                       | 2020<br>RM'000                          | 2021<br>RM'000                      | 2020<br>RM'000                  |
| Profit for the financial year  |                | 8,321,515                            | 6,719,079                               | 6,877,902                           | 5,965,127                       |
| Other comprehensive (loss)/income:   |                |                                      |   |                                     |                                 |
| Items that will not be reclassified subsequently to profit or loss:  |                |                                      |   |                                     |                                 |
| Defined benefit plan actuarial gain Income tax effect  | 27(i)(b)<br>29 | 28,694<br>(6,426)                    | 15,586<br>(6,911)                       | -<br>-                              | -                               |
| Net (loss)/gain from change in fair value on equity instruments at fair value through other comprehensive income   |                | (5,910)                              | 57,365                                  | (3,544)                             | 62,422                          |
|  |                | 16,358                               | 66,040                                  | (3,544)                             | 62,422                          |
| Items that may be reclassified subsequently to profit or loss:   |                |                                      |   |                                     |                                 |
| Net (loss)/gain on debt instruments at fair value through other comprehensive income   |                | (3,330,589)                          | 1,484,970                               | (2,327,000)                         | 938,754                         |
| <ul><li>Net (loss)/gain from change in fair value</li><li>Changes in expected credit losses</li><li>Income tax effect</li></ul>                                    | 29             | (3,780,807)<br>(418,316)<br>868,534  | 1,566,740<br>245,897<br>(327,667)       | (2,560,698)<br>(403,914)<br>637,612 | 917,572<br>235,641<br>(214,459) |
| Net gain/(loss) on foreign exchange translation  Net (loss)/gain on net investment hedge  Cost of hedging for fair value hedge  Net gain/(loss) on capital reserve | 13<br>13       | 611,558<br>(4,687)<br>(5,810)<br>863 | (484,026)<br>2,922<br>13,150<br>(2,446) | 189,292<br>-<br>(5,810)             | (67,106)<br>-<br>13,150         |
| Share of change in associates' reserve   |                | (172,126)                            | 15,454                                  | -                                   | -                               |
|  |                | (2,900,791)                          | 1,030,024                               | (2,143,518)                         | 884,798                         |
| Other comprehensive (loss)/income for the financial year, net of tax   |                | (2,884,433)                          | 1,096,064                               | (2,147,062)                         | 947,220                         |
| Total comprehensive income for the financial year  |                | 5,437,082                            | 7,815,143                               | 4,730,840                           | 6,912,347                       |
| Other comprehensive (loss)/income for the financial year, attributable to: Equity holders of the Bank Non-controlling interests                                    |                | (2,832,798)<br>(51,635)              | 1,093,958<br>2,106                      | (2,147,062)<br>-                    | 947,220                         |
|  |                | (2,884,433)                          | 1,096,064                               | (2,147,062)                         | 947,220                         |
| Total comprehensive income for the financial year, attributable to: Equity holders of the Bank Non-controlling interests   |                | 5,263,431<br>173,651                 | 7,575,177<br>239,966                    | 4,730,840<br>-                      | 6,912,347                       |
|  |                | 5,437,082                            | 7,815,143                               | 4,730,840                           | 6,912,347                       |

### **CONSOLIDATED STATEMENT**

# **OF CHANGES IN EQUITY**For the financial year ended 31 December 2021

|   | <b>&lt;</b>                             |   |  | Attrib  | utable to equity ho  | lders of the Ban  | k                                      |   |   | ·····>                                     |  |                           |
|---|---|---|--|---|--|---|--|---|---|--|--|---------------------------|
|   |   | <   |  |   | Non-distributable  |   |  |   |   |  |  |                           |
| Group   | Share<br>Capital<br>(Note 33)<br>RM'000 | Shares<br>Held-in-trust<br>(Note 33(d))<br>RM'000 | Statutory<br>Reserve<br>(Note 35(a))<br>RM'000 | Regulatory<br>Reserve<br>(Note 35(b))<br>RM'000 | Fair Value<br>Through Other<br>Comprehensive<br>Income<br>Reserve<br>(Note 35)<br>RM'000 | Exchange<br>Fluctuation<br>Reserve<br>(Note 35)<br>RM'000 | ESGP<br>Reserve<br>(Note 35)<br>RM'000 | Other<br>Reserves<br>(Note 35(c))<br>RM'000 | *Retained<br>Profits<br>(Note 34)<br>RM'000 | Total<br>Shareholders'<br>Equity<br>RM'000 | Non-<br>Controlling<br>Interests<br>RM'000 | Total<br>Equity<br>RM'000 |
| At 1 January 2021   | 48,280,355                              | -   | 317,823  | 2,115,455                                       | 4,572,569  | (127,567)   | 96,186                                 | (312,801)                                   | 29,494,627                                  | 84,436,647                                 | 2,672,980                                  | 87,109,627                |
| Profit for the financial year   | -                                       | -   | -  | -   | -  | -   | -                                      | -   | 8,096,229                                   | 8,096,229                                  | 225,286                                    | 8,321,515                 |
| Other comprehensive (loss)/ income  | -                                       | -   | -  | -   | (3,323,319)  | 478,844   | -                                      | 11,677                                      | -   | (2,832,798)                                | (51,635)                                   | (2,884,433)               |
| Defined benefit plan  |   |   |  |   |  |   |  |   |   |  |  |                           |
| actuarial gain Share of associates' reserve   | -                                       | -   | -  | -   | (34,448)   | -<br>(137,678)  | -                                      | 21,354                                      | -   | 21,354<br>(172,126)                        | 914  | 22,268<br>(172,126)       |
| Net gain/(loss) on foreign  | _                                       | _   | _  | _   |  |   | _                                      | _   | _   |  | (4.044)                                    |                           |
| exchange translation  Net loss on financial investments at fair value   | -                                       | -   | -  | -   | -  | 616,522   | -                                      | -   | -   | 616,522                                    | (4,964)                                    | 611,558                   |
| through other comprehensive income  | -                                       | _   | _  | _   | (3,288,871)  | _   | -                                      | _   | -   | (3,288,871)                                | (47,628)                                   | (3,336,499)               |
| Net loss on net investment hedge  | _                                       | _   | _  | _   | _  | _   | _                                      | (4,687)                                     | _   | (4,687)                                    | _  | (4,687)                   |
| Cost of hedging for fair  |   |   |  |   |  |   |  |   |   |  |  |                           |
| value hedge<br>Net gain on capital reserve  | _                                       | -   | -  | -   | -  | -   | -                                      | (5,810)<br>820                              | -   | (5,810)<br>820                             | 43   | (5,810)<br>863            |
|   |   |   |  |   |  |   |  |   |   |  |  |                           |
| Total comprehensive (loss)/   |   |   |  |   |  |   |  |   |   |  |  |                           |
| income for the financial<br>year  | -                                       | _   | _  | _   | (3,323,319)  | 478,844   | _                                      | 11,677                                      | 8,096,229                                   | 5,263,431                                  | 173,651                                    | 5,437,082                 |
| Net gain on disposal of<br>financial investments at<br>fair value through other<br>comprehensive income       | _                                       | -   | _  | _   | (14,545)   | _   | _                                      | _   | 14,545                                      | _  | _  | _                         |
| Share-based payment under<br>Maybank Group<br>Employees' Share Grant<br>Plan ("ESGP") (Note 33(c))            | _                                       | _   | _  | _   | _  | _   | 39,328                                 | _   | 40,457                                      | 79,785                                     | _  | 79,785                    |
| Effects of changes in corporate structure within  |   |   |  |   |  |   | ,                                      |   | ,   | ,  |  | ·                         |
| the Group<br>Effect of net acquisition  | -                                       | -   | -  | -   | -  | -   | -                                      | -   | -   | -  | (25,183)                                   | (25,183)                  |
| from/disposal to non-controlling interests  | -                                       | -   | _  | -   | -  | -   | -                                      | _   | -   | _  | 10,137                                     | 10,137                    |
| Transfer to statutory reserve (Note 35(a))  | -                                       | -   | 14,549   | -   | -  | -   | -                                      | -   | (14,549)                                    | _  | -  | -                         |
| Transfer from regulatory reserve (Note 35(b))   | _                                       | _   | -  | (800,194)                                       | _  | _   | -                                      | -   | 800,194                                     | -  | _  | -                         |
| Issue of shares pursuant to<br>Maybank Group ESGP   | 42,782                                  | (1,274)   | -  | -   | -  | _   | (41,508)                               | -   | -   | -  | -  | _                         |
| Issue of shares pursuant to<br>Dividend Reinvestment<br>Plan ("DRP") (Note 33(b))<br>Dividends paid (Note 52) | 4,833,336                               | -   | -  | -   | -  | -   | -                                      | -   | -<br>(8,801,777)                            | 4,833,336<br>(8,801,777)                   | -<br>(90,586)                              | 4,833,336<br>(8,892,363)  |
| Total transactions with   |   |   |  |   |  |   |  |   | •   |  |  |                           |
| shareholders/other equity movements   | 4,876,118                               | (1,274)   | 14,549   | (800,194)                                       | (14,545)   | -   | (2,180)                                | -   | (7,961,130)                                 | (3,888,656)                                | (105,632)                                  | (3,994,288)               |
| At 31 December 2021   | 53,156,473                              | (1,274)   | 332,372  | 1,315,261                                       | 1,234,705  | 351,277   | 94,006                                 | (301,124)                                   | 29,629,726                                  | 85,811,422                                 | 2,740,999                                  | 88,552,421                |
|   |   |   |  |   |  |   |  |   |   |  |  |                           |

<sup>\*</sup> Retained profits include distributable and non-distributable profits arising from Non-Discretionary Participation Features ("Non-DPF") surplus of an insurance subsidiary. Refer to Note 34 for further details.

### OF CHANGES IN EQUITY

For the financial year ended 31 December 2021

|  | Attributable to equity holders of the Bank |  |   |  |   |  |   |   |  |  |                           |
|--|--|--|---|--|---|--|---|---|--|--|---------------------------|
|  |  | <  |   | Non-distril  | outable   |  | ·>  | ·>  |  |  |                           |
| Group  | Share<br>Capital<br>(Note 33)<br>RM'000    | Statutory<br>Reserve<br>(Note 35(a))<br>RM'000 | Regulatory<br>Reserve<br>(Note 35(b))<br>RM'000 | Fair Value Through Other Comprehensive Income Reserve (Note 35) RM'000 | Exchange<br>Fluctuation<br>Reserve<br>(Note 35)<br>RM'000 | ESGP<br>Reserve<br>(Note 35)<br>RM'000 | Other<br>Reserves<br>(Note 35(c))<br>RM'000 | *Retained<br>Profits<br>(Note 34)<br>RM'000 | Total<br>Shareholders'<br>Equity<br>RM'000 | Non-<br>Controlling<br>Interests<br>RM'000 | Total<br>Equity<br>RM'000 |
| At 1 January 2020  | 48,280,355                                 | 279,355  | 2,771,806                                       | 2,973,151  | 399,826   | 37,195                                 | (333,649)                                   | 27,162,899                                  | 81,570,938                                 | 2,498,286                                  | 84,069,224                |
| Profit for the financial year  | _  | ,<br>_   | _   | -  | _   | -                                      | _   | 6,481,219                                   | 6,481,219                                  | 237,860                                    | 6,719,079                 |
| Other comprehensive income/(loss)  | -  | -  | -   | 1,600,503  | (527,393)   | -                                      | 20,848                                      | -   | 1,093,958                                  | 2,106                                      | 1,096,064                 |
| Defined benefit plan actuarial gain  | _  | _  | _   | _  | _   | _                                      | 6,928                                       | _   | 6,928                                      | 1,747                                      | 8,675                     |
| Share of associates' reserve   | _  | _  | _   | 64,691   | (49,237)  | _                                      | _   | _   | 15,454                                     | _  | 15,454                    |
| Net loss on foreign exchange translation   | _  | _  | _   | -  | (478,156)   | _                                      | _   | _   | (478,156)                                  | (5,870)                                    | (484,026)                 |
| Net gain on financial investments at fair  |  |  |   |  | , , ,   |  |   |   | , ,  | , ,  | , ,                       |
| value through other comprehensive income   | -  | -  | -   | 1,535,812  | -   | -                                      | -   | -   | 1,535,812                                  | 6,523                                      | 1,542,335                 |
| Net gain on net investment hedge   | -  | -  | -   | -  | -   | -                                      | 2,922                                       | -   | 2,922                                      | -  | 2,922                     |
| Cost of hedging for fair value hedge   | -  | -  | -   | -  | -   | -                                      | 13,150                                      | -   | 13,150                                     | -  | 13,150                    |
| Net loss on capital reserve  | -  | -  | -   | -  | -   | -                                      | (2,152)                                     | -   | (2,152)                                    | (294)                                      | (2,446)                   |
| Total comprehensive income/(loss) for the financial year                                 |  | -  | _   | 1,600,503  | (527,393)   |  | 20,848                                      | 6,481,219                                   | 7,575,177                                  | 239,966                                    | 7,815,143                 |
| Net gain on disposal of financial investments  |  |  |   |  |   |  |   |   |  |  |                           |
| at fair value through other comprehensive income Share-based payment under Maybank Group | -  | -  | -   | (1,085)  | -   | -                                      | -   | 1,085                                       | -  | -  | -                         |
| Employees' Share Grant Plan ("ESGP")<br>(Note 33(c))                                     | -  | -  | -   | -  | -   | 58,991                                 | -   | -   | 58,991                                     | -  | 58,991                    |
| Effects of changes in corporate structure within the Group                               | _  | _  | _   | -  | _   | _                                      | _   | _   | _  | 24,235                                     | 24,235                    |
| Transfer to statutory reserve (Note 35(a))   | _  | 38,468   | _   | _  | _   | _                                      | _   | (38,468)                                    | _  | _  | _                         |
| Transfer from regulatory reserve (Note 35(b))  | _  | -  | (656,351)                                       | -  | _   | _                                      | _   | 656,351                                     | -  | _  | _                         |
| Dividends paid (Note 52)   | -  | -  | _   | -  | -   | -                                      | -   | (4,384,131)                                 | (4,384,131)                                | (89,507)                                   | (4,473,638)               |
| Dividends payable (Note 52(c)(i))  | -  | -  | -   | -  | -   | -                                      | -   | (384,328)                                   | (384,328)                                  | -  | (384,328)                 |
| Total transactions with shareholders/  |  |  |   |  |   |  |   |   |  |  |                           |
| other equity movements   | -  | 38,468   | (656,351)                                       | (1,085)  | -   | 58,991                                 |   | (4,149,491)                                 | (4,709,468)                                | (65,272)                                   | (4,774,740)               |
| At 31 December 2020  | 48,280,355                                 | 317,823  | 2,115,455                                       | 4,572,569  | (127,567)   | 96,186                                 | (312,801)                                   | 29,494,627                                  | 84,436,647                                 | 2,672,980                                  | 87,109,627                |

<sup>\*</sup> Retained profits include distributable and non-distributable profits arising from Non-Discretionary Participation Features ("Non-DPF") surplus of an insurance subsidiary. Refer to Note 34 for further details.

### **STATEMENT**

# **OF CHANGES IN EQUITY**For the financial year ended 31 December 2021

|   | <                                       | < Attributable to equity holders of the Bank      |  |   |   |   |  |  |   | >                         |
|---|---|---|--|---|---|---|--|--|---|---------------------------|
|   |   | <   |  |   | Non-distributable -   |   |  | ·····>                                     |   |                           |
| Bank  | Share<br>Capital<br>(Note 33)<br>RM'000 | Shares<br>Held-in-trust<br>(Note 33(d))<br>RM'000 | Statutory<br>Reserve<br>(Note 35(a))<br>RM'000 | Regulatory<br>Reserve<br>(Note 35(b))<br>RM'000 | Fair Value<br>Through Other<br>Comprehensive<br>Income Reserve<br>(Note 35)<br>RM'000 | Exchange<br>Fluctuation<br>Reserve<br>(Note 35)<br>RM'000 | ESGP<br>Reserve<br>(Note 35)<br>RM'000 | Hedge<br>Reserve<br>(Note 35(c))<br>RM'000 | Distributable<br>Retained<br>Profits<br>(Note 34)<br>RM'000 | Total<br>Equity<br>RM'000 |
| At 1 January 2021   | 48,280,355                              | -   | 69,518   | 1,495,500                                       | 3,261,447   | 2,241,350   | 96,186                                 | 12,805                                     | 16,809,095  | 72,266,256                |
| Profit for the financial year   | -                                       | -   | -  | -   | -   | -   | -                                      | -  | 6,877,902   | 6,877,902                 |
| Other comprehensive (loss)/income   | -                                       | -   | -  | -   | (2,330,544)   | 189,292   | -                                      | (5,810)                                    |   | (2,147,062)               |
| Net gain on foreign exchange translation<br>Net loss on financial investments at fair value   | -                                       | -   | -  | -   | -   | 189,292   | -                                      | -  | -   | 189,292                   |
| through other comprehensive income  | -                                       | -   | -  | -   | (2,330,544)   | -   | -                                      | -  | -   | (2,330,544)               |
| Cost of hedging for fair value hedge (Note 35(c))   | -                                       | -   | -  | -   | -   | -   | -                                      | (5,810)                                    | -   | (5,810)                   |
| Total comprehensive (loss)/income for the financial year  | -                                       | -   | -  | -   | (2,330,544)   | 189,292   | -                                      | (5,810)                                    | 6,877,902   | 4,730,840                 |
| Net gain on disposal of financial investments at fair value through other comprehensive income Share-based payment under Maybank Group Employees' Share Grant Plan ("ESGP") | -                                       | -   | -  | -   | (620)   | -   | -                                      | -  | 620   | -                         |
| (Note 33(c))  | _                                       | _   | _  | _   | _   | _   | 39,328                                 | _  | 40,457  | 79,785                    |
| Transfer to statutory reserve (Note 35(a))  | -                                       | -   | 5,178  | -   | -   | -   | -                                      | -  | (5,178)   | -                         |
| Transfer from regulatory reserve (Note 35(b))   | -                                       | -   | -  | (315,299)                                       | -   | -   | -                                      | -  | 315,299   | -                         |
| Issue of shares pursuant to Maybank Group ESGP  | 42,782                                  | (1,274)   | -  | -   | -   | -   | (41,508)                               | -  | -   | -                         |
| Issue of shares pursuant to Dividend Reinvestment   |   |   |  |   |   |   |  |  |   |                           |
| Plan ("DRP") (Note 33(b))   | 4,833,336                               | -   | -  | -   | -   | -   | -                                      | -  | -   | 4,833,336                 |
| Dividends paid (Note 52)  | -                                       | -   | -  | -   | -   | -   | -                                      | -  | (8,801,777)   | (8,801,777)               |
| Total transactions with shareholders/other equity movements   | 4,876,118                               | (1,274)   | 5,178  | (315,299)                                       | (620)   | -   | (2,180)                                | -  | (8,450,579)   | (3,888,656)               |
| At 31 December 2021   | 53,156,473                              | (1,274)   | 74,696   | 1,180,201                                       | 930,283   | 2,430,642   | 94,006                                 | 6,995                                      | 15,236,418  | 73,108,440                |

|   | < Attributable to equity holders of the Bank |  |   |   |   |  |  |   |   |  |
|---|--|--|---|---|---|--|--|---|---|--|
|   |  | <> Non-distributable>                          |   |   |   |  |  |   |   |  |
| Bank  | Share<br>Capital<br>(Note 33)<br>RM'000      | Statutory<br>Reserve<br>(Note 35(a))<br>RM'000 | Regulatory<br>Reserve<br>(Note 35(b))<br>RM'000 | Fair Value<br>Through Other<br>Comprehensive<br>Income Reserve<br>(Note 35)<br>RM'000 | Exchange<br>Fluctuation<br>Reserve<br>(Note 35)<br>RM'000 | ESGP<br>Reserve<br>(Note 35)<br>RM'000 | Hedge<br>Reserve<br>(Note 35(c))<br>RM'000 | Distributable<br>Retained<br>Profits<br>(Note 34)<br>RM'000 | Total<br>Equity<br>RM'000               |  |
| At 1 January 2020 Profit for the financial year Other comprehensive income/(loss)   | 48,280,355<br>-<br>-                         | 59,502<br>-<br>-                               | 1,894,921<br>-<br>-                             | 2,260,271<br>-<br>1,001,176   | 2,308,456<br>-<br>(67,106)                                | 37,195<br>-<br>-                       | (345)<br>-<br>13,150                       | 15,223,022<br>5,965,127<br>-                                | 70,063,377<br>5,965,127<br>947,220      |  |
| Net loss on foreign exchange translation  Net gain on financial investments at fair value through other comprehensive income  Cost of hedging for fair value hedge (Note 35(c))   | -<br>-<br>-                                  | -<br>-<br>-                                    | -<br>-<br>-                                     | -<br>1,001,176<br>-   | (67,106)<br>-<br>-  | -<br>-<br>-                            | -<br>13,150                                | -<br>-<br>-   | (67,106)<br>1,001,176<br>13,150         |  |
| Total comprehensive income/(loss) for the financial year  | -  | -  | -   | 1,001,176   | (67,106)  | _                                      | 13,150                                     | 5,965,127   | 6,912,347                               |  |
| Share-based payment under Maybank Group Employees' Share Grant Plan ("ESGP") (Note 33(c)) Transfer to statutory reserve (Note 35(a)) Transfer from regulatory reserve (Note 35(b)) Dividends paid (Note 52) Dividends payable (Note 52(c)(i)) | -<br>-<br>-<br>-                             | -<br>10,016<br>-<br>-<br>-                     | -<br>-<br>(399,421)<br>-<br>-                   | -<br>-<br>-<br>-  | -<br>-<br>-<br>-  | 58,991<br>-<br>-<br>-<br>-             | -<br>-<br>-<br>-                           | (10,016)<br>399,421<br>(4,384,131)<br>(384,328)             | 58,991<br>-<br>(4,384,131)<br>(384,328) |  |
| Total transactions with shareholders/other equity movements   | -  | 10,016   | (399,421)                                       | -   |   | 58,991                                 |  | (4,379,054)   | (4,709,468)                             |  |
| At 31 December 2020   | 48,280,355                                   | 69,518   | 1,495,500                                       | 3,261,447   | 2,241,350   | 96,186                                 | 12,805                                     | 16,809,095  | 72,266,256                              |  |

### STATEMENTS OF CASH FLOWS

For the financial year ended 31 December 2021

|  | Group                    |                          | Ban                    | ık                     |
|--|--------------------------|--------------------------|------------------------|------------------------|
|  | 2021                     | 2020                     | 2021                   | 2020                   |
|  | RM'000                   | RM'000                   | RM'000                 | RM'000                 |
| Cash flows from operating activities   |                          |                          |                        |                        |
| Profit before taxation and zakat   | 10,886,595               | 8,656,956                | 7,743,960              | 6,929,010              |
| Adjustments for:   |                          |                          |                        |                        |
| Share of profits in associates and joint ventures (Note 19)  | (186,183)                | (209,147)                |                        | _                      |
| Depreciation of property, plant and equipment (Note 43)  | 299,986                  | 311,984                  | 89,545                 | 101,097                |
| Depreciation of right-of-use assets (Note 43)  Amortisation of computer software (Note 43)         | 448,564<br>281,968       | 450,736<br>283,348       | 110,589<br>64,499      | 113,197<br>56,520      |
| Amortisation of customer relationship (Note 43)  | 201,700                  | 415                      | -                      | J0,J20<br>-            |
| Amortisation of agency force (Note 43)   | 756                      | 3,136                    | _                      | _                      |
| Finance costs on lease liabilities (Note 43)   | 41,011                   | 49,769                   | 13,021                 | 13,550                 |
| Loss/(gain) on disposal of property, plant and equipment (Note 41)                                 | 103                      | (20,791)                 | 1,246                  | (17,279)               |
| (Gain)/loss on disposal of foreclosed properties (Note 41)   | (6,037)                  | 14,162                   | -                      | -                      |
| Net loss on liquidation/disposal of subsidiaries (Note 41)   | 7,165                    | 10,161                   | -                      | -                      |
| Net (gain)/loss on disposal/change in structure of deemed controlled structured entities           | (0.571)                  | (2.120)                  | (24.046)               | 2 275                  |
| (Note 41) Net loss on dilution of interest in associate (Note 41)                                  | (8,571)<br>60,158        | (3,128)                  | (34,846)               | 3,275                  |
| Net loss/(gain) on disposal of financial assets at fair value through profit or loss               | 60,136                   | _                        | -                      | _                      |
| (Note 41, Note 64(aa) & (ac))  | 14,628                   | (25,575)                 | 23,659                 | (134,605)              |
| Net gain on disposal of financial investments at fair value through other comprehensive            | 17,020                   | (23,373)                 | 25,055                 | (±54,005)              |
| income (Note 41, Note 64(aa) & (ac))   | (615,087)                | (1,977,378)              | (437,716)              | (1,517,671)            |
| Net gain on redemption of financial investments at amortised cost (Note 41,                        | (===,===,                | (=,= : : ,= : = /        | (121,1,12)             | (=,==:,=:=)            |
| Note 64(aa) & (ac))  | (909)                    | _                        | (10,796)               | _                      |
| Modification loss on contractual cash flows arising from financial assets (Note 2.5(i))            | 126,854                  | 315,160                  | 20,016                 | 48,979                 |
| Amortisation of premiums/(accretion of discounts), net (Note 37, Note 64(aa) & (ac))               | 232,170                  | 100,404                  | (125,143)              | (238,553)              |
| Unrealised loss/(gain) on revaluation of financial assets at fair value through profit or          |                          |                          |                        |                        |
| loss and derivatives (Note 41, Note 64(aa) & (ac))   | 1,144,009                | (1,763,959)              | 568,896                | (966,285)              |
| Unrealised gain on revaluation of financial liabilities at fair value through profit or loss       | (705 307)                | (04 502)                 | (705 207)              | (04 503)               |
| (Note 41) Unrealised gain on revaluation of loans, advances and financing at fair value through    | (795,287)                | (94,503)                 | (795,287)              | (94,503)               |
| profit or loss (Note 41)   | _                        | (479)                    | _                      | (479)                  |
| Allowances for impairment losses on loans, advances and financing, net (Note 45)                   | 2,968,592                | 4,985,025                | 2,694,860              | 2,771,970              |
| Allowances for impairment losses on other debts (Note 45)  | 14,670                   | 11,256                   | 1,444                  | 1,257                  |
| Allowances for/(writeback of) impairment losses on financial investments, net (Note 46)            | 598,298                  | 413,918                  | (89,413)               | 149,466                |
| (Writeback of)/allowances for impairment losses on other financial assets and goodwill,            |                          |                          |                        |                        |
| net (Note 47)  | (27,393)                 | 81,012                   | (41,351)               | 30,926                 |
| Dividends from subsidiaries and associates (Note 40)   | (1.62.274)               | (104155)                 | (3,959,559)            | (2,640,114)            |
| Dividends from financial investments portfolio (Note 41) ESGP expenses (Note 43)                   | (162,374)                | (104,155)                | (6,189)                | (5,802)                |
| Property, plant and equipment written off (Note 43)  | 98,193<br>269            | 80,775<br>630            | 53,736<br>155          | 42,627<br>77           |
| Intangible assets written off (Note 43)  | 17,320                   | 437                      | 1,456                  | 437                    |
| Fair value adjustments on investment properties (Note 41)  | (30,301)                 | (18,522)                 | _,                     | -                      |
| Operating profit before working capital changes  | 15,409,167               | 11,551,647               | 5,886,782              | 4,647,097              |
| Change in cash and short-term funds with original maturity of more than three months               | 11,162,459               | (11,941,106)             | 6,321,216              | (9,506,641)            |
| Change in deposits and placements with financial institutions with original maturity of            | , ,                      | ( , , , ,                |                        | ( , , , ,              |
| more than three months   | (6,606,824)              | 15,021,943               | (16,940,452)           | 23,452,073             |
| Change in financial assets purchased under resale agreements                                       | 4,052,173                | (3,909,665)              | 2,769,769              | (3,552,385)            |
| Change in financial investments portfolio  | (13,806,639)             | (18,618,655)             | 5,117,624              | (4,644,481)            |
| Change in loans, advances and financing  | (29,097,602)             | (5,028,270)              | (11,216,970)           | (4,519,496)            |
| Change in other assets Change in statutory deposits with central banks                             | 1,752,535                | (1,874,074)              | 667,521                | 544,562                |
| Change in deposits from customers  | (45,455)<br>28,599,884   | 7,583,005<br>12,566,903  | (48,412)<br>24,730,252 | 2,453,866<br>5,796,663 |
| Change in investment accounts of customers   | 4,880,003                | 3,103,126                | ,,, 50,252             | -                      |
| Change in deposits and placements from financial institutions                                      | (1,295,793)              | (5,678,343)              | 6,847,395              | (16,634,420)           |
| Change in obligations on financial assets sold under repurchase agreements                         | (3,257,498)              | (2,847,529)              | (12,136,464)           | 8,629,273              |
| Change in financial liabilities at fair value through profit or loss                               | 41,001                   | (22,772)                 | 41,001                 | (22,772)               |
| Change in other liabilities  | 80,323                   | (294,151)                | (28,167)               | (21,045)               |
| Change in other liabilities Change in reinsurance/retakaful assets and other insurance receivables | 1,250,376<br>(1,679,288) | (879,970)<br>(1,559,600) | 1,708,661              | (1,401,543)            |
| Change in insurance/takaful contract liabilities and other insurance payables                      | 4,398,850                | 6,809,134                | _                      | _                      |
| Cash generated from operating activities   | 15,837,672               | 3,981,623                | 13,719,756             | 5,220,751              |
| Taxes and zakat paid   | (2,759,384)              | (1,733,508)              | (1,225,716)            | (870,990)              |
| Net cash generated from operating activities   | 13,078,288               | 2,248,115                | 12,494,040             | 4,349,761              |
| denotated from operating activities  |                          | 2,270,113                | ,, -, 0 -0             | 1,545,701              |

### **STATEMENTS**

### **OF CASH FLOWS**

For the financial year ended 31 December 2021

|   | Group                    |                        | Bank                     |                        |
|---|--------------------------|------------------------|--------------------------|------------------------|
|   | 2021 2020                |                        | 2021                     | 2020                   |
|   | RM'000                   | RM'000                 | RM'000                   | RM'000                 |
| Cash flows from investing activities  |                          |                        |                          |                        |
| Purchase of investment properties (Note 16)   | (3,312)                  | (1,370)                | _                        | _                      |
| Purchase of property, plant and equipment (Note 20)   | (197,754)                | (202,801)              | (24,218)                 | (29,364)               |
| Purchase of intangible assets (Note 22)   | (252,751)                | (276,822)              | (84,886)                 | (92,302)               |
| Net effect arising from:  |                          |                        |                          |                        |
| <ul> <li>transaction with non-controlling interests</li> </ul>  | (6,475)                  | 27,363                 | -                        | _                      |
| – capital repayment of a subsidiary   | -                        | -                      | -                        | 1,213,920              |
| Purchase of additional ordinary shares in existing subsidiaries   | -                        | -                      | (2,392,931)              | (732,788)              |
| Purchase of shares in deemed controlled structured entities   | -                        | -                      | -                        | (12,557)               |
| Proceeds from disposal of property, plant and equipment   | 3,514                    | 29,764                 | 128                      | 18,058                 |
| Proceeds from disposal of a subsidiary  | -                        | 171,233                |                          | 169,521                |
| Proceeds from disposal of deemed controlled structured entities   | -                        | -                      | 125,366                  | 184,033                |
| Dividends received from:  | 160 074                  | 104155                 | 6 100                    | F 002                  |
| - financial investments portfolio (Note 41)   | 162,374                  | 104,155                | 6,189                    | 5,802                  |
| - associates (Note 40)  | -                        | -                      | 896                      | 777                    |
| - subsidiaries (Note 40)  | -                        |                        | 3,958,663                | 2,639,337              |
| Net cash (used in)/generated from investing activities  | (294,404)                | (148,478)              | 1,589,207                | 3,364,437              |
| Cash flows from financing activities  |                          |                        |                          |                        |
| Proceeds from issuance of shares  | 4,833,336                | (2.574.076)            | 4,833,336                | 7.40.415               |
| (Repayment)/drawdown of borrowings, net (Note 30)   | (2,728,211)              | (2,571,076)            | (4,895,984)              | 742,415                |
| Issuance of subordinated obligations (Note 31)  | 3,309,000                | 3,000,000              | 3,000,000                | 3,000,000              |
| Redemption of subordinated obligations (Note 31)  | (2,163,655)              | (3,300,000)            | (2,008,500)              | (3,300,000)            |
| Repayment of lease liabilities (Note 27(iv)) Redemption of financial liabilities at fair value through profit or loss (Note 25) | (416,733)                | (464,386)              | (106,930)                | (99,624)               |
| Issuance of financial liabilities at fair value through profit or loss (Note 25)  | (1,393,899)<br>2,461,480 | (715,368)<br>4,499,040 | (1,393,899)<br>2,461,480 | (715,368)<br>4,499,040 |
| Recourse obligation on loans and financing sold to Cagamas, net   | 2,401,480                | (1,526,225)            | 2,401,460                | (1,526,225)            |
| Dividends paid (Note 52)  | (9,186,106)              | (4,384,131)            | (9,186,106)              | (4,384,131)            |
| Dividends paid to non-controlling interests   | (90,586)                 | (89,507)               | (5,180,100)              | (4,564,151)            |
| Net cash used in financing activities   | (5,375,374)              | (5,551,653)            | (7,296,603)              | (1,783,893)            |
|   |                          |                        |                          |                        |
| Net increase/(decrease) in cash and cash equivalents  Cash and cash equivalents at 1 January                                    | 7,408,510                | (3,452,016)            | 6,786,644<br>27,902,551  | 5,930,305              |
| Effects of foreign exchange rate changes  | 43,813,448               | 47,306,745<br>(41,281) | 432,925                  | 21,934,867<br>37,379   |
|   | 660,185                  |                        |                          |                        |
| Cash and cash equivalents at 31 December  | 51,882,143               | 43,813,448             | 35,122,120               | 27,902,551             |
| Cash and cash equivalents comprise:   |                          |                        |                          |                        |
| Cash and short-term funds   | 41,501,456               | 43,895,144             | 25,736,157               | 24,111,660             |
| Deposits and placements with other financial institutions   | 16,053,824               | 10,147,074             | 31,488,613               | 15,274,310             |
|   | 57,555,280               | 54,042,218             | 57,224,770               | 39,385,970             |
| Less:   |                          |                        |                          |                        |
| Cash and short-term funds and deposits and placements with financial institutions, with   |                          |                        |                          |                        |
| original maturity of more than three months   | (5,673,137)              | (10,228,770)           | (22,102,650)             | (11,483,419)           |
| Cash and cash equivalents at 31 December  | 51,882,143               | 43,813,448             | 35,122,120               | 27,902,551             |

31 December 2021

#### 1. CORPORATE INFORMATION

Malayan Banking Berhad ("Maybank" or the "Bank") is a public limited liability company, incorporated and domiciled in Malaysia and is listed on the Main Market of Bursa Malaysia Securities Berhad. The registered office of the Bank is located at 14th Floor, Menara Maybank, 100, Jalan Tun Perak, 50050 Kuala Lumpur.

The Bank is principally engaged in all aspects of commercial banking and related financial services.

The subsidiaries of the Bank are principally engaged in the businesses of banking and finance, Islamic banking, investment banking including stockbroking, underwriting of general and life insurance, general and family takaful, trustee and nominee services and asset management.

There were no significant changes in these activities during the financial year.

These financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors on 24 February 2022.

#### 2. ACCOUNTING POLICIES

#### 2.1 Basis of preparation and presentation of the financial statements

The financial statements of the Bank and its subsidiaries ("Maybank Group" or the "Group") and of the Bank have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRS"), International Financial Reporting Standards ("IFRS") and the requirements of the Companies Act 2016 in Malaysia.

The financial statements of the Group and of the Bank have been prepared on a historical cost basis unless otherwise indicated in the summary of significant accounting policies as disclosed in Note 2.3.

The Group's financial statements also include separate disclosures on its insurance and takaful businesses and Islamic banking operations as disclosed in Notes 63 and 64, respectively. The principal activities for insurance and takaful businesses are mainly the underwriting of general and life insurance business, the management of general and family takaful business and investment-linked business. Islamic banking refers generally to the acceptance of deposits, granting of financing and dealing in Islamic securities under the Shariah principles.

The Group and the Bank present their statements of financial position in the order of liquidity.

Financial assets and financial liabilities are offset and the net amount are reported in the statements of financial position of the Group and of the Bank only when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously. Income and expenses are not offset in the income statements of the Group and of the Bank unless required or permitted by an accounting standard or interpretation, and as specifically disclosed in the accounting policies of the Group and of the Bank.

The financial statements are presented in Ringgit Malaysia ("RM") and all values are rounded to the nearest thousand (RM'000), unless otherwise stated.

#### 2.2 Basis of consolidation

The consolidated financial statements comprise the financial statements of the Bank and its subsidiaries including the equity accounting of interest in associates and joint ventures as at 31 December 2021. Further details on the accounting policies for investment in subsidiaries and interest in associates and joint ventures are disclosed in Note 2.3.

The financial statements of the Bank's subsidiaries, associates and joint ventures are prepared for the same reporting date as the Bank, using consistent accounting policies for transactions and events in similar circumstances.

Subsidiaries (including deemed controlled structured entities) are consolidated from the date of acquisition or the date of incorporation, being the date on which the Bank obtains control and continue to be consolidated until the date that such control effectively ceases. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee, if and only if, the Group has three (3) elements of control as below:

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- Exposure, or rights, to variable returns from its involvement with the investee; and
- The ability to use its power over the investee to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control.

Generally, there is a presumption that a majority of voting rights result in control. To support this presumption, and when the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee;
- Rights arising from other contractual arrangements; and
- The Group's voting rights and potential voting rights.

When assessing whether to consolidate investment funds, the Group reviews all facts and circumstances to determine whether the Group, as fund manager, is acting as an agent or a principal. The Group may be deemed to be a principal, and hence controls and consolidates the funds, when it acts as a fund manager and cannot be removed without cause, has variable returns through significant unit holdings and/or a guarantee, and is able to influence the returns of the funds through its power.

All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Non-controlling interests ("NCI") represent the portion of profit or loss and net assets in subsidiaries not wholly-owned, directly or indirectly by the Bank. NCI are presented separately in the consolidated income statement, consolidated statement of comprehensive income and within equity in the consolidated statement of financial position, but separate from parent shareholders' equity. Total comprehensive income is allocated against the interest of NCI, even if this results in the NCI having a deficit balance. A change in the ownership interest of a subsidiary, without loss of control, is accounted for as an equity transaction between the Group and its NCI holders. Any differences between the Group's share of net assets before and after the change and any considerations received or paid, is recognised in equity.

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

#### 2.2 Basis of consolidation (cont'd.)

If the Group loses control over a subsidiary, it:

- Derecognises the assets (including goodwill) and liabilities of the subsidiary at their carrying amounts;
- Derecognises the carrying amount of any non-controlling interests in the former subsidiary;
- Recognises the fair value of the consideration received;
- Derecognises the cumulative foreign exchange translation differences recorded in equity;
- Recognises the fair value of any investments retained in the former subsidiary;
- Recognises any gains or losses in the profit or loss; and
- Reclassifies the parent's share of components previously recognised in other comprehensive income to income statements or retained earnings, if required in accordance with other MFRS.

All of the above will be accounted for from the date when control is lost

The accounting policies for business combination and goodwill are disclosed in Note 2.3(iii).

#### 2.3 Summary of significant accounting policies

#### (i) Investment in subsidiaries

Subsidiaries are entities controlled by the Bank, as defined in Note 2.2.

In the Bank's separate financial statements, investments in subsidiaries are stated at cost less accumulated impairment losses. The policy for the recognition and measurement of impairment losses is in accordance with Note 2.3(xv). On disposal of such investments, the difference between the net disposal proceeds and their carrying amounts is recognised as gain or loss on disposal in the income statements.

Additional information on investment in subsidiaries is disclosed in Note 18 and details of subsidiaries and deemed controlled structured entities are disclosed in Notes 65(a) and 65(b), respectively.

#### (ii) Interest in associates and joint ventures

An associate is an entity over which the Group and the Bank have significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control or joint control over those policies.

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

The considerations made in determining significant influence or joint control are similar to those necessary to determine control over subsidiaries.

The Group's interest in its associates and joint ventures are accounted for using the equity method. The associates and joint ventures are equity accounted for from the date the Group gains significant influence or joint control until the date the Group ceases to have significant influence over the associate or joint control over the joint venture.

Under the equity method, the interest in associates and joint ventures is initially recognised at cost. The carrying amount of the investment is adjusted for changes in the Group's share of net assets of the associate or joint venture since the acquisition date. Goodwill relating to an associate or joint venture is included in the carrying amount of the investment and is neither amortised nor individually tested for impairment. Details of goodwill included in the Group's carrying amount of interest in associates and joint ventures are disclosed in Note 19(v).

The consolidated income statement reflects the Group's share of the results of operations of the associates and joint ventures. Any changes in other comprehensive income of those investees is presented as part of the Group's statement of comprehensive income. Where there has been a change recognised directly in the equity of the associates or joint ventures, the Group recognises its share of such changes and discloses this, when applicable, in the consolidated statement of changes in equity. Unrealised gains and losses resulting from transactions between the Group and the associates or joint ventures are eliminated to the extent of the interest in the associates or joint ventures. The aggregate of the Group's share of profit or loss in associates and joint ventures is shown on the face of the consolidated income statement. The Group's share of profit or loss in associates and joint ventures represents profit or loss after tax and non-controlling interests in the subsidiaries of the associates or joint ventures.

When the Group's share of losses in associates or joint ventures equals or exceeds its interest in the associates or joint ventures, including any long-term interests that, in substance, form part of the Group's net interest in the associates or joint ventures, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associates or joint ventures.

The financial statements of the associates or joint ventures are prepared for the same reporting period as the Group. When necessary, adjustments are made to bring the accounting policies in line with those of the Group.

After application of the equity method, the Group determines whether it is necessary to recognise an impairment loss on its investments in associates and joint ventures. The Group determines at each reporting date whether there is any objective evidence that the interest in the associates and joint ventures is impaired. If there is such evidence, the Group calculates the amount of impairment as the difference between the recoverable amount of the associates or joint ventures and its carrying amount, then recognises the amount in the 'share of profits in associates and joint ventures' in the consolidated income statements.

Upon loss of significant influence over the associates or joint control over the joint ventures, the Group measures and recognises any retained investments at its fair value. Any differences between the carrying amount of the associates or joint ventures upon loss of significant influence or joint control and the fair value of the retained investments and proceeds from disposal is recognised in the consolidated income statement.

In the Bank's separate financial statements, interest in associates and joint ventures is stated at cost less accumulated impairment losses. The policy for the recognition and measurement of impairment losses is in accordance with Note 2.3(xv). On disposal of such investments, the difference between the net disposal proceeds and their carrying amounts is recognised as gain or loss on disposal in the income statements.

Additional information on interest in associates and joint ventures and details of associates and joint ventures is disclosed in Notes 19, 65(c) and 65(d) respectively.

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

#### 2.3 Summary of significant accounting policies (cont'd.)

#### (iii) Business combination and goodwill

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred measured at acquisition date fair value and the amount of any non-controlling interests in the acquiree. For each business combination, the Group elects whether to measure the non-controlling interest in the acquiree at fair value or at the proportionate share of the acquiree's identifiable net assets. Acquisition-related costs are expensed as incurred and included in administrative expenses in the income statements. When the Group acquires a business, it assesses the financial assets and financial liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date.

If the business combination is achieved in stages, the previously held equity interest is remeasured at its acquisition date fair value and any resulting gains or losses is recognised in the income statements. It is then considered in the determination of goodwill. Any contingent considerations to be transferred by the acquirer will be recognised at fair value at the acquisition date. Contingent consideration classified as an asset or liability that is a financial instrument and within the scope of MFRS 9 Financial Instruments ("MFRS 9") is measured at fair value with changes in fair value recognised either in the income statements in accordance with MFRS 9. Other contingent considerations that are not within the scope of MFRS 9 are measured at fair value at each reporting date with changes in fair value recognised in profit or loss.

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interests, and any previous interests held, over the net identifiable assets acquired and liabilities assumed.

If the fair value of the net assets acquired is in excess of the aggregate consideration transferred, the Group reassesses whether it has correctly identified all of the assets acquired and all of the liabilities assumed and reviews the procedures used to measure the amounts to be recognised at the acquisition date. If the reassessment still results in an excess of the fair value of net assets acquired over the aggregate consideration transferred, then the gain is recognised in the consolidated income statements.

After initial recognition, goodwill is measured at cost less accumulated impairment losses. Goodwill is reviewed for impairment annually, or more frequently, if events or changes in circumstances indicate that the carrying amount may be impaired.

For the purpose of impairment testing, goodwill acquired in a business combination is allocated, from the acquisition date, to each of the Group's cash-generating units ("CGU") that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units. The accounting policy for impairment of non-financial assets (including goodwill) is disclosed in Note 2.3(xv).

Where goodwill has been allocated to a CGU and part of the operation within that CGU is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative fair values of the operation disposed of and the portion of the CGU retained.

#### (iv) Intangible assets

In addition to goodwill, intangible assets also include core deposit intangibles, customer relationship, agency force and investment management agreements acquired in business combination, computer software and software-in-development.

An intangible asset is recognised only when its cost can be measured reliably and it is probable that the expected future economic benefits that are attributable to it will flow to the Group and the Bank.

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value as at the date of acquisition. Subsequent to initial recognition, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses, except for software-in-development which is not subject to amortisation until the development is completed and the asset is available for use.

The useful lives of intangible assets are assessed as either finite or indefinite. Intangible assets with indefinite lives are not amortised but are tested for impairment annually, either individually or at the CGU level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

Intangible assets with finite lives are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortisation period or method, as appropriate and treated as changes in accounting estimates. The amortisation expense on intangible assets with finite lives is recognised in the income statements in the expense category consistent with the function of the intangible asset.

Gains or losses arising from derecognition of intangible assets are measured as the difference between the net disposal proceeds and the carrying amount of the assets and are recognised in income statements when the assets are derecognised.

A summary of the policies applied to the Group's and the Bank's intangible assets are as follows:

|                          | Amortisation methods used | Useful<br>economic<br>lives |
|--------------------------|---------------------------|-----------------------------|
| Computer software        | Straight-line             | 3 to 10 years               |
| Core deposit intangibles | Reducing balance          | 8 years                     |
| Customer relationship    | Reducing balance          | 3 to 9 years                |
| Agency force             | Reducing balance          | 11 years                    |
| Investment management    |                           |                             |
| agreements               | No amortisation           | Indefinite                  |

Additional information on intangible assets is disclosed in Note 22.

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

#### 2.3 Summary of significant accounting policies (cont'd.)

#### (v) Financial assets

#### (a) Date of recognition

All financial assets are initially recognised on the trade date, i.e. the date that the Group and the Bank become a party to the contractual provisions of the instrument. This includes regular way trades, purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the market place.

All financial assets are measured initially at their fair value plus directly attributable transaction costs, except in the case of financial assets recorded at fair value through profit or loss.

The Group and the Bank classify all of its financial assets based on the business model for managing the assets and the asset's contractual cash flow characteristics.

#### (b) Initial recognition and subsequent measurement

#### Business model

The Group and the Bank determine their business model at the level that best reflects how groups of financial assets are managed to achieve its business objective.

The Group and the Bank do not assess the business model on an instrument-by-instrument basis, but at a higher level of aggregated portfolios and is based on observable factors such as:

- How the performance of the portfolio and the financial assets held within that business model are evaluated and reported to the key management personnel;
- The risks that affect the performance of the business model (and the financial assets held within that business model) and, in particular, the way those risks are managed;
- How managers of the business are compensated (for example, whether the compensation is based on the fair value of the assets managed or on the contractual cash flows collected); and
- The expected frequency, value and timing of sales are also important aspects of the Group's and the Bank's assessment.

The business model assessment is based on reasonably expected scenarios without taking 'worst case' or 'stress case' scenarios into account. If cash flows after initial recognition are realised in a way that is different from the Group's and the Bank's original expectations, the Group and the Bank do not change the classification of the remaining financial assets held in that business model, but incorporate such information when assessing newly originated or newly purchased financial assets going forward.

#### Solely payments of principal and interest/profit ("SPPI") test

Upon determination of business model, the Group and the Bank will assess the contractual terms of financial assets to identify whether they meet the SPPI test.

'Principal' for the purpose of this test is defined as the fair value of the financial asset at initial recognition and may change over the life of the financial asset (for example, if there are repayments of principal or amortisation of the premium/discount).

The most significant elements of interest/profit within a lending arrangement are typically the consideration for the time value of money and credit risk. The Group and the Bank apply judgement and consider relevant factors such as the currency in which the financial asset is denominated, and the period for which the interest/profit rate is set in assessing the SPPI.

In contrast, contractual terms that introduce a more than *de minimis* exposure to risks or volatility in the contractual cash flows that are unrelated to a basic lending arrangement do not give rise to contractual cash flows that are SPPI on the amount outstanding. In such cases, the financial asset is required to be measured at FVTPL.

Included in financial assets are the following:

- Amortised cost, as explained in Note 2.3(v)(b)(1);
- Fair value through other comprehensive income, as explained in Note 2.3(v)(b)(2); and
- Fair value through profit or loss, as explained in Note 2.3(v)(b)(3).

#### (1) Financial assets at amortised cost

The Group and the Bank measure financial assets at amortised cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are SPPI on the principal amount outstanding.

Included in financial assets at amortised cost are cash and short-term funds, deposits and placements with financial institutions, financial assets purchased under resale agreements, financial investments and loans, advances and financing to customers as disclosed in the respective notes to the financial statements.

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

#### 2.3 Summary of significant accounting policies (cont'd.)

#### (v) Financial assets (cont'd.)

#### (b) Initial recognition and subsequent measurement (cont'd.)

#### (2) Fair value through other comprehensive income

The Group and the Bank measure debt instruments at FVOCI when both of the following conditions are met:

- The instrument is held within a business model, the objective of which is achieved by both collecting contractual cash flows and selling financial assets; and
- The contractual terms of the financial assets meet the SPPI test.

Financial assets at FVOCI are subsequently measured at fair value with gains and losses arising due to changes in fair value recognised in Other Comprehensive Income ("OCI"). Interest/profit income and foreign exchange gains and losses are recognised in profit or loss in the same manner as for financial assets measured at amortised cost. Where the Group and the Bank hold more than one investment in the same security, they are deemed to be disposed of on a first-in, first-out basis. On derecognition, cumulative gains or losses previously recognised in OCI are reclassified from OCI to profit or loss.

Equity instruments are normally measured at FVTPL. However, for non-traded equity instruments, with an irrevocable option at inception, the Group and the Bank measure the changes through FVOCI (without recycling to profit or loss upon derecognition).

Included in financial asset at FVOCI are financial investments and loans, advances and financing to customers.

#### (3) Financial assets at fair value through profit or loss

Financial assets at FVTPL are those that are held for trading and have been either designated by management upon initial recognition or are mandatorily required to be measured at fair value under MFRS 9. The Group and the Bank designate an instrument at FVTPL upon initial recognition when one of the following criteria is met. Such designation is determined on an instrument-by-instrument basis:

- The designation eliminates or significantly reduces inconsistent treatment that would otherwise arise from measuring the assets or liabilities or recognising gains or losses on them on a different basis; or
- The assets and liabilities are part of a group of financial assets, financial liabilities or both, which are managed and their performance evaluated on a fair value basis, in accordance with a documented risk management or investment strategy.

Included in financial assets at FVTPL are financial investments, financial assets designated upon initial recognition, loans, advances and financing to customers and derivatives.

Subsequent to initial recognition, financial assets designated at FVTPL are recorded in the statement of financial position at fair value. Changes in fair value are recognised in the income statements under the caption of 'other operating income'.

#### (c) Derecognition

A financial asset is derecognised when there is substantial modification of terms and conditions or factors other than substantial modification.

### (1) Derecognition due to substantial modification of terms and conditions

The Group and the Bank derecognise a financial asset, such as a loan/financing to a borrower/customer, when the terms and conditions have been renegotiated to the extent that, substantially, it becomes a new loan/financing, with the difference recognised as a derecognition gain or loss, to the extent that an impairment loss has not already been recorded.

The newly recognised loans/financing are classified as Stage 1 for expected credit loss ("ECL") measurement purposes, unless the new loan/financing is deemed to be purchased or originated credit-impaired ("POCI").

If the modification does not result in cash flows that are substantially different, the modification does not result in derecognition. Based on the change in cash flows discounted at the original effective interest rate ("EIR") or effective profit rate ("EPR"), the Group and the Bank record a modification gain or loss, to the extent that an impairment loss has not already been recorded.

#### (2) Derecognition other than for substantial modification

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognised when:

- (1) The rights to receive cash flows from the financial asset have expired; or
- (2) The transfer of financial asset is as set out below and the transfer qualifies for derecognition.

The Group and the Bank have transferred the financial asset if, and only if, either:

- The Group and the Bank have transferred its contractual rights to receive cash flows from the financial asset; or
- It retains the rights to the cash flows, but has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement.

#### **NOTES TO THE**

#### FINANCIAL STATEMENTS

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

- 2.3 Summary of significant accounting policies (cont'd.)
  - (v) Financial assets (cont'd.)
    - (c) Derecognition (cont'd.)
      - (2) Derecognition other than for substantial modification (cont'd.)

Pass-through arrangements are transactions whereby the Group and the Bank retain the contractual rights to receive the cash flows of a financial asset (the 'original asset'), but assume a contractual obligation to pay those cash flows to one or more entities (the 'eventual recipients'), when all of the following three conditions are met:

- The Group and the Bank have no obligation to pay
  the eventual recipients until it has received cash
  flows from the original asset, excluding short-term
  advances with the right to full recovery of the amount
  lent plus accrued interest/profit at market rates;
- The Group and the Bank cannot sell or pledge the original asset other than as security to the eventual recipients; and
- The Group and the Bank have to remit any cash flows it collects on behalf of the eventual recipients without material delay. In addition, the Bank is not entitled to reinvest such cash flows, except for investments in cash or cash equivalents including interest/profit earned, during the period between the collection date and the date of required remittance to the eventual recipients.

A transfer only qualifies for derecognition if either the Group and the Bank have:

- Transferred substantially all the risks and rewards of the asset; or
- Neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

The Group and the Bank consider control to be transferred if and only if, the transferee has the practical ability to sell the asset in its entirety to an unrelated third party and is able to exercise that ability unilaterally and without imposing additional restrictions on the transfer.

When the Group and the Bank have neither transferred nor retained substantially all the risks and rewards and have retained control of the asset, the asset continues to be recognised only to the extent of the Group's and the Bank's continuing involvement, in which case, the Group and the Bank also recognise an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group and the Bank have retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group and the Bank could be required to pay.

If continuing involvement takes the form of a written or purchased option (or both) on the transferred asset, the continuing involvement is measured at the value the Group and the Bank would be required to pay upon repurchase. In the case of a written put option on an asset that is measured at fair value, the extent of the Group and the Bank continuing involvement is limited to the lower of the fair value of the transferred asset and the option exercise price.

#### (d) Impairment of financial assets

The MFRS 9 impairment requirements are based on an ECL model. The ECL model applies to financial assets measured at amortised cost or at FVOCI, irrevocable loan/financing commitments and financial guarantee contracts, which include loans, advances and financing and debt instruments held by the Group and the Bank. The ECL model also applies to contract assets under MFRS 15 Revenue from Contracts with Customers and lease receivables under MFRS 16 Leases.

The measurement of ECL involves increased complexity and judgement that include:

(i) Determination of significant increase in credit risk since initial recognition ("SICR")

The assessment of SICR is key in establishing the point of switching between the requirement to measure an allowance based on 12-month ECL and one that is based on lifetime ECL. The Group and the Bank performed quantitative and qualitative assessments to determine the SICR by comparing the risk of a default occurring on the financial assets as at reporting date with the risk of default occurring on the financial assets as at the date of initial recognition.

The Group and the Bank apply a three-stage approach based on the change in credit quality since initial recognition:

| 2 Chama                                | Stage 1   | Stage 2                             | Stage 3                       |
|--|---|-------------------------------------|-------------------------------|
| 3-Stage<br>approach                    | Performing                                      | Under-<br>performing                | Non-<br>performing            |
| ECL Approach                           | 12-month<br>ECL                                 | Lifetime<br>ECL                     | Lifetime<br>ECL               |
| Criterion                              | No<br>significant<br>increase in<br>credit risk | Credit risk increased significantly | Credit-<br>impaired<br>assets |
| Recognition of interest/ profit income | On gross carrying amount                        | On gross carrying amount            | On net carrying amount        |
|  |   |                                     |                               |

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

#### 2.3 Summary of significant accounting policies (cont'd.)

#### (v) Financial assets (cont'd.)

#### (d) Impairment of financial assets (cont'd.)

The measurement of ECL involves increased complexity and judgement that include (cont'd.):

#### ECL measurement

There are three main components to measure ECL which are a probability of default model ("PD"), a loss given default model ("LGD") and the exposure at default model ("EAD"). The Group's and the Bank's leveraged as much as possible on its existing Basel II models and performed the required adjustments to produce MFRS 9 compliant model.

MFRS 9 does not distinguish between individual assessment and collective assessment. Therefore, the Group and the Bank have decided to continue measuring the impairment mainly on an individual transaction basis for financial assets that are deemed to be individually significant, and collectively assess for other financial assets.

#### (iii) Expected life

Lifetime expected credit losses must be measured over the expected life of the asset. This is restricted to the maximum contractual life and takes into account expected prepayments, extensions, calls and similar options, except for certain revolving financial instruments such as credit cards and overdrafts. The expected life for these revolving facilities generally refers to their behavioural life.

#### (iv) Financial investments at FVOCI

The ECL for financial investments measured at FVOCI do not reduce the carrying amount of these financial assets in the statement of financial position, which remains at fair value. Instead, an amount equivalent to the allowance that would arise if the assets were measured at amortised cost is recognised in OCI as an accumulated impairment amount, with a corresponding charge to profit or loss. The accumulated loss recognised in OCI is recycled to the profit or loss upon derecognition of the assets.

#### Forward-looking information

ECL measurement is based on unbiased probabilityweighted credit losses determined by evaluating a range of possible outcomes and considering future economic conditions. The reasonable and supportable forwardlooking information is obtained from the Group's and the Bank's research arm, Maybank Research Pte. Ltd. ("Maybank IBG Research"). Maybank IBG Research assumptions and analysis are based on the collation of macroeconomic data obtained from various sources such as, but not limited to regulators, government and foreign ministries as well as independent research organisations.

Where applicable, the Group and the Bank incorporate forward-looking adjustments in credit risk factors of PD and LGD used in ECL calculation; taking into account the impact of multiple probability-weighted future forecast economic scenarios.

Embedded in ECL is a broad range of forward-looking information as economic inputs, such as:

- Gross Domestic Product ("GDP") growth;
- Unemployment rates;
- · House Price indices; and
- · Central Banks' policy rates.

The Group and the Bank apply the following three alternatives macroeconomic scenarios to reflect an unbiased probability-weighted range of possible future outcomes in estimating ECL:

Base scenario: This scenario reflects that current macroeconomic conditions continue to prevail; and

Upside and Downside scenarios: These scenarios are set relative to the base scenario; reflecting best and worstcase macroeconomic conditions based on subject matter expert's best judgement of current economic conditions.

(vi) Valuation of collateral held as security for financial assets

The Group's and the Bank's valuation policies for collateral assigned to its financial assets are dependent on its lending arrangements.

#### (e) Modification of loans/financing

The Group and the Bank sometimes renegotiate or otherwise modify the contractual cash flows of loans/financing to borrowers/customers. When this happens, the Group and the Bank assess whether or not the new terms are substantially different to the original terms. The Group and the Bank do this by considering, among others, the following factors:

- If the borrower/customer is in financial difficulty, whether the modification merely reduces the contractual cash flows to amounts the borrower/customer is expected to be able to pay:
- · Whether any substantial new terms are introduced, such as a profit share or equity-based return that substantially affects the risk profile of the loan/financing;
- Significant extension of the loan/financing term when the borrower/customer is not in financial difficulty;
- Significant change in the interest/profit rate;
- Change in the currency the loan/financing is denominated in: and
- · Insertion of collaterals, other securities or credit enhancements that significantly affect the credit risk associated with the loan/financing.

#### NOTES TO THE

#### FINANCIAL STATEMENTS

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

#### 2.3 Summary of significant accounting policies (cont'd.)

#### (v) Financial assets (cont'd.)

#### (e) Modification of loans/financing (cont'd.)

If the terms are substantially different, the Group and the Bank derecognise the original financial asset and recognise a 'new' asset at fair value and recalculate a new EIR/EPR for the asset. The date of renegotiation is consequently considered to be the date of initial recognition for impairment calculation purposes, including for the purpose of determining whether a significant increase in credit risk has occurred. However, the Group and the Bank also assess whether the new financial asset recognised is deemed to be credit-impaired at initial recognition, especially in circumstances where the renegotiation was driven by the debtor being unable to make the originally agreed payments. Differences in the carrying amount are also recognised in the income statements as a gain or loss on derecognition.

If the terms are not substantially different, the renegotiation or modification does not result in derecognition, and the Group and the Bank recalculate the gross carrying amount based on the revised cash flows of the financial asset and recognise a modification gain or loss in the income statements. The new gross carrying amount is recalculated by discounting the modified cash flows at the original EIR/EPR (or creditadjusted EIR/EPR for purchased or originated credit-impaired financial assets).

#### (f) Reclassification of financial assets

Reclassification of financial assets is permissible when and only when there is change in business model for managing financial assets.

The Group and the Bank do not consider the following changes in circumstances as reclassifications:

- An item that was previously a designated and effective hedging instrument in a cash flow hedge or net investment hedge no longer qualifies as such;
- An item becomes a designated and effective hedging instrument in a cash flow hedge or net investment hedge;
   and
- Changes in measurement where the Group and the Bank adopt fair value option.

#### (vi) Financial liabilities

#### (a) Date of recognition

All financial liabilities are initially recognised on the trade date i.e. the date that the Group and the Bank become a party to the contractual provision of the instruments. This includes regular way trades, purchases or sales of financial assets that require delivery of assets within the time frame generally established by regulation or convention in the market place.

#### (b) Initial recognition and subsequent measurement

Financial liabilities are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability. All financial liabilities are measured initially at fair value plus directly attributable transaction costs, except in the case of financial liabilities at FVTPL.

Financial liabilities are classified as either financial liabilities at FVTPL or other financial liabilities.

#### (1) Financial liabilities at FVTPL

Financial liabilities at FVTPL include financial liabilities held for trading and financial liabilities designated upon initial recognition at FVTPL.

#### Financial liabilities held for trading

Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. This category includes derivatives entered into by the Group and the Bank that do not meet the hedge accounting criteria.

Gains or losses on financial liabilities held for trading are recognised in the income statements as disclosed in other operating income.

#### Financial liabilities designated at fair value

Financial liabilities designated upon initial recognition at FVTPL are designated at the initial date of recognition, and only if the criteria in MFRS 9 are satisfied.

The Group and the Bank have adopted Fair Value Option ("FVO") for certain financial liabilities. The Group and the Bank have designated certain financial liabilities namely, structured deposits and borrowings containing embedded derivatives at FVTPL upon inception. Details of the financial liabilities at FVTPL are disclosed in Note 25.

The changes in fair value are presented as follows:

- (i) change in fair value due to own credit risk presented in other comprehensive income which will not get recycled into profit or loss.
- (ii) change in fair value due to market risk or other factors presented in income statement.

#### (2) Other financial liabilities

The Group's and the Bank's other financial liabilities include deposits from customers, investment accounts of customers, deposits and placements from financial institutions, debt securities (including borrowings), payables, bills and acceptances payable and other liabilities.

## (i) Deposits from customers, investment accounts of customers and deposits and placements from financial institutions

Deposits from customers, investment accounts of customers and deposits and placements from financial institutions are stated at placement values. Interest/profit expense on deposits from customers, investment accounts of customers and deposits and placements from financial institutions measured at amortised cost is recognised as it is accrued using the effective interest/profit method.

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

#### 2.3 Summary of significant accounting policies (cont'd.)

- (vi) Financial liabilities (cont'd.)
  - (b) Initial recognition and subsequent measurement (cont'd.)

#### (2) Other financial liabilities (cont'd.)

#### (ii) Debt securities

Debt securities issued by the Group and the Bank are classified as financial liabilities or equity in accordance with the substance of the contractual terms of the instruments. The Group's and the Bank's debt securities issued consist of subordinated notes/bonds/sukuk, capital securities and borrowings.

These debt securities are classified as liabilities in the statement of financial position as there is a contractual obligation by the Group and the Bank to make cash payments of either principal or interest/profit or both to holders of the debt securities and that the Group and the Bank are contractually obliged to settle the financial instrument in cash or another financial instrument.

Subsequent to initial recognition, debt securities issued are recognised at amortised cost, with any differences between proceeds net of transaction costs and the redemption value being recognised in the income statements over the period of the borrowings on an effective interest/profit method.

#### (iii) Payables

Payables are recognised initially at fair value plus directly attributable transaction costs and subsequently measured at amortised cost using the effective interest/profit method.

#### (iv) Bills and acceptances payable

Bills and acceptances payable represent the Group's and the Bank's own bills and acceptances rediscounted and outstanding in the market. These financial liabilities are measured at amortised cost using the effective interest/profit method.

#### (v) Other liabilities

Other liabilities are stated at cost which is the fair value of the consideration expected to be paid in the future for goods and services received.

#### (c) Derecognition

A financial liability is derecognised when the obligation under the liability is discharged, cancelled or expired. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability. The difference between the carrying amount of the original financial liability and the consideration paid is recognised in the income statements.

#### (vii) Offsetting of financial assets and financial liabilities

Financial assets and financial liabilities are offset and the net amount is reported in the statements of financial position of the Group and of the Bank if there is a current legally enforceable right to offset the recognised amount and there is an intention to settle on a net basis or to realise the assets and settle the liabilities simultaneously.

The financial assets and financial liabilities of the Group and of the Bank that are subject to offsetting, enforceable master netting arrangements and similar agreements are disclosed in Note 56.

#### (viii) Derivative financial instruments and hedge accounting

#### (a) Derivative financial instruments

The Group and the Bank trade derivatives such as interest/profit rate swaps and futures, credit default swaps, commodity swaps, currency swaps, currency forwards and options on interest/profit rates, foreign currencies, equities and commodities.

Derivative financial instruments are initially recognised at fair value. For non-option derivatives, their fair value are normally zero or negligible at inception. For purchased or written options, their fair value are equivalent to the market premium paid or received. The derivatives are subsequently remeasured at their fair value. Fair values are obtained from quoted market prices in active markets, including recent market transactions and valuation techniques that include discounted cash flow models and option pricing models, as appropriate. All derivatives are carried as assets when fair value is positive and as liabilities when fair value is negative. Changes in the fair value of any derivatives that do not qualify for hedge accounting are recognised immediately in the income statements.

#### (b) Hedge accounting

The Group and the Bank use derivative instruments to manage exposures to interest/profit rates, foreign currencies and credit risks. In order to manage particular risks, the Group and the Bank apply hedge accounting for transactions which meet specified criteria.

At the inception of the hedge relationship, the Group and the Bank formally document the relationship between the hedged item and the hedging instrument, including the nature of the risk, the risk management objective and strategy for undertaking the hedge and the method that will be used to assess the effectiveness of the hedging relationship at inception and on ongoing basis.

Hedges that meet the strict criteria for hedge accounting are accounted for, as described below:

#### (1) Fair value hedge

For designated and qualifying fair value hedges, the cumulative change in the fair value of a hedging instrument is recognised in the income statements. Meanwhile, the cumulative change in the fair value of the hedged item attributable to the risk hedged is recorded as part of the carrying amount of the hedged item in the statements of financial position and is also recognised in the income statements.

For fair value hedges relating to items carried at amortised cost, any adjustments to carrying amount is amortised over the remaining term of the hedge using the effective interest/profit method. The amortisation may begin as soon as an adjustment exists and no later than when the hedged item ceases to be adjusted for changes in its fair value attributable to the risk being hedged. If the hedged item is derecognised, the unamortised fair value adjustment is recognised immediately in the income statements.

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

#### 2.3 Summary of significant accounting policies (cont'd.)

(viii) Derivative financial instruments and hedge accounting (cont'd.)

#### (b) Hedge accounting (cont'd.)

#### (2) Cash flow hedge

For designated and qualifying cash flow hedges, the effective portion of the gain or loss on the hedging instrument is recognised directly in other comprehensive income in the cash flow hedge reserve, while any ineffective portions of the gain or loss on the hedging instrument is recognised immediately in the income statements.

When a hedging instrument expires, or is sold, terminated, exercised or when the hedge no longer meets the criteria for hedge accounting, any cumulative gains or losses previously recognised in other comprehensive income remains separately in equity until the forecast transaction occurs or the foreign currency firm commitment is met.

When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in other comprehensive income is immediately transferred to income statements.

#### (3) Net investment hedge

Net investment hedge, including a hedge of a monetary item that is accounted for as part of the net investment, is accounted for in a way similar to cash flow hedges. Any gains or losses on the hedging instrument relating to the effective portion of the hedge is recognised in other comprehensive income, while any gains or losses relating to the ineffective portion is recognised immediately in the income statements.

On disposal of the foreign operations, the cumulative amount of any such gains or losses recognised in other comprehensive income is transferred to the income statements.

The Group uses its subordinated obligations as a hedge of its exposure to foreign exchange risks on its investments in foreign subsidiaries.

The Group and the Bank applied the interbank offered rates ("IBOR") reform Phase 1 reliefs to hedging relationships directly affected by IBOR reform during the period before the replacement of an existing interest/profit rate benchmark with an alternative risk-free rate ("RFR").

The Group and the Bank assumed that for the purpose of assessing expected future hedge effectiveness, the interest/profit rate is not altered as a result of IBOR reform. The Group and the Bank do not discontinue the hedging relationship if the results of the assessment of retrospective hedge effectiveness fall outside the monitoring threshold, although any hedge ineffectiveness must be recognised in profit or loss, as normal.

When the basis for determining the contractual cash flows of the hedge item or hedge instrument changes as a result of IBOR reform and therefore there is no longer uncertainty arising about the cash flows of the hedge item or the hedge instrument, the Group and the Bank amend the hedge documentation of that hedging relationship to reflect the changes required by IBOR reform.

The hedge designation is amended only to make one or more of the following changes:

- designating an alternative benchmark rate as the hedge risk;
- updating the description of the hedge item, including the description of the designated portion of the cash flows or fair value being hedged;
- updating the description of the hedging instrument; or
- updating the description of how the entity will assess the hedge effectiveness.

The Group and the Bank amend the description of the hedging instrument only if the following condition are met:

- it makes a change required by IBOR reform by using an approach other than changing the basis for determining the contractual cash flow of the hedging instrument;
- the chosen approach is economically equivalent to changing the basis for determining the contractual cash flows of the original hedging instruments; and
- the original hedging instrument is not derecognised.

These amendments in the formal hedge documentation do not constitute the discontinuation of the hedging relationship or the designation of a new hedging relationship.

When the Group and the Bank change the designation to an alternative benchmark interest rate and that rate is not a separately identifiable component at the date it is designated, the Group and the Bank deem that the rate meet the separately identifiable portion if it reasonably expects that the rate will be separately identifiable within a 24-month period. The 24-month period applies on a rate-by-rate basis and starts from the date the Group and the Bank first designates the alternative benchmark rate as a hedged risk.

If subsequently, the Group and the Bank expect that a noncontractually specified alternative benchmark rate to be separately identifiable within 24-month period, hedge accounting is discontinued prospectively from the date of that reassessment to all hedging relationship in which the alternative benchmark rate is designated as a risk component.

When the interest benchmark on which the future cash flows had been based is changed as required by IBOR reform, for the purpose of determining whether the hedged future cash flows are expected to occur, the Group and the Bank deem that the amount accumulated in the cash flow hedge reserve to be based on the alternative benchmark rate on which the hedged future cash flows will be based.

#### (ix) Embedded derivatives

Embedded derivatives in financial assets are not separated from a host financial asset and classify based on the business model and their contractual terms as outlined in Note 2.3(v)(b).

Derivatives embedded in financial liabilities and in non-financial host contracts are treated as separate derivatives and recorded at fair value if their economic characteristic and risk are not closely related at those of the host contract is not itself held for trading or designated at FVTPL. The embedded derivatives separated from the host are carried at fair value in the trading portfolio with changes in fair value recognised in the income statements.

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

#### 2.3 Summary of significant accounting policies (cont'd.)

#### (x) Resale and repurchase agreements

Securities purchased under resale agreements are securities which the Group and the Bank purchase with a commitment to resell at future dates. The commitments to resell the securities are reflected as assets on the statements of financial position. The difference between the purchase and resale prices is recognised in the income statements under the caption of 'interest income and income derived from investment of depositors' funds/Islamic Banking Funds' and is accrued over the life of the agreement using the effective interest/profit method.

Conversely, obligations on securities sold under repurchase agreements are securities which the Group and the Bank sell from its portfolio, with a commitment to repurchase at future dates. Such financing transactions and corresponding obligations to purchase the securities are reflected as liabilities on the statements of financial position. The difference between the sale and the repurchase prices is recognised in the income statements under the caption of 'interest expense and profit distributed to depositors' and is accrued over the life of the agreement using the effective interest/profit method.

#### (xi) Property, plant and equipment and depreciation

All items of property, plant and equipment are initially recorded at cost. The cost of an item of property, plant and equipment is recognised as an asset, if and only if, it is probable that future economic benefits associated with the item will flow to the Group and the Bank and the cost of the item can be measured reliably.

Subsequent to initial recognition, all items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses, if any. When significant parts of property, plant and equipment are required to be replaced in intervals, the Group and the Bank recognise such parts as individual assets with specific useful lives and depreciate them accordingly. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in the income statements as incurred

Freehold land has an unlimited useful life and therefore is not depreciated. Work-in-progress are not depreciated until the development is completed and is available for use.

Leasehold land is depreciated over the period of the respective leases which ranges from 30 to 999 years. The remaining period of respective leases ranges from 3 to 995 years.

Depreciation of other property, plant and equipment is computed on a straight-line basis over its estimated useful life at the following annual rates:

| ) years  |
|--|
| O years or remaining life of the lease, whichever is shorter |
| 0% - 25%   |
| 4% - 25%   |
| % - 25%  |
| 0% - 25%   |
| J 7  |

The carrying amounts of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying amount may not be recoverable.

The residual value, useful life and depreciation method are reviewed at each financial year end and adjusted prospectively, if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. The difference between the net disposal proceeds, if any, and the net carrying amount is recognised in the income statements.

Details of property, plant and equipment of the Group and of the Bank are disclosed in Note 20.

#### (xii) Investment properties

Investment properties are properties which are held either to earn rental income or for capital appreciation or for both. Such properties are initially measured at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at fair value which reflect market conditions at the reporting date. Fair value is arrived at by reference to market evidence of transaction prices for similar properties and is performed by registered independent valuers having an appropriate recognised professional qualification and recent experience in the location and category of the properties being valued.

Gains or losses arising from changes in the fair values of investment properties are recognised in the income statements in the year in which they arise, including the corresponding tax effect.

Investment properties are derecognised either when they have been disposed of or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in the income statements in the period of derecognition.

Transfers are made to or from investment property only when there is a change in use. For a transfer from investment property to owner-occupied property, the deemed cost for subsequent accounting is the fair value at the date of change in use.

For a transfer from owner-occupied property to investment property, the property is accounted for in accordance with the accounting policy for property, plant and equipment as set out in Note 2.3(xi) up to the date of change in use. Any differences arising at the date of change in use between the carrying amount of the property immediately prior to the change in use and its fair value is recognised directly in equity as revaluation reserve. When a fair value gain reverses a previous impairment loss, the gain is recognised in the income statements. Upon disposal of such investment property, any surpluses previously recorded in equity is transferred to retained earnings; the transfer is not made through the income statements.

The Group disclosed the details of investment properties in Note 16.

Investment property under construction ("IPUC") is measured at fair value (when the fair value is reliably determinable).

IPUC for which fair value cannot be determined reliably is measured at cost less impairment.

The fair values of IPUC are determined at the end of the reporting period based on the opinion of a qualified independent valuer and valuations are performed using either the residual method approach or discounted cash flow approach, as deemed appropriate by the valuer. Each IPUC is individually assessed. The Group and the Bank do not have any IPUC as at 31 December 2021.

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

#### 2.3 Summary of significant accounting policies (cont'd.)

#### (xiii) Other assets

#### (a) Other debtors and amount due from brokers and clients

Included in other assets are other debtors, amount due from brokers and clients, prepayments and deposits, tax recoverable and foreclosed properties.

These assets are carried at anticipated realisable values. An estimate is made for doubtful debts based on a review of all outstanding balances as at the reporting date. Bad debts are written off when identified.

Included in other debtors are physical gold held by the Group and the Bank as a result of its broker-dealer activities. These are accounted for at fair value less costs to sell. Changes in fair value less costs to sell are recognised in the income statements under the caption of 'other operating income'.

#### (b) Foreclosed assets

Foreclosed assets are those acquired in full or partial satisfaction of debts. Foreclosed assets are stated at the lower of carrying amount and fair value less costs to sell and are recognised in 'other assets'.

#### (xiv) Cash and short-term funds

Cash and short-term funds in the statement of financial position comprise cash balances and deposits with financial institutions and money at call with a maturity of one month or less, which are subject to an insignificant risk of changes in value.

For the purpose of the statements of cash flows, cash and cash equivalents comprise cash and short-term funds and deposits and placements with financial institutions, with original maturity of three (3) months or less.

#### (xv) Impairment of non-financial assets

The carrying amounts of non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If there is such indication or when annual impairment testing for an asset is required, the Group and the Bank estimate the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or CGU's fair value less costs to sell and its value-in-use ("VIU"). When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

The Group bases its VIU calculation on detailed budgets and forecast calculations, which are prepared separately for each of the Group's CGU to which the individual assets are allocated. In assessing VIU, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

An impairment loss in respect of goodwill is not reversed. For other non-financial assets, an assessment is made at each reporting date as to whether there is any indications that previously

recognised impairment losses may no longer exist or may have decreased. If such indication exists, the Group and the Bank estimate the asset's or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceeds the carrying amount that would have been determined, net of depreciation or amortisation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the income statements.

Further disclosures relating to impairment of non-financial assets are disclosed in the following notes:

- Significant accounting judgements, estimates and assumptions (Note 3):
- Property, plant and equipment (Note 20);
- Right-of-use assets (Note 21); and
- Intangible assets (Note 22).

#### (xvi) Provisions

Provisions are recognised when the Group and the Bank have a present obligation (legal or constructive) as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount can be made.

When the Group and the Bank expect some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the income statements net of any reimbursement.

Where the effect of the time value of money is material, the amount of the provision is the present value of the expenditure expected to be required to settle the obligation. Any increases in the provision due to the passage of time is recognised in the income statements.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Where it is no longer probable that an outflow of resources embodying economic benefits will be required to settle the obligation, the provision is reversed and recognised in the income statements.

#### (xvii) Financial guarantees contract

Financial guarantees are contracts that require the Group and the Bank to make specified payments to reimburse the holder for a loss it incurs because a specified party fails to meet its obligation when it is due in accordance with the contractual terms. In the ordinary course of business, the Group and the Bank give financial guarantees, consisting of letters of credit, guarantees and acceptances.

Financial guarantees premium are initially recognised at fair value on the date the guarantee was issued. Subsequent to initial recognition, the received premium is amortised over the life of the financial guarantee. The guarantee liability (the notional amount) is subsequently recognised at the higher of this amortised amount and the present value of any expected payments (when a payment under guarantee has become probable). The unamortised premium received on these financial guarantees is included within 'other liabilities' in the statements of financial position.

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

#### 2.3 Summary of significant accounting policies (cont'd.)

#### (xviii) Foreign currencies

#### (a) Functional and presentation currency

The individual financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in Ringgit Malaysia ("RM"), which is also the Bank's functional currency.

#### (b) Foreign currency transactions and balances

Transactions in foreign currencies are measured in the respective functional currencies of the Bank and its subsidiaries and are recorded on initial recognition in the functional currencies at exchange rates approximating those ruling at the transaction dates.

Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rate of exchange at the reporting date.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the reporting date are recognised in the income statements except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operations, which are recognised initially in other comprehensive income and accumulated under foreign currency translation reserve in other comprehensive income.

Non-monetary items denominated in foreign currencies that are measured at historical cost are translated using the spot exchange rates as at the date of the initial transactions. Non-monetary items denominated in foreign currencies measured at fair value are translated using the spot exchange rates at the date when the fair value was determined

Exchange differences arising on the translation of nonmonetary items carried at fair value are included in the income statements for the financial year except for the differences arising on the translation of non-monetary items in respect of which gains and losses are recognised in other comprehensive income.

#### (c) Foreign operations

The results and financial position of foreign operations that have a functional currency different from the presentation currency of RM of the consolidated financial statements are translated into RM as follows:

- Assets and liabilities of foreign operations are translated at the closing rate prevailing at the reporting date;
- Income and expenses for each income statement are translated at average exchange rates for the financial year; and
- All resulting exchange differences are taken directly to other comprehensive income through the foreign currency translation reserve.

On the disposal of a foreign operation, the cumulative amount of the exchange differences relating to that foreign operation, recognised in other comprehensive income and accumulated in the separate component of equity, is reclassified from equity to the income statements (as a reclassification adjustment) when the gain or loss on disposal is recognised.

On the partial disposal of a subsidiary that includes a foreign operation, the Group reattributes the proportionate share of the cumulative amount of the exchange differences recognised in other comprehensive income to the noncontrolling interests in that foreign operation. In any other partial disposal of a foreign operation, the Group reclassifies to the income statements only the proportionate share of the cumulative amount of the exchange differences recognised in other comprehensive income.

Goodwill and fair value adjustments arising on the acquisition of foreign operations are treated as assets and liabilities of the foreign subsidiaries and translated at the closing rate at the reporting date.

#### (xix) Income and deferred taxes and zakat

#### (a) Income tax

Current tax assets/recoverable and current tax liabilities/ provisions are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date.

Income taxes for the year comprises current and deferred taxes. Current tax expenses are determined according to the tax laws of each jurisdiction in which the Bank and its subsidiaries or associates operate and generate taxable income

Current tax expenses relating to items recognised directly in equity, are recognised in other comprehensive income or in equity and not in the income statements.

Details of income tax for the Group and the Bank are disclosed in Note 48.

#### (b) Deferred tax

Deferred tax is recognised in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts at the reporting date.

Deferred tax liabilities are recognised for all temporary differences, except:

- (i) when the deferred tax liability arises from the initial recognition of goodwill of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- (ii) in respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

#### 2.3 Summary of significant accounting policies (cont'd.)

(xix) Income and deferred taxes and zakat (cont'd.)

#### (b) Deferred tax (cont'd.)

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except:

- (i) when the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- (ii) in respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax assets to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax assets to be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside income statements is recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity. Deferred tax arising from a business combination is adjusted against goodwill on acquisition.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Details of deferred tax assets and liabilities are disclosed in Note 29.

#### (c) Zakat

This represents business zakat payable by the Group in compliance with Shariah principles and as approved by the Group's Shariah Committee.

#### (xx) Leases

#### (a) Classification

At inception of a contract, the Group and the Bank assess whether a contract is, or contains, a lease arrangement based on whether the contract conveys to the user (the lessee) the right to control the use of an identified asset for a period of time in exchange for consideration. If a lease arrangement contains more than one lease component, or a combination of leasing and services transactions, the consideration is allocated to each of these lease and non-lease components at inception and on each subsequent remeasurement of the contract on the basis of their relative stand-alone selling prices. The Group and the Bank combine lease and non-lease components, in cases where splitting the non-lease component is not possible.

#### (b) Recognition and initial measurement

#### (1) The Group and the Bank as a lessee

The Group and the Bank apply a single recognition and measurement approach for all leases, except for short-term leases and leases of low value assets. The Group and the Bank recognise lease liabilities to make lease payments and right-of-use asset representing the right of use of the underlying assets.

#### Right-of-use ("ROU") assets

The Group and the Bank recognise ROU assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). ROU assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

The cost of ROU assets includes the amount of lease liabilities adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received. The lease term includes periods covered by an option to extend if the Group and the Bank are reasonably certain to exercise that option. Unless the Group and the Bank are reasonably certain to obtain ownership of the leased asset at the end of the lease term, the recognised ROU assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term. ROU assets are subject to impairment assessment. The impairment policy for ROU assets are in accordance with impairment of non-financial assets as described in Note 2.3(xv).

#### Lease liabilities

At the commencement date of the lease, the Group and the Bank recognise lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (less any lease incentive receivables), variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees.

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

#### 2.3 Summary of significant accounting policies (cont'd.)

(xx) Leases (cont'd.)

#### (b) Recognition and initial measurement (cont'd.)

#### (1) The Group and the Bank as a lessee (cont'd.)

Lease liabilities (cont'd.)

The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and the Bank and payments of penalties for terminating a lease, if the lease term reflects the Group and the Bank exercising the option to terminate. The variable lease payments that do not depend on an index or a rate are recognised as expense in the period on which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group and the Bank use incremental borrowing rate at the commencement date if the interest/profit rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest/profit and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the fixed lease payments or a change in the assessment of an option to purchase the underlying

#### (2) Short-term leases and leases of low-value assets

The Group and the Bank apply the short-term lease recognition exemption to its short-term leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. The Group and the Bank also apply the lease of low-value assets recognition exemption to leases of assets that are considered of low-value. Lease payments on short-term leases and leases of low-value assets are recognised as an expense when incurred.

#### (xxi) Insurance contracts/takaful certificates

Through its insurance and takaful subsidiaries, the Group issues contracts/certificates to customers that contain insurance/takaful risk, financial risk or a combination thereof. A contract/certificate under which the Group accepts significant insurance/takaful risk from another party by agreeing to compensate that party on the occurrence of a specified uncertain future event, is classified as an insurance contract/takaful certificate. An insurance contract/takaful certificate may also transfer financial risk, but is accounted for as an insurance contract/takaful certificate if the insurance/takaful risk is significant.

#### (a) Insurance premiums/contribution income

Premiums/contribution income from general insurance/ general takaful businesses are recognised in the financial year in respect of risks assumed during that particular financial year. Premiums/contributions from direct business are recognised during the financial year upon issuance of debit notes. Premiums/contributions in respect of risk incepted for which debit notes have not been issued as of the reporting date are accrued at that date.

Premiums/contribution income from life insurance/family takaful businesses are recognised as soon as the amount of the premiums/contributions can be reliably measured. Initial premiums/contributions are recognised from inception date and subsequent premiums/contributions are recognised on due dates. At the end of the financial year, all due premiums/contributions are accounted for to the extent that they can be reliably measured.

#### (b) Reinsurance premiums/retakaful contributions

Reinsurance premiums/retakaful contributions are recognised in the same financial year as the original policies/certificates to which the reinsurance/retakaful relates. Inward treaty reinsurance premiums/retakaful contributions are recognised on the basis of periodic advices received from ceding insurers/takaful operators. Inward facultative reinsurance premiums/retakaful contributions are recognised in the financial year in respect of the facultative risks accepted during that particular financial year, as in the case of direct policies/certificates, following the individual risks' inception dates.

#### (c) Benefits and claims expenses

Benefits and claims expenses are recognised in the income statements when a claimable event occurs. Recoveries on reinsurance/retakaful claims are accounted for in the same financial year as the original claims are recognised.

#### (d) Commission expenses and acquisition costs

The commission expenses and gross cost of acquiring and renewing insurance contracts/takaful certificates, after net of income derived from ceding reinsurance premiums/ retakaful contributions, are recognised as incurred and properly allocated to the periods in which it is probable that they give rise to income.

Gross commissions and agency expenses for life insurance business are costs directly incurred in securing premium on insurance contracts, after net of income derived from ceding reinsurance premium, are recognised in the income statements in the year in which they are incurred.

### (e) Premium/contribution liabilities, unearned premium/contribution reserves and unexpired risk reserves

#### (1) Premium/contribution liabilities

Premium/contribution liabilities represents the future obligations on insurance contracts/takaful certificates as represented by premium/contribution received for risks that have not yet expired. The movement in premium/contribution liabilities is released over the term of the insurance contracts/takaful certificates and is recognised as premium/contribution income.

Premium liabilities for general insurance business are reported at the higher of the aggregate of the unearned premium reserves for all lines of business or the best estimated value of the insurer's unexpired risk reserves at the end of the financial year and a provision of risk margin for adverse deviation ("PRAD") as prescribed by BNM.

Contribution liabilities for general takaful business are reported at the higher of the aggregate of the unearned contribution reserves for all line of businesses or the total general takaful fund's unexpired risk reserves at above 75% confidence level at the end of the financial year.

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

2.3 Summary of significant accounting policies (cont'd.)

(xxi) Insurance contracts/takaful certificates (cont'd.)

(e) Premium/contribution liabilities, unearned premium/contribution reserves and unexpired risk reserves (cont'd.)

### (2) Unearned premium reserves ("UPR") and unearned contribution reserves ("UCR")

UPR/UCR represents the portion of net premiums/ gross contributions of insurance contracts/takaful certificates written that relate to the unexpired periods of contracts/certificates at the end of the financial year. In determining the UPR/UCR at the reporting date, the method that most accurately reflects the actual unearned premiums/contributions is used as follows:

- 25% method for marine cargos, aviation cargos and transit business:
- 1/24<sup>th</sup> method for all other classes of local business of general insurance and 1/365<sup>th</sup> method for all other classes of general takaful business, reduced by the corresponding percentage of accounted gross direct business commissions to the corresponding premiums/ contributions, not exceeding limits specified by BNM;
- 1/8<sup>th</sup> method for all classes of overseas business with a deduction of 20% for commissions;
- Earned upon maturity method for bond business written by the general takaful funds; and
- Non-annual policies are time-apportioned over the period of the risks after deducting the commission, that relate to the unexpired periods of policies at the end of the financial year.

#### (3) Unexpired risk reserves ("URR")

The URR is the prospective estimate of the expected future payments arising from future events insured under contracts/certificates in force as at the reporting date and also includes allowance for expenses, including overheads and cost of reinsurance/retakaful, expected to be incurred during the unexpired period in administering these contracts/certificates and settling the relevant claims and expected future premium/ contribution refunds. URR is estimated via an actuarial valuation performed by the signing actuary.

#### (f) Reinsurance/retakaful assets

The insurance and takaful subsidiaries of the Bank cede insurance/takaful risks in the normal course of their businesses. Reinsurance/retakaful assets represent amounts recoverable from reinsurers or retakaful operators for insurance contracts/takaful certificates liabilities which have yet to be settled at the reporting date. At each reporting date, or more frequently, the insurance and takaful subsidiaries of the Bank assess whether objective evidence exists that reinsurance/retakaful assets are impaired.

To determine whether there is objective evidence that an impairment loss on reinsurance/retakaful asset has been incurred, the insurance and takaful subsidiaries of the Bank consider factors such as the probability of insolvency or significant financial difficulties of the issuer or obligor and default or significant delay in payments. If any such evidence exists, the amount of the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original EIR/EPR. The impairment loss is recognised in the income statements.

Reinsurance/retakaful assets are derecognised when the contractual rights are extinguished or expired or when the contract is transferred to another party.

#### (g) Insurance/takaful receivables

Insurance/takaful receivables are recognised when due and measured on initial recognition at fair value. Subsequent to initial recognition, insurance/takaful receivables are measured at amortised cost, using the effective yield method. At each reporting date, the insurance and takaful subsidiaries of the Bank assess whether objective evidence exists that insurance/takaful receivables are impaired.

To determine whether there is objective evidence that an impairment loss on insurance/takaful receivables has been incurred, the insurance and takaful subsidiaries of the Bank consider factors such as the probability of insolvency or significant financial difficulties of the issuer or obligor and default or significant delay in payments. If any such evidence exists, the insurance and takaful subsidiaries of the Bank reduce the carrying amount of the insurance/takaful receivables accordingly and recognise that impairment loss in the income statements.

Insurance/takaful receivables are derecognised when the contractual right to receive cash flows has expired or substantially all the risks and rewards have been transferred to another party.

#### (h) Insurance contract/takaful certificate liabilities

Insurance contract/takaful certificate liabilities are recognised when contracts/certificates are in-force and premiums/ contributions are charged. Insurance contract/takaful certificate liabilities are derecognised when the contracts/ certificates have expired, discharged or cancelled. Any adjustments to the liabilities at each reporting date is recorded in the income statements. Profits originating from margins of adverse deviation on run-off contracts/certificates, are recognised in the income statements over the life of the contract/certificate, whereas losses are fully recognised in the income statements during the first year of run-off.

An assessment is made at each reporting date through the performance of a liability adequacy test to determine whether the recognised insurance contract/takaful certificate liabilities are adequate to cover the obligations of insurance/takaful subsidiaries, contractual or otherwise, with respect to insurance contracts/takaful certificates issued. In performing the liability adequacy test, the insurance/takaful subsidiaries discount all contractual cash flows and compare them against the carrying amount of insurance contract/takaful certificate liabilities. Any deficiencies are recognised in the income statements.

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

## 2.3 Summary of significant accounting policies (cont'd.) (xxi) Insurance contracts/takaful certificates (cont'd.)

#### (i) Claim liabilities

Claim liabilities represent the insurer's obligations, whether contractual or otherwise, to make future payments in relation to all claims that have been incurred as at reporting date. Claim liabilities are the estimated provision for claims reported, claims incurred but not reported ("IBNR"), claims incurred but not enough reserved ("IBNER") and related claims handling costs. These comprise of the best estimate value of claim liabilities and a PRAD as prescribed by BNM. Liabilities for outstanding claims are recognised upon notification by policyholders/participants. Claim liabilities are determined based upon valuations performed by the signing actuary, using a range of actuarial claims projection techniques based on, amongst others, actual claims development patterns. Claim liabilities are not discounted.

#### (j) Expense liabilities

Expense liabilities in relation to general takaful and family takaful businesses are based on estimations performed by a qualified actuary. Changes in expense liabilities are recognised in the income statements.

#### (k) Insurance/takaful payables

Insurance/takaful payables are recognised when due and measured on initial recognition at fair value. Subsequent to initial recognition, they are measured at amortised cost using the effective interest/profit method.

#### (xxii) Fair value measurement

The Group and the Bank measure financial instruments such as financial investments at FVTPL, financial investments designated at FVTPL, financial investments at FVOCI, derivatives, non-financial assets such as investment properties and financial liabilities at FVTPL, at fair value at each statement of financial position date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability; or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to the Group and the Bank.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group and the Bank use valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value are measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group and the Bank determine whether transfers have occurred between fair value hierarchy levels by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

The fair value hierarchies of financial instruments and non-financial assets that are measured at fair value are disclosed in Note 55(c).

While the fair value hierarchies of financial assets and financial liabilities that are not measured at fair value, the fair value are disclosed in Note 55(g).

#### (xxiii) Interest/profit income and expense

Interest/profit-bearing financial assets classified as financial investments at FVTPL, financial investments at FVOCI, financial investments at amortised cost and loans, advances and financing are recognised in the income statements under the caption of 'interest income and income derived from investment of depositors' funds/investment account funds/Islamic Banking Funds' using the effective interest/profit method. Interest/profit-bearing financial liabilities classified as deposits from customers, investment accounts of customers, deposits and placements from financial institutions, financial liabilities at FVTPL, debt securities and payables are recognised in the income statements under the caption 'interest expense and profit distributed to depositors' using effective interest/profit method.

The effective interest/profit method is a method of calculating the amortised cost of a financial asset or a financial liability and of allocating the interest/profit income or interest expense/profit distributed to depositors over the relevant period. The EIR/EPR is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instruments or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability. When calculating the EIR/EPR, the Group and the Bank take into account all contractual terms of the financial instrument and include any fees or incremental costs that are directly attributable to the instrument, which are an integral part of the EIR/EPR, but does not consider future credit losses.

Once the recorded value of a financial asset or a group of similar financial assets has been reduced due to an impairment loss, interest/profit income continues to be recognised using the rate of interest/profit used to discount the future cash flows for the purpose of measuring the impairment loss.

Profit income and profit distributed to depositors from Islamic banking business are recognised on an accrual basis in accordance with the principles of Shariah.

#### **NOTES TO THE**

#### FINANCIAL STATEMENTS

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

#### 2.3 Summary of significant accounting policies (cont'd.)

#### (xxiv) Fee and other income

#### (a) Fee income

The Group and the Bank earn fee income from a diverse range of services they provide to its customers as follows:

### (1) Fee income earned on the execution of a significant act

Income earned on the execution of a significant act is recognised as revenue when the act is completed (for example, fees arising from negotiating, or participating in the negotiation of, a transaction for a third party, such as an arrangement for the acquisition of shares or other securities).

#### (2) Fee income earned from provision of services

Income earned from the provision of services is recognised as revenue over the period in which the services are provided (for example, asset management, portfolio and other management advisory and service fees).

### (3) Fee income that forms an integral part of the effective interest/profit rate of a financial instrument

Income that forms an integral part of the effective interest/profit rate of a financial instrument is recognised as an adjustment to the effective interest/profit rate (for example, certain loan/financing commitment fees) and recorded as part of 'interest and income derived from investment of depositors' funds/investment account funds/Islamic Banking Funds' in the income statements.

Fee income can be divided into the following categories:

#### (1) Commission

Income earned in respect of sales or distribution of banking, investments and insurance products. Commission earned from banking is on trade and bancassurance.

#### (2) Service charges and fees

Income earned on the services provided to retail and corporate customers, including account management and various transaction-based services, such as interchange foreign currency transactions, money order processing and insufficient funds/overdraft transactions.

#### (3) Underwriting fees

Income earned for the placement of a customer's debt or equity securities.

#### (4) Brokerage income

Brokerage income includes fees earned from transactionbased services that are performed as part of investment management services.

#### (5) Fees on loans, advances and financing

Income earned in respect of loans, advances and financing such as loan/financing commitments, financial guarantees and standby letters of credit.

#### (b) Dividend income

Dividend income is recognised when the Group's and the Bank's right to receive the payment is established. This is the ex-dividend date for listed equity securities, and usually the date when shareholders have approved the dividend for unlisted equity securities.

#### (c) Customer loyalty programmes

Award credits under the customer loyalty programmes are accounted for as a separately identifiable component of the transaction in which they are granted. The fair value of the consideration received in respect of the initial sale is allocated between the cost of award credits and the other components of the sale. The consideration allocated to award credits is recognised in the income statements under the caption of 'other operating income' when award credits are redeemed.

As at 31 December 2021, the remaining performance obligations associated with future net fee income of the Group ranging from 1 year to 3 years and more than 3 years are RM195.2 million (2020: RM305.7 million) and RM269.3 million (2020: RM269.5 million) respectively.

#### (xxv) Employee benefits

#### (a) Short-term employee benefits

Wages, salaries, bonuses and social security contributions are recognised as an expense in the income statements in the year in which the associated services are rendered by employees of the Group and of the Bank. Short-term accumulating compensated absences such as paid annual leave are recognised as an expense in the income statements when services are rendered by employees that increase their entitlement to future compensated absences. Short-term non-accumulating compensated absences such as sick leave are recognised as an expense in the income statements when the absences occur.

#### (b) Other long-term employee benefits

Other long-term employee benefits are benefits that are not expected to be settled wholly before twelve months after the end of the reporting date in which the employees render the related services.

The cost of long-term employee benefits is accrued to match the services rendered by employees of the Group using the recognition and measurement bases similar to that for defined benefit plans disclosed in Note 2.3(xxv)(d), except that the remeasurements of the net defined benefit liability or asset are recognised immediately in the income statements.

#### (c) Defined contribution plans

As required by law, companies in Malaysia make contributions to the Employees Provident Fund ("EPF"). Certain overseas branches and overseas subsidiaries of the Bank make contributions to their respective countries' statutory pension schemes. Such contributions are recognised as an expense in the income statements when incurred.

#### (d) Defined benefit plans

As required by labour laws in certain countries, certain subsidiaries of the Bank are required to pay severance payments to their employees upon employees' retirement. The Group treats such severance payment obligations as defined benefit plans or pension plans.

The defined benefit costs and the present value of defined benefit obligations are calculated at the reporting date by the qualified actuaries using the projected unit credit method.

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

#### 2.3 Summary of significant accounting policies (cont'd.)

(xxv) Employee benefits (cont'd.)

#### (d) Defined benefit plans (cont'd.)

Remeasurements of the net defined benefit liability or asset, which comprise actuarial gains and losses, the return on plan assets (excluding interest) and the effect of the asset ceiling (if any, excluding interest), are recognised immediately in other comprehensive income in the period in which they occur and recorded in defined benefit reserve. Remeasurements are not reclassified to the income statement in subsequent periods.

Past service costs are recognised in the income statements on the earlier of:

- The date of the plan amendment or curtailment; or
- The date that the overseas subsidiaries of the Bank recognise restructuring related costs.

Net interest on the net defined benefit asset or liability and other expenses relating to defined benefit plans are calculated by applying the discount rate to the net defined benefit liability or asset and recognised in the income statements.

The Group disclosed the details of defined benefit plans in Note 27(i).

#### (e) Share-based compensation

#### (1) Employees' Share Grant Plan ("ESGP Shares")

The ESGP Shares is awarded to the eligible Executive Directors and employees of the participating Maybank Group excluding dormant subsidiaries. The ESGP Shares may be settled by way of issuance and transfer of new Maybank shares or by cash at the absolute discretion of the ESGP Committee.

The total fair value of ESGP Shares granted to eligible employees is recognised as an employee cost with a corresponding increase in the reserve within equity over the vesting period and taking into account the probability that the ESGP Shares will vest. The fair value of ESGP Shares is measured at grant date, taking into account, the market and non-market vesting conditions upon which the ESGP Shares were granted.

Upon vesting of ESGP Shares, the Bank will recognise the impact of the actual numbers of ESGP Shares vested as compared to original estimates.

### (2) Cash-settled Performance-based Employees' Share Grant Plan ("CESGP")

The CESGP is awarded to the eligible Executive Directors and employees of the participating Maybank Group, subject to achievement of performance criteria set out by the Board of Directors and prevailing market practices in the respective countries. Upon vesting, the cash amount equivalent to the value of the Maybank Reference Shares will be transferred to the eligible employees.

The total fair value of CESGP granted to eligible employees is recognised as an employee cost with a corresponding increase in the liability over the vesting period and taking into account the probability that the CESGP will vest. The fair value of CESGP is measured at grant date, taking into account, the market and non-market vesting conditions upon which the CESGP were granted.

Upon vesting of CESGP, the Group and the Bank will recognise the impact of the actual numbers of CESGP vested as compared to original estimates.

Details of share options granted under ESGP and CESGP are disclosed in Note 33(c).

## (xxvi) Non-current assets (or disposal group) held for sale and discontinued operations

Non-current assets (or disposal group) are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. The condition is regarded as met only when the sale is highly probable and the asset is available for immediate sale in its present condition, management has committed to the sale and the sale is expected to have been completed within one year from the date of classification.

Immediately before the initial classification of non-current assets (or disposal group) as held for sale, the carrying amount of non-current assets (or component of a disposal group) is remeasured in accordance with applicable MFRS. Thereafter, the non-current assets (or disposal group) are measured at the lower of carrying amount and fair value less costs to sell.

Any impairment losses on a disposal group is first allocated to goodwill and then to remaining assets and liabilities on pro rata basis, except that no loss is allocated to financial assets, deferred tax assets and investment property, which continue to be measured in accordance with MFRS. Impairment losses on initial classification as held for sale and subsequent gains or losses on remeasurement are recognised in the income statements. Gains are not recognised in excess of any cumulative impairment losses.

Property, plant and equipment and intangible assets are not depreciated or amortised once classified as held for sale. Equity accounting on associates ceases once the associates are classified as held for sale.

A disposal group qualifies as discontinued operation if it is a component of the Group and of the Bank that either has been disposed of, or is classified as held for sale and:

- represents a separate major line of business or geographical area of operations;
- is part of a single co-ordinated plan to dispose of a separate major line of business or geographical area of operations; or
- is a subsidiary acquired exclusively with a view to resale.

Discontinued operations are excluded from the results of continuing operations and are presented as a single amount as profit or loss after tax from discontinued operations in the income statements.

#### (xxvii) Share capital and dividends declared

Ordinary shares are classified as equity when there is no contractual obligation to transfer cash or other financial assets. Transaction costs directly attributable to the issuance of new equity shares are taken to equity as a deduction against the issuance proceeds.

Dividends declared on ordinary shares are recognised as a liability and deducted from equity in the period in which all relevant approvals have been obtained.

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

#### 2.3 Summary of significant accounting policies (cont'd.)

#### (xxviii) Contingent assets and contingent liabilities

Contingent assets arise from unplanned or other unexpected events that give rise to the possibility of an inflow of economic benefits to the Group and the Bank. The Group and the Bank do not recognise contingent assets but disclose its existence when inflows of economic benefits are probable but not virtually certain.

Contingent liabilities are possible obligations that arise from past events, whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group and the Bank; or are present obligations that have arisen from past events but are not recognised because it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably. The Group and the Bank do not recognise contingent liabilities. Contingent liabilities are disclosed, unless the probability of outflow of economic benefits is remote.

#### (xxix) Earnings per share

The Group presents basic and diluted (where applicable) earnings per share ("EPS") for profit or loss from continuing operations attributable to the ordinary equity holders of the Bank on the face of the income statements.

Basic EPS is calculated by dividing the net profit attributable to equity holders of the Bank by the weighted average number of ordinary shares in issue during the financial year.

Diluted EPS is calculated by dividing the net profit attributable to equity holders of the Bank by the weighted average number of ordinary shares in issue during the financial year, which has been adjusted for the effects of all dilutive potential ordinary shares. No adjustment is made for anti-dilutive potential ordinary shares

Where there is a discontinued operation reported, the Group presents the basic and diluted amounts per share for the discontinued operation in the income statements.

#### (xxx) Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker is a person or a group of people that is responsible to allocate resources and assess the performances of the operating segments of an entity. The Group has determined the Group Executive Committee of the Bank as its chief operating decision-maker.

All transactions between business segments (intra-segment revenue and costs) are being eliminated at Head Office. Income and expenses directly associated with each business segment are included in determining business segment performance.

The Group disclosed its segment information in Note 61.

#### (xxxi) Financial assistance scheme

Financing under a government scheme is recognised and measured in accordance with MFRS 9 *Financial Instruments*, with the benefit at a below market and concession rate is measured as the difference between the initial carrying amount or fair value of the financing and the amount received. Government financing facility is measured in accordance with the amount received.

The benefit of a financing or a facility under a government scheme that addresses identified costs or expenses incurred by the Group and the Bank is recognised in the profit or loss in the same financial period when the costs or expenses are recognised, when the required conditions are fulfilled in accordance with MFRS 120 Accounting for Government Grants and Disclosure of Government Assistance.

#### 2.4 Changes in accounting policies and disclosures

On 1 January 2021, the Group and the Bank adopted the following amendments to MFRSs:

| Description   | Effective for annual periods beginning on or after |
|---|--|
| Amendments to MFRS 4, MFRS 7, MFRS 9, MFRS 16 and MFRS 139 - Interest Rate Benchmark Reform Phase 2 Amendment to MFRS 16 Leases - | 1 January 2021                                     |
| COVID-19-Related Rent Concessions beyond 30 June 2021   | 1 April 2021                                       |

### Amendments to MFRS 4, MFRS 7, MFRS 9, MFRS 16 and MFRS 139 Interest Rate Benchmark Reform Phase 2

The amendments provide temporary relief which address the financial reporting effects when interbank offered rate ("IBOR") is replaced with an alternative nearly risk-free rate ("RFR").

The amendments provide a practical expedient whereby an entity would not derecognise or adjust the carrying amount of financial instruments for modifications required by interest/profit rate benchmark reform, but would instead update the effective interest/profit rate to reflect the change in the interest/profit rate benchmark. On hedging relationship, entities would be required to amend the formal designation of a hedging relationship to reflect the modifications and/or changes made to the hedged item and/or hedging instruments as a result of the reform. However, the modification does not constitute discontinuation of the hedging relationship nor the designation of a new hedging relationship.

The amendments are effective for annual reporting periods beginning on or after 1 January 2021, retrospectively in accordance with MFRS 108 Accounting Policies, Changes in Accounting Estimates and Errors, without the need to restate comparative information. Restatement of prior periods is permitted if, and only if, it is possible without the use of hindsight. Earlier application is permitted. These amendments do not have any significant impact to the financial statements of the Group and of the Bank.

### Amendment to MFRS 16 Leases – COVID-19-Related Rent Concessions beyond 30 June 2021

The amendment extends the availability of the practical expedient provided on 28 May 2020 where lessees may elect not to assess a COVID-19 related rent concession from a lessor as a lease modification. Lessees may account the concession as a variable lease payment in the period it is granted. This practical expedient applies to rent concession that due on or before 30 June 2022.

The amendment applies to annual reporting periods beginning on or after 1 April 2021, which has been early adopted by the Group and the Bank. This amendment does not have any significant impact to the financial statements of the Group and of the Bank.

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

#### 2.5 Significant changes in regulatory requirements

 (i) Measures announced by Bank Negara Malaysia ("BNM") to assist individuals, small-medium enterprises ("SMEs") and microenterprises affected by COVID-19

During the financial year ended 31 December 2021, BNM had announced the extension of regulatory measures to facilitate loan/financing repayment assistance to borrowers/customers affected by the COVID-19 pandemic in line with the Government economic stimulus packages.

The support measures include the following:

Targeted repayment assistance ("TRA") and moratorium

(a) Enhanced targeted repayment assistance under Perlindungan Ekonomi dan Rakyat Malaysia ("PERMAI")

An extension of TRA under PERMAI was announced on 18 January 2021. The extension applied to all TRA schemes announced previously where borrowers/customers can apply for 3-month deferment of instalment or a 50% reduction in their monthly instalment payment for a period of 6 months. The TRA was applicable to all B40 (who registered in Bantuan Sara Hidup ("BSH") or Bantuan Prihatin Rakyat ("BPR")), M40 (who are recipient of Bantuan Prihatin National ("BPN")) and microenterprises with loan/financing facilities not more than RM150,000 that were approved on or before 30 September 2020 and not in arrears for more than 90 days.

(b) Targeted repayment assistance under Program Strategik Memperkasa Rakyat dan Ekonomi Tambahan ("PEMERKASA+")

TRA under PEMERKASA+ was announced on 31 May 2021. The TRA was applicable to all borrowers/customers who have lost their employment, B40 borrowers/customers registered under BSH/BPR, SMEs and microenterprises with loan/financing facilities not more than RM150,000 that were approved on or before 30 June 2021 and not in arrears for more than 90 days. All affected borrowers/customers may opt for 3-month deferment of instalment or a 50% reduction in their monthly instalment payment for a period of 6 months.

(c) Six-month moratorium under Pakej Perlindungan Rakyat dan Pemulihan Ekonomi ("PEMULIH")

The six-month moratorium under PEMULIH was announced on 28 June 2021. The moratorium applies to ringgit and foreign currency denominated loans/financing approved on or before 30 June 2021, not in arrears exceeding 90 days and customers must not be adjudicated bankrupts or under bankruptcy proceedings. All individuals, SMEs and microenterprises may opt for 6-month deferment of instalment or 50% reduction in their monthly instalment payment for a period of 6 months. There will be no compounding interest/profit and any penalty interest/profit during the moratorium period.

(d) Financial Management and Resilience Programme ("URUS")

Pursuant to the statement issued by the Prime Minister on 13 October 2021, banking industry, represented collectively by The Association of Banks in Malaysia ("ABM"), Association of Islamic Banking and Financial Institutions Malaysia ("AIBIM") and Association of Development Finance Institutions of Malaysia ("ADFIM") had on 14 October 2021 announced its continued support to individual customers. The Bank has worked alongside with Agensi Kaunseling dan Pengurusan Kredit ("AKPK") to offer a comprehensive extended financial assistance scheme called Financial Management and Resilience Programme ("URUS").

Under URUS, AKPK will provide eligible customers with a personalised financial plan with the following options:

- (i) A 3-month interest/profit waiver, commencing the month following the customers' on boarding into the scheme; or
- (ii) A 3-month interest/profit waiver together with reduced instalments for a period of up to 24 months. This option will also benefit customers with unsecured personal loan/financing and credit cards.

Application for URUS is open from 15 November 2021 until 31 January 2022 for individual customers:

- from B50 income segment (having gross household income of RM5,880 or lower based on definition by the Department of Statistics Malaysia);
- (ii) that have experienced either loss of employment or reduction of income of at least 50%;
- (iii) under an existing repayment assistance programme (e.g. Targeted Repayment Assistance, PEMERKASA+, PEMULIH, the Bank's own rescheduling and restructuring, etc.) as at 30 September 2021; and
- (iv) whose loan/financing is still performing (not in arrears exceeding 90 days) as at the date of their application.

The financial impacts of the TRA and moratorium to the income statements of the Group and of the Bank are as follows:

| 31 December 2021                             | Group<br>RM'000 | Bank<br>RM'000 |
|--|-----------------|----------------|
| Loss on modification of cash flows           |                 |                |
| Included in interest income (Note 37)        | (20,016)        | (20,016)       |
| Included in income from IBS (Note 64(ac)(i)) | (106,838)       | -              |
|  | (126,854)       | (20,016)       |

31 December 2021

#### 2. ACCOUNTING POLICIES (CONT'D.)

#### 2.5 Significant changes in regulatory requirements (cont'd.)

(i) Measures announced by Bank Negara Malaysia ("BNM") to assist individuals, small-medium enterprises ("SMEs") and microenterprises affected by COVID-19 (cont'd.)

The support measures include the following (cont'd.):

Targeted repayment assistance ("TRA") and moratorium (cont'd.)

The financial impacts of the TRA and moratorium to the income statements of the Group and of the Bank are as follows (cont'd.):

| 31 December 2020  | Group<br>RM'000 | Bank<br>RM'000 |
|---|-----------------|----------------|
| (i) Loss on modification of cash flows  |                 |                |
| Included in interest income   | (273,798)       | (248,537)      |
| Included in income from IBS   | (689,084)       | -              |
|   | (962,882)       | (248,537)      |
| (ii) Benefits recognised<br>under the various<br>government schemes<br>Included in interest |                 |                |
| income  | 199,558         | 199,558        |
| Included in income<br>from IBS  | 448,164         | -              |
|   | 647,722         | 199,558        |
| Net effects of (i) and (ii)   |                 |                |
| Included in interest income (Note 37) Included in income                                    | (74,240)        | (48,979)       |
| from IBS (Note 64(ac)(i))   | (240,920)       | -              |
|   | (315,160)       | (48,979)       |

Credit risk monitoring, stress testing and classification in the Central Credit Reference Information System ("CCRIS")

The repayment assistance/moratorium does not automatically result in a stage transfer under MFRS 9 in the absence of other factors indicating evidence of SICR. The Group and the Bank will continue to apply judgement and perform more holistic assessment of all relevant indicators and information such as historical repayment and delinquency trend in determining SICR.

The loan/financing that are approved under repayment assistance on or before 31 December 2021 are exempted to be reported as rescheduling and restructuring ("R&R") in CCRIS. However, the Group and the Bank are required to report the credit-impaired status consistently with the accounting classification.

#### Supervisory and Prudential Measures

During the financial year ended 31 December 2021, financial institutions are allowed to operate below the minimum Liquidity Coverage Ratio of 100%, lowered Net Stable Funding Ratio to 80% from 100%, draw down the capital conservation buffer of 2.5% and reduce the regulatory reserves held against expected losses to 0%. However, financial institutions are expected to restore their buffer to the minimum regulatory requirement by 30 September 2021. The Group and the Bank did not opt for any of the prudential buffers.

### 3. SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of the Group's and of the Bank's financial statements requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of income, expenses, assets, liabilities, the accompanying disclosures and the disclosure of contingent liabilities. Although these estimates and judgements are based on management's best knowledge of current events and actions, actual results may differ. The most significant uses of judgements and estimates are as follows:

#### 3.1 Going concern

The Group's and the Bank's management have made an assessment of its ability to continue as a going concern and is satisfied that it has the resources to continue in business for the foreseeable future. Furthermore, management is not aware of any material uncertainties that may cast significant doubt upon the Group's and the Bank's ability to continue as a going concern. Therefore, the financial statements continue to be prepared on the going concern basis.

### 3.2 Impairment of financial investments portfolio (Notes 10, 11 and 46)

The measurement of the ECL for financial assets measured at amortised cost and FVOCI is an area that requires the use of complex models and significant assumptions about future economic conditions and credit behaviour.

In carrying out the impairment review, the following management's judgements are required:

- (i) Determination whether the investment is impaired based on certain indicators such as, amongst others, difficulties of the issuers or obligors, deterioration of the credit quality of the issuers or obligors; and
- (ii) Determination of ECL that reflect:
  - (a) An unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes;
  - (b) The time value of money; and
  - (c) Reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

The overlays and post-model adjustments arising from COVID-19 pandemic involved significant level of judgement and reflect the management's views of possible severities of the pandemic and paths of recovery in the forward-looking assessment for ECL estimation purposes. The impact is outlined in Note 3.4.

31 December 2021

### 3. SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS (CONT'D.)

# 3.3 Fair value estimation of financial assets/investments at FVTPL (Notes 8 and 9), financial investments at FVOCI (Note 10), loans, advances and financing at FVOCI (Note 12), derivative financial instruments (Note 13) and financial liabilities at FVTPL (Note 25)

For financial instruments measured at fair value, where the fair values cannot be derived from active markets, these fair values are determined using a variety of valuation techniques, including the discounted cash flows method, option pricing models, credit models and other relevant valuation models.

The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Refer to Note 55 for further disclosures.

### 3.4 Impairment losses on loans, advances and financing (Notes 12, 27 and 45)

The Group and the Bank review their individually significant loans, advances and financing at each reporting date to assess whether an impairment loss should be recorded in the income statements. In particular, management's judgement is required in the estimation of the amount and timing of future cash flows when determining the impairment losses. In estimating these cash flows, the Group and the Bank make judgements about the borrower's or the customer's financial situation and the net realisable value of collateral. These estimates are based on assumptions on a number of factors and actual results may differ, resulting in future changes to the allowances.

The Group's and the Bank's ECL calculations under MFRS 9 are outputs of complex models with a number of underlying assumptions regarding the choices of variable inputs and their interdependencies.

Elements of the ECL models that are considered accounting judgements and estimates include:

- Internal credit grading model, which assigns PDs to the individual grades;
- (ii) Criteria for assessing possible significant increase in credit risk and qualitative information to determine if allowances should be measured using lifetime ECL basis;
- (iii) The segmentation of financial assets when their ECL is assessed on a collective basis;
- (iv) Development of ECL models, including the various formulas and the choice of inputs;
- (v) Determination of associations between macroeconomic scenarios and economic inputs, such as unemployment levels and collateral values and the effect on PDs, EADs and LGDs; and
- (vi) Selection of forward-looking macroeconomic scenarios and their probability weightings to derive the economic inputs into the ECL models.

#### Overlays and adjustments for ECL amid COVID-19 environment

As the current MFRS 9 models are not expected to generate levels of ECL with sufficient reliability in view of the unprecedented and ongoing COVID-19 pandemic, overlays and post-model adjustments have been applied to determine a sufficient overall level of ECL as at 31 December 2021.

These overlays and post-model adjustments were taken to reflect the latest macroeconomic outlook not captured in the modelled outcome and the potential impact to delinquencies and defaults when the various relief and support measures expire.

The overlays and post-model adjustments involved significant level of judgement and reflect the management's views of possible severities of the pandemic and paths of recovery in the forward-looking assessment for ECL estimation purposes.

The borrowers or customers who have received repayment supports remain in their existing stages unless they have been individually identified as not viable or with subsequent indicators of significant increase in credit risk from each of their pre-COVID-19 status. The overlays and post-model adjustments were generally made at portfolio level in determining the sufficient level of ECL overlay.

The impact of these post-model adjustments were estimated at both portfolio and vulnerable obligors level amounting to RM3,403.2 million (2020: RM2,439.9 million) for the Group and RM1,909.4 million (2020: RM1,383.7 million) for the Bank as at 31 December 2021.

These overlays include impact assessment on impairment of financial investments portfolio as outlined in Note 3.2.

#### 3.5 Valuation of investment properties (Note 16)

The measurement of the fair value for investment properties is arrived at by reference to market evidence of transaction prices for similar properties and is performed by independent valuers who hold a recognised and relevant professional qualification and have recent experience in the locations and category of the properties being valued.

### 3.6 Impairment of investment in subsidiaries (Note 18) and interest in associates and joint ventures (Note 19)

The Group and the Bank assesses whether there is any indication that an investment in subsidiaries and interest in associates and joint ventures which may be impaired at each reporting date.

If indicators are present, these investments are subjected to impairment review. The impairment review comprises a comparison of the carrying amounts and estimated recoverable amounts of the investments.

Judgements made by management in the process of applying the Group's accounting policies in respect of investment in subsidiaries and interest in associates and joint ventures are as follows:

- (i) The Group determines whether its investments are impaired following certain indications of impairment such as, amongst others, prolonged shortfall between market value and carrying amount, significant changes with adverse effects on the investment and deteriorating financial performance of the investment due to observed changes in the economic environment; and
- (ii) Depending on their nature and the location in which the investments relate to, judgements are made by management to select suitable methods of valuation such as, amongst others, discounted future cash flows or estimated fair value based on quoted market price of the most recent transactions.

31 December 2021

### 3. SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS (CONT'D.)

### 3.6 Impairment of investment in subsidiaries (Note 18) and interest in associates and joint ventures (Note 19) (cont'd.)

Once a suitable method of valuation is selected, management makes certain assumptions concerning the future to estimate the recoverable amount of the specific individual investment. These assumptions and other key sources of estimation uncertainty at the reporting date, may have a significant risk of causing a material adjustment to the carrying amounts of the investments within the next financial year. Depending on the specific individual investment, assumptions made by management may include, amongst others, assumptions on expected future cash flows, revenue growth, terminal value, discount rate used for purposes of discounting future cash flows which incorporates the relevant risks and expected future outcomes based on certain past trends.

#### Sensitivity to changes in assumptions

Management believes that no reasonably expected possible changes in the key assumptions described above would cause the carrying amounts of the investments to materially exceed their recoverable amounts.

#### 3.7 Impairment of goodwill (Note 22(i))

The Group tests annually whether the goodwill that has an indefinite life is impaired by measuring the recoverable amount of the CGU based on the VIU method, which requires the use of estimates of future cash flow projections, terminal growth rates and discount rates. Changes to the assumptions used by management, particularly the discount rate and the terminal value, may affect the results of the impairment assessment.

#### 3.8 Deferred tax (Note 29) and income tax (Note 48)

The Group and the Bank are subject to income tax in many jurisdictions and significant judgement is required in estimating the provision for income tax. There are many transactions and interpretations of tax law for which the final outcome will not be established until some time later. Liabilities for taxation are recognised based on estimates of whether additional taxes will be payable. The estimation process includes seeking advice on the tax treatments where appropriate. Where the final liability for taxation is different from the amounts that were initially recorded, the differences will affect the income tax and deferred tax provisions in the period in which the estimate is revised or the final liability is established.

Deferred tax assets are recognised in respect of tax losses to the extent that it is probable that future taxable profit will be available against which the losses can be utilised. Judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits, together with future tax planning strategies.

#### 3.9 Liabilities of insurance business (Note 26)

#### (a) Life insurance and family takaful businesses

There are several sources of uncertainties that need to be considered in the estimation of life insurance and family takaful liabilities.

For life insurance contracts, the main assumptions used relate to mortality, morbidity, longevity, expenses, withdrawal rates and discount rates. These estimates, adjusted when appropriate to reflect the insurance subsidiary's unique risk exposures, provide the basis for the valuation of future policy benefits payable.

For family takaful certificates, estimates are made for future deaths, disabilities, maturities, investment returns in accordance with the takaful subsidiary's experience. The family takaful fund bases the estimate of expected number of deaths on applied mortality tables, adjusted where appropriate to reflect the fund's unique risk exposures. The estimated number of deaths determines the value of possible future benefits to be paid out, which will be factored into ensuring sufficient cover by reserves, which in return is monitored against current and future contributions. For those certificates that cover risks related to disability, estimates are made based on recent past experience and emerging trends.

#### (b) General insurance and general takaful businesses

The principal uncertainties in the general insurance and general takaful businesses arise from the technical provisions which include the premium/contribution liabilities and claim liabilities. The basis of valuation of the premium/contribution liabilities and claim liabilities are disclosed in Note 2.3(xxi).

Generally, claim liabilities are determined based upon historical claims experience, existing knowledge of events, the terms and conditions of the relevant policies and interpretation of circumstances. Particularly relevant is past experience with similar cases, historical claims, development trends, legislative changes, judicial decisions, economic conditions and claims handling procedures. It is certain that actual, future contribution and claims liabilities will not exactly develop as projected and may vary from the projections.

#### 3.10 Defined benefit plans (Note 27(i))

The cost of the defined benefit plan and other post employment benefits and the present value of the pension obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, expected rate of returns on investments, future salary increases, mortality rates, resignation rates and future pension increases. Due to the complexity of the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

In determining the appropriate discount rate, management considers the interest/profit rates of high quality government bonds in their respective currencies and extrapolated maturity corresponding to the expected duration of the defined benefit obligation.

The mortality rate is based on publicly available mortality tables for the specific countries. Future salary increases and pension increases are based on expected future inflation rates for the respective countries.

Further details about the assumptions used, including a sensitivity analysis, are given in Note 27(i)(d).

#### 3.11 Deemed controlled structured entities (Note 65(b))

The Group has established a number of fixed income funds and equity funds, where it is deemed to be acting as principal rather than agent in its role as funds investment manager for the funds. Accordingly, the Group is deemed to control these entities and consolidate these entities based on the accounting policies as disclosed in Note 2.2.

#### 3.12 Leases - renewal option (Note 21 and Note 27(iv))

The Group and the Bank determine the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

31 December 2021

### 3. SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS (CONT'D.)

#### 3.12 Leases - renewal option (Note 21 and Note 27(iv)) (cont'd.)

The Group and the Bank have the option, under some of its leases to lease the assets for additional terms of three to nine years. The Group and the Bank apply judgement in evaluating whether it is reasonably certain to exercise the option to renew. That is, it considers all relevant factors that create an economic incentive for it to exercise the renewal. After the commencement date, the Group and the Bank reassess the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise (or not to exercise) the option to renew (e.g., a change in business strategy). The Group and the Bank included the renewal period as part of the lease term for leases of premises and IT equipments due to the significance of these assets to its operations.

### 4. STANDARDS AND ANNUAL IMPROVEMENTS TO STANDARDS ISSUED BUT NOT YET EFFECTIVE

The following are standards and annual improvements to standards issued by Malaysian Accounting Standards Board ("MASB"), but not yet effective, up to the date of issuance of the Group's and of the Bank's financial statements. The Group and the Bank intend to adopt these standards and annual improvements to standards, if applicable, when they become effective:

| , p ,  | ,                             |
|--|-------------------------------|
|  | Effective for annual          |
| Description  | periods beginning on or after |
| Annual Improvements to MFRS Standards  |                               |
| 2018 - 2020  | 1 January 2022                |
| Amendments to MFRS 116 Property,  Plant and Equipment – Proceeds before                  |                               |
| Intended Use   | 1 January 2022                |
| Amendments to MFRS 3 Business  | _ januar                      |
| Combination – Reference to the Conceptual  |                               |
| Framework  | 1 January 2022                |
| Amendments to MFRS 137 Provisions,   |                               |
| Contingent Liabilities and Contingent Assets   |                               |
| – Onerous Contract – Cost of Fulfilling  |                               |
| a Contract   | 1 January 2022                |
| Amendments to MFRS 101 Presentation of   |                               |
| Financial Statements – Disclosure of<br>Accounting Policies                              | 1 January 2023                |
| Amendments to MFRS 101 Classification of   | 1 January 2023                |
| Liabilities as Current or Non-current  | 1 January 2023                |
| Amendments to MFRS 108 Accounting  | _ januar j                    |
| Policies, Changes in Accounting Estimates  |                               |
| and Errors – Definition of Accounting  |                               |
| Estimates  | 1 January 2023                |
| Amendments to MFRS 112 Income Taxes –  |                               |
| Deferred Tax related to Assets and Liabilities   |                               |
| arising from a Single Transaction  | 1 January 2023                |
| MFRS 17 Insurance Contracts  | 1 January 2023                |
| Amendments to MFRS 17 Insurance  | 1.1                           |
| Contracts  | 1 January 2023                |
| Amendments to MFRS 10 and MFRS 128   |                               |
| Sale or Contribution of Assets between an<br>Investor and its Associate or Joint Venture | Deferred                      |
| - The state and its Associate of Joint Venture   | Deferred                      |

#### Annual Improvements to MFRS Standards 2018 - 2020

The amendments permit a subsidiary that elects to apply paragraph D13(a) of MFRS 1 First-time Adoption of Malaysian Financial Reporting Standards to measure cumulative translation differences using the amounts reported by the parent, based on the parent's date of transition to MFRS. The amendments are also applied to an associate or joint venture that elects to apply paragraph D13(a) of MFRS 1. The amendments are effective for annual reporting periods beginning on or after 1 January 2022 with earlier adoption permitted. The amendments are not expected to have any impact on the Group's and the Bank's financial statements.

### Amendments to MFRS 116 Property, Plant and Equipment – Proceeds before Intended Use

The amendments prohibit entities deducting from the cost of an item of property, plant and equipment, any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognises the proceeds from selling such items, and the costs of producing those items, in profit or loss.

The amendments are effective for annual reporting periods beginning on or after 1 January 2022 and must be applied retrospectively to items of property, plant and equipment made available for use on or after the beginning of the earliest period presented when the entity first applies the amendment. The amendments are not expected to have any impact on the Group's and the Bank's financial statements.

### Amendments to MFRS 3 Business Combination – Reference to the Conceptual Framework

The amendments are intended to replace a reference to the *Framework for the Preparation and Presentation of Financial Statements* with reference to the *Conceptual Framework for Financial Reporting* issued in March 2018 without significantly changing its requirement.

The amendments explain the exception to the recognition principle of MFRS 3 to avoid the issue of potential gains or losses arising for liabilities and contingent liabilities that would be within the scope of MFRS 137 *Provisions, Contingent Liabilities and Contingent Assets* or IFRIC 21 *Levies*, if incurred separately.

The existing guidance in MFRS 3 for contingent assets that would not be affected by replacing the reference to the *Framework for the Preparation and Presentation of Financial Statements*. The amendments are to be applied prospectively in annual periods beginning on or after 1 January 2022, earlier application is permitted. The amendments are not expected to have any impact on the Group's and the Bank's financial statements.

#### Amendments to MFRS 137 Provisions, Contingent Liabilities and Contingent Assets - Onerous Contract - Cost of Fulfilling a Contract

The amendments clarify that the direct costs of fulfilling a contract include both the incremental costs of fulfilling the contract and an allocation of other costs directly related to fulfilling contracts. Before recognising a separate provision for an onerous contract, the entity recognises any impairment loss that has incurred on assets used in fulfilling the contract.

The amendments are to be applied prospectively in annual periods beginning on or after 1 January 2022, earlier application is permitted. The amendments are not expected to have any impact on the Group's and the Bank's financial statements.

31 December 2021

### 4. STANDARDS AND ANNUAL IMPROVEMENTS TO STANDARDS ISSUED BUT NOT YET EFFECTIVE (CONT'D.)

### Amendments to MFRS 101 Presentation of Financial Statements – Disclosure of Accounting Policies

The amendments require companies to disclose material accounting policies rather than significant accounting policies. Entities are expected to make disclosure of accounting policies specific to the entity and not generic disclosure on MFRS applications.

The amendments explain that an accounting policy is material if, without it the users of the financial statements would be unable to understand other material information in the financial statements or/and when considered together with other information included in an entity's financial statements, it can reasonably be expected to influence decision that the primary users of general purpose financial statements make on the basis of those financial statements. Immaterial accounting policy information need not be disclosed. However, if it is disclosed, it should not obscure material accounting information.

The amendments are to be applied prospectively in annual periods beginning on or after 1 January 2023, earlier application is permitted. These amendments are not expected to have a significant impact on the preparation of the Group's and the Bank's financial statements.

#### Amendments to MFRS 101 Classification of Liabilities as Current or Noncurrent

The amendments clarify the following:

- What is meant by a right to defer settlement;
- That a right to defer must exist at the end of the reporting period;
- That classification is unaffected by the likelihood that an entity will exercise its deferral right; and
- That only if an embedded derivative in a convertible liability is itself an equity instrument would the terms of a liability not impact its classification.

The amendments are to be applied prospectively in annual periods beginning on or after 1 January 2023, earlier application is permitted. The amendments are not expected to have any impact on the Group's and the Bank's financial statements.

### Amendments to MFRS 108 Accounting Policies, Changes in Accounting Estimates and Errors – Definition of Accounting Estimates

The amendments redefined accounting estimates as "monetary amounts in financial statements that are subject to measurement uncertainty". These amendments provide clarity on how to distinguish changes in accounting policies from changes in accounting estimates. The amendments clarify that effects of a change in an input or measurement technique use to develop an accounting estimate is a change in accounting estimate if the changes do not arise from prior period errors.

The distinction is important because changes in accounting estimates are applied prospectively but changes in accounting policies are applied retrospectively. The amendments are to be applied prospectively in annual periods beginning on or after 1 January 2023, earlier application is permitted. These amendments are not expected to have a significant impact on the preparation of the Group's and the Bank's financial statements.

### Amendments to MFRS 112 Income Taxes – Deferred Tax related to Assets and Liabilities arising from a Single Transaction

The amendments specify the treatment for deferred tax on transactions related to leases and decommissioning obligation. The amendments clarify that the initial recognition exemption set out in MFRS 112 does not apply

to transactions that give rise to equal amounts of taxable and deductible temporary difference. The aim of the amendments is to reduce diversity in the reporting of deferred tax on leases and decommissioning obligations.

The amendments are to be applied prospectively in annual periods beginning on or after 1 January 2023, earlier application is permitted. These amendments are not expected to have a significant impact on the preparation of the Group's and the Bank's financial statements.

#### **MFRS 17 Insurance Contracts**

MFRS 17 will replace MFRS 4 *Insurance Contracts* that was issued in 2005. MFRS 17 provides a comprehensive model for insurance contracts, covering all relevant accounting aspects.

The main features of the new accounting model for insurance contracts are, as follows:

- The measurement of the present value of future cash flows, incorporating an explicit risk adjustment, remeasured every reporting period (the fulfilment cash flows);
- (ii) A Contractual Service Margin ("CSM") that is equal and opposite to any day one gain in the fulfilment cash flows of a group of contracts, representing the unearned profitability of the insurance contracts to be recognised in profit or loss over the service period (i.e. coverage period);
- (iii) Certain changes in the expected present value of future cash flows are adjusted against the CSM and thereby recognised in profit or loss over the remaining contractual service period;
- (iv) The effect of changes in discount rates will be reported in either profit or loss or other comprehensive income, determined by an accounting policy choice;
- (v) The presentation of insurance revenue and insurance service expenses in the statement of comprehensive income based on the concept of services provided during the period;
- (vi) Amounts that the policyholder will always receive, regardless of whether an insured event happens (non-distinct investment components) are not presented in the income statement, but are recognised directly on the balance sheet:
- (vii) Insurance services results (earned revenue less incurred claims) are presented separately from the insurance finance income or expense; and
- (viii) Extensive disclosures to provide information on the recognised amounts from insurance contracts and the nature and extent of risks arising from these contracts.

The standard is effective for annual periods beginning on or after 1 January 2023. Early application is permitted, provided the entity also applies MFRS 9 and MFRS 15 on or before the date it first applies MFRS 17. An entity shall apply MFRS 17 retrospectively for estimating the CSM on the transition date. However, if full retrospective approach application for estimating the CSM, as defined by MFRS 108 for a group of insurance contracts, is impracticable, an entity is required to choose one of the following two alternatives:

#### (i) Modified retrospective approach

Based on reasonable and supportable information available without undue cost and effort to the entity, certain modifications are applied to the extent full retrospective application is not possible, but still with the objective to achieve the closest possible outcome to retrospective application.

31 December 2021

### 4. STANDARDS AND ANNUAL IMPROVEMENTS TO STANDARDS ISSUED BUT NOT YET EFFECTIVE (CONT'D.)

#### MFRS 17 Insurance Contracts (cont'd.)

#### (ii) Fair value approach

CSM is determined as the positive difference between the fair value determined in accordance with MFRS 13 *Fair Value Measurement* and the fulfilment cash flows (any negative difference would be recognised in retained earnings at the transition date).

Both the modified retrospective approach and the fair value approach provide transitional reliefs for determining the grouping of contracts. If an entity cannot obtain reasonable and supportable information necessary to apply the modified retrospective approach, it is required to apply the fair value approach.

The Group has established a project team, with assistance from the Actuarial, Finance, Risk, IT and various Business sectors to study the implication and to evaluate the potential impact of adopting this standard on the required effective date.

#### Amendments to MFRS 17 Insurance Contracts

The amendments are to address the concerns raised by stakeholders and ease transition by providing the additional relief to reduce the effort required when adopting MFRS 17 for the first time. The amendments are to be applied prospectively in annual periods beginning on or after 1 January 2023. The amendment will be assessed together with other MFRS 17 requirements as mentioned above.

### Amendments to MFRS 10 and MFRS 128 Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

The amendments clarify that:

- Gains and losses resulting from transactions involving assets that do not
  constitute a business, between investor and its associate or joint venture
  are recognised in the entity's financial statements only to the extent of
  unrelated investors' interests in the associate or joint venture; and
- Gains and losses resulting from transactions involving the sale or contribution of assets to an associate or a joint venture that constitute a business is recognised in full.

The amendments are to be applied prospectively to the sale or contribution of assets occurring in annual periods beginning on or after a date to be determined by the MASB. Earlier application is permitted. The amendments are not expected to have material impact on the Group's and the Bank's financial statements.

#### 5. CASH AND SHORT-TERM FUNDS

|  |     | Group                   |                         | Bank                   |                       |
|--|-----|-------------------------|-------------------------|------------------------|-----------------------|
| N  | ote | 2021<br>RM'000          | 2020<br>RM'000          | 2021<br>RM'000         | 2020<br>RM'000        |
| Cash balances and deposits with financial institutions Money at call |     | 38,462,472<br>3,038,984 | 38,565,571<br>5,329,573 | 25,736,157<br>-        | 24,111,660            |
| Allowances for impairment losses                                     | (i) | 41,501,456<br>(17,530)  | 43,895,144<br>(10,430)  | 25,736,157<br>(10,809) | 24,111,660<br>(5,630) |
|  |     | 41,483,926              | 43,884,714              | 25,725,348             | 24,106,030            |

The Group's monies held-in-trust for clients as at the reporting date are approximately RM4,941,615,000 (2020: RM5,288,016,000). These amounts are excluded from the cash and short-term funds of the Group in accordance with Financial Reporting Standards Implementation Committee ("FRSIC") Consensus 18. The Bank does not have monies held-in-trust for clients as at the reporting date.

(i) Analysis of changes in gross carrying amount and the corresponding allowances for impairment losses on cash and short-term funds are as follows:

#### As at 31 December 2021

Changes in the cash and short-term funds for the Group and the Bank that contributed to changes in the loss allowances during the financial year ended 31 December 2021 were mainly due to the following:

- The Group's overall gross carrying amount for cash and short-term funds decreased as a result of derecognition of financial assets while the increase in the ECL allowances was due to deterioration in credit risk which correspondingly increased the net remeasurement of allowances.
- The Bank's overall gross carrying amount for cash and short-term funds increased as a result of recognition of new financial assets which correspondingly increased the ECL allowances.

#### **NOTES TO THE**

#### **FINANCIAL STATEMENTS**

31 December 2021

#### 5. CASH AND SHORT-TERM FUNDS (CONT'D.)

(i) Analysis of changes in gross carrying amount and the corresponding allowances for impairment losses on cash and short-term funds are as follows (cont'd.):

As at 31 December 2021 (cont'd.)

| Group   | 12-month<br>ECL<br>RM'000 | Stage 2 Lifetime ECL not credit impaired RM'000 | Stage 3  Lifetime ECL credit impaired RM'000 | Total<br>RM'000 |
|---|---------------------------|---|--|-----------------|
| At 1 January 2021  Net remeasurement of allowances  Evolution differences | 10,430<br>7,031<br>69     | -   | -  | 10,430<br>7,031 |
| Exchange differences  At 31 December 2021                                 | 17,530                    |   |  | 17,530          |
| Bank  |                           |   |  |                 |
| At 1 January 2021   | 5,630                     | -   | _  | 5,630           |
| Net remeasurement of allowances   | 5,267                     | -   | -  | 5,267           |
| Exchange differences  | (88)                      | -   | _  | (88)            |
| At 31 December 2021   | 10,809                    | _   | -  | 10,809          |

#### As at 31 December 2020

Changes in the cash and short-term funds for the Group and the Bank that contributed to changes in the loss allowances during the financial year ended 31 December 2020 were mainly due to the following:

- The Group's overall gross carrying amount for cash and short-term funds decreased as a result of derecognition of financial assets which correspondingly decreased the ECL allowances.
- The Bank's overall gross carrying amount for cash and short-term funds increased as a result of recognition of new financial assets originated with lower credit risk which correspondingly decreased the ECL allowances.

| Group                           | 12-month ECL RM'000 | Stage 2 Lifetime ECL not credit impaired RM'000 | Stage 3 Lifetime ECL credit impaired RM'000 | Total<br>RM'000 |
|---------------------------------|---------------------|---|---|-----------------|
| At 1 January 2020               | 16,159              | _   | -   | 16,159          |
| Net remeasurement of allowances | (4,313)             | -   | _   | (4,313)         |
| Exchange differences            | (1,416)             | _   | -   | (1,416)         |
| At 31 December 2020             | 10,430              | _   | _   | 10,430          |
| Bank                            |                     |   |   |                 |
| At 1 January 2020               | 12,549              | _   | _   | 12,549          |
| Net remeasurement of allowances | (5,808)             | _   | -   | (5,808)         |
| Exchange differences            | (1,111)             | _   | -   | (1,111)         |
| At 31 December 2020             | 5,630               | _   | -   | 5,630           |

31 December 2021

#### 6. DEPOSITS AND PLACEMENTS WITH FINANCIAL INSTITUTIONS

|                                       | Gr             | oup            | Bank           |                |  |
|---------------------------------------|----------------|----------------|----------------|----------------|--|
| Note                                  | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |  |
| Licensed banks                        | 5,044,101      | 4,740,815      | 20,987,351     | 10,531,734     |  |
| Bank Negara Malaysia                  | 234,623        | 6,284          | 234,623        | 6,284          |  |
| Other financial institutions (i)      | 10,775,100     | 5,399,975      | 10,266,639     | 4,736,292      |  |
|                                       | 16,053,824     | 10,147,074     | 31,488,613     | 15,274,310     |  |
| Allowances for impairment losses (ii) | (16,776)       | (18,143)       | (5,979)        | (5,962)        |  |
|                                       | 16,037,048     | 10,128,931     | 31,482,634     | 15,268,348     |  |

- (i) Included in deposits and placements with other financial institutions is USD10.0 million (2020: USD13.0 million) or Ringgit Malaysia equivalent of RM41.7 million (2020: RM52.2 million) pledged with the New York State Banking Department which is not available for use by the Group and the Bank due to capital equivalency deposit requirements.
- (ii) Analysis of changes in gross carrying amount and the corresponding allowances for impairment losses on deposits and placements with financial institutions are as follows:

#### As at 31 December 2021

Changes in the deposits and placements with financial institutions for the Group and the Bank that contributed to changes in the loss allowances during the financial year ended 31 December 2021 were mainly due to the following:

- The increase in the Group's gross carrying amount for deposit and placements with financial institutions was mainly contributed by higher deposit and placements which carry low credit risk that did not significantly contribute to ECL allowances.
- The increase in the Bank's gross carrying amount for deposits and placements with financial institutions was mainly contributed by the increase in the deposits and placements with licensed banks which contributed to an overall increase in the ECL allowances.

| Group At 1 January 2021                      | 12-month<br>ECL<br>RM'000 | Stage 2 Lifetime ECL not credit impaired RM'000 | Stage 3  Lifetime ECL credit impaired RM'000 | Total<br>RM'000<br>18,143 |
|--|---------------------------|---|--|---------------------------|
| Net remeasurement of allowances              | 9,301                     | _   | _  | 9,301                     |
| New financial assets originated or purchased | 1,110                     | _   | _  | 1,110                     |
| Financial assets derecognised                | (11,864)                  | _   | _  | (11,864)                  |
| Exchange differences                         | 86                        | -   | -  | 86                        |
| At 31 December 2021                          | 16,776                    | -   | _  | 16,776                    |
| Bank   |                           |   |  |                           |
| At 1 January 2021                            | 5,962                     | _   | _  | 5,962                     |
| Net remeasurement of allowances              | 664                       | _   | _  | 664                       |
| New financial assets originated or purchased | 894                       | -   | -  | 894                       |
| Financial assets derecognised                | (1,175)                   | -   | -  | (1,175)                   |
| Exchange differences                         | (366)                     | -   | _  | (366)                     |
| At 31 December 2021                          | 5,979                     | _   | _  | 5,979                     |

#### NOTES TO THE

#### **FINANCIAL STATEMENTS**

31 December 2021

#### 6. DEPOSITS AND PLACEMENTS WITH FINANCIAL INSTITUTIONS (CONT'D.)

(ii) Analysis of changes in gross carrying amount and the corresponding allowances for impairment losses on deposits and placements with financial institutions are as follows (cont'd.):

#### As at 31 December 2020

Changes in the deposits and placements with financial institutions for the Group and the Bank that contributed to changes in the loss allowances during the financial year ended 31 December 2020 were mainly due to the following:

- The decrease in the Group's and the Bank's gross carrying amount of deposits and placements with financial institutions due to derecognition of financial assets contributed to the decrease in ECL allowances.

| Group  | Stage 1  12-month ECL RM'000 | Stage 2 Lifetime ECL not credit impaired RM'000 | Stage 3 Lifetime ECL credit impaired RM'000 | Total<br>RM'000 |
|--|------------------------------|---|---|-----------------|
| At 1 January 2020                            | 37,903                       | _   | -   | 37,903          |
| Net remeasurement of allowances              | 1,274                        | -   | _   | 1,274           |
| New financial assets originated or purchased | 15,486                       | -   | _   | 15,486          |
| Financial assets derecognised                | (38,263)                     | -   | _   | (38,263)        |
| Exchange differences                         | 1,743                        | -   | -   | 1,743           |
| At 31 December 2020                          | 18,143                       | _   | _   | 18,143          |
| Bank   |                              |   |   |                 |
| At 1 January 2020                            | 23,297                       | _   | _   | 23,297          |
| Net remeasurement of allowances              | 1                            | _   | _   | 1               |
| New financial assets originated or purchased | 5,021                        | _   | _   | 5,021           |
| Financial assets derecognised                | (24,255)                     | _   | _   | (24,255)        |
| Exchange differences                         | 1,898                        | -   | _   | 1,898           |
| At 31 December 2020                          | 5,962                        | -   | -   | 5,962           |

## 7. FINANCIAL ASSETS PURCHASED UNDER RESALE AGREEMENTS AND OBLIGATIONS ON FINANCIAL ASSETS SOLD UNDER REPURCHASE AGREEMENTS

(i) The financial assets purchased under resale agreements are as follows:

|  | Gre                                | oup                           | Bank                            |                                 |  |
|--|------------------------------------|-------------------------------|---------------------------------|---------------------------------|--|
| Note   | 2021                               | 2020                          | 2021                            | 2020                            |  |
|  | RM'000                             | RM'000                        | RM'000                          | RM'000                          |  |
| Foreign Government Treasury Bills Foreign Government Securities Foreign Government Bonds Foreign Corporate Bonds and Sukuk | 12,126,099<br>1,034,114<br>342,980 | 34<br>14,475,975<br>3,078,316 | -<br>11,738,094<br>-<br>342,980 | 454,685<br>14,396,800<br>-<br>- |  |
| Allowances for impairment losses (a)   | 13,503,193                         | 17,554,325                    | 12,081,074                      | 14,851,485                      |  |
|  | (11,440)                           | (10,338)                      | (1,422)                         | (2,064)                         |  |
|  | 13,491,753                         | 17,543,987                    | 12,079,652                      | 14,849,421                      |  |

(a) Analysis of changes in gross carrying amount and the corresponding allowances for impairment losses on financial assets purchased under resale agreements are as follows:

#### As at 31 December 2021

Changes in the financial assets purchased under resale agreements for the Group and the Bank that contributed to changes in the loss allowances during the financial year ended 31 December 2021 were mainly due to the following:

- The decrease in the gross carrying value was mainly contributed by Foreign Government Securities and Foreign Government Bonds. The overall increase in ECL allowances for financial assets purchased under resale agreements were mainly contributed by new financial assets purchased during the financial year.

31 December 2021

## 7. FINANCIAL ASSETS PURCHASED UNDER RESALE AGREEMENTS AND OBLIGATIONS ON FINANCIAL ASSETS SOLD UNDER REPURCHASE AGREEMENTS (CONT'D.)

- (i) The financial assets purchased under resale agreements are as follows (cont'd.):
  - (a) Analysis of changes in gross carrying amount and the corresponding allowances for impairment losses on financial assets purchased under resale agreements are as follows (cont'd.):

#### As at 31 December 2021 (cont'd.)

| Group  | Stage 1  12-month ECL RM'000 | Stage 2 Lifetime ECL not credit impaired RM'000 | Stage 3  Lifetime ECL credit impaired RM'000 | Total<br>RM'000 |
|--|------------------------------|---|--|-----------------|
| At 1 January 2021                            | 10,338                       | -   | -  | 10,338          |
| Net remeasurement of allowances              | (899)                        | -   | -  | (899)           |
| New financial assets originated or purchased | 11,434                       | -   | -  | 11,434          |
| Financial assets derecognised                | (10,475)                     | -   | -  | (10,475)        |
| Exchange differences                         | 1,042                        | -   | -  | 1,042           |
| At 31 December 2021                          | 11,440                       | -   | _  | 11,440          |
| Bank   |                              |   |  |                 |
| At 1 January 2021                            | 2,064                        | _   | _  | 2,064           |
| Net remeasurement of allowances              | (899)                        | _   | _  | (899)           |
| New financial assets originated or purchased | 1,421                        | -   | _  | 1,421           |
| Financial assets derecognised                | (2,097)                      | -   | -  | (2,097)         |
| Exchange differences                         | 933                          | -   | -  | 933             |
| At 31 December 2021                          | 1,422                        | -   | -  | 1,422           |

#### As at 31 December 2020

Changes in the financial assets purchased under resale agreements for the Group and the Bank that contributed to changes in the loss allowances during the financial year ended 31 December 2020 were mainly due to the following:

- The overall increase in the Group's and the Bank's gross carrying amount for financial assets purchased under resale agreements were mainly contributed by new financial assets purchased which correspondingly increased the ECL allowances.

|  | Stage 1                   | Stage 2  | Stage 3                                      |                 |
|--|---------------------------|--|--|-----------------|
| Group  | 12-month<br>ECL<br>RM'000 | Lifetime ECL<br>not credit<br>impaired<br>RM'000 | Lifetime ECL<br>credit<br>impaired<br>RM'000 | Total<br>RM'000 |
| At 1 January 2020                            | 5,592                     | _  | _  | 5,592           |
| Net remeasurement of allowances              | (158)                     | _  | _  | (158)           |
| New financial assets originated or purchased | 10,368                    | _  | _  | 10,368          |
| Financial assets derecognised                | (5,450)                   | _  | _  | (5,450)         |
| Exchange differences                         | (14)                      | _  | -  | (14)            |
| At 31 December 2020                          | 10,338                    | _  | _  | 10,338          |
| Bank   |                           |  |  |                 |
| At 1 January 2020                            | 794                       | _  | _  | 794             |
| Net remeasurement of allowances              | 4                         | _  | _  | 4               |
| New financial assets originated or purchased | 2,071                     | _  | _  | 2,071           |
| Financial assets derecognised                | (796)                     | _  | _  | (796)           |
| Exchange differences                         | (9)                       | -  | -  | (9)             |
| At 31 December 2020                          | 2,064                     | _  | _  | 2,064           |

#### **NOTES TO THE**

#### **FINANCIAL STATEMENTS**

31 December 2021

## 7. FINANCIAL ASSETS PURCHASED UNDER RESALE AGREEMENTS AND OBLIGATIONS ON FINANCIAL ASSETS SOLD UNDER REPURCHASE AGREEMENTS (CONT'D.)

(ii) The obligations on financial assets sold under repurchase agreements are as follows:

|  |        | Group          |                | Ваг            | Bank           |  |
|--|--------|----------------|----------------|----------------|----------------|--|
|  | Note   | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |  |
| Financial investments at fair value through profit or loss Financial investments at fair value through other comprehensive | 9      | 1,088,579      | 671,080        | 1,088,579      | 671,080        |  |
| income   | 10(ii) | 4,039,496      | 6,605,599      | 19,572,658     | 32,570,632     |  |
| Financial investments at amortised cost  | 11(v)  | 2,745,642      | 3,854,536      | 4,124,604      | 3,680,593      |  |
|  |        | 7,873,717      | 11,131,215     | 24,785,841     | 36,922,305     |  |

#### 8. FINANCIAL ASSETS DESIGNATED UPON INITIAL RECOGNITION AT FAIR VALUE THROUGH PROFIT OR LOSS ("FVTPL")

|   | Gr             | oup            | Bank           |                |
|---|----------------|----------------|----------------|----------------|
| At fair value   | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Money market instruments:   |                |                |                |                |
| Malaysian Government Securities                                     | 344,976        | 233,228        | -              | -              |
| Malaysian Government Investment Issues                              | 369,397        | 406,583        | -              | -              |
|   | 714,373        | 639,811        | -              | -              |
| Quoted securities:  |                |                |                |                |
| In Malaysia:  |                |                |                |                |
| Shares, warrants and loan stocks                                    | _              | 114,951        | _              | _              |
| Unit trusts   | 3,932          | 3,932          | -              | -              |
| Outside Malaysia:   |                |                |                |                |
| Shares, warrants and loan stocks                                    | 164            | 11,270         | -              | _              |
|   | 4,096          | 130,153        | _              | -              |
| Unquoted securities:  |                |                |                |                |
| In Malaysia:  |                |                |                |                |
| Corporate Bonds and Sukuk   | 12,248,561     | 13,008,116     | -              | -              |
| Outside Malaysia:   |                |                |                |                |
| Corporate Bonds and Sukuk   | 214,836        | 249,951        | -              | -              |
|   | 12,463,397     | 13,258,067     | -              | -              |
| Total financial assets designated upon initial recognition at FVTPL | 13,181,866     | 14,028,031     | -              | _              |

31 December 2021

#### 9. FINANCIAL INVESTMENTS AT FAIR VALUE THROUGH PROFIT OR LOSS ("FVTPL")

|  | Group      |            | Bank       |            |
|--|------------|------------|------------|------------|
|  | 2021       | 2020       | 2021       | 2020       |
| At fair value                                  | RM'000     | RM'000     | RM'000     | RM'000     |
| Money market instruments:                      |            |            |            |            |
| Malaysian Government Securities                | 918,886    | 2,464,259  | 918,886    | 2,404,369  |
| Malaysian Government Investment Issues         | 309,362    | 2,240,840  | 307,855    | 2,133,207  |
| Cagamas Bonds                                  | 570,931    | 47,024     | 570,931    | 47,024     |
| Negotiable instruments of deposits             | -          | 120,485    | -          | 120,485    |
| Foreign Government Securities                  | 3,458,086  | 3,227,160  | 2,901,655  | 2,934,336  |
| Malaysian Government Treasury Bills            | 4,079,504  | 1,065,724  | 3,420,385  | 1,065,724  |
| Bank Negara Malaysia Bills and Notes           | 614,280    | 1,656,882  | 614,280    | 1,656,882  |
| Foreign Government Treasury Bills              | -          | 1,395,379  | -          | 1,395,379  |
|  | 9,951,049  | 12,217,753 | 8,733,992  | 11,757,406 |
| Quoted securities:                             |            |            |            |            |
| In Malaysia:                                   |            |            |            |            |
| Shares, warrants, mutual funds and loan stocks | 7,160,590  | 4,962,630  | _          | 79,685     |
| Unit trusts                                    | 486,454    | 478,003    | 286,570    | 201,260    |
| Outside Malaysia:                              |            |            |            |            |
| Shares, warrants, mutual funds and loan stocks | 564,089    | 285,720    | 237        | 116        |
| Unit trusts                                    | 933,960    | 457,683    | 291,503    | 237,644    |
| Corporate Bonds and Sukuk                      | 1,576,604  | 1,207,422  | -          | _          |
| Government Bonds                               | 612,151    | 707,185    | -          | _          |
| Government Treasury Bills                      | 568,183    | 668,020    | -          | -          |
|  | 11,902,031 | 8,766,663  | 578,310    | 518,705    |
| Unquoted securities:                           |            |            |            |            |
| In Malaysia:                                   |            |            |            |            |
| Shares   | 967,356    | 931,054    | 700,280    | 682,508    |
| Unit trusts                                    | 5,078      | 1,928      | _          | _          |
| Corporate Bonds and Sukuk                      | 1,014,406  | 757,346    | 345,271    | 298,648    |
| Structured deposits                            | 186,197    | 87,737     | -          | -          |
| Outside Malaysia:                              |            |            |            |            |
| Shares   | 382        | 764        | _          | -          |
| Mutual funds                                   | 124,351    | 16,517     | _          | _          |
| Corporate Bonds and Sukuk                      | 1,761,223  | 3,750,966  | 1,782,581  | 4,283,095  |
| Government Bonds                               | 1,863,420  | 649,118    | 1,863,420  | 649,118    |
|  | 5,922,413  | 6,195,430  | 4,691,552  | 5,913,369  |
| Total financial investments at FVTPL           | 27,775,493 | 27,179,846 | 14,003,854 | 18,189,480 |

Included in financial investments at fair value through profit or loss are financial assets sold under repurchase agreements as follows:

|                                   | Gro            | Group          |                | Bank           |  |
|-----------------------------------|----------------|----------------|----------------|----------------|--|
|                                   | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |  |
| Foreign Corporate Bonds and Sukuk | 201,098        | _              | 201,098        | _              |  |
| Foreign Government Securities     | 887,481        | 537,803        | 887,481        | 537,803        |  |
| Foreign Government Treasury Bills | -              | 133,277        | -              | 133,277        |  |
| Total (Note 7(ii))                | 1,088,579      | 671,080        | 1,088,579      | 671,080        |  |

31 December 2021

#### 10. FINANCIAL INVESTMENTS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME ("FVOCI")

|  | Gro            | up             | Bank           |                |
|--|----------------|----------------|----------------|----------------|
| At fair value                          | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
|  | KW 000         | KW 000         | KW 000         | K/W 000        |
| Money market instruments:              | 10 500 757     | 12 440 060     | 10 225 806     | 12 240 222     |
| Malaysian Government Securities        | 10,599,757     | 13,448,869     | 10,225,806     | 13,249,223     |
| Malaysian Government Investment Issues | 19,122,254     | 23,197,246     | 7,336,288      | 9,164,855      |
| Negotiable instruments of deposits     | 11,473         | 150,337        |                | 150,337        |
| Foreign Government Securities          | 16,144,063     | 13,088,016     | 5,418,045      | 4,535,913      |
| Foreign Government Treasury Bills      | 14,976,441     | 16,939,946     | 6,026,800      | 4,014,112      |
| Khazanah Bonds                         | 283,502        | 353,303        | 253,889        | 324,271        |
| Cagamas Bonds                          | 124,727        | 358,627        | 124,727        | 358,627        |
|  | 61,262,217     | 67,536,344     | 29,385,555     | 31,797,338     |
| Quoted securities:                     |                |                |                |                |
| In Malaysia:                           |                |                |                |                |
| Shares, warrants and loan stocks       | 79,854         | 6,992          | 15,490         | 17,836         |
| Outside Malaysia:                      |                |                |                |                |
| Shares, warrants and loan stocks       | 33             | 33             | _              | _              |
| Corporate Bonds and Sukuk              | 4,432,456      | 2,762,299      | _              | _              |
| Government Bonds                       | 586,530        | 730,155        | -              | -              |
|  | 5,098,873      | 3,499,479      | 15,490         | 17,836         |
| Unquoted securities:                   |                |                |                |                |
| In Malaysia:                           |                |                |                |                |
| Shares and loan stocks                 | 334,722        | 336,378        | 320,093        | 322,417        |
| Government Bonds                       | 418,458        | 378,606        | 418,458        | 336,714        |
| Corporate Bonds and Sukuk              | 24,329,837     | 23,992,461     | 13,149,845     | 15,552,830     |
| Outside Malaysia:                      |                |                |                |                |
| Shares                                 | 3,710          | 2,444          | _              | _              |
| Government Bonds                       | 17,045,506     | 14,660,955     | 16,685,586     | 14,524,455     |
| Corporate Bonds and Sukuk              | 13,900,631     | 17,096,014     | 10,688,034     | 12,982,203     |
|  | 56,032,864     | 56,466,858     | 41,262,016     | 43,718,619     |
| Total financial investments at FVOCI   | 122,393,954    | 127,502,681    | 70,663,061     | 75,533,793     |

<sup>(</sup>i) Included in the financial investments at fair value through other comprehensive income are the Malaysian Government Securities and Malaysian Government Investment Issues which have been recognised as part of Statutory Reserve Account ("SRA") balance amounting to RM170.0 million for the Group (2020: RM185.0 million) and RM160.0 million for the Bank (2020: RM180.0 million).

(ii) Included in financial investments at fair value through other comprehensive income are financial assets sold under repurchase agreements as follows:

|  | Group          |                | Bank           |                |
|--|----------------|----------------|----------------|----------------|
|  | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Malaysian Government Securities        | 1,741,209      | 3,011,325      | 1,741,209      | 3,011,325      |
| Malaysian Government Investment Issues | -              | 2,804,580      | 8,203,325      | 6,431,643      |
| Corporate Bonds and Sukuk              | -              | _              | 765,449        | -              |
| Foreign Corporate Bonds and Sukuk      | 1,847,677      | 58,660         | 3,126,133      | 4,049,655      |
| Foreign Government Treasury Bills      | -              | 481,996        | 1,792,459      | 1,885,457      |
| Foreign Government Bonds               | 308,804        | 85,698         | 308,804        | 5,916,289      |
| Foreign Government Securities          | 141,806        | 163,340        | 3,635,279      | 11,276,263     |
| Total (Note 7(ii))                     | 4,039,496      | 6,605,599      | 19,572,658     | 32,570,632     |

31 December 2021

### 10. FINANCIAL INVESTMENTS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME ("FVOCI") (CONT'D.)

(iii) The maturity profile of money market instruments are as follows:

|                           | Group          |                | Bank           |                |
|---------------------------|----------------|----------------|----------------|----------------|
|                           | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Within one year           | 21,043,390     | 20,233,607     | 7,891,562      | 5,494,231      |
| One year to three years   | 10,512,967     | 11,243,536     | 4,067,586      | 3,998,086      |
| Three years to five years | 6,345,076      | 7,155,360      | 2,845,116      | 3,179,047      |
| After five years          | 23,360,784     | 28,903,841     | 14,581,291     | 19,125,974     |
|                           | 61,262,217     | 67,536,344     | 29,385,555     | 31,797,338     |

(iv) Analysis of changes in gross carrying amount and the corresponding allowances for impairment losses on financial investments at fair value through other comprehensive income are as follows:

#### As at 31 December 2021

Changes in the financial investments at fair value through other comprehensive income for the Group and the Bank that contributed to changes in the loss allowances during the financial year ended 31 December 2021 were mainly due to the following:

- The overall decrease in the gross carrying amount of Government related investments for the Group and the Bank have no impact to ECL allowances. The increase in the gross carrying amount of Foreign Government Securities and Foreign Corporate Bonds and Sukuk for the Group and the Bank correspondingly increased the ECL allowances.
- The increase in the ECL for Stage 3 was due to deterioration in credit risk which correspondingly increased the net remeasurement of allowances for the Group and the Bank.
- The write-off of Corporate Bonds and Sukuk with a gross carrying amount of RM9.8 million for the Group resulted in the reduction of Stage 3 lifetime ECL by the same amount.

|  | Stage 1  | Stage 2      | Stage 3      |          |
|--|----------|--------------|--------------|----------|
|  |          | Lifetime ECL | Lifetime ECL |          |
|  | 12-month | not credit   | credit       |          |
|  | ECL      | impaired     | impaired     | Total    |
|  | RM'000   | RM'000       | RM'000       | RM'000   |
| Group  |          |              |              |          |
| At 1 January 2021                            | 34,819   | 1,718        | 107,281      | 143,818  |
| Transferred to Stage 1                       | 836      | (836)        | -            | -        |
| Transferred to Stage 2                       | (20)     | 20           | -            | -        |
| Net remeasurement of allowances              | (4,556)  | 715          | 25,116       | 21,275   |
| New financial assets originated or purchased | 15,504   | -            | -            | 15,504   |
| Financial assets derecognised                | (16,007) | -            | -            | (16,007) |
| Changes in models/risk parameters            | (720)    | 149          | -            | (571)    |
| Amount written off                           | _        | _            | (9,849)      | (9,849)  |
| Exchange differences                         | 1,423    | -            | 1,819        | 3,242    |
| At 31 December 2021                          | 31,279   | 1,766        | 124,367      | 157,412  |
| Bank   |          |              |              |          |
| At 1 January 2021                            | 16,676   | 495          | 71,056       | 88,227   |
| Transferred to Stage 1                       | 285      | (285)        | _            | -        |
| Net remeasurement of allowances              | (965)    | _            | 25,628       | 24,663   |
| New financial assets originated or purchased | 8,257    | _            | _            | 8,257    |
| Financial assets derecognised                | (7,202)  | -            | -            | (7,202)  |
| Changes in models/risk parameters            | (266)    | (6)          | -            | (272)    |
| Exchange differences                         | 663      | _            | 34           | 697      |
| At 31 December 2021                          | 17,448   | 204          | 96,718       | 114,370  |

#### **FINANCIAL STATEMENTS**

31 December 2021

#### 10. FINANCIAL INVESTMENTS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME ("FVOCI") (CONT'D.)

(iv) Analysis of changes in gross carrying amount and the corresponding allowances for impairment losses on financial investments at fair value through other comprehensive income are as follows (cont'd.):

#### As at 31 December 2020

Changes in the financial investments at fair value through other comprehensive income for the Group and the Bank that contributed to changes in the loss allowances during the financial year ended 31 December 2020 were mainly due to the following:

- The increase in the gross carrying amount of Foreign Government Securities and Foreign Corporate Bonds and Sukuk for the Group due to new financial assets purchased contributed to the increase in ECL allowances.
- The decrease in the gross carrying amount of Corporate Bonds and Sukuk for the Bank due to derecognition of financial assets contributed to the decrease in ECL allowances.
- The write-off of Corporate Bonds and Sukuk with a gross carrying amount of RM6.9 million for the Group and the Bank resulted in the reduction of Stage 3 lifetime ECL by the same amount.

|  | Stage 1                   | Stage 2  | Stage 3                                      |                 |
|--|---------------------------|--|--|-----------------|
|  | 12-month<br>ECL<br>RM'000 | Lifetime ECL<br>not credit<br>impaired<br>RM'000 | Lifetime ECL<br>credit<br>impaired<br>RM'000 | Total<br>RM'000 |
| Group  |                           |  |  |                 |
| At 1 January 2020                            | 23,070                    | 540  | 118,727                                      | 142,337         |
| Transferred to Stage 2                       | (337)                     | 337  | _  | _               |
| Net remeasurement of allowances              | 4,181                     | 965  | (534)  | 4,612           |
| New financial assets originated or purchased | 20,856                    | -  | -  | 20,856          |
| Financial assets derecognised                | (10,968)                  | (81)   | (3,357)                                      | (14,406)        |
| Changes in models/risk parameters            | (267)                     | (43)   | (659)  | (969)           |
| Amount written off                           | -                         | _  | (6,942)                                      | (6,942)         |
| Exchange differences                         | (1,716)                   | _  | 46   | (1,670)         |
| At 31 December 2020                          | 34,819                    | 1,718  | 107,281                                      | 143,818         |
| Bank   |                           |  |  |                 |
| At 1 January 2020                            | 13,472                    | 400  | 81,877                                       | 95,749          |
| Transferred to Stage 2                       | (58)                      | 58   | _  | _               |
| Net remeasurement of allowances              | 611                       | 153  | (534)  | 230             |
| New financial assets originated or purchased | 8,420                     | -  | -  | 8,420           |
| Financial assets derecognised                | (5,470)                   | (73)   | (3,345)                                      | (8,888)         |
| Changes in models/risk parameters            | (351)                     | (43)   | -  | (394)           |
| Amount written off                           | -                         | -  | (6,942)                                      | (6,942)         |
| Exchange differences                         | 52                        | _  | _  | 52              |
| At 31 December 2020                          | 16,676                    | 495  | 71,056                                       | 88,227          |

The contractual amount outstanding on financial investments at FVOCI that was written off during the financial year, and is still subject to recovery activity is RM9.8 million (2020: RM6.9 million) for the Group and nil (2020: RM6.9 million) for the Bank.

(v) Equity instruments at fair value through other comprehensive income are as follows:

|                                   | Gr             | Group          |                | Bank           |  |
|-----------------------------------|----------------|----------------|----------------|----------------|--|
|                                   | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |  |
| Quoted Securities:<br>In Malaysia | 79,854         | 6,992          | 15,490         | 17,836         |  |
| Outside Malaysia                  | 33             | 33             | -              | -              |  |
|                                   | 79,887         | 7,025          | 15,490         | 17,836         |  |
| Unquoted Securities:              |                |                |                |                |  |
| In Malaysia                       | 334,722        | 336,378        | 320,093        | 322,417        |  |
| Outside Malaysia                  | 3,710          | 2,444          | _              | -              |  |
|                                   | 338,432        | 338,822        | 320,093        | 322,417        |  |
|                                   | 418,319        | 345,847        | 335,583        | 340,253        |  |

The Group and the Bank have elected to recognise these equity investments at fair value through other comprehensive income as these investments are held as long-term strategic investments that are not expected to be sold in the short-term to medium-term. Gains or losses on the derecognition of these equity investments are not transferred to profit or loss.

During the financial year, the Group and the Bank disposed equity investments from the financial assets at FVOCI due to favourable market opportunities. The Group and the Bank recorded cumulative gain on disposal of RM14.5 million (2020: RM1.1 million) and RM0.6 million (2020: nil) respectively.

31 December 2021

#### 11. FINANCIAL INVESTMENTS AT AMORTISED COST

|   | Group          |                | Bank           |                |
|---|----------------|----------------|----------------|----------------|
| Note  | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Money market instruments:                     |                |                |                |                |
| Malaysian Government Securities               | 9,639,927      | 8,664,711      | 9,639,825      | 8,664,609      |
| Malaysian Government Investment Issues        | 19,369,681     | 11,456,207     | 8,123,415      | 6,867,868      |
| Foreign Government Securities                 | 2,247,712      | 1,068,622      | -              | -              |
| Khazanah Bonds                                | 870,534        | 1,073,781      | 44,133         | 141,493        |
| Cagamas Bonds                                 | 50,259         | 50,259         | 50,259         | 50,259         |
|   | 32,178,113     | 22,313,580     | 17,857,632     | 15,724,229     |
| Unquoted securities:                          |                |                |                |                |
| In Malaysia:                                  |                |                |                |                |
| Corporate Bonds and Sukuk                     | 26,113,291     | 20,912,781     | 20,523,417     | 20,327,704     |
| Outside Malaysia:                             |                |                |                |                |
| Corporate Bonds and Sukuk                     | 2,065,136      | 2,925,090      | 3,238,385      | 3,965,708      |
| Government Bonds                              | 1,303,177      | 872,817        | 117,308        | 114,756        |
|   | 29,481,604     | 24,710,688     | 23,879,110     | 24,408,168     |
| Allowances for impairment losses (iv)         | (1,127,527)    | (548,352)      | (161,846)      | (275,414)      |
| Total financial investments at amortised cost | 60,532,190     | 46,475,916     | 41,574,896     | 39,856,983     |

- (i) Included in financial investments at amortised cost are the Malaysian Government Securities and Malaysian Government Investment Issues which have been recognised as part of Statutory Reserve Account ("SRA") balance amounting to RM4,730.0 million for the Group (2020: RM4,795.0 million) and RM1,890.0 million for the Bank (2020: RM1,950.0 million).
- (ii) Indicative fair values of financial investments at amortised cost are as follows:

|  | Group          |                | Bank           |                |
|--|----------------|----------------|----------------|----------------|
|  | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Money market instruments:                  |                |                |                |                |
| Malaysian Government Securities            | 9,691,536      | 9,254,792      | 9,691,430      | 9,254,679      |
| Malaysian Government Investment Issues     | 19,383,773     | 12,193,602     | 8,231,925      | 7,378,270      |
| Foreign Government Securities              | 2,118,404      | 1,147,333      | -              | -              |
| Khazanah Bonds                             | 873,582        | 1,094,527      | 46,176         | 145,817        |
| Cagamas Bonds                              | 51,744         | 52,982         | 51,744         | 52,982         |
| Unquoted securities:                       |                |                |                |                |
| Corporate Bonds and Sukuk in Malaysia      | 24,805,345     | 20,730,715     | 20,237,633     | 20,370,143     |
| Corporate Bonds and Sukuk outside Malaysia | 1,983,830      | 2,899,631      | 3,256,023      | 3,937,741      |
| Government Bonds outside Malaysia          | 1,312,027      | 885,870        | 126,119        | 127,365        |

(iii) The maturity profile of money market instruments are as follows:

|                           | Group          |                | Bank           |                |
|---------------------------|----------------|----------------|----------------|----------------|
|                           | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Within one year           | 1,300,845      | 1,257,426      | 509,715        | 1,012,447      |
| One year to three years   | 2,526,815      | 2,068,049      | 384,380        | 734,638        |
| Three years to five years | 1,427,887      | 1,451,903      | 443,677        | 461,471        |
| After five years          | 26,922,566     | 17,536,202     | 16,519,860     | 13,515,673     |
|                           | 32,178,113     | 22,313,580     | 17,857,632     | 15,724,229     |

## **FINANCIAL STATEMENTS**

31 December 2021

#### 11. FINANCIAL INVESTMENTS AT AMORTISED COST (CONT'D.)

(iv) Analysis of changes in gross carrying amount and the corresponding allowances for impairment losses on financial investments at amortised cost are as follows:

#### As at 31 December 2021

Changes in the financial investments at amortised cost for the Group and the Bank that contributed to changes in the loss allowances during the financial year ended 31 December 2021 were mainly due to following:

- The increase in the gross carrying amount of Corporate Bonds and Sukuk for the Group due to new financial assets purchased contributed to the increased in ECL allowances.
- The decrease in ECL for Stage 2 was mainly due to financial assets derecognised during the year for the Group and the Bank.
- The increase in ECL for Stage 3 was due to new financial assets originated or purchased for the Group and deterioration in credit risk which correspondingly increased the net remeasurement of allowances for the Group and the Bank.

|  | Stage 1  | Stage 2      | Stage 3      |           |
|--|----------|--------------|--------------|-----------|
|  |          | Lifetime ECL | Lifetime ECL |           |
|  | 12-month | not credit   | credit       |           |
|  | ECL      | impaired     | impaired     | Total     |
|  | RM'000   | RM'000       | RM'000       | RM'000    |
| Group  |          |              |              |           |
| At 1 January 2021                            | 57,578   | 395,043      | 95,731       | 548,352   |
| Transferred to Stage 1                       | 41,742   | (41,742)     | -            | -         |
| Transferred to Stage 2                       | (256)    | 256          | -            | -         |
| Net remeasurement of allowances              | (44,940) | 1,277        | 41,255       | (2,408)   |
| New financial assets originated or purchased | 12,735   | -            | 923,797      | 936,532   |
| Financial assets derecognised                | (9,481)  | (352,994)    | -            | (362,475) |
| Changes in models/risk parameters            | 6,491    | (43)         | -            | 6,448     |
| Exchange differences                         | (168)    | 1,246        | -            | 1,078     |
| At 31 December 2021                          | 63,701   | 3,043        | 1,060,783    | 1,127,527 |
| Bank   |          |              |              |           |
| At 1 January 2021                            | 16,077   | 163,606      | 95,731       | 275,414   |
| Transferred to Stage 1                       | 41,396   | (41,396)     | _            | _         |
| Net remeasurement of allowances              | (34,273) | (1,247)      | 41,255       | 5,735     |
| New financial assets originated or purchased | 9,588    | _            | _            | 9,588     |
| Financial assets derecognised                | (8,206)  | (122,075)    | _            | (130,281) |
| Changes in models/risk parameters            | 142      | (43)         | _            | 99        |
| Exchange differences                         | 45       | 1,246        | _            | 1,291     |
| At 31 December 2021                          | 24,769   | 91           | 136,986      | 161,846   |

31 December 2021

#### 11. FINANCIAL INVESTMENTS AT AMORTISED COST (CONT'D.)

(iv) Analysis of changes in gross carrying amount and the corresponding allowances for impairment losses on financial investments at amortised cost are as follows (cont'd.):

#### As at 31 December 2020

Changes in the financial investments at amortised cost for the Group and the Bank that contributed to changes in the loss allowances during the financial year ended 31 December 2020 were mainly due to following:

- The increase in the gross carrying amount of Corporate Bonds and Sukuk for the Group and the Bank due to new financial assets purchased contributed to the increase in ECL allowances.
- The increase in the ECL for Stage 2 was due to deterioration in credit risk which correspondingly increased the net remeasurement of allowances for the Group and the Bank.

|  | Stage 1                   | Stage 2  | Stage 3                                      |                 |
|--|---------------------------|--|--|-----------------|
|  | 12-month<br>ECL<br>RM'000 | Lifetime ECL<br>not credit<br>impaired<br>RM'000 | Lifetime ECL<br>credit<br>impaired<br>RM'000 | Total<br>RM'000 |
| Group  |                           |  | -  |                 |
| At 1 January 2020                            | 29,061                    | 23,961   | 91,618                                       | 144,640         |
| Transferred to Stage 2                       | (2,824)                   | 2,824  | -  | _               |
| Net remeasurement of allowances              | 19,012                    | 368,573  | 4,113  | 391,698         |
| New financial assets originated or purchased | 19,667                    | _  | -  | 19,667          |
| Financial assets derecognised                | (7,371)                   | (103)  | -  | (7,474)         |
| Changes in models/risk parameters            | 67                        | (133)  | -  | (66)            |
| Exchange differences                         | (34)                      | (79)   | -  | (113)           |
| At 31 December 2020                          | 57,578                    | 395,043  | 95,731                                       | 548,352         |
| Bank   |                           |  |  |                 |
| At 1 January 2020                            | 9,978                     | 23,827   | 91,618                                       | 125,423         |
| Transferred to Stage 2                       | (945)                     | 945  | -  | _               |
| Net remeasurement of allowances              | 2,226                     | 139,154  | 4,113  | 145,493         |
| New financial assets originated or purchased | 8,308                     | _  | -  | 8,308           |
| Financial assets derecognised                | (3,461)                   | (103)  | -  | (3,564)         |
| Changes in models/risk parameters            | (6)                       | (133)  | -  | (139)           |
| Exchange differences                         | (23)                      | (84)   | _  | (107)           |
| At 31 December 2020                          | 16,077                    | 163,606  | 95,731                                       | 275,414         |

(v) Included in financial investments at amortised cost are financial assets sold under repurchase agreements as follows:

|  | Group     |           | Bank      |           |
|--|-----------|-----------|-----------|-----------|
|  | 2021      | 2020      | 2021      | 2020      |
|  | RM'000    | RM'000    | RM'000    | RM'000    |
| Malaysian Government Securities  Malaysian Government Investment Issues  Foreign Corporate Bonds and Sukuk | 1,050,808 | 1,568,083 | 1,050,808 | 1,568,083 |
|  | -         | 567,593   | 1,459,056 | 567,593   |
|  | 1,694,834 | 1,718,860 | 1,614,740 | 1,544,917 |
| Total (Note 7(ii))   | 2,745,642 | 3,854,536 | 4,124,604 | 3,680,593 |

31 December 2021

#### 12. LOANS, ADVANCES AND FINANCING

|  |             | Gro                      | up                     | Bank                      |                           |
|--|-------------|--------------------------|------------------------|---------------------------|---------------------------|
|  | Note        | 2021<br>RM'000           | 2020<br>RM'000         | 2021<br>RM'000            | 2020<br>RM'000            |
| Loans, advances and financing to financial institutions Loans, advances and financing to customers | (i)<br>(ii) | 1,048,566<br>540,839,323 | 899,986<br>511,310,107 | 30,836,296<br>209,286,971 | 30,042,986<br>199,881,476 |
| Net loans, advances and financing  |             | 541,887,889              | 512,210,093            | 240,123,267               | 229,924,462               |

(i) Loans, advances and financing to financial institutions^:

|  | Group              |                | Bank                               |                                   |
|--|--------------------|----------------|------------------------------------|-----------------------------------|
|  | 2021<br>RM'000     | 2020<br>RM'000 | 2021<br>RM'000                     | 2020<br>RM'000                    |
| <ul><li>(A) Loans, advances and financing to financial institutions at FVOCI</li><li>(B) Loans, advances and financing to financial institutions at amortised cost</li></ul> | 109,156<br>947,869 | -<br>906,576   | 572,435<br>31,569,235              | -<br>30,490,995                   |
| Gross loans, advances and financing to financial institutions Allowances for loans, advances and financing:  | 1,057,025          | 906,576        | 32,141,670                         | 30,490,995                        |
| <ul> <li>Stage 1 - 12-month ECL</li> <li>Stage 2 - Lifetime ECL not credit impaired</li> <li>Stage 3 - Lifetime ECL credit impaired</li> </ul>                               | (8,243)<br>(216)   | ` ' '          | (29,974)<br>(2,138)<br>(1,273,262) | (21,722)<br>(17,223)<br>(409,064) |
| Net loans, advances and financing to financial institutions  | 1,048,566          | 899,986        | 30,836,296                         | 30,042,986                        |

<sup>^</sup> Included in the Bank's loans, advances and financing to financial institutions is financing granted to Maybank Islamic Berhad ("MIB"), a subsidiary of the Bank, under a government financing scheme as part of the government support measures in response to COVID-19 pandemic for the purpose of SME lending amounting to RM973.3 million (2020: RM945.9 million), and under the Restricted Profit-Sharing Investment Account ("RPSIA") amounting to RM29,725.6 million net of expected credit losses (2020: RM28,997.4 million). The RPSIA is a contract based on the Mudharabah principle between two parties to finance a financing where the Bank acts as the investor who solely provides capital to MIB whereas the business venture is managed solely by MIB as an entrepreneur. The profit of the business venture is shared between both parties based on pre-agreed ratios. Losses, if any, are borne by the Bank.

#### (ii) Loans, advances and financing to customers:

|  | Gro            | oup            | Bank           |                |
|--|----------------|----------------|----------------|----------------|
| Note   | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| (A) Loans, advances and financing to customers at FVTPL          | 15,491         | 170,712        | 15,491         | 170,712        |
| (B) Loans, advances and financing to customers at FVOCI          | 21,653,857     | 16,031,857     | 18,728,802     | 13,290,590     |
| (C) Loans, advances and financing to customers at amortised cost | 613,113,365    | 593,837,430    | 197,741,786    | 193,755,229    |
|  | 634,782,713    | 610,039,999    | 216,486,079    | 207,216,531    |
| Unearned interest and income                                     | (82,051,176)   | (87,222,999)   | (915,563)      | (1,139,318)    |
| Gross loans, advances and financing to customers                 | 552,731,537    | 522,817,000    | 215,570,516    | 206,077,213    |
| Allowances for loans, advances and financing:                    |                |                |                |                |
| – Stage 1 – 12-month ECL   | (1,886,989)    | (1,994,831)    | (775,643)      | (856,954)      |
| – Stage 2 – Lifetime ECL not credit impaired                     | (3,695,297)    | (3,376,730)    | (1,412,505)    | (1,705,204)    |
| – Stage 3 – Lifetime ECL credit impaired                         | (6,309,928)    | (6,135,332)    | (4,095,397)    | (3,633,579)    |
| Net loans, advances and financing to customers                   | 540,839,323    | 511,310,107    | 209,286,971    | 199,881,476    |
| Net loans, advances and financing (i) & (ii)                     | 541,887,889    | 512,210,093    | 240,123,267    | 229,924,462    |

31 December 2021

### 12. LOANS, ADVANCES AND FINANCING (CONT'D.)

(iii) Loans, advances and financing to financial institutions and customers:

|  | Group          |                | Bank           |                |
|--|----------------|----------------|----------------|----------------|
|  | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Loans/financing to financial institutions (Note 12(i)) | 1,057,025      | 906,576        | 32,141,670     | 30,490,995     |
| Overdrafts/cashline                                    | 17,809,595     | 19,065,309     | 6,447,758      | 7,481,675      |
| Term loans:  |                |                |                |                |
| <ul> <li>Housing loans/financing</li> </ul>            | 185,322,915    | 174,145,515    | 44,671,995     | 43,022,417     |
| <ul> <li>Syndicated loans/financing</li> </ul>         | 52,118,452     | 50,214,403     | 43,522,330     | 40,563,771     |
| <ul> <li>Hire purchase receivables*</li> </ul>         | 76,148,332     | 75,607,626     | 10,873,609     | 13,009,452     |
| – Lease receivables                                    | 1,029,886      | 521,253        | -              | _              |
| - Other loans/financing                                | 207,782,092    | 207,218,162    | 59,927,412     | 61,901,874     |
| Credit card receivables                                | 8,877,535      | 8,664,565      | 5,851,168      | 5,652,016      |
| Bills receivables                                      | 6,252,903      | 2,718,711      | 5,793,747      | 2,189,748      |
| Trust receipts   | 4,207,267      | 2,716,310      | 3,507,009      | 2,189,538      |
| Claims on customers under acceptance credits           | 10,551,268     | 9,302,357      | 4,834,880      | 4,259,393      |
| Revolving credits                                      | 52,871,447     | 49,360,283     | 27,947,802     | 24,244,977     |
| Share margin financing                                 | 7,871,901      | 5,960,978      | 2,567,777      | 2,135,038      |
| Staff loans  | 3,860,282      | 3,721,072      | 539,226        | 565,441        |
| Loans to:  |                |                |                |                |
| – Directors of the Bank                                | 4,019          | 4,489          | 1,263          | 1,120          |
| - Directors of subsidiaries                            | 6,562          | 5,954          | 96             | 69             |
| Others   | 68,257         | 813,012        | 7              | 2              |
|  | 635,839,738    | 610,946,575    | 248,627,749    | 237,707,526    |
| Unearned interest and income                           | (82,051,176)   | (87,222,999)   | (915,563)      | (1,139,318)    |
| Gross loans, advances and financing                    | 553,788,562    | 523,723,576    | 247,712,186    | 236,568,208    |
| Allowances for loans, advances and financing:          |                |                |                |                |
| - Stage 1 - 12-month ECL                               | (1,895,232)    | (2,001,054)    | (805,617)      | (878,676)      |
| - Stage 2 - Lifetime ECL not credit impaired           | (3,695,513)    | (3,377,097)    | (1,414,643)    | (1,722,427)    |
| - Stage 3 - Lifetime ECL credit impaired               | (6,309,928)    | (6,135,332)    | (5,368,659)    | (4,042,643)    |
| Net loans, advances and financing                      | 541,887,889    | 512,210,093    | 240,123,267    | 229,924,462    |

<sup>\*</sup> The hire purchase receivables of a subsidiary of RM1,083,007,000 (2020: RM1,254,276,000) are pledged as collateral to a secured borrowing as disclosed in Note 30(a).

(iv) Loans, advances and financing analysed by type of customers are as follows:

|   | Group          |                | Bank           |                |
|---|----------------|----------------|----------------|----------------|
|   | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Domestic banking institutions               | 1,090,278      | 901,894        | 32,118,949     | 30,490,995     |
| Domestic non-banking financial institutions | 19,985,288     | 18,364,255     | 15,651,093     | 13,654,089     |
| Domestic business enterprises:              |                |                |                |                |
| - Small and medium enterprises              | 67,809,914     | 61,403,405     | 27,570,169     | 25,363,794     |
| - Others                                    | 117,257,373    | 116,540,316    | 64,111,866     | 64,623,343     |
| Government and statutory bodies             | 15,065,405     | 16,260,952     | 102,106        | 116,564        |
| Individuals                                 | 277,550,234    | 262,645,679    | 65,225,562     | 66,284,495     |
| Other domestic entities                     | 12,292,479     | 11,961,524     | 3,425,920      | 2,778,440      |
| Foreign entities                            | 42,737,591     | 35,645,551     | 39,506,521     | 33,256,488     |
| Gross loans, advances and financing         | 553,788,562    | 523,723,576    | 247,712,186    | 236,568,208    |

### **FINANCIAL STATEMENTS**

31 December 2021

### 12. LOANS, ADVANCES AND FINANCING (CONT'D.)

(v) Loans, advances and financing analysed by geographical locations are as follows:

|                                     | Group          |                | Bank           |                |
|-------------------------------------|----------------|----------------|----------------|----------------|
|                                     | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Malaysia                            | 340,633,110    | 326,828,279    | 154,888,231    | 152,682,615    |
| Singapore                           | 136,157,869    | 122,904,956    | 57,977,104     | 52,187,746     |
| Indonesia                           | 30,870,702     | 31,151,046     | _              | _              |
| Labuan Offshore                     | 11,540,974     | 14,486,857     | 11,540,974     | 14,486,857     |
| Hong Kong SAR                       | 14,367,088     | 11,673,338     | 13,861,026     | 10,698,916     |
| United States of America            | 1,126,746      | 810,455        | 1,126,159      | 809,890        |
| People's Republic of China          | 5,306,726      | 2,943,282      | 5,306,726      | 2,943,282      |
| Vietnam                             | 1,954,215      | 1,257,994      | 1,224,596      | 921,657        |
| United Kingdom                      | 1,056,921      | 1,033,429      | 1,056,921      | 1,033,429      |
| Brunei                              | 517,548        | 533,429        | 517,548        | 533,429        |
| Cambodia                            | 3,629,703      | 3,138,433      | -              | _              |
| Philippines                         | 4,171,922      | 5,153,819      | _              | _              |
| Thailand                            | 2,242,137      | 1,537,872      | _              | _              |
| Laos                                | 54,531         | 68,927         | 54,531         | 68,927         |
| Myanmar                             | 158,370        | 201,460        | 158,370        | 201,460        |
| Gross loans, advances and financing | 553,788,562    | 523,723,576    | 247,712,186    | 236,568,208    |

(vi) Loans, advances and financing analysed by interest/profit rate sensitivity are as follows:

|   | Group       |             | Bank        |             |
|---|-------------|-------------|-------------|-------------|
|   | 2021        | 2020        | 2021        | 2020        |
|   | RM'000      | RM'000      | RM'000      | RM'000      |
| Fixed rate:  - Housing loans/financing  - Hire purchase receivables  - Other fixed rate loans/financing | 27,783,089  | 21,686,920  | 424,293     | 439,894     |
|   | 57,178,522  | 58,098,807  | 9,167,701   | 11,043,302  |
|   | 67,819,622  | 68,698,013  | 53,731,713  | 51,067,697  |
|   | 152,781,233 | 148,483,740 | 63,323,707  | 62,550,893  |
| Variable rate:  - Base lending/financing rate/base rate plus  - Cost plus  - Other variable rates       | 213,944,494 | 206,192,623 | 78,167,458  | 75,789,317  |
|   | 52,608,877  | 57,502,327  | 36,365,974  | 43,262,247  |
|   | 134,453,958 | 111,544,886 | 69,855,047  | 54,965,751  |
|   | 401,007,329 | 375,239,836 | 184,388,479 | 174,017,315 |
| Gross loans, advances and financing   | 553,788,562 | 523,723,576 | 247,712,186 | 236,568,208 |

(vii) Loans, advances and financing analysed by economic purpose are as follows:

|  | Group          |                | Bank           |                |
|--|----------------|----------------|----------------|----------------|
|  | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Purchase of securities                                 | 38,584,740     | 36,337,689     | 7,552,785      | 7,199,018      |
| Purchase of transport vehicles                         | 68,721,416     | 68,521,829     | 8,838,525      | 10,932,965     |
| Purchase of landed properties:                         |                |                |                |                |
| - Residential  | 149,867,083    | 134,192,016    | 43,575,151     | 41,585,622     |
| – Non-residential                                      | 39,236,803     | 40,258,823     | 15,537,724     | 17,448,919     |
| Purchase of fixed assets (excluding landed properties) | 3,425,397      | 3,522,105      | 2,686,077      | 2,838,799      |
| Personal use   | 9,426,126      | 11,533,431     | 3,817,592      | 4,476,932      |
| Credit card  | 8,987,387      | 8,701,661      | 5,883,705      | 5,654,347      |
| Purchase of consumer durables                          | 6,031          | 9,715          | 5,511          | 9,369          |
| Constructions  | 17,481,085     | 16,482,318     | 10,065,843     | 9,061,197      |
| Mergers and acquisitions                               | 1,679,119      | 1,467,097      | 1,168,183      | 1,460,384      |
| Working capital  | 179,145,946    | 163,786,319    | 120,876,904    | 105,602,857    |
| Others   | 37,227,429     | 38,910,573     | 27,704,186     | 30,297,799     |
| Gross loans, advances and financing                    | 553,788,562    | 523,723,576    | 247,712,186    | 236,568,208    |

31 December 2021

### 12. LOANS, ADVANCES AND FINANCING (CONT'D.)

(viii) The maturity profile of loans, advances and financing are as follows:

|                                     | Group          |                | Bank           |                |
|-------------------------------------|----------------|----------------|----------------|----------------|
|                                     | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Within one year                     | 131,580,713    | 115,325,443    | 80,486,946     | 67,488,355     |
| One year to three years             | 54,245,220     | 55,128,115     | 38,560,663     | 40,521,401     |
| Three years to five years           | 66,393,177     | 52,964,359     | 33,574,289     | 24,256,065     |
| After five years                    | 301,569,452    | 300,305,659    | 95,090,288     | 104,302,387    |
| Gross loans, advances and financing | 553,788,562    | 523,723,576    | 247,712,186    | 236,568,208    |

(ix) Movements in impaired loans, advances and financing ("impaired loans") are as follows:

|  | Gro            | Group          |                | Bank           |  |
|--|----------------|----------------|----------------|----------------|--|
|  | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |  |
| At 1 January   | 11,674,491     | 13,857,936     | 7,120,298      | 8,825,195      |  |
| Impaired during the financial year                                 | 4,738,499      | 3,899,391      | 6,261,789      | 1,398,869      |  |
| Reclassified as non-impaired                                       | (527,676)      | (1,126,502)    | (189,905)      | (330,357)      |  |
| Amount recovered   | (2,229,305)    | (1,766,812)    | (1,216,200)    | (760,065)      |  |
| Amount written off   | (3,052,183)    | (3,485,303)    | (2,220,193)    | (2,311,501)    |  |
| Exchange differences   | 439,707        | 295,781        | 347,914        | 298,157        |  |
| Gross impaired loans at 31 December                                | 11,043,533     | 11,674,491     | 10,103,703     | 7,120,298      |  |
| Less: Stage 3 – Lifetime ECL credit impaired                       | (6,426,566)    | (6,208,777)    | (5,485,297)    | (4,116,088)    |  |
| Net impaired loans at 31 December                                  | 4,616,967      | 5,465,714      | 4,618,406      | 3,004,210      |  |
| Calculation of ratio of net impaired loans:                        |                |                |                |                |  |
| Gross impaired loans at 31 December (excluding financing funded    |                |                |                |                |  |
| by Investment Account*)  | 10,979,801     | 11,586,572     | 10,103,703     | 7,120,298      |  |
| Less: Stage 3 – Lifetime ECL credit impaired                       | (6,426,566)    | (6,208,777)    | (5,485,297)    | (4,116,088)    |  |
| Net impaired loans   | 4,553,235      | 5,377,795      | 4,618,406      | 3,004,210      |  |
| Gross loans, advances and financing                                | 553,788,562    | 523,723,576    | 247,712,186    | 236,568,208    |  |
| Less: Funded by Investment Accounts*                               | (28,720,799)   | (23,840,796)   | -              | -              |  |
| Less: Allowances for loans, advances and financing at FVOCI and at |                |                |                |                |  |
| amortised cost   | (12,359,557)   | (12,404,277)   | (8,045,502)    | (7,530,386)    |  |
| Net loans, advances and financing                                  | 512,708,206    | 487,478,503    | 239,666,684    | 229,037,822    |  |
| Ratio of net impaired loans  | 0.89%          | 1.10%          | 1.93%          | 1.31%          |  |

<sup>\*</sup> In the book of Maybank Islamic Berhad, a wholly-owned subsidiary of the Bank.

(x) Impaired loans, advances and financing by economic purpose are as follows:

|  | Gro            | Group          |                | Bank           |  |
|--|----------------|----------------|----------------|----------------|--|
|  | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |  |
| Purchase of securities                                 | 66,100         | 144,436        | 8,244          | 16,428         |  |
| Purchase of transport vehicles                         | 386,319        | 543,608        | 58,727         | 94,880         |  |
| Purchase of landed properties:                         |                |                |                |                |  |
| - Residential  | 933,740        | 1,178,937      | 295,117        | 375,072        |  |
| – Non-residential                                      | 415,060        | 515,602        | 159,874        | 214,484        |  |
| Purchase of fixed assets (excluding landed properties) | 544,711        | 1,427,124      | 532,943        | 1,413,945      |  |
| Personal use   | 165,432        | 257,705        | 92,697         | 162,320        |  |
| Credit card  | 61,937         | 65,846         | 21,832         | 24,064         |  |
| Purchase of consumer durables                          | 3,553          | 6,659          | 3,551          | 6,657          |  |
| Constructions  | 1,361,798      | 950,179        | 1,288,430      | 859,978        |  |
| Working capital  | 6,752,548      | 5,606,863      | 7,509,586      | 3,220,169      |  |
| Others   | 352,335        | 977,532        | 132,702        | 732,301        |  |
| Gross impaired loans, advances and financing           | 11,043,533     | 11,674,491     | 10,103,703     | 7,120,298      |  |

#### **FINANCIAL STATEMENTS**

31 December 2021

#### 12. LOANS, ADVANCES AND FINANCING (CONT'D.)

(xi) Impaired loans, advances and financing by geographical distribution are as follows:

|  | Group          |                | Bank           |                |
|--|----------------|----------------|----------------|----------------|
|  | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Malaysia                                     | 4,069,286      | 5,063,672      | 5,639,384      | 3,191,060      |
| Singapore                                    | 2,257,333      | 3,834,761      | 1,825,988      | 3,258,461      |
| Indonesia                                    | 1,572,988      | 1,567,942      | -              | -              |
| Labuan Offshore                              | 27,802         | 70,755         | 27,802         | 70,755         |
| Hong Kong SAR                                | 1,875,164      | 132,863        | 1,867,305      | 124,744        |
| United States of America                     | 636,443        | 209,065        | 635,855        | 208,498        |
| People's Republic of China                   | 26,670         | 162,307        | 26,670         | 162,307        |
| Vietnam                                      | 19,757         | 39,781         | 19,325         | 39,193         |
| Brunei                                       | 61,345         | 64,419         | 61,345         | 64,419         |
| Cambodia                                     | 104,582        | 67,493         | -              | -              |
| Philippines                                  | 359,765        | 416,341        | -              | -              |
| Thailand                                     | 32,369         | 34,487         | -              | -              |
| Laos   | 29             | 861            | 29             | 861            |
| Others                                       | -              | 9,744          | _              | _              |
| Gross impaired loans, advances and financing | 11,043,533     | 11,674,491     | 10,103,703     | 7,120,298      |

(xii) Analysis of changes in gross carrying amount and the corresponding allowances for loans, advances and financing are as follows:

#### As at 31 December 2021

Changes in the gross carrying amount of loans, advances and financing carried at fair value through other comprehensive income and amortised cost for the Group and the Bank that contributed to the changes in the loss allowances during the financial year ended 31 December 2021 were mainly due to the following:

- Gross carrying amount grew primarily from housing loans/financing and revolving credits by 6% and 7% respectively.
- Despite higher growth in loans, advances and financing, the ECL for Stage 1 (12-month ECL) decreased primarily due to the improvement in macroeconomic outlook and repayment behavioural trend while ECL for Stage 2 (lifetime ECL not credit impaired) and Stage 3 (lifetime ECL credit impaired) increased mainly contributed by accounts under high risk industry.
- The gross carrying amount of loans, advances and financing that was written off during the year, which is still subject to recovery activity for the Group and the Bank were RM3,052.2 million (2020: RM3,485.3 million) and RM2,220.2 million (2020: RM2,311.5 million) respectively. This has resulted in the reduction of Stage 3 lifetime ECL credit impaired by the same amount.

31 December 2021

### 12. LOANS, ADVANCES AND FINANCING (CONT'D.)

(xii) Analysis of changes in gross carrying amount and the corresponding allowances for loans, advances and financing are as follows (cont'd.):

### As at 31 December 2021 (cont'd.)

### At fair value through other comprehensive income

| ·  |               |                    |                    |                 |
|--|---------------|--------------------|--------------------|-----------------|
|  | Stage 1       | Stage 2            | Stage 3            |                 |
|  |               | Lifetime ECL       | Lifetime ECL       |                 |
|  | 12-month      | not credit         | credit             |                 |
|  | ECL<br>RM'000 | impaired<br>RM'000 | impaired<br>RM'000 | Total<br>RM'000 |
| Group  |               |                    |                    |                 |
| At 1 January 2021                            | 40,781        | 776,568            | 73,445             | 890,794         |
| Transferred to Stage 2                       | (1,963)       |                    | _                  | _               |
| Net remeasurement of allowances              | (2,092)       |                    | 41,879             | (462,135)       |
| New financial assets originated or purchased | 24,190        | 1,345              | _                  | 25,535          |
| Financial assets derecognised                | (5,069)       |                    | (3)                | (7,566)         |
| Changes in models/risk parameters            | 2,798         | (5,124)            | _                  | (2,326)         |
| Exchange differences                         | 1,068         | 12,197             | 1,317              | 14,582          |
| At 31 December 2021                          | 59,713        | 282,533            | 116,638            | 458,884         |
| Bank   |               |                    |                    |                 |
| At 1 January 2021                            | 39,122        | 774,073            | 73,445             | 886,640         |
| Transferred to Stage 2                       | (1,963)       |                    | _                  | _               |
| Net remeasurement of allowances              | (2,226)       | (501,922)          | 41,879             | (462,269)       |
| New financial assets originated or purchased | 24,144        | 1,345              | _                  | 25,489          |
| Financial assets derecognised                | (4,432)       | -                  | (3)                | (4,435)         |
| Changes in models/risk parameters            | 1,713         | (5,124)            | -                  | (3,411)         |
| Exchange differences                         | 1,056         | 12,196             | 1,317              | 14,569          |
| At 31 December 2021                          | 57,414        | 282,531            | 116,638            | 456,583         |

### At amortised cost

| At amortised cost                            |                           |  |  |                 |
|--|---------------------------|--|--|-----------------|
|  | Stage 1                   | Stage 2  | Stage 3                                      |                 |
|  | 12-month<br>ECL<br>RM'000 | Lifetime ECL<br>not credit<br>impaired<br>RM'000 | Lifetime ECL<br>credit<br>impaired<br>RM'000 | Total<br>RM'000 |
| Group  |                           |  |  |                 |
| At 1 January 2021                            | 2,001,054                 | 3,377,097  | 6,135,332                                    | 11,513,483      |
| Transferred to Stage 1                       | 568,185                   | (521,276)  | (46,909)                                     | _               |
| Transferred to Stage 2                       | (63,690)                  | 130,620  | (66,930)                                     | _               |
| Transferred to Stage 3                       | (15,739)                  | (405,107)  | 420,846                                      | -               |
| Net remeasurement of allowances              | (667,492)                 | 1,177,562  | 3,274,612                                    | 3,784,682       |
| New financial assets originated or purchased | 464,616                   | 277,913  | -  | 742,529         |
| Financial assets derecognised                | (347,530)                 | (343,683)  | (438,498)                                    | (1,129,711)     |
| Changes in models/risk parameters            | (82,017)                  | (15,493)   | (5,730)                                      | (103,240)       |
| Amount written off                           | -                         | -  | (3,052,183)                                  | (3,052,183)     |
| Exchange differences                         | 37,845                    | 17,880   | 89,388                                       | 145,113         |
| At 31 December 2021                          | 1,895,232                 | 3,695,513  | 6,309,928                                    | 11,900,673      |
| Bank   |                           |  |  |                 |
| At 1 January 2021                            | 878,676                   | 1,722,427  | 4,042,643                                    | 6,643,746       |
| Transferred to Stage 1                       | 245,303                   | (224,769)  | (20,534)                                     | _               |
| Transferred to Stage 2                       | (41,939)                  | 72,809   | (30,870)                                     | _               |
| Transferred to Stage 3                       | (4,353)                   | (382,120)  | 386,473                                      | -               |
| Net remeasurement of allowances              | (274,203)                 | 238,778  | 2,461,096                                    | 2,425,671       |
| New financial assets originated or purchased | 177,789                   | 138,616  | 923,797                                      | 1,240,202       |
| Financial assets derecognised                | (187,596)                 | (149,996)  | (234,487)                                    | (572,079)       |
| Changes in models/risk parameters            | (21,617)                  | (8,388)  | _  | (30,005)        |
| Amount written off                           | -                         | -  | (2,220,193)                                  | (2,220,193)     |
| Exchange differences                         | 33,557                    | 7,286  | 60,734                                       | 101,577         |
| At 31 December 2021                          | 805,617                   | 1,414,643  | 5,368,659                                    | 7,588,919       |

31 December 2021

#### 12. LOANS, ADVANCES AND FINANCING (CONT'D.)

(xii) Analysis of changes in gross carrying amount and the corresponding allowances for loans, advances and financing are as follows (cont'd.):

#### As at 31 December 2020

Changes in the gross carrying amount of loans, advances and financing carried at fair value through other comprehensive income and amortised cost for the Group and the Bank that contributed to the changes in the loss allowances during the financial year ended 31 December 2020 were mainly due to the following:

- Given the disruptive impact of the COVID-19 pandemic, the Group and the Bank experienced softer loan/financing growth during the financial year. Gross carrying amount decreased mainly due to the decrease in revolving credits, syndicated loans/financing and hire purchase receivables by 7%, 4% and 2% respectively.
- However, the decrease was mitigated by an increase in housing loans/financing by 6%. Additionally, a government financing scheme was granted to MIB as part of the government support measures in response to COVID-19 pandemic for the purpose of SME lending. This has increased the loans/financing to financial institutions for the Bank by RM945.9 million and the RPSIA by RM9,689.5 million (net of expected credit losses) during the financial year.
- Consistent with industry guidance, the Group and the Bank have introduced a number of support measures for borrowers/customers impacted by COVID-19, including the deferral of payments for retail and non-retail borrowers/customers for an initial period of up to six months. This has resulted in day-one modification loss to contractual cash flows recognised by the Group and the Bank amounting to RM962.9 million and RM248.5 million respectively.
- Despite lower growth in gross carrying amount, the ECL for Stage 1 (12-month ECL) and Stage 2 (lifetime ECL not credit impaired) increased primarily due to forward-looking provision as a result of COVID-19.

#### At fair value through other comprehensive income

|  | Stage 1                   | Stage 2  | Stage 3                                      |                 |
|--|---------------------------|--|--|-----------------|
|  | 12-month<br>ECL<br>RM'000 | Lifetime ECL<br>not credit<br>impaired<br>RM'000 | Lifetime ECL<br>credit<br>impaired<br>RM'000 | Total<br>RM'000 |
| Group  |                           |  |  |                 |
| At 1 January 2020                            | 29,184                    | 199,953  | 417,241                                      | 646,378         |
| Transferred to Stage 2                       | (3,949)                   | 3,949  | -  | _               |
| Net remeasurement of allowances              | (640)                     | 318,891  | 366,674                                      | 684,925         |
| New financial assets originated or purchased | 30,411                    | 259,336  | -  | 289,747         |
| Financial assets derecognised                | (15,259)                  | (3,792)  | (243,679)                                    | (262,730)       |
| Changes in models/risk parameters            | 1,833                     | 116  | -  | 1,949           |
| Amount written off                           | _                         | _  | (466,034)                                    | (466,034)       |
| Exchange differences                         | (799)                     | (1,885)  | (757)  | (3,441)         |
| At 31 December 2020                          | 40,781                    | 776,568  | 73,445                                       | 890,794         |
| Bank   |                           |  |  |                 |
| At 1 January 2020                            | 28,662                    | 197,574  | 417,241                                      | 643,477         |
| Transferred to Stage 2                       | (3,949)                   | 3,949  | -  | -               |
| Net remeasurement of allowances              | (640)                     | 318,891  | 366,674                                      | 684,925         |
| New financial assets originated or purchased | 29,375                    | 259,336  | -  | 288,711         |
| Financial assets derecognised                | (15,259)                  | (3,792)  | (243,679)                                    | (262,730)       |
| Changes in models/risk parameters            | 1,732                     | _  | -  | 1,732           |
| Amount written off                           | _                         | _  | (466,034)                                    | (466,034)       |
| Exchange differences                         | (799)                     | (1,885)  | (757)  | (3,441)         |
| At 31 December 2020                          | 39,122                    | 774,073  | 73,445                                       | 886,640         |

31 December 2021

### 12. LOANS, ADVANCES AND FINANCING (CONT'D.)

(xii) Analysis of changes in gross carrying amount and the corresponding allowances for loans, advances and financing are as follows (cont'd.):

### As at 31 December 2020 (cont'd.)

At amortised cost

|  | Stage 1                   | Stage 2  | Stage 3                                      |                 |
|--|---------------------------|--|--|-----------------|
|  | 12-month<br>ECL<br>RM'000 | Lifetime ECL<br>not credit<br>impaired<br>RM'000 | Lifetime ECL<br>credit<br>impaired<br>RM'000 | Total<br>RM'000 |
| Group  | KM 000                    | KM 000   | KM 000                                       | K/M*UUU         |
| At 1 January 2020                              | 1,435,017                 | 1,865,171  | 6,767,580                                    | 10,067,768      |
| Transferred to Stage 1                         | 449,149                   | (415,653)  | (33,496)                                     | 10,007,700      |
| Transferred to Stage 2                         | (78,599)                  | 321,206  | (242,607)                                    | _               |
| Transferred to Stage 2  Transferred to Stage 3 | (12,437)                  | (328,277)  | 340,714                                      | _               |
| Net remeasurement of allowances                | 177,035                   | 1,915,961  | 3,429,617                                    | 5,522,613       |
| New financial assets originated or purchased   | 590,062                   | 432,554  | -  | 1,022,616       |
| Financial assets derecognised                  | (404,938)                 | (418,549)  | (1,010,020)                                  | (1,833,507)     |
| Changes in models/risk parameters              | (144,167)                 | 37,124   | 3,980  | (103,063)       |
| Amount related to RPSIA                        | -                         | _  | (48,424)                                     | (48,424)        |
| Amount written off                             | _                         | _  | (3,019,269)                                  | (3,019,269)     |
| Exchange differences                           | (10,068)                  | (32,440)   | (52,743)                                     | (95,251)        |
| At 31 December 2020                            | 2,001,054                 | 3,377,097  | 6,135,332                                    | 11,513,483      |
| Bank   |                           |  |  |                 |
| At 1 January 2020                              | 525,812                   | 875,388  | 4,669,093                                    | 6,070,293       |
| Transferred to Stage 1                         | 166,049                   | (156,329)  | (9,720)                                      | _               |
| Transferred to Stage 2                         | (38,511)                  | 74,309   | (35,798)                                     | _               |
| Transferred to Stage 3                         | (8,007)                   | (183,947)  | 191,954                                      | _               |
| Net remeasurement of allowances                | 186,733                   | 1,143,203  | 1,831,599                                    | 3,161,535       |
| New financial assets originated or purchased   | 320,032                   | 222,242  | _  | 542,274         |
| Financial assets derecognised                  | (238,886)                 | (233,783)  | (764,113)                                    | (1,236,782)     |
| Changes in models/risk parameters              | (27,043)                  | 8,211  | -  | (18,832)        |
| Amount written off                             | _                         | _  | (1,845,467)                                  | (1,845,467)     |
| Exchange differences                           | (7,503)                   | (26,867)   | 5,095  | (29,275)        |
| At 31 December 2020                            | 878,676                   | 1,722,427  | 4,042,643                                    | 6,643,746       |

### **FINANCIAL STATEMENTS**

31 December 2021

#### 13. DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGE ACCOUNTING

The following tables summarise the contractual or underlying principal amounts of trading derivatives and financial instruments held for hedging purposes. The principal or contractual amounts of these instruments reflect the volume of transactions outstanding at the reporting date and do not represent amounts at risk.

Derivative financial instruments are revalued on a gross position basis and the unrealised gains or losses are reflected in "Derivative Financial Instruments" Assets and Liabilities respectively.

|   |                  | Group            |             |                  | Bank             |             |
|---|------------------|------------------|-------------|------------------|------------------|-------------|
|   | Principal        | < Fair           | Values      | Principal        | < Fair           | Values>     |
| 2021  | Amount<br>RM'000 | Assets<br>RM'000 |             | Amount<br>RM'000 | Assets<br>RM'000 |             |
| Trading derivatives                               |                  |                  |             |                  |                  |             |
| Foreign exchange related contracts                |                  |                  |             |                  |                  |             |
| Currency forwards:                                |                  |                  |             |                  |                  |             |
| – Less than one year                              | 52,383,104       | 302,518          | (267,344)   | 36,270,399       | 230,913          | (210,434)   |
| – One year to three years                         | 1,368,972        | 37,563           | (15,412)    | 1,292,477        | 37,563           | (15,412)    |
| – More than three years                           | 4,443,362        | 16,814           | (20,326)    | 3,237,237        | 16,814           | (20,326)    |
|   | 58,195,438       | 356,895          | (303,082)   | 40,800,113       | 285,290          | (246,172)   |
| Currency swaps:                                   |                  |                  |             |                  |                  |             |
| – Less than one year                              | 334,544,842      | 1,422,674        | (1,758,763) | 343,545,168      | 1,434,155        | (1,740,320) |
| - One year to three years                         | 84,540           | 96               |             | 84,540           | 96               | _           |
|   | 334,629,382      | 1,422,770        | (1,758,763) | 343,629,708      | 1,434,251        | (1,740,320) |
| Currency spots:                                   |                  |                  |             |                  |                  |             |
| – Less than one year                              | 2,787,249        | 2,845            | (4,455)     | 2,351,579        | 2,915            | (3,264)     |
| Currency options:                                 |                  |                  |             |                  |                  |             |
| – Less than one year                              | 4,263,239        | 41,533           |             | 4,264,155        | 41,510           |             |
| - One year to three years                         | 2,928,432        | 36,278           |             | 4,472,729        | 36,278           |             |
| – More than three years                           | 434,595          | 60               | (60)        | 434,595          | 60               | (60)        |
|   | 7,626,266        | 77,871           | (74,823)    | 9,171,479        | 77,848           | (64,492)    |
| Cross currency interest rate swaps <sup>1</sup> : |                  |                  |             |                  |                  |             |
| – Less than one year                              | 8,699,273        | 122,232          | (231,409)   | 7,349,336        | 101,589          | (219,613)   |
| – One year to three years                         | 14,357,194       | 320,927          |             | 13,232,126       | 281,420          |             |
| – More than three years                           | 9,828,580        | 97,311           | (72,747)    | 10,256,540       | 104,367          | (70,192)    |
|   | 32,885,047       | 540,470          | (605,325)   | 30,838,002       | 487,376          | (585,449)   |
| Interest rate related contracts                   |                  |                  |             |                  |                  |             |
| Interest rate swaps <sup>2</sup> :                |                  |                  |             |                  |                  |             |
| - Less than one year                              | 115,941,022      | 257,333          | (840,725)   | 116,356,648      | 256,095          | (839,789)   |
| - One year to three years                         | 132,517,351      | 976,201          |             | 132,453,526      | 946,461          |             |
| - More than three years                           | 220,803,025      | 6,453,389        |             | 220,782,561      | 6,588,296        |             |
|   | 469,261,398      | 7,686,923        | (7,014,755) | 469,592,735      | 7,790,852        | (7,003,635) |
| Interest rate futures:                            |                  |                  |             |                  |                  |             |
| - Less than one year                              | 15,308,880       | 310,590          | (385,647)   | 14,225,866       | 309,504          | (385,647)   |
| - One year to three years                         | 10,333,256       | 3,364            | (2,870)     | 9,833,404        | 2,824            | (2,870)     |
|   | 25,642,136       | 313,954          | (388,517)   | 24,059,270       | 312,328          | (388,517)   |
| Interest rate options:                            |                  |                  |             |                  |                  |             |
| - One year to three years                         | 1,038,434        | 15,728           | _           | 1,038,434        | 15,728           | _           |
| - More than three years                           | 11,415,453       | 1,829,292        | (2,203,322) | 11,415,453       | 1,829,292        | (2,203,322) |
|   | 12,453,887       | 1,845,020        | (2,203,322) | 12,453,887       | 1,845,020        | (2,203,322) |
|   |                  |                  |             |                  |                  |             |

31 December 2021

### 13. DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGE ACCOUNTING (CONT'D.)

|   |                               | Group            |                       |                  | Bank             |                       |
|---|-------------------------------|------------------|-----------------------|------------------|------------------|-----------------------|
|   | Dringing                      | < Fair V         | alues                 | Principal        | < Fair V         | alues>                |
| 2021 (cont'd.)                                    | Principal<br>Amount<br>RM'000 | Assets<br>RM'000 | Liabilities<br>RM'000 | Amount<br>RM'000 | Assets<br>RM'000 | Liabilities<br>RM'000 |
| Trading derivatives (cont'd.)                     |                               |                  |                       |                  |                  |                       |
| Equity related contracts                          |                               |                  |                       |                  |                  |                       |
| Equity options:                                   |                               |                  |                       |                  |                  |                       |
| – Less than one year                              | 1,993,390                     | 207,356          | (87,769)              | -                | _                | -                     |
| Equity swaps:                                     |                               |                  |                       |                  |                  |                       |
| – Less than one year                              | 2,028,877                     | 46,295           | (63,362)              | -                | _                |                       |
| Commodity related contracts                       |                               |                  |                       |                  |                  |                       |
| Commodity options:                                |                               |                  |                       |                  |                  |                       |
| – Less than one year                              | 3,535,516                     | 245,936          | (245,936)             | 3,535,516        | 245,936          | (245,936)             |
| - One year to three years                         | 1,891,668                     | 173,476          | (173,476)             | 1,891,668        | 173,476          | (173,476)             |
|   | 5,427,184                     | 419,412          | (419,412)             | 5,427,184        | 419,412          | (419,412)             |
| Commodity swaps:                                  |                               |                  |                       |                  |                  |                       |
| – Less than one year                              | 41,816                        | 5,876            | (5,532)               | 41,816           | 5,876            | (5,532)               |
| - One year to three years                         | 25,239                        | 2,767            | (2,461)               | 25,239           | 2,767            | (2,461)               |
|   | 67,055                        | 8,643            | (7,993)               | 67,055           | 8,643            | (7,993)               |
| Credit related contracts                          |                               |                  |                       |                  |                  |                       |
| Credit default swaps:                             |                               |                  |                       |                  |                  |                       |
| - Less than one year                              | 40,813                        | 468              | (807)                 | 40,813           | 468              | (807)                 |
| Hedging derivatives                               |                               |                  |                       |                  |                  |                       |
| Foreign exchange related contracts                |                               |                  |                       |                  |                  |                       |
| Cross currency interest rate swaps <sup>1</sup> : |                               |                  |                       |                  |                  |                       |
| - Less than one year                              | 4,224,063                     | 76,783           | (76,595)              | 4,224,063        | 76,783           | (76,595)              |
| - One year to three years                         | 3,726,057                     | 128,940          | (110,637)             | 3,726,057        | 128,940          | (110,637)             |
| – More than three years                           | 2,497,225                     | 97,570           | (58,369)              | 2,497,225        | 97,570           | (58,369)              |
|   | 10,447,345                    | 303,293          | (245,601)             | 10,447,345       | 303,293          | (245,601)             |
| Interest rate related contracts                   |                               |                  |                       |                  |                  |                       |
| Interest rate swaps <sup>2</sup> :                |                               |                  |                       |                  |                  |                       |
| – Less than one year                              | 625,800                       | 3,605            | (1,803)               | 625,800          | 3,605            | (1,803)               |
| - One year to three years                         | 83,440                        | -                | (844)                 | 83,440           | -                | (844)                 |
| – More than three years                           | 2,030,095                     | 67,503           | (3,390)               | 2,030,095        | 67,503           | (3,390)               |
|   | 2,739,335                     | 71,108           | (6,037)               | 2,739,335        | 71,108           | (6,037)               |
| Netting effects for reporting under MFRS 132      | -                             | (545,848)        | 545,848               | _                | (540,365)        | 540,365               |
| Total   | 966,224,802                   | 12,757,475       | (12,638,175)          | 951,618,505      | 12,498,439       | (12,374,656)          |

31 December 2021

### 13. DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGE ACCOUNTING (CONT'D.)

|   |                  | Group            |                       |                  | Bank             |                       |
|---|------------------|------------------|-----------------------|------------------|------------------|-----------------------|
|   | Principal        | < Fair V         | 'alues>               | Principal        | < Fair V         | 'alues>               |
| 2020  | Amount<br>RM'000 | Assets<br>RM'000 | Liabilities<br>RM'000 | Amount<br>RM'000 | Assets<br>RM'000 | Liabilities<br>RM'000 |
| Trading derivatives                               |                  |                  |                       |                  |                  |                       |
| Foreign exchange related contracts                |                  |                  |                       |                  |                  |                       |
| Currency forwards:                                |                  |                  |                       |                  |                  |                       |
| – Less than one year                              | 41,389,068       | 237,115          | (680,895)             | 28,410,818       | 186,133          | (595,247)             |
| - One year to three years                         | 1,280,097        | 57,707           | (51,623)              | 1,156,198        | 57,707           | (51,623)              |
| – More than three years                           | 3,824,022        | 18,398           | (114,482)             | 2,811,973        | 18,399           | (114,482)             |
|   | 46,493,187       | 313,220          | (847,000)             | 32,378,989       | 262,239          | (761,352)             |
| Currency swaps:                                   |                  |                  |                       |                  |                  |                       |
| – Less than one year                              | 481,879,831      | 4,494,746        | (4,498,757)           | 496,973,717      | 4,659,177        | (4,491,525)           |
| – One year to three years                         | 320,901          | _                | (32)                  | 320,901          | _                | (32)                  |
|   | 482,200,732      | 4,494,746        | (4,498,789)           | 497,294,618      | 4,659,177        | (4,491,557)           |
| Currency spots:                                   |                  |                  |                       |                  |                  |                       |
| – Less than one year                              | 3,080,992        | 22,698           | (11,278)              | 3,126,492        | 12,349           | (11,070)              |
| Currency options:                                 |                  |                  |                       |                  |                  |                       |
| - Less than one year                              | 6,254,401        | 51,265           | (52,737)              | 6,282,615        | 51,198           | (52,690)              |
| - One year to three years                         | 993,461          | 39,997           | (104,402)             | 1,716,514        | 39,997           | (75,716)              |
|   | 7,247,862        | 91,262           | (157,139)             | 7,999,129        | 91,195           | (128,406)             |
| Cross currency interest rate swaps <sup>1</sup> : |                  |                  |                       |                  |                  |                       |
| – Less than one year                              | 8,209,260        | 238,581          | (254,225)             | 7,683,621        | 226,756          | (244,675)             |
| - One year to three years                         | 15,768,295       | 382,221          | (425,017)             | 14,460,192       | 324,557          | (410,212)             |
| – More than three years                           | 9,639,761        | 435,795          | (274,694)             | 9,346,721        | 414,137          | (274,433)             |
|   | 33,617,316       | 1,056,597        | (953,936)             | 31,490,534       | 965,450          | (929,320)             |
| Interest rate related contracts                   |                  |                  |                       |                  |                  |                       |
| Interest rate swaps <sup>2</sup> :                |                  |                  |                       |                  |                  |                       |
| – Less than one year                              | 162,613,631      | 862,776          | (864,853)             | 162,628,000      | 860,387          | (862,676)             |
| - One year to three years                         | 123,186,294      | 1,294,699        | (1,989,367)           | 123,489,360      | 1,286,580        | (1,984,052)           |
| – More than three years                           | 193,156,912      | 9,172,516        | (7,253,272)           | 193,276,425      | 9,132,520        | (7,250,276)           |
|   | 478,956,837      | 11,329,991       | (10,107,492)          | 479,393,785      | 11,279,487       | (10,097,004)          |
| Interest rate futures:                            |                  |                  |                       |                  |                  |                       |
| – Less than one year                              | 23,722,391       | 1,690,975        | (1,654,652)           | 23,079,665       | 1,690,975        | (1,653,793)           |
| Interest rate options:                            |                  |                  |                       |                  |                  |                       |
| – Less than one year                              | 25,246           | -                | (111)                 | 25,246           | -                | (111)                 |
| – One year to three years                         | 3,010,667        | 32,306           | (5,325)               | 3,010,667        | 32,306           | (5,325)               |
| – More than three years                           | 10,603,809       | 1,523,065        | (1,947,716)           | 10,603,809       | 1,523,065        | (1,947,716)           |
|   | 13,639,722       | 1,555,371        | (1,953,152)           | 13,639,722       | 1,555,371        | (1,953,152)           |
|   |                  |                  |                       |                  |                  |                       |

31 December 2021

### 13. DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGE ACCOUNTING (CONT'D.)

|   |                  | Group            |                       |                  | Bank             |                       |
|---|------------------|------------------|-----------------------|------------------|------------------|-----------------------|
|   | Principal        | < Fair V         | alues>                | Principal        | < Fair \         | /alues                |
| 2020 (cont'd.)                                    | Amount<br>RM'000 | Assets<br>RM'000 | Liabilities<br>RM'000 | Amount<br>RM'000 | Assets<br>RM'000 | Liabilities<br>RM'000 |
| Trading derivatives (cont'd.)                     |                  |                  |                       |                  |                  |                       |
| Equity related contracts                          |                  |                  |                       |                  |                  |                       |
| Index futures:                                    |                  |                  |                       |                  |                  |                       |
| - Less than one year                              | 73,109           | 120,534          | (125,544)             | 73,109           | 120,534          | (125,544              |
| Equity options:                                   |                  |                  |                       |                  |                  |                       |
| - Less than one year                              | 2,942,526        | 117,408          | (193,832)             | -                | -                | -                     |
| Equity swaps:                                     |                  |                  |                       |                  |                  |                       |
| - Less than one year                              | 1,011,998        | 52,657           | (97,826)              | 70,590           | 1,113            | (8,670                |
| Commodity related contracts                       |                  |                  |                       |                  |                  |                       |
| Commodity options:                                |                  |                  |                       |                  |                  |                       |
| - Less than one year                              | 40,721           | 6,760            | (6,760)               | 40,721           | 6,760            | (6,760                |
| – One year to three years                         | 2,600            | 333              | (333)                 | 2,600            | 333              | (333                  |
|   | 43,321           | 7,093            | (7,093)               | 43,321           | 7,093            | (7,093                |
| Commodity swaps:                                  |                  |                  |                       |                  |                  |                       |
| - Less than one year                              | 1,315,289        | 53,041           | (52,862)              | 1,315,289        | 53,041           | (52,862               |
| – One year to three years                         | 62,790           | 8,068            | (7,381)               | 62,790           | 8,068            | (7,381                |
|   | 1,378,079        | 61,109           | (60,243)              | 1,378,079        | 61,109           | (60,243               |
| Credit related contracts                          |                  |                  |                       |                  |                  |                       |
| Credit default swaps:                             |                  |                  |                       |                  |                  |                       |
| – Less than one year                              | 75,360           | 334              | (21)                  | 75,360           | 334              | (21                   |
| Hedging derivatives                               |                  |                  |                       |                  |                  |                       |
| Foreign exchange related contracts                |                  |                  |                       |                  |                  |                       |
| Cross currency interest rate swaps <sup>1</sup> : |                  |                  |                       |                  |                  |                       |
| - Less than one year                              | 3,245,762        | 193,317          | _                     | 3,245,762        | 193,317          | -                     |
| – One year to three years                         | 3,845,728        | 220,833          | (19,124)              | 3,845,728        | 220,833          | (19,124               |
| – More than three years                           | 1,666,663        | 72,919           | (30,430)              | 1,666,663        | 72,919           | (30,430               |
|   | 8,758,153        | 487,069          | (49,554)              | 8,758,153        | 487,069          | (49,554               |
| Interest rate related contracts                   |                  |                  |                       |                  |                  |                       |
| Interest rate swaps <sup>2</sup> :                |                  |                  |                       |                  |                  |                       |
| - One year to three years                         | 682,890          | 10,671           | (5,314)               | 682,890          | 10,671           | (5,314                |
| - More than three years                           | 381,615          | 67,336           | _                     | 381,615          | 67,336           | -                     |
|   | 1,064,505        | 78,007           | (5,314)               | 1,064,505        | 78,007           | (5,314                |
| Netting effects for reporting under MFRS 132      | -                | (1,571,114)      | 1,571,114             | _                | (1,557,700)      | 1,557,700             |
| Total   | 1,104,306,090    | 19,907,957       | (19,151,751)          | 1,099,866,051    | 19,713,802       | (18,724,393           |

<sup>&</sup>lt;sup>1</sup> The contractual notional amount of cross currency interest rate swaps held for hedging which is based on IBOR is RM7,603.5 million (2020: RM5,554.6 million) for the Group and the Bank.

The contractual notional amount of interest rate swaps held for hedging which is based on IBOR is RM763.5 million (2020: RM482.0 million) for the Group and the Bank.

#### **FINANCIAL STATEMENTS**

31 December 2021

#### 13. DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGE ACCOUNTING (CONT'D.)

#### Fair value hedge

Included within hedging derivatives are derivatives where the Group and the Bank have used to apply hedge accounting.

Fair value hedge is used by the Group and the Bank to protect against changes in the fair value of financial assets and financial liabilities due to movements in interest rates. The financial instruments hedged for interest rate risk include the Group's and the Bank's borrowings and loans, advances and financing.

For the financial year ended 31 December 2021, the Group and the Bank recognised the following net (loss)/gain:

|   | Gro            | Group          |                | nk             |
|---|----------------|----------------|----------------|----------------|
|   | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| (Loss)/gain on the hedging instruments                          | (11,061)       | 72,112         | (11,061)       | 72,112         |
| Gain/(loss) on the hedged items attributable to the hedged risk | 2,889          | (32,451)       | 2,889          | (32,451)       |

#### Net investment hedge

The Group has designated net investment hedge for borrowings amounting to USD0.05 billion (2020: USD0.05 billion) or Ringgit Malaysia equivalent of RM0.2 billion (2020: RM0.2 billion) which were used to fund investment in subsidiaries.

The effectiveness of the hedging relationship is tested prospectively and retrospectively at each reporting date by comparing the cumulative value changes of hedging instruments and hedged items. The hedging relationship was highly effective for the total hedging period and as of the reporting date. Resultantly, the unrealised loss totalling RM4,687,000 (net of tax) (2020: unrealised gain RM2,922,000) from the hedging relationship as disclosed in Note 35(c) was recognised through other comprehensive income.

#### 14. REINSURANCE/RETAKAFUL ASSETS AND OTHER INSURANCE RECEIVABLES

|  |      | 2021      | 2020      |
|--|------|-----------|-----------|
| Group                                  | Note | RM'000    | RM'000    |
| Reinsurance/retakaful assets (Note 26) | (i)  | 6,627,633 | 5,045,832 |
| Other insurance receivables            | (ii) | 888,231   | 732,749   |
|  |      | 7,515,864 | 5,778,581 |

#### (i) Reinsurance/retakaful assets

| Group  | Note RM'0          |                     |
|--|--------------------|---------------------|
| Reinsurers' share of:  | 5,531,5            | <b>74</b> 4,590,468 |
| Life insurance contract liabilities<br>General insurance contract liabilities  | 1,482,5<br>4,049,0 | ,                   |
| Retakaful operators' share of:   | 1,096,2            | <b>62</b> 474,578   |
| Family takaful certificate liabilities General takaful certificate liabilities | 234,6<br>861,5     | ,                   |
| Allowances for impairment losses   | (iii) <b>(2</b>    | (19,214)            |
|  | 6,627,6            | 5,045,832           |

#### (ii) Other insurance receivables

| Group   | Note  | 2021<br>RM'000 | 2020<br>RM'000 |
|---|-------|----------------|----------------|
| Due premium including agents/brokers and co-insurers balances |       | 659,929        | 639,008        |
| Due from reinsurers and cedants/retakaful operators           |       | 228,740        | 131,640        |
|   |       | 888,669        | 770,648        |
| Allowances for impairment losses                              | (iii) | (438)          | (37,899)       |
|   |       | 888,231        | 732,749        |

31 December 2021

#### 14. REINSURANCE/RETAKAFUL ASSETS AND OTHER INSURANCE RECEIVABLES (CONT'D.)

(iii) Analysis of changes in gross carrying amount and the corresponding allowances for impairment losses on reinsurance/retakaful assets and other insurance receivables are as follows:

#### As at 31 December 2021

The overall increase in gross carrying amount of reinsurance/retakaful assets and other insurance receivables for the Group was mainly contributed by reinsurers' share of life insurance contract liabilities. The decrease in ECL allowances was mainly due to change in model used in financial year ended 31 December 2021.

| Group                           | Stage 1  12-month ECL RM'000 | Stage 2 Lifetime ECL not credit impaired RM'000 | Stage 3  Lifetime ECL credit impaired RM'000 | Total<br>RM'000 |
|---------------------------------|------------------------------|---|--|-----------------|
| At 1 January 2021               | 57,113                       | -   | -  | 57,113          |
| Net remeasurement of allowances | (57,995)                     | -   | -  | (57,995)        |
| Exchange differences            | 1,523                        | -   | -  | 1,523           |
| At 31 December 2021             | 641                          | -   | -  | 641             |

#### As at 31 December 2020

Changes in the carrying amount of other insurance receivables for the Group that contributed to an increase in the loss allowances during the financial year ended 31 December 2020 were mainly due to higher reinsurers/retakaful assets and other insurance receivables.

| ир                          | Stage 1  12-month ECL RM'000 | Stage 2 Lifetime ECL not credit impaired RM'000 | Stage 3 Lifetime ECL credit impaired RM'000 | Total<br>RM'000 |
|-----------------------------|------------------------------|---|---|-----------------|
| 1 January 2020              | 42,751                       | _   | _   | 42,751          |
| remeasurement of allowances | 13,108                       | -   | -   | 13,108          |
| ge differences              | 1,254                        | -   | _   | 1,254           |
| December 2020               | 57,113                       | -   | -   | 57,113          |

### **15. OTHER ASSETS**

|                                     |      | Group          |                | Bank           |                |
|-------------------------------------|------|----------------|----------------|----------------|----------------|
|                                     | Note | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Other debtors                       | (i)  | 5,086,489      | 5,726,478      | 3,235,436      | 3,992,090      |
| Amount due from brokers and clients | 56   | 2,061,444      | 2,943,008      | -              | -              |
| Prepayments and deposits            |      | 995,590        | 1,167,957      | 235,873        | 159,353        |
| Tax recoverable                     |      | 197,263        | 148,569        | 69,620         | _              |
| Foreclosed properties               |      | 357,351        | 345,931        | 28,500         | 28,500         |
|                                     |      | 8,698,137      | 10,331,943     | 3,569,429      | 4,179,943      |
| Allowances for impairment losses    | (ii) | (53,206)       | (95,069)       | (18,899)       | (63,341)       |
|                                     |      | 8,644,931      | 10,236,874     | 3,550,530      | 4,116,602      |

### **FINANCIAL STATEMENTS**

31 December 2021

#### 15. OTHER ASSETS (CONT'D.)

- (i) Included in other debtors are physical gold held by the Group and the Bank as a result of its broker-dealer activities amounting to approximately RM804,162,000 (2020: RM806,649,000).
- (ii) Analysis of changes in gross carrying amount and the corresponding allowances for impairment losses on other assets are as follows:

#### As at 31 December 2021

Changes in the gross carrying amount of other assets that contributed to the changes in the loss allowances during the financial year ended 31 December 2021 were mainly due to lower impaired receivables.

|                                 | 12-month<br>ECL<br>RM'000 | Stage 2 Lifetime ECL not credit impaired RM'000 | Stage 3 Lifetime ECL credit impaired RM'000 | Total<br>RM'000 |
|---------------------------------|---------------------------|---|---|-----------------|
| Group                           |                           |   |   |                 |
| At 1 January 2021               | 6,635                     | 8   | 88,426                                      | 95,069          |
| Net remeasurement of allowances | 348                       | 12  | (28,463)                                    | (28,103)        |
| Amount written off              | -                         | -   | (641)                                       | (641)           |
| Exchange differences            | (1,176)                   | -   | (11,943)                                    | (13,119)        |
| At 31 December 2021             | 5,807                     | 20  | 47,379                                      | 53,206          |
| Bank                            |                           |   |   |                 |
| At 1 January 2021               | -                         | -   | 63,341                                      | 63,341          |
| Net remeasurement of allowances | _                         | -   | (45,426)                                    | (45,426)        |
| Amount written off              | -                         | -   | (641)                                       | (641)           |
| Exchange differences            | -                         | -   | 1,625                                       | 1,625           |
| At 31 December 2021             | -                         | -   | 18,899                                      | 18,899          |

#### As at 31 December 2020

Changes in the gross carrying amount of other assets that contributed to the changes in the loss allowances during the financial year ended 31 December 2020 were mainly due to higher impaired receivables.

|                                 | Stage 1                   | Stage 2  | Stage 3                                      |                 |
|---------------------------------|---------------------------|--|--|-----------------|
|                                 | 12-month<br>ECL<br>RM'000 | Lifetime ECL<br>not credit<br>impaired<br>RM'000 | Lifetime ECL<br>credit<br>impaired<br>RM'000 | Total<br>RM'000 |
| Group                           |                           |  |  |                 |
| At 1 January 2020               | 7,270                     | 21   | 24,567                                       | 31,858          |
| Net remeasurement of allowances | (806)                     | (13)   | 64,974                                       | 64,155          |
| Amount written off              | -                         | _  | (304)  | (304)           |
| Exchange differences            | 171                       | _  | (811)  | (640)           |
| At 31 December 2020             | 6,635                     | 8  | 88,426                                       | 95,069          |
| Bank                            |                           |  |  |                 |
| At 1 January 2020               | -                         | _  | 9,695  | 9,695           |
| Net remeasurement of allowances | -                         | _  | 54,688                                       | 54,688          |
| Amount written off              | -                         | _  | (304)  | (304)           |
| Exchange differences            | -                         | _  | (738)  | (738)           |
| At 31 December 2020             | _                         | _  | 63,341                                       | 63,341          |

31 December 2021

#### **16. INVESTMENT PROPERTIES**

| Group                            | 2021<br>RM'000 | 2020<br>RM'000 |
|----------------------------------|----------------|----------------|
| At fair value                    |                |                |
| At 1 January                     | 941,545        | 921,471        |
| Additions                        | 3,312          | 1,370          |
| Fair value adjustments (Note 41) | 30,301         | 18,522         |
| Exchange differences             | (110)          | 182            |
| At 31 December                   | 975,048        | 941,545        |

The following investment properties are held under lease terms:

| Group          | 2021<br>RM'000 | 2020<br>RM'000 |
|----------------|----------------|----------------|
| At fair value  |                |                |
| Leasehold land | 139,722        | 137,100        |
| Buildings      | 314,343        | 311,730        |
|                | 454,065        | 448,830        |

The Group has no restrictions on the realisability of its investment properties and has no contractual obligations to either purchase, construct or develop investment properties or for repairs, maintenance and enhancements.

Investment properties are stated at fair value, which have been determined by an accredited independent valuer using a variety of approaches such as comparison method and income capitalisation approach. Details of valuation methods are disclosed in Note 55(b).

#### 17. STATUTORY DEPOSITS WITH CENTRAL BANKS

|   |             | Group                |                      | Bank                 |                      |
|---|-------------|----------------------|----------------------|----------------------|----------------------|
|   | Note        | 2021<br>RM'000       | 2020<br>RM'000       | 2021<br>RM'000       | 2020<br>RM'000       |
| Bank Negara Malaysia<br>Other central banks | (i)<br>(ii) | 185,987<br>7,329,226 | 352,758<br>7,116,971 | 185,987<br>1,509,491 | 340,061<br>1,307,005 |
| Allowances for impairment losses            | (iii)       | 7,515,213<br>(1,084) | 7,469,729<br>(1,516) | 1,695,478<br>-       | 1,647,066            |
|   |             | 7,514,129            | 7,468,213            | 1,695,478            | 1,647,066            |

- (i) The non-interest bearing statutory deposits maintained with Bank Negara Malaysia are in compliance with the requirements of the Central Bank of Malaysia Act 2009, the amount of which is determined as set percentages of total eligible liabilities.
- (ii) The statutory deposits of the foreign branches and foreign subsidiaries are denominated in foreign currencies and maintained with the central banks of the respective countries, in compliance with the applicable legislations in the respective countries.

#### **FINANCIAL STATEMENTS**

31 December 2021

#### 17. STATUTORY DEPOSITS WITH CENTRAL BANKS (CONT'D.)

(iii) Analysis of changes in allowances for impairment losses on statutory deposits with central banks are as follows:

| Group As at 31 December 2021    | 12-month<br>ECL<br>RM'000 | Stage 2 Lifetime ECL not credit impaired RM'000 | Stage 3  Lifetime ECL credit impaired RM'000 | Total<br>RM'000 |
|---------------------------------|---------------------------|---|--|-----------------|
| At 1 January 2021               | 1,516                     | _   | _  | 1,516           |
| Net remeasurement of allowances | (462)                     | -   | -  | (462)           |
| Exchange differences            | 30                        | -   | -  | 30              |
| At 31 December 2021             | 1,084                     | -   | -  | 1,084           |

| Group As at 31 December 2020    | Stage 1  12-month ECL RM'000 | Stage 2 Lifetime ECL not credit impaired RM'000 | Stage 3 Lifetime ECL credit impaired RM'000 | Total<br>RM'000 |
|---------------------------------|------------------------------|---|---|-----------------|
| At 1 January 2020               | _                            | _   | _   | _               |
| Net remeasurement of allowances | 1,534                        | -   | _   | 1,534           |
| Exchange differences            | (18)                         | -   | _   | (18)            |
| At 31 December 2020             | 1,516                        | _   | -   | 1,516           |

#### **18. INVESTMENT IN SUBSIDIARIES**

| Bank                                | 2021<br>RM'000 | 2020<br>RM'000 |
|-------------------------------------|----------------|----------------|
| Unquoted shares, at cost            |                |                |
| – In Malaysia                       | 34,835,297     | 32,532,887     |
| – Outside Malaysia                  | 1,328,136      | 1,328,136      |
|                                     | 36,163,433     | 33,861,023     |
| Less: Accumulated impairment losses | (2,957,660)    | (2,957,660)    |
|                                     | 33,205,773     | 30,903,363     |

The following are major events of the Group and of the Bank during the financial year ended 31 December 2021:

#### (i) Liquidation of KE Sovereign Limited

On 9 March 2021, Maybank IBG Holdings Limited ("MIBGH"), a wholly-owned subsidiary of the Bank has completed the liquidation of KE Sovereign Limited, a wholly-owned subsidiary of the Bank. The Group recorded a loss arising from liquidation of RM7,165,000 as disclosed in Note 41.

#### (ii) Capital injection into PT Maybank Asset Management

On 22 April 2021, 21 June 2021 and 26 November 2021, Maybank Asset Management Sdn. Bhd. ("MAM"), an 80.0% subsidiary of the Bank injected additional capital of IDR9.0 billion (or equivalent amount of RM2.63 million), IDR9.0 billion (or equivalent amount of RM2.70 million) and IDR8.5 billion (or equivalent amount of RM2.55 million) respectively to PT Maybank Asset Management, a 79.2% subsidiary of the Bank.

(iii) Subscription of rights issue of 70,606,250 new ordinary shares issued by Maybank Islamic Berhad ("MIB"), a wholly-owned subsidiary of the Bank On 28 June 2021, the Bank subscribed to rights issue of 22,594,000 new ordinary shares issued by MIB, at an issue price of RM31.28 per ordinary share for a total consideration of RM706,740,320.

On 28 September 2021, the Bank subscribed to rights issue of 48,012,250 new ordinary shares issued by MIB, at an issue price of RM35.12 per ordinary share for a total consideration of RM1,686,190,220.

# (iv) Dilution and redemption of deemed controlled structured entities by the Bank

During the financial year ended 31 December 2021, the Bank had experienced dilution of interest and redeemed its investment in deemed controlled structured entities as follows:

(a) The Bank's investment in Maybank Malaysia SmallCap Fund, an equity fund managed by MAM, an 80.0% subsidiary of the Bank through Maybank Asset Management Group Berhad ("MAMG"), for an equivalent amount of RM71.68 million has been diluted and reclassified from deemed controlled structured entity to financial investments at FVTPL as disclosed in Note 9.

The Group and the Bank recorded gain on reclassification from deemed controlled structured entity to financial investments at FVTPL amounting to approximately RM8,571,000 and RM32,784,000 respectively as disclosed in Note 41.

31 December 2021

#### 18. INVESTMENT IN SUBSIDIARIES (CONT'D.)

The following are major events of the Group and of the Bank during the financial year ended 31 December 2021 (cont'd.):

# (iv) Dilution and redemption of deemed controlled structured entities by the Bank (cont'd.)

During the financial year ended 31 December 2021, the Bank had experienced dilution of interest and redeemed its investment in deemed controlled structured entities as follows (cont'd.):

(b) The Bank redeemed its investment in Maybank Enhanced Income Fund, an equity fund managed by Maybank Asset Management Singapore Pte. Ltd. ("MAMS"), an 80.0% subsidiary of the Bank through MAMG, for an amount of RM15.71 million.

The Bank recorded gain on redemption of the investment in deemed controlled structured entity amounting to RM1,025,000 as disclosed in Note 41.

(c) The Bank redeemed its investment in Maybank All-Weather Quantitative Fund, an equity fund managed by MAMS, an 80.0% subsidiary of the Bank through MAMG, an 80.0% subsidiary of the Bank, for an amount of RM3.13 million.

The Bank recorded gain on redemption of the investment in deemed controlled structured entity amounting to RM1,037,000 as disclosed in Note 41.

The following were major events of the Group and of the Bank during the previous financial year ended 31 December 2020:

#### (i) Incorporation of Etiqa Digital Solutions Sdn. Bhd. ("EDS")

During the previous financial year ended 31 December 2020, Etiqa International Holdings Sdn. Bhd. ("EIH"), a wholly-owned subsidiary of the Bank completed the subscription of 1 ordinary share of EDS for a consideration of RM1.00.

Subsequently, EIH injected additional capital of RM2,499,999 to EDS via subscription of 2,499,999 ordinary shares at an issue price of RM1.00 each.

#### (ii) Capital repayment from Maybank Singapore Limited ("MSL")

During the previous financial year ended 31 December 2020, the Bank via Cekap Mentari Berhad, an intermediate holding company of MSL received capital repayment of SGD400.0 million (or equivalent amount of RM1,213.9 million) from MSL, a wholly-owned subsidiary of the Bank.

#### (iii) Capital injection into PT Maybank Asset Management

During the previous financial year ended 31 December 2020, MAM, an 80.0% subsidiary of the Bank injected additional capital of IDR24.0 billion (or equivalent amount of RM7.46 million), IDR18.0 billion (or equivalent amount of RM5.38 million) and IDR9.0 billion (or equivalent amount of RM2.64 million) respectively to PT Maybank Asset Management, a 79.2% subsidiary of the Bank.

# (iv) Subscription of rights issue of 22,594,000 new ordinary shares issued by Maybank Islamic Berhad ("MIB"), a wholly-owned subsidiary of the Bank

During the previous financial year ended 31 December 2020, the Bank subscribed to rights issue of 22,594,000 new ordinary shares issued by MIB, at an issue price of RM32.40 per ordinary share for a total consideration of RM732,045,600.

# (v) Disposal of Overseas Investment Pte. Ltd. (formerly known as Etiqa Overseas Investment Pte. Ltd.)

During the previous financial year ended 31 December 2020, Maybank Ageas Holdings Berhad ("MAHB"), a 69.05% subsidiary of the Bank has completed the disposal of Overseas Investment Pte. Ltd. (formerly known as Etiqa Overseas Investment Pte. Ltd.), a 69.05% subsidiary of the Bank for a sale consideration of USD1.00 (or equivalent amount of RM4.28). The disposal was inclusive of the shareholdings in its associate, Pak-Kuwait Takaful Ltd. ("PKTCL") based in Pakistan. Compensation of RM10.0 million was paid to the buyer in relation to the existing liabilities in PKTCL as agreed between buyer and seller.

The Group recorded a loss on disposal of subsidiaries amounting to RM10,161,000 as disclosed in Note 41.

#### (vi) Capital injection into Etiqa Insurance Pte. Ltd.

During the previous financial year ended 31 December 2020, MAHB, a 69.05% subsidiary of the Bank injected additional capital of SGD15.0 million (or equivalent amount of RM46.22 million) and SGD35.0 million (or equivalent amount of RM107.23 million) respectively to Etiqa Insurance Pte. Ltd., a 69.05% subsidiary of the Bank.

#### (vii) Capital repayment from Maybank Private Equity Sdn. Bhd.

During the previous financial year ended 31 December 2020, MAMG, an 80.0% subsidiary of the Bank, received capital repayment of RM10.5 million from Maybank Private Equity Sdn. Bhd., an 80.0% subsidiary of the Bank.

#### (viii) Capital injection into Etiqa Life Insurance (Cambodia) Plc.

During the previous financial year ended 31 December 2020, EIH, a wholly-owned subsidiary of the Bank injected additional capital of USD1.0 million (or equivalent amount of RM4.07 million) to Etiqa Life Insurance (Cambodia) Plc., a wholly-owned subsidiary of the Bank.

# (ix) Investment, redemption and disposal of deemed controlled structured entities by the Bank

During the previous financial year ended 31 December 2020, the Bank had invested and redeemed its investment in deemed controlled structured entities as follows:

- (a) The Bank invested into Maybank All-Weather Quantitative Fund, an equity fund managed by MAMS, an 80.0% subsidiary of the Bank through MAMG, an 80.0% subsidiary of the Bank, for an equivalent amount of RM12.6 million as a deemed controlled structured entity.
- (b) The Bank redeemed its investment in Maybank Malaysia SmallCap Fund (formerly known as Maybank SmallCap Trust Fund), an equity fund managed by MAM, an 80.0% subsidiary of the Bank through MAMG, for an amount of RM55.12 million.
  - The Bank recorded gain on redemption of the investment in deemed controlled structured entity amounting to RM17,398,000 as disclosed in Note 41.
- (c) The Bank fully redeemed its investments in Akshayam Asia Fund Limited and Akshayam Asia Master Fund Limited, an equity fund managed by MAMS for an equivalent amount of RM152.7 million.
  - The Group recorded a gain and the Bank recorded a loss amounting to RM3,128,000 and RM20,673,000 respectively on the disposal of deemed controlled structured entities as disclosed in Note 41.

31 December 2021

### 18. INVESTMENT IN SUBSIDIARIES (CONT'D.)

Details and financial information of subsidiaries that have material non-controlling interests are as follows:

- (i) Etiqa International Holdings Sdn. Bhd. ("EIH"); and
- (ii) Maybank IBG Holdings Limited ("MIBGH").

The proportion of effective equity interest held by non-controlling interests within EIH and MIBGH are disclosed in Note 65(a).

The summarised financial information of EIH and MIBGH are disclosed as follows:

|   | EIH                                 |   | MIBGH                                 |  |
|---|-------------------------------------|---|---------------------------------------|--|
|   | 2021<br>RM'000                      | 2020<br>RM'000                              | 2021<br>RM'000                        | 2020<br>RM'000                         |
| Summarised income statements: Interest income Interest expense  | 1,488,181<br>(9,848)                | 1,319,080<br>-                              | 320,108<br>(72,530)                   | 273,515<br>(81,756)                    |
| Net interest income Net earned insurance premiums Other operating income  | 1,478,333<br>8,888,525<br>(784,042) | 1,319,080<br>9,600,290<br>631,699           | 247,578<br>-<br>676,397               | 191,759<br>-<br>623,626                |
| Total operating income  Net insurance benefits and claims incurred, net fee and commission expenses, change in expense liabilities and taxation of life and takaful fund  | 9,582,816<br>(7,702,634)            | 11,551,069<br>(9,610,162)                   | 923,975                               | 815,385                                |
| Net operating income Overhead expenses  | 1,880,182<br>(1,001,833)            | 1,940,907<br>(932,281)                      | 923,975<br>(631,941)                  | 815,385<br>(657,948)                   |
| Operating profit before impairment losses Allowances for impairment losses on loans, advances, financing and other debts, net Writeback of/(allowances for) impairment losses on financial investments, net Writeback of/(allowances for) impairment losses on other financial assets and goodwill, net | 878,349<br>(3,737)<br>304<br>34,315 | 1,008,626<br>(6,192)<br>(1,287)<br>(13,736) | 292,034<br>(660)<br>(311)<br>(26,791) | 157,437<br>(906)<br>(2,894)<br>(9,509) |
| Operating profit Share of profits in associates   | 909,231                             | 987,411                                     | 264,272<br>13,992                     | 144,128<br>10,959                      |
| Profit before taxation and zakat  | 909,231                             | 987,411                                     | 278,264                               | 155,087                                |
| Taxation and zakat  | (127,654)                           | (279,676)                                   | (57,547)                              | (40,857)                               |
| Profit for the financial year<br>Attributable to:<br>Equity holders of the Bank   | 781,577<br>603,382                  | 707,735<br>530,437                          | 220,717<br>199,417                    | 114,230<br>100,282                     |
| Non-controlling interests   | 178,195                             | 177,298                                     | 21,300                                | 13,948                                 |
|   | 781,577                             | 707,735                                     | 220,717                               | 114,230                                |
| Dividends paid to non-controlling interests of the Group  | 77,455                              | 77,455                                      | 12,036                                | 3,482                                  |
| Summarised statements of financial position: Total assets Total liabilities   | 54,373,337<br>(46,474,593)          | 48,263,063<br>(40,681,672)                  | 13,643,305<br>(11,782,570)            | 10,718,586<br>(8,959,359)              |
| Total equity  | 7,898,744                           | 7,581,391                                   | 1,860,735                             | 1,759,227                              |
| Attributable to: Equity holders of the Bank Non-controlling interests   | 5,512,198<br>2,386,546              | 5,228,679<br>2,352,712                      | 1,755,056<br>105,679                  | 1,653,417<br>105,810                   |
|   | 7,898,744                           | 7,581,391                                   | 1,860,735                             | 1,759,227                              |
| Summarised cash flow statements: Operating activities Investing activities Financing activities   | (559,292)<br>(37,195)<br>542,046    | 1,134,330<br>(36,073)<br>(259,200)          | (588,456)<br>(13,268)<br>868,454      | (365,694)<br>(9,393)<br>602,790        |
| Net (decrease)/increase in cash and cash equivalents  | (54,441)                            | 839,057                                     | 266,730                               | 227,703                                |

Details of the subsidiaries of the Bank are disclosed in Note 65(a).

31 December 2021

### 19. INTEREST IN ASSOCIATES AND JOINT VENTURES

|                                     | Group          |                | Ва             | nk             |
|-------------------------------------|----------------|----------------|----------------|----------------|
|                                     | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Equity interest                     |                |                |                |                |
| Unquoted shares, at cost            | 701,413        | 774,034        | 440,730        | 440,730        |
| Quoted shares, at cost              | 2,864,864      | 2,864,864      | -              | _              |
| Exchange differences                | (1,870,647)    | (1,732,696)    | -              | -              |
|                                     | 1,695,630      | 1,906,202      | 440,730        | 440,730        |
| Share of post-acquisition reserves  | 1,156,811      | 1,135,206      | -              | _              |
|                                     | 2,852,441      | 3,041,408      | 440,730        | 440,730        |
| Less: Accumulated impairment losses | (361,006)      | (361,006)      | -              | _              |
|                                     | 2,491,435      | 2,680,402      | 440,730        | 440,730        |
| Market value of quoted shares       | 807,130        | 1,034,201      | -              | _              |

- (i) The carrying amount of interest in joint ventures of the Group has been reduced to zero since 31 December 2019.
- (ii) During the financial year ended 31 December 2021, An Binh Commercial Joint Stock Bank ("ABB") completed the rights issue exercise to existing shareholders and shares issuance to employees. The Bank did not participate in the rights issue and accordingly its percentage in ABB is reduced from 20.0% to 16.4%. The Group recorded a loss on dilution of interest in associates of RM60,158,000 as disclosed in Note 41.
- (iii) The following table summarises the information of the Group's material associates, adjusted for any differences in accounting policies and reconciles the information to the carrying amount of the Group's interest in associates and joint ventures:

#### **Summarised income statements:**

| Group<br>2021   | MCB Bank<br>RM'000  | An Binh<br>Commercial<br>Joint Stock<br>Bank<br>RM'000 | Other individually immaterial associates and joint ventures RM'000 | Total<br>RM'000     |
|---|---------------------|--|--|---------------------|
| Interest income Interest expense  | 3,287,132           | 1,123,145  | 37,932   | 4,448,209           |
|   | (1,553,033)         | (606,552)  | (16,663)   | (2,176,248)         |
| Net interest income   | 1,734,099           | 516,593  | 21,269   | 2,271,961           |
| Other operating income  | 433,206             | 219,626  | 131,156  | 783,988             |
| Net operating income  | 2,167,305           | 736,219  | 152,425  | 3,055,949           |
| Overhead expenses   | (1,061,402)         | (293,243)  | (148,079)  | (1,502,724)         |
| Operating profit before impairment losses Writeback of/(allowances for) impairment losses on loans, advances and financing, net | 1,105,903           | 442,976  | 4,346  | 1,553,225           |
|   | 118,936             | (135,632)  | 249  | (16,447)            |
| Operating profit Share of profits in associates   | 1,224,839<br>23,454 | 307,344  | 4,595<br>-   | 1,536,778<br>23,454 |
| Profit before taxation  | 1,248,293           | 307,344  | 4,595  | 1,560,232           |
| Taxation  | (514,536)           | (58,103)   | (3,664)  | (576,303)           |
| Profit for the financial year   | 733,757             | 249,241  | 931  | 983,929             |
| Group's share of profits for the financial year   | 137,800             | 47,932   | 451  | 186,183             |
| Dividends paid by the associates during the financial year  | 140,739             | -  | 896  | 141,635             |

31 December 2021

### 19. INTEREST IN ASSOCIATES AND JOINT VENTURES (CONT'D.)

(iii) The following table summarises the information of the Group's material associates, adjusted for any differences in accounting policies and reconciles the information to the carrying amount of the Group's interest in associates and joint ventures (cont'd.):

#### Summarised income statements (cont'd.):

| Group<br>2020  | MCB Bank<br>RM'000 | An Binh<br>Commercial<br>Joint Stock<br>Bank<br>RM'000 | Other individually immaterial associates and joint ventures RM'000 | Total<br>RM'000 |
|--|--------------------|--|--|-----------------|
| Interest income  | 3,967,258          | 1,202,550  | 34,278   | 5,204,086       |
| Interest expense   | (1,930,228)        | (792,668)  | (15,459)   | (2,738,355)     |
| Net interest income  | 2,037,030          | 409,882  | 18,819   | 2,465,731       |
| Other operating income   | 601,194            | 249,189  | 129,563  | 979,946         |
| Net operating income   | 2,638,224          | 659,071  | 148,382  | 3,445,677       |
| Overhead expenses  | (1,013,622)        | (300,268)  | (145,704)  | (1,459,594)     |
| Operating profit before impairment losses                              | 1,624,602          | 358,803  | 2,678  | 1,986,083       |
| Allowances for impairment losses on loans, advances and financing, net | (179,785)          | (93,850)   | (4,050)  | (277,685)       |
| Operating profit/(loss)  | 1,444,817          | 264,953  | (1,372)  | 1,708,398       |
| Share of profits in associates   | 17,975             | -  | _  | 17,975          |
| Profit/(loss) before taxation  | 1,462,792          | 264,953  | (1,372)  | 1,726,373       |
| Taxation   | (582,066)          | (36,500)   | (3,024)  | (621,590)       |
| Profit/(loss) for the financial year                                   | 880,726            | 228,453  | (4,396)  | 1,104,783       |
| Group's share of profits/(losses) for the financial year               | 165,400            | 45,690   | (1,943)  | 209,147         |
| Dividends paid by the associates during the financial year             | 49,546             | _  | 777  | 50,323          |

#### Summarised statements of financial position:

| Group                                       | MCB Bank<br>RM'000         | An Binh<br>Commercial<br>Joint Stock<br>Bank<br>RM'000 | Other individually immaterial associates and joint ventures RM'000 | Total<br>RM'000            |
|---|----------------------------|--|--|----------------------------|
| 2021  |                            |  |  |                            |
| Total assets<br>Total liabilities           | 49,212,885<br>(44,701,089) | 19,299,498<br>(17,647,297)                             | 605,703<br>(398,289)   | 69,118,086<br>(62,746,675) |
| Total equity                                | 4,511,796                  | 1,652,201  | 207,414  | 6,371,411                  |
| Proportion of Group's ownership<br>Goodwill | 847,315<br>815,942         | 270,795<br>202,953                                     | 59,618<br>294,812  | 1,177,728<br>1,313,707     |
| Carrying amount of the investment           | 1,663,257                  | 473,748  | 354,430  | 2,491,435                  |
| 2020  |                            |  |  |                            |
| Total assets Total liabilities              | 45,325,797<br>(40,315,135) | 16,095,272<br>(14,490,646)                             | 807,349<br>(588,628)   | 62,228,418<br>(55,394,409) |
| Total equity                                | 5,010,662                  | 1,604,626  | 218,721  | 6,834,009                  |
| Proportion of Group's ownership<br>Goodwill | 941,002<br>865,318         | 320,925<br>195,533                                     | 62,812<br>294,812  | 1,324,739<br>1,355,663     |
| Carrying amount of the investment           | 1,806,320                  | 516,458  | 357,624  | 2,680,402                  |

### 19. INTEREST IN ASSOCIATES AND JOINT VENTURES (CONT'D.)

- (iv) Details of the associates and joint ventures of the Group and of the Bank are disclosed in Note 65(c) and Note 65(d) respectively.
- (v) The details of goodwill included within the Group's carrying amount of interest in associates and joint ventures are as follows:

| Group                | 2021<br>RM'000 |                   |
|----------------------|----------------|-------------------|
| At 1 January         | 1,355,663      | 1,405,972         |
| Exchange differences | (41,956        | <b>)</b> (50,309) |
| At 31 December       | 1,313,707      | 1,355,663         |

### 20. PROPERTY, PLANT AND EQUIPMENT

| Group As at 31 December 2021                   | *Properties<br>RM'000 | Office Furniture, Fittings, Equipment and Renovations RM'000 | Computers<br>and<br>Peripherals<br>RM'000 | Electrical<br>and<br>Security<br>Equipment<br>RM'000 | Motor<br>Vehicles<br>RM'000 | Work-<br>in-Progress<br>RM'000 | Total<br>RM'000 |
|--|-----------------------|--|---|--|-----------------------------|--------------------------------|-----------------|
| Cost   |                       |  |   |  |                             |                                |                 |
| At 1 January 2021                              | 2,200,333             | 1,630,069  | 1,565,806                                 | 314,016  | 62,580                      | 24,189                         | 5,796,993       |
| Additions                                      | 5,834                 | 30,006   | 124,727                                   | 3,002  | 1,365                       | 32,820                         | 197,754         |
| Disposals                                      | -                     | (7,273)  | (21,895)                                  | (37)   | (2,674)                     | (3,009)                        | (34,888)        |
| Write-offs (Note 43)                           | -                     | (29,953)   | (49,264)                                  | (4,783)  | (1,233)                     | -                              | (85,233)        |
| Transferred between categories                 | -                     | 9,253  | 2,013                                     | 441  | -                           | (11,707)                       | -               |
| Transferred from intangible                    |                       |  |   |  |                             |                                |                 |
| assets (Note 22)                               | -                     | 383  | 1,100                                     | -  | -                           | -                              | 1,483           |
| Exchange differences                           | 40,564                | 13,200   | 2,937                                     | (10,148)   | (946)                       | (8,383)                        | 37,224          |
| At 31 December 2021                            | 2,246,731             | 1,645,685  | 1,625,424                                 | 302,491  | 59,092                      | 33,910                         | 5,913,333       |
| Accumulated depreciation and impairment losses |                       |  |   |  |                             |                                |                 |
| At 1 January 2021                              | 766,417               | 1,382,294  | 1,134,012                                 | 258,523  | 48,898                      | -                              | 3,590,144       |
| Depreciation charge for the                    |                       |  |   |  |                             |                                |                 |
| financial year (Note 43)                       | 45,317                | 80,505   | 151,714                                   | 15,819   | 6,631                       | -                              | 299,986         |
| Disposals                                      | -                     | (6,887)  | (21,825)                                  | (37)   | (2,522)                     | -                              | (31,271)        |
| Write-offs (Note 43)                           | -                     | (29,930)   | (49,093)                                  | (4,783)  | (1,158)                     | -                              | (84,964)        |
| Transferred between categories                 | -                     | (176)  | -   | 176  | -                           | -                              | -               |
| Exchange differences                           | 21,828                | (2,277)  | (4,424)                                   | (3,073)  | (2,605)                     | _                              | 9,449           |
| At 31 December 2021                            | 833,562               | 1,423,529  | 1,210,384                                 | 266,625  | 49,244                      | -                              | 3,783,344       |
| Analysed as:                                   |                       |  |   |  |                             |                                |                 |
| Accumulated depreciation                       | 826,058               | 1,423,525  | 1,210,384                                 | 266,625  | 49,244                      | _                              | 3,775,836       |
| Accumulated impairment losses                  | 7,504                 | 4  | -   | _  | ,<br>-                      | -                              | 7,508           |
|  | 833,562               | 1,423,529  | 1,210,384                                 | 266,625  | 49,244                      | -                              | 3,783,344       |
| Net carrying amount                            |                       |  |   |  |                             |                                |                 |
| At 31 December 2021                            | 1,413,169             | 222,156  | 415,040                                   | 35,866   | 9,848                       | 33,910                         | 2,129,989       |

31 December 2021

| Group<br>As at 31 December 2020                | *Properties<br>RM'000 | Office Furniture, Fittings, Equipment and Renovations RM'000 | Computers<br>and<br>Peripherals<br>RM'000 | Electrical<br>and<br>Security<br>Equipment<br>RM'000 | Motor<br>Vehicles<br>RM'000 | Work-<br>in-Progress<br>RM'000 | Total<br>RM'000 |
|--|-----------------------|--|---|--|-----------------------------|--------------------------------|-----------------|
| Cost   |                       |  |   |  |                             |                                |                 |
| At 1 January 2020                              | 2,221,541             | 1,623,071  | 1,516,030                                 | 311,506  | 63,296                      | 28,850                         | 5,764,294       |
| Additions                                      | 9,693                 | 40,466   | 116,496                                   | 6,240  | 5,211                       | 24,695                         | 202,801         |
| Disposals                                      | (1,424)               | (3,876)  | (52,335)                                  | (703)  | (4,872)                     | (4,649)                        | (67,859)        |
| Write-offs (Note 43)                           | _                     | (40,904)   | (6,518)                                   | (3,897)  | (95)                        | _                              | (51,414)        |
| Transferred between categories                 | _                     | 22,460   | (113)                                     | 599  | 61                          | (23,007)                       | _               |
| Transferred from/(to) intangible assets        |                       |  |   |  |                             |                                |                 |
| (Note 22)                                      | -                     | _  | 2,461                                     | 500  | _                           | (2,281)                        | 680             |
| Exchange differences                           | (29,477)              | (11,148)   | (10,215)                                  | (229)  | (1,021)                     | 581                            | (51,509)        |
| At 31 December 2020                            | 2,200,333             | 1,630,069  | 1,565,806                                 | 314,016  | 62,580                      | 24,189                         | 5,796,993       |
| Accumulated depreciation and impairment losses |                       |  |   |  |                             |                                |                 |
| At 1 January 2020                              | 746,474               | 1,343,048  | 1,048,248                                 | 244,717  | 46,009                      | _                              | 3,428,496       |
| Depreciation charge for the financial year     |                       |  |   |  |                             |                                |                 |
| (Note 43)                                      | 40,117                | 92,670   | 153,431                                   | 18,473   | 7,293                       | -                              | 311,984         |
| Disposals                                      | (695)                 | (2,208)  | (51,619)                                  | (612)  | (3,752)                     | -                              | (58,886)        |
| Write-offs (Note 43)                           | -                     | (40,610)   | (6,236)                                   | (3,843)  | (95)                        | -                              | (50,784)        |
| Transferred between categories                 | -                     | 21   | (21)                                      | -  | _                           | -                              | _               |
| Transferred to intangible assets (Note 22)     | _                     | _  | (90)                                      | -  | -                           | -                              | (90)            |
| Exchange differences                           | (19,479)              | (10,627)   | (9,701)                                   | (212)  | (557)                       | -                              | (40,576)        |
| At 31 December 2020                            | 766,417               | 1,382,294  | 1,134,012                                 | 258,523  | 48,898                      | _                              | 3,590,144       |
| Analysed as:                                   |                       |  |   |  |                             |                                |                 |
| Accumulated depreciation                       | 758,913               | 1,382,290  | 1,134,012                                 | 258,523  | 48,898                      | _                              | 3,582,636       |
| Accumulated impairment losses                  | 7,504                 | 4  | -   | -  | -                           | -                              | 7,508           |
|  | 766,417               | 1,382,294  | 1,134,012                                 | 258,523  | 48,898                      | _                              | 3,590,144       |
| Net carrying amount                            |                       |  |   |  |                             |                                |                 |
| At 31 December 2020                            | 1,433,916             | 247,775  | 431,794                                   | 55,493   | 13,682                      | 24,189                         | 2,206,849       |

31 December 2021

|  |                            | Buildings on               | Buildings on Lea                | asehold Land                  | Leasehold                       | Leasehold Land^               |                 |  |
|--|----------------------------|----------------------------|---------------------------------|-------------------------------|---------------------------------|-------------------------------|-----------------|--|
| Group  | Freehold<br>Land<br>RM'000 | Freehold<br>Land<br>RM'000 | Less Than<br>50 Years<br>RM'000 | 50 Years<br>or More<br>RM'000 | Less Than<br>50 Years<br>RM'000 | 50 Years<br>or More<br>RM'000 | Total<br>RM'000 |  |
| As at 31 December 2021                                 |                            |                            |                                 |                               |                                 |                               |                 |  |
| *Properties consist of:                                |                            |                            |                                 |                               |                                 |                               |                 |  |
| Cost   |                            |                            |                                 |                               |                                 |                               |                 |  |
| At 1 January 2021                                      | 109,026                    | 481,574                    | 389,939                         | 637,294                       | 167,757                         | 414,743                       | 2,200,333       |  |
| Additions  | -                          | 249                        | 2,265                           | -                             | 3,320                           | -                             | 5,834           |  |
| Transferred between categories<br>Exchange differences | 1,106                      | 5,496                      | -<br>6,534                      | -<br>15,752                   | 110<br>4,426                    | (110)<br>7,250                | -<br>40,564     |  |
| At 31 December 2021                                    | 110,132                    | 487,319                    | 398,738                         | 653,046                       | 175,613                         | 421,883                       | 2,246,731       |  |
|  |                            |                            |                                 |                               |                                 | ,                             | _,,,,           |  |
| Accumulated depreciation and impairment losses         |                            |                            |                                 |                               |                                 |                               |                 |  |
| At 1 January 2021                                      | 54                         | 256,961                    | 219,208                         | 202,013                       | 9,072                           | 79,109                        | 766,417         |  |
| Depreciation charge for the financial year             | -                          | 10,066                     | 18,642                          | 13,394                        | 389                             | 2,826                         | 45,317          |  |
| Transferred between categories                         | _                          | -                          | -                               | -                             | 50                              | (50)                          | -               |  |
| Exchange differences                                   | 2                          | 6,223                      | 2,159                           | 7,829                         | 218                             | 5,397                         | 21,828          |  |
| At 31 December 2021                                    | 56                         | 273,250                    | 240,009                         | 223,236                       | 9,729                           | 87,282                        | 833,562         |  |
| Analysed as:   |                            |                            |                                 |                               |                                 |                               |                 |  |
| Accumulated depreciation                               | 2                          | 267,271                    | 239,140                         | 222,810                       | 9,729                           | 87,106                        | 826,058         |  |
| Accumulated impairment losses                          | 54                         | 5,979                      | 869                             | 426                           | -                               | 176                           | 7,504           |  |
|  | 56                         | 273,250                    | 240,009                         | 223,236                       | 9,729                           | 87,282                        | 833,562         |  |
| Net carrying amount                                    |                            |                            |                                 |                               |                                 |                               |                 |  |
| At 31 December 2021                                    | 110,076                    | 214,069                    | 158,729                         | 429,810                       | 165,884                         | 334,601                       | 1,413,169       |  |
| As at 31 December 2020                                 |                            |                            |                                 |                               |                                 |                               |                 |  |
| *Properties consist of:                                |                            |                            |                                 |                               |                                 |                               |                 |  |
| Cost   |                            |                            |                                 |                               |                                 |                               |                 |  |
| At 1 January 2020                                      | 109,095                    | 488,398                    | 396,427                         | 641,581                       | 167,797                         | 418,243                       | 2,221,541       |  |
| Additions<br>Disposals                                 | _                          | 5,057                      | 1,955<br>(905)                  | 142                           | 2,539                           | (519)                         | 9,693<br>(1,424 |  |
| Transferred between categories                         | _                          | 213                        | (213)                           | _                             | 2,797                           | (2,797)                       | (1,727          |  |
| Exchange differences                                   | (69)                       | (12,094)                   | (7,325)                         | (4,429)                       | (5,376)                         | (184)                         | (29,477)        |  |
| At 31 December 2020                                    | 109,026                    | 481,574                    | 389,939                         | 637,294                       | 167,757                         | 414,743                       | 2,200,333       |  |
| Accumulated depreciation and                           |                            |                            |                                 |                               |                                 |                               |                 |  |
| impairment losses                                      |                            |                            |                                 |                               |                                 |                               |                 |  |
| At 1 January 2020                                      | 54                         | 257,676                    | 209,961                         | 193,365                       | 8,672                           | 76,746                        | 746,474         |  |
| Depreciation charge for the financial year             | -                          | 10,035                     | 15,669                          | 11,348                        | 373                             | 2,692                         | 40,117          |  |
| Disposals<br>Transferred between categories            | _                          | 107                        | (565)<br>(107)                  | _                             | -<br>27                         | (130)<br>(27)                 | (695)           |  |
| Exchange differences                                   | _                          | (10,857)                   | (5,750)                         | (2,700)                       | -                               | (172)                         | (19,479)        |  |
| At 31 December 2020                                    | 54                         | 256,961                    | 219,208                         | 202,013                       | 9,072                           | 79,109                        | 766,417         |  |
| Analysed as:   |                            |                            |                                 |                               |                                 |                               |                 |  |
| Ariarysed as.<br>Accumulated depreciation              | _                          | 250,982                    | 218,339                         | 201,587                       | 9,072                           | 78,933                        | 758,913         |  |
| Accumulated impairment losses                          | 54                         | 5,979                      | 869                             | 426                           | _                               | 176                           | 7,504           |  |
|  | 54                         | 256,961                    | 219,208                         | 202,013                       | 9,072                           | 79,109                        | 766,417         |  |
|  |                            |                            |                                 |                               |                                 |                               |                 |  |
| Net carrying amount                                    |                            |                            |                                 |                               |                                 |                               |                 |  |

31 December 2021

| Bank                                       | *Properties<br>RM'000 | Office<br>Furniture,<br>Fittings,<br>Equipment and<br>Renovations<br>RM'000 | Computers<br>and<br>Peripherals<br>RM'000 | Electrical<br>and<br>Security<br>Equipment<br>RM'000 | Motor<br>Vehicles<br>RM'000 | Work-<br>in-Progress<br>RM'000 | Total<br>RM'000 |
|--|-----------------------|---|---|--|-----------------------------|--------------------------------|-----------------|
| As at 31 December 2021                     |                       |   |   |  |                             |                                |                 |
| Cost                                       |                       |   |   |  |                             |                                |                 |
| At 1 January 2021                          | 1,276,009             | 929,409   | 383,539                                   | 210,941  | 12,510                      | 4,936                          | 2,817,344       |
| Additions                                  | -                     | 8,327   | 1,476                                     | 1,975  | -                           | 12,440                         | 24,218          |
| Disposals                                  | -                     | -   | (20,966)                                  | -  | (82)                        | -                              | (21,048         |
| Write-offs (Note 43)                       | -                     | (22,041)  | (37,862)                                  | (4,783)  | (776)                       | -                              | (65,462         |
| Transferred between categories             | -                     | 5,881   | -   | 441  | -                           | (6,322)                        | -               |
| Transferred from intangible assets         |                       |   |   |  |                             |                                |                 |
| (Note 22)                                  | -                     | -   | 611                                       | -  | -                           | -                              | 611             |
| Exchange differences                       | 7,320                 | 916   | 991                                       | 205  | 89                          | 24                             | 9,545           |
| At 31 December 2021                        | 1,283,329             | 922,492   | 327,789                                   | 208,779  | 11,741                      | 11,078                         | 2,765,208       |
| Accumulated depreciation                   |                       |   |   |  |                             |                                |                 |
| At 1 January 2021                          | 553,453               | 827,762   | 306,181                                   | 177,730  | 10,451                      | _                              | 1,875,577       |
| Depreciation charge for the financial year | ·                     | ·   |   | ·  | ·                           |                                |                 |
| (Note 43)                                  | 22,609                | 36,017  | 20,090                                    | 10,126   | 703                         | _                              | 89,545          |
| Disposals                                  | -                     | -   | (20,966)                                  | -  | (82)                        | -                              | (21,048         |
| Write-offs (Note 43)                       | _                     | (22,046)  | (37,702)                                  | (4,783)  | (776)                       | _                              | (65,307         |
| Transferred between categories             | -                     | (176)   | -   | 176  | -                           | -                              | -               |
| Exchange differences                       | 2,462                 | 834   | 766                                       | 187  | 73                          | -                              | 4,322           |
| At 31 December 2021                        | 578,524               | 842,391   | 268,369                                   | 183,436  | 10,369                      | -                              | 1,883,089       |
| Net carrying amount                        |                       |   |   |  |                             |                                |                 |
| At 31 December 2021                        | 704,805               | 80,101  | 59,420                                    | 25,343   | 1,372                       | 11,078                         | 882,119         |
| As at 31 December 2020                     |                       |   |   |  |                             |                                |                 |
| Cost                                       |                       |   |   |  |                             |                                |                 |
| At 1 January 2020                          | 1,277,346             | 936,478   | 421,671                                   | 211,579  | 12,486                      | 15,698                         | 2,875,258       |
| Additions                                  | 142                   | 14,915  | 2,862                                     | 3,124  | 1,002                       | 7,319                          | 29,364          |
| Disposals                                  | (1,424)               |   | (36,352)                                  | , _  | (847)                       | _                              | (38,626         |
| Write-offs (Note 43)                       | _                     | (40,142)  | (4,588)                                   | (3,897)  | (95)                        | _                              | (48,722         |
| Transferred between categories             | _                     | 18,081  | _   | _  |                             | (18,081)                       | ` -             |
| Transferred to a subsidiary                | _                     | (109)   | (37)                                      | _  | _                           | _                              | (146            |
| Exchange differences                       | (55)                  |   | (17)                                      | 135  | (36)                        | _                              | 216             |
| At 31 December 2020                        | 1,276,009             | 929,409   | 383,539                                   | 210,941  | 12,510                      | 4,936                          | 2,817,344       |
| Accumulated depreciation                   |                       |   |   |  |                             |                                |                 |
| At 1 January 2020                          | 531,817               | 824,755   | 324,550                                   | 169,071  | 10,779                      | _                              | 1,860,972       |
| Depreciation charge for the financial year | 2,027                 | ,. 55   | ,   | ,  | ,,,,                        |                                | , 3, 2 . 2      |
| (Note 43)                                  | 22,527                | 43,016  | 22,524                                    | 12,376   | 654                         | _                              | 101,097         |
| Disposals                                  | (695)                 |   | (36,302)                                  | _  | (847)                       | _                              | (37,847         |
| Write-offs (Note 43)                       | _                     | (40,119)  | (4,588)                                   | (3,843)  | (95)                        | _                              | (48,645         |
| Transferred to a subsidiary                | _                     | (51)  | (20)                                      | _  |                             | _                              | (71             |
| Exchange differences                       | (196)                 |   | 17  | 126  | (40)                        | -                              | 71              |
| At 31 December 2020                        | 553,453               | 827,762   | 306,181                                   | 177,730  | 10,451                      | _                              | 1,875,577       |
| Net carrying amount                        |                       |   |   |  |                             |                                |                 |
| , .  | 722,556               |   | 77,358                                    | 33,211   |                             |                                |                 |

31 December 2021

|   |                                | Buildings on                        | Buildings on Le                            | asehold Land                        | Leasehold                       | Land^                                   |  |
|---|--------------------------------|-------------------------------------|--|-------------------------------------|---------------------------------|---|--|
| Bank  | Freehold<br>Land<br>RM'000     | Freehold<br>Land<br>RM'000          | Less Than<br>50 Years<br>RM'000            | 50 Years<br>or More<br>RM'000       | Less Than<br>50 Years<br>RM'000 | 50 Years<br>or More<br>RM'000           | Total<br>RM'000                          |
| As at 31 December 2021  |                                |                                     |  |                                     |                                 |   |  |
| *Properties consist of:   |                                |                                     |  |                                     |                                 |   |  |
| Cost At 1 January 2021 Transferred between categories Exchange differences  | 104,205<br>-<br>141            | 402,546<br>-<br>(39)                | 316,528<br>-<br>476                        | 343,296<br>-<br>6,353               | 19,336<br>110<br>(12)           | 90,098<br>(110)<br>401                  | 1,276,009<br>-<br>7,320                  |
| At 31 December 2021   | 104,346                        | 402,507                             | 317,004                                    | 349,649                             | 19,434                          | 90,389                                  | 1,283,329                                |
| Accumulated depreciation At 1 January 2021 Depreciation charge for the financial year Transferred between categories Exchange differences           | -<br>-<br>-<br>-               | 228,910<br>8,092<br>-<br>(274)      | 165,956<br>5,481<br>-<br>516               | 127,918<br>7,726<br>-<br>2,084      | 7,684<br>373<br>50<br>(12)      | 22,985<br>937<br>(50)<br>148            | 553,453<br>22,609<br>-<br>2,462          |
| At 31 December 2021   | -                              | 236,728                             | 171,953                                    | 137,728                             | 8,095                           | 24,020                                  | 578,524                                  |
| Net carrying amount At 31 December 2021   | 104,346                        | 165,779                             | 145,051                                    | 211,921                             | 11,339                          | 66,369                                  | 704,805                                  |
| As at 31 December 2020  |                                |                                     |  |                                     |                                 |   |  |
| *Properties consist of:   |                                |                                     |  |                                     |                                 |   |  |
| Cost At 1 January 2020 Additions Disposals Transferred between categories Exchange differences  | 104,216<br>-<br>-<br>-<br>(11) | 402,345<br>-<br>-<br>213<br>(12)    | 317,695<br>-<br>(905)<br>(213)<br>(49)     | 343,112<br>142<br>-<br>-<br>42      | 16,539<br>-<br>-<br>2,797<br>-  | 93,439<br>-<br>(519)<br>(2,797)<br>(25) | 1,277,346<br>142<br>(1,424)<br>-<br>(55) |
| At 31 December 2020   | 104,205                        | 402,546                             | 316,528                                    | 343,296                             | 19,336                          | 90,098                                  | 1,276,009                                |
| Accumulated depreciation At 1 January 2020 Depreciation charge for the financial year Disposals Transferred between categories Exchange differences | -<br>-<br>-<br>-               | 220,700<br>8,107<br>-<br>107<br>(4) | 161,194<br>5,486<br>(565)<br>(107)<br>(52) | 120,420<br>7,627<br>-<br>-<br>(129) | 7,284<br>373<br>-<br>27<br>-    | 22,219<br>934<br>(130)<br>(27)<br>(11)  | 531,817<br>22,527<br>(695)<br>-<br>(196) |
| At 31 December 2020   | -                              | 228,910                             | 165,956                                    | 127,918                             | 7,684                           | 22,985                                  | 553,453                                  |
| Net carrying amount At 31 December 2020   | 104,205                        | 173,636                             | 150,572                                    | 215,378                             | 11,652                          | 67,113                                  | 722,556                                  |

<sup>^</sup> The leasehold land identified as ROU assets for the Group and the Bank as disclosed in Note 21.

### **FINANCIAL STATEMENTS**

31 December 2021

### 21. RIGHT-OF-USE ASSETS

| Group  | Premises<br>RM'000 | Office<br>Equipments<br>RM'000 | Computers<br>and Data<br>Centres<br>RM'000 | Motor<br>Vehicles<br>RM'000 | Total<br>RM'000 |
|--|--------------------|--------------------------------|--|-----------------------------|-----------------|
| As at 31 December 2021                               |                    |                                |  |                             |                 |
| Cost   |                    |                                |  |                             |                 |
| At 1 January 2021                                    | 1,388,183          | 1,265                          | 559,944                                    | 21,046                      | 1,970,438       |
| Additions  | 344,679            | 77                             | 1,259                                      | 798                         | 346,813         |
| Termination  | (86,336)           | (248)                          | (38,967)                                   | (1,416)                     | (126,967)       |
| Modification   | 17,244             | -                              | -  | 3,742                       | 20,986          |
| Exchange differences                                 | 15,794             | 35                             | 1,314                                      | 538                         | 17,681          |
| At 31 December 2021                                  | 1,679,564          | 1,129                          | 523,550                                    | 24,708                      | 2,228,951       |
| Accumulated depreciation                             |                    |                                |  |                             |                 |
| At 1 January 2021                                    | 424,905            | 694                            | 294,227                                    | 5,158                       | 724,984         |
| Depreciation charge for the financial year (Note 43) | 267,147            | 290                            | 176,906                                    | 4,221                       | 448,564         |
| Termination  | (84,676)           | (228)                          | (37,091)                                   | (801)                       | (122,796)       |
| Modification   | 798                | -                              | -  | 3,117                       | 3,915           |
| Exchange differences                                 | 2,946              | 21                             | 537  | 216                         | 3,720           |
| At 31 December 2021                                  | 611,120            | 777                            | 434,579                                    | 11,911                      | 1,058,387       |
| Not carrying amount                                  |                    |                                |  |                             |                 |
| <b>Net carrying amount</b> At 31 December 2021       | 1,068,444          | 352                            | 88,971                                     | 12,797                      | 1,170,564       |
| As at 31 December 2020                               |                    |                                |  |                             |                 |
| Cost   |                    |                                |  |                             |                 |
| At 1 January 2020                                    | 1,422,995          | 1,155                          | 507,186                                    | 3,045                       | 1,934,381       |
| Additions  | 262,671            | 216                            | 56,015                                     | 18,704                      | 337,606         |
| Termination  | (45,768)           | (81)                           | (2,368)                                    | _                           | (48,217)        |
| Modification   | (241,982)          | (21)                           | _  | (527)                       | (242,530)       |
| Exchange differences                                 | (9,733)            | (4)                            | (889)                                      | (176)                       | (10,802)        |
| At 31 December 2020                                  | 1,388,183          | 1,265                          | 559,944                                    | 21,046                      | 1,970,438       |
| Accumulated depreciation                             |                    |                                |  |                             |                 |
| At 1 January 2020                                    | 256,117            | 430                            | 128,524                                    | 1,102                       | 386,173         |
| Depreciation charge for the financial year (Note 43) | 268,751            | 367                            | 177,083                                    | 4,535                       | 450,736         |
| Termination  | (37,812)           | (81)                           | (4,803)                                    | -                           | (42,696)        |
| Modification   | (49,474)           | (18)                           | -  | (303)                       | (49,795)        |
| Exchange differences                                 | (12,677)           | (4)                            | (6,577)                                    | (176)                       | (19,434)        |
| At 31 December 2020                                  | 424,905            | 694                            | 294,227                                    | 5,158                       | 724,984         |
| Net carrying amount                                  |                    |                                |  |                             |                 |
| At 31 December 2020                                  | 963,278            | 571                            | 265,717                                    | 15,888                      | 1,245,454       |

31 December 2021

#### 21. RIGHT-OF-USE ASSETS (CONT'D.)

| Bank   | Premises<br>RM'000 | Office<br>Equipments<br>RM'000 | Computers<br>and Data<br>Centres<br>RM'000 | Motor<br>Vehicles<br>RM'000 | Total<br>RM'000 |
|--|--------------------|--------------------------------|--|-----------------------------|-----------------|
| As at 31 December 2021                               |                    |                                |  |                             |                 |
| Cost   |                    |                                |  |                             |                 |
| At 1 January 2021                                    | 616,233            | 557                            | 217  | 222                         | 617,229         |
| Additions  | 224,359            | 30                             | 165  | 155                         | 224,709         |
| Termination  | (48,298)           | (64)                           | -  | (236)                       | (48,598)        |
| Modification   | 7,596              | -                              | -  | -                           | 7,596           |
| Exchange differences                                 | 5,928              | 19                             | 13   | 12                          | 5,972           |
| At 31 December 2021                                  | 805,818            | 542                            | 395  | 153                         | 806,908         |
| Accumulated depreciation                             |                    |                                |  |                             |                 |
| At 1 January 2021                                    | 192,502            | 387                            | 11   | 190                         | 193,090         |
| Depreciation charge for the financial year (Note 43) | 110,234            | 145                            | 130  | 80                          | 110,589         |
| Termination  | (47,529)           | (48)                           | _  | (236)                       | (47,813)        |
| Modification   | 468                | _                              | _  | -                           | 468             |
| Exchange differences                                 | 429                | 14                             | 1  | 4                           | 448             |
| At 31 December 2021                                  | 256,104            | 498                            | 142  | 38                          | 256,782         |
| Net carrying amount                                  |                    |                                |  |                             |                 |
| At 31 December 2021                                  | 549,714            | 44                             | 253  | 115                         | 550,126         |
| As at 31 December 2020                               |                    |                                |  |                             |                 |
| Cost   |                    |                                |  |                             |                 |
| At 1 January 2020                                    | 543,554            | 549                            | 212  | 214                         | 544,529         |
| Additions  | 93,088             | 15                             | 216  | -                           | 93,319          |
| Termination  | (27,248)           | (10)                           | (221)                                      | -                           | (27,479)        |
| Modification   | 6,657              | -                              | -  | -                           | 6,657           |
| Exchange differences                                 | 182                | 3                              | 10   | 8                           | 203             |
| At 31 December 2020                                  | 616,233            | 557                            | 217  | 222                         | 617,229         |
| Accumulated depreciation                             |                    |                                |  |                             |                 |
| At 1 January 2020                                    | 105,841            | 235                            | 112  | 87                          | 106,275         |
| Depreciation charge for the financial year (Note 43) | 112,823            | 162                            | 114  | 98                          | 113,197         |
| Termination  | (26,063)           | (10)                           | (221)                                      | _                           | (26,294)        |
| Modification   | 137                | _                              | _  | -                           | 137             |
| Exchange differences                                 | (236)              | -                              | 6  | 5                           | (225)           |
| At 31 December 2020                                  | 192,502            | 387                            | 11   | 190                         | 193,090         |
| Net carrying amount                                  |                    |                                |  |                             |                 |
| At 31 December 2020                                  | 423,731            | 170                            | 206  | 32                          | 424,139         |

Total net carrying amount of the ROU assets including leasehold land for the Group and the Bank as disclosed in Note 20 as at 31 December 2021 are RM1,671,049,000 (2020: RM1,739,773,000) and RM627,834,000 (2020: RM502,904,000) respectively.

### **FINANCIAL STATEMENTS**

31 December 2021

### **22. INTANGIBLE ASSETS**

|  |                    | Core                  |        |                        | Investment          |                     |                       |                       |
|--|--------------------|-----------------------|--------|------------------------|---------------------|---------------------|-----------------------|-----------------------|
|  | C d:11             | Deposit               | Agency |                        | Management          |                     | Software-in-          | T.4.1                 |
| Group  | Goodwill<br>RM'000 | Intangibles<br>RM'000 | RM'000 | Relationship<br>RM'000 | Agreement<br>RM'000 | RM'000              | Development<br>RM'000 | Total<br>RM'000       |
| As at 31 December 2021   |                    |                       |        |                        |                     |                     |                       |                       |
| Cost   |                    |                       |        |                        |                     |                     |                       |                       |
| At 1 January 2021  | 7,180,771          | 304,780               | 82,742 | 162,249                | 11,141              | 2,753,044           |                       | 10,744,605            |
| Additions  | -                  | -                     | -      | -                      | -                   | 78,938              | 173,813               | 252,751               |
| Disposals  | -                  | -                     | -      | -                      | -                   | (473)               |                       | (473                  |
| Write-offs (Note 43) Transferred between categories                          |                    | _                     | _      | _                      | _                   | (1,740)<br>112,959  | (17,320)<br>(112,959) |                       |
| Transferred between categories  Transferred to property, plant and equipment | _                  | _                     | _      | _                      | _                   | 112,939             | (112,939)             | _                     |
| (Note 20)  | -                  | -                     | -      | -                      | -                   | (541)               | (942)                 | (1,483                |
| Exchange differences   | 138,954            | 6,769                 |        | 1,219                  |                     | 13,414              | 1,598                 | 161,954               |
| At 31 December 2021  | 7,319,725          | 311,549               | 82,742 | 163,468                | 11,141              | 2,955,601           | 294,068               | 11,138,294            |
| Accumulated amortisation   |                    |                       |        |                        |                     |                     |                       |                       |
| At 1 January 2021  | -                  | 304,780               | 81,985 | 162,249                | -                   | 1,902,591           | -                     | 2,451,605             |
| Amortisation charge for the financial year                                   |                    |                       |        |                        |                     | 201.040             |                       |                       |
| (Note 43)<br>Disposal  | -                  | -                     | 756    | -                      | -                   | 281,968             | _                     | 282,724               |
| Write-offs (Note 43)   | _                  | _                     | _      | _                      | _                   | (341)<br>(1,740)    |                       | (341)<br>(1,740)      |
| Exchange differences   | _                  | 6,769                 | 1      | 1,219                  | _                   | 8,652               | _                     | 16,641                |
| At 31 December 2021  | -                  | 311,549               | 82,742 | 163,468                | _                   | 2,191,130           | _                     | 2,748,889             |
| Accumulated impairment losses  |                    |                       |        |                        |                     |                     |                       |                       |
| At 1 January 2021  | 1,644,496          | _                     | _      | _                      | _                   | _                   | _                     | 1,644,496             |
| Impairment loss (Note 47(b))   | 53,529             | _                     | _      | _                      | _                   | _                   | _                     | 53,529                |
| Exchange differences   | 7,919              | -                     | -      | -                      | -                   | -                   | -                     | 7,919                 |
| At 31 December 2021  | 1,705,944          | -                     | -      | -                      | -                   | -                   | -                     | 1,705,944             |
| Not consider an out  |                    |                       |        |                        |                     |                     |                       |                       |
| Net carrying amount At 31 December 2021                                      | 5,613,781          | _                     | _      | _                      | 11,141              | 764,471             | 294,068               | 6,683,461             |
|  | , ,                |                       |        |                        |                     | ,                   |                       | , ,                   |
| As at 31 December 2020   |                    |                       |        |                        |                     |                     |                       |                       |
| Cost   | 7 220 706          | 21.170.1              | 00.740 | 162 200                |                     | 0.456.574           | 201 450               | 10 (20 (22            |
| At 1 January 2020<br>Additions   | 7,330,706          | 314,704               | 82,742 | 162,308                | 11,141              | 2,456,571<br>77,634 | 281,450<br>199,188    | 10,639,622<br>276,822 |
| Disposals  | _                  | _                     | _      | _                      | _                   | (981)               |                       | (981                  |
| Write-offs (Note 43)   | _                  | _                     | _      | _                      | _                   | (58)                |                       | (495)                 |
| Transferred between categories   | _                  | _                     | -      | _                      | _                   | 225,531             | (225,531)             | _                     |
| Transferred from/(to) property, plant and equipment                          |                    |                       |        |                        |                     |                     |                       |                       |
| (Note 20)  | (1.40.035)         | (0.034)               | -      | - (50)                 | -                   | 1,871               | (2,551)               | (680)                 |
| Exchange differences   | (149,935)          | (9,924)               | -      | (59)                   |                     | (7,524)             |                       | (169,683)             |
| At 31 December 2020  | 7,180,771          | 304,780               | 82,742 | 162,249                | 11,141              | 2,753,044           | 249,878               | 10,744,605            |
| Accumulated amortisation   |                    |                       |        |                        |                     |                     |                       |                       |
| At 1 January 2020  | _                  | 314,704               | 78,858 | 162,101                | -                   | 1,626,260           | -                     | 2,181,923             |
| Amortisation charge for the financial year                                   |                    |                       | 2 126  | 41.5                   |                     | 202 240             |                       | 207 000               |
| (Note 43)<br>Disposal  | _                  | _                     | 3,136  | 415                    | _                   | 283,348<br>(726)    | _                     | 286,899<br>(726       |
| Write-offs (Note 43)   | _                  | _                     | _      | _                      | _                   | (58)                |                       | (58)                  |
| Transferred from property, plant and equipment                               |                    |                       |        |                        |                     | (30)                |                       | (30)                  |
| (Note 20)  | _                  | -                     | -      | -                      | -                   | 90                  | -                     | 90                    |
| Exchange differences   | -                  | (9,924)               | (9)    | (267)                  |                     | (6,323)             | _                     | (16,523)              |
| At 31 December 2020  | -                  | 304,780               | 81,985 | 162,249                | _                   | 1,902,591           | _                     | 2,451,605             |
| Accumulated impairment losses  |                    |                       |        |                        |                     |                     |                       |                       |
| At 1 January 2020  | 1,621,236          | _                     | _      | -                      | _                   | -                   | _                     | 1,621,236             |
| Impairment loss (Note 47(b))   | 23,271             | -                     | -      | -                      | -                   | -                   | -                     | 23,271                |
| Exchange differences   | (11)               | -                     | _      | _                      | _                   | -                   | _                     | (11)                  |
| At 31 December 2020  | 1,644,496          | -                     | -      | -                      | -                   | -                   | -                     | 1,644,496             |
| Net carrying amount  |                    |                       |        |                        |                     |                     |                       |                       |
| At 31 December 2020  | 5,536,275          | -                     | 757    | -                      | 11,141              | 850,453             | 249,878               | 6,648,504             |
|  |                    |                       |        |                        |                     |                     |                       |                       |

31 December 2021

### 22. INTANGIBLE ASSETS (CONT'D.)

| Bank   | Goodwill<br>RM'000 | Computer<br>Software<br>RM'000 | Software-in-<br>Development<br>RM'000 | Total<br>RM'000 |
|--|--------------------|--------------------------------|---------------------------------------|-----------------|
| As at 31 December 2021                                 |                    |                                |                                       |                 |
| Cost   |                    |                                |                                       |                 |
| At 1 January 2021                                      | 81,015             | 975,268                        | 102,541                               | 1,158,824       |
| Additions  | -                  | 11,069                         | 73,817                                | 84,886          |
| Disposals  | -                  | (42)                           | -                                     | (42)            |
| Write-offs (Note 43)                                   | -                  | (472)                          | (1,456)                               | (1,928          |
| Transferred between categories                         | -                  | 55,773                         | (55,773)                              | -               |
| Transferred to property, plant and equipment (Note 20) | -                  | (541)                          | (70)                                  | (611            |
| Exchange differences                                   | -                  | 1,811                          | 105                                   | 1,916           |
| At 31 December 2021                                    | 81,015             | 1,042,866                      | 119,164                               | 1,243,045       |
| Accumulated amortisation                               |                    |                                |                                       |                 |
| At 1 January 2021                                      | -                  | 771,164                        | -                                     | 771,164         |
| Amortisation charge for the financial year (Note 43)   | -                  | 64,499                         | -                                     | 64,499          |
| Disposals  | -                  | (42)                           | -                                     | (42             |
| Write-offs (Note 43)                                   | -                  | (472)                          | -                                     | (472            |
| Exchange differences                                   | -                  | 1,215                          |                                       | 1,215           |
| At 31 December 2021                                    | -                  | 836,364                        | _                                     | 836,364         |
| Net carrying amount                                    |                    |                                |                                       |                 |
| At 31 December 2021                                    | 81,015             | 206,502                        | 119,164                               | 406,681         |
| As at 31 December 2020                                 |                    |                                |                                       |                 |
| Cost   |                    |                                |                                       |                 |
| At 1 January 2020                                      | 81,015             | 928,751                        | 67,074                                | 1,076,840       |
| Additions  | -                  | 13,613                         | 78,689                                | 92,302          |
| Write-offs (Note 43)                                   | -                  | (58)                           | (437)                                 | (495            |
| Transferred to a subsidiary                            | -                  | (9,904)                        | -                                     | (9,904          |
| Transferred between categories                         | -                  | 42,775                         | (42,775)                              | -               |
| Exchange differences                                   | -                  | 91                             | (10)                                  | 81              |
| At 31 December 2020                                    | 81,015             | 975,268                        | 102,541                               | 1,158,824       |
| Accumulated amortisation                               |                    |                                |                                       |                 |
| At 1 January 2020                                      | _                  | 715,705                        | _                                     | 715,705         |
| Amortisation charge for the financial year (Note 43)   | _                  | 56,520                         | _                                     | 56,520          |
| Write-offs (Note 43)                                   | _                  | (58)                           | _                                     | (58)            |
| Transferred to a subsidiary                            | _                  | (803)                          | -                                     | (803)           |
| Exchange differences                                   | -                  | (200)                          | _                                     | (200            |
|  |                    |                                |                                       | 771 164         |
| At 31 December 2020                                    | -                  | 771,164                        |                                       | 771,164         |
| At 31 December 2020  Net carrying amount               | -                  | 771,164                        | -                                     | //1,164         |

#### **FINANCIAL STATEMENTS**

31 December 2021

#### 22. INTANGIBLE ASSETS (CONT'D.)

#### (i) Goodwill

Goodwill has been allocated to the Group's Cash-Generating Units ("CGUs") identified according to the following business segments:

| Group   | Note | 2021<br>RM'000               | 2020<br>RM'000               |
|---|------|------------------------------|------------------------------|
| American Express ("AMEX") card services business in Malaysia  | (a)  | 81,015                       | 81,015                       |
| Acquisition of PT Bank Maybank Indonesia Tbk ("Maybank Indonesia")<br>Less: Accumulated impairment losses | (b)  | 5,807,085<br>(1,619,518)     | 5,807,085<br>(1,619,518)     |
|   |      | 4,187,567                    | 4,187,567                    |
| Acquisition of Maybank IBG Holdings Limited ("MIBGH") Less: Accumulated impairment losses                 | (c)  | 2,001,914<br>(14,161)        | 2,001,914<br>(4,693)         |
|   |      | 1,987,753                    | 1,997,221                    |
| Acquisition of PT Maybank Asset Management Less: Accumulated impairment losses                            |      | 20,162<br>(20,162)           | 20,162                       |
|   |      | -                            | 20,162                       |
| Acquisition of PT Asuransi Etiqa Internasional Indonesia<br>Less: Accumulated impairment losses           |      | 60,974<br>(43,899)           | 60,974<br>(20,000)           |
| Acquisition of Amanah Mutual Berhad<br>Exchange differences   |      | 17,075<br>2,168<br>(661,797) | 40,974<br>2,168<br>(792,832) |
|   |      | 5,613,781                    | 5,536,275                    |

| Bank   | Note | 2021<br>RM'000 | 2020<br>RM'000 |
|--|------|----------------|----------------|
| American Express ("AMEX") card services business in Malaysia | (a)  | 81,015         | 81,015         |

Goodwill is allocated to the Group's CGUs expected to benefit from the synergies of the acquisitions. The recoverable amount of the CGUs is assessed based on value-in-use and compared to the carrying amount of the CGUs to determine whether any impairment exists. Impairment loss is recognised in the income statement when the carrying amount of the CGUs exceeds its recoverable amount. During the financial year ended 31 December 2021, additional impairment losses of RM53.5 million (2020: RM23.3 million) were recognised for the CGUs as disclosed in Note 47(b).

(a) The value-in-use calculations apply discounted cash flow projections prepared and approved by management, covering a 10-year period.

The other key assumptions for the computation of value-in-use are as follows:

- (i) The Bank expects the AMEX card services business to be a going concern;
- (ii) The growth in business volume is expected to be consistent with the industry growth rate of 8.0% to 12.0% per annum; and
- (iii) The discount rate applied is the internal weighted average cost of capital of the Bank at the time of assessment, which is estimated to be 7.04% per annum (2020: 7.04% per annum).
- (b) The value-in-use discounted cash flow model uses free cash flow to equity ("FCFE") projections prepared and approved by management covering a 5-year period.

The other key assumptions for the computation of value-in-use are as follows:

- (i) The Bank expects Maybank Indonesia's banking business operations to be a going concern;
- (ii) The discount rate applied is based on current specific country risks which is estimated to be approximately 11.3% per annum (2020: 11.7% per annum); and
- (iii) Terminal value whereby cash flow growth rate of 5.7% (2020: 5.4%).

For sensitivity analysis purposes, a 10 basis points change in the discount rate would increase or decrease the recoverable amount by RM263.0 million and RM272.7 million respectively, while a 10 basis points change in the terminal growth rate on the annual cash flows of Maybank Indonesia would increase or decrease the recoverable amount by RM225.3 million and RM217.4 million respectively.

31 December 2021

## 22. INTANGIBLE ASSETS (CONT'D.)

#### (i) Goodwill (cont'd.)

(c) Maybank Investment Banking Group ("MIBG") is segregated into two business pillars, namely, Investment Banking and Advisory ("IB&A") and Brokerage, Equity & Commodity Derivatives ("ECDG") and other businesses. MIBG comprises mainly Maybank Investment Bank Berhad ("MIBMY") and Maybank IBG Holding Limited ("MIBGH") whilst MIBG forms the Investment Banking sub-segment within Global Banking.

The value-in-use discounted cash flow model uses free cash flow to the firm ("FCFF") projections prepared and approved by management covering a 5-year period of MIBMY and MIBGH collectively.

The other key assumptions for the computation of value-in-use are as follows:

- (i) The Bank expects MIBG's business operations to be a going concern;
- (ii) The discount rate applied is the internal weighted average cost of capital of MIBG at the time of assessment, which is estimated to be 9.0% per annum (2020: 7.2% per annum); and
- (iii) Terminal value whereby cash flow growth rate is 4.8% (2020: 4.7%), which is consistent with the average GDP rate of Malaysia, Singapore and Thailand, which are the major MIBG's operating markets.

For sensitivity analysis purposes, if the annual cash flows growth rate of MIBG is at a constant negative growth rate of 1.2% or the discount rate increased to approximately 16.3%, the recoverable amount would be reduced to its carrying amount of the CGU.

#### (ii) Core Deposit Intangibles ("CDI")

Core deposit intangibles arise from the acquisition of Maybank Indonesia's banking business operations. The CDI is deemed to have a finite useful life of 8 years and has been fully amortised based on a reducing balance method.

#### (iii) Agency force

The agency force arises from the acquisition of MIBGH's investment banking business operations. The agency force is deemed to have a finite useful life of 11 years and has been fully amortised based on a reducing balance method.

## (iv) Customer relationship

The customer relationship arises from the acquisition of MIBGH's investment banking business operations. The customer relationship is deemed to have a finite useful life of 3 – 9 years and has been fully amortised based on a reducing balance method.

#### (v) Investment management agreements

The Group has recognised the investment management agreements acquired through the acquisition of Amanah Mutual Berhad and Singapore Unit Trusts Limited as intangible assets as they are expected to provide consistent revenue flow and future economic benefits to the Group. The investment management agreements are initially recognised at cost and subsequently carried at cost less any accumulated impairment losses. The useful life of the investment management agreements are estimated to be indefinite as it is believed that there is no foreseeable limit to the period over which the investment management agreements are expected to generate net cash inflows for the Group.

## 23. DEPOSITS FROM CUSTOMERS

|   | Gro            | oup            | Bank           |                |  |
|---|----------------|----------------|----------------|----------------|--|
|   | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |  |
| Fixed deposits and negotiable instruments of deposits |                |                |                |                |  |
| – One year or less                                    | 233,544,960    | 236,489,723    | 127,977,754    | 119,594,928    |  |
| – More than one year                                  | 12,752,220     | 16,387,002     | 420,033        | 1,224,903      |  |
|   | 246,297,180    | 252,876,725    | 128,397,787    | 120,819,831    |  |
| Money market deposits                                 | 75,523,563     | 73,678,562     | 14,045,234     | 12,355,003     |  |
| Savings deposits                                      | 105,162,188    | 92,157,487     | 38,181,815     | 33,763,701     |  |
| Demand deposits                                       | 161,984,702    | 137,636,598    | 95,934,030     | 83,086,800     |  |
|   | 588,967,633    | 556,349,372    | 276,558,866    | 250,025,335    |  |

# **FINANCIAL STATEMENTS**

31 December 2021

## 23. DEPOSITS FROM CUSTOMERS (CONT'D.)

The deposits are sourced from the following types of customers:

|                                 | Gro            | oup            | Bank           |                |  |
|---------------------------------|----------------|----------------|----------------|----------------|--|
|                                 | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |  |
| Business enterprises            | 253,898,708    | 232,438,733    | 156,633,879    | 134,459,714    |  |
| Individuals                     | 231,757,428    | 231,305,676    | 89,838,354     | 84,669,685     |  |
| Government and statutory bodies | 50,930,448     | 46,151,797     | 12,509,753     | 12,831,965     |  |
| Others                          | 52,381,049     | 46,453,166     | 17,576,880     | 18,063,971     |  |
|                                 | 588,967,633    | 556,349,372    | 276,558,866    | 250,025,335    |  |

The maturity profile of fixed deposits and negotiable instruments of deposits are as follows:

|                           | Gro            | oup            | Bank           |                |  |
|---------------------------|----------------|----------------|----------------|----------------|--|
|                           | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |  |
| Within six months         | 186,915,920    | 186,092,752    | 107,535,754    | 98,146,714     |  |
| Six months to one year    | 46,629,040     | 50,396,971     | 20,442,000     | 21,448,214     |  |
| One year to three years   | 12,557,566     | 15,839,042     | 355,248        | 1,163,363      |  |
| Three years to five years | 194,654        | 547,960        | 64,785         | 61,540         |  |
|                           | 246,297,180    | 252,876,725    | 128,397,787    | 120,819,831    |  |

# 24. DEPOSITS AND PLACEMENTS FROM FINANCIAL INSTITUTIONS

|                              | Gro            | oup            | Bank           |                |
|------------------------------|----------------|----------------|----------------|----------------|
|                              | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Licensed banks               | 33,040,036     | 32,147,684     | 39,648,349     | 30,935,440     |
| Licensed finance companies   | 58,061         | 603,389        | 58,061         | 603,389        |
| Licensed investment banks    | 1,065,182      | 986,576        | 1,065,182      | 986,576        |
| Other financial institutions | 2,419,794      | 4,141,217      | 795,918        | 2,194,710      |
|                              | 36,583,073     | 37,878,866     | 41,567,510     | 34,720,115     |

The maturity profile of deposits and placements from financial institutions are as follows:

|                    | Gro            | oup            | Bank           |                |
|--------------------|----------------|----------------|----------------|----------------|
|                    | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| One year or less   | 31,166,943     | 33,194,515     | 38,095,733     | 33,968,995     |
| More than one year | 5,416,130      | 4,684,351      | 3,471,777      | 751,120        |
|                    | 36,583,073     | 37,878,866     | 41,567,510     | 34,720,115     |

31 December 2021

## 25. FINANCIAL LIABILITIES AT FAIR VALUE THROUGH PROFIT OR LOSS ("FVTPL")

|                      | Gre            | oup            | Bank           |                |  |
|----------------------|----------------|----------------|----------------|----------------|--|
|                      | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |  |
| Structured deposits  | 40,988         | -              | 40,988         | _              |  |
| Borrowings           |                |                |                |                |  |
| Unsecured            |                |                |                |                |  |
| Medium term notes    |                |                |                |                |  |
| – More than one year |                |                |                |                |  |
| Denominated in:      |                |                |                |                |  |
| - USD                | 10,655,978     | 10,161,921     | 10,655,978     | 10,161,921     |  |
|                      | 10,696,966     | 10,161,921     | 10,696,966     | 10,161,921     |  |

The Group and the Bank have designated certain structured deposits and borrowings at FVTPL. This designation is permitted under MFRS 9 *Financial Instruments* as it significantly reduces accounting mismatch. These instruments are managed by the Group and the Bank on the basis of their fair values and include terms that have substantive derivative characteristics.

The carrying amounts of both structured deposits and borrowings designated at FVTPL of the Group and of the Bank as at 31 December 2021 were RM41,001,000 (2020: nil) and RM11,741,134,000 (2020: RM10,451,802,000) respectively. The fair value changes of the financial liabilities at FVTPL that are attributable to the changes in own credit risk are not significant.

The movements in the borrowings are as follows:

|                                      |      | Grou           | р              | Bank           |                |
|--------------------------------------|------|----------------|----------------|----------------|----------------|
|                                      | Note | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| At 1 January                         |      | 10,161,921     | 6,507,981      | 10,161,921     | 6,507,981      |
| Issuance during the financial year   | (i)  | 2,461,480      | 4,499,040      | 2,461,480      | 4,499,040      |
| Redemption during the financial year | (i)  | (1,393,899)    | (715,368)      | (1,393,899)    | (715,368)      |
| Non-cash changes:                    |      |                |                |                |                |
| Fair value changes                   |      | (795,274)      | (94,503)       | (795,274)      | (94,503)       |
| Others                               |      | (107,315)      | 68,619         | (107,315)      | 68,619         |
| Exchange differences                 |      | 329,065        | (103,848)      | 329,065        | (103,848)      |
| At 31 December                       |      | 10,655,978     | 10,161,921     | 10,655,978     | 10,161,921     |

# (i) Issuance/redemption of financial liabilities at FVTPL by the Bank

The following are the issuance and redemption by the Bank under the USD15.0 billion Multicurrency Medium Term Note Programme during the financial year ended 31 December 2021.

| Issuance/Redemption | Currency | Description       | Aggregate Nominal<br>Value (in million) |
|---------------------|----------|-------------------|---|
| Issuance            | USD      | Zero Coupon Notes | 590.0                                   |
| Redemption          | USD      | Zero Coupon Notes | 347.0                                   |

# **FINANCIAL STATEMENTS**

31 December 2021

# 26. INSURANCE/TAKAFUL CONTRACT LIABILITIES AND OTHER INSURANCE PAYABLES

| Group                                  | Note | 2021<br>RM'000 | 2020<br>RM'000 |
|--|------|----------------|----------------|
| Insurance/takaful contract liabilities | (i)  | 41,110,740     | 36,830,150     |
| Other insurance payables               | (ii) | 982,875        | 864,615        |
|  |      | 42,093,615     | 37,694,765     |

#### (i) Insurance/takaful contract liabilities

| Group                             | Note | Gross<br>contract<br>liabilities<br>RM'000 | Reinsurance/<br>retakaful<br>assets<br>(Note 14)<br>RM'000 | Net<br>contract<br>liabilities<br>RM'000 |
|-----------------------------------|------|--|--|--|
| 2021                              |      |  |  |  |
| Life insurance/family takaful     | (a)  | 33,054,544                                 | (1,717,199)  | 31,337,345                               |
| General insurance/general takaful | (b)  | 8,056,196                                  | (4,910,434)  | 3,145,762                                |
|                                   |      | 41,110,740                                 | (6,627,633)  | 34,483,107                               |
| 2020                              |      |  |  |  |
| Life insurance/family takaful     | (a)  | 29,529,240                                 | (642,440)  | 28,886,800                               |
| General insurance/general takaful | (b)  | 7,300,910                                  | (4,403,392)  | 2,897,518                                |
|                                   |      | 36,830,150                                 | (5,045,832)  | 31,784,318                               |

## (a) Life insurance/family takaful

The breakdown of life insurance/family takaful contract liabilities and its movements are further analysed as follows:

# (A) Life insurance/family takaful contract liabilities

| Group   | Gross<br>contract<br>liabilities<br>RM'000 | Reinsurance/<br>retakaful<br>assets<br>RM'000 | Net<br>contract<br>liabilities<br>RM'000 |
|---|--|---|--|
| 2021  |  |   |  |
| Claims liabilities                                  | 325,868                                    | (57,526)                                      | 268,342                                  |
| Actuarial liabilities                               | 26,884,384                                 | (1,659,673)                                   | 25,224,711                               |
| Unallocated surplus                                 | 3,139,772                                  | -   | 3,139,772                                |
| FVOCI reserve                                       | 71,473                                     | -   | 71,473                                   |
| Net asset value ("NAV") attributable to unitholders | 2,633,047                                  | -   | 2,633,047                                |
|   | 33,054,544                                 | (1,717,199)                                   | 31,337,345                               |
| 2020  |  |   |  |
| Claims liabilities                                  | 244,507                                    | (33,509)                                      | 210,998                                  |
| Actuarial liabilities                               | 24,081,104                                 | (608,931)                                     | 23,472,173                               |
| Unallocated surplus                                 | 2,858,624                                  | -   | 2,858,624                                |
| FVOCI reserve                                       | 208,579                                    | -   | 208,579                                  |
| Net asset value ("NAV") attributable to unitholders | 2,136,426                                  | -   | 2,136,426                                |
|   | 29,529,240                                 | (642,440)                                     | 28,886,800                               |

31 December 2021

# 26. INSURANCE/TAKAFUL CONTRACT LIABILITIES AND OTHER INSURANCE PAYABLES (CONT'D.)

- (i) Insurance/takaful contract liabilities (cont'd.)
  - (a) Life insurance/family takaful (cont'd.)

The breakdown of life insurance/family takaful contract liabilities and its movements are further analysed as follows (cont'd.):

## (B) Movements of life insurance/family takaful contract liabilities and reinsurance/retakaful assets

| < Gross contract liabilities        |                       |                          |                     |                  |                                       |  |                                     |                                |
|-------------------------------------|-----------------------|--------------------------|---------------------|------------------|---------------------------------------|--|-------------------------------------|--------------------------------|
|                                     | Claims<br>liabilities | Actuarial<br>liabilities | Unallocated surplus | FVOCI<br>reserve | NAV<br>attributable<br>to unitholders | Total gross<br>contract<br>liabilities | Reinsurance/<br>retakaful<br>assets | Net<br>contract<br>liabilities |
| Group                               | RM'000                | RM'000                   | RM'000              | RM'000           | RM'000                                | RM'000                                 | RM'000                              | RM'000                         |
| As at 31 December 2021              |                       |                          |                     |                  |                                       |  |                                     |                                |
| At 1 January 2021                   | 244,507               | 24,081,104               | 2,858,624           | 208,579          | 2,136,426                             | 29,529,240                             | (642,440)                           | 28,886,800                     |
| Net earned insurance premiums       | -                     | -                        | 2,112,823           | -                | 986,147                               | 3,098,970                              | -                                   | 3,098,970                      |
| Other revenue                       | -                     | -                        | 147,636             | -                | 37,883                                | 185,519                                | -                                   | 185,519                        |
| Experience/benefit variation        | 1,272,127             | -                        | -                   | -                | -                                     | 1,272,127                              | -                                   | 1,272,127                      |
| Benefits and claims                 | (1,190,766)           | (3,786,271)              | (1,720,849)         | -                | (507,937)                             | (7,205,823)                            | (1,082,073)                         | (8,287,896)                    |
| Other expenses                      | -                     | (28)                     | (434,579)           | -                | (18,491)                              | (453,098)                              | 80,824                              | (372,274)                      |
| Adjustments due to changes in:      |                       |                          |                     |                  |                                       |  |                                     |                                |
| - Discounting                       | -                     | (589,017)                | 393,790             | -                | -                                     | (195,227)                              | 13,430                              | (181,797)                      |
| – Assumptions                       | -                     | 6,794,897                | 8,412               | -                | -                                     | 6,803,309                              | (18,029)                            | 6,785,280                      |
| - Policy movements                  | -                     | 366,966                  | (298,148)           | -                | -                                     | 68,818                                 | (68,911)                            | (93)                           |
| Changes in FVOCI reserve            | -                     | _                        |                     | (136,707)        | _                                     | (136,707)                              | _                                   | (136,707)                      |
| Taxation                            | -                     | -                        | 165,988             | (399)            | (1,927)                               | 163,662                                | _                                   | 163,662                        |
| Transfer to shareholders' fund      | -                     | -                        | (99,023)            | -                | 946                                   | (98,077)                               | _                                   | (98,077)                       |
| Surplus paid to participants        | -                     | 16,733                   | (156,570)           | _                | _                                     | (139,837)                              | _                                   | (139,837)                      |
| Withholding tax borne by            |                       |                          | . , ,               |                  |                                       | , , ,                                  |                                     |                                |
| participants                        | -                     | -                        | 161,668             | -                | -                                     | 161,668                                | -                                   | 161,668                        |
| At 31 December 2021                 | 325,868               | 26,884,384               | 3,139,772           | 71,473           | 2,633,047                             | 33,054,544                             | (1,717,199)                         | 31,337,345                     |
| A 121 D 1 2020                      |                       |                          |                     |                  |                                       |  |                                     |                                |
| As at 31 December 2020              | 105 500               | 17 701 625               | 4 155 0 42          | 275.055          | 1 050 202                             | 24.250.416                             | (210 226)                           | 24.040.100                     |
| At 1 January 2020                   | 185,590               | 17,791,625               | 4,155,943           | 275,055          | 1,850,203                             | 24,258,416                             | (210,226)                           | 24,048,190                     |
| Net earned insurance premiums       | -                     | -                        | 1,425,372           | -                | -                                     | 1,425,372                              | -                                   | 1,425,372                      |
| Other revenue                       | 1 202 416             | -                        | 793,541             | -                | 14                                    | 793,555                                | -                                   | 793,555                        |
| Experience/benefit variation        | 1,302,416             | -                        | - (1.000.001)       | -                | -                                     | 1,302,416                              | - (074 700)                         | 1,302,416                      |
| Benefits and claims                 | (1,257,706)           | 3,960,850                | (1,230,291)         | -                | - (222)                               | 1,472,853                              | (371,782)                           | 1,101,071                      |
| Other expenses                      | -                     | _                        | (340,752)           | -                | (293)                                 | (341,045)                              | _                                   | (341,045)                      |
| Adjustments due to changes in:      |                       | 400045                   | (4.7.5.000)         |                  |                                       |  | (4.400)                             |                                |
| - Discounting                       | -                     | 180,315                  | (175,832)           | -                | -                                     | 4,483                                  | (4,483)                             | -                              |
| - Assumptions                       | -                     | 57,214                   | (47,326)            | -                |                                       | 9,888                                  | (1,738)                             | 8,150                          |
| - Policy movements                  | 14,207                | 2,053,154                | (213,042)           | - (66.476)       | 259,444                               | 2,113,763                              | (54,211)                            | 2,059,552                      |
| Changes in FVOCI reserve            | -                     | -                        | - (0.5.0.5)         | (66,476)         | - (10.5)                              | (66,476)                               | -                                   | (66,476)                       |
| Taxation                            | -                     | -                        | (35,987)            | -                | (486)                                 | (36,473)                               | -                                   | (36,473)                       |
| Transfer to shareholders' fund      | -                     | -                        | (151,257)           | -                | -                                     | (151,257)                              | -                                   | (151,257)                      |
| Surplus paid to participants        | -                     | 37,946                   | (1,283,436)         | -                | -                                     | (1,245,490)                            | -                                   | (1,245,490)                    |
| Withholding tax borne by            |                       |                          | ()                  |                  |                                       | ()                                     |                                     | ()                             |
| participants                        | -                     | -                        | (28,309)            | -                | -                                     | (28,309)                               | -                                   | (28,309)                       |
| Net asset value attributable to     |                       |                          |                     |                  |                                       |  |                                     |                                |
| unitholders                         | -                     | _                        | -                   | -                | 27,544                                | 27,544                                 | -                                   | 27,544                         |
| Reallocation of unallocated surplus |                       |                          |                     |                  |                                       |  |                                     |                                |
| in annuity pooled income fund       |                       |                          |                     |                  |                                       |  |                                     |                                |
| ("PIF") to expense liabilities      | _                     | -                        | (10,000)            | -                | -                                     | (10,000)                               | _                                   | (10,000)                       |
| At 31 December 2020                 | 244,507               | 24,081,104               | 2,858,624           | 208,579          | 2,136,426                             | 29,529,240                             | (642,440)                           | 28,886,800                     |

# **FINANCIAL STATEMENTS**

31 December 2021

# 26. INSURANCE/TAKAFUL CONTRACT LIABILITIES AND OTHER INSURANCE PAYABLES (CONT'D.)

# (i) Insurance/takaful contract liabilities (cont'd.)

# (b) General insurance/general takaful

| Group                                       | Note | Gross<br>contract<br>liabilities<br>RM'000 | Reinsurance/<br>retakaful<br>assets<br>RM'000 | Net<br>contract<br>liabilities<br>RM'000 |
|---|------|--|---|--|
| 2021  |      |  |   |  |
| Claims liabilities                          | (A)  | 6,332,509                                  | (4,615,205)                                   | 1,717,304                                |
| Premiums/contribution liabilities           | (B)  | 1,536,188                                  | (295,229)                                     | 1,240,959                                |
| Unallocated surplus of general takaful fund |      | 191,929                                    | -   | 191,929                                  |
| FVOCI reserve                               |      | (4,430)                                    | -   | (4,430)                                  |
|   |      | 8,056,196                                  | (4,910,434)                                   | 3,145,762                                |
| 2020  |      |  |   |  |
| Claims liabilities                          | (A)  | 5,632,443                                  | (4,082,866)                                   | 1,549,577                                |
| Premiums/contribution liabilities           | (B)  | 1,451,588                                  | (320,187)                                     | 1,131,401                                |
| Unallocated surplus of general takaful fund |      | 174,465                                    | _   | 174,465                                  |
| FVOCI reserve                               |      | 42,414                                     | (339)   | 42,075                                   |
|   |      | 7,300,910                                  | (4,403,392)                                   | 2,897,518                                |

## (A) Claims liabilities

| Group  | Gross<br>contract<br>liabilities<br>RM'000 | Reinsurance/<br>retakaful<br>assets<br>RM'000 | Net<br>contract<br>liabilities<br>RM'000 |
|--|--|---|--|
| As at 31 December 2021   |  |   |  |
| At 1 January 2021  | 5,632,443                                  | (4,082,866)                                   | 1,549,577                                |
| Claims incurred in the current accident year                                       | 3,049,395                                  | (1,986,353)                                   | 1,063,042                                |
| Other movements in claims incurred in prior accident year                          | (670,110)                                  | 90,269  | (579,841)                                |
| Claims paid during the financial year  | (1,845,572)                                | 501,354                                       | (1,344,218)                              |
| Movements in Unallocated Loss Adjustment Expenses ("ULAE")                         | (402)                                      | 863,677                                       | 863,275                                  |
| Movements in Provision of Risk Margin for Adverse Deviation ("PRAD")               | 166,043                                    | -   | 166,043                                  |
| Exchange differences   | 712  | (1,286)                                       | (574)                                    |
| At 31 December 2021  | 6,332,509                                  | (4,615,205)                                   | 1,717,304                                |
| As at 31 December 2020   |  |   |  |
| At 1 January 2020  | 4,281,164                                  | (2,988,664)                                   | 1,292,500                                |
| Claims incurred in the current accident year                                       | 2,336,310                                  | (1,064,795)                                   | 1,271,515                                |
| Adjustment to claims incurred in prior accident year due to changes in assumptions | 4,505                                      | (1,090)                                       | 3,415                                    |
| Other movements in claims incurred in prior accident year                          | 164,062                                    | (204,024)                                     | (39,962)                                 |
| Claims paid during the financial year  | (1,195,078)                                | 226,001                                       | (969,077)                                |
| Movements in Unallocated Loss Adjustment Expenses ("ULAE")                         | 1,048                                      | -   | 1,048                                    |
| Movements in Provision of Risk Margin for Adverse Deviation ("PRAD")               | 41,797                                     | (40,338)                                      | 1,459                                    |
| Exchange differences   | (1,365)                                    | (9,956)                                       | (11,321)                                 |
|  |  |   |  |

31 December 2021

## 26. INSURANCE/TAKAFUL CONTRACT LIABILITIES AND OTHER INSURANCE PAYABLES (CONT'D.)

#### (i) Insurance/takaful contract liabilities (cont'd.)

## (b) General insurance/general takaful (cont'd.)

#### (B) Premiums/contribution liabilities

| Group   | Gross<br>contract<br>liabilities<br>RM'000 | Reinsurance/<br>retakaful<br>assets<br>RM'000 | Net<br>contract<br>liabilities<br>RM'000 |
|---|--|---|--|
| As at 31 December 2021                                  |  |   |  |
| At 1 January 2021                                       | 1,451,588                                  | (320,187)                                     | 1,131,401                                |
| Premiums/contributions written in the financial year    | 3,384,536                                  | (1,273,221)                                   | 2,111,315                                |
| Premiums/contributions earned during the financial year | (3,299,802)                                | 1,298,577                                     | (2,001,225)                              |
| Exchange differences                                    | (134)                                      | (398)   | (532)                                    |
| At 31 December 2021                                     | 1,536,188                                  | (295,229)                                     | 1,240,959                                |
| As at 31 December 2020                                  |  |   |  |
| At 1 January 2020                                       | 1,479,054                                  | (352,493)                                     | 1,126,561                                |
| Premiums/contributions written in the financial year    | 3,095,244                                  | (1,054,722)                                   | 2,040,522                                |
| Premiums/contributions earned during the financial year | (3,124,987)                                | 1,086,411                                     | (2,038,576)                              |
| Exchange differences                                    | 2,277                                      | 617   | 2,894                                    |
| At 31 December 2020                                     | 1,451,588                                  | (320,187)                                     | 1,131,401                                |

## (ii) Other insurance payables

| Group                            | 2021<br>RM'000 |         |
|----------------------------------|----------------|---------|
| Due to agents and intermediaries | 195,140        | 218,840 |
| Due to reinsurers and cedants    | 688,580        | 604,582 |
| Due to retakaful operators       | 99,155         | 41,193  |
|                                  | 982,875        | 864,615 |

## **27. OTHER LIABILITIES**

|  |       | Group          |                | Bank           |                |
|--|-------|----------------|----------------|----------------|----------------|
|  | Note  | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Amount due to brokers and clients                                  | 56    | 6,614,605      | 4,918,837      | _              | _              |
| Deposits, other creditors and accruals                             |       | 10,431,573     | 11,214,207     | 7,837,308      | 6,895,028      |
| Defined benefit pension plans                                      | (i)   | 554,914        | 542,947        | -              | -              |
| Provisions for commitments and contingencies                       | (ii)  | 56,996         | 75,798         | 26,196         | 27,880         |
| Allowances for impairment losses on loan commitments and financial |       |                |                |                |                |
| guarantee contracts  | (iii) | 287,372        | 247,147        | 184,562        | 164,194        |
| Lease liabilities  | (iv)  | 1,127,829      | 1,178,902      | 541,348        | 410,438        |
| Structured deposits  |       | 2,428,807      | 2,850,077      | 293,108        | 312,527        |
|  |       | 21,502,096     | 21,027,915     | 8,882,522      | 7,810,067      |

## (i) Defined benefit pension plans

The Bank's subsidiaries have obligations in respect of the severance payments they must make to employees upon retirement under labour laws of respective countries. The Bank's subsidiaries treat these severance payment obligations as a defined benefit plan.

The obligation under the defined benefit plan is determined by a professionally qualified independent actuary based on actuarial assumptions using Projected Unit Credit Method. Such determination is made based on the present value of expected cash flows of benefits to be paid in the future taking into account the actuarial assumptions, including salaries, turnover rate, mortality rate, years of service and other factors.

# **FINANCIAL STATEMENTS**

31 December 2021

#### 27. OTHER LIABILITIES (CONT'D.)

#### (i) Defined benefit pension plans (cont'd.)

The defined benefit plans expose the Bank's subsidiaries to actuarial risks, such as longevity risk, interest rate risk, currency risk and market (investment) risk.

#### (a) Funding to defined benefit plans

The defined benefit plans are fully funded by the Bank's subsidiaries. The funding requirements are based on the pension funds actuarial measurement framework set out in the funding policies of the plans. The subsidiaries' employees are not required to contribute to the plans.

The following payments are expected contributions to be made by the Bank's subsidiaries to the defined benefit plans obligations in the future years:

| Group                     | 2021<br>RM'000 | 2020<br>RM'000 |
|---------------------------|----------------|----------------|
| Within the next 12 months | 40,882         | 71,933         |
| Between 1 and 5 years     | 244,089        | 185,991        |
| Between 5 and 10 years    | 462,756        | 452,025        |
| Beyond 10 years           | 2,657,685      | 2,574,828      |
| Total expected payments   | 3,405,412      | 3,284,777      |

## (b) Movements in net defined benefit liabilities

The following table shows a reconciliation of net defined benefit liabilities and its components:

| Group As at 31 December 2021                              | Defined<br>benefit<br>obligations<br>RM'000 | Fair value<br>of plan<br>assets<br>RM'000 | Net defined<br>benefit<br>liabilities<br>RM'000 |
|---|---|---|---|
| At 1 January 2021   | 582,529                                     | (39,582)                                  | 542,947   |
| Included in income statements:                            |   |   |   |
| Current service cost                                      | 63,989                                      | _   | 63,989  |
| Past service income                                       | (6,813)                                     | _   | (6,813)   |
| Interest cost/(income)                                    | 32,561                                      | (41)                                      | 32,520  |
| Actuarial gain on other long-term employee benefits plans | (581)                                       | -   | (581)   |
|   | 89,156                                      | (41)                                      | 89,115  |
| Included in statements of comprehensive income:           |   |   |   |
| Remeasurement (gain)/loss:                                |   |   |   |
| - Actuarial (gain)/loss arising from:                     |   |   |   |
| - Demographic assumptions                                 | (495)                                       | -   | (495)   |
| – Financial assumptions                                   | 8,594                                       | -   | 8,594   |
| – Experience adjustments                                  | (36,551)                                    | _   | (36,551)  |
| - Return on plan assets (excluding interest income)       | -   | (242)                                     | (242)   |
|   | (28,452)                                    | (242)                                     | (28,694)  |
| Others:   |   |   |   |
| Contributions paid by employers                           | (412)                                       | (12,577)                                  | (12,989)  |
| Benefits paid   | (53,108)                                    | (2,676)                                   | (55,784)  |
| Exchange differences                                      | 7,785                                       | 12,534                                    | 20,319  |
|   | (45,735)                                    | (2,719)                                   | (48,454)  |
| At 31 December 2021                                       | 597,498                                     | (42,584)                                  | 554,914   |

31 December 2021

## 27. OTHER LIABILITIES (CONT'D.)

#### (i) Defined benefit pension plans (cont'd.)

(b) Movements in net defined benefit liabilities (cont'd.)

The following table shows a reconciliation of net defined benefit liabilities and its components (cont'd.):

| Group   | Defined<br>benefit<br>obligations | Fair value<br>of plan<br>assets | Net defined<br>benefit<br>liabilities |
|---|-----------------------------------|---------------------------------|---------------------------------------|
| As at 31 December 2020                                    | RM'000                            | RM'000                          | RM'000                                |
| At 1 January 2020   | 553,486                           | (31,501)                        | 521,985                               |
| Included in income statements:                            |                                   |                                 |                                       |
| Current service cost                                      | 58,879                            | -                               | 58,879                                |
| Past service income                                       | (3,377)                           | -                               | (3,377)                               |
| Interest cost/(income)                                    | 38,307                            | (70)                            | 38,237                                |
| Actuarial loss on other long-term employee benefits plans | 14,614                            | -                               | 14,614                                |
|   | 108,423                           | (70)                            | 108,353                               |
| Included in statements of comprehensive income:           |                                   |                                 |                                       |
| Remeasurement loss/(gain):                                |                                   |                                 |                                       |
| - Actuarial loss/(gain) arising from:                     |                                   |                                 |                                       |
| - Demographic assumptions                                 | 359                               | -                               | 359                                   |
| – Financial assumptions                                   | 18,156                            | -                               | 18,156                                |
| – Experience adjustments                                  | (33,932)                          | -                               | (33,932)                              |
| - Return on plan assets (excluding interest income)       | -                                 | (169)                           | (169)                                 |
|   | (15,417)                          | (169)                           | (15,586)                              |
| Others:   |                                   |                                 |                                       |
| Contributions paid by employers                           | (340)                             | (15,069)                        | (15,409)                              |
| Benefits paid   | (47,356)                          | 10,836                          | (36,520)                              |
| Disposal of a subsidiary                                  | (4,993)                           | _                               | (4,993)                               |
| Exchange differences                                      | (11,274)                          | (3,609)                         | (14,883)                              |
|   | (63,963)                          | (7,842)                         | (71,805)                              |
| At 31 December 2020                                       | 582,529                           | (39,582)                        | 542,947                               |

#### (c) Plan assets

The major categories of plan assets included as part of the fair value of total plan assets are as follows:

| Group                                 | 2021<br>RM'000 | 2020<br>RM'000 |
|---------------------------------------|----------------|----------------|
| Cash and cash equivalents             | 3,192          | 2,697          |
| Quoted investments in active markets: |                |                |
| Equity securities:                    |                |                |
| - Financial institutions              | 5,160          | 4,378          |
| Bonds issued by foreign governments   | 29,254         | 29,113         |
| Debt instruments                      | 4,930          | 2,602          |
| Unquoted investments:                 |                |                |
| Equity securities                     | -              | 927            |
| Other receivables                     | 1,367          | 934            |
| Other payables                        | (1,319)        | (1,069)        |
|                                       | 42,584         | 39,582         |

For Bank's subsidiaries which have plan assets, an Asset-Liability Matching Study ("ALM") is performed at each reporting date. The principal technique of the ALM is to ensure the expected return on assets is sufficient to support the desired level of funding arising from the defined benefit plans.

# **FINANCIAL STATEMENTS**

31 December 2021

## 27. OTHER LIABILITIES (CONT'D.)

#### (i) Defined benefit pension plans (cont'd.)

## (d) Defined benefit obligations

## (A) Actuarial assumptions

The principal assumptions used by subsidiaries in determining its pension obligations are as follows:

|                      | 2021 | 2020 |
|----------------------|------|------|
| Group                | %    | %    |
| Discount rate        |      |      |
| – Indonesia          | 6.37 | 6.59 |
| – Philippines        | 4.90 | 4.45 |
| – Thailand           | 1.66 | 1.62 |
| Future salary growth |      |      |
| – Indonesia          | 6.83 | 7.17 |
| - Philippines        | 4.77 | 5.00 |
| – Thailand           | 5.00 | 5.00 |

|  | 2021  | 2020  |
|--|-------|-------|
| Group  | Years | Years |
| Indonesia:   |       |       |
| Life expectancy for individual retiring at age of 55 – 56: |       |       |
| - Male   | 20.62 | 18.78 |
| - Female   | 21.58 | 19.75 |
| Philippines:   |       |       |
| Life expectancy for individual retiring at age of 60:      |       |       |
| – Male   | 12.85 | 12.85 |
| - Female   | 16.95 | 16.95 |
| Thailand:  |       |       |
| Life expectancy for individual retiring at age of 60:      |       |       |
| – Male   | 13.00 | 11.80 |
| - Female   | 21.00 | 19.30 |

The average duration of the defined benefit plans obligations at the end of each reporting year are as follows:

| Group   | 2021<br>Years | 2020<br>Years |
|---|---------------|---------------|
| Duration of defined benefit plans obligations |               |               |
| – Indonesia                                   | 10.45         | 10.57         |
| – Philippines                                 | 11.37         | 14.95         |
| – Thailand                                    | 17.30         | 17.30         |

## (B) Sensitivity analysis

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligations by the amounts shown below:

|                                    | Defined benefit              | obligations                  |
|------------------------------------|------------------------------|------------------------------|
| Group<br>2021                      | Increased<br>by 1%<br>RM'000 | Decreased<br>by 1%<br>RM'000 |
| Discount rate (1% movement)        | (37,843)                     | 44,225                       |
| Future salary growth (1% movement) | 51,880                       | (45,362)                     |
| Future mortality (1% movement)     | 159                          | (159)                        |

**Defined benefit obligations** 

159

(159)

31 December 2021

#### 27. OTHER LIABILITIES (CONT'D.)

#### (i) Defined benefit pension plans (cont'd.)

- (d) Defined benefit obligations (cont'd.)
  - (B) Sensitivity analysis (cont'd.)

Future mortality (1% movement)

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligations by the amounts shown below (cont'd.):

| Group<br>2020                      | Increased<br>by 1%<br>RM'000 | Decreased<br>by 1%<br>RM'000 |
|------------------------------------|------------------------------|------------------------------|
| Discount rate (1% movement)        | (36,594)                     | 49,256                       |
| Future salary growth (1% movement) | 49,181                       | (33,156)                     |

The sensitivity analysis above have been determined based on a method that extrapolates the impact on net defined benefit obligations as a result of reasonable changes in key assumptions occurring at the end of each reporting year.

## (ii) The movements of provisions for commitments and contingencies are as follows:

|                | Group          |                | Bank           |                |
|----------------|----------------|----------------|----------------|----------------|
|                | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| At 1 January   | 75,798         | 27,880         | 27,880         | 27,880         |
| Addition       | 30,800         | 47,918         | -              | -              |
| Written back   | (49,602)       | -              | (1,684)        | -              |
| At 31 December | 56,996         | 75,798         | 26,196         | 27,880         |

# (iii) Movements in the allowances for impairment losses on loan commitments and financial guarantee contracts are as follows:

|  | Stage 1  | Stage 2      | Stage 3      |         |
|--|----------|--------------|--------------|---------|
|  |          | Lifetime ECL | Lifetime ECL |         |
|  | 12-month | not credit   | credit       |         |
|  | ECL      | impaired     | impaired     | Total   |
| As at 31 December 2021                       | RM'000   | RM'000       | RM'000       | RM'000  |
| Group  |          |              |              |         |
| At 1 January 2021                            | 97,130   | 61,222       | 88,795       | 247,147 |
| Transferred to Stage 1                       | 10,946   | (10,727)     | (219)        | -       |
| Transferred to Stage 2                       | (2,714)  | 2,720        | (6)          | -       |
| Transferred to Stage 3                       | (221)    | (220)        | 441          | -       |
| Net remeasurement of allowances              | (46,292) | (1,440)      | 16,669       | (31,063 |
| New credit exposures originated or purchased | 99,672   | 42,978       | -            | 142,650 |
| Credit exposures derecognised                | (31,514) | (27,174)     | (15,291)     | (73,979 |
| Changes in models/risk parameters            | 495      | (176)        | (197)        | 122     |
| Exchange differences                         | 458      | 1,632        | 405          | 2,495   |
| At 31 December 2021                          | 127,960  | 68,815       | 90,597       | 287,372 |
| Bank   |          |              |              |         |
| At 1 January 2021                            | 42,445   | 37,100       | 84,649       | 164,194 |
| Transferred to Stage 1                       | 1,110    | (1,110)      | _            | _       |
| Transferred to Stage 2                       | (2,217)  | 2,217        | -            | -       |
| Transferred to Stage 3                       | -        | (50)         | 50           | -       |
| Net remeasurement of allowances              | (16,280) | (3,763)      | 2,135        | (17,908 |
| New credit exposures originated or purchased | 59,976   | 31,944       | -            | 91,920  |
| Credit exposures derecognised                | (17,182) | (23,051)     | (14,384)     | (54,617 |
| Changes in models/risk parameters            | (285)    | (2)          | _            | (287    |
| Exchange differences                         | (336)    | 1,377        | 219          | 1,260   |
| At 31 December 2021                          | 67,231   | 44,662       | 72,669       | 184,562 |

# **FINANCIAL STATEMENTS**

31 December 2021

## 27. OTHER LIABILITIES (CONT'D.)

(iii) Movements in the allowances for impairment losses on loan commitments and financial guarantee contracts are as follows (cont'd.):

|  | Stage 1                   | Stage 2  | Stage 3                                      |                 |
|--|---------------------------|--|--|-----------------|
| As at 31 December 2020                       | 12-month<br>ECL<br>RM'000 | Lifetime ECL<br>not credit<br>impaired<br>RM'000 | Lifetime ECL<br>credit<br>impaired<br>RM'000 | Total<br>RM'000 |
| Group  |                           |  |  |                 |
| At 1 January 2020                            | 92,086                    | 108,132  | 478,014                                      | 678,232         |
| Transferred to Stage 1                       | 11,741                    | (11,520)   | (221)  | -               |
| Transferred to Stage 2                       | (7,727)                   | 7,989  | (262)  | -               |
| Transferred to Stage 3                       | (133)                     | (287)  | 420  | _               |
| Net remeasurement of allowances              | (9,304)                   | (39,803)   | (88,402)                                     | (137,509)       |
| New credit exposures originated or purchased | 42,500                    | 15,675   | -  | 58,175          |
| Credit exposures derecognised                | (31,246)                  | (19,931)   | (301,212)                                    | (352,389)       |
| Changes in models/risk parameters            | (738)                     | 1,043  | 13   | 318             |
| Exchange differences                         | (49)                      | (76)   | 445  | 320             |
| At 31 December 2020                          | 97,130                    | 61,222   | 88,795                                       | 247,147         |
| Bank   |                           |  |  |                 |
| At 1 January 2020                            | 48,324                    | 99,999   | 469,725                                      | 618,048         |
| Transferred to Stage 1                       | 1,456                     | (1,456)  | -  | _               |
| Transferred to Stage 2                       | (673)                     | 820  | (147)  | _               |
| Transferred to Stage 3                       | (46)                      | (13)   | 59   | _               |
| Net remeasurement of allowances              | (8,292)                   | (59,070)   | (93,006)                                     | (160,368)       |
| New credit exposures originated or purchased | 19,966                    | 9,219  | -  | 29,185          |
| Credit exposures derecognised                | (18,903)                  | (12,689)   | (292,563)                                    | (324,155)       |
| Changes in models/risk parameters            | 86                        | 545  | -  | 631             |
| Exchange differences                         | 527                       | (255)  | 581  | 853             |
| At 31 December 2020                          | 42,445                    | 37,100   | 84,649                                       | 164,194         |

## (iv) Lease liabilities

The movements in lease liabilities are as follows:

|                                      | Group          |                | Bank           |                |
|--------------------------------------|----------------|----------------|----------------|----------------|
|                                      | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| At 1 January                         | 1,178,902      | 1,461,498      | 410,438        | 410,156        |
| New lease contracts                  | 345,008        | 315,772        | 225,946        | 88,630         |
| Modification                         | (17,132)       | (166,311)      | -              | _              |
| Termination                          | (3,227)        | (17,440)       | (1,127)        | (2,274)        |
| Lease finance cost (Note 43)         | 41,011         | 49,769         | 13,021         | 13,550         |
| Lease obligation reduction/repayment | (416,733)      | (464,386)      | (106,930)      | (99,624)       |
| At 31 December                       | 1,127,829      | 1,178,902      | 541,348        | 410,438        |

The undiscounted maturity analysis of lease liabilities are as follows:

|  | Group     |           | Bank    |         |
|--|-----------|-----------|---------|---------|
|  | 2021      | 2020      | 2021    | 2020    |
|  | RM'000    | RM'000    | RM'000  | RM'000  |
| Less than one year Between one and five years More than five years | 107,791   | 335,690   | 22,728  | 73,491  |
|  | 593,525   | 675,915   | 195,213 | 315,954 |
|  | 526,831   | 209,510   | 386,308 | 46,867  |
|  | 1,228,147 | 1,221,115 | 604,249 | 436,312 |

31 December 2021

## 28. PROVISION FOR TAXATION AND ZAKAT

|          | Gre            | Group          |                | nk             |
|----------|----------------|----------------|----------------|----------------|
|          | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Taxation | 256,380        | 112,102        | _              | 66,120         |
| Zakat    | 55,005         | 39,817         | -              | -              |
|          | 311,385        | 151,919        | -              | 66,120         |

## 29. DEFERRED TAX

|   | Group          |                | Bank           |                |
|---|----------------|----------------|----------------|----------------|
|   | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| At 1 January  | 679,920        | 148,564        | 377,830        | 185,495        |
| Recognised in income statements:                            |                |                |                |                |
| Tax expenses (Note 48)                                      | (84,619)       | 226,758        | (1,982)        | 13,332         |
| Tax borne by insurance policyholders/takaful participants   | (68,724)       | 12,612         | -              | -              |
| Over provision in prior year                                | (677,810)      | _              | (249,265)      | _              |
| Effect of increase in income tax rate                       | 28,807         | -              | 26,674         | _              |
| Recognised in statements of other comprehensive income, net | (862,108)      | 334,578        | (637,612)      | 214,459        |
| Exchange differences  | 18,222         | (42,592)       | 16,254         | (35,456)       |
| At 31 December  | (966,312)      | 679,920        | (468,101)      | 377,830        |

Presented after appropriate offsetting as follows:

|                          | Group          |                | Bank           |                |
|--------------------------|----------------|----------------|----------------|----------------|
|                          | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Deferred tax assets      | (1,505,378)    | (790,936)      | (468,101)      | _              |
| Deferred tax liabilities | 539,066        | 1,470,856      | -              | 377,830        |
|                          | (966,312)      | 679,920        | (468,101)      | 377,830        |

Presented prior to offsetting as follows:

|  | Gro         | Group       |           | nk        |
|--|-------------|-------------|-----------|-----------|
|  | 2021        | 2020        | 2021      | 2020      |
|  | RM'000      | RM'000      | RM'000    | RM'000    |
| Deferred tax assets Deferred tax liabilities | (1,561,664) | (1,414,938) | (562,620) | (611,457) |
|  | 595,352     | 2,094,858   | 94,519    | 989,287   |
|  | (966,312)   | 679,920     | (468,101) | 377,830   |

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set-off current tax assets against current tax liabilities and when the deferred income taxes relate to the same fiscal authority.

# **FINANCIAL STATEMENTS**

31 December 2021

# 29. DEFERRED TAX (CONT'D.)

The components and movements of deferred tax assets and liabilities during the financial year prior to offsetting are as follows:

# Deferred tax assets of the Group:

|   | Impairment losses on loans, financial investments and other financial assets RM'000 | FVOCI<br>reserve and<br>amortisation<br>of premium<br>RM'000 | Provision<br>for<br>liabilities<br>RM'000 | Other<br>temporary<br>differences<br>RM'000 | Total<br>RM'000 |
|---|---|--|---|---|-----------------|
| As at 31 December 2021                                    |   |  |   |   |                 |
| At 1 January 2021   | (784,367)   | 25,412   | (533,784)                                 | (122,199)                                   | (1,414,938)     |
| Recognised in income statements:                          |   |  |   |   |                 |
| Tax expenses  | (4,297)   | (9,495)  | (6,186)                                   | (78,957)                                    | (98,935)        |
| Tax borne by insurance policyholders/takaful participants | -   | -  | -   | (68,724)                                    | (68,724)        |
| Effect of increase in income tax rate                     | 23,252  | -  | -   | 7,794                                       | 31,046          |
| Recognised in statements of other comprehensive income    | -   | (56,624)   | 6,426                                     | -   | (50,198)        |
| Exchange differences                                      | (1,126)   | (4,085)  | 16,790                                    | 28,506                                      | 40,085          |
| At 31 December 2021                                       | (766,538)   | (44,792)   | (516,754)                                 | (233,580)                                   | (1,561,664)     |
| As at 31 December 2020                                    |   |  |   |   |                 |
| At 1 January 2020   | (267,261)   | (3,090)  | (529,809)                                 | (143,478)                                   | (943,638)       |
| Recognised in income statements:                          |   |  |   |   |                 |
| Tax expenses  | (516,102)   | (324)  | 36,487                                    | 11,026                                      | (468,913)       |
| Tax borne by insurance policyholders/takaful participants | 821   | 724  | -   | 10,463                                      | 12,008          |
| Recognised in statements of other comprehensive income    | -   | 30,386   | 6,911                                     | _   | 37,297          |
| Exchange differences                                      | (1,825)   | (2,284)  | (47,373)                                  | (210)                                       | (51,692)        |
| At 31 December 2020                                       | (784,367)   | 25,412   | (533,784)                                 | (122,199)                                   | (1,414,938)     |

## Deferred tax liabilities of the Group:

|   | Excess<br>capital<br>allowance<br>RM'000 | FVOCI<br>reserve and<br>accretion of<br>discounts<br>RM'000 | Interest/<br>profit<br>on loan/<br>financing<br>moratorium<br>RM'000 | Non-DPF<br>unallocated<br>surplus<br>RM'000 | Other<br>temporary<br>differences<br>RM'000 | Total<br>RM'000     |
|---|--|---|--|---|---|---------------------|
| As at 31 December 2021 At 1 January 2021 Recognised in income statements:       | 148,163                                  | 987,761   | 677,810  | 250,142                                     | 30,982                                      | 2,094,858           |
| Tax expenses Over provision in prior year Effect of increase in income tax rate | (32,123)                                 | 8,367<br>-  | -<br>(677,810)   | 63,141<br>-                                 | (25,069)<br>-                               | 14,316<br>(677,810) |
| Recognised in statements of other comprehensive income                          | (2,239)                                  | (811,910)   | -  | -   |   | (2,239)             |
| Exchange differences At 31 December 2021  | 106,729                                  | (19,726)<br>164,492   |  | 313,283                                     | 4,935<br>10,848                             | (21,863)<br>595,352 |
| Att 31 Becomber 2021  | 200,725                                  | 201,122   |  | 313,203                                     | 20,010                                      | 373,332             |
| As at 31 December 2020<br>At 1 January 2020<br>Recognised in income statements: | 132,062                                  | 696,905   | -  | 228,025                                     | 35,210                                      | 1,092,202           |
| Tax expenses Tax borne by insurance policyholders/takaful                       | 13,077                                   | -   | 677,810  | 11,222                                      | (6,438)                                     | 695,671             |
| participants Recognised in statements of other comprehensive                    | -  | -   | -  | -   | 604   | 604                 |
| income<br>Exchange differences  | -<br>3,024                               | 297,281<br>(6,425)  | -  | -<br>10,895                                 | -<br>1,606                                  | 297,281<br>9,100    |
| At 31 December 2020   | 148,163                                  | 987,761   | 677,810  | 250,142                                     | 30,982                                      | 2,094,858           |

31 December 2021

# 29. DEFERRED TAX (CONT'D.)

The components and movements of deferred tax assets and liabilities during the financial year prior to offsetting are as follows (cont'd.):

## Deferred tax assets of the Bank:

|  | Impairment losses on loans, financial investments and other financial assets RM'000 | FVOCI<br>reserve<br>RM'000 | Provision<br>for<br>liabilities<br>RM'000 | Total<br>RM'000 |
|--|---|----------------------------|---|-----------------|
| As at 31 December 2021                                 |   |                            |   |                 |
| At 1 January 2021                                      | (303,932)   | (6,770)                    | (300,755)                                 | (611,457)       |
| Recognised in income statements:                       |   |                            |   |                 |
| Tax expenses   | 30,056  | -                          | 3,912                                     | 33,968          |
| Effect of increase in tax rate                         | 20,754  | -                          | 8,154                                     | 28,908          |
| Recognised in statements of other comprehensive income | -   | (30,293)                   | -   | (30,293)        |
| Exchange differences                                   | -   | 486                        | 15,768                                    | 16,254          |
| At 31 December 2021                                    | (253,122)   | (36,577)                   | (272,921)                                 | (562,620)       |
| As at 31 December 2020                                 |   |                            |   |                 |
| At 1 January 2020                                      | (34,766)  | (34,169)                   | (300,229)                                 | (369,164)       |
| Recognised in income statements:                       |   |                            |   |                 |
| Tax expenses   | (269,166)   | _                          | 34,930                                    | (234,236)       |
| Recognised in statements of other comprehensive income | -   | 27,399                     | -   | 27,399          |
| Exchange differences                                   | -   | _                          | (35,456)                                  | (35,456)        |
| At 31 December 2020                                    | (303,932)   | (6,770)                    | (300,755)                                 | (611,457)       |

## Deferred tax liabilities of the Bank:

|  | Excess<br>capital<br>allowance<br>RM'000 | FVOCI<br>reserve<br>RM'000 | Interest<br>on loan<br>moratorium<br>RM'000 | Other<br>temporary<br>differences<br>RM'000 | Total<br>RM'000 |
|--|--|----------------------------|---|---|-----------------|
| As at 31 December 2021                                 |  |                            |   |   |                 |
| At 1 January 2021                                      | 45,391                                   | 680,480                    | 249,265                                     | 14,151                                      | 989,287         |
| Recognised in income statements:                       |  |                            |   |   |                 |
| Tax expenses   | (22,788)                                 | _                          | -   | (13,162)                                    | (35,950)        |
| Over provision in prior year                           | -  | _                          | (249,265)                                   | -   | (249,265)       |
| Effect of increase in tax rate                         | (2,234)                                  | -                          | -   | -   | (2,234)         |
| Recognised in statements of other comprehensive income | -  | (607,319)                  | -   | -   | (607,319)       |
| At 31 December 2021                                    | 20,369                                   | 73,161                     | -   | 989   | 94,519          |
| As at 31 December 2020                                 |  |                            |   |   |                 |
| At 1 January 2020                                      | 48,632                                   | 493,420                    | -   | 12,607                                      | 554,659         |
| Recognised in income statements:                       |  |                            |   |   |                 |
| Tax expenses   | (3,241)                                  | _                          | 249,265                                     | 1,544                                       | 247,568         |
| Recognised in statements of other comprehensive income | -  | 187,060                    | -   | -   | 187,060         |
| At 31 December 2020                                    | 45,391                                   | 680,480                    | 249,265                                     | 14,151                                      | 989,287         |

# **FINANCIAL STATEMENTS**

31 December 2021

## 29. DEFERRED TAX (CONT'D.)

Deferred tax assets have not been recognised in respect of the following items:

| Group                         | 2021<br>RM'000 | 2020<br>RM'000 |
|-------------------------------|----------------|----------------|
| Unutilised tax losses         | 534,612        | 564,317        |
| Unabsorbed capital allowances | 30             | 3,579          |
|                               | 534,642        | 567,896        |

The above items are available for offsetting against future taxable profits of the respective subsidiaries in which those items arose. Deferred tax assets have not been recognised in respect of those items as they may not be used to offset taxable profits of other subsidiaries within the Group. They have arisen from subsidiaries that have past losses in which the deferred tax assets are recognised to the extent that future taxable profits will be available.

## **30. BORROWINGS**

|                          |      | Group          |                | Bank           |                |
|--------------------------|------|----------------|----------------|----------------|----------------|
|                          | Note | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Secured:                 | (a)  |                |                |                |                |
| (i) Borrowings           | `,   |                |                |                |                |
| – Less than one year     |      |                |                |                |                |
| Denominated in:          |      |                |                |                |                |
| - IDR                    |      | 423,655        | 14,296         | -              | -              |
| – More than one year     |      |                |                |                |                |
| Denominated in:          |      |                |                |                |                |
| - IDR                    |      | 1,574,695      | 2,062,856      | -              | -              |
| Total secured borrowings |      | 1,998,350      | 2,077,152      | -              | -              |
| Unsecured:               | (b)  |                |                |                |                |
| (i) Borrowings           |      |                |                |                |                |
| - Less than one year     |      |                |                |                |                |
| Denominated in:          |      |                |                |                |                |
| - USD                    |      | 1,320,350      | 5,884,816      | 625,800        | 5,840,621      |
| - CNY                    |      | 1,361,245      | _              | 1,361,245      | _              |
| - SGD                    |      | 2,410,865      | 1,020,472      | 1,105,780      | 1,020,472      |
| - THB                    |      | 1,691,320      | 1,425,133      | _              | _              |
| - HKD                    |      | _              | 176,184        | _              | 176,184        |
| - IDR                    |      | 47,181         | 44,959         | _              | _              |
| - PHP                    |      | 3,274          | -              | -              | _              |
| - VND                    |      | 56             | -              | _              | _              |
| - AUD                    |      | -              | 773,724        | -              | 773,724        |
| - RM                     |      | 247            | 2,830,790      | 247            | 2,830,790      |
|                          |      | 6,834,538      | 12,156,078     | 3,093,072      | 10,641,791     |
| – More than one year     |      |                |                |                |                |
| Denominated in:          |      |                |                |                |                |
| - USD                    |      | 832,823        | 1,467,065      | _              | 764,815        |
| - IDR                    |      | 685,068        | 668,135        | -              | -              |
| - CNY                    |      | 208,669        | -              | 208,669        | -              |
| - JPY                    |      | 761            | 1,145          | _              | -              |
| - RM <sup>1</sup>        |      | 2,459,126      | 1,614,483      | 2,459,126      | 1,614,483      |
|                          |      | 4,186,447      | 3,750,828      | 2,667,795      | 2,379,298      |

31 December 2021

# 30. BORROWINGS (CONT'D.)

|                            | Gro        | oup        | Ва         | nk         |
|----------------------------|------------|------------|------------|------------|
|                            | 2021       | 2020       | 2021       | 2020       |
| Note                       | RM'000     | RM'000     | RM'000     | RM'000     |
| Unsecured (cont'd.): (b)   |            |            |            |            |
| (ii) Medium Term Notes     |            |            |            |            |
| – Less than one year       |            |            |            |            |
| Denominated in:            |            |            |            |            |
| - USD                      | 555,727    | 80,865     | 555,727    | 80,865     |
| - HKD                      | 1,174,757  | 931,825    | 1,174,757  | 931,825    |
| - SGD                      | 687        | 686        | 687        | 686        |
| – JPY                      | 2,312,040  | -          | 2,312,040  | _          |
| - AUD                      | 145,376    | -          | 145,376    | _          |
| - CNH                      | 1,726,372  | 17,588     | 1,726,372  | 17,588     |
| - CHF                      | -          | 452,172    | -          | 452,172    |
| - CNY                      | 664,819    | 8,621      | 664,819    | 8,621      |
| - RM                       | 359        | 750        | 359        | 750        |
|                            | 6,580,137  | 1,492,507  | 6,580,137  | 1,492,507  |
| – More than one year       |            |            |            |            |
| Denominated in:            |            |            |            |            |
| - USD                      | 8,640,606  | 8,629,473  | 8,640,606  | 8,629,473  |
| - HKD                      | 1,807,414  | 2,190,257  | 1,807,414  | 2,190,257  |
| - JPY                      | 3,473,520  | 5,827,903  | 3,473,520  | 5,827,903  |
| - AUD                      | 526,282    | 420,279    | 526,282    | 420,279    |
| - CNH                      | 1,501,058  | 939,057    | 1,501,058  | 939,057    |
| - CNY                      | -          | 613,690    | -          | 613,690    |
|                            | 15,948,880 | 18,620,659 | 15,948,880 | 18,620,659 |
| Total unsecured borrowings | 33,550,002 | 36,020,072 | 28,289,884 | 33,134,255 |
| Total borrowings           | 35,548,352 | 38,097,224 | 28,289,884 | 33,134,255 |

<sup>1</sup> Included in the borrowings is the amount received by the Group and the Bank under government financing scheme as part of the government support measure in response to COVID-19 pandemic amounting to RM1,609,126,000 (2020: RM1,564,483,000) for the purpose of SME lending at a below market rate with a six-year maturity to be repaid on 17 June 2026. The financing under the government scheme is for lending at concession rates to SMEs and for COVID-19 related relief measures. The benefits under the government financing scheme that are recognised in the profit or loss are as disclosed in Note 2.5(i) of the financial statements.

The movements in the borrowings are as follows:

|                           | Gro            | Group          |                | nk             |
|---------------------------|----------------|----------------|----------------|----------------|
|                           | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| At 1 January              | 38,097,224     | 41,339,415     | 33,134,255     | 32,645,025     |
| (Repayment)/drawdown, net | (2,728,211)    | (2,571,076)    | (4,895,984)    | 742,415        |
| Non-cash changes:         |                |                |                |                |
| Others                    | 81,856         | (508,292)      | 56,776         | (264,840)      |
| Exchange differences      | 97,483         | (162,823)      | (5,163)        | 11,655         |
| At 31 December            | 35,548,352     | 38,097,224     | 28,289,884     | 33,134,255     |

# **FINANCIAL STATEMENTS**

31 December 2021

## 30. BORROWINGS (CONT'D.)

The movements in the borrowings are as follows (cont'd.):

## (a) Secured borrowings

The secured borrowings are secured against the following collaterals:

- (i) Fiduciary transfer of the subsidiary's receivables with an aggregate amount of not less than 50% to 110% of the total outstanding loan;
- (ii) Fiduciary transfer of the subsidiary's receivables with day past due not more than 30 to 90 days; and
- (iii) Specific collaterals are as follows:
  - (1) certain motor vehicles; and
  - (2) fixed deposits.

#### (b) Unsecured borrowings

The unsecured borrowings include term loans, commercial papers ("CP"), medium term notes ("MTN") and overdrafts denominated in multi-currencies.

The following are the changes in the borrowings which include bonds, MTN, CP and structured notes issued/redeemed by the Group and the Bank during the financial year ended 31 December 2021:

#### (1) Issuance/redemption of medium term notes by the Bank

| Issuance/Redemption | Currency | Description         | Aggregate Nominal<br>Value (in million) |
|---------------------|----------|---------------------|---|
| Issuance            | USD      | Fixed Rate Notes    | 63.0                                    |
| Issuance            | HKD      | Fixed Rate Notes    | 1,375.0                                 |
| Issuance            | AUD      | Fixed Rate Notes    | 63.0                                    |
| Issuance            | AUD      | Floating Rate Notes | 26.0                                    |
| Issuance            | CNY      | Fixed Rate Notes    | 3,270.0                                 |
| Issuance            | JPY      | Fixed Rate Notes    | 10,000.0                                |
| Redemption          | HKD      | Fixed Rate Notes    | 1,278.0                                 |
| Redemption          | HKD      | Floating Rate Notes | 450.0                                   |
| Redemption          | USD      | Floating Rate Notes | 20.0                                    |
| Redemption          | RM       | Zero Coupon Notes   | 50.0                                    |
| Redemption          | CHF      | Zero Coupon Notes   | 100.0                                   |

## (2) Issuance of commercial papers by the Bank

The aggregate nominal value of the commercial papers issued by the Bank and outstanding as at 31 December 2021 are as follows:

| Currency | Description       | Aggregate Nominal<br>Value (in million) |
|----------|-------------------|---|
| USD      | Zero Coupon Notes | 150.0                                   |
| SGD      | Fixed Rate Notes* | 315.3                                   |
| USD      | Fixed Rate Notes* | 30.0                                    |

<sup>\*</sup> Extendible money market certificates

31 December 2021

## 30. BORROWINGS (CONT'D.)

The following are the changes in the borrowings which include bonds, MTN, CP and structured notes issued/redeemed by the Group and the Bank during the financial year ended 31 December 2021 (cont'd.):

#### (3) Issuance/redemption of bonds by PT Bank Maybank Indonesia Tbk and its subsidiaries

| Issuance/Redemption | Currency | Description                       | Aggregate Nominal<br>Value (in million) |
|---------------------|----------|-----------------------------------|---|
| Issuance            | IDR      | Fixed Rate Notes Fixed Rate Notes | 1,000,000.0                             |
| Redemption          | IDR      |                                   | 2,098,500.0                             |

## (4) Issuance of Islamic commercial papers by Maybank Islamic Berhad

The aggregate nominal value of the Islamic commercial papers ("ICP") issued by Maybank Islamic Berhad and outstanding as at 31 December 2021 are as follows:

| Currency | Description     | Aggregate Nominal<br>Value (in million) |
|----------|-----------------|---|
| RM       | Zero Profit ICP | 8,000.0                                 |

#### 31. SUBORDINATED OBLIGATIONS

|  |        | Group          |                | Bank           |                |
|--|--------|----------------|----------------|----------------|----------------|
|  | Note   | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| USD500.0 million subordinated notes due in 2026            | (i)    | _              | 2,021,330      | _              | 2,021,330      |
| RM2,000.0 million Subordinated Sukuk Murabahah due in 2029 | (ii)   | 2,036,944      | 2,036,812      | 2,036,944      | 2,036,812      |
| RM1,700.0 million Subordinated Sukuk Murabahah due in 2031 | (iii)  | 1,731,874      | 1,731,853      | 1,731,874      | 1,731,853      |
| RM2,300.0 million Subordinated Sukuk Murabahah due in 2030 | (iv)   | 2,314,226      | 2,314,863      | 2,314,226      | 2,314,863      |
| RM700.0 million Subordinated Sukuk Murabahah due in 2032   | (v)    | 703,220        | 703,781        | 703,220        | 703,781        |
| RM3,000.0 million Subordinated Sukuk Murabahah due in 2031 | (vi)   | 3,043,708      | _              | 3,041,458      | -              |
| IDR1.5 trillion subordinated bonds due in 2021             | (vii)  | _              | 64,492         | _              | _              |
| IDR800.0 billion subordinated bonds due in 2023            | (viii) | 96,888         | 94,700         | -              | -              |
| RM309.0 million subordinated bonds due in 2031             | (ix)   | 312,417        | -              | -              | -              |
|  |        | 10,239,277     | 8,967,831      | 9,827,722      | 8,808,639      |

The movements in the subordinated obligations are as follows:

|  | Group       |             | Bank        |             |
|--|-------------|-------------|-------------|-------------|
|  | 2021        | 2020        | 2021        | 2020        |
|  | RM'000      | RM'000      | RM'000      | RM'000      |
| At 1 January Issuance during the financial year Redemption during the financial year Non-cash changes: | 8,967,831   | 9,321,125   | 8,808,639   | 9,156,816   |
|  | 3,309,000   | 3,000,000   | 3,000,000   | 3,000,000   |
|  | (2,163,655) | (3,300,000) | (2,008,500) | (3,300,000) |
| Others Exchange differences  | 31,750      | (9,674)     | 27,583      | (9,676)     |
|  | 94,351      | (43,620)    | -           | (38,501)    |
| At 31 December   | 10,239,277  | 8,967,831   | 9,827,722   | 8,808,639   |

31 December 2021

## 31. SUBORDINATED OBLIGATIONS (CONT'D.)

| Note   | Description   | Issue date | First call date | Maturity data | Coupon/<br>Profit rate<br>(% p.a.) | Nominal value        |
|--------|---|------------|-----------------|---------------|------------------------------------|----------------------|
| Note   | ·   | issue date | riist can uate  | maturity date | (% p.a.)                           | Nominal value        |
|        | Malayan Banking Berhad  |            |                 |               |                                    |                      |
|        | USD15.0 billion Multicurrency MTN Programme                   |            |                 |               |                                    |                      |
| (i)    | USD Subordinated notes <sup>3</sup>                           | 29-Apr-16  | 29-Oct-21       | 29-Oct-26     | 3.91                               | USD500.0 million     |
|        | RM10.0 billion Sukuk Programme                                |            |                 |               |                                    |                      |
| (ii)   | RM Subordinated Sukuk Murabahah <sup>1, 2</sup>               | 31-Jan-19  | 31-Jan-24       | 31-Jan-29     | 4.63                               | RM2,000.0 million    |
| (iii)  | RM Subordinated Sukuk Murabahah <sup>1, 2</sup>               | 31-Jan-19  | 30-Jan-26       | 31-Jan-31     | 4.71                               | RM1,700.0 million    |
| (iv)   | RM Subordinated Sukuk Murabahah <sup>1, 2</sup>               | 9-Oct-20   | 9-Oct-25        | 9-Oct-30      | 2.90                               | RM2,300.0 million    |
| (v)    | RM Subordinated Sukuk Murabahah <sup>1, 2</sup>               | 9-Oct-20   | 8-Oct-27        | 8-Oct-32      | 3.10                               | RM700.0 million      |
|        | RM30.0 billion Sukuk Programme                                |            |                 |               |                                    |                      |
| (vi)   | RM Subordinated Sukuk Murabahah <sup>1, 2</sup>               | 5-Aug-21   | 5-Aug-26        | 5-Aug-31      | 3.41                               | RM3,000.0 million    |
|        | PT Bank Maybank Indonesia Tbk                                 |            |                 |               |                                    |                      |
| (vii)  | Shelf Subordinated Bonds II Bank BII Year 2014<br>– Tranche I | 8- ul-14   | _               | 8-Jul-21      | 11.35                              | IDR1,500.0 billion   |
| (viii) | Shelf Subordinated Bonds II Bank Maybank Indonesia            | o jai i i  |                 | 0 Jul 21      | 11.55                              | 151(1,500.0 51111011 |
| (****) | Year 2016 – Tranche II  | 10-Jun-16  | _               | 10-Jun-23     | 9.63                               | IDR800.0 billion     |
|        | Maybank Ageas Holdings Sdn Bhd                                |            |                 |               |                                    |                      |
| (ix)   | RM Subordinated Bonds <sup>1, 2</sup>                         | 7-Oct-21   | 7-Oct-26        | 7-Oct-31      | 3.95                               | RM309.0 million      |

<sup>&</sup>lt;sup>1</sup> The Bank may, subject to the prior consent of BNM, redeem these subordinated sukuk/bonds, in whole or in part on the first call date and on each interest/profit payment date thereafter.

All the subordinated instruments above constitute unsecured liabilities of the Group and of the Bank and are subordinated to the senior indebtedness of the Group and of the Bank in accordance with the respective terms and conditions of their issues.

## **32. CAPITAL SECURITIES**

|   |               |                    |                  | Group and Bank |                |
|---|---------------|--------------------|------------------|----------------|----------------|
| Description   | Issue<br>date | First<br>call date | Maturity<br>date | 2021<br>RM'000 | 2020<br>RM'000 |
| Malayan Banking Berhad                                  |               |                    |                  |                |                |
| RM10.0 billion Sukuk Programme                          |               |                    |                  |                |                |
| RM1,240 million 4.08% AT1 Sukuk Mudharabah <sup>1</sup> | 25-Sep-19     | 25-Sep-24          | Perpetual        | 1,250,887      | 1,250,494      |
| RM1,560 million 4.13% AT1 Sukuk Mudharabah <sup>1</sup> | 25-Sep-19     | 25-Sep-26          | Perpetual        | 1,576,945      | 1,577,299      |
|   |               |                    |                  | 2,827,832      | 2,827,793      |

<sup>&</sup>lt;sup>1</sup> The Bank may, subject to the prior consent of BNM, redeem the AT1 Sukuk Mudharabah, in whole or in part, on the first call date and on every periodic distribution date thereafter. These AT1 Sukuk Mudharabah are Basel III-compliant.

<sup>&</sup>lt;sup>2</sup> These subordinated sukuk/bonds are Basel III-compliant.

<sup>&</sup>lt;sup>3</sup> These subordinated notes was fully redeemed on the first call date.

31 December 2021

#### 32. CAPITAL SECURITIES (CONT'D.)

The movements in capital securities are as follows:

|                                | Group a        | nd Bank        |
|--------------------------------|----------------|----------------|
|                                | 2021<br>RM'000 | 2020<br>RM'000 |
| At 1 January Non-cash changes: | 2,827,793      | 2,827,123      |
| Others                         | 39             | 670            |
| At 31 December                 | 2,827,832      | 2,827,793      |

#### 33. SHARE CAPITAL, SHARE-BASED PAYMENTS AND SHARES HELD-IN-TRUST

| Group and Bank                                       | 2021       | 2020       | 2021<br>RM'000 | 2020<br>RM'000 |
|--|------------|------------|----------------|----------------|
| Gloup and Bank                                       | 000        | 000        | KW 000         | KW 000         |
| Issued and fully paid ordinary shares:               |            |            |                |                |
| At 1 January   | 11,241,362 | 11,241,362 | 48,280,355     | 48,280,355     |
| Shares issued under the:                             |            |            |                |                |
| - Dividend Reinvestment Plan ("DRP") issued on:      |            |            |                |                |
| – 15 January 2021                                    | 172,633    | -          | 1,324,685      | -              |
| - 28 June 2021                                       | 279,343    | -          | 2,107,519      | -              |
| - 21 October 2021                                    | 179,814    | _          | 1,401,132      | _              |
| – Maybank Group Employees' Share Grant Plan ("ESGP") | 5,361      | _          | 42,782         | _              |
| At 31 December                                       | 11,878,513 | 11,241,362 | 53,156,473     | 48,280,355     |

#### (a) Increase in share capital

During the current financial year ended 31 December 2021, the Bank increased its share capital from RM48,280,355,135 to RM53,156,472,575 via:

- (i) Issuance of 172,632,753 new ordinary shares amounting to RM1,324,685,273 arising from the DRP relating to electable portion of the single-tier interim dividend of 13.5 sen in respect of the financial year ended 31 December 2020, as disclosed in Note 52(c)(i) to the financial statements;
- (ii) Issuance of 279,343,269 new ordinary shares amounting to RM2,107,519,293 arising from the DRP relating to electable portion of the single-tier final dividend of 21.0 sen in respect of the financial year ended 31 December 2020, as disclosed in Note 52(c)(ii) to the financial statements;
- (iii) Issuance of 179,814,209 new ordinary shares amounting to RM1,401,131,296 arising from the DRP relating to electable portion of the single-tier first interim dividend of 14.0 sen in respect of the financial year ended 31 December 2021, as disclosed in Note 52(c)(iii) to the financial statements; and
- (iv) Issuance of 5,361,100 new ordinary shares amounting to RM42,781,578 arising from the Employees Share Grant Plan ("ESGP"), as disclosed in Note 33(c)(i) to the financial statements.

### (b) Dividend Reinvestment Plan ("DRP")

Maybank's DRP allows shareholders of Maybank ("shareholders") to reinvest their dividend into new ordinary share(s) in Maybank ("Maybank Shares").

- (i) To enhance and maximise shareholders' value via the subscription of new Maybank Shares where the issue price of a new Maybank Share shall be at a discount:
- (ii) To provide the shareholders with greater flexibility in meeting their investment objectives, as they would have the choice of receiving cash or reinvesting in the Bank through subscription of additional Maybank Shares without having to incur material transaction or other related costs; and
- (iii) To benefit from the participation by shareholders in the DRP to the extent that if the shareholders elect to reinvest into new Maybank Shares, the cash which would otherwise be payable by way of dividend will be reinvested to fund the continuing business growth of the Bank. The DRP will not only enlarge Maybank's share capital base and strengthen its capital position, but will also add liquidity of Maybank Shares on the Main Market of Bursa Malaysia Securities Berhad ("Bursa Securities").
- (iv) Each shareholder has the following options in respect of the Electable Portion:
  - (1) elect to receive the Electable Portion in cash; or

The rationales of Maybank embarking on the DRP are as follows:

(2) elect to reinvest the entire Electable Portion into new Maybank Shares credited as fully paid-up at an issue price to be determined on a price fixing date subsequent to the receipt of all relevant regulatory approvals.

# FINANCIAL STATEMENTS

31 December 2021

#### 33. SHARE CAPITAL, SHARE-BASED PAYMENTS AND SHARES HELD-IN-TRUST (CONT'D.)

#### (c) Maybank Group Employees' Share Grant Plan ("ESGP") and Cash-settled Performance-based Employees' Share Grant Plan ("CESGP")

The ESGP is governed by the ESGP By-Laws approved by the shareholders at an Extraordinary General Meeting held on 6 April 2017 and was implemented on 14 December 2018 for a period of seven (7) years from the effective date and is administered by the ESGP Committee. The scheme was awarded to the participating Maybank Group employees who fulfil the eligibility criteria.

The ESGP consists of two (2) types of performance-based awards: Employees' Share Grant Plan ("ESGP Shares") and Cash-settled Performance-based Employees' Share Grant Plan ("CESGP"). The ESGP Shares may be settled by way of issuance and transfer of new Maybank shares or by cash at the absolute discretion of Maybank Group ESGP Committee.

The ESGP Shares is a form of Restricted Share Units ("RSU") and the ESGP Committee may, from time to time during the ESGP period, make further ESGP grants designated as Supplemental ESGP to a selected group of eligible employees to participate in Supplemental ESGP. This selected group may consist of selected key executives, selected key retentions and selected senior external recruits, and such grants may contain terms and conditions which may vary from earlier ESGP grants made available to selected senior management.

The CESGP is a form of Cash-settled Performance-based Restricted Share Unit Scheme ("CRSU") and the ESGP Committee may, from time to time during the ESGP period, make further CESGP grants designated as Supplemental CESGP to a selected group of eligible employees to participate in the ESGP. This selected group may consist of senior management, selected key retentions and selected senior external recruits, and such Supplemental CESGP grants may contain terms and conditions which may vary from earlier CESGP grants made available to selected employees.

Other principal features of the ESGP are as follows:

- (1) The employees eligible to participate in the ESGP must be on the payroll of the Participating Maybank Group and have not served a notice of resignation or received a notice of termination.
  - Participating Maybank Group includes the Bank and its overseas branches and subsidiaries, but excluding dormant subsidiaries.
- (2) The entitlement under the ESGP for the Executive Directors, including any persons connected to the directors, is subject to the approval of the shareholders of the Bank in a general meeting.
- (3) The ESGP shall be valid for a period of seven (7) years from the effective date.
  - Notwithstanding the above, the Bank may terminate the ESGP at any time during the duration of the scheme subject to consent of Maybank's shareholders at a general meeting, wherein at least a majority of the shareholders, present and voting, vote in favour of termination.
- (i) Details of ESGP Shares awarded

All the ESGP awarded by the Bank were allocated to eligible Senior Management of the Group and of the Bank. Details of shares awarded under the ESGP Shares are as follows:

| Award date                | Fair value<br>RM | Number of ESGP<br>shares awarded<br>'000 | Vesting date                                      |
|---------------------------|------------------|--|---|
| 14.12.2018 - First Grant  | 7.0235           | 12,392                                   | Dl 2liffti  |
| 30.09.2019 - Second Grant | 6.6510           | 13,118                                   | Based on 3-year cliff vesting from grant date and |
| 30.09.2020 - Third Grant  | 6.1118           | 13,541                                   | performance metrics                               |
| 30.09.2021 - Fourth Grant | 6.0958           | 14,065                                   | performance metrics                               |

The following table illustrates the number of, and movements in, ESGP Shares during the financial year ended 31 December 2021:

|                           | Outstanding           | Movements d     | luring the financ | ial year          | Outstanding                 |
|---------------------------|-----------------------|-----------------|-------------------|-------------------|-----------------------------|
| Award date                | as at 01.01.2021 '000 | Awarded<br>'000 | Vested<br>'000    | Forfeited<br>'000 | as at<br>31.12.2021<br>'000 |
| 14.12.2018 - First Grant  | 11,011                | _               | (5,338)           | (5,673)           | _                           |
| 30.09.2019 - Second Grant | 12,398                | _               | -                 | (691)             | 11,707                      |
| 30.09.2020 - Third Grant  | 13,514                | -               | -                 | (566)             | 12,948                      |
| 30.09.2021 - Fourth Grant | -                     | 14,065          | -                 | (38)              | 14,027                      |
|                           | 36,923                | 14,065          | (5,338)           | (6,968)           | 38,682                      |

31 December 2021

## 33. SHARE CAPITAL, SHARE-BASED PAYMENTS AND SHARES HELD-IN-TRUST (CONT'D.)

#### (c) Maybank Group Employees' Share Grant Plan ("ESGP") and Cash-settled Performance-based Employees' Share Grant Plan ("CESGP") (cont'd.)

#### (ii) Fair value of ESGP Shares awarded

The fair value of ESGP Shares awarded was estimated by an external valuer using the Monte-Carlo Simulation model, taking into account the terms and conditions upon which the ESGP Shares were awarded. The fair value of ESGP Shares measured, closing share price at grant date and the assumptions were as follows:

|  |                           | Award date                 |                           |                            |  |
|--|---------------------------|----------------------------|---------------------------|----------------------------|--|
|  | 14.12.2018<br>First Grant | 30.09.2019<br>Second Grant | 30.09.2020<br>Third Grant | 30.09.2021<br>Fourth Grant |  |
| Fair value of ESGP Shares (RM)         | 7.0235                    | 6.6510                     | 6.1118                    | 6.0958                     |  |
| Closing share price at award date (RM) | 9.37                      | 8.51                       | 7.22                      | 8.05                       |  |
| Expected volatility (%)                | 14.00                     | 13.40                      | 16.47                     | 17.54                      |  |
| Vesting period (years)                 | 3                         | 3                          | 3                         | 3                          |  |
| Risk-free rate (%)                     | 3.65                      | 3.15                       | 2.01                      | 2.48                       |  |
| Expected dividend yield (%)            | 6.17                      | 7.03                       | 5.35                      | 7.36                       |  |

#### (iii) Details of CESGP awarded

All the CESGP awarded by the Bank were allocated to eligible Senior Management of the Group and the Bank. Details of the CESGP awarded are as follows:

| Award date                | Fair value<br>RM | Number of CESGP<br>shares awarded<br>'000 | Vesting date   |
|---------------------------|------------------|---|--|
| 14.12.2018 – First Grant  | 7.0235           | 4,103                                     | Based on 3-year cliff vesting from grant date and CESGP vesting conditions |
| 30.09.2019 – Second Grant | 6.6510           | 5,000                                     |  |
| 30.09.2020 – Third Grant  | 6.1118           | 5,378                                     |  |
| 30.09.2021 – Fourth Grant | 6.0958           | 5,616                                     |  |

The following table illustrates the number of, and movements in, CESGP during the financial year ended 31 December 2021:

|                           | Outstanding | Movements d     | luring the financ | ial year          | Outstanding                 |
|---------------------------|-------------|-----------------|-------------------|-------------------|-----------------------------|
| Award date                | as at       | Awarded<br>'000 | Vested<br>'000    | Forfeited<br>'000 | as at<br>31.12.2021<br>'000 |
| 14.12.2018 - First Grant  | 3,430       | _               | (1,615)           | (1,815)           | _                           |
| 30.09.2019 - Second Grant | 4,502       | _               | _                 | (483)             | 4,019                       |
| 30.09.2020 - Third Grant  | 5,243       | _               | _                 | (550)             | 4,693                       |
| 30.09.2021 - Fourth Grant | -           | 5,616           | -                 | (127)             | 5,489                       |
|                           | 13,175      | 5,616           | (1,615)           | (2,975)           | 14,201                      |

# (iv) Fair value of CESGP awarded

The fair value of CESGP awarded was estimated by an external valuer using the Monte-Carlo Simulation model, taking into account the terms and conditions upon which the CESGP were awarded. The fair value of CESGP measured, closing share price at grant date and the assumptions were as follows:

|  |                           | Award date                 |                           |                            |  |
|--|---------------------------|----------------------------|---------------------------|----------------------------|--|
|  | 14.12.2018<br>First Grant | 30.09.2019<br>Second Grant | 30.09.2020<br>Third Grant | 30.09.2021<br>Fourth Grant |  |
| Fair value of CESGP (RM)               | 7.0235                    | 6.6510                     | 6.1118                    | 6.0958                     |  |
| Closing share price at award date (RM) | 9.37                      | 8.51                       | 7.22                      | 8.05                       |  |
| Expected volatility (%)                | 14.00                     | 13.40                      | 16.47                     | 17.54                      |  |
| Vesting period (years)                 | 3                         | 3                          | 3                         | 3                          |  |
| Risk-free rate (%)                     | 3.65                      | 3.15                       | 2.01                      | 2.48                       |  |
| Expected dividend yield (%)            | 6.17                      | 7.03                       | 5.35                      | 7.36                       |  |

# **FINANCIAL STATEMENTS**

31 December 2021

## 33. SHARE CAPITAL, SHARE-BASED PAYMENTS AND SHARES HELD-IN-TRUST (CONT'D.)

### (d) Shares held-in-trust

Shares held-in-trust records the issuance of new Maybank ordinary shares for vesting of ESGP Shares. The shares issued are held in omnibus account at the Bank before it is vested to eligible employees.

The movement of shares held-in-trust for the financial year ended 31 December 2021 is as follows:

| Group and Bank   | Number of ordinary shares | Amount<br>RM'000 |
|--|---------------------------|------------------|
| At 1 January 2021  | -                         | _                |
| Issuance of shares in relation to ESGP shares                      | 5,361,100                 | 42,782           |
| ESGP vested to the eligible employees of the Group and of the Bank | (5,201,500)               | (41,508)         |
| At 31 December 2021  | 159,600                   | 1,274            |

#### **34. RETAINED PROFITS**

#### (a) The Group's retained profits

The retained profits of the Group include the non-distributable Non-DPF unallocated surplus of an insurance subsidiary as a result of the Bank Negara Malaysia ("BNM") Guidelines on Financial Reporting for Insurers. This non-distributable Non-DPF unallocated surplus is only available for distribution to shareholders based on the amount recommended by the Appointed Actuary in accordance with the Financial Services Act 2013.

The movements of distributable and non-distributable retained profits of the Group are as follows:

| Group   | Non-<br>Distributable<br>Non-DPF<br>Unallocated<br>Surplus<br>RM'000 | Distributable<br>Retained<br>Profits<br>RM'000                     | Total<br>Retained<br>Profits<br>RM'000                   |
|---|--|--|--|
| As at 31 December 2021 At 1 January 2021 Profit for the financial year  | 618,963<br>123,363   | 28,875,664<br>7,972,866  | 29,494,627<br>8,096,229                                  |
| Total comprehensive income for the financial year   | 123,363  | 7,972,866  | 8,096,229  |
| Net gain on disposal of financial investments at fair value through other comprehensive income Share-based payment under Maybank Group Employees' Share Grant Plan ("ESGP") (Note 33(c)) Transfer to statutory reserve Transfer from regulatory reserve Dividends paid (Note 52)                          | -<br>-<br>-<br>-   | 14,545<br>40,457<br>(14,549)<br>800,194<br>(8,801,777)             | 14,545<br>40,457<br>(14,549)<br>800,194<br>(8,801,777)   |
| Total transactions with shareholders/other equity movements   | -  | (7,961,130)  | (7,961,130)  |
| At 31 December 2021   | 742,326  | 28,887,400   | 29,629,726   |
| As at 31 December 2020 At 1 January 2020 Profit for the financial year  | 536,171<br>108,588   | 26,626,728<br>6,372,631  | 27,162,899<br>6,481,219                                  |
| Total comprehensive income for the financial year   | 108,588  | 6,372,631  | 6,481,219  |
| Transfer from non-par surplus upon recommendation by the Appointed Actuary  Net gain on disposal of financial investments at fair value through other comprehensive income  Transfer to statutory reserve  Transfer from regulatory reserve  Dividends paid (Note 52)  Dividends payable (Note 52(c)(ii)) | (25,796)<br>-<br>-<br>-<br>-<br>-                                    | 25,796<br>1,085<br>(38,468)<br>656,351<br>(4,384,131)<br>(384,328) | 1,085<br>(38,468)<br>656,351<br>(4,384,131)<br>(384,328) |
| Total transactions with shareholders/other equity movements   | (25,796)   | (4,123,695)  | (4,149,491)  |
| At 31 December 2020   | 618,963  | 28,875,664   | 29,494,627   |

31 December 2021

#### 34. RETAINED PROFITS (CONT'D.)

#### (b) The Bank's retained profits

The retained profits of the Bank as at 31 December 2021 and 31 December 2020 are distributable profits and may be distributed as dividends under the single-tier system based on the tax regulations in Malaysia.

The movements of retained profits of the Bank are disclosed in the statement of changes in equity.

#### **35. RESERVES**

|                              |               | Group          |                | Bank           |                |
|------------------------------|---------------|----------------|----------------|----------------|----------------|
|                              | Note          | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Non-distributable:           |               |                |                |                |                |
| Statutory reserve            | (a)           | 332,372        | 317,823        | 74,696         | 69,518         |
| Regulatory reserve           | (b)           | 1,315,261      | 2,115,455      | 1,180,201      | 1,495,500      |
| Other reserves               | (c)           | (301,124)      | (312,801)      | 6,995          | 12,805         |
| FVOCI reserve                | 2.3(v)(b)(2)  | 1,234,705      | 4,572,569      | 930,283        | 3,261,447      |
| Exchange fluctuation reserve | 2.3(xviii)(c) | 351,277        | (127,567)      | 2,430,642      | 2,241,350      |
| ESGP reserve                 | 2.3(xxv)(e)   | 94,006         | 96,186         | 94,006         | 96,186         |
|                              |               | 3,026,497      | 6,661,665      | 4,716,823      | 7,176,806      |

- (a) The statutory reserves are maintained in compliance with the requirements of certain Central Banks of the respective countries in which the Group and the Bank operate and are not distributable as cash dividends.
- (b) Regulatory reserve is maintained in aggregate, loss allowance for non-credit impaired exposures (commonly known as Stage 1 and Stage 2 provisions) that has been assessed and recognised in accordance with MFRS and which has been transferred from the retained profits, in accordance with BNM's Financial Reporting Policy document.
- (c) Other reserves

| Group  | Capital<br>Reserve<br>(Note 35(c)(i))<br>RM'000 | Revaluation<br>Reserve<br>(Note 35(c)(ii))<br>RM'000 | Defined<br>Benefit<br>Reserve<br>RM'000 | Hedge<br>Reserve<br>(Note 13)<br>RM'000 | Total<br>Other<br>Reserves<br>RM'000 |
|--|---|--|---|---|--------------------------------------|
| <b>As at 31 December 2021</b> At 1 January 2021          | 12,092  | (2,712)  | 28,069                                  | (350,250)                               | (312,801)                            |
| Other comprehensive income/(loss)                        | 820   | -  | 21,354                                  | (10,497)                                | 11,677                               |
| Defined benefit plan actuarial gain                      | _   | _  | 21,354                                  | _                                       | 21,354                               |
| Net loss on net investment hedge                         | -   | -  | -                                       | (4,687)                                 | (4,687)                              |
| Cost of hedging for fair value hedge                     | -   | -  | -                                       | (5,810)                                 | (5,810)                              |
| Net gain on capital reserve                              | 820   | _  |   | _                                       | 820                                  |
| Total comprehensive income/(loss) for the financial year | 820   | -  | 21,354                                  | (10,497)                                | 11,677                               |
| At 31 December 2021                                      | 12,912  | (2,712)  | 49,423                                  | (360,747)                               | (301,124)                            |
| As at 31 December 2020                                   |   |  |   |   |                                      |
| At 1 January 2020  | 14,244  | (2,712)  | 21,141                                  | (366,322)                               | (333,649)                            |
| Other comprehensive (loss)/income                        | (2,152)   | _  | 6,928                                   | 16,072                                  | 20,848                               |
| Defined benefit plan actuarial gain                      | _   | _  | 6,928                                   | -                                       | 6,928                                |
| Net gain on net investment hedge                         | _   | -  | _                                       | 2,922                                   | 2,922                                |
| Cost of hedging for fair value hedge                     | _   | -  | _                                       | 13,150                                  | 13,150                               |
| Net loss on capital reserve                              | (2,152)   | _  | _                                       | _                                       | (2,152)                              |
| Total comprehensive (loss)/income for the financial year | (2,152)   | -  | 6,928                                   | 16,072                                  | 20,848                               |
| At 31 December 2020                                      | 12,092  | (2,712)  | 28,069                                  | (350,250)                               | (312,801)                            |

- (i) The capital reserve of the Group arose from the corporate exercises undertaken by certain subsidiaries in previous years.
- (ii) Revaluation reserve relates to the transfer of self-occupied properties to investment properties subsequent to the change on occupation intention.

31 December 2021

#### **36. OPERATING REVENUE**

The Group operating revenue comprises of all types of revenue derived from the business of banking, income from Islamic Banking Scheme ("IBS") operations, finance, investment banking, general and life insurance (including takaful), stockbroking, leasing and factoring, trustee and nominee services, asset management and venture capital but excluding all transactions between related companies.

The Bank operating revenue comprises of gross interest income, gross fee and gross commission income, investment income, gross dividends and other income derived from banking and finance operations.

|  |       | Group      |            | Ban        | k          |
|--|-------|------------|------------|------------|------------|
|  |       | 2021       | 2020       | 2021       | 2020       |
|  | Note  | RM'000     | RM'000     | RM'000     | RM'000     |
| Interest income  | 37    | 17,205,258 | 19,350,764 | 11,610,664 | 12,959,184 |
| Income derived from investment of depositors' funds                  | 64(b) | 8,811,464  | 8,577,690  | _          | _          |
| Income derived from investment of investment account funds           | 64(b) | 951,680    | 1,008,062  | -          | -          |
| Income derived from investment of Islamic Banking Funds              | 64(b) | 557,760    | 468,227    | -          | _          |
| Net earned insurance premiums  | 39    | 8,846,782  | 9,458,856  | -          | -          |
| Dividends from subsidiaries and associates                           | 40    | -          | -          | 3,959,559  | 2,640,114  |
| Other operating income   | 41    | 4,470,670  | 7,299,202  | 3,004,912  | 4,161,005  |
| Excluding non-operating revenue which comprises the following items: |       |            |            |            |            |
| - Interest expense on derivatives*                                   |       | 4,842,578  | 4,747,544  | 4,717,337  | 4,698,499  |
| - Direct costs on brokerage and commission income                    |       | 334,610    | 300,100    | -          | -          |
| - (Gain)/loss on disposal/change in structure of deemed controlled   |       |            |            |            |            |
| structured entities  | 41    | (8,571)    | (3,128)    | (34,846)   | 3,275      |
| - Loss on liquidation/disposal of subsidiaries                       | 41    | 7,165      | 10,161     | -          | -          |
| - Loss on dilution of interest in associate                          | 41    | 60,158     | -          | -          | -          |
| - Rental income  | 41    | (45,560)   | (30,547)   | (60,552)   | (56,607)   |
| - Loss/(gain) on disposal of property, plant and equipment           | 41    | 103        | (20,791)   | 1,246      | (17,279)   |
| - Fair value adjustments on investment properties                    | 41    | (30,301)   | (18,522)   | -          | -          |
| - Other non-operating income   | 41    | (44,406)   | (116,653)  | (17,211)   | (26,415)   |
|  |       | 9,586,446  | 12,167,366 | 7,610,886  | 8,762,478  |
|  |       | 45,959,390 | 51,030,965 | 23,181,109 | 24,361,776 |

<sup>\*</sup> Interest expense on derivatives forms part of the "realised gain/(loss) on derivatives" as disclosed in Note 41.

## **37. INTEREST INCOME**

|   | Group          |                | Bank           |                |
|---|----------------|----------------|----------------|----------------|
|   | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Loans, advances and financing <sup>1</sup>                            | 11,800,749     | 13,601,081     | 7,536,746      | 8,410,182      |
| Money at call and deposits and placements with financial institutions | 339,253        | 439,373        | 519,800        | 465,048        |
| Financial assets purchased under resale agreements                    | 111,234        | 258,263        | 33,936         | 99,626         |
| Financial assets at FVTPL   | 1,014,957      | 1,090,594      | 259,819        | 361,139        |
| Financial investments at FVOCI  | 2,833,927      | 2,831,750      | 1,869,248      | 2,169,608      |
| Financial investments at amortised cost                               | 1,281,830      | 1,198,124      | 1,265,972      | 1,215,028      |
|   | 17,381,950     | 19,419,185     | 11,485,521     | 12,720,631     |
| (Amortisation of premiums)/accretion of discounts, net                | (176,692)      | (68,421)       | 125,143        | 238,553        |
|   | 17,205,258     | 19,350,764     | 11,610,664     | 12,959,184     |

Included in interest income for the current financial year was interest on impaired assets amounting to approximately RM240,935,000 (2020: RM339,413,000) for the Group and RM174,839,000 (2020: RM242,627,000) for the Bank.

<sup>&</sup>lt;sup>1</sup> Included the net effects under government support measures to assist borrowers and customers adversely impacted by COVID-19 in order to sustain their business operations amounting to RM20,016,000 (2020: RM74,240,000) for the Group and RM20,016,000 (2020: RM48,979,000) for the Bank.

31 December 2021

## 37. INTEREST INCOME (CONT'D.)

The following table provides information on financial assets that were modified while they had a loss allowance measured at an amount equal to lifetime ECL:

|  | Group                  |                          | Bank             |                         |
|--|------------------------|--------------------------|------------------|-------------------------|
|  | 2021<br>RM'000         | 2020<br>RM'000           | 2021<br>RM'000   | 2020<br>RM'000          |
| Financial assets modified during the financial year  Amortised cost before modification  Modification (loss)/gain  | 77,128,484<br>(60,548) | 211,996,816<br>(939,209) | 22,513,702<br>11 | 73,523,568<br>(242,313) |
| Amortised cost after modification  | 77,067,936             | 211,057,607              | 22,513,713       | 73,281,255              |
| Financial assets modified since initial recognition  Gross carrying amount at 31 December of financial assets for which loss allowance has changed to 12-month measurement during the financial year | 727,495                | 63,426                   | 370,565          | 19,635                  |

## **38. INTEREST EXPENSE**

|  | Group          |                | Bar            | nk             |
|--|----------------|----------------|----------------|----------------|
|  | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Deposits and placements from financial institutions              | 266,302        | 549,202        | 250,171        | 644,718        |
| Deposits from customers  | 3,425,736      | 5,573,679      | 1,921,877      | 3,039,755      |
| Loans sold to Cagamas  | -              | 20,755         | -              | 20,755         |
| Obligations on financial assets sold under repurchase agreements | 48,225         | 210,856        | 170,463        | 275,118        |
| Borrowings   | 705,816        | 1,040,371      | 442,097        | 632,303        |
| Subordinated obligations   | 482,435        | 523,956        | 371,684        | 408,272        |
| Capital securities   | 115,690        | 116,005        | 115,690        | 116,005        |
| Structured deposits  | 19,855         | 62,126         | 5,524          | 8,087          |
| Financial liabilities at fair value through profit or loss       | 107,154        | 163,425        | 107,154        | 163,425        |
|  | 5,171,213      | 8,260,375      | 3,384,660      | 5,308,438      |

## **39. NET EARNED INSURANCE PREMIUMS**

| Group  | 2021<br>RM'000            | 2020<br>RM'000            |
|--|---------------------------|---------------------------|
| Gross earned premiums Premiums ceded to reinsurers | 11,393,382<br>(2,546,600) | 11,154,401<br>(1,695,545) |
|  | 8,846,782                 | 9,458,856                 |

## **40. DIVIDENDS FROM SUBSIDIARIES AND ASSOCIATES**

| Bank                        | 2021<br>RM'000 | 2020<br>RM'000 |
|-----------------------------|----------------|----------------|
| Gross dividend income from: |                |                |
| Subsidiaries                | 3,958,663      | 2,639,337      |
| Associates                  | 896            | 777            |
|                             | 3,959,559      | 2,640,114      |

31 December 2021

## **41. OTHER OPERATING INCOME**

|  | Group          |                | Bank           |                |
|--|----------------|----------------|----------------|----------------|
|  | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Fee income:  |                |                |                |                |
| Commission   | 1,341,707      | 1,263,020      | 869,186        | 786,130        |
| Service charges and fees   | 1,537,561      | 1,349,038      | 853,532        | 792,397        |
| Underwriting fees  | 52,183         | 31,826         | 10,367         | 12,268         |
| Brokerage income   | 496,111        | 493,009        |                |                |
| Fees on loans, advances and financing  | 210,627        | 237,004        | 110,311        | 154,757        |
|  | 3,638,189      | 3,373,897      | 1,843,396      | 1,745,552      |
| Investment income:   | 3,030,103      | 3,373,077      | 1,043,370      | 1,743,332      |
|  |                |                |                |                |
| Net gain/(loss) on disposal of financial assets at FVTPL                                 | 20 617         | 202 049        |                |                |
| - Designated upon initial recognition  | 28,617         | 203,048        | (22.650)       | 124605         |
| - Financial investments at FVTPL   | (47,141)       | (186,657)      | (23,659)       | 134,605        |
| Net gain on disposal of financial investments at FVOCI                                   | 541,888        | 1,876,108      | 437,716        | 1,517,671      |
| Net gain on redemption of financial investments at amortised cost                        | 20             | -              | 10,796         | -              |
| Net gain/(loss) on disposal/change in structure of deemed controlled structured entities | 8,571          | 3,128          | 34,846         | (3,275)        |
| Net loss on liquidation/disposal of subsidiaries   | (7,165)        | (10,161)       | 34,040         | (3,273)        |
| Net loss on dilution of interest in associate  | (60,158)       | (10,101)       | _              | _              |
| Net loss on unution of interest in associate   |                | 1 005 466      | 450.600        | 1 640 001      |
|  | 464,632        | 1,885,466      | 459,699        | 1,649,001      |
| Gross dividend income from:  |                |                |                |                |
| Financial investments at FVOCI   |                |                |                |                |
| – Quoted in Malaysia   | 46,331         | 17,746         | 1,115          | _              |
| – Unquoted in Malaysia   | 897            | 1,547          | 818            | 1,546          |
| – Quoted outside Malaysia  | 9,726          | 10,506         | -              | -              |
| - Unquoted outside Malaysia  | 329            | 366            | -              |                |
|  | 57,283         | 30,165         | 1,933          | 1,546          |
| Financial assets at FVTPL  |                |                |                |                |
| – Quoted in Malaysia   | 76,041         | 52,709         | -              | -              |
| – Quoted outside Malaysia  | 23,419         | 15,238         | -              | -              |
| - Unquoted in Malaysia   | 5,631          | 6,043          | 4,256          | 4,256          |
|  | 105,091        | 73,990         | 4,256          | 4,256          |
|  | 162,374        | 104,155        | 6,189          | 5,802          |
| Unrealised (loss)/gain on revaluation of:  |                |                |                |                |
| Financial assets designated upon initial recognition at FVTPL                            | (764,225)      | 282,533        | -              | -              |
| Financial investments at FVTPL   | (235,829)      | 483,350        | (81,887)       | 114,255        |
| Financial liabilities at FVTPL   | 795,287        | 94,503         | 795,287        | 94,503         |
| Derivatives  | (146,828)      | 1,013,953      | (487,009)      | 852,030        |
| Loans, advances and financing  | -              | 479            | -              | 479            |
|  | (351,595)      | 1,874,818      | 226,391        | 1,061,267      |
| Other income:  |                |                |                |                |
| Foreign exchange gain, net   | 90,976         | 455,171        | 29,733         | 315,223        |
| Realised gain/(loss) on derivatives  | 357,056        | (626,940)      | 393,493        | (639,467)      |
| Realised loss on financial liabilities at FVTPL  | (138,277)      | (87,217)       | (138,277)      | (87,217)       |
| Rental income  | 45,560         | 30,547         | 60,552         | 56,607         |
| (Loss)/gain on disposal of property, plant and equipment                                 | (103)          | 20,791         | (1,246)        | 17,279         |
| Gain/(loss) on disposal of foreclosed properties   | 6,037          | (14,162)       | _              | _              |
| Fair value adjustments on investment properties (Note 16)                                | 30,301         | 18,522         | _              | _              |
| Other operating income   | 121,114        | 147,501        | 107,771        | 10,543         |
| Other non-operating income   | 44,406         | 116,653        | 17,211         | 26,415         |
|  | 557,070        | 60,866         | 469,237        | (300,617)      |
| Total other operating income   | 4,470,670      | 7,299,202      | 3,004,912      | 4,161,005      |
|  |                |                |                |                |

31 December 2021

# 42. NET INSURANCE BENEFITS AND CLAIMS INCURRED, NET FEE AND COMMISSION EXPENSES, CHANGE IN EXPENSE LIABILITIES AND TAXATION OF LIFE AND TAKAFUL FUND

|  | 2021        | 2020        |
|--|-------------|-------------|
| Group  | RM'000      | RM'000      |
| Gross benefits and claims paid   | 5,499,316   | 4,105,104   |
| Claims ceded to reinsurers   | (1,135,280) | (442,401)   |
| Gross change to contract liabilities   | 4,353,626   | 6,760,466   |
| Change in contract liabilities ceded to reinsurers   | (1,544,320) | (1,565,281) |
| Net insurance benefits and claims incurred   | 7,173,342   | 8,857,888   |
| Net fee and commission expenses  | 317,680     | 284,481     |
| Change in expense liabilities  | (21,357)    | 28,562      |
| Taxation of life and takaful fund  | 6,034       | 49,872      |
| Net fee and commission expenses, change in expense liabilities and taxation of life and takaful fund | 302,357     | 362,915     |
|  | 7,475,699   | 9,220,803   |

## **43. OVERHEAD EXPENSES**

|  | Group      |            | Bank        |             |
|--|------------|------------|-------------|-------------|
|  | 2021       | 2020       | 2021        | 2020        |
|  | RM'000     | RM'000     | RM'000      | RM'000      |
| Personnel expenses                                       |            |            |             |             |
| Salaries, allowances and bonuses                         | 5,202,312  | 4,999,856  | 2,683,736   | 2,567,911   |
| Social security cost                                     | 45,670     | 43,999     | 22,855      | 22,141      |
| Retirement cost  | 621,217    | 594,817    | 402,579     | 382,915     |
| ESGP expenses <sup>1</sup>                               | 98,193     | 80,775     | 53,736      | 42,627      |
| Other staff related expenses                             | 840,786    | 843,742    | 429,693     | 414,163     |
|  | 6,808,178  | 6,563,189  | 3,592,599   | 3,429,757   |
| Establishment costs                                      |            |            |             |             |
| Depreciation of property, plant and equipment (Note 20)  | 299,986    | 311,984    | 89,545      | 101,097     |
| Depreciation of right-of-use assets (Note 21)            | 448,564    | 450,736    | 110,589     | 113,197     |
| Amortisation of agency force (Note 22)                   | 756        | 3,136      | -           | _           |
| Amortisation of customer relationship (Note 22)          | -          | 415        | -           | -           |
| Amortisation of computer software (Note 22)              | 281,968    | 283,348    | 64,499      | 56,520      |
| Rental of leasehold land and premises                    | 26,906     | 30,408     | 7,879       | 7,265       |
| Repairs and maintenance of property, plant and equipment | 172,773    | 173,040    | 84,737      | 77,125      |
| Information technology expenses                          | 609,215    | 563,795    | 932,454     | 891,927     |
| Finance cost on lease liabilities (Note 27(iv))          | 41,011     | 49,769     | 13,021      | 13,550      |
| Others   | 37,340     | 25,826     | 9,321       | 3,332       |
|  | 1,918,519  | 1,892,457  | 1,312,045   | 1,264,013   |
| Marketing expenses                                       |            |            |             |             |
| Advertisement and publicity                              | 163,843    | 120,957    | 77,572      | 52,179      |
| Others   | 267,005    | 254,129    | 124,891     | 110,688     |
|  | 430,848    | 375,086    | 202,463     | 162,867     |
| Administration and general expenses                      |            |            |             |             |
| Fees and brokerage                                       | 1,020,842  | 1,000,292  | 654,053     | 697,599     |
| Administrative expenses                                  | 573,798    | 586,528    | 174,003     | 187,359     |
| General expenses   | 730,741    | 787,740    | 302,638     | 280,497     |
| Others   | 35,613     | 16,614     | 4,928       | 9,258       |
|  | 2,360,994  | 2,391,174  | 1,135,622   | 1,174,713   |
| Overhead expenses allocated to subsidiaries              | -          | _          | (1,219,834) | (1,247,162) |
| Total overhead expenses                                  | 11,518,539 | 11,221,906 | 5,022,895   | 4,784,188   |
| Cost to income ratio <sup>2</sup>                        | 45.3%      | 45.3%      | 33.1%       | 33.1%       |

31 December 2021

#### 43. OVERHEAD EXPENSES (CONT'D.)

|   | Gro    | oup     | Bank   |        |  |
|---|--------|---------|--------|--------|--|
|   | 2021   | 2020    | 2021   | 2020   |  |
|   | RM'000 | RM'000  | RM'000 | RM'000 |  |
| Included in overhead expenses are:  |        |         |        |        |  |
| Directors' fees and remuneration (Note 44)                                  | 22,848 | 21,662  | 18,292 | 17,118 |  |
| Rental of equipment   | 36,974 | 36,424  | 2,276  | 3,597  |  |
| Direct operating expenses of investment properties                          | 5,668  | 5,639   | -      | -      |  |
| Auditors' remuneration:   |        |         |        |        |  |
| Statutory audit:  | 23,335 | 21,631  | 10,351 | 9,970  |  |
| - Ernst & Young PLT   | 10,246 | 8,823   | 6,193  | 5,980  |  |
| - Other member firms of Ernst & Young Global                                | 12,628 | 12,425  | 3,909  | 3,745  |  |
| – Other auditors <sup>3</sup>   | 407    | 383     | 249    | 245    |  |
| Assurance and compliance related services:                                  |        |         |        |        |  |
| - Reporting accountants, review engagements and regulatory-related services | 5,625  | 6,053   | 3,323  | 3,885  |  |
| Non-audit services:   |        |         |        |        |  |
| - Other services  | 1,372  | 1,360   | 1,038  | 1,194  |  |
| Employee benefit expenses (Note 27(i)(b))                                   | 89,115 | 108,353 | _      | _      |  |
| Property, plant and equipment written off (Note 20)                         | 269    | 630     | 155    | 77     |  |
| Intangible assets written off (Note 22)                                     | 17,320 | 437     | 1,456  | 437    |  |
| Expenses of short-term leases   | 19,984 | 9,578   | 4,193  | 9,330  |  |
| Expenses of low value assets  | 33,023 | 44,491  | 13,131 | 34,609 |  |

<sup>&</sup>lt;sup>1</sup> ESGP expenses comprise cash-settled and equity-settled share-based payment transactions. The amount arising from equity-settled share-based payment transactions for the Group and the Bank are approximately RM80,444,000 and RM49,556,000 (2020: RM58,991,000 and RM40,459,000) respectively.

# 44. DIRECTORS' FEES AND REMUNERATION

|  | Gro            | oup            | Bank           |                |
|--|----------------|----------------|----------------|----------------|
|  | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Directors of the Bank:                                     |                |                |                |                |
| Executive directors:                                       |                |                |                |                |
| Salary   | 2,760          | 2,760          | 2,760          | 2,760          |
| Bonus  | 4,140          | 2,587          | 4,140          | 2,587          |
| Retirement cost  | 1,107          | 1,038          | 1,107          | 1,038          |
| ESGP expenses  | 2,022          | 1,478          | 2,022          | 1,478          |
| Other remuneration   | 248            | 1,441          | 248            | 1,441          |
| Estimated monetary value of benefits-in-kind               | 71             | 96             | 71             | 96             |
|  | 10,348         | 9,400          | 10,348         | 9,400          |
| Non-executive directors:                                   |                |                |                |                |
| Fees   | 8,994          | 9,019          | 5,135          | 5,135          |
| Other remuneration   | 3,577          | 3,339          | 2,880          | 2,679          |
| Estimated monetary value of benefits-in-kind               | 379            | 374            | 184            | 212            |
|  | 12,950         | 12,732         | 8,199          | 8,026          |
| Sub-total for directors of the Bank                        | 23,298         | 22,132         | 18,547         | 17,426         |
| Indemnity given to or insurance effected for any directors | 1,182          | 1,109          | 1,083          | 1,031          |

<sup>&</sup>lt;sup>2</sup> Cost to income ratio is computed using total cost over the net operating income. Total cost of the Group is the total overhead expenses, excluding amortisation of intangible assets for Maybank IBG Holdings Limited of RM756,000 (2020: RM3,551,000). Income refers to net operating income amount as disclosed on the face of income statements.

<sup>&</sup>lt;sup>3</sup> Relates to fees paid and payable to accounting firms other than Ernst & Young PLT and other members of Ernst & Young Global.

31 December 2021

## 44. DIRECTORS' FEES AND REMUNERATION (CONT'D.)

|   | Group          |                | Bank           |                |
|---|----------------|----------------|----------------|----------------|
|   | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Total (including benefits-in-kind and indemnity given to or insurance effected for any directors) (Note 49(a)(iii)) | 24,480         | 23,241         | 19,630         | 18,457         |
| Total (excluding benefits-in-kind and indemnity given to or insurance effected for any directors) (Note 43)         | 22,848         | 21,662         | 18,292         | 17,118         |

The Bank maintained on group basis, a Directors' and Officers' Liability Insurance against any legal liability incurred by the Directors in the discharge of their duties while holding office for the Bank. The Directors shall not be indemnified by such insurance for any deliberate negligence, fraud, intentional breach of law or breach of trust proven against them.

The remuneration attributable to the Group President & Chief Executive Officer of the Bank including benefits-in-kind during the financial year amounted to RM10,348,000 (2020: RM9,400,000).

The total remuneration (including benefits-in-kind) of the directors of the Group and of the Bank are as follows:

|                                       |                | Grou   | ıp                             |                 | Bank           |  |                                |                 |
|---------------------------------------|----------------|--|--------------------------------|-----------------|----------------|--|--------------------------------|-----------------|
| 2021                                  | Fees<br>RM'000 | Salary and/<br>or other<br>emoluments*<br>RM'000 | Benefits-<br>in-kind<br>RM'000 | Total<br>RM'000 | Fees<br>RM'000 | Salary and/<br>or other<br>emoluments*<br>RM'000 | Benefits-<br>in-kind<br>RM'000 | Total<br>RM'000 |
| Executive director:                   |                |  |                                |                 |                |  |                                |                 |
| Dato' Sri Abdul Farid bin Alias       | -              | 10,277   | 71                             | 10,348          | -              | 10,277   | 71                             | 10,348          |
| Non-executive directors:              |                |  |                                |                 |                |  |                                |                 |
| Tan Sri Dato' Sri Zamzamzairani       |                |  |                                |                 |                |  |                                |                 |
| bin Mohd Isa                          | 634            | 560  | 74                             | 1,268           | 634            | 560  | 74                             | 1,268           |
| Datuk R. Karunakaran                  | 1,196          | 312  | 49                             | 1,557           | 435            | 172  | 25                             | 632             |
| Mr Cheng Kee Check                    | 539            | 244  | 1                              | 784             | 434            | 228  | 1                              | 663             |
| Mr Edwin Gerungan                     | 1,011          | 213  | 127                            | 1,351           | 420            | 164  | 19                             | 603             |
| Dr Hasnita binti Dato' Hashim         | 961            | 351  | 38                             | 1,350           | 485            | 288  | 5                              | 778             |
| Mr Anthony Brent Elam                 | 864            | 384  | 6                              | 1,254           | 461            | 224  | 6                              | 691             |
| Ms Che Zakiah binti Che Din           | 832            | 364  | 1                              | 1,197           | 460            | 252  | 1                              | 713             |
| Ms Fauziah binti Hisham               | 855            | 250  | 19                             | 1,124           | 434            | 228  | 19                             | 681             |
| Mr Shariffuddin bin Khalid            | 738            | 267  | 6                              | 1,011           | 429            | 196  | 6                              | 631             |
| Dato' Idris bin Kechot                | 612            | 288  | 22                             | 922             | 426            | 252  | 22                             | 700             |
| Dato' Zulkiflee Abbas bin Abdul Hamid | 724            | 336  | 36                             | 1,096           | 489            | 308  | 6                              | 803             |
| Ms Shirley Goh <sup>1</sup>           | 28             | 8  | -                              | 36              | 28             | 8  | -                              | 36              |
|                                       | 8,994          | 3,577  | 379                            | 12,950          | 5,135          | 2,880  | 184                            | 8,199           |
| Total directors' remuneration         | 8,994          | 13,854   | 450                            | 23,298          | 5,135          | 13,157   | 255                            | 18,547          |

<sup>\*</sup> Includes bonus, retirement cost, ESGP expenses, allowances, social allowance, leave passage and reimbursements.

<sup>&</sup>lt;sup>1</sup> Appointed on 1 December 2021.

31 December 2021

## 44. DIRECTORS' FEES AND REMUNERATION (CONT'D.)

The total remuneration (including benefits-in-kind) of the directors of the Group and of the Bank are as follows (cont'd.):

|  |                | Grou   | ıp                             |                 | Bank           |  |                                |                 |
|--|----------------|--|--------------------------------|-----------------|----------------|--|--------------------------------|-----------------|
| 2020   | Fees<br>RM'000 | Salary and/<br>or other<br>emoluments*<br>RM'000 | Benefits-<br>in-kind<br>RM'000 | Total<br>RM'000 | Fees<br>RM'000 | Salary and/<br>or other<br>emoluments*<br>RM'000 | Benefits-<br>in-kind<br>RM'000 | Total<br>RM'000 |
| Executive director:                                      |                |  |                                |                 |                |  |                                |                 |
| Dato' Sri Abdul Farid bin Alias                          | _              | 9,304  | 96                             | 9,400           | -              | 9,304  | 96                             | 9,400           |
| Non-executive directors: Tan Sri Dato' Sri Zamzamzairani |                |  |                                |                 |                |  |                                |                 |
| bin Mohd Isa <sup>1</sup>                                | 100            | 91   | 30                             | 221             | 100            | 91   | 30                             | 221             |
| Datuk Mohaiyani binti Shamsudin <sup>2</sup>             | 903            | 578  | 109                            | 1,590           | 510            | 535  | 109                            | 1,154           |
| Datuk R. Karunakaran                                     | 1,247          | 276  | 44                             | 1,567           | 490            | 160  | 20                             | 670             |
| Mr Cheng Kee Check                                       | 580            | 224  | 1                              | 805             | 475            | 212  | 1                              | 688             |
| Mr Edwin Gerungan  | 1,050          | 212  | 126                            | 1,388           | 460            | 163  | 16                             | 639             |
| Dr. Hasnita binti Dato' Hashim                           | 653            | 196  | 12                             | 861             | 385            | 156  | 12                             | 553             |
| Mr Anthony Brent Elam                                    | 862            | 359  | 2                              | 1,223           | 460            | 210  | 2                              | 672             |
| Ms Che Zakiah binti Che Din                              | 830            | 325  | 1                              | 1,156           | 460            | 236  | 1                              | 697             |
| Ms Fauziah binti Hisham                                  | 745            | 224  | 1                              | 970             | 475            | 212  | 1                              | 688             |
| Mr Shariffuddin bin Khalid                               | 726            | 256  | 5                              | 987             | 415            | 184  | 5                              | 604             |
| Dato' Idris bin Kechot                                   | 623            | 286  | 10                             | 919             | 430            | 240  | 10                             | 680             |
| Dato' Zulkiflee Abbas bin Abdul Hamid                    | 700            | 312  | 33                             | 1,045           | 475            | 280  | 5                              | 760             |
|  | 9,019          | 3,339  | 374                            | 12,732          | 5,135          | 2,679  | 212                            | 8,026           |
| Total directors' remuneration                            | 9,019          | 12,643   | 470                            | 22,132          | 5,135          | 11,983   | 308                            | 17,426          |

<sup>\*</sup> Includes bonus, retirement cost, ESGP expenses, allowances, social allowances, long-term cash award, leave passage and reimbursements.

# 45. ALLOWANCES FOR IMPAIRMENT LOSSES ON LOANS, ADVANCES, FINANCING AND OTHER DEBTS, NET

|  | Group     |           | Bank      |           |
|--|-----------|-----------|-----------|-----------|
|  | 2021      | 2020      | 2021      | 2020      |
|  | RM'000    | RM'000    | RM'000    | RM'000    |
| Allowances for impairment losses on loans, advances and financing: |           |           |           |           |
| - Stage 1 - 12-month ECL, net                                      | (590,235) | 235,549   | (260,199) | 248,901   |
| - Stage 2 - Lifetime ECL not credit impaired, net                  | 602,292   | 2,498,625 | (281,563) | 1,652,313 |
| – Stage 3 – Lifetime ECL credit impaired, net                      | 2,873,441 | 2,156,971 | 3,180,033 | 804,912   |
|  | 2,885,498 | 4,891,145 | 2,638,271 | 2,706,126 |
| Bad debts and financing:   |           |           |           |           |
| - Written off  | 83,094    | 93,880    | 56,589    | 65,844    |
| - Recovered  | (324,721) | (397,700) | (141,920) | (214,952) |
|  | (241,627) | (303,820) | (85,331)  | (149,108) |
| Allowances for impairment losses on other debts                    | 14,670    | 11,256    | 1,444     | 1,257     |
|  | 2,658,541 | 4,598,581 | 2,554,384 | 2,558,275 |

<sup>&</sup>lt;sup>1</sup> Appointed on 2 November 2020.

<sup>&</sup>lt;sup>2</sup> Retired on 1 November 2020.

31 December 2021

## 46. ALLOWANCES FOR/(WRITEBACK OF) IMPAIRMENT LOSSES ON FINANCIAL INVESTMENTS, NET

|   | Gre       | oup     | Bank      |         |
|---|-----------|---------|-----------|---------|
|   | 2021      | 2020    | 2021      | 2020    |
|   | RM'000    | RM'000  | RM'000    | RM'000  |
| Financial investments at FVOCI                    |           |         |           |         |
| – Stage 1 – 12-month ECL, net                     | (5,779)   | 13,802  | (176)     | 3,210   |
| – Stage 2 – Lifetime ECL not credit impaired, net | 864       | 841     | (6)       | 37      |
| - Stage 3 - Lifetime ECL credit impaired, net     | 25,116    | (4,550) | 25,628    | (3,879) |
|   | 20,201    | 10,093  | 25,446    | (632)   |
| Financial investments at amortised cost           |           |         |           |         |
| - Stage 1 - 12-month ECL, net                     | (35,195)  | 31,375  | (32,749)  | 7,067   |
| – Stage 2 – Lifetime ECL not credit impaired, net | (351,760) | 368,337 | (123,365) | 138,918 |
| – Stage 3 – Lifetime ECL credit impaired, net     | 965,052   | 4,113   | 41,255    | 4,113   |
|   | 578,097   | 403,825 | (114,859) | 150,098 |
|   | 598,298   | 413,918 | (89,413)  | 149,466 |

# 47. (WRITEBACK OF)/ALLOWANCES FOR IMPAIRMENT LOSSES ON OTHER FINANCIAL ASSETS AND GOODWILL, NET

|     |   | Group                 | Group                   |                    | Bank             |  |
|-----|---|-----------------------|-------------------------|--------------------|------------------|--|
|     |   | 2021<br>RM'000        | 2020<br>RM'000          | 2021<br>RM'000     | 2020<br>RM'000   |  |
| (a) | Other financial assets  |                       |                         |                    |                  |  |
|     | Cash and short-term funds  - Stage 1 – 12-month ECL, net  | 7,031                 | (4,313)                 | 5,267              | (5,808)          |  |
|     |   | 7,031                 | (4,313)                 | 5,267              | (5,808)          |  |
|     | Deposit and placements with financial institutions - Stage 1 - 12-month ECL, net  | (1,453)               | (21,503)                | 383                | (19,233)         |  |
|     |   | (1,453)               | (21,503)                | 383                | (19,233)         |  |
|     | Financial assets purchased under resale agreements – Stage 1 – 12-month ECL, net  | 60                    | 4,760                   | (1,575)            | 1,279            |  |
|     |   | 60                    | 4,760                   | (1,575)            | 1,279            |  |
|     | Reinsurance/retakaful assets and other insurance receivables  – Stage 1 – 12-month ECL, net   | (57,995)              | 13,108                  | -                  | -                |  |
|     |   | (57,995)              | 13,108                  | -                  | _                |  |
|     | Other assets  - Stage 1 - 12-month ECL, net  - Stage 2 - Lifetime ECL not credit impaired, net  - Stage 3 - Lifetime ECL credit impaired, net | 348<br>12<br>(28,463) | (806)<br>(13)<br>64,974 | -<br>-<br>(45,426) | -<br>-<br>54,688 |  |
|     | - stage 3 - Lifetime ECL Cledit impaned, net  | (28,103)              | 64,155                  | (45,426)           | 54,688           |  |
|     | Statutory deposit with central banks  – Stage 1 – 12-month ECL, net   | (462)                 | 1,534                   | -                  | -                |  |
|     |   | (462)                 | 1,534                   | - (44.054)         | -                |  |
|     |   | (80,922)              | 57,741                  | (41,351)           | 30,926           |  |
| (b) | Goodwill  |                       |                         |                    |                  |  |
|     | Impairment of goodwill  | 53,529                | 23,271                  | -                  | -                |  |
|     |   | (27,393)              | 81,012                  | (41,351)           | 30,926           |  |

31 December 2021

#### **48. TAXATION AND ZAKAT**

|   | Gro            | Group          |                | nk             |
|---|----------------|----------------|----------------|----------------|
|   | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Malaysian income tax  | 2,234,349      | 1,516,016      | 866,285        | 995,182        |
| Foreign income tax  | 461,840        | 299,988        | 108,816        | 75,195         |
| Less: Double taxation relief                                  | (108,816)      | (70,655)       | (108,816)      | (70,655)       |
|   | 2,587,373      | 1,745,349      | 866,285        | 999,722        |
| Under/(over) provision in respect of prior year:              |                |                |                |                |
| Malaysian income tax  | 659,324        | (30,952)       | 224,346        | (9,997)        |
| Foreign income tax  | 3,926          | (40,697)       | -              | (39,174)       |
|   | 3,250,623      | 1,673,700      | 1,090,631      | 950,551        |
| Deferred tax (Note 29):                                       |                |                |                |                |
| Relating to origination and reversal of temporary differences | (84,619)       | 226,758        | (1,982)        | 13,332         |
| Over provision in prior year                                  | (677,810)      | -              | (249,265)      | -              |
| Effects of increase in income tax rate                        | 28,807         | -              | 26,674         | _              |
| Tax expense for the financial year                            | 2,517,001      | 1,900,458      | 866,058        | 963,883        |
| Zakat   | 48,079         | 37,419         | -              | -              |
|   | 2,565,080      | 1,937,877      | 866,058        | 963,883        |

The Group's and the Bank's effective tax rate for the financial year ended 31 December 2021 was lower than the statutory tax rate due to the effects of lower tax rates in other tax jurisdictions and certain income not subject to tax.

Domestic income tax is calculated at the Malaysian statutory tax rate of 24% of the estimated chargeable profit for the financial year. As announced in the Budget 2022, the prosperity tax (or also known as "Cukai Makmur") is a one-off tax measure whereby companies with chargeable income above the RM100.0 million will be taxed at a rate of 33% and the income below and equal RM100.0 million will be taxed at the current statutory tax rate of 24% for year of assessment ("YA") 2022.

Taxation for foreign subsidiaries in other jurisdictions is calculated at the rates prevailing in the respective jurisdictions.

A reconciliation of income tax expense applicable to profit before taxation at the statutory income tax rate to income tax expense at the effective income tax rate of the Group and of the Bank are as follows:

|  | Gro                | oup                 | Bank               |                     |  |
|--|--------------------|---------------------|--------------------|---------------------|--|
|  | 2021<br>RM'000     | 2020<br>RM'000      | 2021<br>RM'000     | 2020<br>RM'000      |  |
| Profit before taxation   | 10,886,595         | 8,656,956           | 7,743,960          | 6,929,010           |  |
| Taxation at Malaysian statutory tax rate of 24% (2020: 24%)  | 2,612,783          | 2,077,669           | 1,858,550          | 1,662,962           |  |
| Different tax rates in other countries  Effects of increase in income tax rate                       | (96,677)<br>28,807 | (91,708)            | (27,952)<br>26,674 | (59,913)<br>-       |  |
| Income not subject to tax  | (150,324)          | (539,196)           | (1,036,806)        | (935,753)           |  |
| Expenses not deductible for tax purposes  Under/(over) provision in income tax expense in prior year | 181,656<br>663,250 | 575,537<br>(71,649) | 70,511<br>224,346  | 345,758<br>(49,171) |  |
| Over provision of deferred tax in prior year   | (677,810)          | -                   | (249,265)          | -                   |  |
| Share of profits in associates and joint ventures  | (44,684)           | (50,195)            | -                  | _                   |  |
| Tax expense for the financial year   | 2,517,001          | 1,900,458           | 866,058            | 963,883             |  |

31 December 2021

#### 49. SIGNIFICANT RELATED PARTY TRANSACTIONS AND BALANCES

For the purposes of these financial statements, parties are considered to be related to the Group if the Group or the Bank has the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group or the Bank and the party are subject to common control or common significant influence. Related parties may be individuals or other entities.

Related parties also include key management personnel defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Group and of the Bank either directly or indirectly. The key management personnel includes all the directors and chief executive officers of the Group and of the Bank.

The Group and the Bank have related party relationships with their substantial shareholders, subsidiaries, associates and key management personnel.

Related party transactions have been entered into in the normal course of business under normal trade terms. The significant related party transactions and balances of the Group and of the Bank are as follows:

#### (a) Significant related party transactions

#### (i) Subsidiaries

|   |      | Ва             | nk             |
|---|------|----------------|----------------|
|   | Note | 2021<br>RM'000 | 2020<br>RM'000 |
| Income:                                     |      |                |                |
| Interest on deposits                        |      | 1,622,244      | 1,603,643      |
| Dividend income                             | 40   | 3,958,663      | 2,639,337      |
| Other income                                |      | 507,427        | 318,003        |
|   |      | 6,088,334      | 4,560,983      |
| Expenditure:                                |      |                |                |
| Interest on deposits                        |      | 64,595         | 199,860        |
| Other expenses                              | (A)  | 833,533        | 757,428        |
|   |      | 898,128        | 957,288        |
| Others:                                     |      |                |                |
| ESGP expenses charged to subsidiaries       |      | 26,161         | 21,842         |
| Overhead expenses allocated to subsidiaries | 43   | 1,219,834      | 1,247,162      |
|   |      | 1,245,995      | 1,269,004      |

#### (A) Other expenses analysed by type of intercompany charges and by geographical locations are as follows:

|                                 | Malaysia | Singapore | Total   |
|---------------------------------|----------|-----------|---------|
|                                 | RM'000   | RM'000    | RM'000  |
| 2021                            |          |           |         |
| Information technology expenses | 746,167  | -         | 746,167 |
| Research fees                   | 6,693    | 15,433    | 22,126  |
| Insurance premiums              | 34,090   | -         | 34,090  |
| Others                          | 30,081   | 1,069     | 31,150  |
|                                 | 817,031  | 16,502    | 833,533 |
| 2020                            |          |           |         |
| Information technology expenses | 693,687  | -         | 693,687 |
| Research fees                   | 4,178    | 13,618    | 17,796  |
| Insurance premiums              | 34,970   | -         | 34,970  |
| Others                          | 1,631    | 9,344     | 10,975  |
|                                 | 734,466  | 22,962    | 757,428 |

Transactions between the Bank and its subsidiaries are eliminated on consolidation at Group level.

# **FINANCIAL STATEMENTS**

31 December 2021

## 49. SIGNIFICANT RELATED PARTY TRANSACTIONS AND BALANCES (CONT'D.)

Related party transactions have been entered into in the normal course of business under normal trade terms. The significant related party transactions and balances of the Group and of the Bank are as follows (cont'd.):

#### (a) Significant related party transactions (cont'd.)

## (ii) Associates

| Income: Dividend income (Note 40) | 896    | 777    |
|-----------------------------------|--------|--------|
|                                   | RM'000 | RM'000 |
|                                   | 2021   | 2020   |
|                                   | Bank   |        |

There were no significant transactions with joint ventures for the financial year ended 31 December 2021.

# (iii) Key management personnel

|  | Group          |                | Bank           |                |
|--|----------------|----------------|----------------|----------------|
|  | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Short-term employee benefits   |                |                |                |                |
| - Fees   | 26,284         | 25,321         | 5,135          | 5,135          |
| - Salaries, allowances and bonuses                                     | 60,725         | 63,747         | 10,028         | 9,467          |
| - Retirement cost  | 5,201          | 5,666          | 1,107          | 1,038          |
| - Other staff benefits   | 7,687          | 9,380          | 255            | 308            |
| Share-based payment  |                |                |                |                |
| - ESGP expenses  | 14,633         | 10,481         | 2,022          | 1,478          |
| Others   |                |                |                |                |
| - Indemnity given to or insurance effected for any directors (Note 44) | 1,182          | 1,109          | 1,083          | 1,031          |
|  | 115,712        | 115,704        | 19,630         | 18,457         |

Included in the total key management personnel compensation are:

|   | Group  |        | Bank   |        |
|---|--------|--------|--------|--------|
|   | 2021   | 2020   | 2021   | 2020   |
|   | RM'000 | RM'000 | RM'000 | RM'000 |
| Directors' remuneration including benefits-in-kind and indemnity given to |        |        |        |        |
| or insurance effected for any directors (Note 44)                         | 24,480 | 23,241 | 19,630 | 18,457 |

The number of shares awarded for ESGP Shares and CESGP to key management personnel are as follows:

#### (a) ESGP Shares

|                | Group |       | Bank  |      |
|----------------|-------|-------|-------|------|
|                | 2021  | 2020  | 2021  | 2020 |
|                | '000  | '000  | '000  | '000 |
| At 1 January   | 4,587 | 2,820 | 900   | 600  |
| Adjustment*    | 18    | 346   | -     | _    |
| Awarded        | 1,194 | 1,421 | 300   | 300  |
| Vested         | (607) | _     | (150) | _    |
| Forfeited      | (709) | -     | (150) | _    |
| At 31 December | 4,483 | 4,587 | 900   | 900  |

 $<sup>^{\</sup>star}\,$  Adjustment relates to changes in key management personnel during the financial year.

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31 December 2021

## 49. SIGNIFICANT RELATED PARTY TRANSACTIONS AND BALANCES (CONT'D.)

Related party transactions have been entered into in the normal course of business under normal trade terms. The significant related party transactions and balances of the Group and of the Bank are as follows (cont'd.):

#### (a) Significant related party transactions (cont'd.):

#### (iii) Key management personnel (cont'd.)

The number of shares awarded for ESGP Shares and CESGP to key management personnel are as follows (cont'd.):

#### (b) CESGP

|                | Gro       | Group |      | Bank |  |
|----------------|-----------|-------|------|------|--|
|                | 2021 2020 |       | 2021 | 2020 |  |
|                | '000      | '000  | '000 | '000 |  |
| At 1 January   | 1,367     | 891   | -    | _    |  |
| Adjustment*    | 83        | 102   | -    | _    |  |
| Awarded        | 255       | 374   | -    | _    |  |
| Vested         | (151)     | _     | -    | _    |  |
| Forfeited      | (76)      | -     | -    | -    |  |
| At 31 December | 1,478     | 1,367 | -    | _    |  |

<sup>\*</sup> Adjustment relates to changes in key management personnel during the financial year.

## (b) Significant related party balances

#### (i) Subsidiaries

|  | Bank       |            |  |
|--|------------|------------|--|
|  | 2021       | 2020       |  |
|  | RM'000     | RM'000     |  |
| Amounts due from:  |            |            |  |
| Current accounts and deposits                                    | 32,419,221 | 16,215,093 |  |
| Financial assets purchased under resale agreement                | -          | 454,652    |  |
| Loans, advances and financing                                    | 34,040,077 | 32,933,865 |  |
| Interest and other receivable on deposits                        | 392,766    | 237,799    |  |
| Corporate bonds and sukuk  | 7,944,861  | 7,724,049  |  |
| Derivative assets  | 282,537    | 533,147    |  |
|  | 75,079,462 | 58,098,605 |  |
| Amounts due to:  |            |            |  |
| Current accounts and deposits                                    | 16,645,100 | 6,799,956  |  |
| Obligations on financial assets sold under repurchase agreements | 16,992,217 | 25,965,066 |  |
| Interest payable on deposits                                     | 2,162      | 1,889      |  |
| Deposits and other creditors                                     | 4,857,678  | 2,654,712  |  |
| Derivative liabilities   | 168,220    | 435,247    |  |
|  | 38,665,377 | 35,856,870 |  |
| Commitments and contingencies                                    | 403,248    | 276,505    |  |

Balances between the Bank and its subsidiaries are eliminated on consolidation at Group level.

## (ii) Associates

|                               | Ва             | nk             |
|-------------------------------|----------------|----------------|
|                               | 2021<br>RM'000 | 2020<br>RM'000 |
| Amounts due from:             |                |                |
| Current accounts and deposits | 4,035          | 4,202          |

There were no significant balances with joint ventures as at 31 December 2021.

## **FINANCIAL STATEMENTS**

31 December 2021

#### 49. SIGNIFICANT RELATED PARTY TRANSACTIONS AND BALANCES (CONT'D.)

Related party transactions have been entered into in the normal course of business under normal trade terms. The significant related party transactions and balances of the Group and of the Bank are as follows (cont'd.):

#### (b) Significant related party balances (cont'd.)

#### (iii) Key management personnel

|                               | Group          |                | Bank           |                |
|-------------------------------|----------------|----------------|----------------|----------------|
|                               | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Loans, advances and financing | 70,501         | 63,041         | 13,334         | 7,425          |
| Deposits from customers       | 130,269        | 129,203        | 44,021         | 28,391         |

The balances relate to transactions with key management personnel of the Group.

#### (c) Government-related entities

Permodalan Nasional Berhad ("PNB"), a government-linked entity and a shareholder with significant influence on the Bank, with direct shareholding of 7.09% (2020: 7.24%) and indirect shareholding of 34.01% (2020: 35.39%) via Amanah Raya Trustee Berhad (Skim Amanah Saham Bumiputera) as at 31 December 2021. PNB and entities directly controlled by PNB are collectively referred to as government-related entities to the Group and the Bank.

All the transactions entered into by the Group and the Bank with the government-related entities are conducted in the ordinary course of the Group's and of the Bank's business on terms comparable to those with other entities that are not government-related. The Group has established credit policies, pricing strategy and approval process for loans and financing, which are independent of whether the counterparties are government-related entities or not.

(i) Individually significant transactions and balances with PNB due to its size of transactions:

|   | Group                      |           | Ва             | nk             |  |
|---|----------------------------|-----------|----------------|----------------|--|
|   | 2021 2020<br>RM'000 RM'000 |           | 2021<br>RM'000 | 2020<br>RM'000 |  |
|   | KW 000                     | KM 000    | KW 000         | KM 000         |  |
| Transactions during the financial year: Interest and finance income | 162,168                    | 218,495   | 66,334         | 88,503         |  |
| Balances as at reporting dates:                                     |                            |           |                |                |  |
| Loans, advances and financing                                       | 5,847,687                  | 7,210,036 | 2,696,477      | 3,658,837      |  |

## (ii) Collectively, but not individually, significant transactions $% \left( \frac{1}{2}\right) =\frac{1}{2}\left( \frac{1}{2}\right) =\frac{1}{2}\left($

The Group has transactions with other government-related entities including but not limited to provision of loans and financing, deposits placement, brokerage services and underwriting of insurance and takaful.

For the financial year ended 31 December 2021, management estimates that the aggregate amount of the significant transactions with other government-related entities for the Group is at 0.7% (2020: 0.7%) and the Bank is negligible (2020: 0.01%) of their total interest and finance income.

For the financial year ended 31 December 2021, management estimates that the aggregate amount of the significant balances due from other government-related entities for the Group and the Bank are 0.9% and 0.07% (2020: 0.9% and 0.09%) respectively of their total loans, advances and financing.

31 December 2021

#### 50. CREDIT EXPOSURE ARISING FROM CREDIT TRANSACTIONS WITH CONNECTED PARTIES

The credit exposures disclosed below are based on the requirement of Paragraph 9.1 of Bank Negara Malaysia's revised Guidelines on Credit Transactions and Exposures with Connected Parties.

Based on these guidelines, a connected party refers to the following:

- (i) Directors of the Bank and their close relatives;
- (ii) Controlling shareholder of the Bank and his close relatives;
- (iii) Influential shareholder of the Bank and his close relatives;
- (iv) Executive officer, being a member of management having authority and responsibility for planning, directing and/or controlling activities of the Bank and his close relatives;
- (v) Officers who are responsible for or have the authority to appraise and/or approve credit transactions or review the status of existing credit transactions, either as a member of a committee or individually and their close relatives;
- (vi) Firms, partnerships, companies or any legal entities which control, or are controlled by any person listed in (i) to (v) above, or in which they have an interest, as a director, partner, executive officer, agent or guarantor, and their subsidiaries or entities controlled by them;
- (vii) Any person for whom the persons listed in (i) to (v) above is a guarantor; and
- (viii) Subsidiary of or an entity controlled by the Bank and its connected parties.

Credit transactions and exposures to connected parties as disclosed below include the extension of credit facilities and/or off-balance sheet credit exposures such as guarantees, trade-related facilities and loan commitments.

|   | Gro        | oup        | Bank       |            |
|---|------------|------------|------------|------------|
|   | 2021       | 2020       | 2021       | 2020       |
| Outstanding credit exposures with connected parties (RM'000)  | 25,516,741 | 23,847,402 | 23,517,838 | 21,608,355 |
| Percentage of outstanding credit exposures to connected parties as proportion of total credit exposures | 3.0%       | 2.9%       | 4.8%       | 4.7%       |
| Percentage of outstanding credit exposures to connected parties which is impaired* or in default        | 0.0%       | 0.0%       | 0.0%       | 0.0%       |

<sup>\*</sup> Impaired refers to non-performing as stated in Paragraph 9.1 of Bank Negara Malaysia's revised Guidelines on Credit Transactions and Exposures with Connected Parties.

## **51. EARNINGS PER SHARE ("EPS")**

#### (a) Basic EPS

The basic EPS of the Group and of the Bank are calculated by dividing the net profit for the financial year attributable to equity holders of the Bank by the weighted average number of ordinary shares in issue during the financial year.

|   | Gro        | oup        | Bank       |            |  |
|---|------------|------------|------------|------------|--|
|   | 2021       | 2020       | 2021       | 2020       |  |
| Net profit for the financial year attributable to equity holders of the Bank (RM'000) | 8,096,229  | 6,481,219  | 6,877,902  | 5,965,127  |  |
| Weighted average number of ordinary shares in issue ('000)                            | 11,622,345 | 11,241,362 | 11,622,345 | 11,241,362 |  |
| Basic earnings per share (sen)  | 69.7       | 57.7       | 59.2       | 53.1       |  |

## (b) Diluted EPS

The Group and the Bank have no dilution in its earnings per ordinary share in the current and the preceding financial years as there are no dilutive potential ordinary shares.

31 December 2021

#### **52. DIVIDENDS**

|   | Dividends per share |                |             |             |
|---|---------------------|----------------|-------------|-------------|
| Group and Bank  | 2021<br>RM'000      | 2020<br>RM'000 | 2021<br>sen | 2020<br>sen |
| Single-tier first interim dividend of 13.5 sen in respect of the financial year ended 31 December 2020 (Note 52(c)(i)) Final dividend of 38.5 sen single-tier dividend in respect of the financial year ended | 1,517,583           | -              | 13.50       | -           |
| 31 December 2020 (Note 52(c)(ii)) Single-tier first interim dividend of 28.0 sen in respect of the financial year ended   | 4,394,388           | -              | 38.50       | -           |
| 31 December 2021 (Note 52(c)(iii)) Single-tier second interim cash dividend of 39.0 sen in respect of the financial year  | 3,274,135           | -              | 28.00       | -           |
| ended 31 December 2019  | -                   | 4,384,131      | -           | 39.00       |
|   | 9,186,106           | 4,384,131      | 80.00       | 39.00       |

#### (a) Second interim dividend

The Board of Directors has declared a single-tier second interim dividend in respect of the current financial year ended 31 December 2021 of 30.0 sen single-tier dividend per ordinary share amounting to dividend payable of RM3,563,553,965 (based on 11,878,513,218 ordinary shares issued as at 31 December 2021).

The single-tier second interim dividend consists of cash portion of 22.5 sen per ordinary share to be paid in cash amounting to RM2,672,665,474 and an electable portion of 7.5 sen per ordinary share amounting to RM890,888,491. The electable portion can be elected to be reinvested in new ordinary shares in accordance with the Dividend Reinvestment Plan ("DRP") as disclosed in Note 33(b).

The financial statements for the current financial year ended 31 December 2021 do not reflect this single-tier second interim dividend. Such dividend will be accounted for in the statements of changes in equity as an appropriation of retained profits in the next financial year ending 31 December 2022.

#### (b) Dividend Reinvestment Plan ("DRP")

The Bank via the announcement on 25 March 2010 proposed to undertake a recurrent and optional DRP that allows shareholders of the Bank to reinvest electable portion of their dividends into new ordinary share(s) in the Bank.

Details of the DRP are disclosed in Note 33(b).

#### (c) Dividends paid during the financial year

(i) The single-tier interim dividend of an electable portion of 13.5 sen per ordinary share, on 11,241,361,887 ordinary shares amounting to RM1,517,583,477 which can be elected to be reinvested in new Maybank shares in accordance with the DRP, in respect of the financial year ended 31 December 2020.

The financial statements reflect the net interim dividend of RM1,133,255,366 of which RM384,328,111 was the dividend payable made during the financial year ended 31 December 2020 on a portion of the electable portion of the single-tier interim dividends assumed to be paid in cash in accordance with BNM's Implementation Guidance on Capital Adequacy Framework (Capital Components).

- (ii) The final dividend consists of cash portion of 17.5 sen single-tier dividend per ordinary share paid in cash amounting to RM1,997,449,062 and an electable portion of 21.0 sen per ordinary share amounting to RM2,396,938,874 which elected to be reinvested in new Maybank Shares in accordance with the DRP, on 11,413,994,640 ordinary shares, in respect of the financial year ended 31 December 2020.
- (iii) The single-tier first interim dividend consists of cash portion of 14.0 sen per ordinary share paid in cash amounting to RM1,637,067,307 and an electable portion of 14.0 sen per ordinary share amounting to RM1,637,067,307 which elected to be reinvested in new Maybank Shares in accordance with the DRP, on 11,693,337,909 ordinary shares, in respect of the current financial year ended 31 December 2021.

### (d) Dividends paid by Maybank's subsidiaries to non-controlling interests

Dividends paid by Maybank's subsidiaries to non-controlling interests amounted to RM90,586,000 during the financial year ended 31 December 2021 (2020: RM89,507,000).

31 December 2021

#### **53. COMMITMENTS AND CONTINGENCIES**

(a) In the normal course of business, the Group and the Bank make various commitments and incur certain contingent liabilities with legal recourse to their customers. No material losses are anticipated as a result of these transactions.

The risk-weighted exposures of the Group and of the Bank are as follows:

|   | 2021  |  |  | 2020  |   |  |  |
|---|---|--|--|---|---|--|--|
| Group   | Full<br>commitment<br>RM'000                          | Credit<br>equivalent<br>amount*<br>RM'000      | Risk-<br>weighted<br>amount*<br>RM'000       | Full<br>commitment<br>RM'000                          | Credit<br>equivalent<br>amount*<br>RM'000       | Risk-<br>weighted<br>amount*<br>RM'000         |  |
| Contingent liabilities  |   |  |  |   |   |  |  |
| Direct credit substitutes   | 11,386,443  | 9,619,014                                      | 6,400,730                                    | 10,940,746  | 9,408,679                                       | 6,667,779                                      |  |
| Certain transaction-related contingent items  | 14,816,515  | 7,262,583                                      | 4,741,385                                    | 14,338,122  | 6,901,117                                       | 4,717,191                                      |  |
| Short-term self-liquidating trade-related   |   |  |  |   |   |  |  |
| contingencies   | 2,952,705   | 890,772  | 645,486                                      | 2,788,743   | 715,672   | 419,682  |  |
|   | 29,155,663  | 17,772,369                                     | 11,787,601                                   | 28,067,611  | 17,025,468                                      | 11,804,652                                     |  |
| Commitments   |   |  |  |   |   |  |  |
| Irrevocable commitments to extend credit:   |   |  |  |   |   |  |  |
| - Maturity within one year  | 129,335,651   | 13,257,239                                     | 3,931,088                                    | 128,087,058   | 13,806,768                                      | 4,562,969                                      |  |
| - Maturity exceeding one year   | 39,274,129  | 59,103,741                                     | 27,255,730                                   | 39,195,697  | 55,482,054                                      | 26,617,515                                     |  |
|   | 168,609,780   | 72,360,980                                     | 31,186,818                                   | 167,282,755   | 69,288,822                                      | 31,180,484                                     |  |
| Miscellaneous commitments and   |   |  |  |   |   |  |  |
| contingencies   | 12,253,800  | 650,577  | 372,009                                      | 5,728,133   | 986,226   | 371,132  |  |
| Total credit-related commitments and contingencies  | 210,019,243   | 90,783,926                                     | 43,346,428                                   | 201,078,499   | 87,300,516                                      | 43,356,268                                     |  |
| Derivative financial instruments  Foreign exchange related contracts:  - Less than one year  - One year to less than five years  - Five years and above | 406,901,770<br>32,254,202<br>7,414,755<br>446,570,727 | 5,124,226<br>2,283,685<br>981,044<br>8,388,955 | 1,439,215<br>818,744<br>449,263<br>2,707,222 | 544,059,314<br>30,742,568<br>6,596,360<br>581,398,242 | 8,706,925<br>2,619,230<br>958,528<br>12,284,683 | 1,529,800<br>1,315,007<br>335,022<br>3,179,829 |  |
|   | 440,570,727   | 0,300,333                                      | 2,707,222                                    | J01,JJ0,Z4Z   | 12,204,003                                      | J,17,027                                       |  |
| Interest rate related contracts:  - Less than one year  | 131,875,702   | 115,485  | 76,531                                       | 186,361,268   | 72,980  | 32,188   |  |
| <ul> <li>One year to less than five years</li> </ul>  | 244,244,756   | 1,012,901                                      | 533,451                                      | 221,399,527   | 1,504,867                                       | 852,397  |  |
| – Five years and above  | 133,976,298   | 2,407,964                                      | 1,755,954                                    | 109,622,660   | 2,168,784                                       | 1,403,142                                      |  |
|   | 510,096,756   | 3,536,350                                      | 2,365,936                                    | 517,383,455   | 3,746,631                                       | 2,287,727                                      |  |
| Equity and commodity related contracts:   |   |  |  |   |   |  |  |
| - Less than one year  | 7,599,599   | 557,541  | 186,778                                      | 5,383,643   | 245,702   | 101,334  |  |
| - One year to less than five years  | 1,916,907   | 213,117  | 80,496                                       | 65,390  | 13,880  | 12,253   |  |
|   | 9,516,506   | 770,658  | 267,274                                      | 5,449,033   | 259,582   | 113,587  |  |
| Credit related contracts:   |   |  |  |   |   |  |  |
| - Less than one year  | 40,813  | -  | -  | 75,360  | -   | _  |  |
| Total treasury-related commitments and contingencies  | 966,224,802   | 12,695,963                                     | 5,340,432                                    | 1,104,306,090   | 16,290,896                                      | 5,581,143                                      |  |
| Total commitments and contingencies   | 1,176,244,045   | 103,479,889                                    | 48,686,860                                   | 1,305,384,589   | 103,591,412                                     | 48,937,411                                     |  |

<sup>\*</sup> The credit equivalent amount and the risk-weighted amount are derived from using the credit conversion factors and risk-weights respectively as specified by BNM for regulatory capital adequacy purposes.

31 December 2021

## 53. COMMITMENTS AND CONTINGENCIES (CONT'D.)

(a) In the normal course of business, the Group and the Bank make various commitments and incur certain contingent liabilities with legal recourse to their customers. No material losses are anticipated as a result of these transactions (cont'd.).

The risk-weighted exposures of the Group and of the Bank are as follows (cont'd.):

|  | 2021                         |   |  | 2020                         |   |  |  |
|--|------------------------------|---|--|------------------------------|---|--|--|
| Bank   | Full<br>commitment<br>RM'000 | Credit<br>equivalent<br>amount*<br>RM'000 | Risk-<br>weighted<br>amount*<br>RM'000 | Full<br>commitment<br>RM'000 | Credit<br>equivalent<br>amount*<br>RM'000 | Risk-<br>weighted<br>amount*<br>RM'000 |  |
| Contingent liabilities                       |                              |   |  |                              |   |  |  |
| Direct credit substitutes                    | 7,968,344                    | 6,834,520                                 | 4,452,694                              | 7,466,677                    | 6,041,129                                 | 3,990,003                              |  |
| Certain transaction-related contingent items | 11,208,136                   | 5,453,689                                 | 3,494,294                              | 11,506,071                   | 5,475,238                                 | 3,806,228                              |  |
| Short-term self-liquidating trade-related    | 2 020 000                    | 620.750                                   | 47.4.000                               | 2,002,215                    | 470.042                                   | 222 572                                |  |
| contingencies                                | 2,038,008                    | 639,758                                   | 474,809                                | 2,092,315                    | 478,043                                   | 223,572                                |  |
|  | 21,214,488                   | 12,927,967                                | 8,421,797                              | 21,065,063                   | 11,994,410                                | 8,019,803                              |  |
| Commitments                                  |                              |   |  |                              |   |  |  |
| Irrevocable commitments to extend credit:    |                              |   |  |                              |   |  |  |
| – Maturity within one year                   | 81,611,263                   | 6,463,689                                 | 1,502,091                              | 83,806,525                   | 6,955,310                                 | 1,897,783                              |  |
| - Maturity exceeding one year                | 18,805,027                   | 35,418,448                                | 18,005,342                             | 17,828,264                   | 34,888,721                                | 18,252,090                             |  |
|  | 100,416,290                  | 41,882,137                                | 19,507,433                             | 101,634,789                  | 41,844,031                                | 20,149,873                             |  |
| Miscellaneous commitments and                |                              |   |  |                              |   |  |  |
| contingencies                                | 7,930,317                    | 923,855                                   | 426,129                                | 3,294,116                    | 1,855,264                                 | 545,148                                |  |
| Total credit-related commitments and         |                              |   |  |                              |   |  |  |
| contingencies                                | 129,561,095                  | 55,733,959                                | 28,355,359                             | 125,993,968                  | 55,693,705                                | 28,714,824                             |  |
| Derivative financial instruments             |                              |   |  |                              |   |  |  |
| Foreign exchange related contracts:          |                              |   |  |                              |   |  |  |
| - Less than one year                         | 398,004,700                  | 4,821,371                                 | 1,324,841                              | 545,723,025                  | 8,429,411                                 | 1,377,250                              |  |
| - One year to less than five years           | 32,658,597                   | 2,072,603                                 | 664,243                                | 29,651,424                   | 2,470,975                                 | 1,146,587                              |  |
| – Five years and above                       | 6,574,929                    | 853,229                                   | 378,197                                | 5,673,466                    | 828,538                                   | 203,181                                |  |
|  | 437,238,226                  | 7,747,203                                 | 2,367,281                              | 581,047,915                  | 11,728,924                                | 2,727,018                              |  |
| Interest rate related contracts:             |                              |   |  |                              |   |  |  |
| – Less than one year                         | 131,208,314                  | 55,878                                    | 39,177                                 | 185,732,911                  | 72,296                                    | 31,673                                 |  |
| - One year to less than five years           | 244,654,457                  | 903,682                                   | 435,953                                | 221,822,106                  | 1,323,301                                 | 680,533                                |  |
| – Five years and above                       | 132,982,456                  | 2,407,679                                 | 1,755,705                              | 109,622,660                  | 2,168,036                                 | 1,402,488                              |  |
|  | 508,845,227                  | 3,367,239                                 | 2,230,835                              | 517,177,677                  | 3,563,633                                 | 2,114,694                              |  |
| Equity and commodity related contracts:      |                              |   |  |                              |   |  |  |
| - Less than one year                         | 3,577,332                    | 380,774                                   | 153,304                                | 1,499,709                    | 154,587                                   | 66,484                                 |  |
| - One year to less than five years           | 1,916,907                    | 213,117                                   | 80,496                                 | 65,390                       | 13,880                                    | 12,253                                 |  |
|  | 5,494,239                    | 593,891                                   | 233,800                                | 1,565,099                    | 168,467                                   | 78,737                                 |  |
| Credit related contracts:                    |                              |   |  |                              |   |  |  |
| - Less than one year                         | 40,813                       | -   | _                                      | 75,360                       | _   | -                                      |  |
| Total treasury-related commitments and       |                              |   |  |                              |   |  |  |
| contingencies                                | 951,618,505                  | 11,708,333                                | 4,831,916                              | 1,099,866,051                | 15,461,024                                | 4,920,449                              |  |
| Total commitments and contingencies          | 1,081,179,600                | 67,442,292                                | 33,187,275                             | 1,225,860,019                | 71,154,729                                | 33,635,273                             |  |
|  |                              |   |  |                              |   |  |  |

<sup>\*</sup> The credit equivalent amount and the risk-weighted amount are derived from using the credit conversion factors and risk-weights respectively as specified by BNM for regulatory capital adequacy purposes.

31 December 2021

## 53. COMMITMENTS AND CONTINGENCIES (CONT'D.)

- (a) In the normal course of business, the Group and the Bank make various commitments and incur certain contingent liabilities with legal recourse to their customers. No material losses are anticipated as a result of these transactions (cont'd.).
  - (i) The Group's and the Bank's derivative financial instruments are subject to market, credit and liquidity risks, as follows:
    - Market risk on derivatives is the potential loss to the value of these contracts due to changes in price of the underlying items such as equities, interest rates, foreign exchange rates, credit spreads, commodities or other indices. The notional or contractual amounts provide only the volume of transactions outstanding at the reporting date and do not represent the amount at risk. Exposure to market risk may be reduced through offsetting items from on and off-balance sheet positions;
    - Credit risk arises from the possibility that a counterparty may be unable to meet the terms of a contract in which the Bank and certain subsidiaries have a gain position. As at 31 December 2021, the amount of credit risk in the Group, measured in terms of the cost to replace the profitable contracts, was RM12,757.5 million (2020: RM19,908.0 million). This amount will increase or decrease over the life of the contracts, mainly as a function of maturity dates and market rates or prices; and
    - Liquidity risk on derivatives is the risk that the derivative position cannot be closed out promptly. Exposure to liquidity risk is reduced through contracting derivatives where the underlying items are widely traded.
  - (ii) There have been no changes since the end of the previous financial year in respect of the following:
    - The types of derivative financial contracts entered into and the rationale for entering into such contracts, as well as the expected benefits accruing from these contracts;
    - The risk management policies in place for mitigating and controlling the risks associated with these financial derivative contracts; and
    - The related accounting policies.
- (b) Contingent liabilities

There is no material contingent liabilities during the financial year ended 31 December 2021.

(c) Operating lease commitments

## The Group as a lessor

The Group leases out its properties including investment properties under operating leases with the term of the leases ranging up to 3 years.

The future minimum lease payments under these non-cancellable operating leases are as follows:

|                            | Gre    | oup    |
|----------------------------|--------|--------|
|                            | 2021   | 2020   |
|                            | RM'000 | RM'000 |
| Within one year            | 42,669 | 34,460 |
| Between one and five years | 29,409 | 42,980 |
|                            | 72,078 | 77,440 |

## **FINANCIAL STATEMENTS**

31 December 2021

#### **54. FINANCIAL RISK MANAGEMENT POLICIES**

#### (a) Financial risk management overview

Risk Management is a critical pillar of the Group's operating model, complementing the other two pillars, which are business sectors and support sectors. A dedicated Board-level Risk Management Committee provides risk oversight of all material risks inclusive of ESG risk across the Group.

The Executive Level Management-Risk Management Committees, which include the Group Executive Risk Committee ("Group ERC"), Group Non-Financial Risk Committee ("GNFRC"), Group Asset and Liability Management Committee ("Group ALCO") and Group Management Credit Committee ("GMCC"), are responsible for the management of all material risks inclusive of ESG risk within the Group.

The Group's approach to risk management is premised on the following set of building blocks as the foundation in driving a strong risk management culture, encompassing practices and processes:

- Risk Culture: Risk culture is a vital component in strengthening risk governance and forms a fundamental principle of strong risk management.
- (ii) Risk Coverage: The Group must determine its business strategy and assess the risks to ensure the appropriate risk strategies are put in place to give a greater level of assurance on achieving its business strategy.
- (iii) Risk Appetite: The risk appetite defines the types and levels of risk that the Group is willing to accept in pursuit of its business and strategic goals.
- (iv) Risk Response: Selection of the appropriate risk response is imperative to align all risks with Group's risk tolerance and risk appetite.
- (v) Governance and Risk Oversight: There is a clear, effective and robust governance structure with well-defined, transparent and consistent lines of responsibility.
- (vi) Risk Management Practices and Processes: Robust risk management processes are in place to actively identify, measure, control, monitor and report risks inherent in all products and activities undertaken by the Group.
- (vii) Stress Test: Stress testing is used to identify and quantify possible events or future changes in the financial, economic, political and/ or environmental conditions that could have unfavourable effects on the Group's exposure.
- (viii) Resources and System Infrastructure: Ensure sufficient resources, infrastructure and techniques are established to enable effective risk management.

#### (b) Impairment assessment

The references below show where the Group's impairment assessment and measurement approach is set out in this report. It should be read in conjunction with the summary of significant accounting policies.

- The Group's definition and assessment of default and cure (Note 54(b)(i)).
- An explanation of the Group's internal grading system (Note 54(e) (5)).
- How the Group defines, calculates and monitors the probability of default, exposure at default and loss given default (Note 54(e)(1)).
- When the Group considers there has been a significant increase in credit risk of an exposure (Note 54(b)(ii)).
- The Group's policy of segmenting financial assets where ECL is assessed on a collective basis (Note 54(b)(iii)).
- The details of the ECL calculations for Stage 1, Stage 2 and Stage 3 assets (Note 2.3(v)(d)).

#### (i) Definition of default and cure

The Group considers a financial instrument defaulted and therefore classifies as Stage 3 (credit-impaired) for ECL calculations when:

- Principal or interest/profit or both are past due for more than 90 days; or
- Account less than 90 days past due which exhibit indications of significant increase in credit risk; or
- Impaired loans, advances and financing have been rescheduled and restructured, the loans, advances and financing will continue to be classified as impaired until repayments based on

rescheduled or restructured terms have been observed continuously for a period of six (6) months; or

Default occurs for repayments scheduled on intervals of three
 (3) months or longer.

The Group considers treasury and interbank balances defaulted and takes immediate action when the required intraday payments are not settled by the close of business as outlined in the individual agreements.

As a part of a qualitative assessment of whether a customer is in default, the Group also considers a variety of instances that may indicate unlikeliness to pay. When such events occur, the Group carefully considers whether these events should result in treating the customer as defaulted and therefore assessed as Stage 3 for ECL calculations or whether Stage 2 is appropriate. Such events include:

- Significant deterioration in borrower's/customer's credit rating from initial recognition or last reviewed date;
- Breach of covenant not waived by the Group:
- Borrower/customer is insolvent;
- It is becoming probable that the borrower/customer will enter bankruptcy; and/or
- Debtor's listed debt or equity suspended at the primary exchange because of rumours or facts about financial difficulties.

It is the Group's policy to consider a financial instrument as 'cured' and therefore re-classified out of Stage 3 when none of the default criteria have been present. The decision whether to classify an asset as Stage 2 or Stage 1 once cured depends on the updated indicators at the time of the cure, and the asset no longer showing significant increase in credit risk compared to initial recognition.

#### (ii) Significant increase in credit risk

The Group continuously monitors all assets subject to ECL. In order to determine whether an instrument or a portfolio of instruments is subject to 12-month ECL or lifetime ECL, the Group assesses whether there has been a significant increase in credit risk since initial recognition.

The Group also applies a secondary qualitative method for triggering significant increase in credit risk for an asset, such as moving a customer/facility to the watch list, or the account becoming forborne. In certain cases, the Group may also consider that events explained in Note 54(b)(i) are a significant increase in credit risk as opposed to a default. Regardless of the change in credit grades, if contractual payments are more than 30 days past due, the credit risk is deemed to have increased significantly.

When estimating ECL on a collective basis for a group of similar assets (as set out in Note 54(b)(iii)), the Group applies the same principles for assessing whether there has been a significant increase in credit risk since initial recognition.

#### (iii) Grouping financial assets measured on a collective basis

As explained in Note 2.3(v)(d)(ii), depending on the factors below, the Group and the Bank calculate ECL either on a collective or an individual basis.

Financial assets subject to ECL that have been assessed individually but for which no impairment is required and all individually insignificant exposure are then assessed collectively, in groups of assets with similar credit risk characteristics.

The Group and the Bank group these exposure into smaller homogeneous portfolios, based on a combination of internal and external characteristics of the loans.

# (c) Analysis of inputs to the ECL model under multiple economic scenarios

An overview of the approach to estimating ECL is set out in Note 2.3 Summary of significant accounting policies and in Note 3 Significant accounting judgements, estimates and assumptions; in which the macroeconomic factors are regularly monitored as part of the normal credit risk management of the Group and the Bank, including the ongoing COVID-19 developments. To ensure completeness and accuracy, the Group and the Bank obtain the data used from Maybank IBG Research, including determining the weights attributable to the multiple scenarios as at every year end to apply on next financial year's ECL computation.

The following table shows the forecast of the key forward-looking macroeconomic variables used in each of the economic scenarios for the ECL calculations for financial year ended 31 December 2021 and 31 December 2020. The figures for "Subsequent years" represent a long-term average and the same are applied for each scenario.

31 December 2021

# 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

(c) Analysis of inputs to the ECL model under multiple economic scenarios (cont'd.)

## 31 December 2021

| Key Variables             | ECL<br>Scenario | Assigned Probabilities | 2021  | 2022 | 2023 | 2024 | 2025 | Subsequent years |
|---------------------------|-----------------|------------------------|-------|------|------|------|------|------------------|
| Real GDP (%)              | Base case       | 60                     | 3.8   | 6.0  | 5.0  | 5.0  | 5.0  | 5.0              |
|                           | Upside          | 10                     | 4.0   | 6.5  | 5.5  | 5.5  | 5.5  | 5.5              |
|                           | Downside        | 30                     | 3.5   | 5.3  | 4.3  | 4.3  | 4.3  | 4.3              |
| Property Price Index (%)  | Base case       | 60                     | _     | 0.5  | 1.5  | 1.5  | 1.5  | 1.5              |
|                           | Upside          | 10                     | 1.0   | 2.0  | 2.0  | 2.0  | 2.0  | 2.0              |
|                           | Downside        | 30                     | (0.5) | -    | 1.0  | 1.0  | 1.0  | 1.0              |
| Overnight Policy Rate (%) | Base case       | 60                     | 1.8   | 2.0  | 2.3  | 2.5  | 2.8  | 2.8              |
|                           | Upside          | 10                     | 1.8   | 2.3  | 2.8  | 3.0  | 3.0  | 3.0              |
|                           | Downside        | 30                     | 1.8   | 1.8  | 2.0  | 2.3  | 2.5  | 2.8              |
| Unemployment Rate (%)     | Base case       | 60                     | 4.6   | 4.0  | 3.8  | 3.5  | 3.5  | 3.5              |
|                           | Upside          | 10                     | 4.4   | 3.5  | 3.5  | 3.0  | 3.0  | 3.0              |
|                           | Downside        | 30                     | 4.8   | 4.5  | 4.5  | 4.0  | 4.0  | 4.0              |

## 31 December 2020

|                               | ECL       | Assigned      |       |       |      |      |      | Subsequent |
|-------------------------------|-----------|---------------|-------|-------|------|------|------|------------|
| Key Variables                 | Scenario  | Probabilities | 2020  | 2021  | 2022 | 2023 | 2024 | years      |
| Real GDP (%)                  | Base case | 60            | (5.4) | 5.1   | 5.0  | 5.0  | 5.0  | 5.0        |
|                               | Upside    | 10            | (5.0) | 5.5   | 5.5  | 5.5  | 5.5  | 5.5        |
|                               | Downside  | 30            | (6.4) | 4.0   | 4.5  | 4.5  | 4.5  | 4.5        |
| Property Price Index (%)      | Base case | 60            | (4.3) | _     | 0.5  | 1.5  | 1.5  | 1.5        |
| L                             | Upside    | 10            | (3.0) | 1.0   | 2.0  | 2.0  | 2.0  | 2.0        |
|                               | Downside  | 30            | (5.0) | (0.5) | -    | 1.0  | 1.0  | 1.0        |
| Overnight Policy Rate (%)     | Base case | 60            | 1.8   | 1.8   | 2.0  | 2.3  | 2.5  | 2.5        |
|                               | Upside    | 10            | 1.8   | 2.0   | 2.3  | 2.5  | 2.8  | 2.8        |
|                               | Downside  | 30            | 1.3   | 1.3   | 1.5  | 1.8  | 2.0  | 2.0        |
| Unemployment Rate (%) Base of | Base case | 60            | 4.8   | 4.3   | 4.0  | 3.8  | 3.5  | 3.5        |
|                               | Upside    | 10            | 4.5   | 4.0   | 3.5  | 3.5  | 3.0  | 3.0        |
|                               | Downside  | 30            | 5.5   | 5.0   | 4.5  | 4.5  | 4.0  | 4.0        |

# **FINANCIAL STATEMENTS**

31 December 2021

# 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

# (d) Financial instruments by category

| Group<br>2021                              | Fair value<br>through<br>profit or<br>loss<br>RM'000 | Designated at<br>fair value<br>through<br>profit or<br>loss<br>RM'000 | Fair value<br>through other<br>comprehensive<br>income<br>RM'000 | At amortised<br>cost<br>RM'000 | Sub-total<br>RM'000 | Assets not<br>in scope of<br>MFRS 9<br>RM'000 | Total<br>RM'000 |
|--|--|---|--|--------------------------------|---------------------|---|-----------------|
| Assets                                     |  |   |  |                                |                     |   |                 |
| Cash and short-term funds                  | -  | _   | _  | 41,483,926                     | 41,483,926          | -   | 41,483,926      |
| Deposits and placements with financial     |  |   |  |                                |                     |   |                 |
| institutions                               | -  | -   | -  | 16,037,048                     | 16,037,048          | -   | 16,037,048      |
| Financial assets purchased under resale    |  |   |  |                                |                     |   |                 |
| agreements                                 | -  | -   | -  | 13,491,753                     | 13,491,753          | -   | 13,491,753      |
| Financial investments portfolio            | 27,775,493   | 13,181,866  | 122,393,954  | 60,532,190                     | 223,883,503         | -   | 223,883,503     |
| Loans, advances and financing to financial |  |   |  |                                |                     |   |                 |
| institutions                               | -  | -   | 109,156  | 939,410                        | 1,048,566           | -   | 1,048,566       |
| Loans, advances and financing to customers | 15,491   | -   | 21,653,857   | 519,169,975                    | 540,839,323         | -   | 540,839,323     |
| Derivative assets                          | 12,757,475   | -   | -  | -                              | 12,757,475          | -   | 12,757,475      |
| Reinsurance/retakaful assets and other     |  |   |  |                                |                     |   |                 |
| insurance receivables                      | -  | -   | -  | 888,231                        | 888,231             | 6,627,633                                     | 7,515,864       |
| Other assets                               | -  | -   | -  | 6,831,922                      | 6,831,922           | 1,813,009                                     | 8,644,931       |
| Investment properties                      | -  | -   | -  | -                              | _                   | 975,048                                       | 975,048         |
| Statutory deposits with central banks      | -  | -   | -  | 7,514,129                      | 7,514,129           | -   | 7,514,129       |
| Interest in associates and joint ventures  | -  | -   | -  | -                              | -                   | 2,491,435                                     | 2,491,435       |
| Property, plant and equipment              | -  | -   | -  | -                              | _                   | 2,129,989                                     | 2,129,989       |
| Right-of-use assets                        | -  | -   | -  | -                              | _                   | 1,170,564                                     | 1,170,564       |
| Intangible assets                          | -  | -   | -  | -                              | -                   | 6,683,461                                     | 6,683,461       |
| Deferred tax assets                        | -  | -   | -  | -                              | _                   | 1,505,378                                     | 1,505,378       |
| Total assets                               | 40,548,459   | 13,181,866  | 144,156,967  | 666,888,584                    | 864,775,876         | 23,396,517                                    | 888,172,393     |

| Group<br>2021  | Fair value<br>through<br>profit or<br>loss<br>RM'000 | Designated at<br>fair value<br>through<br>profit or<br>loss<br>RM'000 | Other<br>financial<br>liabilities<br>RM'000 | Sub-total<br>RM'000 | Liabilities<br>not in scope<br>of MFRS 9<br>RM'000 | Total<br>RM'000 |
|--|--|---|---|---------------------|--|-----------------|
| Liabilities  |  |   |   |                     |  |                 |
| Customers' funding:  |  |   |   |                     |  |                 |
| - Deposits from customers                                  | -  | -   | 588,967,633                                 | 588,967,633         | -  | 588,967,633     |
| <ul> <li>Investment accounts of customers*</li> </ul>      | -  | -   | 28,720,799                                  | 28,720,799          | -  | 28,720,799      |
| Deposits and placements from financial institutions        | -  | -   | 36,583,073                                  | 36,583,073          | -  | 36,583,073      |
| Obligations on financial assets sold under repurchase      |  |   |   |                     |  |                 |
| agreements   | -  | -   | 7,873,717                                   | 7,873,717           | -  | 7,873,717       |
| Derivative liabilities^                                    | 12,638,175   | -   | -   | 12,638,175          | -  | 12,638,175      |
| Financial liabilities at fair value through profit or loss | -  | 10,696,966  | -   | 10,696,966          | -  | 10,696,966      |
| Bills and acceptances payable                              | -  | -   | 1,077,986                                   | 1,077,986           | -  | 1,077,986       |
| Insurance/takaful contract liabilities and other insurance |  |   |   |                     |  |                 |
| payables   | -  | -   | 982,875                                     | 982,875             | 41,110,740   | 42,093,615      |
| Other liabilities  | -  | -   | 14,843,688                                  | 14,843,688          | 6,658,408  | 21,502,096      |
| Provision for taxation and zakat                           | -  | -   | -   | -                   | 311,385  | 311,385         |
| Deferred tax liabilities                                   | -  | -   | -   | -                   | 539,066  | 539,066         |
| Borrowings   | -  | -   | 35,548,352                                  | 35,548,352          | -  | 35,548,352      |
| Subordinated obligations                                   | -  | -   | 10,239,277                                  | 10,239,277          | -  | 10,239,277      |
| Capital securities   | -  | -   | 2,827,832                                   | 2,827,832           | -  | 2,827,832       |
| Total liabilities  | 12,638,175   | 10,696,966  | 727,665,232                                 | 751,000,373         | 48,619,599   | 799,619,972     |

<sup>\*</sup> Investment accounts of customers are used to fund financing and advances as disclosed in Note 64(l).
^ Included in derivative liabilities are derivative instruments designated as effective hedging instruments. Refer to fair value hedge disclosed in Note 13.

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

## (d) Financial instruments by category (cont'd.)

| Group<br>2020                              | Fair value<br>through<br>profit or<br>loss<br>RM'000 | Designated at<br>fair value<br>through<br>profit or<br>loss<br>RM'000 | Fair value<br>through other<br>comprehensive<br>income<br>RM'000 | At amortised<br>cost<br>RM'000 | Sub-total<br>RM'000 | Assets not<br>in scope of<br>MFRS 9<br>RM'000 | Total<br>RM'000 |
|--|--|---|--|--------------------------------|---------------------|---|-----------------|
| Assets                                     |  |   |  |                                |                     |   |                 |
| Cash and short-term funds                  | _  | _   | _  | 43,884,714                     | 43,884,714          | _   | 43,884,714      |
| Deposits and placements with financial     |  |   |  |                                |                     |   |                 |
| institutions                               | _  | -   | -  | 10,128,931                     | 10,128,931          | _   | 10,128,931      |
| Financial assets purchased under resale    |  |   |  |                                |                     |   |                 |
| agreements                                 | -  | -   | -  | 17,543,987                     | 17,543,987          | -   | 17,543,987      |
| Financial investments portfolio            | 27,179,846   | 14,028,031  | 127,502,681  | 46,475,916                     | 215,186,474         | _   | 215,186,474     |
| Loans, advances and financing to financial |  |   |  |                                |                     |   |                 |
| institutions                               | -  | -   | -  | 899,986                        | 899,986             | -   | 899,986         |
| Loans, advances and financing to customers | 170,712  | -   | 16,031,857   | 495,107,538                    | 511,310,107         | _   | 511,310,107     |
| Derivative assets                          | 19,907,957   | -   | -  | -                              | 19,907,957          | _   | 19,907,957      |
| Reinsurance/retakaful assets and other     |  |   |  |                                |                     |   |                 |
| insurance receivables                      | -  | -   | -  | 732,749                        | 732,749             | 5,045,832                                     | 5,778,581       |
| Other assets                               | -  | -   | -  | 8,298,170                      | 8,298,170           | 1,938,704                                     | 10,236,874      |
| Investment properties                      | -  | -   | -  | -                              | -                   | 941,545                                       | 941,545         |
| Statutory deposits with central banks      | -  | -   | -  | 7,468,213                      | 7,468,213           | _   | 7,468,213       |
| Interest in associates and joint ventures  | -  | -   | -  | -                              | -                   | 2,680,402                                     | 2,680,402       |
| Property, plant and equipment              | -  | -   | -  | -                              | -                   | 2,206,849                                     | 2,206,849       |
| Right-of-use assets                        | -  | -   | -  | -                              | -                   | 1,245,454                                     | 1,245,454       |
| Intangible assets                          | -  | -   | -  | -                              | -                   | 6,648,504                                     | 6,648,504       |
| Deferred tax assets                        | -  | -   | -  | -                              | -                   | 790,936                                       | 790,936         |
| Total assets                               | 47,258,515   | 14,028,031  | 143,534,538  | 630,540,204                    | 835,361,288         | 21,498,226                                    | 856,859,514     |

| Group<br>2020  | Fair value<br>through<br>profit or<br>loss<br>RM'000 | Designated at<br>fair value<br>through<br>profit or<br>loss<br>RM'000 | Other<br>financial<br>liabilities<br>RM'000 | Sub-total<br>RM'000 | Liabilities<br>not in scope<br>of MFRS 9<br>RM'000 | Total<br>RM'000 |
|--|--|---|---|---------------------|--|-----------------|
| Liabilities  |  |   |   |                     |  |                 |
| Customers' funding:  |  |   |   |                     |  |                 |
| - Deposits from customers                                  | _  | -   | 556,349,372                                 | 556,349,372         | -  | 556,349,372     |
| <ul><li>Investment accounts of customers*</li></ul>        | -  | -   | 23,840,796                                  | 23,840,796          | -  | 23,840,796      |
| Deposits and placements from financial institutions        | -  | -   | 37,878,866                                  | 37,878,866          | -  | 37,878,866      |
| Obligations on financial assets sold under repurchase      |  |   |   |                     |  |                 |
| agreements   | -  | -   | 11,131,215                                  | 11,131,215          | -  | 11,131,215      |
| Derivative liabilities^                                    | 19,151,751   | -   | _   | 19,151,751          | -  | 19,151,751      |
| Financial liabilities at fair value through profit or loss | -  | 10,161,921  | _   | 10,161,921          | -  | 10,161,921      |
| Bills and acceptances payable                              | -  | -   | 997,663                                     | 997,663             | -  | 997,663         |
| Insurance/takaful contract liabilities and other insurance |  |   |   |                     |  |                 |
| payables   | -  | -   | 864,614                                     | 864,614             | 36,830,151   | 37,694,765      |
| Other liabilities  | -  | -   | 15,332,134                                  | 15,332,134          | 5,695,781  | 21,027,915      |
| Provision for taxation and zakat                           | -  | -   | _   | _                   | 151,919  | 151,919         |
| Deferred tax liabilities                                   | -  | -   | -   | -                   | 1,470,856  | 1,470,856       |
| Borrowings   | -  | -   | 38,097,224                                  | 38,097,224          | -  | 38,097,224      |
| Subordinated obligations                                   | -  | -   | 8,967,831                                   | 8,967,831           | -  | 8,967,831       |
| Capital securities   | -  | -   | 2,827,793                                   | 2,827,793           | -  | 2,827,793       |
| Total liabilities  | 19,151,751   | 10,161,921  | 696,287,508                                 | 725,601,180         | 44,148,707   | 769,749,887     |

<sup>\*</sup> Investment accounts of customers are used to fund financing and advances as disclosed in Note 64(l).
^ Included in derivative liabilities are derivative instruments designated as effective hedging instruments. Refer to fair value hedge disclosed in Note 13.

# **FINANCIAL STATEMENTS**

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

## (d) Financial instruments by category (cont'd.)

| Bank<br>2021                               | Fair value<br>through<br>profit or<br>loss<br>RM'000 | Designated at<br>fair value<br>through<br>profit or<br>loss<br>RM'000 | Fair value<br>through other<br>comprehensive<br>income<br>RM'000 | At amortised<br>cost<br>RM'000 | Sub-total<br>RM'000 | Assets not<br>in scope of<br>MFRS 9<br>RM'000 | Total<br>RM'000 |
|--|--|---|--|--------------------------------|---------------------|---|-----------------|
| Assets                                     |  |   |  |                                |                     |   |                 |
| Cash and short-term funds                  | -  | -   | -  | 25,725,348                     | 25,725,348          | -   | 25,725,348      |
| Deposits and placements with financial     |  |   |  |                                |                     |   |                 |
| institutions                               | -  | -   | -  | 31,482,634                     | 31,482,634          | -   | 31,482,634      |
| Financial assets purchased under resale    |  |   |  |                                |                     |   |                 |
| agreements                                 | -  | -   | -  | 12,079,652                     | 12,079,652          | -   | 12,079,652      |
| Financial investments portfolio            | 14,003,854   | -   | 70,663,061   | 41,574,896                     | 126,241,811         | -   | 126,241,811     |
| Loans, advances and financing to financial |  |   |  |                                |                     |   |                 |
| institutions                               | -  | -   | 572,435  | 30,263,861                     | 30,836,296          | -   | 30,836,296      |
| Loans, advances and financing to customers | 15,491   | -   | 18,728,802   | 190,542,678                    | 209,286,971         | -   | 209,286,971     |
| Derivative assets                          | 12,498,439   | -   | -  | -                              | 12,498,439          | -   | 12,498,439      |
| Other assets                               | -  | -   | -  | 3,196,396                      | 3,196,396           | 354,134                                       | 3,550,530       |
| Statutory deposits with central banks      | -  | -   | -  | 1,695,478                      | 1,695,478           | -   | 1,695,478       |
| Investment in subsidiaries                 | -  | -   | -  | -                              | _                   | 33,205,773                                    | 33,205,773      |
| Interest in associates and joint ventures  | -  | -   | -  | -                              | _                   | 440,730                                       | 440,730         |
| Property, plant and equipment              | -  | -   | -  | -                              | _                   | 882,119                                       | 882,119         |
| Right-of-use assets                        | -  | -   | -  | -                              | _                   | 550,126                                       | 550,126         |
| Intangible assets                          | -  | -   | -  | -                              | _                   | 406,681                                       | 406,681         |
| Deferred tax assets                        |  | -   | -  |                                | _                   | 468,101                                       | 468,101         |
| Total assets                               | 26,517,784   | -   | 89,964,298   | 336,560,943                    | 453,043,025         | 36,307,664                                    | 489,350,689     |

| Bank<br>2021   | Fair value<br>through<br>profit or<br>loss<br>RM'000 | Designated at<br>fair value<br>through<br>profit or<br>loss<br>RM'000 | Other<br>financial<br>liabilities<br>RM'000 | Sub-total<br>RM'000 | Liabilities<br>not in scope<br>of MFRS 9<br>RM'000 | Total<br>RM'000 |
|--|--|---|---|---------------------|--|-----------------|
| Liabilities  |  |   |   |                     |  |                 |
| Deposits from customers                                    | -  | -   | 276,558,866                                 | 276,558,866         | -  | 276,558,866     |
| Deposits and placements from financial institutions        | -  | -   | 41,567,510                                  | 41,567,510          | -  | 41,567,510      |
| Obligations on financial assets sold under repurchase      |  |   |   |                     |  |                 |
| agreements   | -  | -   | 24,785,841                                  | 24,785,841          | -  | 24,785,841      |
| Derivative liabilities^                                    | 12,374,656   | -   | -   | 12,374,656          | -  | 12,374,656      |
| Financial liabilities at fair value through profit or loss | -  | 10,696,966  | -   | 10,696,966          | -  | 10,696,966      |
| Bills and acceptances payable                              | -  | -   | 430,450                                     | 430,450             | -  | 430,450         |
| Other liabilities  | -  | -   | 6,636,043                                   | 6,636,043           | 2,246,479  | 8,882,522       |
| Borrowings   | -  | -   | 28,289,884                                  | 28,289,884          | -  | 28,289,884      |
| Subordinated obligations                                   | -  | -   | 9,827,722                                   | 9,827,722           | -  | 9,827,722       |
| Capital securities   | -  | -   | 2,827,832                                   | 2,827,832           | -  | 2,827,832       |
| Total liabilities  | 12,374,656   | 10,696,966  | 390,924,148                                 | 413,995,770         | 2,246,479  | 416,242,249     |

<sup>^</sup> Included in derivative liabilities are derivative instruments designated as effective hedging instruments. Refer to fair value hedge disclosed in Note 13.

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

## (d) Financial instruments by category (cont'd.)

| Bank<br>2020  | Fair value<br>through<br>profit or<br>loss<br>RM'000 | Designated at<br>fair value<br>through<br>profit or<br>loss<br>RM'000 | Fair value<br>through other<br>comprehensive<br>income<br>RM'000 | At amortised<br>cost<br>RM'000 | Sub-total<br>RM'000 | Assets not<br>in scope of<br>MFRS 9<br>RM'000 | Total<br>RM'000 |
|---|--|---|--|--------------------------------|---------------------|---|-----------------|
| Assets  |  |   |  |                                |                     |   |                 |
| Cash and short-term funds                               | -  | _   | _  | 24,106,030                     | 24,106,030          | -   | 24,106,030      |
| Deposits and placements with financial institutions     | _  | -   | -  | 15,268,348                     | 15,268,348          | _   | 15,268,348      |
| Financial assets purchased under resale agreements      | -  | -   | -  | 14,849,421                     | 14,849,421          | _   | 14,849,421      |
| Financial investments portfolio                         | 18,189,480   | -   | 75,533,793   | 39,856,983                     | 133,580,256         | -   | 133,580,256     |
| Loans, advances and financing to financial institutions | -  | -   | -  | 30,042,986                     | 30,042,986          | -   | 30,042,986      |
| Loans, advances and financing to customers              | 170,712  | _   | 13,290,590   | 186,420,174                    | 199,881,476         | _   | 199,881,476     |
| Derivative assets                                       | 19,713,802   | _   | _  | _                              | 19,713,802          | _   | 19,713,802      |
| Other assets  | _  | _   | _  | 3,902,754                      | 3,902,754           | 213,848                                       | 4,116,602       |
| Statutory deposits with central banks                   | _  | _   | _  | 1,647,066                      | 1,647,066           | _   | 1,647,066       |
| Investment in subsidiaries                              | _  | _   | -  | -                              | _                   | 30,903,363                                    | 30,903,363      |
| Interest in associates and joint ventures               | -  | -   | -  | -                              | _                   | 440,730                                       | 440,730         |
| Property, plant and equipment                           | -  | -   | -  | -                              | _                   | 941,767                                       | 941,767         |
| Right-of-use assets                                     | -  | _   | -  | _                              | _                   | 424,139                                       | 424,139         |
| Intangible assets                                       | -  | -   | -  | _                              | _                   | 387,660                                       | 387,660         |
| Total assets  | 38,073,994   | _   | 88,824,383   | 316,093,762                    | 442,992,139         | 33,311,507                                    | 476,303,646     |

| Bank<br>2020   | Fair value<br>through<br>profit or<br>loss<br>RM'000 | Designated at<br>fair value<br>through<br>profit or<br>loss<br>RM'000 | Other<br>financial<br>liabilities<br>RM'000 | Sub-total<br>RM'000 | Liabilities<br>not in scope<br>of MFRS 9<br>RM'000 | Total<br>RM'000 |
|--|--|---|---|---------------------|--|-----------------|
| Liabilities  |  |   |   |                     |  |                 |
| Deposits from customers                                    | -  | -   | 250,025,335                                 | 250,025,335         | _  | 250,025,335     |
| Deposits and placements from financial institutions        | -  | -   | 34,720,115                                  | 34,720,115          | _  | 34,720,115      |
| Obligations on financial assets sold under repurchase      |  |   |   |                     |  |                 |
| agreements   | _  | -   | 36,922,305                                  | 36,922,305          | _  | 36,922,305      |
| Derivative liabilities^                                    | 18,724,393   | -   | _   | 18,724,393          | _  | 18,724,393      |
| Financial liabilities at fair value through profit or loss | -  | 10,161,921  | -   | 10,161,921          | _  | 10,161,921      |
| Bills and acceptances payable                              | -  | -   | 458,617                                     | 458,617             | _  | 458,617         |
| Other liabilities  | _  | -   | 5,491,337                                   | 5,491,337           | 2,318,730  | 7,810,067       |
| Provision for taxation and zakat                           | -  | -   | -   | _                   | 66,120   | 66,120          |
| Deferred tax liabilities                                   | -  | -   | -   | _                   | 377,830  | 377,830         |
| Borrowings   | _  | -   | 33,134,255                                  | 33,134,255          | _  | 33,134,255      |
| Subordinated obligations                                   | -  | -   | 8,808,639                                   | 8,808,639           | _  | 8,808,639       |
| Capital securities   | -  | -   | 2,827,793                                   | 2,827,793           | -  | 2,827,793       |
| Total liabilities  | 18,724,393   | 10,161,921  | 372,388,396                                 | 401,274,710         | 2,762,680  | 404,037,390     |

<sup>^</sup> Included in derivative liabilities are derivative instruments designated as effective hedging instruments. Refer to fair value hedge disclosed in Note 13.

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (e) Credit risk management

#### 1. Credit risk management overview

#### Credit risk definition

Credit risk is the risk that a counterparty fails to meet its obligations in accordance with the agreed terms.

#### Management of credit risk

Corporate and institutional credit risks are assessed by business units where each counterparty is assigned a credit rating based on the assessment of relevant qualitative and quantitative factors, including counterparty's financial position, future cash flows, types of facilities and collateral offered.

Reviews are conducted at least once a year with updated information on counterparty's financial position, market position, industry and economic condition and account conduct. These counterparties are subject to regular periodic credit classification and impairment assessment to determine if any early intervention is required. Appropriate corrective actions are taken when the accounts show signs of credit deterioration.

Retail credit exposures are predicated on data analytics and are programme-driven which are governed by the Product Development Assessment ("PDA") or Universal Product Development Assessment ("UPDA"). Credit programmes are assessed jointly by the business units and credit teams. Reviews for retail credits are generally conducted at the portfolio level on annually basis.

Counterparty credit risk is the risk arising from the possibility that a counterparty may default on current and future payments as required by contract for treasury-related activities. Counterparty credit risk originates from the Group's lending business, investment and treasury activities that impact the Group's trading and banking books through dealings in foreign exchange, money market instruments, fixed income securities, commodities, equities and over-the-counter derivatives. The primary distinguishing feature of counterparty credit risk compared to other forms of credit risk is that the future value of the underlying contract is uncertain, and may be either positive or negative depending on the value of all future cash flows.

Counterparty credit risk exposures are managed via counterparty limits either on a single counterparty basis or counterparty group basis predicted on BNM's Single Counterparty Exposure Limits. The Group actively monitors and manages its exposure to ensure that exposures to a single counterparty group are within prudent limits at all times. Counterparty credit risk exposures may be materially affected by market risk events. The Group has in place dedicated teams to promptly identify, review, and prescribe appropriate actions to the respective risk committees.

For on-balance sheet exposures, the Group employs risk treatments in accordance with BNM Guidelines and Basel II requirements. For off-balance sheet exposures, the Group measures credit risk using Credit Risk Equivalent via the Current Exposure Method. This method calculates the Group's credit risk exposure after considering both the mark-to-market exposures and the appropriate add-on factors for potential future exposures. The add-on factors employed are in accordance with BNM Guidelines and Basel II requirements.

The Group wide hierarchy of credit approving authorities and committee structures are in place to ensure appropriate underwriting standards are enforced consistently throughout the Group.

In managing large exposures and to avoid undue concentration of credit risk in its credit portfolio, the Group had emplaced, amongst others, limits and related lending guidelines, for:

- · Countries;
- Economic sectors;
- Single counterparty groups;
- Collaterals;
- Connected parties; and
- Product or facility types.

Reviews of the aforesaid limits and related lending guidelines are undertaken on a periodic basis, whereupon any emerging concentration risks are addressed accordingly. Any breach of limits are escalated for approvals, and any deviations to the lending guidelines are to be justified with strong mitigations.

The Group has dedicated teams at Head Office and Regional Offices to effectively manage vulnerable corporate, institutional and consumer credits. Special attention is given to these vulnerable credits where more frequent and intensive reviews are performed in order to prevent further deterioration or to accelerate remedial action.

As part of enhancing the Group's ESG practices, the Group takes a proactive approach to incorporate ESG considerations into business processes by developing ESG Risk Acceptance Criteria for high ESG risk industries.

The Group's credit approving process encompasses assessment, approval and post-approval credit review. Group Risk is responsible for developing, enhancing and communicating effective and consistent credit risk management policies, tools and methodologies across the Group to ensure that appropriate standards are in place to identify, measure, control, monitor and report such risks.

The Group's credit approving structure is based on joint approvals by Business and Credit, with complex credits of higher risk approved by the GMCC. The authority limits are based on the Expected Loss ("EL") principle, and are directly related to the counterparty's rating and credit exposure.

31 December 2021

#### 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (e) Credit risk management (cont'd.)

#### 1. Credit risk management overview (cont'd.)

#### Credit risk measurement

The Group's retail portfolios are under Basel II Advanced Internal Ratings-Based ("AIRB") Approach. This approach calls for more extensive reliance on the Bank's own internal experience whereby estimations for all the three components of Risk-Weighted Assets ("RWA") calculation namely Probability of Default ("PD"), Exposure at Default ("EAD") and Loss Given Default ("LGD") are based on its own historical data. Separate PD, EAD and LGD statistical models were developed at the respective retail portfolio level; each model covering borrowers with fundamentally similar risk profiles in a portfolio. The estimates derived from the models are used as input for RWA calculations.

For non-retail portfolios, the Group uses internal credit models for evaluating the majority of its credit risk exposures. For

Corporate and Bank portfolios, the Group has adopted the Foundation Internal Ratings-Based ("FIRB") Approach, which allows the Group to use its internal PD estimates to determine an asset risk weighting and apply supervisory estimates for LGD and EAD.

Credit Risk Rating System ("CRRS") is developed to allow the Group to identify, assess and measure corporate, commercial and small business borrowers' credit risk. CRRS is a statistical default prediction model. The model was developed and recalibrated to suit the Group's banking environment using internal data. The model development process was conducted and documented in line with specific criteria for model development in accordance to Basel II. The EL principles employed in the Group enables the calculation of EL using PD estimates (facilitated by the CRRS), LGD and EAD.

To account for differences in risk due to industry and size, CRRS is designed to rate all corporate and commercial borrowers by their respective industry segments (i.e. manufacturing, services, trading, contractors, property developers (single project) and property investors (single property)).

#### 2. Maximum exposure to credit risk

The following analysis represents the Group's maximum exposure to credit risk of on-balance sheet financial assets and off-balance sheet exposure, excluding any collateral held or other credit enhancements. For on-balance sheet financial assets, the exposure to credit risk equals their carrying amount. For off-balance sheet exposure, the maximum exposure to credit risk is the maximum amount that the Group would have to pay if the obligations of the instruments issued are called upon and/or the full amount of the undrawn credit facilities granted to customers/borrowers.

|  | Maximum   | exposure      |
|--|---|---------------|
|  | 2021  | 2020          |
| Group  | RM'000  41,483,926 16,037,048 13,491,753 214,772,603 1,048,566 540,839,323 12,757,475 888,231 6,831,922 7,514,129  855,664,976  11,386,443 14,816,515 2,952,705 | RM'000        |
| Credit exposure for on-balance sheet financial assets:       |   |               |
| Cash and short-term funds                                    | 41,483,926  | 43,884,714    |
| Deposits and placements with financial institutions          | 16,037,048  | 10,128,931    |
| Financial assets purchased under resale agreements           | 13,491,753  | 17,543,987    |
| Financial investments portfolio*                             | 214,772,603   | 208,534,238   |
| Loans, advances and financing to financial institutions      | 1,048,566   | 899,986       |
| Loans, advances and financing to customers                   | 540,839,323   | 511,310,107   |
| Derivative assets  | 12,757,475  | 19,907,957    |
| Reinsurance/retakaful assets and other insurance receivables | 888,231   | 732,749       |
| Other assets   | 6,831,922   | 8,298,170     |
| Statutory deposits with central banks                        | 7,514,129   | 7,468,213     |
|  | 855,664,976   | 828,709,052   |
| Credit exposure for off-balance sheet items:                 |   |               |
| Direct credit substitutes                                    | 11,386,443  | 10,940,746    |
| Certain transaction-related contingent items                 | 14,816,515  | 14,338,122    |
| Short-term self-liquidating trade-related contingencies      | 2,952,705   | 2,788,743     |
| Irrevocable commitments to extend credit                     | 168,609,780   | 167,282,755   |
| Miscellaneous  | 12,253,800  | 5,728,133     |
|  | 210,019,243   | 201,078,499   |
| Total maximum credit risk exposure                           | 1,065,684,219   | 1,029,787,551 |

<sup>\*</sup> Financial investments portfolio consists of financial assets designated upon initial recognition at fair value through profit or loss, financial investments at fair value through profit or loss, financial investments at fair value through other comprehensive income and financial investments at amortised cost. The portfolio excludes quoted and unquoted shares.

# **FINANCIAL STATEMENTS**

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (e) Credit risk management (cont'd.)

## 2. Maximum exposure to credit risk (cont'd.)

|   | Maximum     | exposure    |
|---|-------------|-------------|
|   | 2021        | 2020        |
| Bank  | RM'000      | RM'000      |
| Credit exposure for on-balance sheet financial assets:  |             |             |
| Cash and short-term funds                               | 25,725,348  | 24,106,030  |
| Deposits and placements with financial institutions     | 31,482,634  | 15,268,348  |
| Financial assets purchased under resale agreements      | 12,079,652  | 14,849,421  |
| Financial investments portfolio*                        | 125,205,711 | 132,477,694 |
| Loans, advances and financing to financial institutions | 30,836,296  | 30,042,986  |
| Loans, advances and financing to customers              | 209,286,971 | 199,881,476 |
| Derivative assets                                       | 12,498,439  | 19,713,802  |
| Other assets  | 3,196,396   | 3,902,754   |
| Statutory deposits with central banks                   | 1,695,478   | 1,647,066   |
|   | 452,006,925 | 441,889,577 |
| Credit exposure for off-balance sheet items:            |             |             |
| Direct credit substitutes                               | 7,968,344   | 7,466,677   |
| Certain transaction-related contingent items            | 11,208,136  | 11,506,071  |
| Short-term self-liquidating trade-related contingencies | 2,038,008   | 2,092,315   |
| Irrevocable commitments to extend credit                | 100,416,290 | 101,634,789 |
| Miscellaneous   | 7,930,317   | 3,294,116   |
|   | 129,561,095 | 125,993,968 |
| Total maximum credit risk exposure                      | 581,568,020 | 567,883,545 |

<sup>\*</sup> Financial investments portfolio consists of financial investments at fair value through profit or loss, financial investments at fair value through other comprehensive income and financial investments at amortised cost. The portfolio excludes quoted and unquoted shares.

# Credit exposure for on-balance sheet financial assets that are not subject to impairment:

|   | Gre                  | oup                   | Bank                 |                       |  |
|---|----------------------|-----------------------|----------------------|-----------------------|--|
|   | 2021<br>RM'000       | 2020<br>RM'000        | 2021<br>RM'000       | 2020<br>RM'000        |  |
| Financial assets at fair value through profit or loss  - Financial investments#  - Loans, advances and financing to customers | 19,083,076<br>15,491 | 20,999,678<br>170,712 | 13,303,337<br>15,491 | 17,427,171<br>170,712 |  |
| Financial assets designated at fair value through profit or loss  – Financial investments#                                    | 13,181,702           | 13,901,810            | -                    | -                     |  |
|   | 32,280,269           | 35,072,200            | 13,318,828           | 17,597,883            |  |

<sup>\*</sup> Financial investments exclude quoted and unquoted shares.

The financial effect of collaterals (quantification of the extent to which collateral and other credit enhancements mitigate credit risk) held for loans, advances and financing as at 31 December 2021 for the Group is at 68% (2020: 71%) and the Bank is at 52% (2020: 57%). The financial effect of collateral held for other financial assets is not significant.

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (e) Credit risk management (cont'd.)

#### 3. Credit risk concentration profile

Concentration risk is the risk that can materialise from excessive exposures to single counterparty and persons connected to it, a particular instrument or a particular market segment/sector. The Group analysed the concentration of credit risk by geographic purpose and industry sector as follows:

(a) Concentration of credit risk for both on-balance sheet financial assets and off-balance sheet exposures analysed by geographic purpose are as follows:

| Group                | Cash and short-term funds RM'000 | Deposits<br>and<br>placements<br>with<br>financial<br>institutions<br>RM'000 | Financial<br>assets<br>purchased<br>under<br>resale<br>agreements<br>RM'000 | Financial<br>investments<br>portfolio*<br>RM'000 | Loans,<br>advances<br>and<br>financing<br>RM'000 | Derivative<br>assets<br>RM'000 | Reinsurance/<br>retakaful<br>assets and<br>other<br>insurance<br>receivables<br>RM'000 | Other<br>assets<br>RM'000 | Statutory<br>deposits<br>with<br>central<br>banks<br>RM'000 | Total<br>RM'000 | Commitments<br>and<br>contingencies<br>RM'000 |
|----------------------|----------------------------------|--|---|--|--|--------------------------------|--|---------------------------|---|-----------------|---|
| 2021                 |                                  |  |   |  |  |                                |  |                           |   |                 |   |
| Malaysia             | 24,426,428                       | 14,217   | _   | 151,386,207                                      | 331,858,773                                      | 7,471,095                      | 661,376  | 3,543,228                 | 206,434   | 519,567,758     | 128,358,644                                   |
| Singapore            | 4,032,087                        | 3,265,022  | 11,727,190  | 33,604,619                                       | 136,673,591                                      | 3,578,398                      | 57,673   | 265,387                   | 3,962,885   | 197,166,852     | 52,016,940                                    |
| Indonesia            | 5,397,757                        | 624,827  | 1,034,035   | 10,807,224                                       | 29,721,323                                       | 145,537                        | 81,248   | 1,073,848                 | 1,314,070   | 50,199,869      | 1,213,938                                     |
| Labuan Offshore      | 2,429                            | · -  | -   | -  | 11,432,100                                       | ,<br>-                         | , <u> </u>   | 1,265                     | -   | 11,435,794      | -   |
| Hong Kong SAR        | 1,803,640                        | 1,453,616  | 342,522   | 5,684,968  | 12,873,214                                       | 509,623                        | _  | 444,704                   | _   | 23,112,287      | 10,760,657                                    |
| United States of     |                                  |  | ,   | , ,  |  |                                |  | ,                         |   | , ,             | , ,   |
| America              | 691,649                          | 9,745,657  | -   | 2,363,262  | 826,262  | -                              | -  | 52,919                    | -   | 13,679,749      | 126,787                                       |
| People's Republic of |                                  |  |   |  |  |                                |  |                           |   |                 |   |
| China                | 678,593                          | 326,083  | -   | 2,518,885  | 5,248,682  | 966,086                        | -  | 31                        | -   | 9,738,360       | 7,477,840                                     |
| Vietnam              | 380,434                          | -  | -   | -  | 1,928,485  | 29,195                         | -  | 93,668                    | 274,128   | 2,705,910       | 1,061,836                                     |
| United Kingdom       | 582,194                          | -  | -   | 677,084  | 1,032,164  | 20,831                         | -  | 121,117                   | -   | 2,433,390       | 926,720                                       |
| Philippines          | 1,390,136                        | 425,372  | 388,006   | 2,251,857  | 3,853,669  | 27,607                         | 87,575   | 439,898                   | 1,360,352   | 10,224,472      | 4,586,421                                     |
| Brunei               | 128,079                          | -  | -   | 40,136   | 485,789  | -                              | -  | 3                         | -   | 654,007         | 380,883                                       |
| Cambodia             | 869,747                          | 149,698  | -   | -  | 3,533,247  | 22                             | 359  | 12,612                    | 384,508   | 4,950,193       | 690,054                                       |
| Thailand             | 162,028                          | 1,349  | -   | 132,826  | 2,211,109  | -                              | -  | 448,137                   | -   | 2,955,449       | 18,855  |
| Laos                 | 22,689                           | 23,826   | -   | 1,185,695  | 53,182   | -                              | -  | 1,540                     | 1,344   | 1,288,276       | 140,825                                       |
| India                | 9,293                            | -  | -   | 16,468   | -  | -                              | -  | 2,444                     | -   | 28,205          | 92,423  |
| Others               | 906,743                          | 7,381  | -   | 4,103,372  | 156,299  | 9,081                          | -  | 331,121                   | 10,408  | 5,524,405       | 2,166,420                                     |
|                      | 41,483,926                       | 16,037,048   | 13,491,753  | 214,772,603                                      | 541,887,889                                      | 12,757,475                     | 888,231  | 6,831,922                 | 7,514,129   | 855,664,976     | 210,019,243                                   |
| 2020                 |                                  |  |   |  |  |                                |  |                           |   |                 |   |
| Malaysia             | 17,138,880                       | 64,552   | _   | 144,784,170                                      | 320,935,305                                      | 10,595,752                     | 533,944  | 4,942,946                 | 352,758   | 499,348,307     | 123,515,721                                   |
| Singapore            | 12,271,131                       | 4,549,422  | 11,132,263  | 35,148,511                                       | 119,770,018                                      | 6,738,437                      | 55,405   | 174,234                   | 4,246,858   | 194,086,279     | 54,650,077                                    |
| Indonesia            | 5,470,636                        | 401,738  | 3,077,826   | 8,292,684  | 30,086,055                                       | 309,560                        | 111,334  | 1,029,146                 | 1,442,195   | 50,221,174      | 1,551,365                                     |
| Labuan Offshore      | 11,236                           | _  | _   | _  | 14,340,990                                       | _                              | _  | (9,997)                   | _   | 14,342,229      | 105,453                                       |
| Hong Kong SAR        | 2,023,764                        | _  | 3,254,724   | 7,010,017  | 11,250,199                                       | 727,005                        | _  | 541,424                   | _   | 24,807,133      | 7,869,266                                     |
| United States of     | , , , , ,                        |  | -, - ,.   | .,,.   | ,,   | ,                              |  | - ,                       |   | ,,              | .,,   |
| America              | 1,587,532                        | 4,438,902  | -   | 1,316,984  | 633,514  | -                              | -  | 76,358                    | -   | 8,053,290       | 512,899                                       |
| People's Republic of |                                  |  |   |  |  |                                |  |                           |   |                 |   |
| China                | 1,750,482                        | 306,592  | -   | 2,140,888  | 2,773,130  | 1,523,582                      | -  | 48,483                    | -   | 8,543,157       | 5,365,474                                     |
| Vietnam              | 304,600                          | 8,531  | -   | -  | 1,214,881  | 1,752                          | -  | 80,447                    | 67,900  | 1,678,111       | 874,231                                       |
| United Kingdom       | 423,237                          | -  | -   | 471,574  | 1,024,982  | -                              | -  | 348,236                   | -   | 2,268,029       | 536,455                                       |
| Philippines          | 763,146                          | 48,026   | 79,174  | 2,073,669  | 4,793,144  | 11,864                         | 31,633   | 419,024                   | 978,446   | 9,198,126       | 2,567,158                                     |
| Brunei               | 179,801                          | -  | -   | 39,421   | 505,174  | -                              | _  | 3                         | -   | 724,399         | 295,033                                       |
| Cambodia             | 784,602                          | 269,072  | -   | _  | 3,079,904  | 5                              | 433  | 36,817                    | 366,523   | 4,537,356       | 673,195                                       |
| Thailand             | 51,774                           | 1,525  | -   | 809,628  | 1,504,887  | _                              | -  | 424,624                   | _   | 2,792,438       | 379,775                                       |
| Laos                 | 256,592                          | 40,571   | -   | _  | 66,658   | _                              | -  | 186,425                   | 3,787   | 554,033         | 318,648                                       |
| India                | 616                              | _  | _   | _  | _  | _                              | _  | _                         | _   | 616             | _   |
| Others               | 866,685                          | _  | _   | 6,446,692  | 231,252  | _                              | _  | _                         | 9,746   | 7,554,375       | 1,863,749                                     |
| Others               | ,                                |  |   | -, -,  | - , -  |                                |  |                           |   |                 |   |

<sup>\*</sup> Financial investments portfolio consists of financial assets designated upon initial recognition at fair value through profit or loss, financial investments at fair value through profit or loss, financial investments at fair value through other comprehensive income and financial investments at amortised cost, excluding quoted and unquoted shares.

# **FINANCIAL STATEMENTS**

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

- (e) Credit risk management (cont'd.)
  - 3. Credit risk concentration profile (cont'd.)
    - (a) Concentration of credit risk for both on-balance sheet financial assets and off-balance sheet exposures analysed by geographic purpose are as follows (cont'd.):

| Bank   | Cash and short-term funds RM'000  | Deposits<br>and<br>placements<br>with<br>financial<br>institutions<br>RM'000                  | Financial<br>assets<br>purchased<br>under<br>resale<br>agreements<br>RM'000 | Financial<br>investments<br>portfolio*<br>RM'000   | Loans,<br>advances<br>and<br>financing<br>RM'000  | Derivative<br>assets<br>RM'000                                 | Other<br>assets<br>RM'000  | Statutory<br>deposits<br>with<br>central<br>banks<br>RM'000 | Total<br>RM'000  | Commitments<br>and<br>contingencies<br>RM'000  |
|--|---|---|---|--|---|--|--|---|--|--|
| 2021   |   |   |   |  |   |  |  |   |  |  |
| Malaysia   | 16,785,536  | 16,842,192  | _   | 96.990.137   | 150,867,200   | 7,515,446  | 3,049,072  | 185,987   | 292,235,570  | 78,959,977   |
| Singapore  | 3,172,694   | 2,659,889   | 11,737,130  | 17,070,418   | 56,444,231  | 3,478,117  | 88,059   | 1,223,611   | 95,874,149   | 27,630,148   |
| Indonesia  | 186,215   | _   | _   | 1,410,106  | _   | _  | _  | _   | 1,596,321  | 149,118  |
| Labuan Offshore  | 2,272   | _   | _   |  | 11,432,100  | _  | 1,004  | _   | 11,435,376   |  |
| Hong Kong SAR  | 1,756,477   | 1,453,616   | 342,522   | 4,432,368  | 12,377,688  | 509,595  | 42,835   | _   | 20,915,101   | 10,760,104   |
| United States of America   | 379,674   | 9,745,657   | -   | 1,667,549  | 826,262   | -  | 12,039   | _   | 12,631,181   | 126,011  |
| People's Republic of China   | 678,593   | 326,083   | _   | 1,223,193  | 5,248,682   | 966,086  | ,  | _   | 8,442,637  | 7,477,840  |
| Vietnam  | 218,986   | -   | _   |  | 1,199,671   | 29,195   | 26   | 274,128   | 1,722,006  | 1,042,980  |
| United Kingdom   | 575,485   | _   | _   | 547,588  | 1,032,164   |  | 1,706  |   | 2,156,943  | 913,232  |
| Philippines  | 1,024,575   | 246,739   | _   | 175,216  | _,000_,000  | _  | _,,  | _   | 1,446,530  | 337,128  |
| Brunei   | 128,079   |   | _   | 40,136   | 485,789   | _  | 3  | _   | 654,007  | 380,883  |
| Cambodia   | 12,976  | 184,632   | _   | -  | -   | _  | _  | _   | 197,608  | 58,575   |
| Thailand   | 52,355  |   | _   | 44,578   | _   | _  | _  | _   | 96,933   | 6,861  |
| Laos   | 22,577  | 23,826  | _   |  | 53,182  | _  | 1,540  | 1,344   | 102,469  | 1,669  |
| India  | 515   |   | _   | 8,131  | -   | _  | _,,,,,,,   |   | 8,646  | 43,764   |
|  |   |   |   |  |   |  |  |   |  |  |
| Others   | 728,339   | _   | _   | 1,596,291  | 156,298   | _  | 112  | 10,408  | 2,491,448  |  |
| Others   | 728,339<br>25,725,348   | 31,482,634  |   | 1,596,291<br>125,205,711   | 156,298<br>240,123,267  | 12,498,439   | 3,196,396  | 10,408  | 2,491,448<br>452,006,925   | 1,672,805<br>129,561,095   |
|  |   | 31,482,634  |   |  |   | 12,498,439   |  | ·   |  | 1,672,805  |
| 2020   | 25,725,348  | <u> </u>  | 12,079,652  | 125,205,711  | 240,123,267   |  | 3,196,396  | 1,695,478   | 452,006,925  | 1,672,805<br>129,561,095   |
|  | <b>25,725,348</b><br>5,816,258  | 6,539,955   | 12,079,652  | <b>125,205,711</b><br>102,264,803  | <b>240,123,267</b><br>149,390,571   | 11,075,647   | <b>3,196,396</b><br>3,859,477  | <b>1,695,478</b><br>340,062                                 | <b>452,006,925</b><br>279,286,773  | 1,672,805<br>129,561,095<br>78,255,514   |
| <b>2020</b> Malaysia Singapore   | <b>25,725,348</b> 5,816,258 11,167,024  | <u> </u>  | <b>12,079,652</b> - 11,594,697  | 125,205,711<br>102,264,803<br>14,805,561   | 240,123,267<br>149,390,571<br>49,824,295  |  | <b>3,196,396</b> 3,859,477 88,821  | 1,695,478   | <b>452,006,925</b><br>279,286,773<br>98,657,511  | 1,672,805<br>129,561,095<br>78,255,514<br>30,060,167   |
| 2020<br>Malaysia<br>Singapore<br>Indonesia   | 25,725,348<br>5,816,258<br>11,167,024<br>222,082  | 6,539,955   | 12,079,652<br>-<br>11,594,697<br>-  | 125,205,711<br>102,264,803<br>14,805,561<br>1,595,057  | 240,123,267<br>149,390,571<br>49,824,295  | 11,075,647<br>6,385,816<br>-                                   | 3,196,396<br>3,859,477<br>88,821   | 1,695,478<br>340,062<br>1,225,572                           | 452,006,925<br>279,286,773<br>98,657,511<br>1,817,139  | 1,672,805<br>129,561,095<br>78,255,514<br>30,060,167<br>132,208  |
| 2020<br>Malaysia<br>Singapore<br>Indonesia<br>Labuan Offshore  | 25,725,348<br>5,816,258<br>11,167,024<br>222,082<br>10,788  | 6,539,955   | 12,079,652<br>-<br>11,594,697<br>-  | 125,205,711<br>102,264,803<br>14,805,561<br>1,595,057  | 240,123,267<br>149,390,571<br>49,824,295<br>-<br>14,340,990   | 11,075,647<br>6,385,816<br>-<br>-                              | 3,196,396<br>3,859,477<br>88,821<br>-<br>(8,916)                                 | <b>1,695,478</b><br>340,062                                 | 452,006,925<br>279,286,773<br>98,657,511<br>1,817,139<br>14,342,862  | 1,672,805<br>129,561,095<br>78,255,514<br>30,060,167<br>132,208<br>105,453   |
| 2020<br>Malaysia<br>Singapore<br>Indonesia<br>Labuan Offshore<br>Hong Kong SAR   | 5,816,258<br>11,167,024<br>222,082<br>10,788<br>1,852,562   | 6,539,955<br>3,565,725<br>-<br>-  | 12,079,652<br>-<br>11,594,697<br>-<br>-<br>3,254,724                        | 125,205,711<br>102,264,803<br>14,805,561<br>1,595,057<br>-<br>6,261,726  | 240,123,267<br>149,390,571<br>49,824,295<br>-<br>14,340,990<br>10,285,838   | 11,075,647<br>6,385,816<br>-<br>-<br>727,005                   | 3,196,396<br>3,859,477<br>88,821<br>-<br>(8,916)<br>(40,406)                     | 1,695,478<br>340,062<br>1,225,572                           | 452,006,925<br>279,286,773<br>98,657,511<br>1,817,139<br>14,342,862<br>22,341,449  | 1,672,805<br>129,561,095<br>78,255,514<br>30,060,167<br>132,208<br>105,453<br>7,800,025  |
| 2020 Malaysia Singapore Indonesia Labuan Offshore Hong Kong SAR United States of America   | 5,816,258<br>11,167,024<br>222,082<br>10,788<br>1,852,562<br>1,271,115  | 6,539,955<br>3,565,725<br>-<br>-<br>-<br>4,438,902  | 12,079,652<br>-<br>11,594,697<br>-<br>-<br>3,254,724                        | 125,205,711<br>102,264,803<br>14,805,561<br>1,595,057<br>-<br>6,261,726<br>1,040,405   | 240,123,267<br>149,390,571<br>49,824,295<br>-<br>14,340,990<br>10,285,838<br>633,514                                      | 11,075,647<br>6,385,816<br>-<br>-<br>727,005                   | 3,196,396<br>3,859,477<br>88,821<br>-<br>(8,916)<br>(40,406)<br>(5,814)          | 1,695,478<br>340,062<br>1,225,572<br>-<br>-<br>-            | 452,006,925<br>279,286,773<br>98,657,511<br>1,817,139<br>14,342,862<br>22,341,449<br>7,378,122   | 1,672,805<br>129,561,095<br>78,255,514<br>30,060,167<br>132,208<br>105,453<br>7,800,025<br>505,621   |
| 2020 Malaysia Singapore Indonesia Labuan Offshore Hong Kong SAR United States of America People's Republic of China  | 25,725,348  5,816,258 11,167,024 222,082 10,788 1,852,562 1,271,115 1,750,482   | 6,539,955<br>3,565,725<br>-<br>-  | 12,079,652<br>-<br>11,594,697<br>-<br>-<br>3,254,724                        | 125,205,711<br>102,264,803<br>14,805,561<br>1,595,057<br>-<br>6,261,726  | 240,123,267<br>149,390,571<br>49,824,295<br>-<br>14,340,990<br>10,285,838<br>633,514<br>2,773,130                         | 11,075,647<br>6,385,816<br>-<br>-<br>727,005<br>-<br>1,523,582 | 3,196,396  3,859,477 88,821 - (8,916) (40,406) (5,814) 207                       | 1,695,478  340,062 1,225,572                                | 452,006,925<br>279,286,773<br>98,657,511<br>1,817,139<br>14,342,862<br>22,341,449<br>7,378,122<br>7,687,042  | 1,672,805<br>129,561,095<br>78,255,514<br>30,060,167<br>132,208<br>105,453<br>7,800,025<br>505,621<br>5,261,686                                |
| 2020 Malaysia Singapore Indonesia Labuan Offshore Hong Kong SAR United States of America People's Republic of China Vietnam  | 25,725,348  5,816,258 11,167,024 222,082 10,788 1,852,562 1,271,115 1,750,482 203,827   | 6,539,955<br>3,565,725<br>-<br>-<br>-<br>4,438,902  | 12,079,652<br>-<br>11,594,697<br>-<br>-<br>3,254,724                        | 125,205,711<br>102,264,803<br>14,805,561<br>1,595,057<br>-<br>6,261,726<br>1,040,405<br>1,333,049                                      | 240,123,267<br>149,390,571<br>49,824,295<br>-<br>14,340,990<br>10,285,838<br>633,514<br>2,773,130<br>879,334              | 11,075,647<br>6,385,816<br>-<br>-<br>727,005                   | 3,196,396  3,859,477 88,821  - (8,916) (40,406) (5,814) 207 13                   | 1,695,478<br>340,062<br>1,225,572<br>-<br>-<br>-            | 452,006,925<br>279,286,773<br>98,657,511<br>1,817,139<br>14,342,862<br>22,341,449<br>7,378,122<br>7,687,042<br>1,152,826   | 1,672,805<br>129,561,095<br>78,255,514<br>30,060,167<br>132,208<br>105,453<br>7,800,025<br>505,621<br>5,261,686<br>863,579                     |
| 2020 Malaysia Singapore Indonesia Labuan Offshore Hong Kong SAR United States of America People's Republic of China Vietnam United Kingdom   | 5,816,258<br>11,167,024<br>222,082<br>10,788<br>1,852,562<br>1,271,115<br>1,750,482<br>203,827<br>415,909   | 6,539,955<br>3,565,725<br>-<br>-<br>-<br>4,438,902<br>306,592<br>-                            | 12,079,652<br>-<br>11,594,697<br>-<br>-<br>3,254,724                        | 125,205,711<br>102,264,803<br>14,805,561<br>1,595,057<br>-<br>6,261,726<br>1,040,405<br>1,333,049<br>-<br>337,131                      | 240,123,267<br>149,390,571<br>49,824,295<br>-<br>14,340,990<br>10,285,838<br>633,514<br>2,773,130                         | 11,075,647<br>6,385,816<br>-<br>-<br>727,005<br>-<br>1,523,582 | 3,196,396  3,859,477 88,821 - (8,916) (40,406) (5,814) 207                       | 1,695,478  340,062 1,225,572                                | 452,006,925<br>279,286,773<br>98,657,511<br>1,817,139<br>14,342,862<br>22,341,449<br>7,378,122<br>7,687,042<br>1,152,826<br>1,785,359  | 1,672,805  129,561,095  78,255,514 30,060,167 132,208 105,453 7,800,025 505,621 5,261,686 863,579 522,611                                      |
| 2020 Malaysia Singapore Indonesia Labuan Offshore Hong Kong SAR United States of America People's Republic of China Vietnam United Kingdom Philippines                                     | 5,816,258<br>11,167,024<br>222,082<br>10,788<br>1,852,562<br>1,271,115<br>1,750,482<br>203,827<br>415,909<br>283,714  | 6,539,955<br>3,565,725<br>-<br>-<br>-<br>4,438,902  | 12,079,652<br>-<br>11,594,697<br>-<br>-<br>3,254,724                        | 125,205,711<br>102,264,803<br>14,805,561<br>1,595,057<br>-<br>6,261,726<br>1,040,405<br>1,333,049<br>-<br>337,131<br>177,437           | 240,123,267<br>149,390,571<br>49,824,295<br>-<br>14,340,990<br>10,285,838<br>633,514<br>2,773,130<br>879,334<br>1,024,982 | 11,075,647<br>6,385,816<br>-<br>-<br>727,005<br>-<br>1,523,582 | 3,196,396  3,859,477 88,821 - (8,916) (40,406) (5,814) 207 13 7,337 -            | 1,695,478  340,062 1,225,572                                | 452,006,925<br>279,286,773<br>98,657,511<br>1,817,139<br>14,342,862<br>22,341,449<br>7,378,122<br>7,687,042<br>1,152,826<br>1,785,359<br>668,271   | 1,672,805  129,561,095  78,255,514 30,060,167 132,208 105,453 7,800,025 505,621 5,261,686 863,579 522,611 159,123                              |
| 2020 Malaysia Singapore Indonesia Labuan Offshore Hong Kong SAR United States of America People's Republic of China Vietnam United Kingdom Philippines Brunei                              | 5,816,258<br>11,167,024<br>222,082<br>10,788<br>1,852,562<br>1,271,115<br>1,750,482<br>203,827<br>415,909<br>283,714<br>179,801                                     | 6,539,955<br>3,565,725<br>-<br>-<br>4,438,902<br>306,592<br>-<br>-<br>207,120                 | 12,079,652<br>-<br>11,594,697<br>-<br>-<br>3,254,724                        | 125,205,711<br>102,264,803<br>14,805,561<br>1,595,057<br>-<br>6,261,726<br>1,040,405<br>1,333,049<br>-<br>337,131<br>177,437<br>39,421 | 240,123,267<br>149,390,571<br>49,824,295<br>-<br>14,340,990<br>10,285,838<br>633,514<br>2,773,130<br>879,334              | 11,075,647<br>6,385,816<br>-<br>-<br>727,005<br>-<br>1,523,582 | 3,196,396  3,859,477 88,821  - (8,916) (40,406) (5,814) 207 13                   | 1,695,478  340,062 1,225,572  67,900                        | 279,286,773<br>98,657,511<br>1,817,139<br>14,342,862<br>22,341,449<br>7,378,122<br>7,687,042<br>1,152,826<br>1,785,359<br>668,271<br>724,399   | 1,672,805  129,561,095  78,255,514 30,060,167 132,208 105,453 7,800,025 505,621 5,261,686 863,579 522,611 159,123 185,748                      |
| 2020 Malaysia Singapore Indonesia Labuan Offshore Hong Kong SAR United States of America People's Republic of China Vietnam United Kingdom Philippines Brunei Cambodia                     | 25,725,348  5,816,258  11,167,024  222,082  10,788  1,852,562  1,271,115  1,750,482  203,827  415,909  283,714  179,801  9,061                                      | 6,539,955<br>3,565,725<br>-<br>-<br>4,438,902<br>306,592<br>-<br>-<br>207,120<br>-<br>177,842 | 12,079,652<br>-<br>11,594,697<br>-<br>-<br>3,254,724                        | 125,205,711<br>102,264,803<br>14,805,561<br>1,595,057<br>-<br>6,261,726<br>1,040,405<br>1,333,049<br>-<br>337,131<br>177,437<br>39,421 | 240,123,267<br>149,390,571<br>49,824,295<br>-<br>14,340,990<br>10,285,838<br>633,514<br>2,773,130<br>879,334<br>1,024,982 | 11,075,647<br>6,385,816<br>-<br>-<br>727,005<br>-<br>1,523,582 | 3,196,396  3,859,477 88,821 - (8,916) (40,406) (5,814) 207 13 7,337 -            | 1,695,478  340,062 1,225,572  67,900                        | 452,006,925<br>279,286,773<br>98,657,511<br>1,817,139<br>14,342,862<br>22,341,449<br>7,378,122<br>7,687,042<br>1,152,826<br>1,785,359<br>668,271<br>724,399<br>186,903                             | 1,672,805  129,561,095  78,255,514 30,060,167 132,208 105,453 7,800,025 505,621 5,261,686 863,579 522,611 159,123 185,748 72,817               |
| 2020 Malaysia Singapore Indonesia Labuan Offshore Hong Kong SAR United States of America People's Republic of China Vietnam United Kingdom Philippines Brunei Cambodia Thailand            | 25,725,348  5,816,258 11,167,024 222,082 10,788 1,852,562 1,271,115 1,750,482 203,827 415,909 283,714 179,801 9,061 33,931  | 6,539,955<br>3,565,725<br>-<br>-<br>4,438,902<br>306,592<br>-<br>-<br>207,120<br>-<br>177,842 | 12,079,652<br>-<br>11,594,697<br>-<br>-<br>3,254,724                        | 125,205,711  102,264,803 14,805,561 1,595,057 - 6,261,726 1,040,405 1,333,049 - 337,131 177,437 39,421 - 20,303                        | 240,123,267  149,390,571 49,824,295  - 14,340,990 10,285,838 633,514 2,773,130 879,334 1,024,982 - 505,174                | 11,075,647<br>6,385,816<br>-<br>-<br>727,005<br>-<br>1,523,582 | 3,196,396  3,859,477 88,821  - (8,916) (40,406) (5,814) 207 13 7,337 - 3         | 1,695,478  340,062 1,225,572  67,900                        | 452,006,925<br>279,286,773<br>98,657,511<br>1,817,139<br>14,342,862<br>22,341,449<br>7,378,122<br>7,687,042<br>1,152,826<br>1,785,359<br>668,271<br>724,399<br>186,903<br>54,234                   | 1,672,805  129,561,095  78,255,514 30,060,167 132,208 105,453 7,800,025 505,621 5,261,686 863,579 522,611 159,123 185,748 72,817 203,318       |
| 2020 Malaysia Singapore Indonesia Labuan Offshore Hong Kong SAR United States of America People's Republic of China Vietnam United Kingdom Philippines Brunei Cambodia Thailand Laos       | 5,816,258<br>11,167,024<br>222,082<br>10,788<br>1,852,562<br>1,271,115<br>1,750,482<br>203,827<br>415,909<br>283,714<br>179,801<br>9,061<br>33,931<br>22,177        | 6,539,955<br>3,565,725<br>-<br>-<br>4,438,902<br>306,592<br>-<br>-<br>207,120<br>-<br>177,842 | 12,079,652<br>-<br>11,594,697<br>-<br>-<br>3,254,724                        | 125,205,711  102,264,803 14,805,561 1,595,057 - 6,261,726 1,040,405 1,333,049 - 337,131 177,437 39,421 - 20,303                        | 240,123,267<br>149,390,571<br>49,824,295<br>-<br>14,340,990<br>10,285,838<br>633,514<br>2,773,130<br>879,334<br>1,024,982 | 11,075,647<br>6,385,816<br>-<br>-<br>727,005<br>-<br>1,523,582 | 3,196,396  3,859,477 88,821  - (8,916) (40,406) (5,814) 207 13 7,337 - 3 - 2,032 | 1,695,478  340,062 1,225,572  67,900 3,787                  | 452,006,925<br>279,286,773<br>98,657,511<br>1,817,139<br>14,342,862<br>22,341,449<br>7,378,122<br>7,687,042<br>1,152,826<br>1,785,359<br>668,271<br>724,399<br>186,903<br>54,234<br>126,866        | 1,672,805  129,561,095  78,255,514 30,060,167 132,208 105,453 7,800,025 505,621 5,261,686 863,579 522,611 159,123 185,748 72,817               |
| 2020 Malaysia Singapore Indonesia Labuan Offshore Hong Kong SAR United States of America People's Republic of China Vietnam United Kingdom Philippines Brunei Cambodia Thailand Laos India | 5,816,258<br>11,167,024<br>222,082<br>10,788<br>1,852,562<br>1,271,115<br>1,750,482<br>203,827<br>415,909<br>283,714<br>179,801<br>9,061<br>33,931<br>22,177<br>616 | 6,539,955<br>3,565,725<br>-<br>-<br>4,438,902<br>306,592<br>-<br>-<br>207,120<br>-<br>177,842 | 12,079,652<br>-<br>11,594,697<br>-<br>-<br>3,254,724                        | 125,205,711  102,264,803 14,805,561 1,595,057 - 6,261,726 1,040,405 1,333,049 - 337,131 177,437 39,421 - 20,303                        | 240,123,267  149,390,571 49,824,295 - 14,340,990 10,285,838 633,514 2,773,130 879,334 1,024,982 - 505,174 - 66,658 -      | 11,075,647<br>6,385,816<br>-<br>-<br>727,005<br>-<br>1,523,582 | 3,196,396  3,859,477 88,821 - (8,916) (40,406) (5,814) 207 13 7,337 - 3 - 2,032  | 1,695,478  340,062 1,225,572  67,900 3,787                  | 452,006,925<br>279,286,773<br>98,657,511<br>1,817,139<br>14,342,862<br>22,341,449<br>7,378,122<br>7,687,042<br>1,152,826<br>1,785,359<br>668,271<br>724,399<br>186,903<br>54,234<br>126,866<br>616 | 1,672,805  129,561,095  78,255,514 30,060,167 132,208 105,453 7,800,025 505,621 5,261,686 863,579 522,611 159,123 185,748 72,817 203,318 2,350 |
| 2020 Malaysia Singapore Indonesia Labuan Offshore Hong Kong SAR United States of America People's Republic of China Vietnam United Kingdom Philippines Brunei Cambodia Thailand Laos       | 5,816,258<br>11,167,024<br>222,082<br>10,788<br>1,852,562<br>1,271,115<br>1,750,482<br>203,827<br>415,909<br>283,714<br>179,801<br>9,061<br>33,931<br>22,177        | 6,539,955<br>3,565,725<br>-<br>-<br>4,438,902<br>306,592<br>-<br>-<br>207,120<br>-<br>177,842 | 12,079,652<br>-<br>11,594,697<br>-<br>-<br>3,254,724                        | 125,205,711  102,264,803 14,805,561 1,595,057 - 6,261,726 1,040,405 1,333,049 - 337,131 177,437 39,421 - 20,303                        | 240,123,267  149,390,571 49,824,295  - 14,340,990 10,285,838 633,514 2,773,130 879,334 1,024,982 - 505,174                | 11,075,647<br>6,385,816<br>-<br>-<br>727,005<br>-<br>1,523,582 | 3,196,396  3,859,477 88,821  - (8,916) (40,406) (5,814) 207 13 7,337 - 3 - 2,032 | 1,695,478  340,062 1,225,572  67,900 3,787                  | 452,006,925<br>279,286,773<br>98,657,511<br>1,817,139<br>14,342,862<br>22,341,449<br>7,378,122<br>7,687,042<br>1,152,826<br>1,785,359<br>668,271<br>724,399<br>186,903<br>54,234<br>126,866        | 1,672,805  129,561,095  78,255,514 30,060,167 132,208 105,453 7,800,025 505,621 5,261,686 863,579 522,611 159,123 185,748 72,817 203,318       |

<sup>\*</sup> Financial investments portfolio consists of financial investments at fair value through profit or loss, financial investments at fair value through other comprehensive income and financial investments at amortised cost, excluding quoted and unquoted shares.

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (e) Credit risk management (cont'd.)

## 3. Credit risk concentration profile (cont'd.)

(b) Concentration of credit risk for both on-balance sheet financial assets and off-balance sheet exposures analysed by industry sector are as follows:

| Group                                | Cash and<br>short-term<br>funds<br>RM'000 | Deposits<br>and<br>placements<br>with<br>financial<br>institutions<br>RM'000 | Financial<br>assets<br>purchased<br>under<br>resale<br>agreements<br>RM'000 | Financial<br>investments<br>portfolio*<br>RM'000 | Loans,<br>advances<br>and<br>financing<br>RM'000 | Derivative<br>assets<br>RM'000 | Reinsurance/<br>retakaful<br>assets and<br>other<br>insurance<br>receivables<br>RM'000 | Other<br>assets<br>RM'000 | Statutory<br>deposits<br>with<br>central<br>banks<br>RM'000 | Total<br>RM'000 | Commitments<br>and<br>contingencies<br>RM'000 |
|--------------------------------------|---|--|---|--|--|--------------------------------|--|---------------------------|---|-----------------|---|
| 2021                                 |   |  |   |  |  |                                |  |                           |   |                 |   |
| Agriculture                          | _   | _  | _   | 2,139,605  | 8,192,454  | 20,674                         | _  | _                         | _   | 10,352,733      | 1,263,725                                     |
| Mining and quarrying                 | _   | _  | _   | 3,898,589  | 3,922,823  | _                              | _  | _                         | _   | 7,821,412       | 2,367,051                                     |
| Manufacturing                        | _   | -  | _   | 5,458,610  | 32,767,398                                       | 403,277                        | _  | _                         | _   | 38,629,285      | 11,125,479                                    |
| Construction                         | _   | -  | _   | 7,947,552  | 27,268,439                                       | 244                            | _  | -                         | _   | 35,216,235      | 15,492,020                                    |
| Electricity, gas and                 |   |  |   |  |  |                                |  |                           |   |                 |   |
| water supply                         | -   | -  | -   | 11,298,383                                       | 9,778,393  | 245,082                        | -  | -                         | -   | 21,321,858      | 1,982,309                                     |
| Wholesale, retail                    |   |  |   |  |  |                                |  |                           |   |                 |   |
| trade, restaurants                   |   |  |   |  |  |                                |  |                           |   |                 |   |
| and hotels                           | -   | -  | -   | 2,271,645  | 51,589,334                                       | 30,790                         | -  | 479                       | -   | 53,892,248      | 23,904,471                                    |
| Finance, insurance,                  |   |  |   |  |  |                                |  |                           |   |                 |   |
| real estate and                      | 41 402 026                                | 16 027 040   | 12 401 752  | 120 712 700                                      | 116 104 520                                      | 11 005 000                     | 000 221  | F 722 064                 | 7 514 120   | 252 002 005     | 01 022 567                                    |
| business                             | 41,483,926                                | 16,037,048   | 13,491,/53  | 139,713,709                                      | 116,184,539                                      | 11,965,686                     | 888,231  | 5,723,064                 | 7,514,129   | 353,002,085     | 81,823,567                                    |
| Transport, storage and communication | _   | _  | _   | 6,171,386  | 12,365,891                                       | 50,803                         | _  | 15                        |   | 18,588,095      | 3,618,603                                     |
| Education, health and                | _   | _  | _   | 0,171,300  | 12,303,031                                       | 20,003                         | _  | 13                        | _   | 10,000,090      | 3,010,003                                     |
| others                               | _   | _  | _   | 1,556,546  | 7,687,194  | 6,574                          | _  | _                         | _   | 9,250,314       | 636,749                                       |
| Household                            | _   | _  | _   | _,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,          | 270,466,768                                      | -                              | _  | 414,080                   | _   | 270,880,848     | 53,899,715                                    |
| Others                               | _   | _  | _   | 34,316,578                                       | 1,664,656  | 34,345                         | _  | 694,284                   | _   | 36,709,863      | 13,905,554                                    |
|                                      | 41,483,926                                | 16,037,048   | 13,491,753  | 214,772,603                                      |  | 12,757,475                     | 888,231  | 6,831,922                 | 7.514.129   | 855,664,976     | 210,019,243                                   |
|                                      | 12,100,000                                |  |   |  |  |                                | ,  | -,,                       | 1,1-1,1-1   |                 |   |
| 2020                                 |   |  |   | 2.050.005  | 10042011   | 124041                         |  |                           |   | 12.010.547      | 452.205                                       |
| Agriculture                          | -   | -  | -   | 2,050,895  | 10,843,811                                       | 124,841                        | -  | -                         | -   | 13,019,547      | 453,295                                       |
| Mining and quarrying                 | _   | -  | -   | 3,029,707  | 4,612,972  | 105.446                        | -  | -                         | -   | 7,642,679       | 2,338,459                                     |
| Manufacturing                        | _   | -  | -   | 2,364,619  | 30,060,299                                       | 105,446                        | -  | -                         | -   | 32,530,364      | 7,106,570                                     |
| Construction                         | -   | -  | -   | 8,266,827  | 30,270,357                                       | 502                            | -  | -                         | -   | 38,537,686      | 13,189,690                                    |
| Electricity, gas and                 |   |  |   | 10.762.002                                       | 0 226 425  | 201 464                        |  |                           |   | 10 270 001      | 1 001 004                                     |
| water supply                         | -   | -  | -   | 10,762,002                                       | 8,226,435  | 391,464                        | -  | -                         | -   | 19,379,901      | 1,901,994                                     |
| Wholesale, retail trade, restaurants |   |  |   |  |  |                                |  |                           |   |                 |   |
| and hotels                           | _   |  | _   | 1,117,017  | 46,854,841                                       | 103,951                        |  | 7,734                     |   | 48,083,543      | 23,152,866                                    |
| Finance, insurance,                  |   | _  | _   | 1,117,017  | 40,004,041                                       | 103,931                        | _  | 7,734                     | _   | 40,000,040      | 23,132,000                                    |
| real estate and                      |   |  |   |  |  |                                |  |                           |   |                 |   |
| business                             | 43,884,714                                | 10,128,931   | 17 5/13 987   | 134,748,286                                      | 105 179 923                                      | 18,908,774                     | 732,749  | 6,839,678                 | 7 //68 213  | 345,435,255     | 94,424,928                                    |
| Transport, storage                   | 75,007,717                                | 10,120,771   | 17,545,507  | 134,740,200                                      | 103,173,323                                      | 10,700,774                     | 7 32,7 73  | 0,037,070                 | 7,400,213   | JTJ,TJJ,ZJJ     | 74,424,720                                    |
| and communication                    | _   | _  | _   | 7,491,434  | 12,863,341                                       | 136,843                        | _  | 15                        | _   | 20,491,633      | 3,340,959                                     |
| Education, health and                |   |  |   | ,,.,.,,,,,                                       | ,000,011   | 250,015                        |  | 13                        |   | _0,.,_,0,,      | 5,5 10,555                                    |
| others                               | _   | _  | _   | 1,374,031  | 7,452,766  | 18,982                         | _  | 1                         | _   | 8,845,780       | 153,970                                       |
| Household                            | _   | _  | _   | -  | 253,025,549                                      |                                | _  | 661,807                   | _   | 253,687,356     | 43,669,635                                    |
| Others                               | _   | _  | _   | 37,329,420                                       | 2,819,799  | 117,154                        | _  | 788,935                   | _   | 41,055,308      | 11,346,133                                    |
|                                      | 43,884,714                                | 10 128 931   | 17 543 987  | 208,534,238                                      |  | 19,907,957                     | 732,749  | 8,298,170                 | 7 468 213   | 828,709,052     | 201,078,499                                   |

<sup>\*</sup> Financial investments portfolio consists of financial assets designated upon initial recognition at fair value through profit or loss, financial investments at fair value through profit or loss, financial investments at fair value through other comprehensive income and financial investments at amortised cost, excluding quoted and unquoted shares.

# **FINANCIAL STATEMENTS**

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (e) Credit risk management (cont'd.)

#### 3. Credit risk concentration profile (cont'd.)

(b) Concentration of credit risk for both on-balance sheet financial assets and off-balance sheet exposures analysed by industry sector are as follows (cont'd.):

| Bank  | Cash and short-term funds RM'000 | Deposits<br>and<br>placements<br>with<br>financial<br>institutions<br>RM'000 | Financial<br>assets<br>purchased<br>under<br>resale<br>agreements<br>RM'000 | Financial<br>investments<br>portfolio*<br>RM'000 | Loans,<br>advances<br>and<br>financing<br>RM'000 | Derivative<br>assets<br>RM'000 | Other<br>assets<br>RM'000 | Statutory<br>deposits<br>with<br>central<br>banks<br>RM'000 | Total<br>RM'000 | Commitments and contingencies RM'000 |
|---|----------------------------------|--|---|--|--|--------------------------------|---------------------------|---|-----------------|--------------------------------------|
| 2021  |                                  |  |   |  |  |                                |                           |   |                 |                                      |
| Agriculture                                     | _                                | _  | _   | 1,054,206  | 4,964,428  | 16,933                         | _                         | _   | 6,035,567       | 498,100                              |
| Mining and quarrying                            | _                                | _  | _   | 503,615  | 4,000,356  | , <u> </u>                     | _                         | _   | 4,503,971       | 1,852,231                            |
| Manufacturing                                   | _                                | _  | _   | 520,223  | 16,125,975                                       | 385,111                        | _                         | _   | 17,031,309      | 7,751,872                            |
| Construction                                    | _                                | _  | _   | 4,690,921  | 13,391,177                                       | 244                            | _                         | _   | 18,082,342      | 11,016,344                           |
| Electricity, gas and water supply               | _                                | _  | _   | 1,090,995  | 7,483,290  | 213,523                        | _                         | _   | 8,787,808       | 1,590,743                            |
| Wholesale, retail trade, restaurants and hotels | -                                | -  | _   | 277,574  | 27,520,009                                       | 30,499                         | _                         | -   | 27,828,082      | 18,819,339                           |
| Finance, insurance, real estate and             |                                  |  |   |  |  |                                |                           |   |                 |                                      |
| business  | 25,725,348                       | 31,482,634   | 12,079,652  | 94,477,866                                       | 86,340,636                                       | 11,778,974                     | 3,196,396                 | 1,695,478   | 266,776,984     | 50,400,576                           |
| Transport, storage and communication            | -                                | -  | -   | 2,610,893  | 6,187,196  | 50,650                         | -                         | -   | 8,848,739       | 1,847,558                            |
| Education, health and others                    | -                                | -  | -   | 1,556,546  | 4,091,410  | 6,574                          | -                         | -   | 5,654,530       | 435,832                              |
| Household                                       | -                                | -  | -   | -  | 65,470,921                                       | -                              | -                         | -   | 65,470,921      | 26,963,652                           |
| Others  | -                                | -  | -   | 18,422,872                                       | 4,547,869  | 15,931                         | -                         | -   | 22,986,672      | 8,384,848                            |
|   | 25,725,348                       | 31,482,634   | 12,079,652  | 125,205,711                                      | 240,123,267                                      | 12,498,439                     | 3,196,396                 | 1,695,478   | 452,006,925     | 129,561,095                          |
| 2020  |                                  |  |   |  |  |                                |                           |   |                 |                                      |
| Agriculture                                     | -                                | -  | -   | 721,572  | 6,543,697  | 116,261                        | -                         | -   | 7,381,530       | 453,295                              |
| Mining and quarrying                            | -                                | -  | -   | 1,162,930  | 3,597,507  | -                              | -                         | -   | 4,760,437       | 2,326,374                            |
| Manufacturing                                   | -                                | -  | -   | 423,636  | 13,585,976                                       | 97,917                         | -                         | -   | 14,107,529      | 6,144,726                            |
| Construction                                    | -                                | -  | -   | 5,942,652  | 16,919,799                                       | 489                            | -                         | -   | 22,862,940      | 11,583,861                           |
| Electricity, gas and water supply               | -                                | -  | -   | 1,185,321  | 6,399,623  | 345,388                        | -                         | -   | 7,930,332       | 1,893,136                            |
| Wholesale, retail trade, restaurants            |                                  |  |   |  |  |                                |                           |   |                 |                                      |
| and hotels                                      | -                                | -  | -   | 360,984  | 27,397,265                                       | 103,389                        | -                         | -   | 27,861,638      | 19,002,100                           |
| Finance, insurance, real estate and             |                                  |  |   |  |  |                                |                           |   |                 |                                      |
| business  | 24,106,030                       | 15,268,348   | 14,849,421  | 99,924,300                                       | 76,261,629                                       | 18,775,796                     | 3,902,754                 | 1,647,066   | 254,735,344     | 45,888,698                           |
| Transport, storage and communication            | -                                | -  | -   | 4,076,091  | 7,951,355  | 136,840                        | -                         | -   | 12,164,286      | 2,533,812                            |
| Education, health and others                    | -                                | -  | -   | 1,374,032  | 4,615,030  | 18,982                         | -                         | -   | 6,008,044       | 153,970                              |
| Household                                       | -                                | -  | -   | -  | 66,617,052                                       | -                              | -                         | -   | 66,617,052      | 27,436,561                           |
| Others  | -                                | -  | _   | 17,306,176                                       | 35,529   | 118,740                        | -                         | -   | 17,460,445      | 8,577,435                            |
|   | 24,106,030                       | 15,268,348   | 14,849,421  | 132,477,694                                      | 229,924,462                                      | 19,713,802                     | 3,902,754                 | 1,647,066   | 441,889,577     | 125,993,968                          |

<sup>\*</sup> Financial investments portfolio consists of financial investments at fair value through profit or loss, financial investments at fair value through other comprehensive income and financial investments at amortised cost, excluding quoted and unquoted shares.

#### 4. Collateral

The main types of collateral obtained by the Group and the Bank to mitigate credit risk are as follows:

- For mortgages charges over residential properties;
- For auto loans and financing ownership claims over the vehicles financed;
- For share margin financing pledges over securities from listed exchanges;
- For commercial property loans and financing charges over the properties financed;
- For other loans and financing charges over business assets such as premises, inventories, trade receivables or deposits; and
- For derivatives cash and securities collateral for over-the-counter ("OTC") traded derivatives.

31 December 2021

#### 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (e) Credit risk management (cont'd.)

### 5. Credit quality of financial assets

#### Credit classification for financial assets

The four (4) risk categories are as set out and defined below, from very low to high, apart from impaired, describe the credit quality of the Group's lending. These classifications encompass a range of more granular, internal gradings assigned to loans, advances and financing whilst external gradings are applied to financial investments. There is no direct correlation between the internal and external ratings at a granular level, except to the extent that each falls within a single credit quality band.

| Risk category | Probability of<br>default ("PD")<br>grade | External credit<br>ratings based<br>on S&P's<br>ratings | External credit<br>ratings based<br>on RAM's<br>ratings |
|---------------|---|---|---|
| Very low      | 1 - 5                                     | AAA to BBB+   | AAA to AA1  |
| Low           | 6 - 10                                    | BBB+ to BB+   | AA1 to A3   |
| Medium        | 11 - 15                                   | BB+ to B+   | A3 to BB1   |
| High          | 16 – 21                                   | B+ to C   | BB1 to C  |

Risk category is as described below:

Very low : Obligors rated in this category have an excellent capacity to meet financial commitments with very low credit risk.

Low : Obligors rated in this category have a good capacity to meet financial commitments with low credit risk.

Medium : Obligors rated in this category have a fairly acceptable capacity to meet financial commitments with moderate credit risk.

High : Obligors rated in this category have uncertain capacity to meet financial commitments and are subject to high credit risk.

Other than the above rated risk categories, other categories used internally are as follows:

Impaired/default : Obligors with objective evidence of impairment as a result of one or more events that have an impact on the estimated future

cash flows of the obligors that can be reliably estimated. The detailed definition is further disclosed in Note 2.3(v)(d).

Unrated : Refer to obligors which are currently not assigned with obligors' ratings due to unavailability of ratings models.

Sovereign : Refer to obligors which are governments.

The following table sets out information about the credit quality of financial assets measured at fair value through other comprehensive income and at amortised cost. Unless otherwise stated, for financial assets, the amounts in the table represent gross carrying amount.

#### Financial investments – at FVOCI

|                              | Stage 1     | Stage 2      | Stage 3      |             |
|------------------------------|-------------|--------------|--------------|-------------|
|                              |             | Lifetime ECL | Lifetime ECL |             |
|                              | 12-month    | not credit   | credit       |             |
|                              | ECL         | impaired     | impaired     | Total       |
| Group                        | RM'000      | RM'000       | RM'000       | RM'000      |
| 2021                         |             |              |              |             |
| Very Low                     | 88,908,602  | 22,645       | _            | 88,931,247  |
| Low                          | 19,672,169  | 378,004      | -            | 20,050,173  |
| Medium                       | 5,005,496   | 54,672       | -            | 5,060,168   |
| High                         | 140,419     | -            | -            | 140,419     |
| Unrated                      | 7,048,591   | 134,913      | -            | 7,183,504   |
| Impaired                     | -           | -            | 610,124      | 610,124     |
| Carrying amount – fair value | 120,775,277 | 590,234      | 610,124      | 121,975,635 |
| Expected credit loss         | (31,279)    | (1,766)      | (124,367)    | (157,412)   |
| 2020                         |             |              |              |             |
| Very Low                     | 96,759,413  | 293,151      | _            | 97,052,564  |
| Low                          | 19,470,388  | 381,436      | _            | 19,851,824  |
| Medium                       | 5,271,267   | 29,028       | _            | 5,300,295   |
| High                         | 82,234      | -            | _            | 82,234      |
| Unrated                      | 4,704,202   | -            | _            | 4,704,202   |
| Impaired                     | _           | _            | 165,715      | 165,715     |
| Carrying amount – fair value | 126,287,504 | 703,615      | 165,715      | 127,156,834 |
| Expected credit loss         | (34,819)    | (1,718)      | (107,281)    | (143,818)   |

# **FINANCIAL STATEMENTS**

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

## (e) Credit risk management (cont'd.)

## 5. Credit quality of financial assets (cont'd.)

The following table sets out information about the credit quality of financial assets measured at fair value through other comprehensive income and at amortised cost. Unless otherwise stated, for financial assets, the amounts in the table represent gross carrying amount (cont'd.).

## Financial investments – at FVOCI (cont'd.)

|                              | Stage 1    | Stage 2      | Stage 3      |            |
|------------------------------|------------|--------------|--------------|------------|
|                              |            | Lifetime ECL | Lifetime ECL |            |
|                              | 12-month   | not credit   | credit       |            |
|                              | ECL        | impaired     | impaired     | Total      |
| Bank                         | RM'000     | RM'000       | RM'000       | RM'000     |
| 2021                         |            |              |              |            |
| Very Low                     | 54,107,328 | _            | _            | 54,107,328 |
| Low                          | 12,638,187 | 51,565       | -            | 12,689,752 |
| Medium                       | 3,003,393  | -            | -            | 3,003,393  |
| High                         | 114,220    | -            | -            | 114,220    |
| Unrated                      | 242,524    | -            | -            | 242,524    |
| Impaired                     | -          | -            | 170,261      | 170,261    |
| Carrying amount – fair value | 70,105,652 | 51,565       | 170,261      | 70,327,478 |
| Expected credit loss         | (17,448)   | (204)        | (96,718)     | (114,370)  |
| 2020                         |            |              |              |            |
| Very Low                     | 56,615,351 | _            | _            | 56,615,351 |
| Low                          | 13,085,851 | 53,910       | -            | 13,139,761 |
| Medium                       | 3,362,807  | 25,941       | -            | 3,388,748  |
| Unrated                      | 1,895,403  | _            | -            | 1,895,403  |
| Impaired                     | -          | _            | 154,277      | 154,277    |
| Carrying amount – fair value | 74,959,412 | 79,851       | 154,277      | 75,193,540 |
| Expected credit loss         | (16,676)   | (495)        | (71,056)     | (88,227)   |

### Financial investments - at amortised cost

|                            | Stage 1                   | Stage 2  | Stage 3                                      |                 |
|----------------------------|---------------------------|--|--|-----------------|
| Group                      | 12-month<br>ECL<br>RM'000 | Lifetime ECL<br>not credit<br>impaired<br>RM'000 | Lifetime ECL<br>credit<br>impaired<br>RM'000 | Total<br>RM'000 |
| 2021                       |                           |  |  |                 |
| Very Low                   | 38,385,014                | 102  | _  | 38,385,116      |
| Low                        | 10,361,753                | 40,484   | -  | 10,402,237      |
| Medium                     | 7,210,836                 | -  | -  | 7,210,836       |
| High                       | 5,088                     | -  | -  | 5,088           |
| Unrated                    | 2,699,803                 | -  | -  | 2,699,803       |
| Impaired                   | -                         | -  | 2,956,637                                    | 2,956,637       |
|                            | 58,662,494                | 40,586   | 2,956,637                                    | 61,659,717      |
| Less: Expected credit loss | (63,701)                  | (3,043)  | (1,060,783)                                  | (1,127,527)     |
| Net carrying amount        | 58,598,793                | 37,543   | 1,895,854                                    | 60,532,190      |

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

## (e) Credit risk management (cont'd.)

## 5. Credit quality of financial assets (cont'd.)

The following table sets out information about the credit quality of financial assets measured at fair value through other comprehensive income and at amortised cost. Unless otherwise stated, for financial assets, the amounts in the table represent gross carrying amount (cont'd.).

## Financial investments – at amortised cost (cont'd.)

|                            | Stage 1                   | Stage 2  | Stage 3                                      |                 |
|----------------------------|---------------------------|--|--|-----------------|
| Group                      | 12-month<br>ECL<br>RM'000 | Lifetime ECL<br>not credit<br>impaired<br>RM'000 | Lifetime ECL<br>credit<br>impaired<br>RM'000 | Total<br>RM'000 |
| 2020                       |                           |  |  |                 |
| Very Low                   | 26,721,731                | 103  | _  | 26,721,834      |
| Low                        | 11,479,094                | 157,353  | -  | 11,636,447      |
| Medium                     | 4,182,745                 | 20,379   | -  | 4,203,124       |
| High                       | 213,020                   | 2,744,438  | -  | 2,957,458       |
| Unrated                    | 1,331,747                 | _  | -  | 1,331,747       |
| Impaired                   | -                         | -  | 173,658                                      | 173,658         |
|                            | 43,928,337                | 2,922,273  | 173,658                                      | 47,024,268      |
| Less: Expected credit loss | (57,578)                  | (395,043)  | (95,731)                                     | (548,352)       |
| Net carrying amount        | 43,870,759                | 2,527,230  | 77,927                                       | 46,475,916      |

|                            | Stage 1    | Stage 2      | Stage 3      |            |
|----------------------------|------------|--------------|--------------|------------|
|                            |            | Lifetime ECL | Lifetime ECL |            |
|                            | 12-month   | not credit   | credit       |            |
|                            | ECL        | impaired     | impaired     | Total      |
| Bank                       | RM'000     | RM'000       | RM'000       | RM'000     |
| 2021                       |            |              |              |            |
| Very Low                   | 22,177,957 | _            | -            | 22,177,957 |
| Low                        | 17,995,974 | 40,484       | -            | 18,036,458 |
| Medium                     | 1,380,253  | -            | -            | 1,380,253  |
| High                       | 5,088      | -            | -            | 5,088      |
| Impaired                   | -          | -            | 136,986      | 136,986    |
|                            | 41,559,272 | 40,484       | 136,986      | 41,736,742 |
| Less: Expected credit loss | (24,769)   | (91)         | (136,986)    | (161,846)  |
| Net carrying amount        | 41,534,503 | 40,393       | -            | 41,574,896 |
| 2020                       |            |              |              |            |
| Very Low                   | 20,572,964 | _            | -            | 20,572,964 |
| Low                        | 17,317,559 | 91,103       | -            | 17,408,662 |
| Medium                     | 605,650    | 20,379       | -            | 626,029    |
| High                       | 24,886     | 1,326,198    | _            | 1,351,084  |
| Impaired                   | -          | -            | 173,658      | 173,658    |
|                            | 38,521,059 | 1,437,680    | 173,658      | 40,132,397 |
| Less: Expected credit loss | (16,077)   | (163,606)    | (95,731)     | (275,414)  |
| Net carrying amount        | 38,504,982 | 1,274,074    | 77,927       | 39,856,983 |

# **FINANCIAL STATEMENTS**

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (e) Credit risk management (cont'd.)

## 5. Credit quality of financial assets (cont'd.)

The following table sets out information about the credit quality of financial assets measured at fair value through other comprehensive income and at amortised cost. Unless otherwise stated, for financial assets, the amounts in the table represent gross carrying amount (cont'd.).

# Loans, advances and financing to financial institutions – at FVOCI

|                            | Stage 1  | Stage 2      | Stage 3      |         |
|----------------------------|----------|--------------|--------------|---------|
|                            |          | Lifetime ECL | Lifetime ECL |         |
|                            | 12-month | not credit   | credit       |         |
|                            | ECL      | impaired     | impaired     | Total   |
| 2021                       | RM'000   | RM'000       | RM'000       | RM'000  |
| Group                      |          |              |              |         |
| Very Low                   | 109,156  | -            | -            | 109,156 |
|                            | 109,156  | -            | _            | 109,156 |
| Less: Expected credit loss | -        | -            | -            | -       |
| Net carrying amount        | 109,156  | -            | -            | 109,156 |
| Bank                       |          |              |              |         |
| Very Low                   | 549,294  | _            | _            | 549,294 |
| Low                        | 23,141   | -            | -            | 23,141  |
|                            | 572,435  | _            | _            | 572,435 |
| Less: Expected credit loss | -        | -            | -            | -       |
| Net carrying amount        | 572,435  | -            | -            | 572,435 |

## Loans, advances and financing to financial institutions - at amortised cost

| Group                      | 12-month ECL RM'000 | Stage 2  Lifetime ECL not credit impaired RM'000 | Stage 3  Lifetime ECL credit impaired RM'000 | Total<br>RM'000    |
|----------------------------|---------------------|--|--|--------------------|
| 2021                       |                     |  |  |                    |
| High                       | 934,653             | 13,216   | -  | 947,869            |
| Less: Expected credit loss | 934,653<br>(8,243)  | 13,216<br>(216)                                  | -  | 947,869<br>(8,459) |
| Net carrying amount        | 926,410             | 13,000   | -  | 939,410            |
| 2020                       |                     |  |  |                    |
| Medium                     | 782,533             | 22,994   | _  | 805,527            |
| High                       | 101,049             | _  | _  | 101,049            |
|                            | 883,582             | 22,994   | _  | 906,576            |
| Less: Expected credit loss | (6,223)             | (367)  | -  | (6,590)            |
| Net carrying amount        | 877,359             | 22,627   | _  | 899,986            |

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (e) Credit risk management (cont'd.)

## 5. Credit quality of financial assets (cont'd.)

The following table sets out information about the credit quality of financial assets measured at fair value through other comprehensive income and at amortised cost. Unless otherwise stated, for financial assets, the amounts in the table represent gross carrying amount (cont'd.).

## Loans, advances and financing to financial institutions – at amortised cost

|                            | Stage 1    | Stage 2      | Stage 3      |             |
|----------------------------|------------|--------------|--------------|-------------|
|                            |            | Lifetime ECL | Lifetime ECL |             |
|                            | 12-month   | not credit   | credit       |             |
|                            | ECL        | impaired     | impaired     | Total       |
| Bank                       | RM'000     | RM'000       | RM'000       | RM'000      |
| 2021                       |            |              |              |             |
| Very Low                   | 11,204,537 | _            | -            | 11,204,537  |
| Low                        | 10,110,212 | 77,528       | -            | 10,187,740  |
| Medium                     | 6,312,911  | 249,439      | -            | 6,562,350   |
| High                       | 139,662    | -            | -            | 139,662     |
| Impaired                   | -          | -            | 3,474,946    | 3,719,843   |
|                            | 27,767,322 | 326,967      | 3,474,946    | 31,569,235  |
| Less: Expected credit loss | (29,974)   | (2,138)      | (1,273,262)  | (1,305,374) |
| Net carrying amount        | 27,737,348 | 324,829      | 2,201,684    | 30,263,861  |
| 2020                       |            |              |              |             |
| Very Low                   | 12,720,194 | _            | -            | 12,720,194  |
| Low                        | 6,450,871  | 2,491,465    | -            | 8,942,336   |
| Medium                     | 7,032,548  | 977,559      | -            | 8,010,107   |
| High                       | 101,049    | 75,430       | -            | 176,479     |
| Impaired                   | -          | -            | 641,879      | 641,879     |
|                            | 26,304,662 | 3,544,454    | 641,879      | 30,490,995  |
| Less: Expected credit loss | (21,722)   | (17,223)     | (409,064)    | (448,009)   |
| Net carrying amount        | 26,282,940 | 3,527,231    | 232,815      | 30,042,986  |

## Loans, advances and financing to customers – at FVOCI

|                              | Stage 1    | Stage 2      | Stage 3      |            |
|------------------------------|------------|--------------|--------------|------------|
|                              |            | Lifetime ECL | Lifetime ECL |            |
|                              | 12-month   | not credit   | credit       |            |
|                              | ECL        | impaired     | impaired     | Total      |
| Group                        | RM'000     | RM'000       | RM'000       | RM'000     |
| 2021                         |            |              |              |            |
| Very Low                     | 2,484,048  | _            | -            | 2,484,048  |
| Low                          | 8,486,014  | 12,418       | -            | 8,498,432  |
| Medium                       | 5,890,775  | 2,084,863    | -            | 7,975,638  |
| High                         | 912,474    | 863,515      | -            | 1,775,989  |
| Unrated                      | 512,148    | _            | _            | 512,148    |
| Impaired                     | -          | -            | 407,602      | 407,602    |
| Carrying amount – fair value | 18,285,459 | 2,960,796    | 407,602      | 21,653,857 |
| Expected credit loss         | (59,713)   | (282,533)    | (116,638)    | (458,884)  |

# **FINANCIAL STATEMENTS**

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

## (e) Credit risk management (cont'd.)

## 5. Credit quality of financial assets (cont'd.)

The following table sets out information about the credit quality of financial assets measured at fair value through other comprehensive income and at amortised cost. Unless otherwise stated, for financial assets, the amounts in the table represent gross carrying amount (cont'd.).

## Loans, advances and financing to customers - at FVOCI (cont'd.)

|                              | Stage 1                   | Stage 2  | Stage 3                                      |                 |
|------------------------------|---------------------------|--|--|-----------------|
| Group                        | 12-month<br>ECL<br>RM'000 | Lifetime ECL<br>not credit<br>impaired<br>RM'000 | Lifetime ECL<br>credit<br>impaired<br>RM'000 | Total<br>RM'000 |
| 2020                         |                           |  |  |                 |
| Very Low                     | 2,289,095                 | _  | _  | 2,289,095       |
| Low                          | 7,174,706                 | _  | -  | 7,174,706       |
| Medium                       | 3,389,891                 | 170,340  | -  | 3,560,231       |
| High                         | 409,486                   | 1,919,242  | _  | 2,328,728       |
| Unrated                      | 289,283                   | _  | _  | 289,283         |
| Impaired                     | -                         | -  | 389,814                                      | 389,814         |
| Carrying amount – fair value | 13,552,461                | 2,089,582  | 389,814                                      | 16,031,857      |
| Expected credit loss         | (40,781)                  | (776,568)  | (73,445)                                     | (890,794)       |

|                              | Stage 1    | Stage 2      | Stage 3      |            |
|------------------------------|------------|--------------|--------------|------------|
|                              |            | Lifetime ECL | Lifetime ECL |            |
|                              | 12-month   | not credit   | credit       |            |
|                              | ECL        | impaired     | impaired     | Total      |
| Bank                         | RM'000     | RM'000       | RM'000       | RM'000     |
| 2021                         |            |              |              |            |
| Very Low                     | 686,091    | -            | -            | 686,091    |
| Low                          | 8,486,015  | 12,418       | -            | 8,498,433  |
| Medium                       | 4,889,502  | 2,084,863    | -            | 6,974,365  |
| High                         | 912,474    | 863,515      | -            | 1,775,989  |
| Unrated                      | 386,322    | -            | -            | 386,322    |
| Impaired                     | -          | -            | 407,602      | 407,602    |
| Carrying amount – fair value | 15,360,404 | 2,960,796    | 407,602      | 18,728,802 |
| Expected credit loss         | (57,414)   | (282,531)    | (116,638)    | (456,583)  |
| 2020                         |            |              |              |            |
| Very Low                     | 459,895    | _            | _            | 459,895    |
| Low                          | 7,053,292  | _            | _            | 7,053,292  |
| Medium                       | 2,832,698  | 45,340       | _            | 2,878,038  |
| High                         | 409,486    | 1,919,242    | -            | 2,328,728  |
| Unrated                      | 180,823    | -            | -            | 180,823    |
| Impaired                     | -          | -            | 389,814      | 389,814    |
| Carrying amount – fair value | 10,936,194 | 1,964,582    | 389,814      | 13,290,590 |
| Expected credit loss         | (39,122)   | (774,073)    | (73,445)     | (886,640)  |

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (e) Credit risk management (cont'd.)

## 5. Credit quality of financial assets (cont'd.)

The following table sets out information about the credit quality of financial assets measured at fair value through other comprehensive income and at amortised cost. Unless otherwise stated, for financial assets, the amounts in the table represent gross carrying amount (cont'd.).

## Loans, advances and financing to customers – at amortised cost

|                            | Stage 1     | Stage 2      | Stage 3      |              |
|----------------------------|-------------|--------------|--------------|--------------|
|                            |             | Lifetime ECL | Lifetime ECL |              |
|                            | 12-month    | not credit   | credit       |              |
|                            | ECL         | impaired     | impaired     | Total        |
| Group                      | RM'000      | RM'000       | RM'000       | RM'000       |
| 2021                       |             |              |              |              |
| Very Low                   | 179,697,630 | 546,906      | _            | 180,244,536  |
| Low                        | 169,922,576 | 11,539,328   | -            | 181,461,904  |
| Medium                     | 80,405,443  | 21,684,631   | -            | 102,090,074  |
| High                       | 7,440,447   | 11,239,068   | -            | 18,679,515   |
| Unrated                    | 37,342,666  | 607,563      | -            | 37,950,229   |
| Impaired                   | -           | -            | 10,635,931   | 10,635,931   |
|                            | 474,808,762 | 45,617,496   | 10,635,931   | 531,062,189  |
| Less: Expected credit loss | (1,886,989) | (3,695,297)  | (6,309,928)  | (11,892,214) |
| Net carrying amount        | 472,921,773 | 41,922,199   | 4,326,003    | 519,169,975  |
| 2020                       |             |              |              |              |
| Very Low                   | 165,984,662 | 277,721      | _            | 166,262,383  |
| Low                        | 158,510,125 | 9,257,257    | -            | 167,767,382  |
| Medium                     | 66,439,198  | 27,397,032   | -            | 93,836,230   |
| High                       | 5,961,759   | 14,996,498   | -            | 20,958,257   |
| Unrated                    | 44,750,324  | 1,755,180    | -            | 46,505,504   |
| Impaired                   | _           | -            | 11,284,675   | 11,284,675   |
|                            | 441,646,068 | 53,683,688   | 11,284,675   | 506,614,431  |
| Less: Expected credit loss | (1,994,831) | (3,376,730)  | (6,135,332)  | (11,506,893) |
| Net carrying amount        | 439,651,237 | 50,306,958   | 5,149,343    | 495,107,538  |

|                            | Stage 1                   | Stage 2  | Stage 3                                      |                 |
|----------------------------|---------------------------|--|--|-----------------|
| Bank                       | 12-month<br>ECL<br>RM'000 | Lifetime ECL<br>not credit<br>impaired<br>RM'000 | Lifetime ECL<br>credit<br>impaired<br>RM'000 | Total<br>RM'000 |
| 2021                       |                           |  |  |                 |
| Very Low                   | 41,851,936                | 68,225   | -  | 41,920,161      |
| Low                        | 77,337,973                | 5,111,815  | -  | 82,449,788      |
| Medium                     | 36,759,793                | 10,700,050                                       | -  | 47,459,843      |
| High                       | 3,756,626                 | 5,276,855  | -  | 9,033,481       |
| Unrated                    | 9,625,832                 | 115,963  | -  | 9,741,795       |
| Impaired                   | -                         | -  | 6,221,155                                    | 6,221,155       |
|                            | 169,332,160               | 21,272,908                                       | 6,221,155                                    | 196,826,223     |
| Less: Expected credit loss | (775,643)                 | (1,412,505)                                      | (4,095,397)                                  | (6,283,545)     |
| Net carrying amount        | 168,556,517               | 19,860,403                                       | 2,125,758                                    | 190,542,678     |

# **FINANCIAL STATEMENTS**

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

## (e) Credit risk management (cont'd.)

## 5. Credit quality of financial assets (cont'd.)

The following table sets out information about the credit quality of financial assets measured at fair value through other comprehensive income and at amortised cost. Unless otherwise stated, for financial assets, the amounts in the table represent gross carrying amount (cont'd.).

Loans, advances and financing to customers - at amortised cost (cont'd.)

|                            | Stage 1                   | Stage 2  | Stage 3                                      |                 |
|----------------------------|---------------------------|--|--|-----------------|
| Bank                       | 12-month<br>ECL<br>RM'000 | Lifetime ECL<br>not credit<br>impaired<br>RM'000 | Lifetime ECL<br>credit<br>impaired<br>RM'000 | Total<br>RM'000 |
| 2020                       |                           |  |  |                 |
| Very Low                   | 41,054,405                | 102,905  | _  | 41,157,310      |
| Low                        | 70,193,027                | 4,408,387  | -  | 74,601,414      |
| Medium                     | 33,076,864                | 13,303,976                                       | -  | 46,380,840      |
| High                       | 2,595,812                 | 7,939,517  | -  | 10,535,329      |
| Unrated                    | 13,381,197                | 471,218  | -  | 13,852,415      |
| Impaired                   | -                         | _  | 6,088,603                                    | 6,088,603       |
|                            | 160,301,305               | 26,226,003                                       | 6,088,603                                    | 192,615,911     |
| Less: Expected credit loss | (856,954)                 | (1,705,204)                                      | (3,633,579)                                  | (6,195,737)     |
| Net carrying amount        | 159,444,351               | 24,520,799                                       | 2,455,024                                    | 186,420,174     |

| Group                        | Cash and<br>short-term<br>funds<br>RM'000 | Deposits and placements with financial institutions RM'000 | Financial<br>assets<br>purchased<br>under resale<br>agreements<br>RM'000 | Reinsurance/<br>retakaful assets<br>and other<br>insurance<br>receivables<br>RM'000 | Statutory<br>deposits<br>with central<br>banks<br>RM'000 |
|------------------------------|---|--|--|---|--|
| 2021                         |   |  |  |   |  |
| Stage 1                      |   |  |  |   |  |
| Sovereign<br>Very Low<br>Low | 26,749,434<br>2,542,064<br>10,302,676     | 4,928,397<br>4,804,584<br>5,561,895                        | -<br>11,738,093<br>1,660,801   | -<br>-<br>113,398   | 7,515,213<br>-<br>-                                      |
| Medium<br>High               | 1,730,077<br>60,868                       | 247,239<br>187,740   | 80,169   | -   | -  |
| Unrated                      | 116,337                                   | 323,969  | 24,130   | 775,271   | _  |
| Less: Expected credit loss   | 41,501,456<br>(17,530)                    | 16,053,824<br>(16,776)                                     | 13,503,193<br>(11,440)   | 888,669<br>(438)  | 7,515,213<br>(1,084)                                     |
| Net carrying amount          | 41,483,926                                | 16,037,048   | 13,491,753   | 888,231   | 7,514,129  |
| 2020                         |   |  |  |   |  |
| Stage 1                      |   |  |  |   |  |
| Sovereign                    | 24,870,880                                | 4,589,865  | _  | _   | 7,469,729  |
| Very Low                     | 9,314,618                                 | 3,866,752  | 14,396,833   | -   | -  |
| Low                          | 4,997,008                                 | 1,210,340  | 2,905,677  | 54,466  | -  |
| Medium                       | 419,019                                   | 207,541  | 210,139  | -   | -  |
| High                         | 167,097                                   | 180,765  | -  | -   | -  |
| Unrated                      | 4,126,522                                 | 91,811   | 41,676   | 716,182   | -  |
|                              | 43,895,144                                | 10,147,074   | 17,554,325   | 770,648   | 7,469,729  |
| Less: Expected credit loss   | (10,430)                                  | (18,143)   | (10,338)   | (37,899)  | (1,516)  |
| Net carrying amount          | 43,884,714                                | 10,128,931   | 17,543,987   | 732,749   | 7,468,213  |

None of the above financial assets is in Stage 2 or Stage 3 as at 31 December 2021 and 31 December 2020.

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (e) Credit risk management (cont'd.)

## 5. Credit quality of financial assets (cont'd.)

The following table sets out information about the credit quality of financial assets measured at fair value through other comprehensive income and at amortised cost. Unless otherwise stated, for financial assets, the amounts in the table represent gross carrying amount (cont'd.).

| Bank                       | Cash and<br>short-term<br>funds<br>RM'000 | Deposits and placements with financial institutions RM'000 | Financial<br>assets<br>purchased<br>under resale<br>agreements<br>RM'000 | Statutory<br>deposits<br>with central<br>banks<br>RM'000 |
|----------------------------|---|--|--|--|
| 2021                       |   |  |  |  |
| Stage 1                    |   |  |  |  |
| Sovereign                  | 11,798,883                                | 3,823,503  | _  | 1,695,478  |
| Very Low                   | 530,546                                   | 4,554,326  | 11,738,094   | -  |
| Low                        | 8,103,135                                 | 22,549,691   | 342,980  | _  |
| Medium                     | 1,391,139                                 | 247,152  | -  | -  |
| High<br>Unrated            | 25,376                                    | 187,740<br>126,201   | -  | -  |
| Officied                   | 3,887,078                                 | 126,201  | <u>-</u>   |  |
|                            | 25,736,157                                | 31,488,613   | 12,081,074   | 1,695,478  |
| Less: Expected credit loss | (10,809)                                  | (5,979)  | (1,422)  | _  |
| Net carrying amount        | 25,725,348                                | 31,482,634   | 12,079,652   | 1,695,478  |
| 2020                       |   |  |  |  |
| Stage 1                    |   |  |  |  |
| Sovereign                  | 11,815,730                                | 3,570,941  | _  | 1,647,066  |
| Very Low                   | 3,888,506                                 | 4,444,826  | 14,851,485   | _  |
| Low                        | 3,810,397                                 | 6,695,132  | -  | -  |
| Medium                     | 294,657                                   | 207,457  | -  | _  |
| High                       | 13,136                                    | 180,765  | -  | _  |
| Unrated                    | 4,289,234                                 | 175,189  | -  | _  |
|                            | 24,111,660                                | 15,274,310   | 14,851,485   | 1,647,066  |
| Less: Expected credit loss | (5,630)                                   | (5,962)  | (2,064)  | -  |
| Net carrying amount        | 24,106,030                                | 15,268,348   | 14,849,421   | 1,647,066  |

None of the above financial assets is in Stage 2 or Stage 3 as at 31 December 2021 and 31 December 2020.

## Other assets

| Group                      | Stage 1  12-month ECL RM'000 | Stage 2 Lifetime ECL not credit impaired RM'000 | Stage 3  Lifetime ECL credit impaired RM'000 | Total<br>RM'000 |
|----------------------------|------------------------------|---|--|-----------------|
| 2021                       |                              |   |  |                 |
| Very Low                   | 772,133                      | _   | _  | 772,133         |
| Low                        | 1,909,132                    | _   | -  | 1,909,132       |
| Medium                     | 27,535                       | -   | -  | 27,535          |
| Unrated                    | 4,125,716                    | 2,390   | -  | 4,128,106       |
| Impaired                   | -                            | -   | 48,222                                       | 48,222          |
|                            | 6,834,516                    | 2,390   | 48,222                                       | 6,885,128       |
| Less: Expected credit loss | (5,807)                      | (20)  | (47,379)                                     | (53,206)        |
| Net carrying amount        | 6,828,709                    | 2,370   | 843  | 6,831,922       |

# **FINANCIAL STATEMENTS**

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

## (e) Credit risk management (cont'd.)

## 5. Credit quality of financial assets (cont'd.)

The following table sets out information about the credit quality of financial assets measured at fair value through other comprehensive income and at amortised cost. Unless otherwise stated, for financial assets, the amounts in the table represent gross carrying amount (cont'd.).

## Other assets (cont'd.)

|                            | Stage 1                   | Stage 2  | Stage 3                                      |                 |
|----------------------------|---------------------------|--|--|-----------------|
| Group                      | 12-month<br>ECL<br>RM'000 | Lifetime ECL<br>not credit<br>impaired<br>RM'000 | Lifetime ECL<br>credit<br>impaired<br>RM'000 | Total<br>RM'000 |
| 2020                       |                           |  |  |                 |
| Sovereign                  | 3,917                     | _  | _  | 3,917           |
| Very Low                   | 402,057                   | -  | -  | 402,057         |
| Low                        | 3,287,532                 | -  | -  | 3,287,532       |
| Unrated                    | 4,549,624                 | 402  | -  | 4,550,026       |
| Impaired                   | _                         | -  | 149,707                                      | 149,707         |
|                            | 8,243,130                 | 402  | 149,707                                      | 8,393,239       |
| Less: Expected credit loss | (6,635)                   | (8)  | (88,426)                                     | (95,069)        |
| Net carrying amount        | 8,236,495                 | 394  | 61,281                                       | 8,298,170       |

|                            | Stage 1                   | Stage 2  | Stage 3                                      |                 |
|----------------------------|---------------------------|--|--|-----------------|
| Bank                       | 12-month<br>ECL<br>RM'000 | Lifetime ECL<br>not credit<br>impaired<br>RM'000 | Lifetime ECL<br>credit<br>impaired<br>RM'000 | Total<br>RM'000 |
| 2021                       |                           |  |  |                 |
| Very Low                   | 772,133                   | _  | -  | 772,133         |
| Low                        | 1,875,124                 | _  | -  | 1,875,124       |
| Medium                     | 27,535                    | _  | -  | 27,535          |
| Unrated                    | 517,983                   | -  | -  | 517,983         |
| Impaired                   | -                         | _  | 22,520                                       | 22,520          |
|                            | 3,192,775                 | _  | 22,520                                       | 3,215,295       |
| Less: Expected credit loss | -                         | -  | (18,899)                                     | (18,899)        |
| Net carrying amount        | 3,192,775                 | _  | 3,621  | 3,196,396       |
| 2020                       |                           |  |  |                 |
| Low                        | 3,286,070                 | _  | _  | 3,286,070       |
| Unrated                    | 566,114                   | -  | -  | 566,114         |
| Impaired                   | -                         | -  | 113,911                                      | 113,911         |
|                            | 3,852,184                 | _  | 113,911                                      | 3,966,095       |
| Less: Expected credit loss | -                         | -  | (63,341)                                     | (63,341)        |
| Net carrying amount        | 3,852,184                 | _  | 50,570                                       | 3,902,754       |

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

## (e) Credit risk management (cont'd.)

## 5. Credit quality of financial assets (cont'd.)

The following table sets out information about the credit quality of financial assets measured at fair value through other comprehensive income and at amortised cost. Unless otherwise stated, for financial assets, the amounts in the table represent gross carrying amount (cont'd.).

# Loan commitments and financial guarantee contracts

|                      | Stage 1    | Stage 2      | Stage 3      |            |
|----------------------|------------|--------------|--------------|------------|
|                      |            | Lifetime ECL | Lifetime ECL |            |
|                      | 12-month   | not credit   | credit       |            |
|                      | ECL        | impaired     | impaired     | Total      |
| Group                | RM'000     | RM'000       | RM'000       | RM'000     |
| 2021                 |            |              |              |            |
| Very Low             | 400,438    | 47,376       | -            | 447,814    |
| Low                  | 7,186,378  | 358,015      | -            | 7,544,393  |
| Medium               | 4,561,579  | 1,457,496    | -            | 6,019,075  |
| High                 | 1,290,904  | 734,724      | -            | 2,025,628  |
| Unrated              | 1,565,818  | 211,418      | -            | 1,777,236  |
| Impaired             | -          | -            | 121,278      | 121,278    |
| Carrying amount      | 15,005,117 | 2,809,029    | 121,278      | 17,935,424 |
| Expected credit loss | (127,960)  | (68,815)     | (90,597)     | (287,372)  |
| 2020                 |            |              |              |            |
| Very Low             | 3,035,551  | 14,460       | -            | 3,050,011  |
| Low                  | 4,468,026  | 515,469      | _            | 4,983,495  |
| Medium               | 3,923,680  | 1,602,901    | _            | 5,526,581  |
| High                 | 1,234,075  | 763,043      | -            | 1,997,118  |
| Unrated              | 3,596,300  | 260,683      | -            | 3,856,983  |
| Impaired             | -          | -            | 124,911      | 124,911    |
| Carrying amount      | 16,257,632 | 3,156,556    | 124,911      | 19,539,099 |
| Expected credit loss | (97,130)   | (61,222)     | (88,795)     | (247,147)  |

# **FINANCIAL STATEMENTS**

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (e) Credit risk management (cont'd.)

## 5. Credit quality of financial assets (cont'd.)

The following table sets out information about the credit quality of financial assets measured at fair value through other comprehensive income and at amortised cost. Unless otherwise stated, for financial assets, the amounts in the table represent gross carrying amount (cont'd.).

#### Loan commitments and financial guarantee contracts (cont'd.)

|                      | Stage 1   | Stage 2      | Stage 3      |            |
|----------------------|-----------|--------------|--------------|------------|
|                      |           | Lifetime ECL | Lifetime ECL |            |
|                      | 12-month  | not credit   | credit       |            |
|                      | ECL       | impaired     | impaired     | Total      |
| Bank                 | RM'000    | RM'000       | RM'000       | RM'000     |
| 2021                 |           |              |              |            |
| Very Low             | 239,022   | 47,159       | _            | 286,181    |
| Low                  | 5,008,661 | 332,592      | -            | 5,341,253  |
| Medium               | 1,957,757 | 720,706      | -            | 2,678,463  |
| High                 | 492,895   | 617,475      | -            | 1,110,370  |
| Unrated              | 408,835   | 209,020      | -            | 617,855    |
| Impaired             | -         | -            | 88,180       | 88,180     |
| Carrying amount      | 8,107,170 | 1,926,952    | 88,180       | 10,122,302 |
| Expected credit loss | (67,231)  | (44,662)     | (72,669)     | (184,562)  |
| 2020                 |           |              |              |            |
| Very Low             | 2,222,373 | 12,705       | _            | 2,235,078  |
| Low                  | 3,011,563 | 404,225      | _            | 3,415,788  |
| Medium               | 1,755,217 | 845,899      | _            | 2,601,116  |
| High                 | 399,668   | 681,960      | _            | 1,081,628  |
| Unrated              | 1,996,499 | 233,770      | _            | 2,230,269  |
| Impaired             | -         | -            | 120,345      | 120,345    |
| Carrying amount      | 9,385,320 | 2,178,559    | 120,345      | 11,684,224 |
| Expected credit loss | (42,445)  | (37,100)     | (84,649)     | (164,194)  |

The Group and the Bank issue loan commitments and financial guarantees, consist of undrawn commitment, letters of credit, guarantees and acceptances which the loss allowance is recognised as expected credit loss.

The following table sets out information about the credit quality of financial assets measured at fair value through profit or loss:

|  | Group          |                | Bank           |                |
|--|----------------|----------------|----------------|----------------|
|  | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Financial investments                  |                |                |                |                |
| At FVTPL                               |                |                |                |                |
| Very Low                               | 13,293,657     | 10,042,161     | 4,552,120      | 31,984         |
| Low                                    | 12,578,346     | 12,187,538     | 7,088,644      | 8,373,584      |
| Medium                                 | 526,751        | 315,117        | 42,612         | 21,000         |
| High                                   | 196            | 1,022          | -              | 1,021          |
| Unrated                                | 5,865,828      | 12,355,650     | 1,619,961      | 8,999,582      |
| Total carrying amount                  | 32,264,778     | 34,901,488     | 13,303,337     | 17,427,171     |
| Loans, advances and financing At FVTPL |                |                |                |                |
| Low                                    | 15,491         | 170,712        | 15,491         | 170,712        |
| Total carrying amount                  | 15,491         | 170,712        | 15,491         | 170,712        |

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

## (e) Credit risk management (cont'd.)

## 6. Credit quality of impaired financial assets

(i) Impaired financial assets analysed by geographic purpose are as follows:

| Group                      | Loans,<br>advances<br>and<br>financing<br>RM'000 | Financial<br>investments<br>portfolio*<br>RM'000 | Other<br>assets<br>RM'000 | Total<br>RM'000 |
|----------------------------|--|--|---------------------------|-----------------|
| 2021                       |  |  |                           |                 |
| Malaysia                   | 4,069,286  | 3,565,434  | 22,558                    | 7,657,278       |
| Singapore                  | 2,257,333  | -  | 2,827                     | 2,260,160       |
| Indonesia                  | 1,572,988  | 1,327  | 4,072                     | 1,578,387       |
| Labuan Offshore            | 27,802   | -  | -                         | 27,802          |
| Hong Kong SAR              | 1,875,164  | -  | 193                       | 1,875,357       |
| United States of America   | 636,443  | -  | 2                         | 636,445         |
| People's Republic of China | 26,670   | -  | -                         | 26,670          |
| Vietnam                    | 19,757   | -  | 21                        | 19,778          |
| United Kingdom             | -  | -  | 107                       | 107             |
| Brunei                     | 61,345   | -  | 956                       | 62,301          |
| Cambodia                   | 104,582  | -  | -                         | 104,582         |
| Philippines                | 359,765  | -  | -                         | 359,765         |
| Thailand                   | 32,369   | -  | 17,473                    | 49,842          |
| Laos                       | 29   | -  | -                         | 29              |
| Others                     | -  | -  | 13                        | 13              |
|                            | 11,043,533                                       | 3,566,761  | 48,222                    | 14,658,516      |
| 2020                       |  |  |                           |                 |
| Malaysia                   | 5,063,672  | 327,935  | 136,966                   | 5,528,573       |
| Singapore                  | 3,834,761  | _  | 3,023                     | 3,837,784       |
| Indonesia                  | 1,567,942  | 11,438   | 3,977                     | 1,583,357       |
| Labuan Offshore            | 70,755   | _  | _                         | 70,755          |
| Hong Kong SAR              | 132,863  | _  | 2,043                     | 134,906         |
| United States of America   | 209,065  | _  | 2                         | 209,067         |
| People's Republic of China | 162,307  | _  | _                         | 162,307         |
| Vietnam                    | 39,781   | _  | 20                        | 39,801          |
| United Kingdom             | _  | _  | 104                       | 104             |
| Brunei                     | 64,419   | _  | _                         | 64,419          |
| Cambodia                   | 67,493   | _  | _                         | 67,493          |
| Philippines                | 416,341  | -  | 589                       | 416,930         |
| Thailand                   | 34,487   | -  | 2,963                     | 37,450          |
| India                      | _  | -  | 20                        | 20              |
| Laos                       | 861  | -  | _                         | 861             |
| Others                     | 9,744  | _  | _                         | 9,744           |
|                            | 11,674,491                                       | 339,373  | 149,707                   | 12,163,571      |

<sup>\*</sup> Financial investments portfolio consists of financial assets designated upon initial recognition at fair value through profit or loss, financial investments at fair value through other comprehensive income and financial investments at amortised cost, excluding quoted and unquoted shares.

# **FINANCIAL STATEMENTS**

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

- (e) Credit risk management (cont'd.)
  - 6. Credit quality of impaired financial assets (cont'd.)
    - (i) Impaired financial assets analysed by geographic purpose are as follows (cont'd.):

| Bank                       | Loans,<br>advances<br>and<br>financing<br>RM'000 | Financial<br>investments<br>portfolio*<br>RM'000 | Other<br>assets<br>RM'000 | Total<br>RM'000 |
|----------------------------|--|--|---------------------------|-----------------|
| 2021                       |  |  |                           |                 |
| Malaysia                   | 5,639,384  | 307,247  | 22,520                    | 5,969,151       |
| Singapore                  | 1,825,988  | -  | -                         | 1,825,988       |
| Labuan Offshore            | 27,802   | -  | -                         | 27,802          |
| Hong Kong SAR              | 1,867,305  | -  | -                         | 1,867,305       |
| United States of America   | 635,855  | -  | -                         | 635,855         |
| People's Republic of China | 26,670   | -  | -                         | 26,670          |
| Vietnam                    | 19,325   | -  | -                         | 19,325          |
| Brunei                     | 61,345   | -  | -                         | 61,345          |
| Laos                       | 29   | -  | -                         | 29              |
|                            | 10,103,703                                       | 307,247  | 22,520                    | 10,433,470      |
| 2020                       |  |  |                           |                 |
| Malaysia                   | 3,191,060  | 327,935  | 113,911                   | 3,632,906       |
| Singapore                  | 3,258,461  | _  | _                         | 3,258,461       |
| Labuan Offshore            | 70,755   | _  | _                         | 70,755          |
| Hong Kong SAR              | 124,744  | _  | _                         | 124,744         |
| United States of America   | 208,498  | _  | _                         | 208,498         |
| People's Republic of China | 162,307  | _  | _                         | 162,307         |
| Vietnam                    | 39,193   | -  | _                         | 39,193          |
| Brunei                     | 64,419   | _  | _                         | 64,419          |
| Laos                       | 861  | _  | _                         | 861             |
|                            | 7,120,298  | 327,935  | 113,911                   | 7,562,144       |

<sup>\*</sup> Financial investments portfolio consists of financial investments at fair value through profit or loss, financial investments at fair value through other comprehensive income and financial investments at amortised cost, excluding quoted and unquoted shares.

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

- (e) Credit risk management (cont'd.)
  - 6. Credit quality of impaired financial assets (cont'd.)
    - (ii) Impaired financial assets analysed by industry sectors are as follows:

| Group   | Loans,<br>advances<br>and<br>financing<br>RM'000 | Financial<br>investments<br>portfolio*<br>RM'000 | Other<br>assets<br>RM'000 | Total<br>RM'000 |
|---|--|--|---------------------------|-----------------|
| 2021  |  |  |                           |                 |
| Agriculture                                     | 869,721  | _  | _                         | 869,721         |
| Mining and quarrying                            | 256,154  | 3,258,187  | -                         | 3,514,341       |
| Manufacturing                                   | 728,974  | -  | -                         | 728,974         |
| Construction                                    | 975,250  | 307,247  | -                         | 1,282,497       |
| Electricity, gas and water supply               | 1,134,735  | -  | -                         | 1,134,735       |
| Wholesale, retail trade, restaurants and hotels | 1,204,455  | -  | -                         | 1,204,455       |
| Finance, insurance, real estate and business    | 824,373  | 1,327  | 46,935                    | 872,635         |
| Transport, storage and communication            | 983,614  | -  | -                         | 983,614         |
| Education, health and others                    | 2,459,191  | -  | -                         | 2,459,191       |
| Household                                       | 1,580,429  | -  | 1,275                     | 1,581,704       |
| Others  | 26,637   | -  | 12                        | 26,649          |
|   | 11,043,533                                       | 3,566,761  | 48,222                    | 14,658,516      |
| 2020  |  |  |                           |                 |
| Agriculture                                     | 1,041,294  | _  | _                         | 1,041,294       |
| Mining and quarrying                            | 22,882   | _  | _                         | 22,882          |
| Manufacturing                                   | 1,014,959  | _  | _                         | 1,014,959       |
| Construction                                    | 1,154,667  | 327,935  | _                         | 1,482,602       |
| Electricity, gas and water supply               | 1,092,459  | _  | _                         | 1,092,459       |
| Wholesale, retail trade, restaurants and hotels | 2,131,104  | _  | _                         | 2,131,104       |
| Finance, insurance, real estate and business    | 1,088,878  | 11,438   | 40,803                    | 1,141,119       |
| Transport, storage and communication            | 1,855,326  | _  | 102,865                   | 1,958,191       |
| Education, health and others                    | 44,713   | _  | _                         | 44,713          |
| Household                                       | 2,046,328  | _  | 3,899                     | 2,050,227       |
| Others  | 181,881  | -  | 2,140                     | 184,021         |
|   | 11,674,491                                       | 339,373  | 149,707                   | 12,163,571      |

<sup>\*</sup> Financial investments portfolio consists of financial assets designated upon initial recognition at fair value through profit or loss, financial investments at fair value through profit or loss, financial investments at fair value through other comprehensive income and financial investments at amortised cost, excluding quoted and unquoted shares.

# **FINANCIAL STATEMENTS**

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (e) Credit risk management (cont'd.)

## 6. Credit quality of impaired financial assets (cont'd.)

(ii) Impaired financial assets analysed by industry sectors are as follows (cont'd.):

| Bank  | Loans,<br>advances<br>and<br>financing<br>RM'000 | Financial<br>investments<br>portfolio*<br>RM'000 | Other<br>assets<br>RM'000 | Total<br>RM'000 |
|---|--|--|---------------------------|-----------------|
| 2021  |  |  |                           |                 |
| Agriculture                                     | 450,246  | _  | _                         | 450,246         |
| Mining and quarrying                            | 3,204,999  | _  | _                         | 3,204,999       |
| Manufacturing                                   | 249,128  | -  | -                         | 249,128         |
| Construction                                    | 753,131  | 307,247  | -                         | 1,060,378       |
| Electricity, gas and water supply               | 1,015,237  | _  | _                         | 1,015,237       |
| Wholesale, retail trade, restaurants and hotels | 217,475  | -  | -                         | 217,475         |
| Finance, insurance, real estate and business    | 621,532  | -  | 22,520                    | 644,052         |
| Transport, storage and communication            | 670,466  | -  | -                         | 670,466         |
| Education, health and others                    | 2,416,351  | -  | -                         | 2,416,351       |
| Household                                       | 500,548  | -  | -                         | 500,548         |
| Others  | 4,590  | -  | -                         | 4,590           |
|   | 10,103,703                                       | 307,247  | 22,520                    | 10,433,470      |
| 2020  |  |  |                           |                 |
| Agriculture                                     | 419,521  | _  | _                         | 419,521         |
| Mining and quarrying                            | 17,430   | _  | _                         | 17,430          |
| Manufacturing                                   | 420,691  | _  | _                         | 420,691         |
| Construction                                    | 900,862  | 327,935  | _                         | 1,228,797       |
| Electricity, gas and water supply               | 967,059  | _  | _                         | 967,059         |
| Wholesale, retail trade, restaurants and hotels | 1,234,101  | _  | _                         | 1,234,101       |
| Finance, insurance, real estate and business    | 972,994  | _  | 11,046                    | 984,040         |
| Transport, storage and communication            | 1,498,174  | _  | 102,865                   | 1,601,039       |
| Education, health and others                    | 13,379   | _  | _                         | 13,379          |
| Household                                       | 674,093  | _  | _                         | 674,093         |
| Others  | 1,994  | -  | -                         | 1,994           |
|   | 7,120,298  | 327,935  | 113,911                   | 7,562,144       |

<sup>\*</sup> Financial investments portfolio consists of financial investments at fair value through profit or loss, financial investments at fair value through other comprehensive income and financial investments at amortised cost, excluding quoted and unquoted shares.

## 7. Possessed collateral

Assets obtained by taking possession of collateral held as security against loans, advances and financing and held as at the financial year end are as follows:

|                        | Group   |         | Bank   |        |
|------------------------|---------|---------|--------|--------|
|                        | 2021    | 2020    | 2021   | 2020   |
|                        | RM'000  | RM'000  | RM'000 | RM'000 |
| Residential properties | 155,798 | 151,769 | -      | -      |
| Others                 | 201,553 | 194,161 | 28,500 | 28,500 |
|                        | 357,351 | 345,930 | 28,500 | 28,500 |

Repossessed collaterals are sold as soon as practicable. Repossessed collaterals are included under 'other assets' on the statement of financial position. The Group and the Bank do not occupy repossessed properties or assets for its business use.

31 December 2021

### 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (f) Market risk management

#### 1. Market risk management overview

#### Market risk management

Market risk is defined as the risk of loss or adverse impact on earnings or capital arising from fluctuations of market rates or prices such as interest/profit rates, foreign exchange rates, commodity prices and equity prices.

#### 2. Market risk management

#### Management of trading activities

The Group's traded market risk exposures are primarily from proprietary trading, flow trading and market making. The risk measurement techniques employed by the Group comprise both quantitative and qualitative measures.

Value at Risk ("VaR") measures the potential loss of value resulting from market movements over a specified period of time within a specified probability of occurrence. The methodology is based on historical simulation, at a 99.2% confidence level using a 1-day holding period. The VaR model is back tested regularly to evaluate its performance and accuracy. Also, the Group computes a Stressed VaR to measure the VaR arising from market movements over a previously identified stress period.

Besides VaR, the Group utilises other non-statistical risk measures, such as exposure to a one basis point increase in yield ("PV01") for managing portfolio sensitivity to market interest/profit rate movements, net open position ("NOP") limit for managing foreign currency exposure and Greek limits for controlling options risk. These measures provide granular information on the Group's market risk exposures and are used for control and monitoring purposes.

#### Management and measurement of Interest Rate Risk ("IRR")/Rate of Return Risk ("RoR") in the banking book

The Group emphasises the importance of managing IRR/RoR in the banking book as most of the balance sheet items of the Group generate interest/profit income and interest expense/profit distributed to depositors, which are indexed to interest/profit rates. Volatility of earnings can pose a threat to the Group's profitability while economic value provides a more comprehensive view of the potential long-term effects on the Group's overall capital adequacy.

IRR/RoR in the banking book encompasses repricing risk, yield curve risk, basis risk and option risk arising from movement in interest/profit rates. The objective of the Group's IRR/RoR in the banking book framework is to ensure that all IRR/RoR in the banking book is managed within its risk appetite.

IRR/RoR in the banking book is measured and monitored proactively, using the following principal measurement techniques:

- Repricing Gap Analysis;
- Economic Value at Risk; and
- Earnings at Risk

#### 3. Interest rate risk

The Group and the Bank are exposed to various risks associated with the effects of fluctuations in the prevailing levels of market interest rates on the financial position and cash flows. Interest rate risk exposure is identified, measured, monitored and controlled through limits and procedures set by the Group ALCO to protect total net interest income from changes in market interest rates.

#### IBOR reform

IBOR which has been widely used in the global financial markets, has been discontinued end-2021 and replaced by RFRs as part of the global reform of benchmark interest rate. The transition from IBOR to RFRs have significant impact on the Group arising from legal implications for existing derivatives and loan contract referenced to IBOR, adjustment to accounting and valuation approaches, and system recalibration and reconfiguration. In June 2019, the Group set up the IBOR transition Project Steering Committee ("PSC"), which consists of senior leaders from various functions across the Group including Legal, Finance, Operations, Technology, Risk and Compliance, to address the Group's readiness for the IBOR reform.

Since the establishment of the PSC, the Group has been planning and laying the foundations to ensure a smooth IBOR transition within the organisation and for its clients. These efforts include reviewing affected legal contracts, staff training, client engagement and ensuring systems and operational readiness to offer RFR products. The Group actively monitors the developments in the industry in order to align itself to global market practices. The Board is updated on the progress of the Group's IBOR transition on a quarterly basis.

# **FINANCIAL STATEMENTS**

31 December 2021

#### 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (f) Market risk management (cont'd.)

## 3. Interest rate risk (cont'd.)

IBOR reform (cont'd.)

IBOR reform exposes the Group and the Bank to various risks, which the project is managing and monitoring closely. These risks include but are not limited to the following:

- Conduct risk arising from discussions with clients and market counterparties due to the amendments required to existing contracts necessary to affect IBOR reform;
- Financial risk to the Group and the Bank and its clients that markets are disrupted due to IBOR reform giving rise to financial losses;
- Operational risk arising from changes to the Group's and the Bank's IT systems and processes, also the risk of payments being disrupted if an IBOR ceases to be available;
- Accounting risk if the Group's and the Bank's hedging relationships fail and from unrepresentative income statement volatility as financial instruments transition to RFRs; and
- Legal and Compliance risk of litigation due to transition value transfer between the Group and the Bank and its customers and counterparties.

The following table is exposure that have yet to transition from IBOR to RFRs as at 31 December 2021:

| 2021  | Non-<br>derivatives<br>financial<br>assets<br>carrying<br>value<br>RM'000 | Non-<br>derivatives<br>financial<br>liabilities<br>carrying<br>value<br>RM'000 | Derivatives<br>nominal<br>amount<br>RM'000 |
|---|---|--|--|
| Group                                       |   |  |  |
| USD London Interbank Offered Rate ("LIBOR") | 117,734,831   | 18,759,782   | 354,477,600                                |
| GBP LIBOR                                   | 3,919,141   | -  | _  |
| JPY LIBOR                                   | 148,000   | _  | _  |
| EUR LIBOR                                   | 285,604   | -  | 979,815                                    |
| Total                                       | 122,087,576   | 18,759,782   | 355,457,415                                |
| Bank  |   |  |  |
| USD LIBOR                                   | 108,968,743   | 18,759,782   | 255,716,413                                |
| GBP LIBOR                                   | 2,964,141   | _  | _  |
| EUR LIBOR                                   | 285,604   | -  | 979,815                                    |
| Total                                       | 112,218,488   | 18,759,782   | 256,696,228                                |

31 December 2021

# 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

## (f) Market risk management (cont'd.)

#### 3. Interest rate risk (cont'd.)

The tables below summarise the Group's and the Bank's exposure to interest rate risk as at 31 December 2021 and 31 December 2020. The tables indicate effective average interest rates at the reporting date and the periods in which the financial instruments are repriced or mature, whichever is earlier.

|  |   |                  |                  |                 |                 |                     |                 |                 | Effective |
|--|---|------------------|------------------|-----------------|-----------------|---------------------|-----------------|-----------------|-----------|
|  | Up to 1                                 | >1 to 3          | >3 to 12         | >1 to 5         | Over 5          | Non-interest        | Trading         |                 | interest  |
| Group<br>2021  | month<br>RM'000                         | months<br>RM'000 | months<br>RM'000 | years<br>RM'000 | years<br>RM'000 | sensitive<br>RM'000 | books<br>RM'000 | Total<br>RM'000 | rate<br>% |
|  | KW 000                                  | INW OOO          | KW 000           | KW 000          | KW 000          | KWI 000             | KWOOO           | KINI OOO        | 70        |
| Assets   |   |                  |                  |                 |                 |                     |                 |                 |           |
| Cash and short-term funds                                  | 34,362,856                              | -                | -                | -               | -               | 7,121,070           | -               | 41,483,926      | 1.61      |
| Deposits and placements with financial institutions        | -                                       | 9,511,104        | 6,017,805        | 1,979           | -               | 506,160             | -               | 16,037,048      | 2.39      |
| Financial assets purchased under resale agreements         | 11,104,170                              | 2,387,583        | -                | -               | -               | -                   | -               | 13,491,753      | 1.57      |
| Financial assets designated upon initial recognition at    |   |                  |                  |                 |                 |                     |                 |                 |           |
| fair value through profit or loss                          | -                                       | -                | -                | -               | -               | -                   | 13,181,866      | 13,181,866      | 2.61      |
| Financial investments at fair value through profit or loss | -                                       | -                | -                | -               | -               | -                   | 27,775,493      | 27,775,493      | 1.96      |
| Financial investments at fair value through                |   |                  |                  |                 |                 |                     |                 |                 |           |
| other comprehensive income                                 | 27,564,210                              | 5,154,859        | 8,107,540        | 32,164,890      | 48,116,658      | 1,285,797           | -               | 122,393,954     | 2.40      |
| Financial investments at amortised cost                    | 8,108,206                               | 509,602          | 3,949,373        | 13,363,277      | 34,332,232      | 269,500             | -               | 60,532,190      | 3.43      |
| Loans, advances and financing                              |   |                  |                  |                 |                 |                     |                 |                 |           |
| <ul> <li>Non-impaired</li> </ul>                           | 316,065,870                             | 43,375,843       | 52,572,350       | 64,495,955      | 66,351,649      | -                   | -               | 542,861,667     | 4.58      |
| – Impaired*  | 4,616,967                               | -                | -                | -               | -               | -                   | -               | 4,616,967       | -         |
| – 12-month ECL and Lifetime ECL not credit impaired        | -                                       | -                | -                | -               | -               | (5,590,745)         | -               | (5,590,745)     | -         |
| Derivative assets  | -                                       | -                | -                | -               | -               | -                   | 12,757,475      | 12,757,475      | -         |
| Reinsurance/retakaful assets and other insurance           |   |                  |                  |                 |                 |                     |                 |                 |           |
| receivables  | -                                       | -                | -                | -               | -               | 7,515,864           | -               | 7,515,864       | -         |
| Other assets   | -                                       | -                | -                | -               | -               | 8,644,931           | -               | 8,644,931       | -         |
| Investment properties                                      | -                                       | -                | -                | -               | -               | 975,048             | -               | 975,048         | -         |
| Other non-interest sensitive balances                      | -                                       | -                | -                | -               | -               | 21,494,956          | -               | 21,494,956      | -         |
| Total assets   | 401,822,279                             | 60,938,991       | 70,647,068       | 110,026,101     | 148,800,539     | 42,222,581          | 53,714,834      | 888,172,393     |           |
| Liabilities and shareholders' equity                       |   |                  |                  |                 |                 |                     |                 |                 |           |
| Customers' funding:  |   |                  |                  |                 |                 |                     |                 |                 |           |
| - Deposits from customers                                  | 210,963,334                             | 88,654,111       | 141,829,209      | 79,840,513      | 67,680,466      | _                   | _               | 588,967,633     | 1.14      |
| - Investment accounts of customers^                        | 3,287,399                               | 2,409,451        | 6,734,735        | 6,804,598       | 9,484,616       | _                   | _               | 28,720,799      | 1.12      |
| Deposits and placements from financial institutions        | 7,024,564                               | 15,545,733       | 7,610,931        | 5,374,362       | 590,367         | 437,116             | _               | 36,583,073      | 1.12      |
| Obligations on financial assets sold under repurchase      | 7,024,504                               | 13,373,733       | 7,010,731        | 3,37 4,302      | 370,307         | 457,1220            |                 | 30,303,073      |           |
| agreements   | 1,584,733                               | 4,675,211        | 1,613,773        | _               | _               | _                   | _               | 7,873,717       | 3.22      |
| Derivative liabilities                                     | _,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | -                |                  | _               | _               | _                   | 12,638,175      | 12,638,175      | -         |
| Financial liabilities at fair value through profit or loss | _                                       | _                | 40,988           | _               | 10,655,978      | _                   |                 | 10,696,966      | 4.07      |
| Bills and acceptances payable                              | _                                       | _                |                  | _               |                 | 1,077,986           | _               | 1,077,986       |           |
| Insurance/takaful contract liabilities and other insurance |   |                  |                  |                 |                 | 2,077,500           |                 | 2,077,500       |           |
| payables   | _                                       | _                | _                | _               | _               | 42,093,615          | _               | 42,093,615      | _         |
| Other liabilities  | 255,428                                 | 37,131           | 92,744           | 2,043,503       | _               | 19,073,290          | _               | 21,502,096      | 1.45      |
| Borrowings   | 4,438,850                               | 4,493,595        | 6,451,098        | 18,566,781      | 1,598,028       | -                   | _               | 35,548,352      | 2.16      |
| Subordinated obligations                                   | 1,137,570                               | -,-,,,,,,        | -                | 1,655,516       | 7,446,191       | _                   | _               | 10,239,277      | 3.64      |
| Capital securities   | 27,832                                  |                  |                  |                 | 2,800,000       |                     | _               | 2,827,832       | 4.07      |
| Other non-interest sensitive balances                      | 27,032                                  | _                | _                | _               | 2,000,000       | 850,451             | _               | 850,451         | 4.07      |
|  | -                                       |                  |                  |                 |                 |                     |                 |                 | _         |
| Total liabilities  | 228,719,710                             | 115,815,232      | 164,373,478      | 114,285,273     | 100,255,646     | 63,532,458          | 12,638,175      | 799,619,972     |           |
| Shareholders' equity                                       | -                                       | -                | -                | -               | -               | 85,811,422          | -               | 85,811,422      | -         |
| Non-controlling interests                                  | -                                       | -                | -                | -               | -               | 2,740,999           | -               | 2,740,999       | -         |
|  | -                                       | -                | -                | -               | -               | 88,552,421          | -               | 88,552,421      |           |
| Total liabilities and shareholders' equity                 | 228,719,710                             | 115,815,232      | 164,373,478      | 114,285,273     | 100,255,646     | 152,084,879         | 12,638,175      | 888,172,393     |           |
| On-balance sheet interest sensitivity gap                  | 173,102,569                             | (54,876,241)     | (93,726,410)     | (4,259,172)     | 48,544,893      | (109,862,298)       | 41,076,659      |                 |           |
| Off-balance sheet interest sensitivity gap                 | , . ,                                   | , , , -,         | , , , , ,        | ( , , )         | , , ,           | , , , , ,           | ,,              |                 |           |
| (interest rate swaps)                                      | (3,731,738)                             | (9,969,707)      | 904,760          | 11,761,956      | 1,034,729       | _                   | _               |                 |           |
| Total interest sensitivity gap                             | 169,370,831                             | (64,845,948)     | (92,821,650)     | 7,502,784       | 49,579,622      | (109,862,298)       | 41,076,659      |                 |           |
|  |   |                  |                  |                 |                 |                     | 12,070,000      |                 |           |
| Cumulative interest rate sensitivity gap                   | 169,370,831                             | 104,524,883      | 11,703,233       | 19,206,017      | 68,785,639      | (41,076,659)        | -               |                 |           |

<sup>\*</sup> This is arrived after deducting the Lifetime ECL credit impaired from gross impaired loans.

<sup>^</sup> Investment accounts of customers are used to fund financing and advances as disclosed in Note 64(l).

# **FINANCIAL STATEMENTS**

31 December 2021

# 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

# (f) Market risk management (cont'd.)

#### 3. Interest rate risk (cont'd.)

The tables below summarise the Group's and the Bank's exposure to interest rate risk as at 31 December 2021 and 31 December 2020. The tables indicate effective average interest rates at the reporting date and the periods in which the financial instruments are repriced or mature, whichever is earlier (cont'd.).

| Group<br>2020  | Up to 1<br>month<br>RM'000 | >1 to 3<br>months<br>RM'000             | >3 to 12<br>months<br>RM'000 | >1 to 5<br>years<br>RM'000 | Over 5<br>years<br>RM'000 | Non-interest<br>sensitive<br>RM'000 | Trading<br>books<br>RM'000 | Total<br>RM'000 | Effective<br>interest<br>rate<br>% |
|--|----------------------------|---|------------------------------|----------------------------|---------------------------|-------------------------------------|----------------------------|-----------------|------------------------------------|
| Assets   |                            |   |                              |                            |                           |                                     |                            |                 |                                    |
| Cash and short-term funds  | 33,889,164                 | -                                       | -                            | -                          | -                         | 9,995,550                           | -                          | 43,884,714      | 1.82                               |
| Deposits and placements with financial institutions  | -                          | 5,827,609                               | 721,212                      | 2,930,917                  | -                         | 649,193                             | -                          | 10,128,931      | 1.97                               |
| Financial assets purchased under resale agreements   | 14,261,263                 | 2,828,072                               | 454,652                      | -                          | -                         | -                                   | -                          | 17,543,987      | 2.25                               |
| Financial assets designated upon initial recognition at fair value through profit or loss                  | -                          | _                                       | _                            | -                          | -                         | _                                   | 14,028,031                 | 14,028,031      | 2.49                               |
| Financial investments at fair value through profit or loss   | -                          | -                                       | _                            | -                          | -                         | -                                   | 27,179,846                 | 27,179,846      | 2.17                               |
| Financial investments at fair value through other comprehensive income                                     | 27,132,063                 | 5,337,270                               | 7,657,093                    | 31,442,852                 | 54,929,063                | 1,004,340                           | _                          | 127,502,681     | 2.45                               |
| Financial investments at amortised cost  | 167,613                    | 1,523,463                               | 1,311,740                    | 18,331,976                 | 24,877,016                | 264,108                             | _                          | 46,475,916      | 3.55                               |
| Loans, advances and financing  | 207,025                    | _,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | =,5==,7 .0                   | 20,552,570                 | 2.,077,020                | 20 1,200                            |                            | .0, ., 5,5 20   | 3.33                               |
| - Non-impaired   | 318,500,040                | 38,502,795                              | 42,644,413                   | 52,383,667                 | 60,091,615                | -                                   | _                          | 512,122,530     | 5.21                               |
| - Impaired*  | 5,465,714                  | _                                       | _                            | _                          | _                         | _                                   | _                          | 5,465,714       | _                                  |
| - 12-month ECL and Lifetime ECL not credit impaired  | _                          | _                                       | _                            | _                          | _                         | (5,378,151)                         | _                          | (5,378,151)     | _                                  |
| Derivative assets  | _                          | _                                       | _                            | _                          | _                         | _                                   | 19,907,957                 | 19,907,957      | _                                  |
| Reinsurance/retakaful assets and other insurance receivables   | _                          | _                                       | _                            | _                          | _                         | 5,778,581                           | _                          | 5,778,581       | _                                  |
| Other assets   | _                          | _                                       | _                            | _                          | _                         | 10,236,874                          | _                          | 10,236,874      | _                                  |
| Investment properties  | _                          | _                                       | _                            | _                          | _                         | 941,545                             | _                          | 941,545         | _                                  |
| Other non-interest sensitive balances  | -                          | -                                       | -                            | -                          | -                         | 21,040,358                          | -                          | 21,040,358      | -                                  |
| Total assets   | 399,415,857                | 54,019,209                              | 52,789,110                   | 105,089,412                | 139,897,694               | 44,532,398                          | 61,115,834                 | 856,859,514     |                                    |
| Liabilities and shareholders' equity   |                            |   |                              |                            |                           |                                     |                            |                 |                                    |
| Customers' funding:  |                            |   |                              |                            |                           |                                     |                            |                 |                                    |
| - Deposits from customers  | 194,886,559                | 88,996,446                              | 128,670,890                  | 83,449,113                 | 60,346,364                | -                                   | _                          | 556,349,372     | 1.44                               |
| - Investment accounts of customers^  | 2,923,190                  | 2,209,050                               | 6,052,698                    | 5,492,301                  | 7,163,557                 | -                                   | -                          | 23,840,796      | 1.62                               |
| Deposits and placements from financial institutions  | 15,414,296                 | 7,834,168                               | 3,003,981                    | 5,463,271                  | 3,239,507                 | 2,923,643                           | -                          | 37,878,866      | 1.37                               |
| Obligations on financial assets sold under repurchase  |                            |   |                              |                            |                           |                                     |                            |                 |                                    |
| agreements   | 6,336,366                  | 2,793,565                               | 456,367                      | 1,544,917                  | -                         | -                                   | -                          | 11,131,215      | 3.94                               |
| Derivative liabilities   | -                          | -                                       | -                            | -                          | -                         | -                                   | 19,151,751                 | 19,151,751      | -                                  |
| Financial liabilities at fair value through profit or loss   | -                          | 239,931                                 | -                            | -                          | 9,921,990                 | -                                   | -                          | 10,161,921      | 4.09                               |
| Bills and acceptances payable Insurance/takaful contract liabilities and other insurance                   | 261,400                    | 1,425                                   | 341                          | -                          | 80                        | 734,417                             | -                          | 997,663         | 2.02                               |
| payables   | -                          | -                                       | -                            | -                          | -                         | 37,694,765                          | -                          | 37,694,765      | -                                  |
| Other liabilities  | 397,794                    | 20,936                                  | 190,773                      | 2,240,573                  | -                         | 18,177,839                          | -                          | 21,027,915      | 1.45                               |
| Borrowings   | 2,482,677                  | 4,058,993                               | 9,503,349                    | 18,808,702                 | 3,243,503                 | -                                   | -                          | 38,097,224      | 2.06                               |
| Subordinated obligations   | 100,140                    | -                                       | 2,062,142                    | 4,393,239                  | 2,412,310                 | -                                   | -                          | 8,967,831       | 3.98                               |
| Capital securities   | 27,793                     | -                                       | -                            | 1,240,000                  | 1,560,000                 | -                                   | -                          | 2,827,793       | 4.07                               |
| Other non-interest sensitive balances  | -                          | -                                       | -                            | -                          | -                         | 1,622,775                           | -                          | 1,622,775       | -                                  |
| Total liabilities  | 222,830,215                | 106,154,514                             | 149,940,541                  | 122,632,116                | 87,887,311                | 61,153,439                          | 19,151,751                 | 769,749,887     |                                    |
| Shareholders' equity   | -                          | -                                       | -                            | -                          | -                         | 84,436,647                          | -                          | 84,436,647      | -                                  |
| Non-controlling interests  | -                          | -                                       | -                            | -                          | -                         | 2,672,980                           |                            | 2,672,980       | -                                  |
|  | -                          |   |                              |                            | _                         | 87,109,627                          | -                          | 87,109,627      |                                    |
| Total liabilities and shareholders' equity   | 222,830,215                | 106,154,514                             | 149,940,541                  | 122,632,116                | 87,887,311                | 148,263,066                         | 19,151,751                 | 856,859,514     |                                    |
| On-balance sheet interest sensitivity gap Off-balance sheet interest sensitivity gap (interest rate swaps) | 176,585,642 (3,069,221)    | (52,135,305)<br>(17,753,207)            | (97,151,431)<br>21,743,760   | (17,542,704) (2,211,821)   | 52,010,383<br>1,290,489   | (103,730,668)                       | 41,964,083                 |                 |                                    |
|  |                            |   |                              |                            |                           | (4.00 ====                          |                            |                 |                                    |
| Total interest sensitivity gap   | 173,516,421                | (69,888,512)                            | (75,407,671)                 | (19,754,525)               | 53,300,872                | (103,730,668)                       | 41,964,083                 |                 |                                    |
| Cumulative interest rate sensitivity gap   | 173,516,421                | 103,627,909                             | 28,220,238                   | 8,465,713                  | 61,766,585                | (41,964,083)                        |                            |                 |                                    |

 <sup>\*</sup> This is arrived after deducting the Lifetime ECL credit impaired from gross impaired loans.
 ^ Investment accounts of customers are used to fund financing and advances as disclosed in Note 64(I).

31 December 2021

# 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (f) Market risk management (cont'd.)

## 3. Interest rate risk (cont'd.)

The tables below summarise the Group's and the Bank's exposure to interest rate risk as at 31 December 2021 and 31 December 2020. The tables indicate effective average interest rates at the reporting date and the periods in which the financial instruments are repriced or mature, whichever is earlier (cont'd.).

| Bank<br>2021   | Up to 1<br>month<br>RM'000 | >1 to 3<br>months<br>RM'000 | >3 to 12<br>months<br>RM'000 | >1 to 5<br>years<br>RM'000 | Over 5<br>years<br>RM'000 | Non-interest<br>sensitive<br>RM'000 | Trading<br>books<br>RM'000 | Total<br>RM'000 | Effective<br>interest<br>rate<br>% |
|--|----------------------------|-----------------------------|------------------------------|----------------------------|---------------------------|-------------------------------------|----------------------------|-----------------|------------------------------------|
| Assets   |                            |                             |                              |                            |                           |                                     |                            |                 |                                    |
| Cash and short-term funds  | 20,635,348                 | -                           | -                            | -                          | -                         | 5,090,000                           | -                          | 25,725,348      | 1.24                               |
| Deposits and placements with financial institutions                                  | -                          | 18,631,674                  | 12,231,864                   | 208,600                    | 386,452                   | 24,044                              | -                          | 31,482,634      | 1.20                               |
| Financial assets purchased under resale agreements                                   | 9,692,069                  | 2,387,583                   | -                            | -                          | -                         | -                                   | -                          | 12,079,652      | 1.38                               |
| Financial investments at fair value through profit or loss                           | -                          | -                           | -                            | -                          | -                         | -                                   | 14,003,854                 | 14,003,854      | 1.64                               |
| Financial investments at fair value through other                                    |                            |                             |                              |                            |                           |                                     |                            |                 |                                    |
| comprehensive income   | 2,879,595                  | 3,953,202                   | 5,552,112                    | 21,180,154                 | 35,943,645                | 1,154,353                           | -                          | 70,663,061      | 2.35                               |
| Financial investments at amortised cost  | 3,010,011                  | 2,992,518                   | 8,553,241                    | 5,568,752                  | 21,180,971                | 269,403                             | -                          | 41,574,896      | 3.41                               |
| Loans, advances and financing  |                            |                             |                              |                            |                           |                                     |                            |                 |                                    |
| – Non-impaired   | 148,803,402                | 28,419,817                  | 13,403,957                   | 27,831,287                 | 19,266,658                | -                                   | -                          | 237,725,121     | 3.46                               |
| - Impaired*  | 4,618,406                  | -                           | -                            | -                          | -                         |                                     | -                          | 4,618,406       | -                                  |
| – 12-month ECL and Lifetime ECL not credit impaired                                  | -                          | -                           | -                            | -                          | -                         | (2,220,260)                         | -                          | (2,220,260)     | -                                  |
| Derivative assets  | -                          | -                           | -                            | -                          | -                         | -                                   | 12,498,439                 | 12,498,439      | -                                  |
| Other assets   | -                          | -                           | -                            | -                          | -                         | 3,550,530                           | -                          | 3,550,530       | -                                  |
| Other non-interest sensitive balances  | -                          |                             |                              |                            |                           | 37,649,008                          |                            | 37,649,008      | -                                  |
| Total assets   | 189,638,831                | 56,384,794                  | 39,741,174                   | 54,788,793                 | 76,777,726                | 45,517,078                          | 26,502,293                 | 489,350,689     |                                    |
| Liabilities and shareholders' equity   |                            |                             |                              |                            |                           |                                     |                            |                 |                                    |
| Deposits from customers  | 94,128,810                 | 43,023,740                  | 63,444,698                   | 39,504,504                 | 36,457,114                | -                                   | -                          | 276,558,866     | 0.76                               |
| Deposits and placements from financial institutions                                  | 16,417,652                 | 17,390,240                  | 4,443,831                    | 2,992,211                  | 307,025                   | 16,551                              | -                          | 41,567,510      | 0.78                               |
| Obligations on financial assets sold under repurchase                                |                            |                             |                              |                            |                           |                                     |                            |                 |                                    |
| agreements   | 11,384,260                 | 11,787,808                  | 1,613,773                    | -                          | -                         | -                                   | -                          | 24,785,841      | 1.01                               |
| Derivative liabilities   | -                          | -                           | -                            | -                          | -                         | -                                   | 12,374,656                 | 12,374,656      | -                                  |
| Financial liabilities at fair value through profit or loss                           | -                          | -                           | 40,988                       | -                          | 10,655,978                | -                                   | -                          | 10,696,966      | 4.07                               |
| Bills and acceptances payable  | -                          | -                           | -                            | -                          | -                         | 430,450                             | -                          | 430,450         | -                                  |
| Other liabilities  | 172,663                    | 18,897                      | 91,293                       | 10,253                     | -                         | 8,589,416                           | -                          | 8,882,522       | 1.10                               |
| Borrowings   | 952,444                    | 3,084,391                   | 5,593,108                    | 16,491,547                 | 2,168,394                 | -                                   | -                          | 28,289,884      | 1.85                               |
| Subordinated obligations   | 127,722                    | -                           | -                            | -                          | 9,700,000                 | -                                   | -                          | 9,827,722       | 3.70                               |
| Capital securities   | 27,832                     | -                           | -                            | -                          | 2,800,000                 | -                                   | -                          | 2,827,832       | 4.07                               |
| Total liabilities  | 123,211,383                | 75,305,076                  | 75,227,691                   | 58,998,515                 | 62,088,511                | 9,036,417                           | 12,374,656                 | 416,242,249     |                                    |
| Shareholders' equity   | -                          | -                           | -                            | -                          | -                         | 73,108,440                          | -                          | 73,108,440      | -                                  |
| Total liabilities and shareholders' equity   | 123,211,383                | 75,305,076                  | 75,227,691                   | 58,998,515                 | 62,088,511                | 82,144,857                          | 12,374,656                 | 489,350,689     |                                    |
| On-balance sheet interest sensitivity gap Off-balance sheet interest sensitivity gap | 66,427,448                 | (18,920,282)                | (35,486,517)                 | (4,209,722)                | 14,689,215                | (36,627,779)                        | 14,127,637                 |                 |                                    |
| (interest rate swaps)  | (3,888,113)                | (9,493,334)                 | 2,573,400                    | 9,773,318                  | 1,034,729                 | -                                   | -                          |                 |                                    |
| Total interest sensitivity gap   | 62,539,335                 | (28,413,616)                | (32,913,117)                 | 5,563,596                  | 15,723,944                | (36,627,779)                        | 14,127,637                 |                 |                                    |
| Cumulative interest rate sensitivity gap   | 62,539,335                 | 34,125,719                  | 1,212,602                    | 6,776,198                  | 22,500,142                | (14,127,637)                        | -                          |                 |                                    |
|  |                            |                             |                              |                            |                           |                                     |                            |                 |                                    |

 $<sup>^{\</sup>star}\,$  This is arrived after deducting the Lifetime ECL credit impaired from gross impaired loans.

31 December 2021

# 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

## (f) Market risk management (cont'd.)

# 3. Interest rate risk (cont'd.)

The tables below summarise the Group's and the Bank's exposure to interest rate risk as at 31 December 2021 and 31 December 2020. The tables indicate effective average interest rates at the reporting date and the periods in which the financial instruments are repriced or mature, whichever is earlier (cont'd.).

| Bank<br>2020   | Up to 1<br>month<br>RM'000 | >1 to 3<br>months<br>RM'000 | >3 to 12<br>months<br>RM'000 | >1 to 5<br>years<br>RM'000 | Over 5<br>years<br>RM'000 | Non-interest<br>sensitive<br>RM'000 | Trading<br>books<br>RM'000 | Total<br>RM'000 | Effective<br>interest<br>rate<br>% |
|--|----------------------------|-----------------------------|------------------------------|----------------------------|---------------------------|-------------------------------------|----------------------------|-----------------|------------------------------------|
| Assets   |                            |                             |                              |                            |                           |                                     |                            |                 |                                    |
| Cash and short-term funds  | 16,415,874                 | -                           | -                            | -                          | -                         | 7,690,156                           | -                          | 24,106,030      | 1.15                               |
| Deposits and placements with financial institutions                                  | -                          | 8,173,325                   | 3,238,913                    | 3,437,495                  | 383,053                   | 35,562                              | -                          | 15,268,348      | 1.23                               |
| Financial assets purchased under resale agreements                                   | 11,566,697                 | 2,828,072                   | 454,652                      | -                          | -                         | -                                   | -                          | 14,849,421      | 1.72                               |
| Financial investments at fair value through profit or loss                           | -                          | -                           | -                            | -                          | -                         | -                                   | 18,189,480                 | 18,189,480      | 1.56                               |
| Financial investments at fair value through other                                    |                            |                             |                              |                            |                           |                                     |                            |                 |                                    |
| comprehensive income   | 4,118,495                  | 3,033,593                   | 6,175,357                    | 17,676,538                 | 43,620,670                | 909,140                             | -                          | 75,533,793      | 2.10                               |
| Financial investments at amortised cost  | 55,513                     | 3,876,928                   | 5,725,903                    | 11,777,615                 | 18,157,197                | 263,827                             | -                          | 39,856,983      | 3.35                               |
| Loans, advances and financing  |                            |                             |                              |                            |                           |                                     |                            |                 |                                    |
| - Non-impaired   | 149,374,224                | 20,912,707                  | 12,358,077                   | 24,604,014                 | 22,272,333                | -                                   | -                          | 229,521,355     | 3.77                               |
| - Impaired*  | 3,004,210                  | -                           | -                            | -                          | -                         | (2.601.102)                         | -                          | 3,004,210       | -                                  |
| - 12-month ECL and Lifetime ECL not credit impaired                                  | -                          | -                           | -                            | -                          | -                         | (2,601,103)                         | 10.712.002                 | (2,601,103)     | -                                  |
| Derivative assets  | -                          | -                           | -                            | -                          | -                         | 4116 602                            | 19,713,802                 | 19,713,802      | -                                  |
| Other assets Other non-interest sensitive balances                                   | -                          | -                           | -                            | -                          | -                         | 4,116,602                           | -                          | 4,116,602       | -                                  |
|  | -                          | -                           | -                            | -                          |                           | 34,744,725                          |                            | 34,744,725      | -                                  |
| Total assets   | 184,535,013                | 38,824,625                  | 27,952,902                   | 57,495,662                 | 84,433,253                | 45,158,909                          | 37,903,282                 | 476,303,646     |                                    |
| Liabilities and shareholders' equity   |                            |                             |                              |                            |                           |                                     |                            |                 |                                    |
| Deposits from customers  | 85,960,625                 | 39,142,035                  | 55,928,556                   | 33,955,880                 | 35,038,239                | -                                   | -                          | 250,025,335     | 0.98                               |
| Deposits and placements from financial institutions                                  | 17,356,641                 | 8,484,831                   | 2,256,009                    | 3,889,947                  | 239,770                   | 2,492,917                           | -                          | 34,720,115      | 0.95                               |
| Obligations on financial assets sold under repurchase                                |                            |                             |                              |                            |                           |                                     |                            |                 |                                    |
| agreements   | 32,127,456                 | 2,793,565                   | 456,367                      | 1,544,917                  | -                         | -                                   | _                          | 36,922,305      | 1.17                               |
| Derivative liabilities   | -                          | -                           | -                            | -                          | -                         | -                                   | 18,724,393                 | 18,724,393      | -                                  |
| Financial liabilities at fair value through profit or loss                           | -                          | 239,931                     | -                            | -                          | 9,921,990                 | -                                   | -                          | 10,161,921      | 4.09                               |
| Bills and acceptances payable  | 974                        | 1,425                       | 341                          | -                          | -                         | 455,877                             | -                          | 458,617         | 4.40                               |
| Other liabilities  | 270,289                    | 8,578                       | 13,767                       | 19,893                     | - 2216704                 | 7,497,540                           | -                          | 7,810,067       | 1.11                               |
| Borrowings   | 516,753                    | 3,264,621                   | 8,864,381                    | 17,271,796                 | 3,216,704                 | -                                   | -                          | 33,134,255      | 1.56                               |
| Subordinated obligations   | 100,139                    | -                           | 2,008,500                    | 4,300,000                  | 2,400,000                 | -                                   | -                          | 8,808,639       | 3.86                               |
| Capital securities   | 27,793                     | -                           | -                            | 1,240,000                  | 1,560,000                 | - 442.050                           | -                          | 2,827,793       | 4.07                               |
| Other non-interest sensitive balances  | -                          |                             |                              |                            |                           | 443,950                             |                            | 443,950         | -                                  |
| Total liabilities  | 136,360,670                | 53,934,986                  | 69,527,921                   | 62,222,433                 | 52,376,703                | 10,890,284                          | 18,724,393                 | 404,037,390     |                                    |
| Shareholders' equity   | -                          | -                           | -                            | -                          | -                         | 72,266,256                          | -                          | 72,266,256      | -                                  |
| Total liabilities and shareholders' equity   | 136,360,670                | 53,934,986                  | 69,527,921                   | 62,222,433                 | 52,376,703                | 83,156,540                          | 18,724,393                 | 476,303,646     |                                    |
| On-balance sheet interest sensitivity gap Off-balance sheet interest sensitivity gap | 48,174,343                 | (15,110,361)                | (41,575,019)                 | (4,726,771)                | 32,056,550                | (37,997,631)                        | 19,178,889                 |                 |                                    |
| (interest rate swaps)  | (3,191,617)                | (16,856,416)                | 21,740,590                   | (3,033,046)                | 1,340,489                 | -                                   | -                          |                 |                                    |
| Total interest sensitivity gap   | 44,982,726                 | (31,966,777)                | (19,834,429)                 | (7,759,817)                | 33,397,039                | (37,997,631)                        | 19,178,889                 |                 |                                    |
| Cumulative interest rate sensitivity gap   | 44,982,726                 | 13,015,949                  | (6,818,480)                  | (14,578,297)               | 18,818,742                | (19,178,889)                        | -                          |                 |                                    |

 $<sup>^{\</sup>star}\,$  This is arrived after deducting the Lifetime ECL credit impaired from gross impaired loans.

31 December 2021

#### 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (f) Market risk management (cont'd.)

#### 4. Yield/profit rate risk on IBS portfolio

The Group is exposed to the risk associated with the effects of fluctuations in the prevailing levels of yield/profit rate on the financial position and cash flows of the IBS portfolio. The fluctuations in yield/profit rate can be influenced by changes in profit rates that affect the value of financial instruments under the IBS portfolio. Yield/profit rate risk is monitored and managed by the ALCO to protect the income from IBS operations.

The tables below summarise the Group's exposure to yield/profit rate risk for the IBS operations as at 31 December 2021 and 31 December 2020. The tables indicate effective average yield/profit rates at the reporting date and the periods in which the financial instruments are either repriced or mature, whichever is earlier.

| Group<br>2021  | Up to 1<br>month<br>RM'000 | >1 to 3<br>months<br>RM'000 | >3 to 12<br>months<br>RM'000 | >1 to 5<br>years<br>RM'000 | Over 5<br>years<br>RM'000 | Non-yield/<br>profit rate<br>sensitive<br>RM'000 | Trading<br>books<br>RM'000 | Total<br>RM'000 | Effective<br>yield/profit<br>rate<br>% |
|--|----------------------------|-----------------------------|------------------------------|----------------------------|---------------------------|--|----------------------------|-----------------|--|
| Assets   |                            |                             |                              |                            |                           |  |                            |                 |  |
| Cash and short-term funds  | 12,123,726                 | -                           | -                            | -                          | -                         | 3,961  | -                          | 12,127,687      | 1.65                                   |
| Deposits and placements with financial institutions                    | -                          | 3,000,157                   | -                            | -                          | -                         | -  | -                          | 3,000,157       | 1.91                                   |
| Financial assets purchased under resale agreements                     | 3,308,152                  | 7,112,597                   | -                            | -                          | -                         | -  | -                          | 10,420,749      | 1.81                                   |
| Financial investments at fair value through profit or loss             | _                          | _                           | _                            | _                          | _                         | _  | 784,302                    | 784,302         | 1.48                                   |
| Financial investments at fair value through other comprehensive income | 417,427                    | 860,281                     | 1,284,197                    | 6,205,540                  | 6,315,334                 | _  | _                          | 15,082,779      | 3.92                                   |
| Financial investments at amortised cost                                | 140,139                    | 24,891                      | 1,738,357                    | 5,614,212                  | 15,350,182                | _  | _                          | 22,867,781      | 4.12                                   |
| Financing and advances   | ,                          | ,                           | , ,                          | , ,                        | , ,                       |  |                            | , ,             |  |
| - Non-impaired   | 130,307,173                | 4,493,170                   | 2,190,131                    | 18,446,656                 | 38,479,885                | _  | _                          | 193,917,015     | 3.74                                   |
| - Impaired*  | 783,321                    | -                           | -                            | -                          | -                         | _  | _                          | 783,321         | _                                      |
| - 12-month ECL and Lifetime ECL not credit impaired                    | _                          | _                           | _                            | _                          | _                         | (2,234,619)                                      | _                          | (2,234,619)     | _                                      |
| Derivative assets  | _                          | _                           | _                            | _                          | _                         | -  | 117,420                    | 117,420         | _                                      |
| Other assets   | _                          | _                           | _                            | _                          | _                         | 5,710,586  | ,                          | 5,710,586       | _                                      |
| Other non-yield/profit sensitive balances                              | -                          | -                           | -                            | -                          | -                         | 217,735  | -                          | 217,735         | -                                      |
| Total assets   | 147,079,938                | 15,491,096                  | 5,212,685                    | 30,266,408                 | 60,145,401                | 3,697,663  | 901,722                    | 262,794,913     |  |
| Liabilities and Islamic banking capital funds                          |                            |                             |                              |                            |                           |  |                            |                 |  |
| Customers' funding:  |                            |                             |                              |                            |                           |  |                            |                 |  |
| – Deposits from customers  | 54,545,899                 | 32,200,226                  | 46,788,104                   | 17,853,329                 | 28,127,357                | -  | -                          | 179,514,915     | 1.27                                   |
| <ul> <li>Investment accounts of customers^</li> </ul>                  | 3,287,399                  | 2,409,451                   | 6,734,735                    | 6,804,598                  | 9,484,616                 | -  | -                          | 28,720,799      | 1.12                                   |
| Deposits and placements from financial institutions                    | 6,059,107                  | 10,270,953                  | 6,699,705                    | 550,893                    | 283,342                   | 306,127  | -                          | 24,170,127      | 1.84                                   |
| Derivative liabilities   | -                          | -                           | -                            | -                          | -                         | -  | 177,545                    | 177,545         | -                                      |
| Bills and acceptances payable  | -                          | -                           | -                            | -                          | -                         | 19,561   | -                          | 19,561          | -                                      |
| Other liabilities  | 3,592                      | -                           | -                            | -                          | -                         | 2,186,383  | -                          | 2,189,975       | 0.69                                   |
| Term funding   | -                          | 2,990,422                   | 6,959,474                    | 973,281                    | -                         | -  | -                          | 10,923,177      | 2.31                                   |
| Subordinated sukuk   | -                          | -                           | -                            | 2,021,814                  | -                         | -  | -                          | 2,021,814       | 3.70                                   |
| Capital securities   | -                          | -                           | 1,002,441                    | -                          | -                         | -  | -                          | 1,002,441       | 4.95                                   |
| Other non-yield/profit sensitive balances                              | -                          | -                           | -                            | -                          | -                         | 38,799   | -                          | 38,799          | -                                      |
| Total liabilities  | 63,895,997                 | 47,871,052                  | 68,184,459                   | 28,203,915                 | 37,895,315                | 2,550,870  | 177,545                    | 248,779,153     |  |
| Islamic banking capital funds  | -                          | -                           | -                            | -                          | -                         | 14,015,760                                       | -                          | 14,015,760      | -                                      |
| Total liabilities and Islamic banking capital funds                    | 63,895,997                 | 47,871,052                  | 68,184,459                   | 28,203,915                 | 37,895,315                | 16,566,630                                       | 177,545                    | 262,794,913     |  |
| On-balance sheet yield/profit rate sensitivity gap                     | 83,183,941                 | (32,379,956)                | (62,971,774)                 | 2,062,493                  | 22,250,086                | (12,868,967)                                     | 724,177                    |                 |  |
| Off-balance sheet yield/profit rate sensitivity gap                    | (63)                       | (1,947)                     | 245                          | 1,610                      | 155                       | -  | -                          |                 |  |
| Total yield/profit rate sensitivity gap                                | 83,183,878                 | (32,381,903)                | (62,971,529)                 | 2,064,103                  | 22,250,241                | (12,868,967)                                     | 724,177                    |                 |  |
| Cumulative yield/profit rate sensitivity gap                           | 83,183,878                 | 50,801,975                  | (12,169,554)                 | (10,105,451)               | 12,144,790                | (724,177)  | -                          |                 |  |
|  |                            |                             |                              |                            |                           |  |                            |                 |  |

 $<sup>^{\</sup>star}$  This is arrived after deducting the Lifetime ECL credit impaired from gross impaired financing outstanding.

<sup>^</sup> Investment accounts of customers are used to fund financing and advances as disclosed in Note 64(I).

31 December 2021

# 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (f) Market risk management (cont'd.)

# 4. Yield/profit rate risk on IBS portfolio (cont'd.)

The tables below summarise the Group's exposure to yield/profit rate risk for the IBS operations as at 31 December 2021 and 31 December 2020. The tables indicate effective average yield/profit rates at the reporting date and the periods in which the financial instruments are either repriced or mature, whichever is earlier (cont'd.).

| Group<br>2020   | Up to 1<br>month<br>RM'000 | >1 to 3<br>months<br>RM'000 | >3 to 12<br>months<br>RM'000 | >1 to 5<br>years<br>RM'000 | Over 5<br>years<br>RM'000 | Non-yield/<br>profit rate<br>sensitive<br>RM'000 | Trading<br>books<br>RM'000 | Total<br>RM'000 | Effective<br>yield/profit<br>rate<br>% |
|---|----------------------------|-----------------------------|------------------------------|----------------------------|---------------------------|--|----------------------------|-----------------|--|
| Assets  |                            |                             |                              |                            |                           |  |                            |                 |  |
| Cash and short-term funds                             | 9,890,474                  | -                           | -                            | -                          | _                         | 29,506   | -                          | 9,919,980       | 1.74                                   |
| Financial assets purchased under resale agreements    | 3,625,611                  | -                           | -                            | -                          | -                         | -  | -                          | 3,625,611       | 1.77                                   |
| Financial investments at fair value through other     |                            |                             |                              |                            |                           |  |                            |                 |  |
| comprehensive income                                  | 140,644                    | 709,768                     | 334,781                      | 8,890,731                  | 8,377,215                 | -  | -                          | 18,453,139      | 2.57                                   |
| Financial investments at amortised cost               | -                          | 307,023                     | 457,874                      | 7,758,351                  | 7,857,759                 | -  | -                          | 16,381,007      | 4.04                                   |
| Financing and advances                                |                            |                             |                              |                            |                           |  |                            |                 |  |
| – Non-impaired  | 134,291,052                | 4,758,221                   | 2,256,889                    | 16,980,091                 | 45,967,182                | -  | -                          | 204,253,435     | 4.21                                   |
| – Impaired*   | 1,197,584                  | -                           | -                            | -                          | -                         | -  | -                          | 1,197,584       | -                                      |
| - 12-month ECL and Lifetime ECL not credit            |                            |                             |                              |                            |                           |  |                            |                 |  |
| impaired  | -                          | -                           | -                            | -                          | -                         | (1,784,144)                                      | -                          | (1,784,144)     | -                                      |
| Derivative assets                                     | -                          | -                           | -                            | -                          | -                         | -  | 385,303                    | 385,303         | -                                      |
| Other assets  | -                          | -                           | -                            | -                          | -                         | 3,459,012  | -                          | 3,459,012       | -                                      |
| Other non-yield/profit sensitive balances             | -                          | _                           | -                            | -                          | _                         | 23,471   | -                          | 23,471          | -                                      |
| Total assets  | 149,145,365                | 5,775,012                   | 3,049,544                    | 33,629,173                 | 62,202,156                | 1,727,845  | 385,303                    | 255,914,398     |  |
| Liabilities and Islamic banking capital funds         |                            |                             |                              |                            |                           |  |                            |                 |  |
| Customers' funding:                                   |                            |                             |                              |                            |                           |  |                            |                 |  |
| - Deposits from customers                             | 48,182,296                 | 34,294,602                  | 36,165,046                   | 24,454,561                 | 22,171,738                | -  | -                          | 165,268,243     | 1.47                                   |
| <ul> <li>Investment accounts of customers^</li> </ul> | 2,923,190                  | 2,209,050                   | 6,052,698                    | 5,492,301                  | 7,163,557                 | -  | -                          | 23,840,796      | 1.62                                   |
| Deposits and placements from financial institutions   | 8,130,196                  | 5,254,551                   | 6,304,950                    | 5,584,670                  | 13,158,136                | 338,349  | -                          | 38,770,852      | 2.71                                   |
| Derivative liabilities                                | -                          | -                           | -                            | -                          | -                         | -  | 656,302                    | 656,302         | -                                      |
| Bills and acceptances payable                         | -                          | -                           | -                            | -                          | -                         | 38,086   | -                          | 38,086          | -                                      |
| Other liabilities                                     | 1,161                      | -                           | -                            | -                          | -                         | 782,221  | -                          | 783,382         | 0.42                                   |
| Term funding  | -                          | 2,989,539                   | 6,959,579                    | -                          | 945,940                   | -  | -                          | 10,895,058      | 2.38                                   |
| Subordinated sukuk                                    | -                          | 1,017,454                   | -                            | 1,010,849                  | -                         | -  | -                          | 2,028,303       | 4.58                                   |
| Capital securities                                    | -                          | -                           | -                            | 1,002,441                  | -                         | -  | -                          | 1,002,441       | 4.95                                   |
| Other non-yield/profit sensitive balances             | -                          | -                           | -                            | -                          | -                         | 471,068  | -                          | 471,068         | -                                      |
| Total liabilities                                     | 59,236,843                 | 45,765,196                  | 55,482,273                   | 37,544,822                 | 43,439,371                | 1,629,724  | 656,302                    | 243,754,531     |  |
| Islamic banking capital funds                         | _                          | _                           | _                            | _                          | _                         | 12,159,867                                       | _                          | 12,159,867      | _                                      |
| Total liabilities and Islamic banking capital funds   | 59,236,843                 | 45,765,196                  | 55,482,273                   | 37,544,822                 | 43,439,371                | 13,789,591                                       | 656,302                    | 255,914,398     |  |
| On-balance sheet yield/profit rate sensitivity gap    | 89,908,522                 | (39,990,184)                | (52,432,729)                 | (3,915,649)                | 18,762,785                | (12,061,746)                                     | (270,999)                  |                 |  |
| Off-balance sheet yield/profit rate sensitivity gap   | 133                        | (904)                       | -                            | 821                        | (50)                      |  | -                          |                 |  |
| Total yield/profit rate sensitivity gap               | 89,908,655                 | (39,991,088)                | (52,432,729)                 | (3,914,828)                | 18,762,735                | (12,061,746)                                     | (270,999)                  |                 |  |
| Cumulative yield/profit rate sensitivity gap          | 89,908,655                 | 49,917,567                  | (2,515,162)                  | (6,429,990)                | 12,332,745                | 270,999  | _                          |                 |  |

<sup>\*</sup> This is arrived after deducting the Lifetime ECL credit impaired from gross impaired financing outstanding. ^ Investment accounts of customers are used to fund financing and advances as disclosed in Note 64(l).

31 December 2021

#### 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (f) Market risk management (cont'd.)

# 5. Sensitivity analysis for interest rate risk

The tables below show the sensitivity of the Group's and of the Bank's profit after tax to an up and down 100 basis points parallel rate shock.

|   |          | Grou                           | ıp                             | Bank                           |                                |  |
|---|----------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--|
|   | Tax rate | +100 basis<br>points<br>RM'000 | -100 basis<br>points<br>RM'000 | +100 basis<br>points<br>RM'000 | -100 basis<br>points<br>RM'000 |  |
| 2021<br>Impact to profit before tax<br>Impact to profit after tax | 24%      | 1,128,324<br>857,526           | (1,128,324)<br>(857,526)       | 374,521<br>284,636             | (374,521)<br>(284,636)         |  |
| 2020<br>Impact to profit before tax<br>Impact to profit after tax | 24%      | 1,199,838<br>911,877           | (1,199,838)<br>(911,877)       | 274,113<br>208,326             | (274,113)<br>(208,326)         |  |

Impact to profit after tax is measured using EaR methodology which is simulated based on a set of standardised rate shocks on the interest rate gap profile derived from the financial position of the Group and of the Bank. The interest rate gap is the mismatch of rate sensitive assets and rate sensitive liabilities taking into consideration the earlier of repricing or remaining maturity, behavioural assumptions of certain indeterminate maturity products such as current and savings deposits, to reflect the actual sensitivity behaviour of these interest bearing liabilities.

Impact to revaluation reserve is assessed by applying up and down 100 basis points rate shocks to the yield curve to model the impact on mark-to-market of financial investments at fair value through other comprehensive income ("FVOCI").

|   | Group                          | )                              | Bank                           |                                |  |
|---|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--|
|   | +100 basis<br>points<br>RM'000 | -100 basis<br>points<br>RM'000 | +100 basis<br>points<br>RM'000 | -100 basis<br>points<br>RM'000 |  |
| 2021<br>Impact to revaluation reserve for FVOCI | (5,408,431)                    | 5,408,431                      | (3,805,864)                    | 3,805,864                      |  |
| 2020<br>Impact to revaluation reserve for FVOCI | (6,577,024)                    | 6,577,024                      | (4,755,356)                    | 4,755,356                      |  |

#### 6. Foreign exchange risk

Foreign exchange ("FX") risk arises as a result of movements in relative currencies due to the Group's operating business activities, trading activities and structural foreign exchange exposures from foreign investments and capital management activities.

Generally, the Group is exposed to three types of foreign exchange risk such as translation risk, transactional risk and economic risk which are managed in accordance with the market risk policy and limits. The FX translation risks are mitigated as the assets are funded in the same currency. In addition, the earnings from the overseas operations are repatriated in line with Management Committees' direction as and when required. The Group controls its FX exposures by transacting in permissible currencies. It has an internal FX NOP to measure, control and monitor its FX risk and implements FX hedging strategies to minimise FX exposures. Stress testing is conducted periodically to ensure sufficient capital buffer on FX risk.

# **FINANCIAL STATEMENTS**

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

## (f) Market risk management (cont'd.)

#### 6. Foreign exchange risk (cont'd.)

The tables below analyse the net foreign exchange positions of the Group and of the Bank as at 31 December 2021 and 31 December 2020, by major currencies, which are mainly in Ringgit Malaysia, Singapore Dollar, Great Britain Pound, Hong Kong Dollar, US Dollar, Indonesia Rupiah and Euro. The "others" foreign exchange risk include mainly exposure to Australian Dollar, Japanese Yen, Chinese Renminbi, Philippine Peso and Brunei Dollar.

| Group<br>2021   | Malaysian<br>Ringgit<br>RM'000  | Singapore<br>Dollar<br>RM'000   | Great<br>Britain<br>Pound<br>RM'000   | Hong Kong<br>Dollar<br>RM'000   | United<br>States<br>Dollar<br>RM'000  | Indonesia<br>Rupiah<br>RM'000   | Euro<br>RM'000  | Others<br>RM'000   | Total<br>RM'000   |
|---|---|---|---|---|---|---|---|--|---|
| Assets  |   |   |   |   |   |   |   |  |   |
| Cash and short-term funds   | 25,341,845  | 3,887,216   | 64,532  | 94,218  | 7,017,795   | 2,388,509   | 198,496   | 2,491,315  | 41,483,926  |
| Deposits and placements with financial institutions   | 257,167   | 4,195,402   | _   | _   | 11,218,178  | 19  | 165,035   | 201,247  | 16,037,048  |
| Financial assets purchased under resale agreements  | ,   | 6,074,449   | _   | _   | 5,995,264   | 1,009,905   | _   | 412,135  | 13,491,753  |
| Financial assets designated upon initial recognition at fair  |   |   |   |   | , ,   | , ,   |   | ,  | , ,   |
| value through profit or loss  | 12,967,202  | -   | -   | -   | 164,143   | -   | -   | 50,521   | 13,181,866  |
| Financial investments at fair value through profit or loss  | 11,583,941  | 6,275,465   | 40,244  | 221,927   | 4,384,369   | 1,264,234   | 81,518  | 3,923,795  | 27,775,493  |
| Financial investments at fair value through other   |   |   |   |   |   |   |   |  |   |
| comprehensive income  | 54,882,897  | 33,766,387  | 238,160   | 867,807   | 17,895,037  | 5,967,639   | 576,112   | 8,199,915  | 122,393,954   |
| Financial investments at amortised cost   | 54,922,936  | -   | -   | -   | 2,029,268   | 1,793,426   | -   | 1,786,560  | 60,532,190  |
| Loans, advances and financing to financial institutions   | 109,156   | -   | -   | -   | 137,455   | 801,955   | -   | -  | 1,048,566   |
| Loans, advances and financing to customers  | 324,689,430   | 109,935,303   | 6,599,030   | 5,166,901   | 52,506,659  | 24,482,794  | 1,077,677   | 16,381,529   | 540,839,323   |
| Derivative assets*  | 1,688,301   | (916,881)   | 202,873   | 2,140,367   | (3,316,015)   | (153,793)   | (260,745)   | 13,373,368   | 12,757,475  |
| Reinsurance/retakaful assets and other insurance receivables  | 5,735,574   | 1,509,525   | -   | -   | 1,225   | 181,644   | -   | 87,896   | 7,515,864   |
| Other assets*   | 3,035,089   | 363,908   | 385,035   | 327,774   | 1,610,713   | 1,080,840   | 155,264   | 1,686,308  | 8,644,931   |
| Investment properties   | 969,174   | -   | -   | -   | 1,015   | -   | -   | 4,859  | 975,048   |
| Statutory deposits with central banks   | 206,434   | 3,962,885   | -   | -   | 922,673   | 946,096   | -   | 1,476,041  | 7,514,129   |
| Interest in associates and joint ventures   | 281,844   | -   | -   | -   | 438,283   | -   | -   | 1,771,308  | 2,491,435   |
| Property, plant and equipment   | 979,452   | 734,148   | 23,532  | 11,718  | 44,903  | 283,396   | -   | 52,840   | 2,129,989   |
| Right-of-use assets   | 438,661   | 257,823   | 9,757   | 74,758  | 102,911   | 168,130   | -   | 118,524  | 1,170,564   |
| Intangible assets   | 783,508   | 1,803,625   | -   | 80,261  | 16,503  | 3,170,112   | -   | 829,452  | 6,683,461   |
| Deferred tax assets*  | 1,017,658   | 195   | -   | -   | 27,561  | 237,682   | -   | 222,282  | 1,505,378   |
| Total assets  | 499,890,269   | 171,849,450   | 7,563,163   | 8,985,731   | 101,197,940   | 43,622,588  | 1,993,357   | 53,069,895   | 888,172,393   |
| Liabilities   |   |   |   |   |   |   |   |  |   |
| Customers' funding:   |   |   |   |   |   |   |   |  |   |
| - Deposits from customers   | 324,923,530   | 125,315,450   | 3,256,969   | 11,279,334  | 83,002,386  | 24,593,321  | 3,212,777   | 13,383,866   | 588,967,633   |
| <ul> <li>Investment accounts of customers^</li> </ul>   | 28,720,799  | -   | -   | -   | -   | -   | -   | -  | 28,720,799  |
| Deposits and placements from financial institutions   | 10,279,774  | 6,139,338   | 597,118   | 915,046   | 15,298,544  | 1,227,109   | 152,434   | 1,973,710  | 36,583,073  |
| Obligations on financial assets sold under repurchase   |   |   |   |   |   |   |   |  |   |
|   |   |   |   |   |   |   |   |  |   |
| agreements  | 604,067   | 887,481   | -   | 53,942  | 4,577,606   | 80,094  | 208,215   | 1,462,312  | 7,873,717   |
| agreements Derivative liabilities*  | 604,067<br>32,793,187   | 887,481<br>3,526,861  | -<br>2,541,163  | 53,942<br>2,370,934   | 4,577,606<br>(34,017,850)   | 80,094<br>623,241   | 208,215<br>(844,669)  | 1,462,312<br>5,645,308   | 7,873,717<br>12,638,175   |
|   |   |   |   | •   |   |   |   |  |   |
| Derivative liabilities*   | 32,793,187  | 3,526,861   |   | •   | (34,017,850)  | 623,241   |   |  | 12,638,175  |
| Derivative liabilities* Financial liabilities at fair value through profit or loss Bills and acceptances payable Insurance/takaful contract liabilities and other insurance   | 32,793,187<br>40,988  | 3,526,861<br>-<br>294,903   | 2,541,163<br>-  | 2,370,934   | (34,017,850)<br>10,655,978<br>208,703   | 623,241<br>-<br>123,312   | (844,669)<br>-  | 5,645,308  | 12,638,175<br>10,696,966<br>1,077,986   |
| Derivative liabilities* Financial liabilities at fair value through profit or loss Bills and acceptances payable Insurance/takaful contract liabilities and other insurance payables  | 32,793,187<br>40,988<br>418,872<br>30,933,209   | 3,526,861<br>-<br>294,903<br>10,693,912   | 2,541,163<br>-<br>202   | 2,370,934<br>-<br>51  | (34,017,850)<br>10,655,978<br>208,703<br>6,082  | 623,241<br>-<br>123,312<br>228,106  | (844,669)<br>-<br>5,785   | 5,645,308<br>-<br>26,158<br>232,306  | 12,638,175<br>10,696,966<br>1,077,986<br>42,093,615   |
| Derivative liabilities* Financial liabilities at fair value through profit or loss Bills and acceptances payable Insurance/takaful contract liabilities and other insurance   | 32,793,187<br>40,988<br>418,872   | 3,526,861<br>-<br>294,903   | 2,541,163<br>-  | 2,370,934   | (34,017,850)<br>10,655,978<br>208,703   | 623,241<br>-<br>123,312   | (844,669)<br>-<br>5,785   | 5,645,308<br>-<br>26,158   | 12,638,175<br>10,696,966<br>1,077,986   |
| Derivative liabilities* Financial liabilities at fair value through profit or loss Bills and acceptances payable Insurance/takaful contract liabilities and other insurance payables Other liabilities* Provision for taxation and zakat  | 32,793,187<br>40,988<br>418,872<br>30,933,209<br>8,075,413<br>(84,967)  | 3,526,861<br>-<br>294,903<br>10,693,912   | 2,541,163<br>-<br>202   | 2,370,934<br>-<br>51  | (34,017,850)<br>10,655,978<br>208,703<br>6,082  | 623,241<br>-<br>123,312<br>228,106  | (844,669)<br>-<br>5,785   | 5,645,308<br>-<br>26,158<br>232,306  | 12,638,175<br>10,696,966<br>1,077,986<br>42,093,615<br>21,502,096<br>311,385  |
| Derivative liabilities* Financial liabilities at fair value through profit or loss Bills and acceptances payable Insurance/takaful contract liabilities and other insurance payables Other liabilities*   | 32,793,187<br>40,988<br>418,872<br>30,933,209<br>8,075,413  | 3,526,861<br>-<br>294,903<br>10,693,912<br>3,224,839  | 2,541,163<br>-<br>202<br>-<br>403,617   | 2,370,934<br>-<br>51<br>-<br>674,217  | (34,017,850)<br>10,655,978<br>208,703<br>6,082<br>2,618,215   | 623,241<br>-<br>123,312<br>228,106<br>1,573,198   | (844,669)<br>-<br>5,785<br>-<br>316,305                             | 5,645,308<br>-<br>26,158<br>232,306<br>4,616,292   | 12,638,175<br>10,696,966<br>1,077,986<br>42,093,615<br>21,502,096   |
| Derivative liabilities* Financial liabilities at fair value through profit or loss Bills and acceptances payable Insurance/takaful contract liabilities and other insurance payables Other liabilities* Provision for taxation and zakat  | 32,793,187<br>40,988<br>418,872<br>30,933,209<br>8,075,413<br>(84,967)  | 3,526,861<br>-<br>294,903<br>10,693,912<br>3,224,839<br>207,871   | 2,541,163<br>-<br>202<br>-<br>403,617<br>1,221  | 2,370,934<br>-<br>51<br>-<br>674,217<br>24,479  | (34,017,850)<br>10,655,978<br>208,703<br>6,082<br>2,618,215<br>26,549   | 623,241<br>-<br>123,312<br>228,106<br>1,573,198<br>123,260  | (844,669)<br>-<br>5,785<br>-<br>316,305                             | 5,645,308<br>-<br>26,158<br>232,306<br>4,616,292<br>12,972   | 12,638,175<br>10,696,966<br>1,077,986<br>42,093,615<br>21,502,096<br>311,385  |
| Derivative liabilities* Financial liabilities at fair value through profit or loss Bills and acceptances payable Insurance/takaful contract liabilities and other insurance payables Other liabilities* Provision for taxation and zakat Deferred tax liabilities   | 32,793,187<br>40,988<br>418,872<br>30,933,209<br>8,075,413<br>(84,967)<br>492,459   | 3,526,861<br>-<br>294,903<br>10,693,912<br>3,224,839<br>207,871<br>35,158   | 2,541,163<br>- 202<br>- 403,617<br>1,221<br>51  | 2,370,934<br>-<br>51<br>-<br>674,217<br>24,479  | (34,017,850)<br>10,655,978<br>208,703<br>6,082<br>2,618,215<br>26,549   | 623,241<br>-<br>123,312<br>228,106<br>1,573,198<br>123,260  | (844,669)<br>-<br>5,785<br>-<br>316,305<br>-                        | 5,645,308<br>-<br>26,158<br>232,306<br>4,616,292<br>12,972<br>11,398   | 12,638,175<br>10,696,966<br>1,077,986<br>42,093,615<br>21,502,096<br>311,385<br>539,066   |
| Derivative liabilities* Financial liabilities at fair value through profit or loss Bills and acceptances payable Insurance/takaful contract liabilities and other insurance payables Other liabilities* Provision for taxation and zakat Deferred tax liabilities Borrowings  | 32,793,187<br>40,988<br>418,872<br>30,933,209<br>8,075,413<br>(84,967)<br>492,459<br>2,442,511  | 3,526,861<br>-<br>294,903<br>10,693,912<br>3,224,839<br>207,871<br>35,158   | 2,541,163<br>- 202<br>- 403,617<br>1,221<br>51  | 2,370,934<br>-<br>51<br>-<br>674,217<br>24,479  | (34,017,850)<br>10,655,978<br>208,703<br>6,082<br>2,618,215<br>26,549<br>-<br>14,206,578  | 623,241<br>-<br>123,312<br>228,106<br>1,573,198<br>123,260<br>-<br>2,738,455  | (844,669)<br>-<br>5,785<br>-<br>316,305<br>-                        | 5,645,308<br>-<br>26,158<br>232,306<br>4,616,292<br>12,972<br>11,398<br>12,046,675                                     | 12,638,175<br>10,696,966<br>1,077,986<br>42,093,615<br>21,502,096<br>311,385<br>539,066<br>35,548,352   |
| Derivative liabilities* Financial liabilities at fair value through profit or loss Bills and acceptances payable Insurance/takaful contract liabilities and other insurance payables Other liabilities* Provision for taxation and zakat Deferred tax liabilities Borrowings Subordinated obligations   | 32,793,187<br>40,988<br>418,872<br>30,933,209<br>8,075,413<br>(84,967)<br>492,459<br>2,442,511<br>10,142,389  | 3,526,861<br>-<br>294,903<br>10,693,912<br>3,224,839<br>207,871<br>35,158   | 2,541,163<br>-<br>202<br>-<br>403,617<br>1,221<br>51<br>-   | 2,370,934<br>-<br>51<br>-<br>674,217<br>24,479  | (34,017,850)<br>10,655,978<br>208,703<br>6,082<br>2,618,215<br>26,549<br>-<br>14,206,578  | 623,241<br>-<br>123,312<br>228,106<br>1,573,198<br>123,260<br>-<br>2,738,455<br>96,888  | (844,669)<br>-<br>5,785<br>-<br>316,305<br>-                        | 5,645,308<br>-<br>26,158<br>232,306<br>4,616,292<br>12,972<br>11,398<br>12,046,675                                     | 12,638,175<br>10,696,966<br>1,077,986<br>42,093,615<br>21,502,096<br>311,385<br>539,066<br>35,548,352<br>10,239,277   |
| Derivative liabilities* Financial liabilities at fair value through profit or loss Bills and acceptances payable Insurance/takaful contract liabilities and other insurance payables Other liabilities* Provision for taxation and zakat Deferred tax liabilities Borrowings Subordinated obligations Capital securities  | 32,793,187<br>40,988<br>418,872<br>30,933,209<br>8,075,413<br>(84,967)<br>492,459<br>2,442,511<br>10,142,389<br>2,827,832   | 3,526,861<br>-<br>294,903<br>10,693,912<br>3,224,839<br>207,871<br>35,158<br>1,134,639<br>-<br>-  | 2,541,163<br>- 202<br>- 403,617<br>1,221<br>51<br>  | 2,370,934<br>-<br>51<br>-<br>674,217<br>24,479<br>-<br>2,979,494<br>-   | (34,017,850)<br>10,655,978<br>208,703<br>6,082<br>2,618,215<br>26,549<br>-<br>14,206,578  | 623,241<br>-<br>123,312<br>228,106<br>1,573,198<br>123,260<br>-<br>2,738,455<br>96,888<br>-   | (844,669)<br>-<br>5,785<br>-<br>316,305<br>-<br>-<br>-<br>-         | 5,645,308<br>-<br>26,158<br>232,306<br>4,616,292<br>12,972<br>11,398<br>12,046,675                                     | 12,638,175<br>10,696,966<br>1,077,986<br>42,093,615<br>21,502,096<br>311,385<br>539,066<br>35,548,352<br>10,239,277<br>2,827,832  |
| Derivative liabilities* Financial liabilities at fair value through profit or loss Bills and acceptances payable Insurance/takaful contract liabilities and other insurance payables Other liabilities* Provision for taxation and zakat Deferred tax liabilities Borrowings Subordinated obligations Capital securities  Total liabilities   | 32,793,187<br>40,988<br>418,872<br>30,933,209<br>8,075,413<br>(84,967)<br>492,459<br>2,442,511<br>10,142,389<br>2,827,832<br>452,610,063  | 3,526,861<br>-<br>294,903<br>10,693,912<br>3,224,839<br>207,871<br>35,158<br>1,134,639<br>-<br>-<br>151,460,452                                       | 2,541,163<br>-<br>202<br>-<br>403,617<br>1,221<br>51<br>-<br>-<br>-<br>6,800,341                                      | 2,370,934<br>-<br>51<br>-<br>674,217<br>24,479<br>-<br>2,979,494<br>-<br>-<br>18,297,497  | (34,017,850)<br>10,655,978<br>208,703<br>6,082<br>2,618,215<br>26,549<br>-<br>14,206,578<br>-<br>96,582,791   | 623,241<br>-<br>123,312<br>228,106<br>1,573,198<br>123,260<br>-<br>2,738,455<br>96,888<br>-<br>31,406,984                                     | (844,669) - 5,785 - 316,305 3,050,847 (1,057,490)                   | 5,645,308 - 26,158 232,306 4,616,292 12,972 11,398 12,046,675 - 39,410,997   | 12,638,175<br>10,696,966<br>1,077,986<br>42,093,615<br>21,502,096<br>311,385<br>539,066<br>35,548,352<br>10,239,277<br>2,827,832<br>799,619,972<br>88,552,421                               |
| Derivative liabilities* Financial liabilities at fair value through profit or loss Bills and acceptances payable Insurance/takaful contract liabilities and other insurance payables Other liabilities* Provision for taxation and zakat Deferred tax liabilities Borrowings Subordinated obligations Capital securities  Total liabilities On-balance sheet open position  | 32,793,187<br>40,988<br>418,872<br>30,933,209<br>8,075,413<br>(84,967)<br>492,459<br>2,442,511<br>10,142,389<br>2,827,832<br>452,610,063<br>47,280,206                              | 3,526,861<br>-<br>294,903<br>10,693,912<br>3,224,839<br>207,871<br>35,158<br>1,134,639<br>-<br>-<br>151,460,452<br>20,388,998                         | 2,541,163<br>-<br>202<br>-<br>403,617<br>1,221<br>51<br>-<br>-<br>-<br>6,800,341<br>762,822                           | 2,370,934<br>-<br>51<br>-<br>674,217<br>24,479<br>-<br>2,979,494<br>-<br>-<br>18,297,497<br>(9,311,766)                             | (34,017,850)<br>10,655,978<br>208,703<br>6,082<br>2,618,215<br>26,549<br>-<br>14,206,578<br>-<br>96,582,791<br>4,615,149                              | 623,241<br>-<br>123,312<br>228,106<br>1,573,198<br>123,260<br>-<br>2,738,455<br>96,888<br>-<br>31,406,984<br>12,215,604                       | (844,669) - 5,785 - 316,305 3,050,847 (1,057,490)                   | 5,645,308 - 26,158 232,306 4,616,292 12,972 11,398 12,046,675 - 39,410,997 13,658,898                                  | 12,638,175<br>10,696,966<br>1,077,986<br>42,093,615<br>21,502,096<br>311,385<br>539,066<br>35,548,352<br>10,239,277<br>2,827,832<br>799,619,972<br>88,552,421                               |
| Derivative liabilities* Financial liabilities at fair value through profit or loss Bills and acceptances payable Insurance/takaful contract liabilities and other insurance payables Other liabilities* Provision for taxation and zakat Deferred tax liabilities Borrowings Subordinated obligations Capital securities  Total liabilities  On-balance sheet open position Less: Derivative assets                             | 32,793,187<br>40,988<br>418,872<br>30,933,209<br>8,075,413<br>(84,967)<br>492,459<br>2,442,511<br>10,142,389<br>2,827,832<br>452,610,063<br>47,280,206<br>(1,688,301)               | 3,526,861<br>-<br>294,903<br>10,693,912<br>3,224,839<br>207,871<br>35,158<br>1,134,639<br>-<br>-<br>151,460,452<br>20,388,998<br>916,881              | 2,541,163<br>-<br>202<br>-<br>403,617<br>1,221<br>51<br>-<br>-<br>-<br>6,800,341<br>762,822<br>(202,873)              | 2,370,934<br>-<br>51<br>-<br>674,217<br>24,479<br>-<br>2,979,494<br>-<br>-<br>18,297,497<br>(9,311,766)<br>(2,140,367)              | (34,017,850)<br>10,655,978<br>208,703<br>6,082<br>2,618,215<br>26,549<br>-<br>14,206,578<br>-<br>96,582,791<br>4,615,149<br>3,316,015                 | 623,241<br>-<br>123,312<br>228,106<br>1,573,198<br>123,260<br>-<br>2,738,455<br>96,888<br>-<br>31,406,984<br>12,215,604<br>153,793            | (844,669) - 5,785 - 316,305 3,050,847 (1,057,490) 260,745           | 5,645,308 - 26,158  232,306 4,616,292 12,972 11,398 12,046,675 - 39,410,997  13,658,898 (13,373,368)                   | 12,638,175<br>10,696,966<br>1,077,986<br>42,093,615<br>21,502,096<br>311,385<br>539,066<br>35,548,352<br>10,239,277<br>2,827,832<br>799,619,972<br>88,552,421<br>(12,757,475)<br>12,638,175 |
| Derivative liabilities* Financial liabilities at fair value through profit or loss Bills and acceptances payable Insurance/takaful contract liabilities and other insurance payables Other liabilities* Provision for taxation and zakat Deferred tax liabilities Borrowings Subordinated obligations Capital securities  Total liabilities  On-balance sheet open position Less: Derivative assets Add: Derivative liabilities | 32,793,187<br>40,988<br>418,872<br>30,933,209<br>8,075,413<br>(84,967)<br>492,459<br>2,442,511<br>10,142,389<br>2,827,832<br>452,610,063<br>47,280,206<br>(1,688,301)<br>32,793,187 | 3,526,861<br>-<br>294,903<br>10,693,912<br>3,224,839<br>207,871<br>35,158<br>1,134,639<br>-<br>-<br>151,460,452<br>20,388,998<br>916,881<br>3,526,861 | 2,541,163<br>-<br>202<br>-<br>403,617<br>1,221<br>51<br>-<br>-<br>-<br>6,800,341<br>762,822<br>(202,873)<br>2,541,163 | 2,370,934<br>-<br>51<br>-<br>674,217<br>24,479<br>-<br>2,979,494<br>-<br>-<br>18,297,497<br>(9,311,766)<br>(2,140,367)<br>2,370,934 | (34,017,850)<br>10,655,978<br>208,703<br>6,082<br>2,618,215<br>26,549<br>-<br>14,206,578<br>-<br>96,582,791<br>4,615,149<br>3,316,015<br>(34,017,850) | 623,241<br>-<br>123,312<br>228,106<br>1,573,198<br>123,260<br>-<br>2,738,455<br>96,888<br>-<br>31,406,984<br>12,215,604<br>153,793<br>623,241 | (844,669) - 5,785 - 316,305 3,050,847 (1,057,490) 260,745 (844,669) | 5,645,308 - 26,158 232,306 4,616,292 12,972 11,398 12,046,675 - 39,410,997 13,658,898 (13,373,368) 5,645,308 1,321,248 | 12,638,175<br>10,696,966<br>1,077,986<br>42,093,615<br>21,502,096<br>311,385<br>539,066<br>35,548,352<br>10,239,277<br>2,827,832<br>799,619,972<br>88,552,421<br>(12,757,475)               |

<sup>^</sup> Investment accounts of customers are used to fund financing and advances as disclosed in Note 64(I).

\* The currency positions of the respective assets and liabilities in the analysis above have been stated on a gross basis. These assets and liabilities have been set-off and presented on a net basis if necessary and as appropriate in accordance with applicable MFRS in the Group's and the Bank's statements of financial position.

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (f) Market risk management (cont'd.)

# 6. Foreign exchange risk (cont'd.)

| Corne   | Malaysian         | Singapore        | Great<br>Britain | Hong Kong        | United<br>States | Indonesia        | _              | a.i.             |                 |
|---|-------------------|------------------|------------------|------------------|------------------|------------------|----------------|------------------|-----------------|
| Group<br>2020   | Ringgit<br>RM'000 | Dollar<br>RM'000 | Pound<br>RM'000  | Dollar<br>RM'000 | Dollar<br>RM'000 | Rupiah<br>RM'000 | Euro<br>RM'000 | Others<br>RM'000 | Total<br>RM'000 |
| Assets  |                   |                  |                  |                  |                  |                  |                |                  |                 |
| Cash and short-term funds   | 17,278,971        | 12,182,340       | 413,762          | 1,954,747        | 7,098,580        | 1,338,940        | 215,950        | 3,401,424        | 43,884,714      |
| Deposits and placements with financial institutions                                       | 63,310            | 4,739,379        | -                | 335              | 4,908,554        | 21               | -              | 417,332          | 10,128,931      |
| Financial assets purchased under resale agreements  | -                 | 8,358,284        | -                | -                | 6,103,911        | 2,962,421        | -              | 119,371          | 17,543,987      |
| Financial assets designated upon initial recognition at fair value through profit or loss | 13,767,880        | 480              | -                | 2,859            | 194,814          | 658              | -              | 61,340           | 14,028,031      |
| Financial investments at fair value through profit or loss                                | 11,028,974        | 5,706,903        | -                | 141,152          | 4,012,304        | 1,206,893        | 69,464         | 5,014,156        | 27,179,846      |
| Financial investments at fair value through other comprehensive income                    | 61,705,349        | 33,450,411       | _                | 392,966          | 15,134,685       | 5,069,339        | 866,432        | 10,883,499       | 127,502,681     |
| Financial investments at amortised cost   | 41,638,987        | -                | -                | -                | 2,725,432        | 868,856          | -              | 1,242,641        | 46,475,916      |
| Loans, advances and financing to financial institutions                                   | -                 | -                | -                | -                | 99,606           | 800,380          | -              | -                | 899,986         |
| Loans, advances and financing to customers  | 312,076,981       | 104,453,384      | 6,092,683        | 6,321,707        | 42,198,071       | 24,980,987       | 1,025,776      | 14,160,518       | 511,310,107     |
| Derivative assets*  | 22,633,507        | 3,874,518        | 2,793,681        | 6,206,756        | (42,583,445)     | 351,569          | 3,015,542      | 23,615,829       | 19,907,957      |
| Reinsurance/retakaful assets and other insurance receivables                              | 5,003,313         | 546,513          | -                | -                | 630              | 195,550          | -              | 32,575           | 5,778,581       |
| Other assets*   | 5,321,330         | 682,091          | 26,167           | 332,201          | 765,514          | 1,272,778        | 170,799        | 1,665,994        | 10,236,874      |
| Investment properties   | 935,380           | -                | -                | -                | 1,050            | -                | _              | 5,115            | 941,545         |
| Statutory deposits with central banks   | 352,758           | 4,246,858        | -                | -                | 726,812          | 1,079,711        | -              | 1,062,074        | 7,468,213       |
| Interest in associates and joint ventures   | 297,190           | -                | -                | -                | 438,100          | -                | _              | 1,945,112        | 2,680,402       |
| Property, plant and equipment   | 1,034,862         | 747,963          | 23,923           | 15,602           | 44,761           | 285,362          | -              | 54,376           | 2,206,849       |
| Right-of-use assets   | 527,067           | 216,403          | 12,037           | 60,720           | 109,511          | 193,189          | -              | 126,527          | 1,245,454       |
| Intangible assets   | 777,767           | 1,815,488        | -                | 80,459           | 13,947           | 3,125,101        | -              | 835,742          | 6,648,504       |
| Deferred tax assets*  | 330,590           | 1,199            | -                | -                | 27,658           | 203,572          | -              | 227,917          | 790,936         |
| Total assets  | 494,774,216       | 181,022,214      | 9,362,253        | 15,509,504       | 42,020,495       | 43,935,327       | 5,363,963      | 64,871,542       | 856,859,514     |
| Liabilities   |                   |                  |                  |                  |                  |                  |                |                  |                 |
| Customers' funding:   |                   |                  |                  |                  |                  |                  |                |                  |                 |
| - Deposits from customers   | 302,659,203       | 137 004 987      | 4,383,386        | 9,731,035        | 62,913,552       | 24,521,342       | 1,801,081      | 13 334 786       | 556,349,372     |
| <ul> <li>Investment accounts of customers^</li> </ul>                                     | 23,840,796        | -                | -                | -                | -                |                  |                | -                | 23,840,796      |
| Deposits and placements from financial institutions                                       | 12,019,979        | 5,230,576        | 22,702           | 2,537,467        | 14,837,702       | 2,118,495        | 261,890        | 850,055          | 37,878,866      |
| Obligations on financial assets sold under repurchase                                     | ,0,,,,            | 3,230,370        | ,, ~             | 2,557, .07       | 2.,037,702       | 2,220, 175       | 202,000        | 030,033          | 37,070,000      |
| agreements  | 5,770,409         | 671,080          | _                | _                | 4,250,871        | 173,943          | 264,912        | -                | 11,131,215      |
| Derivative liabilities*   | 47,942,767        | 9,332,393        | 4,159,082        | 3,562,989        | (70,950,575)     | 1,313,912        | 2,649,755      | 21,141,428       | 19,151,751      |
| Financial liabilities at fair value through profit or loss                                | -                 | _                | _                | _                | 10,161,921       | _                | _              | _                | 10,161,921      |
| Bills and acceptances payable   | 464,287           | 261,503          | 197              | 502              | 167,470          | 82,974           | 6,081          | 14,649           | 997,663         |
| Insurance/takaful contract liabilities and other insurance                                |                   |                  |                  |                  |                  |                  |                |                  |                 |
| payables  | 29,709,060        | 7,607,023        | -                | (155)            | 3,737            | 196,272          | -              | 178,828          | 37,694,765      |
| Other liabilities*  | 8,084,850         | 4,409,338        | 226,327          | 347,163          | 2,116,322        | 1,738,931        | 361,206        | 3,743,778        | 21,027,915      |
| Provision for taxation and zakat  | (17,266)          | 88,188           | 2,036            | 33,627           | 35,799           | 10,153           | -              | (618)            | 151,919         |
| Deferred tax liabilities  | 1,526,125         | (67,742)         | 36               | -                | -                | -                | -              | 12,437           | 1,470,856       |
| Borrowings  | 4,789,577         | 960,204          | -                | 3,295,641        | 15,771,331       | 2,797,582        | -              | 10,482,889       | 38,097,224      |
| Subordinated obligations  | 6,786,631         | -                | -                | -                | 2,022,008        | 159,192          | -              | -                | 8,967,831       |
| Capital securities  | 2,827,793         |                  |                  | -                | _                |                  | -              | -                | 2,827,793       |
| Total liabilities   | 446,404,211       | 165,497,550      | 8,793,766        | 19,508,269       | 41,330,138       | 33,112,796       | 5,344,925      | 49,758,232       | 769,749,887     |
| On-balance sheet open position  | 48,370,005        | 15,524,664       | 568,487          | (3,998,765)      | 690,357          | 10,822,531       | 19,038         | 15,113,310       | 87,109,627      |
| Less: Derivative assets   | (22,633,507)      | (3,874,518)      | (2,793,681)      | (6,206,756)      | 42,583,445       | (351,569)        | (3,015,542)    | (23,615,829)     | (19,907,957)    |
| Add: Derivative liabilities   | 47,942,767        | 9,332,393        | 4,159,082        | 3,562,989        | (70,950,575)     | 1,313,912        | 2,649,755      | 21,141,428       | 19,151,751      |
| Add: Net forward position   | (13,526,401)      | (5,401,608)      | (1,602,121)      | 9,069,127        | 31,504,219       | (821,525)        | 365,367        | (6,865,570)      | 12,721,488      |
| Net open position   |                   | 4 = = 00 004     |                  |                  |                  |                  | 40.440         |                  | 00.074.000      |
|   | 60,152,864        | 15,580,931       | 331,767          | 2,426,595        | 3,827,446        | 10,963,349       | 18,618         | 5,773,339        | 99,074,909      |

 <sup>^</sup> Investment accounts of customers are used to fund financing and advances as disclosed in Note 64(l).
 \* The currency positions of the respective assets and liabilities in the analysis above have been stated on a gross basis. These assets and liabilities have been set-off and presented on a net basis if necessary and as appropriate in accordance with applicable MFRS in the Group's and the Bank's statements of financial position.

# **FINANCIAL STATEMENTS**

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (f) Market risk management (cont'd.)

# 6. Foreign exchange risk (cont'd.)

| Bank<br>2021   | Malaysian<br>Ringgit<br>RM'000 | Singapore<br>Dollar<br>RM'000           | Great<br>Britain<br>Pound<br>RM'000 | Hong Kong<br>Dollar<br>RM'000 | United<br>States<br>Dollar<br>RM'000 | Indonesia<br>Rupiah<br>RM'000 | Euro<br>RM'000 | Others<br>RM'000 | Total<br>RM'000 |
|--|--------------------------------|---|-------------------------------------|-------------------------------|--------------------------------------|-------------------------------|----------------|------------------|-----------------|
| Assets   |                                |   |                                     |                               |                                      |                               |                |                  |                 |
| Cash and short-term funds  | 16,160,022                     | 3,104,941                               | 480,805                             | 263,841                       | 3,718,751                            | 60,244                        | 120,471        | 1,816,273        | 25,725,348      |
| Deposits and placements with financial institutions                    | 14,118,654                     | 3,591,345                               | 225,246                             | -                             | 13,026,397                           | -                             | 165,035        | 355,957          | 31,482,634      |
| Financial assets purchased under resale agreements                     | -                              | 6,084,388                               | -                                   | -                             | 5,995,264                            | -                             | -              | -                | 12,079,652      |
| Financial investments at fair value through profit or loss             | 6,550,179                      | 3,073,904                               | -                                   | -                             | 1,589,297                            | 740,581                       | -              | 2,049,893        | 14,003,854      |
| Financial investments at fair value through other comprehensive income | 31,395,997                     | 14,126,170                              | 238,160                             | 867,807                       | 16,255,039                           | 58,532                        | 529,874        | 7,191,482        | 70,663,061      |
| Financial investments at amortised cost                                | 38,220,495                     | 1,558,577                               |                                     | -                             | 1,678,605                            | 77,083                        | -              | 40,136           | 41,574,896      |
| Loans, advances and financing to financial institutions                | 29,529,513                     | _                                       | 441,493                             | _                             | 865,290                              |                               | _              | -                | 30,836,296      |
| Loans, advances and financing to customers                             | 112,510,954                    | 38,247,339                              | 5,120,751                           | 4,786,107                     | 39,562,029                           | _                             | 739,083        | 8,320,708        | 209,286,971     |
| Derivative assets*   | 6,198,120                      | (181,707)                               | 186,010                             | 2,132,619                     | (8,609,676)                          | (163,709)                     | (272,242)      | 13,209,024       | 12,498,439      |
| Other assets*  | 2,070,529                      | 82,198                                  | 366,494                             | (10,655)                      | 990,843                              | (2,949)                       | 27,766         | 26,304           | 3,550,530       |
| Statutory deposits with central banks                                  | 185,987                        | 1,223,611                               | -                                   | (20,055)                      | 209,674                              | (=,> .>)                      |                | 76,206           | 1,695,478       |
| Investment in subsidiaries   | 11,654,130                     | 14,774,102                              | _                                   | _                             | 285,159                              | 3,517,532                     | _              | 2,974,850        | 33,205,773      |
| Interest in associates and joint ventures                              | 4,568                          |   | _                                   | _                             | 434,348                              | -                             | _              | 1,814            | 440,730         |
| Property, plant and equipment  | 610,304                        | 237,170                                 | 22,691                              | 4,021                         | 5,463                                | _                             | _              | 2,470            | 882,119         |
| Right-of-use assets  | 372,491                        | 80,963                                  | 7,142                               | 38,327                        | 23,368                               | _                             | _              | 27,835           | 550,126         |
| Intangible assets  | 387,290                        | -                                       | -                                   | 1,623                         | 7,442                                | _                             | _              | 10,326           | 406,681         |
| Deferred tax assets*   | 377,083                        | _                                       | _                                   | -,                            | -                                    | _                             | _              | 91,018           | 468,101         |
| Total assets   | 270,346,316                    | 86,003,001                              | 7,088,792                           | 8,083,690                     | 76,037,293                           | 4,287,314                     | 1,309,987      |                  | 489,350,689     |
| Liabilities  |                                |   |                                     |                               |                                      |                               |                |                  |                 |
| Deposits from customers  | 165,188,653                    | 40,282,183                              | 2,797,665                           | 10,965,081                    | 48,350,236                           | _                             | 2,523,327      | 6.451.721        | 276,558,866     |
| Deposits and placements from financial institutions                    | 9,532,649                      | 9,537,292                               | 707,777                             | 955,726                       | 18,710,758                           | _                             | 176,357        | 1,946,951        | 41,567,510      |
| Obligations on financial assets sold under repurchase                  | 5,552,015                      | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | ,                                   | 777, 20                       | ,,                                   |                               | _, 0,55.       | _,,,,,,,         | ,,,,,,,         |
| agreements   | 11,031,897                     | 6,182,210                               | _                                   | 53,942                        | 5,676,143                            | _                             | 208,215        | 1,633,434        | 24,785,841      |
| Derivative liabilities*  | 25,101,976                     | 4,191,481                               | 2,512,008                           | 2,363,781                     | (27,130,856)                         | 556,047                       | (840,602)      | 5,620,821        | 12,374,656      |
| Financial liabilities at fair value through profit or loss             | 40,988                         | -                                       | -                                   | -                             | 10,655,978                           | -                             | -              | -                | 10,696,966      |
| Bills and acceptances payable  | 398,952                        | 27,505                                  | 202                                 | 51                            | 1,701                                | -                             | 293            | 1,746            | 430,450         |
| Other liabilities*   | 6,996,194                      | 344,173                                 | 579,208                             | 59,034                        | 336,700                              | 133,929                       | 73,955         | 359,329          | 8,882,522       |
| Deferred tax liabilities   | (1,565)                        | 1,565                                   | -                                   | -                             | -                                    | -                             | -              | -                | -               |
| Provision for taxation and zakat                                       | (129,115)                      | 94,142                                  | 1,103                               | 24,379                        | 10,977                               | -                             | -              | (1,486)          | -               |
| Borrowings   | 2,442,511                      | 980,192                                 | -                                   | 2,979,494                     | 11,536,424                           | -                             | -              | 10,351,263       | 28,289,884      |
| Subordinated obligations   | 9,827,722                      | -                                       | -                                   | -                             | -                                    | -                             | _              | -                | 9,827,722       |
| Capital securities   | 2,827,832                      | -                                       | -                                   | -                             | -                                    | -                             | -              | -                | 2,827,832       |
| Total liabilities  | 233,258,694                    | 61,640,743                              | 6,597,963                           | 17,401,488                    | 68,148,061                           | 689,976                       | 2,141,545      | 26,363,779       | 416,242,249     |
| On-balance sheet open position   | 37,087,622                     | 24,362,258                              | 490,829                             | (9,317,798)                   | 7,889,232                            | 3,597,338                     | (831,558)      | 9,830,517        | 73,108,440      |
| Less: Derivative assets  | (6,198,120)                    | 181,707                                 | (186,010)                           | (2,132,619)                   |                                      | 163,709                       |                |                  | (12,498,439)    |
| Add: Derivative liabilities  | 25,101,976                     | 4,191,481                               | 2,512,008                           |                               | (27,130,856)                         | 556,047                       | (840,602)      | 5,620,821        | 12,374,656      |
| Add: Net forward position  | (18,902,876)                   | (6,938,275)                             | (2,798,469)                         | 8,820,515                     | 18,741,297                           | (668,717)                     | 1,343,052      | 1,076,124        | 672,651         |
| Net open position  | 37,088,602                     | 21,797,171                              | 18,358                              | (266,121)                     | 8,109,349                            | 3,648,377                     | (56,866)       | 3,318,438        | 73,657,308      |
| Net structural currency exposures                                      | -                              | 20,985,317                              | 22,686                              | 25,324                        | 6,780,092                            | 3,517,532                     | _              | 3,758,929        | 35,089,880      |
|  |                                |   |                                     |                               |                                      | ,                             |                |                  |                 |

<sup>\*</sup> The currency positions of the respective assets and liabilities in the analysis above have been stated on a gross basis. These assets and liabilities have been set-off and presented on a net basis if necessary and as appropriate in accordance with applicable MFRS in the Group's and the Bank's statements of financial position.

31 December 2021

# 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (f) Market risk management (cont'd.)

# 6. Foreign exchange risk (cont'd.)

| Bank<br>2020   | Malaysian<br>Ringgit<br>RM'000 | Singapore<br>Dollar<br>RM'000 | Great<br>Britain<br>Pound<br>RM'000 | Hong Kong<br>Dollar<br>RM'000 | United<br>States<br>Dollar<br>RM'000 | Indonesia<br>Rupiah<br>RM'000 | Euro<br>RM'000 | Others<br>RM'000 | Total<br>RM'000 |
|--|--------------------------------|-------------------------------|-------------------------------------|-------------------------------|--------------------------------------|-------------------------------|----------------|------------------|-----------------|
| Assets   |                                |                               |                                     |                               |                                      |                               |                |                  |                 |
| Cash and short-term funds  | 5,390,863                      | 11,138,569                    | 423,441                             | 1,867,077                     | 2,248,301                            | 99,662                        | 193,119        | 2,744,998        | 24,106,030      |
| Deposits and placements with financial institutions                    | 5,737,504                      | 3,565,725                     | 556,181                             | 335                           | 5,046,957                            | -                             | -              | 361,646          | 15,268,348      |
| Financial assets purchased under resale agreements                     | -                              | 8,819,266                     | -                                   | -                             | 6,030,155                            | -                             | -              | -                | 14,849,421      |
| Financial investments at fair value through profit or loss             | 6,912,424                      | 3,032,330                     | -                                   | -                             | 2,778,226                            | 1,367,150                     | _              | 4,099,350        | 18,189,480      |
| Financial investments at fair value through other comprehensive income | 38,962,477                     | 11,659,008                    | _                                   | 392,966                       | 13,387,772                           | 58,545                        | 817,357        | 10,255,668       | 75,533,793      |
| Financial investments at amortised cost                                | 35,802,824                     | 1,532,466                     | _                                   | _                             | 2,407,018                            | 75,252                        | _              | 39,423           | 39,856,983      |
| Loans, advances and financing to financial institutions                | 28,535,058                     | -                             | 502,723                             | _                             | 1,005,205                            | , _                           | _              | _                | 30,042,986      |
| Loans, advances and financing to customers                             | 112,918,053                    | 40,527,931                    | 4,732,447                           | 5,159,196                     | 29,824,843                           | _                             | 550,554        | 6,168,452        | 199,881,476     |
| Derivative assets*   | 32,645,174                     | 3,807,131                     | 2,754,523                           | 6,208,294                     | (52,503,274)                         | 202,815                       | 3,000,177      | 23,598,962       | 19,713,802      |
| Other assets*  | 3,538,952                      | 116,880                       | (3,108)                             | (56,857)                      | 462,493                              | 380                           | 92,838         | (34,976)         | 4,116,602       |
| Statutory deposits with central banks                                  | 340,062                        | 1,225,572                     | -                                   | -                             | 32,121                               | -                             | -              | 49,311           | 1,647,066       |
| Investment in subsidiaries   | 9,332,878                      | 14,774,102                    | _                                   | _                             | 304,001                              | 3,517,532                     | _              | 2,974,850        | 30,903,363      |
| Interest in associates and joint ventures                              | 4,568                          | _                             | _                                   | _                             | 434,348                              | _                             | _              | 1,814            | 440,730         |
| Property, plant and equipment  | 663,805                        | 240,293                       | 22,875                              | 5,915                         | 6,151                                | _                             | _              | 2,728            | 941,767         |
| Right-of-use assets  | 309,239                        | 38,865                        | 8,840                               | 17,320                        | 26,311                               | _                             | _              | 23,564           | 424,139         |
| Intangible assets  | 370,298                        | -                             | -                                   | 1,822                         | 7,610                                | _                             | _              | 7,930            | 387,660         |
| Deferred tax assets*   | (92,689)                       | _                             | _                                   |                               | - 7,010                              | _                             | _              | 92,689           | -               |
|  |                                | 100 470 100                   | 0.007.000                           | 12.506.060                    | 11 100 220                           | F 224 224                     | 4.654.045      |                  | 476 202 646     |
| Total assets   | 281,371,490                    | 100,4/8,138                   | 8,997,922                           | 13,596,068                    | 11,498,238                           | 5,321,336                     | 4,654,045      | 50,386,409       | 476,303,646     |
| Liabilities  |                                |                               |                                     |                               |                                      |                               |                |                  |                 |
| Deposits from customers  | 158,049,300                    | 42,321,532                    | 4,204,579                           | 9,470,417                     | 29,459,104                           | -                             | 912,353        | 5,608,050        | 250,025,335     |
| Deposits and placements from financial institutions                    | 9,642,538                      | 5,661,994                     | 56,718                              | 2,603,846                     | 15,648,388                           | -                             | 260,941        | 845,690          | 34,720,115      |
| Obligations on financial assets sold under repurchase                  |                                |                               |                                     |                               |                                      |                               |                |                  |                 |
| agreements   | 9,397,471                      | 17,322,462                    | -                                   | -                             | 9,337,169                            | -                             | 405,267        | 459,936          | 36,922,305      |
| Derivative liabilities*  | 46,174,473                     | 9,367,991                     | 4,159,085                           | 3,550,421                     | (69,481,223)                         | 1,178,057                     | 2,654,384      | 21,121,205       | 18,724,393      |
| Financial liabilities at fair value through profit or loss             | -                              | -                             | -                                   | -                             | 10,161,921                           | -                             | -              | -                | 10,161,921      |
| Bills and acceptances payable  | 425,842                        | 23,395                        | 197                                 | 502                           | 2,568                                | 11                            | 306            | 5,796            | 458,617         |
| Other liabilities*   | 4,051,467                      | 901,185                       | 406,053                             | 44,250                        | 1,980,988                            | 4,281                         | 91,344         | 330,499          | 7,810,067       |
| Deferred tax liabilities   | 496,681                        | (118,851)                     | -                                   | -                             | -                                    | -                             | -              | -                | 377,830         |
| Provision for taxation and zakat                                       | (23,533)                       | 33,534                        | 1,909                               | 33,605                        | 15,564                               | -                             | -              | 5,041            | 66,120          |
| Borrowings   | 4,789,577                      | 960,204                       | -                                   | 3,295,641                     | 15,032,225                           | -                             | -              | 9,056,608        | 33,134,255      |
| Subordinated obligations   | 6,786,631                      | -                             | -                                   | -                             | 2,022,008                            | -                             | -              | -                | 8,808,639       |
| Capital securities   | 2,827,793                      | _                             |                                     | _                             | _                                    | _                             | _              | _                | 2,827,793       |
| Total liabilities  | 242,618,240                    | 76,473,446                    | 8,828,541                           | 18,998,682                    | 14,178,712                           | 1,182,349                     | 4,324,595      | 37,432,825       | 404,037,390     |
| On-balance sheet open position   | 38,753,250                     | 24,004,692                    | 169,381                             | (5,402,614)                   | (2,680,474)                          | 4,138,987                     | 329,450        | 12,953,584       | 72,266,256      |
| Less: Derivative assets  | (32,645,174)                   | (3,807,131)                   | (2,754,523)                         | (6,208,294)                   | 52,503,274                           | (202,815)                     | (3,000,177)    | (23,598,962)     | (19,713,802)    |
| Add: Derivative liabilities  | 46,174,473                     | 9,367,991                     | 4,159,085                           | 3,550,421                     | (69,481,223)                         | 1,178,057                     | 2,654,384      | 21,121,205       | 18,724,393      |
| Add: Net forward position  | (13,526,401)                   | (6,843,940)                   | (1,487,887)                         | 8,548,484                     | 22,497,930                           | (1,341,422)                   | 72,018         | (6,996,269)      | 922,513         |
| Net open position  | 38,756,148                     | 22,721,612                    | 86,056                              | 487,997                       | 2,839,507                            | 3,772,807                     | 55,675         | 3,479,558        | 72,199,360      |
| Net structural currency exposures                                      | -                              | 20,893,727                    | 35,330                              | 845,440                       | 4,518,800                            | 3,517,532                     | -              | 3,627,322        | 33,438,151      |

<sup>\*</sup> The currency positions of the respective assets and liabilities in the analysis above have been stated on a gross basis. These assets and liabilities have been set-off and presented on a net basis if necessary and as appropriate in accordance with applicable MFRS in the Group's and the Bank's statements of financial position.

# **FINANCIAL STATEMENTS**

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (f) Market risk management (cont'd.)

## 6. Foreign exchange risk (cont'd.)

Net structural foreign currency position represents the Group's and the Bank's net investment in overseas operations. This position comprises the net assets of the Group's and of the Bank's overseas branches and investments in overseas subsidiaries.

Where possible, the Group and the Bank mitigate the effect of currency exposures by funding the overseas operations with borrowings and deposits received in the same functional currencies of the respective overseas locations. The foreign currency exposures are also hedged using foreign exchange derivatives.

The structural currency exposures of the Group and of the Bank as at the reporting dates are as follows:

| Group                | Structural<br>currency<br>exposures<br>in overseas<br>operations<br>RM'000 | Hedges by<br>funding in<br>respective<br>currencies<br>RM'000 | Net<br>structural<br>currency<br>exposures<br>RM'000 |
|----------------------|--|---|--|
| 2021                 |  |   |  |
| Singapore Dollar     | 15,538,933   | -   | 15,538,933   |
| Great Britain Pound  | 22,686   | -   | 22,686   |
| Hong Kong Dollar     | 44,852   | -   | 44,852   |
| United States Dollar | 7,363,820  | -   | 7,363,820  |
| Indonesia Rupiah     | 10,658,941   | -   | 10,658,941   |
| Others               | 4,832,094  | -   | 4,832,094  |
|                      | 38,461,326   | -   | 38,461,326   |
| 2020                 |  |   |  |
| Singapore Dollar     | 15,163,611   | _   | 15,163,611   |
| Great Britain Pound  | 35,330   | -   | 35,330   |
| Hong Kong Dollar     | 1,014,752  | -   | 1,014,752  |
| United States Dollar | 7,066,472  | (2,022,008)   | 5,044,464  |
| Indonesia Rupiah     | 10,111,323   | -   | 10,111,323   |
| Others               | 4,813,944  | _   | 4,813,944  |
|                      | 38,205,432   | (2,022,008)   | 36,183,424   |

| Bank                 | Structural<br>currency<br>exposures<br>in overseas<br>operations<br>RM'000 | Hedges by<br>funding in<br>respective<br>currencies<br>RM'000 | Net<br>structural<br>currency<br>exposures<br>RM'000 |
|----------------------|--|---|--|
| 2021                 |  |   |  |
| Singapore Dollar     | 20,985,317   | -   | 20,985,317   |
| Great Britain Pound  | 22,686   | -   | 22,686   |
| Hong Kong Dollar     | 25,324   | -   | 25,324   |
| United States Dollar | 6,780,092  | -   | 6,780,092  |
| Indonesia Rupiah     | 3,517,532  | -   | 3,517,532  |
| Others               | 3,758,929  | -   | 3,758,929  |
|                      | 35,089,880   | -   | 35,089,880   |
| 2020                 |  |   |  |
| Singapore Dollar     | 20,893,727   | -   | 20,893,727   |
| Great Britain Pound  | 35,330   | -   | 35,330   |
| Hong Kong Dollar     | 845,440  | -   | 845,440  |
| United States Dollar | 6,540,808  | (2,022,008)   | 4,518,800  |
| Indonesia Rupiah     | 3,517,532  | _   | 3,517,532  |
| Others               | 3,627,322  | -   | 3,627,322  |
|                      | 35,460,159   | (2,022,008)   | 33,438,151   |

31 December 2021

#### 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (f) Market risk management (cont'd.)

# 7. Sensitivity analysis for foreign exchange risk

#### Foreign exchange risk

Foreign exchange risk arises from the movements in exchange rates that adversely affect the revaluation of the Group's and of the Bank's foreign currency positions.

Considering that other risk variables remain constant, the foreign currency revaluation sensitivity for the Group and the Bank on their unhedged position are as follows:

|   | Gro                          | ир                           | Bank                         |                              |  |
|---|------------------------------|------------------------------|------------------------------|------------------------------|--|
|   | 1%<br>Appreciation<br>RM'000 | 1%<br>Depreciation<br>RM'000 | 1%<br>Appreciation<br>RM'000 | 1%<br>Depreciation<br>RM'000 |  |
| 2021 Impact to profit after taxation    | (14,964)                     | 14,964                       | (15,031)                     | 15,031                       |  |
| 2020<br>Impact to profit after taxation | (828)                        | 828                          | (4,561)                      | 4,561                        |  |

#### Interpretation of impact

The Group and the Bank measure the foreign exchange sensitivity based on the foreign exchange net open positions (including foreign exchange structural position) under an adverse movement in all foreign currencies against the functional currency – Ringgit Malaysia ("RM"). The result implies that the Group and the Bank may be subjected to additional translation (losses)/gains if the RM appreciates/depreciates against other currencies and vice versa.

### 8. Equity price risk

Equity price risk arises from the unfavourable movements in share price of quoted equity investments that adversely affect the Group's and the Bank's mark-to-market valuation on quoted equity investments. There is a direct correlation between movements in share price of quoted equity investments and movements in stock market index. The Group's equity price risk policy requires it to manage such risk by setting and monitoring objectives and constraints on investments, diversification plans and limits on investment in each country, sector, market and issuer.

Considering that other risk variables remain constant, the sensitivity of mark-to-market valuation of quoted equity investments for the Group and the Bank against the stock market index are as follows:

|                            | Group          | •              | Bank           |                |  |
|----------------------------|----------------|----------------|----------------|----------------|--|
|                            | Change in man  | ket index      | Change in marl | cet index      |  |
|                            | +10%<br>RM'000 | -10%<br>RM'000 | +10%<br>RM'000 | -10%<br>RM'000 |  |
| 2021                       |                |                |                |                |  |
| Impact to profit after tax | 695,338        | (695,338)      | 43,952         | (43,952)       |  |
| Impact to post-tax equity  | 6,071          | (6,071)        | 1,177          | (1,177)        |  |
| 2020                       |                |                |                |                |  |
| Impact to profit after tax | 479,878        | (479,878)      | 39,422         | (39,422)       |  |
| Impact to post-tax equity  | 534            | (534)          | 1,356          | (1,356)        |  |

31 December 2021

### 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (g) Liquidity risk management

#### 1. Liquidity risk management overview

#### Liquidity risk management

Liquidity risk is defined as the risk of an adverse impact to the Group's financial condition or overall safety and soundness that could arise from its inability (or perceived inability) or unexpected higher cost to meet its obligations.

The Group has adopted BNM Liquidity Coverage Ratio, Net Stable Funding Ratio and other industry leading practices as a foundation to measure and manage its liquidity risk exposure. The Group also uses a range of tools to monitor and control liquidity risk exposure such as liquidity gap, early warning signals, liquidity indicators and stress testing. The liquidity positions of the Group are monitored regularly against the established policies, procedures and limits.

The Group has a diversified liability structure to meet its funding requirements. The primary source of funding includes customer deposits, interbank deposits, debt securities, swap market, bank loan syndication and medium term funds. The Group also initiates and implements strategic fund raising programmes as well as institutes standby lines with external parties on a need basis. Sources of fund providers are regularly reviewed to maintain a wide diversification by currency, provider, product and term, thus minimising excessive funding concentration.

#### Management of liquidity risk

For day-to-day liquidity management, the treasury operations will ensure sufficient funding to meet its intraday payment and settlement obligations on a timely basis. Besides, the process of managing liquidity risk also includes:

- Maintaining a sufficient amount of unencumbered high quality liquidity buffer as a protection against any unforeseen interruption to cash flows;
- · Managing short and long-term cash flows via maturity mismatch report and various indicators;
- · Monitoring depositor concentration at the Group and the Bank levels to avoid undue reliance on large depositors;
- Managing liquidity exposure by domestic and significant foreign currencies;
- Diversifying funding sources to ensure appropriate funding mix;
- Conducting liquidity stress testing under various scenarios as part of prudent liquidity control;
- Maintaining a robust contingency funding plan that includes strategies, decision-making authorities, internal and external communication and courses of action to be taken under different liquidity crisis scenarios; and
- Conducting Recovery Plan ("RCP") testing to examine the effectiveness and robustness of the plans to avert any potential liquidity disasters affecting the Group's and the Bank's liquidity soundness and financial solvency.

# NOTES TO THE FINANCIAL STATEMENTS 31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (g) Liquidity risk management (cont'd.)

## 2. Contractual maturity of total assets and liabilities

The tables below analyse assets and liabilities (inclusive of non-financial instruments) of the Group and of the Bank in the relevant maturity tenors based on remaining contractual maturities as at 31 December 2021 and 31 December 2020.

These disclosures are made in accordance with the requirement of Policy document on Financial Reporting issued by BNM:

| Group<br>2021   | Up to 1<br>month<br>RM'000                                      | >1 to 3<br>months<br>RM'000 | >3 to 6<br>months<br>RM'000 | >6 months<br>to 1 year<br>RM'000                        | >1 to 3<br>years<br>RM'000                     | >3 to 5<br>years<br>RM'000     | Over 5<br>years<br>RM'000        | No-specific<br>maturity<br>RM'000    | Total<br>RM'000  |
|---|---|-----------------------------|-----------------------------|---|--|--------------------------------|----------------------------------|--------------------------------------|--|
| Assets  |   |                             |                             |   |  |                                |                                  |                                      |  |
| Cash and short-term funds   | 41,483,926  | -                           | -                           | -   | -  | -                              | -                                | -                                    | 41,483,926   |
| Deposits and placements with financial institutions   | -   | 7,887,436                   | 6,696,112                   | 847,031   | 1,979  | 208,958                        | 395,532                          | -                                    | 16,037,048   |
| Financial assets purchased under resale agreements  | 11,077,600  | 1,910,649                   | -                           | 503,504   | -  | -                              | -                                | -                                    | 13,491,753   |
| Financial assets designated upon initial recognition at fair value through profit or loss   | 120,754   | 106,468                     | 114,791                     | 177,595   | 640,830  | 1,314,325                      | 10,703,322                       | 3,781                                | 13,181,866   |
| Financial investments at fair value through profit or loss  | 3,537,836   | 3,411,265                   | 2,144,321                   | 1,387,687   | 1,147,178                                      | 1,832,893                      | 9,253,864                        | 5,060,449                            | 27,775,493   |
| Financial investments at fair value through other comprehensive income  | 10,986,890  | 8,017,404                   | 5,614,971                   | 4,827,092   | 19,226,802                                     | 17,037,547                     | 56,103,524                       | 579,724                              | 122,393,954  |
| Financial investments at amortised cost   | 3,861,268   | 3,525,038                   | 5,285,393                   | 8,412,451   | 9,192,782                                      | 4,543,503                      | 25,711,755                       | -                                    | 60,532,190   |
| Loans, advances and financing to financial institutions   | 42,286  | 41,295                      | 64,346                      | 21,935  | 72,279   | 331,530                        | 474,895                          | -                                    | 1,048,566  |
| Loans, advances and financing to customers  | 63,327,745  | 24,675,664                  | 15,990,157                  | 21,107,692  | 55,499,716                                     | 64,173,066                     | 296,065,283                      | -                                    | 540,839,323  |
| Derivative assets   | 398,856   | 910,570                     | 562,144                     | 774,485   | 1,670,640                                      | 873,075                        | 7,567,705                        | -                                    | 12,757,475   |
| Reinsurance/retakaful assets and other insurance receivables  | 7,334,220   | _                           | _                           | 181,644   | _  | _                              | _                                | _                                    | 7,515,864  |
| Other assets  | 4,017,453   | 25,922                      | 2,094                       | 806,012   | 23,759   | 10,075                         | 4,571                            | 3,755,045                            | 8,644,931  |
| Investment properties   | -   | -                           | -                           | -   | -  | -                              | -                                | 975,048                              | 975,048  |
| Statutory deposits with central banks   | -   | -                           | -                           | -   | -  | -                              | -                                | 7,514,129                            | 7,514,129  |
| Interest in associates and joint ventures   | -   | -                           | -                           | -   | -  | -                              | -                                | 2,491,435                            | 2,491,435  |
| Property, plant and equipment   | -   | -                           | -                           | -   | -  | -                              | -                                | 2,129,989                            | 2,129,989  |
| Right-of-use assets   | -   | -                           | -                           | -   | -  | -                              | -                                | 1,170,564                            | 1,170,564  |
| Intangible assets   | -   | -                           | -                           | -   | -  | -                              | -                                | 6,683,461                            | 6,683,461  |
| Deferred tax assets   | -   | -                           | -                           | -   | -  | -                              |                                  | 1,505,378                            | 1,505,378  |
| Total assets  | 146,188,834   | 50,511,711                  | 36,474,329                  | 39,047,128  | 87,475,965                                     | 90,324,972                     | 406,280,451                      | 31,869,003                           | 888,172,393  |
| Liabilities   |   |                             |                             |   |  |                                |                                  |                                      |  |
| Customers' funding:   |   |                             |                             |   |  |                                |                                  |                                      |  |
| – Deposits from customers   | 374,767,438   | 80,986,848                  | 62,144,886                  | 54,890,862  | 12,971,742                                     | 109,862                        | 3,095,995                        | -                                    | 588,967,633  |
| <ul> <li>Investment accounts of customers^</li> </ul>   | 25,205,073  | 784,171                     | 1,238,101                   | 1,483,337   | 4,741  | 5,376                          | -                                | -                                    | 28,720,799   |
| Deposits and placements from financial institutions   | 4,203,038   | 18,892,133                  | 2,751,202                   | 5,320,570   | 4,604,732                                      | 221,031                        | 590,367                          | -                                    | 36,583,073   |
| Obligations on financial assets sold under repurchase agreements  | 1,592,948   | 4,677,004                   | 122,141                     | 1,113,295   | 79,694   | 62,368                         | 226,267                          | _                                    | 7,873,717  |
| Derivative liabilities  | 1,074,991   | 1,123,519                   | 731,519                     | 682,521   | 1,694,361                                      | 895,434                        | 6,435,830                        | _                                    | 12,638,175   |
| Financial liabilities at fair value through profit or   | 1,07 4,771  | 1,123,313                   | 752,525                     | 002,321   | 1,004,501                                      | 0,5,454                        | 0,433,030                        |                                      | 12,030,173   |
| loss  | -   | -                           | 18,450                      | 22,400  | -  | -                              | 10,656,116                       | -                                    | 10,696,966   |
| Bills and acceptances payable   |   |                             | 105 400                     | = =0.4  |  |                                |                                  |                                      | 1,077,986  |
|   | 815,189   | 127,242                     | 125,438                     | 7,734   | 2,383  | -                              | -                                | -                                    | _, ,   |
| Insurance/takaful contract liabilities and other  |   | 127,242                     | 125,438                     |   | 2,383  | -                              | 10,679,034                       | -                                    |  |
| Insurance/takaful contract liabilities and other insurance payables   | 31,183,561  | -                           | -                           | 231,020   | -  | -<br>970,304                   | 10,679,034<br>1,020,188          | -<br>2,250,193                       | 42,093,615   |
| Insurance/takaful contract liabilities and other insurance payables Other liabilities   | 31,183,561<br>14,149,847  | -<br>31,871                 | -<br>147,445                | 231,020<br>305,589                                      | 2,383<br>-<br>2,626,659<br>-                   | 970,304<br>-                   | 10,679,034<br>1,020,188          | -<br>2,250,193<br>257,962            | 42,093,615<br>21,502,096   |
| Insurance/takaful contract liabilities and other insurance payables   | 31,183,561  | -                           | -                           | 231,020   | -  | -<br>970,304<br>-<br>-         |                                  | -<br>2,250,193<br>257,962<br>539,066 | 42,093,615   |
| Insurance/takaful contract liabilities and other insurance payables Other liabilities Provision for taxation and zakat  | 31,183,561<br>14,149,847  | -<br>31,871                 | -<br>147,445                | 231,020<br>305,589                                      | -  | 970,304<br>-<br>-<br>3,699,300 |                                  | 257,962                              | 42,093,615<br>21,502,096<br>311,385  |
| Insurance/takaful contract liabilities and other insurance payables Other liabilities Provision for taxation and zakat Deferred tax liabilities                                     | 31,183,561<br>14,149,847<br>19,367                              | -<br>31,871<br>9,750<br>-   | -<br>147,445<br>12,739<br>- | 231,020<br>305,589<br>11,567                            | -<br>2,626,659<br>-<br>-                       | -                              | 1,020,188<br>-<br>-              | 257,962                              | 42,093,615<br>21,502,096<br>311,385<br>539,066                             |
| Insurance/takaful contract liabilities and other insurance payables Other liabilities Provision for taxation and zakat Deferred tax liabilities Borrowings                          | 31,183,561<br>14,149,847<br>19,367<br>-<br>3,457,642            | -<br>31,871<br>9,750<br>-   | -<br>147,445<br>12,739<br>- | 231,020<br>305,589<br>11,567<br>–<br>2,910,080          | -<br>2,626,659<br>-<br>-<br>-<br>14,662,581    | -<br>-<br>3,699,300            | 1,020,188<br>-<br>-<br>3,348,141 | 257,962                              | 42,093,615<br>21,502,096<br>311,385<br>539,066<br>35,548,352               |
| Insurance/takaful contract liabilities and other insurance payables Other liabilities Provision for taxation and zakat Deferred tax liabilities Borrowings Subordinated obligations | 31,183,561<br>14,149,847<br>19,367<br>-<br>3,457,642<br>127,722 | -<br>31,871<br>9,750<br>-   | -<br>147,445<br>12,739<br>- | 231,020<br>305,589<br>11,567<br>-<br>2,910,080<br>1,313 | 2,626,659<br>-<br>-<br>14,662,581<br>3,795,575 | -<br>3,699,300<br>5,300,000    | 1,020,188<br>-<br>-<br>3,348,141 | 257,962                              | 42,093,615<br>21,502,096<br>311,385<br>539,066<br>35,548,352<br>10,239,277 |

<sup>^</sup> Investment accounts of customers are used to fund financing and advances as disclosed in Note 64(I).

31 December 2021

# 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (g) Liquidity risk management (cont'd.)

# 2. Contractual maturity of total assets and liabilities (cont'd.)

The tables below analyse assets and liabilities (inclusive of non-financial instruments) of the Group and of the Bank in the relevant maturity tenors based on remaining contractual maturities as at 31 December 2021 and 31 December 2020 (cont'd.).

These disclosures are made in accordance with the requirement of Policy document on Financial Reporting issued by BNM (cont'd.):

| Group<br>2020  | Up to 1<br>month<br>RM'000 | >1 to 3<br>months<br>RM'000 | >3 to 6<br>months<br>RM'000 | >6 months<br>to 1 year<br>RM'000 | >1 to 3<br>years<br>RM'000 | >3 to 5<br>years<br>RM'000 | Over 5<br>years<br>RM'000 | No-specific<br>maturity<br>RM'000 | Total<br>RM'000 |
|--|----------------------------|-----------------------------|-----------------------------|----------------------------------|----------------------------|----------------------------|---------------------------|-----------------------------------|-----------------|
| Assets   |                            |                             |                             |                                  |                            |                            |                           |                                   |                 |
| Cash and short-term funds  | 43,884,714                 | _                           | _                           | _                                | _                          | -                          | _                         | -                                 | 43,884,714      |
| Deposits and placements with financial institutions  | -                          | 6,760,370                   | 2,283,468                   | 166,097                          | 682,733                    | -                          | 236,263                   | -                                 | 10,128,931      |
| Financial assets purchased under resale agreements   | 10,814,899                 | 6,533,089                   | 69,478                      | 126,521                          | _                          | _                          | _                         | _                                 | 17,543,987      |
| Financial assets designated upon initial recognition at fair value through profit or loss      | 384,933                    | 86,903                      | 236,514                     | 114,834                          | 556,677                    | 640,156                    | 12,008,014                | _                                 | 14,028,031      |
| Financial investments at fair value through profit or loss                                     | 4,478,650                  | 3,513,456                   | 841,310                     | 3,606,853                        | 823,416                    | 1,453,482                  | 5,742,875                 | 6,719,804                         | 27,179,846      |
| Financial investments at fair value through other  |                            |                             |                             |                                  |                            |                            |                           |                                   |                 |
| comprehensive income   | 10,925,625                 | 7,660,945                   | 5,032,586                   | 7,184,285                        | 21,164,453                 | 16,056,237                 | 59,103,864                | 374,686                           | 127,502,681     |
| Financial investments at amortised cost  | 187,362                    | 1,534,374                   | 742,048                     | 945,358                          | 12,600,891                 | 8,006,699                  | 22,459,184                | -                                 | 46,475,916      |
| Loans, advances and financing to financial institutions  | 29,573                     | 24,236                      | 57,436                      | 34,675                           | 120,442                    | 173,148                    | 460,476                   | -                                 | 899,986         |
| Loans, advances and financing to customers   | 62,679,674                 | 16,366,701                  | 11,662,227                  | 17,245,918                       | 60,279,884                 | 50,037,461                 | 293,038,242               | -                                 | 511,310,107     |
| Derivative assets  | 1,026,484                  | 3,091,848                   | 1,214,866                   | 1,442,276                        | 1,993,636                  | 1,792,357                  | 9,346,490                 | -                                 | 19,907,957      |
| Reinsurance/retakaful assets and other insurance receivables                                   | 5,583,031                  | -                           | -                           | 195,550                          | -                          | -                          | -                         | -                                 | 5,778,581       |
| Other assets   | 4,558,516                  | 25,487                      | 2,552                       | 965,337                          | 22,338                     | 10,330                     | 4,284                     | 4,648,030                         | 10,236,874      |
| Investment properties  | -                          | -                           | -                           | -                                | -                          | -                          | -                         | 941,545                           | 941,545         |
| Statutory deposits with central banks  | -                          | -                           | -                           | -                                | -                          | -                          | -                         | 7,468,213                         | 7,468,213       |
| Interest in associates and joint ventures  | -                          | -                           | -                           | -                                | -                          | -                          | -                         | 2,680,402                         | 2,680,402       |
| Property, plant and equipment  | -                          | -                           | -                           | -                                | -                          | -                          | -                         | 2,206,849                         | 2,206,849       |
| Right-of-use assets  | -                          | -                           | -                           | -                                | -                          | -                          | -                         | 1,245,454                         | 1,245,454       |
| Intangible assets  | -                          | -                           | -                           | -                                | -                          | -                          | -                         | 6,648,504                         | 6,648,504       |
| Deferred tax assets  | -                          | -                           | -                           | -                                | -                          | -                          | -                         | 790,936                           | 790,936         |
| Total assets   | 144,553,461                | 45,597,409                  | 22,142,485                  | 32,027,704                       | 98,244,470                 | 78,169,870                 | 402,399,692               | 33,724,423                        | 856,859,514     |
| Liabilities  |                            |                             |                             |                                  |                            |                            |                           |                                   |                 |
| Customers' funding:  |                            |                             |                             |                                  |                            |                            |                           |                                   |                 |
| – Deposits from customers  | 338,127,235                | 81,816,381                  | 55,513,700                  | 54,430,014                       | 26,351,134                 | 86,365                     | 24,543                    | -                                 | 556,349,372     |
| <ul> <li>Investment accounts of customers^</li> </ul>  | 19,873,193                 | 1,060,395                   | 1,550,948                   | 1,342,789                        | 9,158                      | 4,313                      | -                         | -                                 | 23,840,796      |
| Deposits and placements from financial institutions Obligations on financial assets sold under | 16,416,959                 | 10,011,965                  | 2,306,202                   | 4,459,389                        | 4,119,039                  | 229,582                    | 335,730                   | -                                 | 37,878,866      |
| repurchase agreements  | 3,105,705                  | 6,024,226                   | 456,367                     | -                                | 1,544,917                  | -                          | -                         | -                                 | 11,131,215      |
| Derivative liabilities   | 1,003,039                  | 3,400,478                   | 1,663,606                   | 1,005,290                        | 2,549,888                  | 1,720,120                  | 7,809,330                 | -                                 | 19,151,751      |
| Financial liabilities at fair value through profit or loss                                     | _                          | _                           | _                           | _                                | _                          | _                          | 10,161,921                | _                                 | 10,161,921      |
| Bills and acceptances payable  | 797,097                    | 94,757                      | 98,239                      | 5,288                            | 2,282                      | -                          | -                         | -                                 | 997,663         |
| Insurance/takaful contract liabilities and other insurance payables                            | 29,906,591                 | _                           | _                           | 198,838                          | _                          | _                          | 7,589,336                 | _                                 | 37,694,765      |
| Other liabilities  | 13,058,824                 | 164,392                     | 275,576                     | 380,936                          | 3,031,264                  | 966,789                    | 429,731                   | 2,720,403                         | 21,027,915      |
| Provision for taxation and zakat   | 18,762                     | 14,944                      | 7,692                       | 2,632                            | -                          | -                          | - , =                     | 107,889                           | 151,919         |
| Deferred tax liabilities   | _                          | _                           | _                           | _                                | _                          | _                          | _                         | 1,470,856                         | 1,470,856       |
| Borrowings   | 2,509,668                  | 3,043,512                   | 7,648,243                   | 461,458                          | 15,112,353                 | 6,076,822                  | 3,245,168                 | -,,                               | 38,097,224      |
| Subordinated obligations   | 100,140                    | _                           | _                           | 2,074,214                        | 93,477                     | 4,300,000                  | 2,400,000                 | _                                 | 8,967,831       |
| Capital securities   | 27,793                     | -                           | -                           | _                                | _                          | 1,240,000                  | 1,560,000                 | -                                 | 2,827,793       |
| Total liabilities  | 424,945,006                | 105,631,050                 | 69,520,573                  | 64,360,848                       | 52,813,512                 | 14,623,991                 | 33,555,759                | 4,299,148                         | 769,749,887     |
| Net liquidity gap  | (280,391,545)              | (60,033,641)                | (47,378,088)                | (32,333,144)                     | 45,430,958                 | 63,545,879                 | 368,843,933               | 29,425,275                        | 87,109,627      |

<sup>^</sup> Investment accounts of customers are used to fund financing and advances as disclosed in Note 64(l).

31 December 2021

# 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (g) Liquidity risk management (cont'd.)

# 2. Contractual maturity of total assets and liabilities (cont'd.)

The tables below analyse assets and liabilities (inclusive of non-financial instruments) of the Group and of the Bank in the relevant maturity tenors based on remaining contractual maturities as at 31 December 2021 and 31 December 2020 (cont'd.).

These disclosures are made in accordance with the requirement of Policy document on Financial Reporting issued by BNM (cont'd.):

| Bank<br>2021   | Up to 1<br>month<br>RM'000 | >1 to 3<br>months<br>RM'000 | >3 to 6<br>months<br>RM'000 | >6 months<br>to 1 year<br>RM'000 | >1 to 3<br>years<br>RM'000 | >3 to 5<br>years<br>RM'000 | Over 5<br>years<br>RM'000 | No-specific<br>maturity<br>RM'000 | Total<br>RM'000 |
|--|----------------------------|-----------------------------|-----------------------------|----------------------------------|----------------------------|----------------------------|---------------------------|-----------------------------------|-----------------|
| Assets   |                            |                             |                             |                                  |                            |                            |                           |                                   |                 |
| Cash and short-term funds  | 25,725,348                 | -                           | -                           | -                                | -                          | -                          | -                         | -                                 | 25,725,348      |
| Deposits and placements with financial institutions                    | -                          | 23,339,597                  | 6,693,590                   | 844,957                          | -                          | 208,958                    | 395,532                   | -                                 | 31,482,634      |
| Financial assets purchased under resale agreements                     | 9,691,332                  | 2,388,320                   | -                           | -                                | -                          | -                          | -                         | -                                 | 12,079,652      |
| Financial investments at fair value through profit or loss             | 1,910,192                  | 2,892,288                   | 2,073,602                   | 1,247,939                        | 849,252                    | 1,428,117                  | 2,324,111                 | 1,278,353                         | 14,003,854      |
| Financial investments at fair value through other comprehensive income | 2,880,104                  | 3,958,020                   | 3,250,426                   | 2,315,668                        | 10,227,326                 | 11,762,066                 | 35,935,322                | 334,129                           | 70,663,061      |
| Financial investments at amortised cost                                | 3,040,447                  | 3,007,955                   | 3,764,473                   | 4,813,634                        | 3,402,817                  | 2,175,394                  | 21,370,176                | -                                 | 41,574,896      |
| Loans, advances and financing to financial institutions                | 5,650,460                  | 1,761,574                   | 59,392                      | 1,048,412                        | 6,228,742                  | 2,402,274                  | 13,685,442                | _                                 | 30,836,296      |
| Loans, advances and financing to customers                             | 34,078,741                 | 14,685,668                  | 9,262,088                   | 13,187,067                       | 31,461,250                 | 29,211,491                 | 77,400,666                | _                                 | 209,286,971     |
| Derivative assets  | 362,814                    | 845,931                     | 418,808                     | 687,725                          | 1,597,239                  | 884,679                    | 7,701,243                 | _                                 | 12,498,439      |
| Other assets   | 252,059                    | 5                           | 444                         | · -                              | 787                        | 788                        | _                         | 3,296,447                         | 3,550,530       |
| Statutory deposits with central banks                                  | _                          | _                           | _                           | _                                | _                          | _                          | _                         | 1,695,478                         | 1,695,478       |
| Investment in subsidiaries   | _                          | _                           | _                           | _                                | _                          | _                          | _                         | 33,205,773                        | 33,205,773      |
| Interest in associates and joint ventures                              | _                          | _                           | _                           | _                                | _                          | _                          | _                         | 440,730                           | 440,730         |
| Property, plant and equipment  | -                          | -                           | -                           | -                                | -                          | -                          | -                         | 882,119                           | 882,119         |
| Right-of-use assets  | -                          | -                           | -                           | -                                | -                          | -                          | -                         | 550,126                           | 550,126         |
| Intangible assets  | -                          | -                           | -                           | -                                | -                          | -                          | -                         | 406,681                           | 406,681         |
| Deferred tax assets  | -                          | -                           | -                           | -                                | -                          | -                          | -                         | 468,101                           | 468,101         |
| Total assets   | 83,591,497                 | 52,879,358                  | 25,522,823                  | 24,145,402                       | 53,767,413                 | 48,073,767                 | 158,812,492               | 42,557,937                        | 489,350,689     |
| Liabilities  |                            |                             |                             |                                  |                            |                            |                           |                                   |                 |
| Deposits from customers  | 187,159,269                | 38,537,972                  | 28,359,327                  | 21,421,332                       | 999,491                    | 81,475                     | -                         | -                                 | 276,558,866     |
| Deposits and placements from financial institutions                    | 16,020,694                 | 17,557,301                  | 2,482,818                   | 2,034,920                        | 3,119,877                  | 44,875                     | 307,025                   | -                                 | 41,567,510      |
| Obligations on financial assets sold under                             |                            |                             |                             |                                  |                            |                            |                           |                                   |                 |
| repurchase agreements  | 18,505,071                 | 4,677,004                   | 122,141                     | 1,113,295                        | 79,694                     | 62,368                     | 226,268                   | -                                 | 24,785,841      |
| Derivative liabilities   | 1,017,615                  | 1,062,401                   | 658,883                     | 603,744                          | 1,678,158                  | 891,753                    | 6,462,102                 | -                                 | 12,374,656      |
| Financial liabilities at fair value through profit or loss             | -                          | -                           | 18,450                      | 22,400                           | -                          | -                          | 10,656,116                | -                                 | 10,696,966      |
| Bills and acceptances payable  | 429,356                    | -                           | 1,094                       | -                                | -                          | -                          | -                         | -                                 | 430,450         |
| Other liabilities  | 6,638,445                  | 54,425                      | 42,752                      | 118,731                          | 84,035                     | 79,950                     | 443,963                   | 1,420,221                         | 8,882,522       |
| Provision for taxation and zakat                                       | 24,612                     | 8,800                       | 276                         | 276                              | -                          | -                          | -                         | (33,964)                          |                 |
| Borrowings   | 1,578,244                  | 1,723,344                   | 3,796,604                   | 2,575,017                        | 12,748,981                 | 3,699,300                  | 2,168,394                 | -                                 | 28,289,884      |
| Subordinated obligations   | 127,722                    | -                           | -                           | -                                | 3,700,000                  | 5,300,000                  | 700,000                   | -                                 | 9,827,722       |
| Capital securities   | 27,832                     | -                           | -                           | -                                | 1,240,000                  | 1,560,000                  | -                         | -                                 | 2,827,832       |
| Total liabilities  | 231,528,860                | 63,621,247                  | 35,482,345                  | 27,889,715                       | 23,650,236                 | 11,719,721                 | 20,963,868                | 1,386,257                         | 416,242,249     |
| Net liquidity gap  | (147 027 262)              | (10,741,889)                | (9,959,522)                 | (3,744,313)                      | 30,117,177                 | 36 354 046                 | 137,848,624               | 41,171,680                        | 73,108,440      |

31 December 2021

## 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (g) Liquidity risk management (cont'd.)

# 2. Contractual maturity of total assets and liabilities (cont'd.)

The tables below analyse assets and liabilities (inclusive of non-financial instruments) of the Group and of the Bank in the relevant maturity tenors based on remaining contractual maturities as at 31 December 2021 and 31 December 2020 (cont'd.).

These disclosures are made in accordance with the requirement of Policy document on Financial Reporting issued by BNM (cont'd.):

| Bank<br>2020   | Up to 1<br>month<br>RM'000 | >1 to 3<br>months<br>RM'000 | >3 to 6<br>months<br>RM'000 | >6 months<br>to 1 year<br>RM'000 | >1 to 3<br>years<br>RM'000 | >3 to 5<br>years<br>RM'000 | Over 5<br>years<br>RM'000 | No-specific<br>maturity<br>RM'000 | Total<br>RM'000 |
|--|----------------------------|-----------------------------|-----------------------------|----------------------------------|----------------------------|----------------------------|---------------------------|-----------------------------------|-----------------|
| Assets   |                            |                             |                             |                                  |                            |                            |                           |                                   |                 |
| Cash and short-term funds  | 24,106,030                 | -                           | -                           | -                                | -                          | -                          | -                         | -                                 | 24,106,030      |
| Deposits and placements with financial institutions                    | -                          | 11,966,413                  | 2,282,534                   | 106,171                          | 676,967                    | -                          | 236,263                   | -                                 | 15,268,348      |
| Financial assets purchased under resale agreements                     | 11,566,187                 | 3,283,234                   | -                           | -                                | -                          | -                          | -                         | -                                 | 14,849,421      |
| Financial investments at fair value through profit or loss             | 3,345,622                  | 3,506,769                   | 684,832                     | 3,371,704                        | 1,140,996                  | 1,201,574                  | 3,728,332                 | 1,209,651                         | 18,189,480      |
| Financial investments at fair value through other comprehensive income | 3,994,152                  | 3,035,951                   | 1,990,771                   | 4,177,725                        | 9,999,816                  | 9,779,933                  | 42,212,501                | 342,944                           | 75,533,793      |
| Financial investments at amortised cost                                | 14,883                     | 3,899,682                   | 3,590,399                   | 2,165,400                        | 8,731,231                  | 3,134,824                  | 18,320,564                | -                                 | 39,856,983      |
| Loans, advances and financing to financial institutions                | 7,270,748                  | 923,709                     | 2,825,590                   | 438,417                          | 2,724,323                  | 1,852,119                  | 14,008,080                | -                                 | 30,042,986      |
| Loans, advances and financing to customers                             | 29,650,548                 | 7,275,077                   | 6,715,286                   | 10,635,017                       | 40,196,753                 | 19,168,025                 | 86,240,770                | -                                 | 199,881,476     |
| Derivative assets  | 965,185                    | 3,219,435                   | 1,008,757                   | 1,372,021                        | 1,923,869                  | 1,725,488                  | 9,499,047                 | -                                 | 19,713,802      |
| Other assets   | 556,370                    | 41                          | 1,115                       | 1                                | 131                        | 236                        | 639                       | 3,558,069                         | 4,116,602       |
| Statutory deposits with central banks                                  | -                          | -                           | -                           | -                                | -                          | -                          | -                         | 1,647,066                         | 1,647,066       |
| Investment in subsidiaries   | -                          | -                           | -                           | -                                | -                          | -                          | -                         | 30,903,363                        | 30,903,363      |
| Interest in associates and joint ventures                              | -                          | -                           | -                           | -                                | -                          | -                          | -                         | 440,730                           | 440,730         |
| Property, plant and equipment  | -                          | -                           | -                           | -                                | -                          | -                          | -                         | 941,767                           | 941,767         |
| Right-of-use assets  | -                          | -                           | -                           | -                                | -                          | -                          | -                         | 424,139                           | 424,139         |
| Intangible assets  | -                          | -                           | -                           | -                                | -                          | -                          | -                         | 387,660                           | 387,660         |
| Total assets   | 81,469,725                 | 37,110,311                  | 19,099,284                  | 22,266,456                       | 65,394,086                 | 36,862,199                 | 174,246,196               | 39,855,389                        | 476,303,646     |
| Liabilities  |                            |                             |                             |                                  |                            |                            |                           |                                   |                 |
| Deposits from customers  | 170,070,605                | 34,627,160                  | 21,289,664                  | 22,200,648                       | 1,754,022                  | 83,236                     | -                         | -                                 | 250,025,335     |
| Deposits and placements from financial institutions                    | 18,838,434                 | 8,767,489                   | 1,929,669                   | 4,433,403                        | 436,848                    | 74,502                     | 239,770                   | -                                 | 34,720,115      |
| Obligations on financial assets sold under                             |                            |                             |                             |                                  |                            |                            |                           |                                   |                 |
| repurchase agreements  | 28,896,795                 | 6,024,226                   | 456,367                     | -                                | 1,544,917                  | -                          | -                         | -                                 | 36,922,305      |
| Derivative liabilities   | 954,702                    | 3,222,143                   | 1,559,944                   | 895,672                          | 2,493,722                  | 1,713,079                  | 7,885,131                 | -                                 | 18,724,393      |
| Financial liabilities at fair value through profit or loss             | -                          | -                           | -                           | -                                | -                          | -                          | 10,161,921                | -                                 | 10,161,921      |
| Bills and acceptances payable  | 452,149                    | 1,425                       | 5,043                       | -                                | -                          | -                          | -                         | -                                 | 458,617         |
| Other liabilities  | 5,755,620                  | 197,567                     | 22,802                      | 18,932                           | 81,257                     | 270,516                    | 101,801                   | 1,361,572                         | 7,810,067       |
| Provision for taxation and zakat                                       | 34,409                     | 13,903                      | 477                         | 477                              | -                          | -                          | -                         | 16,854                            | 66,120          |
| Deferred tax liabilities   | -                          | -                           | -                           | -                                | -                          | -                          | -                         | 377,830                           | 377,830         |
| Borrowings   | 1,535,909                  | 2,299,314                   | 7,083,460                   | 1,215,615                        | 11,706,431                 | 6,076,822                  | 3,216,704                 | -                                 | 33,134,255      |
| Subordinated obligations   | 100,139                    | -                           | -                           | 2,008,500                        | -                          | 4,300,000                  | 2,400,000                 | -                                 | 8,808,639       |
| Capital securities   | 27,793                     | -                           | -                           | -                                | -                          | 1,240,000                  | 1,560,000                 | -                                 | 2,827,793       |
| Total liabilities  | 226,666,555                | 55,153,227                  | 32,347,426                  | 30,773,247                       | 18,017,197                 | 13,758,155                 | 25,565,327                | 1,756,256                         | 404,037,390     |
| Net liquidity gap  | (145,196,830)              | (18,042,916)                | (13,248,142)                | (8,506,791)                      | 47,376,889                 | 23,104,044                 | 148,680,869               | 38,099,133                        | 72,266,256      |

31 December 2021

Over 5

>3 to 5

# 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (g) Liquidity risk management (cont'd.)

# 3. Contractual maturity of financial liabilities on an undiscounted basis

The tables below analyse the cash flows payable by the Group and the Bank under non-derivative financial liabilities by remaining contractual maturities as at 31 December 2021 and 31 December 2020. The amounts disclosed in the table will not agree to the carrying amounts reported in the statements of financial position as the amounts incorporated all contractual cash flows, on an undiscounted basis, relating to both principal and interest/profit analysis. The Group and the Bank manage inherent liquidity risk based on discounted expected cash flows.

>1 to 3

Up to 1

>3 to 6

>6 months

| RM'000<br>188,518<br>761,132<br>884,645<br>823,703<br>359,486<br>077,999<br>117,757<br>556,307<br>091,172<br>713,643<br>273,911 |
|---|
| 761,132<br>884,645<br>823,703<br>359,486<br>077,999<br>117,757<br>556,307<br>091,172<br>713,643                                 |
| 761,132<br>884,645<br>823,703<br>359,486<br>077,999<br>117,757<br>556,307<br>091,172<br>713,643                                 |
| 884,645<br>823,703<br>359,486<br>077,999<br>117,757<br>556,307<br>091,172<br>713,643  |
| 823,703<br>359,486<br>077,999<br>117,757<br>556,307<br>091,172<br>713,643   |
| 359,486<br>077,999<br>117,757<br>556,307<br>091,172<br>713,643  |
| 077,999<br>117,757<br>556,307<br>091,172<br>713,643   |
| 117,757<br>556,307<br>091,172<br>713,643  |
| 556,307<br>091,172<br>713,643   |
| 091,172<br>713,643  |
| 713,643   |
|   |
|   |
| 848,273   |
|   |
| 386,443   |
| 816,515   |
| 952,705   |
| 609,780   |
| 253,800   |
| 019,243   |
|   |
| Total<br>RM'000   |
|   |
| 419,611   |
| 884,595   |
| 050,840   |
| 172,553   |
| 921,990   |
| 998,439   |
| 717,736   |
| 680,712   |
| 091,656   |
| 839,346   |
| 389,561   |
| 167,039   |
|   |
|   |
| 940,746   |
| 940,746<br>338,122  |
| 338,122   |
|   |
| 338,122<br>788,743  |
|   |

31 December 2021

# 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (g) Liquidity risk management (cont'd.)

# 3. Contractual maturity of financial liabilities on an undiscounted basis (cont'd.)

The tables below analyse the cash flows payable by the Group and the Bank under non-derivative financial liabilities by remaining contractual maturities as at 31 December 2021 and 31 December 2020. The amounts disclosed in the table will not agree to the carrying amounts reported in the statements of financial position as the amounts incorporated all contractual cash flows, on an undiscounted basis, relating to both principal and interest/profit analysis. The Group and the Bank manage inherent liquidity risk based on discounted expected cash flows (cont'd.).

| n 1   | Up to 1   | >1 to 3   | >3 to 6   | >6 months   | >1 to 3  | >3 to 5  | Over 5  |  |
|---|---|---|---|---|--|--|---|--|
| Bank<br>2021  | month<br>RM'000   | months<br>RM'000  | months<br>RM'000  | to 1 year<br>RM'000   | years<br>RM'000  | years<br>RM'000  | years<br>RM'000   | Total<br>RM'000  |
|   | KIVI OOO  | KW 000  | KWI 000   | KW 000  | NW 000   | KW 000   | K/W 000   | KIVI 000   |
| Non-derivative liabilities  |   |   |   |   |  |  |   |  |
| Deposits from customers   | 187,207,540   | 38,611,354  | 28,439,648  | 21,559,299  | 1,012,339  | 84,931   | -   | 276,915,111  |
| Deposits and placements from financial institutions   | 16,035,675  | 17,570,180  | 2,487,995   | 2,046,184   | 3,158,614  | 45,348   | 307,025   | 41,651,021   |
| Obligations on financial assets sold under repurchase agreements  | 18,503,527  | 4,628,991   | 122,141   | 1,112,328   | 79,694   | 62,368   | 226,267   | 24,735,316   |
| Financial liabilities at fair value through profit or loss  | -   | -   | 18,450  | 22,400  | -  | -  | 11,318,636  | 11,359,486   |
| Bills and acceptances payable   | 429,356   | -   | 1,094   | -   | -  | -  | -   | 430,450  |
| Other liabilities   | 1,114,557   | 548,547   | 1,373,389   | 1,275,441   | 3,002,468  | 116,777  | 386,307   | 7,817,486  |
| Borrowings  | 672,287   | 1,906,779   | 4,046,151   | 3,154,418   | 13,412,908   | 4,016,707  | 2,395,417   | 29,604,667   |
| Subordinated obligations  | -   | -   | -   | -   | 4,154,092  | 6,078,856  | 830,140   | 11,063,088   |
| Capital securities  | -   |   |   |   |  | 1,391,774  | 1,882,137   | 3,273,911  |
|   | 223,962,942   | 63,265,851  | 36,488,868  | 29,170,070  | 24,820,115   | 11,796,761   | 17,345,929  | 406,850,536  |
| Commitments and contingencies   |   |   |   |   |  |  |   |  |
| Direct credit substitutes   | 333,347   | 1,816,781   | 1,922,265   | 2,802,693   | 1,051,546  | 33,519   | 8,193   | 7,968,344  |
| Certain transaction-related contingent items  | 964,335   | 815,077   | 1,684,854   | 2,275,923   | 4,068,662  | 1,223,743  | 175,542   | 11,208,136   |
| Short-term self-liquidating trade-related contingencies   | 655,753   | 969,133   | 288,799   | 122,495   | 1,828  | -  | _   | 2,038,008  |
| Irrevocable commitments to extend credit  | 72,755,040  | 5,314,453   | 884,987   | 2,656,783   | 11,134,358   | 7,670,669  | -   | 100,416,290  |
| Miscellaneous   | 2,411,826   | 2,947,776   | 1,278,907   | 1,184,479   | -  | 97,417   | 9,912   | 7,930,317  |
|   | 77,120,301  | 11,863,220  | 6,059,812   | 9,042,373   | 16,256,394   | 9,025,348  | 193,647   | 129,561,095  |
|   |   |   |   |   |  |  |   |  |
|   | Up to 1   | >1 to 3   | >3 to 6   | >6 months   | >1 to 3  | >3 to 5  | Over 5  |  |
| Bank  | month   | months  | months  | to 1 year   | years  | years  | years   | Total  |
| 2020  | RM'000  | RM'000  | RM'000  | RM'000  | RM'000   | RM'000   | RM'000  | RM'000   |
| Non-derivative liabilities  |   |   |   |   |  |  |   |  |
| Deposits from customers   | 170,081,973   | 34,713,264  | 21,403,539  | 22,353,228  | 1,779,292  | 87,543   | _   | 250,418,839  |
| Deposits and placements from financial institutions   |   |   |   |   |  |  |   | 24054772   |
|   | 18,795,958  | 8,841,024   | 1,949,387   | 4,439,486   | 512,143  | 77,004   | 239,770   | 34,854,772   |
|   | 18,795,958<br>28,924,040  | 8,841,024<br>6,035,839  | 1,949,387<br>459,334  | 4,439,486<br>-  | 512,143<br>1,543,879   | 77,004<br>-  | 239,770   |  |
| Obligations on financial assets sold under repurchase agreements  |   |   |   |   |  | 77,004<br>-<br>-   | 239,770<br>-<br>9,921,990   | 36,963,092   |
| Obligations on financial assets sold under repurchase agreements Financial liabilities at fair value through profit or loss   |   |   |   |   |  | 77,004<br>-<br>-<br>-  | -   | 36,963,092<br>9,921,990  |
| Obligations on financial assets sold under repurchase agreements<br>Financial liabilities at fair value through profit or loss<br>Bills and acceptances payable   | 28,924,040  | 6,035,839<br>-  | 459,334<br>-  | -   |  | 77,004<br>-<br>-<br>-<br>1,257,431   | -   | 36,963,092<br>9,921,990<br>458,617   |
| Obligations on financial assets sold under repurchase agreements<br>Financial liabilities at fair value through profit or loss<br>Bills and acceptances payable<br>Other liabilities  | 28,924,040<br>-<br>452,149  | 6,035,839<br>-<br>1,425   | 459,334<br>-<br>5,043   | -<br>-<br>-   | 1,543,879<br>-<br>-  | -<br>-   | 9,921,990<br>-  | 36,963,092<br>9,921,990<br>458,617<br>8,360,882  |
| Obligations on financial assets sold under repurchase agreements Financial liabilities at fair value through profit or loss Bills and acceptances payable Other liabilities Borrowings Subordinated obligations   | 28,924,040<br>-<br>452,149<br>197,592   | 6,035,839<br>-<br>1,425<br>402,826  | 459,334<br>-<br>5,043<br>582,974  | -<br>-<br>-<br>468,916  | 1,543,879<br>-<br>-<br>4,210,827   | -<br>-<br>1,257,431  | 9,921,990<br>-<br>1,240,316   | 36,963,092<br>9,921,990<br>458,617<br>8,360,882<br>34,854,737  |
| Obligations on financial assets sold under repurchase agreements Financial liabilities at fair value through profit or loss Bills and acceptances payable Other liabilities Borrowings  | 28,924,040<br>-<br>452,149<br>197,592   | 6,035,839<br>-<br>1,425<br>402,826  | 459,334<br>-<br>5,043<br>582,974  | -<br>-<br>468,916<br>1,573,415  | 1,543,879<br>-<br>-<br>4,210,827   | -<br>1,257,431<br>6,627,213  | 9,921,990<br>-<br>1,240,316<br>3,472,497  | 34,854,772<br>36,963,092<br>9,921,990<br>458,617<br>8,360,882<br>34,854,737<br>10,038,862<br>3,389,561   |
| Obligations on financial assets sold under repurchase agreements Financial liabilities at fair value through profit or loss Bills and acceptances payable Other liabilities Borrowings Subordinated obligations   | 28,924,040<br>-<br>452,149<br>197,592   | 6,035,839<br>-<br>1,425<br>402,826  | 459,334<br>-<br>5,043<br>582,974  | -<br>-<br>468,916<br>1,573,415  | 1,543,879<br>-<br>-<br>4,210,827   | 1,257,431<br>6,627,213<br>4,958,850  | 9,921,990<br>-<br>1,240,316<br>3,472,497<br>2,993,110   | 36,963,092<br>9,921,990<br>458,617<br>8,360,882<br>34,854,737<br>10,038,862<br>3,389,561   |
| Obligations on financial assets sold under repurchase agreements Financial liabilities at fair value through profit or loss Bills and acceptances payable Other liabilities Borrowings Subordinated obligations Capital securities  | 28,924,040<br>-<br>452,149<br>197,592<br>723,317<br>-<br>-  | 6,035,839<br>-<br>1,425<br>402,826<br>2,317,523<br>-<br>-   | 459,334<br>-<br>5,043<br>582,974<br>7,276,379<br>-<br>-   | -<br>468,916<br>1,573,415<br>2,086,902  | 1,543,879<br>-<br>-<br>4,210,827<br>12,864,393<br>-<br>-   | 1,257,431<br>6,627,213<br>4,958,850<br>1,442,643   | 9,921,990<br>-<br>1,240,316<br>3,472,497<br>2,993,110<br>1,946,918                                | 36,963,092<br>9,921,990<br>458,617<br>8,360,882<br>34,854,737<br>10,038,862<br>3,389,561   |
| Obligations on financial assets sold under repurchase agreements Financial liabilities at fair value through profit or loss Bills and acceptances payable Other liabilities Borrowings Subordinated obligations Capital securities  Commitments and contingencies   | 28,924,040<br>-<br>452,149<br>197,592<br>723,317<br>-<br>-<br>219,175,029   | 6,035,839<br>-<br>1,425<br>402,826<br>2,317,523<br>-<br>-<br>52,311,901   | 459,334<br>-<br>5,043<br>582,974<br>7,276,379<br>-<br>-<br>31,676,656   | 468,916<br>1,573,415<br>2,086,902<br>-<br>30,921,947  | 1,543,879<br>-<br>4,210,827<br>12,864,393<br>-<br>-<br>20,910,534                                    | 1,257,431<br>6,627,213<br>4,958,850<br>1,442,643<br>14,450,684   | 9,921,990<br>-<br>1,240,316<br>3,472,497<br>2,993,110<br>1,946,918<br>19,814,601                  | 36,963,092<br>9,921,990<br>458,617<br>8,360,882<br>34,854,737<br>10,038,862<br>3,389,561   |
| Obligations on financial assets sold under repurchase agreements Financial liabilities at fair value through profit or loss Bills and acceptances payable Other liabilities Borrowings Subordinated obligations Capital securities  Commitments and contingencies Direct credit substitutes   | 28,924,040<br>-<br>452,149<br>197,592<br>723,317<br>-<br>219,175,029  | 6,035,839<br>-<br>1,425<br>402,826<br>2,317,523<br>-<br>-<br>52,311,901<br>401,956                                    | 459,334<br>-<br>5,043<br>582,974<br>7,276,379<br>-<br>-<br>31,676,656   | -<br>468,916<br>1,573,415<br>2,086,902<br>-<br>30,921,947   | 1,543,879<br>-<br>4,210,827<br>12,864,393<br>-<br>-<br>20,910,534                                    | 1,257,431<br>6,627,213<br>4,958,850<br>1,442,643<br>14,450,684   | 9,921,990<br>-<br>1,240,316<br>3,472,497<br>2,993,110<br>1,946,918<br>19,814,601                  | 36,963,092<br>9,921,990<br>458,617<br>8,360,882<br>34,854,737<br>10,038,862<br>3,389,561<br>389,261,352  |
| Obligations on financial assets sold under repurchase agreements Financial liabilities at fair value through profit or loss Bills and acceptances payable Other liabilities Borrowings Subordinated obligations Capital securities  Commitments and contingencies Direct credit substitutes Certain transaction-related contingent items  | 28,924,040<br>-<br>452,149<br>197,592<br>723,317<br>-<br>219,175,029<br>1,863,752<br>1,412,077                            | 6,035,839<br>-<br>1,425<br>402,826<br>2,317,523<br>-<br>-<br>52,311,901<br>401,956<br>1,107,513                       | 459,334<br>-<br>5,043<br>582,974<br>7,276,379<br>-<br>-<br>31,676,656<br>992,069<br>1,259,595                     | -<br>468,916<br>1,573,415<br>2,086,902<br>-<br>30,921,947<br>2,691,284<br>3,096,979                 | 1,543,879<br>-<br>4,210,827<br>12,864,393<br>-<br>-<br>20,910,534<br>1,480,467<br>3,463,466          | 1,257,431<br>6,627,213<br>4,958,850<br>1,442,643<br>14,450,684   | 9,921,990<br>-<br>1,240,316<br>3,472,497<br>2,993,110<br>1,946,918<br>19,814,601                  | 36,963,092<br>9,921,990<br>458,617<br>8,360,882<br>34,854,737<br>10,038,862<br>3,389,561<br>389,261,352<br>7,466,677<br>11,506,071                             |
| Obligations on financial assets sold under repurchase agreements Financial liabilities at fair value through profit or loss Bills and acceptances payable Other liabilities Borrowings Subordinated obligations Capital securities  Commitments and contingencies Direct credit substitutes Certain transaction-related contingent items Short-term self-liquidating trade-related contingencies  | 28,924,040<br>-<br>452,149<br>197,592<br>723,317<br>-<br>219,175,029<br>1,863,752<br>1,412,077<br>1,283,296               | 6,035,839<br>-<br>1,425<br>402,826<br>2,317,523<br>-<br>-<br>52,311,901<br>401,956<br>1,107,513<br>717,286            | 459,334<br>-<br>5,043<br>582,974<br>7,276,379<br>-<br>-<br>31,676,656<br>992,069<br>1,259,595<br>60,007           | -<br>468,916<br>1,573,415<br>2,086,902<br>-<br>30,921,947<br>2,691,284<br>3,096,979<br>25,798       | 1,543,879<br>-<br>4,210,827<br>12,864,393<br>-<br>-<br>20,910,534<br>1,480,467<br>3,463,466<br>5,928 | 1,257,431<br>6,627,213<br>4,958,850<br>1,442,643<br>14,450,684<br>36,506<br>1,110,105                    | 9,921,990<br>-<br>1,240,316<br>3,472,497<br>2,993,110<br>1,946,918<br>19,814,601<br>643<br>56,336 | 36,963,092<br>9,921,990<br>458,617<br>8,360,882<br>34,854,737<br>10,038,862<br>3,389,561<br>389,261,352<br>7,466,677<br>11,506,071<br>2,092,315                |
| Obligations on financial assets sold under repurchase agreements Financial liabilities at fair value through profit or loss Bills and acceptances payable Other liabilities Borrowings Subordinated obligations Capital securities  Commitments and contingencies Direct credit substitutes Certain transaction-related contingent items Short-term self-liquidating trade-related contingencies Irrevocable commitments to extend credit | 28,924,040<br>-<br>452,149<br>197,592<br>723,317<br>-<br>219,175,029<br>1,863,752<br>1,412,077<br>1,283,296<br>73,706,546 | 6,035,839<br>-<br>1,425<br>402,826<br>2,317,523<br>-<br>-<br>52,311,901<br>401,956<br>1,107,513<br>717,286<br>306,896 | 459,334<br>-<br>5,043<br>582,974<br>7,276,379<br>-<br>-<br>31,676,656<br>992,069<br>1,259,595<br>60,007<br>63,288 | 468,916<br>1,573,415<br>2,086,902<br>-<br>30,921,947<br>2,691,284<br>3,096,979<br>25,798<br>729,795 | 1,543,879 - 4,210,827 12,864,393 20,910,534  1,480,467 3,463,466 5,928 13,742,563                    | 1,257,431<br>6,627,213<br>4,958,850<br>1,442,643<br>14,450,684<br>36,506<br>1,110,105<br>-<br>12,754,660 | 9,921,990<br>-<br>1,240,316<br>3,472,497<br>2,993,110<br>1,946,918<br>19,814,601                  | 36,963,092<br>9,921,990<br>458,617<br>8,360,882<br>34,854,737<br>10,038,862<br>3,389,561<br>389,261,352<br>7,466,677<br>11,506,071<br>2,092,315<br>101,634,789 |
| Obligations on financial assets sold under repurchase agreements Financial liabilities at fair value through profit or loss Bills and acceptances payable Other liabilities Borrowings Subordinated obligations Capital securities  Commitments and contingencies Direct credit substitutes   | 28,924,040<br>-<br>452,149<br>197,592<br>723,317<br>-<br>219,175,029<br>1,863,752<br>1,412,077<br>1,283,296               | 6,035,839<br>-<br>1,425<br>402,826<br>2,317,523<br>-<br>-<br>52,311,901<br>401,956<br>1,107,513<br>717,286            | 459,334<br>-<br>5,043<br>582,974<br>7,276,379<br>-<br>-<br>31,676,656<br>992,069<br>1,259,595<br>60,007           | -<br>468,916<br>1,573,415<br>2,086,902<br>-<br>30,921,947<br>2,691,284<br>3,096,979<br>25,798       | 1,543,879<br>-<br>4,210,827<br>12,864,393<br>-<br>-<br>20,910,534<br>1,480,467<br>3,463,466<br>5,928 | 1,257,431<br>6,627,213<br>4,958,850<br>1,442,643<br>14,450,684<br>36,506<br>1,110,105                    | 9,921,990<br>-<br>1,240,316<br>3,472,497<br>2,993,110<br>1,946,918<br>19,814,601<br>643<br>56,336 | 36,963,092<br>9,921,990<br>458,617<br>8,360,882<br>34,854,737<br>10,038,862<br>3,389,561<br>389,261,352<br>7,466,677<br>11,506,071<br>2,092,315                |

31 December 2021

# 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (g) Liquidity risk management (cont'd.)

# 3. Contractual maturity of financial liabilities on an undiscounted basis (cont'd.)

The tables below analyse the Group's and the Bank's derivative financial liabilities that will be settled on a net basis into relevant maturity groupings by remaining contractual maturities as at 31 December 2021 and 31 December 2020. The amounts disclosed in the tables are the contractual undiscounted cash flows.

| Group<br>2021   | Up to 1<br>month<br>RM'000        | >1 to 3<br>months<br>RM'000       | >3 to 6<br>months<br>RM'000     | >6 months<br>to 1 year<br>RM'000   | >1 to 3<br>years<br>RM'000       | >3 to 5<br>years<br>RM'000 | Over 5<br>years<br>RM'000         | Total<br>RM'000                       |
|---|-----------------------------------|-----------------------------------|---------------------------------|------------------------------------|----------------------------------|----------------------------|-----------------------------------|---------------------------------------|
| Net settled derivatives   |                                   |                                   |                                 |                                    |                                  |                            |                                   |                                       |
| Derivative financial liabilities Trading derivatives - Foreign exchange related contracts - Interest rate related contracts - Equity related contracts    | (39,481)<br>(483,921)<br>(36,932) | (93,433)<br>(434,486)<br>(10,245) | (85,751)<br>(32,535)<br>2,766   | (106,492)<br>(73,065)              | (186,356)<br>(483,961)<br>12,766 | 1,793<br>(242,676)<br>-    | -<br>(4,144,017)<br>-             | (509,720)<br>(5,894,661)<br>(31,645)  |
| Hedging derivatives - Interest rate related contracts   | (3,229)                           | (68)                              | (124)                           | (266)                              | (608)                            | 68                         | 471                               | (3,756)                               |
|   | (563,563)                         | (538,232)                         | (115,644)                       | (179,823)                          | (658,159)                        | (240,815)                  | (4,143,546)                       | (6,439,782)                           |
| Gross settled derivatives   |                                   |                                   |                                 |                                    |                                  |                            |                                   |                                       |
| Derivative financial liabilities  Trading derivatives  Derivatives:   | (102 020 105)                     | (50.007.110)                      | (22,000,202)                    | (20.150.244)                       | (14.025.126)                     | (4.762.617)                | (2.479.000)                       | (227 021 (22)                         |
| - Outflow<br>- Inflow   | (102,028,195)<br>101,824,660      | (50,907,110)<br>50,843,376        | (32,669,363) 32,508,939         | (20,159,244)<br>20,320,010         | (14,925,136)<br>14,080,660       | (4,763,617)<br>4,510,056   | (2,478,968)<br>2,403,763          | (227,931,633)<br>226,491,464          |
| Hedging derivatives Derivatives:  | . ,                               | , ,                               | , ,                             | , ,                                | , ,                              | , ,                        | , ,                               | , ,                                   |
| - Outflow<br>- Inflow   | (419,141)                         | (382,204)                         | (1,465,442)                     | (55,091)                           | (3,674,356)                      | (743,886)                  | (806,602)                         | (7,546,722)                           |
| - IIIIOW  | (202,028)                         | 373,953                           | 1,354,554                       | 21,963                             | 3,532,437                        | 701,963                    | 722,598                           | 7,127,116 (1,859,775)                 |
|   | (203,028)                         | (71,985)                          | (271,312)                       | 127,638                            | (986,395)                        | (295,484)                  | (159,209)                         | (1,035,773)                           |
| Group<br>2020   | Up to 1<br>month<br>RM'000        | >1 to 3<br>months<br>RM'000       | >3 to 6<br>months<br>RM'000     | >6 months<br>to 1 year<br>RM'000   | >1 to 3<br>years<br>RM'000       | >3 to 5<br>years<br>RM'000 | Over 5<br>years<br>RM'000         | Total<br>RM'000                       |
| Net settled derivatives   |                                   |                                   |                                 |                                    |                                  |                            |                                   |                                       |
| Derivative financial liabilities Trading derivatives  - Foreign exchange related contracts  - Interest rate related contracts  - Equity related contracts | 14,260<br>(1,868,093)<br>(3,444)  | (55,005)<br>(169,446)<br>(77,143) | 32,270<br>(641,598)<br>(40,647) | (15,875)<br>(827,620)<br>(104,772) | (20,843)<br>(2,352,388)<br>3,300 | 156<br>(1,147,687)<br>-    | 104<br>(3,291,268)                | (44,933)<br>(10,298,100)<br>(222,706) |
| Hedging derivatives  - Interest rate related contracts  | (2,543)                           | 2,168                             | _                               | 1,929                              | (263)                            | -                          | -                                 | 1,291                                 |
|   | (1,859,820)                       | (299,426)                         | (649,975)                       | (946,338)                          | (2,370,194)                      | (1,147,531)                | (3,291,164)                       | (10,564,448)                          |
| Gross settled derivatives   |                                   |                                   |                                 |                                    |                                  |                            |                                   |                                       |
| Derivative financial liabilities  Trading derivatives  Derivatives:   |                                   |                                   |                                 |                                    |                                  |                            |                                   |                                       |
| - Outflow   | (207 019 665)                     | (118,300,558)                     | (33,728,811)                    | (12,961,426)                       | (16,539,207)                     | (6,122,952)                |                                   | (399,585,330)                         |
|   |                                   |                                   |                                 |                                    | 1 [ [ / 0 ] 1 7                  | 5,418,166                  | 1 50 4 700                        | 396,151,148                           |
| - Inflow  | 206,699,099                       | 117,798,685                       | 33,282,244                      | 12,879,944                         | 15,548,217                       | 3,410,100                  | 4,524,793                         | JJ0,1J1,1 <del>4</del> 0              |
| <ul><li>Inflow</li><li>Hedging derivatives</li><li>Derivatives:</li></ul>   | 206,699,099                       |                                   |                                 | , ,                                |                                  |                            |                                   |                                       |
| - Inflow  Hedging derivatives   |                                   | (3,767)<br>4,511                  | (10,501)<br>9,748               | (25,996)<br>16,386                 | (3,088,778)<br>2,966,636         | (237,680)<br>251,642       | 4,524,793<br>(469,195)<br>550,147 | (4,252,512)<br>4,206,769              |

# **FINANCIAL STATEMENTS**

31 December 2021

# 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (g) Liquidity risk management (cont'd.)

# 3. Contractual maturity of financial liabilities on an undiscounted basis (cont'd.)

The tables below analyse the Group's and the Bank's derivative financial liabilities that will be settled on a net basis into relevant maturity groupings by remaining contractual maturities as at 31 December 2021 and 31 December 2020. The amounts disclosed in the tables are the contractual undiscounted cash flows (cont'd.).

| Bank<br>2021  | Up to 1<br>month<br>RM'000   | >1 to 3<br>months<br>RM'000   | >3 to 6<br>months<br>RM'000   | >6 months<br>to 1 year<br>RM'000   | >1 to 3<br>years<br>RM'000   | >3 to 5<br>years<br>RM'000              | Over 5<br>years<br>RM'000               | Total<br>RM'000  |
|---|--|---|---|--|--|---|---|--|
| Net settled derivatives   |  |   |   |  |  |   |   |  |
| Derivative financial liabilities Trading derivatives - Foreign exchange related contracts - Interest rate related contracts - Equity related contracts  | (40,946)<br>(484,021)<br>(12,839)  | (94,070)<br>(434,677)<br>(10,245)   | (85,751)<br>(32,502)<br>2,766   | (106,492)<br>(74,836)  | (186,356)<br>(488,560)<br>12,766   | -<br>(245,603)<br>-                     | -<br>(4,144,017)<br>-                   | (513,615)<br>(5,904,216)<br>(7,552)  |
| Hedging derivatives   |  |   |   |  |  |   |   |  |
| - Interest rate related contracts   | (3,229)  | (68)  | (124)   | (266)  | (608)  | 68                                      | 471                                     | (3,756)  |
|   | (541,035)  | (539,060)   | (115,611)   | (181,594)  | (662,758)  | (245,535)                               | (4,143,546)                             | (6,429,139)  |
| Gross settled derivatives   |  |   |   |  |  |   |   |  |
| Derivative financial liabilities Trading derivatives Derivatives: - Outflow - Inflow  | (98,960,043)<br>98,784,505   | (49,609,504)<br>49,608,756  | (31,054,510)<br>30,916,179  | (19,901,924)<br>20,128,737   | (14,893,970)<br>14,056,244   | (4,698,943)<br>4,454,785                | (2,349,214)<br>2,282,357                | (221,468,108)<br>220,231,563   |
| Hedging derivatives   |  |   |   |  |  |   |   |  |
| Derivatives:  - Outflow - Inflow  | (419,141)<br>419,648   | (382,204)<br>373,953  | (1,465,442)<br>1,354,554  | (55,091)<br>21,963   | (3,674,356)<br>3,532,437   | (743,886)<br>701,963                    | (806,602)<br>722,598                    | (7,546,722)<br>7,127,116   |
|   | (175,031)  | (8,999)   | (249,219)   | 193,685  | (979,645)  | (286,081)                               | (150,861)                               | (1,656,151)  |
|   |  |   |   |  |  |   |   |  |
| Bank<br>2020  | Up to 1<br>month<br>RM'000   | >1 to 3<br>months<br>RM'000   | >3 to 6<br>months<br>RM'000   | >6 months<br>to 1 year<br>RM'000   | >1 to 3<br>years<br>RM'000   | >3 to 5<br>years<br>RM'000              | Over 5<br>years<br>RM'000               | Total<br>RM'000  |
| Net settled derivatives   |  |   |   |  |  |   |   |  |
| Derivative financial liabilities Trading derivatives - Foreign exchange related contracts   |  |   |   |  |  |   |   |  |
| <ul><li>Interest rate related contracts</li><li>Equity related contracts</li></ul>  | 12,763<br>(1,868,195)<br>(4,973)   | (55,656)<br>(171,812)<br>(77,296)   | 32,217<br>(639,383)<br>(41,031)                                       | (15,875)<br>(829,462)<br>(104,772)   | (22,438)<br>(2,358,724)<br>3,300   | -<br>(1,150,684)<br>-                   | -<br>(3,291,268)<br>-                   | (48,989)<br>(10,309,528)<br>(224,772)  |
|   |  |   |   |  |  | -<br>(1,150,684)<br>-                   | -<br>(3,291,268)<br>-                   |  |
| - Equity related contracts  | (1,868,195)  | (171,812)   | (639,383)   | (829,462)  | (2,358,724)  | -<br>(1,150,684)<br>-<br>-              | -<br>(3,291,268)<br>-                   | (10,309,528)   |
| - Equity related contracts  Hedging derivatives   | (1,868,195)<br>(4,973)   | (171,812)<br>(77,296)   | (639,383)<br>(41,031)   | (829,462)<br>(104,772)   | (2,358,724)<br>3,300   | -                                       | (3,291,268)<br>-<br>(3,291,268)         | (10,309,528)<br>(224,772)  |
| - Equity related contracts  Hedging derivatives   | (1,868,195)<br>(4,973)<br>(2,543)  | (171,812)<br>(77,296)<br>2,168  | (639,383)<br>(41,031)   | (829,462)<br>(104,772)<br>1,929  | (2,358,724)<br>3,300<br>(263)  | -                                       | -                                       | (10,309,528)<br>(224,772)<br>1,291   |
| - Equity related contracts  Hedging derivatives - Interest rate related contracts  Gross settled derivatives  Derivative financial liabilities  Trading derivatives: - Outflow  | (1,868,195)<br>(4,973)<br>(2,543)<br>(1,862,948)<br>(202,302,363)                | (171,812)<br>(77,296)<br>2,168<br>(302,596)<br>(113,316,333)                | (639,383)<br>(41,031)<br>-<br>(648,197)<br>(30,734,138)               | (829,462)<br>(104,772)<br>1,929<br>(948,180)<br>(12,723,662)               | (2,358,724)<br>3,300<br>(263)<br>(2,378,125)<br>(15,002,250)               | (1,150,684)                             | (3,291,268)                             | (10,309,528)<br>(224,772)<br>1,291<br>(10,581,998)<br>(383,579,572)                |
| - Equity related contracts  Hedging derivatives - Interest rate related contracts  Gross settled derivatives  Derivative financial liabilities  Trading derivatives  Derivatives: - Outflow - Inflow  Hedging derivatives  Derivatives: | (1,868,195)<br>(4,973)<br>(2,543)<br>(1,862,948)<br>(202,302,363)<br>202,024,597 | (171,812)<br>(77,296)<br>2,168<br>(302,596)<br>(113,316,333)<br>113,084,411 | (639,383)<br>(41,031)<br>-<br>(648,197)<br>(30,734,138)<br>30,425,367 | (829,462)<br>(104,772)<br>1,929<br>(948,180)<br>(12,723,662)<br>12,731,340 | (2,358,724)<br>3,300<br>(263)<br>(2,378,125)<br>(15,002,250)<br>14,072,500 | (1,150,684)<br>(5,787,941)<br>5,106,989 | (3,291,268)<br>(3,712,885)<br>3,417,324 | (10,309,528)<br>(224,772)<br>1,291<br>(10,581,998)<br>(383,579,572)<br>380,862,528 |
| - Equity related contracts  Hedging derivatives - Interest rate related contracts  Gross settled derivatives  Derivative financial liabilities  Trading derivatives: - Outflow - Inflow  Hedging derivatives                            | (1,868,195)<br>(4,973)<br>(2,543)<br>(1,862,948)<br>(202,302,363)                | (171,812)<br>(77,296)<br>2,168<br>(302,596)<br>(113,316,333)                | (639,383)<br>(41,031)<br>-<br>(648,197)<br>(30,734,138)               | (829,462)<br>(104,772)<br>1,929<br>(948,180)<br>(12,723,662)               | (2,358,724)<br>3,300<br>(263)<br>(2,378,125)<br>(15,002,250)               | (1,150,684)                             | (3,291,268)                             | (10,309,528)<br>(224,772)<br>1,291<br>(10,581,998)<br>(383,579,572)                |

31 December 2021

#### 54. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D.)

#### (h) Non-financial risk management

Non-financial risk is defined as the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. This definition includes legal risk, but excludes strategic and reputational risk. In Maybank, the management of operational risk has evolved to encompass a wider range of non-financial risks such as business continuity risk and outsourcing risk.

The Group's Non-Financial Risk ("NFR") management is premised on the three lines of defence concept. Risk-taking units (Strategic Business Unit), as first line of defence are primarily responsible for the day-to-day management of non-financial risks within their respective business operations. They are responsible for establishing and maintaining their respective operational manuals and ensuring that activities undertaken by them comply with the Group's NFR framework.

The NFR team, as the second line of defence, is responsible for the formulation and implementation of non-financial risk management policy within the Group, which encompasses the non-financial risk management strategy and governance structure. The NFR team is also responsible for the development and implementation of non-financial risk management tools and methodologies to identify, measure, control, report and monitor non-financial risks.

The Group's Audit plays the third line of defence by providing independent assurance in respect of the overall effectiveness of the non-financial risk management process, which includes performing independent review and periodic validation of the NFR policy and process as well as conducting regular review on implementation of NFR tools by NFR and the respective business units.

#### **55. FAIR VALUE MEASUREMENTS**

This disclosure provides information on fair value measurements for financial and non-financial assets and financial liabilities and are structured as follows:

- (a) Valuation principles;
- (b) Valuation techniques;
- (c) Fair value measurements and classification within the fair value hierarchy;
- (d) Transfers between Level 1 and Level 2 in the fair value hierarchy;
- (e) Movements of Level 3 instruments;
- (f) Sensitivity of fair value measurements to changes in unobservable input assumptions; and
- (g) Financial instruments not measured at fair value.

#### (a) Valuation principles

Fair value is defined as the price that would be received for the sale of an asset or paid to transfer a liability in an orderly transaction between market participants in the principal or most advantageous market as of the measurement date. The Group and the Bank determine the fair value by reference to quoted prices in active markets or by using valuation techniques based on observable inputs or unobservable inputs.

Management judgement is exercised in the selection and application of appropriate parameters, assumptions and modelling techniques where some or all of the parameter inputs are not observable in deriving fair value. The Group established a framework and policies that provide guidance concerning the practical considerations, principles and analytical approaches for the establishment of prudent valuation for financial instruments measured at fair value.

Valuation adjustment is also an integral part of the valuation process. Valuation adjustment is to reflect the uncertainty in valuations generally for products that are less standardised, less frequently traded and more complex in nature. In making a valuation adjustment, the Group and the Bank follow methodologies that consider factors such as bid-offer spread, unobservable prices/inputs in the market and uncertainties in the assumptions/parameters.

The Group and the Bank continuously enhance their design, validation methodologies and processes to ensure the valuations are reflective. The valuation models are validated both internally and externally, with periodic reviews to ensure the model remains suitable for their intended use.

For disclosure purposes, the level in the hierarchy within which the instruments are classified in its entirety is based on the lowest level input that is significant to the position's fair value measurements:

 Level 1: Quoted prices (unadjusted) in active markets for identical assets and liabilities

Refers to financial instruments which are regarded as quoted in an active market if quoted prices are readily and regularly available from an exchange, and those prices which represent actual and regularly occurring market transactions in an arm's length basis. Such financial instruments include actively traded government securities, listed derivatives and cash products traded on exchange.

 Level 2: Valuation techniques for which all significant inputs are, or are based on, observable market data

Refers to inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. prices) or indirectly (i.e. derived from prices). Examples of Level 2 financial instruments include over-the-counter ("OTC") derivatives, corporate and other government bonds, illiquid equities and consumer loans and financing with homogeneous or similar features in the market.

 Level 3: Valuation techniques for which significant inputs are not based on observable market data

Refers to instruments where fair value is measured using significant unobservable inputs. The valuation techniques used are consistent with Level 2 but incorporates the Group's and the Bank's own assumptions and data. Examples of Level 3 instruments include corporate bonds in illiquid markets, private equity investments and loans and financing priced primarily based on internal credit assessment.

#### (b) Valuation techniques

The valuation techniques used for the financial and non-financial assets and financial liabilities that are not determined by reference to quoted prices (Level 1) are described below:

#### **Derivatives**

The fair values of the Group's and the Bank's derivative instruments are derived using discounted cash flows analysis, option pricing and benchmarking models.

Financial assets designated upon initial recognition at fair value through profit or loss, financial investments at fair value through profit or loss and financial investments at fair value through other comprehensive income

The fair values of these financial assets/financial investments are determined by reference to prices quoted by independent data providers and independent brokers. Fair values for unquoted equity securities held for socio economic reasons (classified as Level 3) are determined based on the net tangible assets of the companies.

# Loans, advances and financing at fair value through profit or loss and at fair value through other comprehensive income

The fair values are estimated based on expected future cash flows of contractual instalment payments, discounted at applicable and prevailing rates at reporting date offered for similar facilities to new borrowers with similar credit profiles.

## Financial liabilities at fair value through profit or loss

The fair values of financial liabilities designated at fair value through profit or loss were derived using discounted cash flows.

### Investment properties

The fair values of investment properties are determined by an accredited independent valuer using a variety of approaches such as comparison method and income capitalisation approach. Under the comparison method, fair value is estimated by considering the selling price per square foot of comparable investment properties sold adjusted for location, quality and finishes of the building, design and size of the building, title conditions, market trends and time factor. Income capitalisation approach considers the capitalisation of net income of the investment properties such as the gross rental less current maintenance expenses and outgoings. This process may consider the relationships including yield and discount rates.

# **FINANCIAL STATEMENTS**

31 December 2021

## 55. FAIR VALUE MEASUREMENTS (CONT'D.)

## (c) Fair value measurements and classification within the fair value hierarchy

The classification in the fair value hierarchy of the Group's and of the Bank's financial and non-financial assets and financial liabilities measured at fair value is summarised in the table below:

|  |              | Valuation tec | hnique using |             |
|--|--------------|---------------|--------------|-------------|
|  | Quoted       | Observable    | Unobservable |             |
|  | market price | inputs        | inputs       |             |
| Group  | (Level 1)    | (Level 2)     | (Level 3)    | Total       |
| 2021   | RM'000       | RM'000        | RM'000       | RM'000      |
| Non-financial assets measured at fair value:                           |              |               |              |             |
| Investment properties  | -            | _             | 975,048      | 975,048     |
| Financial assets measured at fair value:                               |              |               |              |             |
| Financial assets designated upon initial recognition                   |              |               |              |             |
| at fair value through profit or loss                                   | 4,096        | 13,177,770    | -            | 13,181,866  |
| Money market instruments   | -            | 714,373       | -            | 714,373     |
| Quoted securities  | 4,096        | -             | -            | 4,096       |
| Unquoted securities  | -            | 12,463,397    | _            | 12,463,397  |
| Financial investments at fair value through profit or loss             | 11,902,031   | 15,012,817    | 860,645      | 27,775,493  |
| Money market instruments   | _            | 9,951,049     | _            | 9,951,049   |
| Quoted securities  | 11,902,031   | _             | _            | 11,902,031  |
| Unquoted securities  | _            | 5,061,768     | 860,645      | 5,922,413   |
| Financial investments at fair value through other comprehensive income | 5,098,873    | 116,868,864   | 426,217      | 122,393,954 |
| Money market instruments   | _            | 61,262,217    | _            | 61,262,217  |
| Quoted securities  | 5,098,873    | _             | _            | 5,098,873   |
| Unquoted securities  | -            | 55,606,647    | 426,217      | 56,032,864  |
| Loans, advances and financing at fair value through profit or loss     | _            | _             | 15,491       | 15,491      |
| Loans, advances and financing at fair value through other              |              |               |              |             |
| comprehensive income   | -            | -             | 21,763,013   | 21,763,013  |
| Derivative assets  | _            | 12,336,825    | 420,650      | 12,757,475  |
| Foreign exchange related contracts                                     | _            | 2,704,144     |              | 2,704,144   |
| Interest rate related contracts  | _            | 9,917,005     | _            | 9,917,005   |
| Equity and commodity related contracts                                 | _            | 261,056       | 420,650      | 681,706     |
| Credit related contracts   | _            | 468           | · _          | 468         |
| Netting effects under MFRS 132 Amendments                              | -            | (545,848)     | -            | (545,848)   |
|  | 17,005,000   | 157,396,276   | 23,486,016   | 197,887,292 |
| Financial liabilities measured at fair value:                          |              |               |              |             |
| Financial liabilities at fair value through profit or loss             | _            | 10,696,966    | _            | 10,696,966  |
| Structured deposits  | _            | 40,988        | _            | 40,988      |
| Borrowings   | -            | 10,655,978    | -            | 10,655,978  |
| Derivative liabilities   | _            | 12,217,525    | 420,650      | 12,638,175  |
| Foreign exchange related contracts                                     | _            | 2,992,049     | _            | 2,992,049   |
| Interest rate related contracts  | _            | 9,612,631     | _            | 9,612,631   |
| Equity and commodity related contracts                                 | _            | 157,886       | 420,650      | 578,536     |
| Credit related contracts   | _            | 807           | _            | 807         |
| Netting effects under MFRS 132 Amendments                              | _            | (545,848)     | _            | (545,848)   |
|  | _            | 22,914,491    | 420,650      | 23,335,141  |
|  | _            | 22,314,431    | 420,030      | 23,333,141  |

31 December 2021

# 55. FAIR VALUE MEASUREMENTS (CONT'D.)

## (c) Fair value measurements and classification within the fair value hierarchy (cont'd.)

The classification in the fair value hierarchy of the Group's and of the Bank's financial and non-financial assets and financial liabilities measured at fair value is summarised in the table below (cont'd.):

|   |   | Valuation tec  | hnique using                                  |  |  |
|---|---|--|---|--|--|
| Group<br>2020   | Quoted<br>market price<br>(Level 1)<br>RM'000 | Observable inputs (Level 2) RM'000                             | Unobservable<br>inputs<br>(Level 3)<br>RM'000 | Total<br>RM'000  |  |
| Non-financial assets measured at fair value:<br>Investment properties   | -   | -  | 941,545                                       | 941,54   |  |
| Financial assets measured at fair value:  |   |  |   |  |  |
| Financial assets designated upon initial recognition  |   |  |   |  |  |
| at fair value through profit or loss  | 130,153                                       | 13,897,878   |   | 14,028,0   |  |
| Money market instruments  | _   | 639,811  | _   | 639,83   |  |
| Quoted securities   | 130,153                                       | -  | -   | 130,1  |  |
| Unquoted securities   | _   | 13,258,067   | _   | 13,258,0   |  |
| Financial investments at fair value through profit or loss  | 8,766,663                                     | 17,541,955   | 871,228                                       | 27,179,8   |  |
| Money market instruments  | _   | 12,217,753   | _   | 12,217,7   |  |
| Quoted securities   | 8,766,663                                     | _  | _   | 8,766,6  |  |
| Unquoted securities   | _   | 5,324,202  | 871,228                                       | 6,195,4  |  |
| Financial investments at fair value through other comprehensive income  | 3,499,479                                     | 123,459,360  | 543,842                                       | 127,502,6  |  |
| Money market instruments  |   | 67,536,344   |   | 67,536,3   |  |
| Quoted securities   | 3,499,479                                     | _  | _   | 3,499,4  |  |
| Unquoted securities   | _   | 55,923,016   | 543,842                                       | 56,466,8   |  |
| Loans, advances and financing at fair value through profit or loss  | _   | _  | 170,712                                       | 170,71   |  |
|   |   |  |   |  |  |
| Loans, advances and financing at fair value through other comprehensive income  | -   | _  | 16,031,857                                    | 16,031,85  |  |
| Derivative assets   | _   | 19,854,044   | 53,913  | 19,907,9   |  |
| Foreign exchange related contracts  | _   | 6,465,592  |   | 6,465,5  |  |
| Interest rate related contracts   | _   | 14,654,344   | _   | 14,654,3   |  |
| Equity and commodity related contracts  | _   | 304,888  | 53,913  | 358,8  |  |
| Credit related contracts  | _   | 334  | _   | 3  |  |
| Netting effects under MFRS 132 Amendments   | _   | (1,571,114)  | _   | (1,571,1   |  |
|   | 12,396,295                                    | 174,753,237  | 17,671,552                                    | 204,821,0  |  |
|   |   |  |   |  |  |
| Financial liabilities measured at fair value:   |   |  |   |  |  |
| Financial liabilities measured at fair value: Financial liabilities at fair value through profit or loss  | -   | 10,161,921   | _   | 10,161,9   |  |
| -   | -   | 10,161,921   | -   |  |  |
| Financial liabilities at fair value through profit or loss  | -   |  | 53,913  | 10,161,9   |  |
| Financial liabilities at fair value through profit or loss  Borrowings  Derivative liabilities  | -<br>-<br>-                                   | 10,161,921<br>19,097,838                                       | -<br>-<br>53,913<br>-                         | 10,161,9<br>19,151,7   |  |
| Financial liabilities at fair value through profit or loss  Borrowings  | -<br>-<br>-                                   | 10,161,921   | -<br>-<br>53,913<br>-<br>-                    | 10,161,9<br>19,151,7<br>6,517,6  |  |
| Financial liabilities at fair value through profit or loss Borrowings  Derivative liabilities Foreign exchange related contracts Interest rate related contracts  | -<br>-<br>-<br>-                              | 10,161,921<br>19,097,838<br>6,517,696<br>13,720,610            |   | 10,161,9<br>19,151,7<br>6,517,6<br>13,720,6                                  |  |
| Financial liabilities at fair value through profit or loss  Borrowings  Derivative liabilities  Foreign exchange related contracts  | -<br>-<br>-<br>-<br>-                         | 10,161,921<br>19,097,838<br>6,517,696                          | 53,913<br>-<br>-<br>53,913<br>-               | 10,161,9<br>19,151,7<br>6,517,6<br>13,720,6<br>484,5                         |  |
| Financial liabilities at fair value through profit or loss Borrowings  Derivative liabilities Foreign exchange related contracts Interest rate related contracts Equity and commodity related contracts | -<br>-<br>-<br>-<br>-<br>-                    | 10,161,921<br>19,097,838<br>6,517,696<br>13,720,610<br>430,625 |   | 10,161,9<br>10,161,9<br>19,151,7<br>6,517,6<br>13,720,6<br>484,5<br>(1,571,1 |  |

# **FINANCIAL STATEMENTS**

31 December 2021

# 55. FAIR VALUE MEASUREMENTS (CONT'D.)

# (c) Fair value measurements and classification within the fair value hierarchy (cont'd.)

The classification in the fair value hierarchy of the Group's and of the Bank's financial and non-financial assets and financial liabilities measured at fair value is summarised in the table below (cont'd.):

|  |              | Valuation tec | hnique using |                         |
|--|--------------|---------------|--------------|-------------------------|
|  | Quoted       | Observable    | Unobservable |                         |
|  | market price | inputs        | inputs       |                         |
| Bank   | (Level 1)    | (Level 2)     | (Level 3)    | Total                   |
| 2021   | RM'000       | RM'000        | RM'000       | RM'000                  |
| Financial assets measured at fair value:                               |              |               |              |                         |
| Financial investments at fair value through profit or loss             | 578,310      | 12,725,264    | 700,280      | 14,003,854              |
| Money market instruments   | -            | 8,733,992     | -            | 8,733,992               |
| Quoted securities  | 578,310      | -             | -            | 578,310                 |
| Unquoted securities  | _            | 3,991,272     | 700,280      | 4,691,552               |
| Financial investments at fair value through other comprehensive income | 15,490       | 70,255,232    | 392,339      | 70,663,061              |
| Money market instruments   | -            | 29,385,555    | -            | 29,385,555              |
| Quoted securities  | 15,490       | -             | -            | 15,490                  |
| Unquoted securities  | _            | 40,869,677    | 392,339      | 41,262,016              |
| Loans, advances and financing at fair value through profit or loss     | -            | _             | 15,491       | 15,491                  |
| Loans, advances and financing at fair value through other              |              |               |              |                         |
| comprehensive income   | -            | -             | 19,301,237   | 19,301,237              |
| Derivative assets  | _            | 12,077,789    | 420.650      | 12 409 420              |
| Foreign exchange related contracts                                     | _            | 2,590,973     | 420,650      | 12,498,439<br>2,590,973 |
| Interest rate related contracts  | _            | 10,019,308    | _            | 10,019,308              |
| Equity and commodity related contracts                                 | _            | 7,405         | 420,650      | 428,055                 |
| Credit related contracts   | _            | 468           | -            | 468                     |
| Netting effects under MFRS 132 Amendments                              | -            | (540,365)     | -            | (540,365)               |
|  | 593,800      | 95,058,285    | 20,829,997   | 116,482,082             |
| Financial liabilities measured at fair value:                          |              |               |              |                         |
| Financial liabilities at fair value through profit or loss             | _            | 10,696,966    | _            | 10,696,966              |
| Structured deposits  | _            | 40,988        | _            | 40,988                  |
| Borrowings   | -            | 10,655,978    | -            | 10,655,978              |
| Derivative liabilities   | _            | 11,954,006    | 420,650      | 12,374,656              |
| Foreign exchange related contracts                                     | _            | 2,885,298     | _            | 2,885,298               |
| Interest rate related contracts  | _            | 9,601,511     | _            | 9,601,511               |
| Equity and commodity related contracts                                 | _            | 6,755         | 420,650      | 427,405                 |
| Credit related contracts   | _            | 807           | -            | 807                     |
| Netting effects under MFRS 132 Amendments                              | -            | (540,365)     | _            | (540,365)               |
|  | _            | 22,650,972    | 420,650      | 23,071,622              |

31 December 2021

# 55. FAIR VALUE MEASUREMENTS (CONT'D.)

# (c) Fair value measurements and classification within the fair value hierarchy (cont'd.)

The classification in the fair value hierarchy of the Group's and of the Bank's financial and non-financial assets and financial liabilities measured at fair value is summarised in the table below (cont'd.):

|  |   | Valuation tec                      | hnique using                                  |                 |
|--|---|------------------------------------|---|-----------------|
| Bank<br>2020   | Quoted<br>market price<br>(Level 1)<br>RM'000 | Observable inputs (Level 2) RM'000 | Unobservable<br>inputs<br>(Level 3)<br>RM'000 | Total<br>RM'000 |
| Financial assets measured at fair value:                                       |   |                                    |   |                 |
| Financial investments at fair value through profit or loss                     | 518,705                                       | 16,988,267                         | 682,508                                       | 18,189,480      |
| Money market instruments   | _   | 11,757,406                         | _   | 11,757,406      |
| Quoted securities  | 518,705                                       | _                                  | _   | 518,705         |
| Unquoted securities  | _   | 5,230,861                          | 682,508                                       | 5,913,369       |
| Financial investments at fair value through other comprehensive income         | 17,836  | 75,004,340                         | 511,617                                       | 75,533,793      |
| Money market instruments   | _   | 31,797,338                         | _   | 31,797,338      |
| Quoted securities  | 17,836  | _                                  | _   | 17,836          |
| Unquoted securities  | -   | 43,207,002                         | 511,617                                       | 43,718,619      |
| Loans, advances and financing at fair value through profit or loss             | -   | -                                  | 170,712                                       | 170,712         |
| Loans, advances and financing at fair value through other comprehensive income | -   | -                                  | 13,290,590                                    | 13,290,590      |
| Derivative assets  | -   | 19,659,889                         | 53,913  | 19,713,802      |
| Foreign exchange related contracts   | _   | 6,477,479                          | _   | 6,477,479       |
| Interest rate related contracts  | _   | 14,603,840                         | -   | 14,603,840      |
| Equity and commodity related contracts   | _   | 135,936                            | 53,913  | 189,849         |
| Credit related contracts   | _   | 334                                | -   | 334             |
| Netting effects under MFRS 132 Amendments                                      | -   | (1,557,700)                        | _   | (1,557,700)     |
|  | 536,541                                       | 111,652,496                        | 14,709,340                                    | 126,898,377     |
| Financial liabilities measured at fair value:                                  |   |                                    |   |                 |
| Financial liabilities at fair value through profit or loss                     | _   | 10,161,921                         | _   | 10,161,921      |
| Borrowings   | -   | 10,161,921                         | _   | 10,161,921      |
| Derivative liabilities   | -   | 18,670,480                         | 53,913  | 18,724,393      |
| Foreign exchange related contracts   | _   | 6,371,259                          | -   | 6,371,259       |
| Interest rate related contracts  | _   | 13,709,263                         | _   | 13,709,263      |
| Equity and commodity related contracts   | _   | 147,637                            | 53,913  | 201,550         |
| Credit related contracts   | _   | 21                                 | _   | 21              |
| Netting effects under MFRS 132 Amendments                                      | _   | (1,557,700)                        | _   | (1,557,700)     |
| Netting effects under MIRS 132 Amendments                                      |   | ( ) )                              |   |                 |

# **FINANCIAL STATEMENTS**

31 December 2021

## 55. FAIR VALUE MEASUREMENTS (CONT'D.)

#### (d) Transfers between Level 1 and Level 2 in the fair value hierarchy

The accounting policy for determining when transfers between levels of the fair value hierarchy occurred is disclosed in Note 2.3(xxii). There were no transfers between Level 1 and Level 2 for the Group and the Bank during the financial year ended 31 December 2021.

#### (e) Movements of Level 3 instruments

The following tables present additional information about Level 3 financial assets and financial liabilities measured at fair value on a recurring basis:

| Group<br>As at 31 December 2021  | At<br>1 January<br>2021<br>RM'000 | Other gains<br>recognised<br>in income<br>statements*<br>RM'000 | Unrealised<br>gains/(losses)<br>recognised<br>in income<br>statements#<br>RM'000 | Unrealised<br>(losses)/gains<br>recognised<br>in other<br>comprehensive<br>income<br>RM'000 | Purchases/<br>Issuances/<br>Additions<br>RM'000 | Sales<br>RM'000 | Settlements<br>RM'000 | Exchange<br>differences<br>RM'000 | At<br>31 December<br>2021<br>RM'000 |
|--|-----------------------------------|---|--|---|---|-----------------|-----------------------|-----------------------------------|-------------------------------------|
| Financial investments at fair value through profit or loss Unquoted securities             | 871,228                           | 10,029  | 28,665   | -   | -   | (49,269)        | -                     | (8)                               | 860,645                             |
| Financial investments at fair value through other comprehensive income Unquoted securities | 543,842                           | -   | -  | (119,255)   | -   | -               | -                     | 1,630                             | 426,217                             |
| Loans, advances and financing at fair value through profit or loss                         | 170,712                           | -   | -  | -   | 15,491  | -               | (176,044)             | 5,332                             | 15,491                              |
| Loans, advances and financing at fair value through other comprehensive income             | 16,031,857                        | -   | -  | 25,845  | 10,914,879                                      | -               | (5,464,275)           | 254,707                           | 21,763,013                          |
| Derivative assets  | 52.042                            | 004.075   | 102.000  |   | 250.050   | (000,000)       |                       |                                   | 100 450                             |
| Equity and commodity related contracts   | 53,913                            | 906,975   | 193,932  | -   | 258,058   | (992,228)       | -                     |                                   | 420,650                             |
| Total Level 3 financial assets   | 17,671,552                        | 917,004   | 222,597  | (93,410)  | 11,188,428                                      | (1,041,497)     | (5,640,319)           | 261,661                           | 23,486,016                          |
| <b>Derivative liabilities</b> Equity and commodity related contracts                       | (53,913)                          | 918,875   | (193,932)  | -   | (258,058)                                       | (833,622)       | -                     | -                                 | (420,650)                           |
| Total Level 3 financial liabilities  | (53,913)                          | 918,875   | (193,932)  | -   | (258,058)                                       | (833,622)       | -                     | -                                 | (420,650)                           |
| Total net Level 3 financial assets/(liabilities)   | 17,617,639                        | 1,835,879   | 28,665   | (93,410)  | 10,930,370                                      | (1,875,119)     | (5,640,319)           | 261,661                           | 23,065,366                          |

<sup>\*</sup> Included within 'Other operating income', '(Allowances for)/writeback of impairment losses on financial investments' and 'Income from Islamic Banking Scheme operations'.

<sup>#</sup> Included within 'Other operating income' and 'Income from Islamic Banking Scheme operations'.

31 December 2021

# 55. FAIR VALUE MEASUREMENTS (CONT'D.)

#### (e) Movements of Level 3 instruments (cont'd.)

The following tables present additional information about Level 3 financial assets and financial liabilities measured at fair value on a recurring basis (cont'd.):

| Group<br>As at 31 December 2020  | At<br>1 January<br>2020<br>RM'000 | Other gains<br>recognised<br>in income<br>statements*<br>RM'000 | Unrealised<br>gains<br>recognised<br>in income<br>statements#<br>RM'000 | Unrealised<br>gains<br>recognised<br>in other<br>comprehensive<br>income<br>RM'000 | Purchases/<br>Issuances/<br>Additions<br>RM'000 | Sales<br>RM'000 | Settlements<br>RM'000 | Exchange<br>differences<br>RM'000 | At<br>31 December<br>2020<br>RM'000 |
|--|-----------------------------------|---|---|--|---|-----------------|-----------------------|-----------------------------------|-------------------------------------|
| Financial investments at fair value through profit or loss                     |                                   |   |   |  |   |                 |                       |                                   |                                     |
| Unquoted securities  | 807,125                           | 3,900   | 64,870  | -  | -   | (4,680)         | -                     | 13                                | 871,228                             |
| Financial investments at fair value through other comprehensive income         |                                   |   |   |  |   |                 |                       |                                   |                                     |
| Unquoted securities  | 463,260                           | -   | _   | 80,671   | -   | -               | -                     | (89)                              | 543,842                             |
| Loans, advances and financing at fair value through profit or loss             | 401,703                           | -   | 479   | -  | 155,483   | -               | (382,457)             | (4,496)                           | 170,712                             |
| Loans, advances and financing at fair value through other comprehensive income | 11,821,285                        | -   | -   | 212,883  | 6,472,615                                       | -               | (2,461,126)           | (13,800)                          | 16,031,857                          |
| Derivative assets Equity and commodity related contracts                       | 83,393                            | 456,777   | 77,240  | -  | 36,870  | -               | (600,367)             | -                                 | 53,913                              |
| Total Level 3 financial assets   | 13,576,766                        | 460,677   | 142,589   | 293,554  | 6,664,968                                       | (4,680)         | (3,443,950)           | (18,372)                          | 17,671,552                          |
| Derivative liabilities Equity and commodity related contracts                  | (83,393)                          | 457,440   | 77,240  | -  | (36,870)  | -               | (468,330)             | -                                 | (53,913)                            |
| Total Level 3 financial liabilities  | (83,393)                          | 457,440   | 77,240  | -  | (36,870)  | -               | (468,330)             | -                                 | (53,913)                            |
| Total net Level 3 financial assets/(liabilities)                               | 13,493,373                        | 918,117   | 219,829   | 293,554  | 6,628,098                                       | (4,680)         | (3,912,280)           | (18,372)                          | 17,617,639                          |

<sup>\*</sup> Included within 'Other operating income', '(Allowances for)/writeback of impairment losses on financial investments' and 'Income from Islamic Banking Scheme operations'.

<sup>#</sup> Included within 'Other operating income' and 'Income from Islamic Banking Scheme operations'.

# **FINANCIAL STATEMENTS**

31 December 2021

# 55. FAIR VALUE MEASUREMENTS (CONT'D.)

#### (e) Movements of Level 3 instruments (cont'd.)

The following tables present additional information about Level 3 financial assets and financial liabilities measured at fair value on a recurring basis (cont'd.):

| Bank<br>As at 31 December 2021   | At<br>1 January<br>2021<br>RM'000 | Other gains<br>recognised<br>in income<br>statements*<br>RM'000 | Unrealised<br>gains/(losses)<br>recognised<br>in income<br>statements#<br>RM'000 | Unrealised<br>(losses)/gains<br>recognised<br>in other<br>comprehensive<br>income<br>RM'000 | Purchases/<br>Issuances/<br>Additions<br>RM'000 | Sales<br>RM'000 | Settlements<br>RM'000 | Exchange<br>differences<br>RM'000 | At<br>31 December<br>2021<br>RM'000 |
|--|-----------------------------------|---|--|---|---|-----------------|-----------------------|-----------------------------------|-------------------------------------|
| Financial investments at fair value through profit or loss Unquoted securities             | 682,508                           | -   | 17,772   | -   | -   | -               | -                     | -                                 | 700,280                             |
| Financial investments at fair value through other comprehensive income Unquoted securities | 511,617                           | -   | -  | (119,278)   | -   | -               | -                     | -                                 | 392,339                             |
| Loans, advances and financing at fair value through profit or loss                         | 170,712                           | -   | -  | -   | 15,491  | -               | (176,044)             | 5,332                             | 15,491                              |
| Loans, advances and financing at fair value through other comprehensive income             | 13,290,590                        | -   | -  | 25,846  | 10,849,203                                      | -               | (5,114,925)           | 250,523                           | 19,301,237                          |
| Derivative assets  |                                   |   |  |   |   |                 |                       |                                   |                                     |
| Equity and commodity related contracts   | 53,913                            | 906,975   | 193,932  | -   | 258,058   | (992,228)       | -                     | -                                 | 420,650                             |
| Total Level 3 financial assets   | 14,709,340                        | 906,975   | 211,704  | (93,432)  | 11,122,752                                      | (992,228)       | (5,290,969)           | 255,855                           | 20,829,997                          |
| Derivative liabilities Equity and commodity related contracts                              | (53,913)                          | 918,875   | (193,932)  | -   | (258,058)                                       | (833,622)       | -                     | _                                 | (420,650)                           |
| Total Level 3 financial liabilities  | (53,913)                          | 918,875   | (193,932)  | -   | (258,058)                                       | (833,622)       | -                     | -                                 | (420,650)                           |
| Total net Level 3 financial assets/(liabilities)   | 14,655,427                        | 1,825,850   | 17,772   | (93,432)  | 10,864,694                                      | (1,825,850)     | (5,290,969)           | 255,855                           | 20,409,347                          |

<sup>\*</sup> Included within 'Other operating income' and '(Allowances for)/writeback of impairment losses on financial investments'.

# Included within 'Other operating income'.

31 December 2021

# 55. FAIR VALUE MEASUREMENTS (CONT'D.)

#### (e) Movements of Level 3 instruments (cont'd.)

The following tables present additional information about Level 3 financial assets and financial liabilities measured at fair value on a recurring basis (cont'd.):

| Bank<br>As at 31 December 2020   | At<br>1 January<br>2020<br>RM'000 | Other gains<br>recognised<br>in income<br>statements*<br>RM'000 | Unrealised<br>gains<br>recognised<br>in income<br>statements#<br>RM'000 | Unrealised<br>gains<br>recognised<br>in other<br>comprehensive<br>income<br>RM'000 | Purchases/<br>Issuances/<br>Additions<br>RM'000 | Sales<br>RM'000 | Settlements<br>RM'000 | Exchange<br>differences<br>RM'000 | At<br>31 December<br>2020<br>RM'000 |
|--|-----------------------------------|---|---|--|---|-----------------|-----------------------|-----------------------------------|-------------------------------------|
| Financial investments at fair value through profit or loss                     |                                   |   |   |  |   |                 |                       |                                   |                                     |
| Unquoted securities  | 622,176                           | -   | 60,332  | -  | -   | -               | -                     | -                                 | 682,508                             |
| Financial investments at fair value through other comprehensive income         |                                   |   |   |  |   |                 |                       |                                   |                                     |
| Unquoted securities  | 429,654                           | -   |   | 81,963   |   | _               |                       |                                   | 511,617                             |
| Loans, advances and financing at fair value through profit or loss             | 401,703                           | -   | 479   | -  | 155,483   | -               | (382,457)             | (4,496)                           | 170,712                             |
| Loans, advances and financing at fair value through other comprehensive income | 11,380,901                        | -   | -   | 178,658  | 4,125,357                                       | -               | (2,380,526)           | (13,800)                          | 13,290,590                          |
| Derivative assets  |                                   |   |   |  |   |                 |                       |                                   |                                     |
| Equity and commodity related contracts   | 83,393                            | 456,777   | 77,240  | -  | 36,870  | -               | (600,367)             | -                                 | 53,913                              |
| Total Level 3 financial assets   | 12,917,827                        | 456,777   | 138,051   | 260,621  | 4,317,710                                       | _               | (3,363,350)           | (18,296)                          | 14,709,340                          |
| Derivative liabilities   |                                   |   |   |  |   |                 |                       |                                   |                                     |
| Equity and commodity related contracts   | (83,393)                          | 457,440   | 77,240  | -  | (36,870)  | -               | (468,330)             | -                                 | (53,913)                            |
| Total Level 3 financial liabilities  | (83,393)                          | 457,440   | 77,240  | -  | (36,870)  | -               | (468,330)             | -                                 | (53,913)                            |
| Total net Level 3 financial assets/(liabilities)                               | 12,834,434                        | 914,217   | 215,291   | 260,621  | 4,280,840                                       | -               | (3,831,680)           | (18,296)                          | 14,655,427                          |

 $<sup>^{\</sup>star}$  Included within 'Other operating income' and '(Allowances for)/writeback of impairment losses on financial investments'.

There were no transfers into or out of Level 3 for the Group and the Bank during the financial year ended 31 December 2021.

#### (f) Sensitivity of fair value measurements to changes in unobservable input assumptions

Changing one or more of the inputs to reasonable alternative assumptions would not change the value significantly for the financial assets and financial liabilities in Level 3 of the fair value hierarchy.

Recent sale transactions transacted in the real estate market would result in a significant change of estimated fair value for investment properties.

<sup>#</sup> Included within 'Other operating income'.

31 December 2021

### 55. FAIR VALUE MEASUREMENTS (CONT'D.)

#### (g) Financial instruments not measured at fair value

The on-balance sheet financial assets and financial liabilities of the Group and of the Bank whose fair values are required to be disclosed in accordance with MFRS 132 comprise all their assets and liabilities with the exception of investments in subsidiaries, interest in associates and joint ventures, property, plant and equipment and provision for current and deferred taxation.

For loans, advances and financing to customers, where such market prices are not available, various methodologies have been used to estimate the approximate fair values of such instruments. These methodologies are significantly affected by the assumptions used and judgements made regarding risk characteristics of various financial instruments, discount rates, estimates of future cash flows, future expected loss experience and other factors. Changes in the assumptions could significantly affect these estimates and the resulting fair value estimates. Therefore, for a significant portion of the Group's and of the Bank's financial instruments, including loans, advances and financing to customers, their respective fair value estimates do not purport to represent, nor should they be construed to represent, the amounts that the Group and the Bank could realise in a sale transaction as at the reporting date. The fair value information presented herein should also in no way be construed as representative of the underlying value of the Group and of the Bank as a going concern.

The estimated fair values of those on-balance sheet financial assets and financial liabilities as at the reporting date approximate their carrying amounts as shown in the statement of financial position, except for the financial assets and financial liabilities as disclosed below.

The table below analyses financial instruments not carried at fair value for which fair value is disclosed, together with carrying amount shown in the statement of financial position:

| Group   | Level 1 |             |             | Total       | Commine     |
|---|---------|-------------|-------------|-------------|-------------|
| Group   | Level 1 |             |             | iotai       | Carrying    |
| Group   |         | Level 2     | Level 3     | fair value  | amount      |
|   | RM'000  | RM'000      | RM'000      | RM'000      | RM'000      |
| 2021  |         |             |             |             |             |
| Financial assets  |         |             |             |             |             |
| Deposits and placements with financial institutions     | _       | 16,037,048  | -           | 16,037,048  | 16,037,048  |
| Financial investments at amortised cost                 | -       | 50,641,928  | 9,578,313   | 60,220,241  | 60,532,190  |
| Loans, advances and financing to financial institutions | -       | _           | 939,410     | 939,410     | 939,410     |
| Loans, advances and financing to customers              | _       | 204,501,309 | 336,719,198 | 541,220,507 | 519,169,975 |
| Financial liabilities                                   |         |             |             |             |             |
| Customers' funding:                                     |         |             |             |             |             |
| - Deposits from customers                               | _       | 589,476,230 | _           | 589,476,230 | 588,967,633 |
| - Investment accounts of customers^                     | _       | 28,721,089  | _           | 28,721,089  | 28,720,799  |
| Deposits and placements from financial institutions     | _       | 36,638,430  | _           | 36,638,430  | 36,583,073  |
| Borrowings  | _       | 30,262,626  | 5,749,341   | 36,011,967  | 35,548,352  |
| Subordinated obligations                                | _       | 10,106,773  | -           | 10,106,773  | 10,239,277  |
| Capital securities                                      | -       | 2,823,204   | -           | 2,823,204   | 2,827,832   |
|   |         |             |             |             |             |
| 2020  |         |             |             |             |             |
| Financial assets  |         |             |             |             |             |
| Deposits and placements with financial institutions     | _       | 10,128,931  | -           | 10,128,931  | 10,128,931  |
| Financial investments at amortised cost                 | _       | 44,698,315  | 3,561,137   | 48,259,452  | 46,475,916  |
| Loans, advances and financing to financial institutions | _       | _           | 899,986     | 899,986     | 899,986     |
| Loans, advances and financing to customers              |         | 186,470,987 | 326,093,040 | 512,564,027 | 495,107,538 |
| Financial liabilities                                   |         |             |             |             |             |
| Customers' funding:                                     |         |             |             |             |             |
| – Deposits from customers                               | -       | 558,089,672 | -           | 558,089,672 | 556,349,372 |
| - Investment accounts of customers^                     | _       | 23,840,946  | -           | 23,840,946  | 23,840,796  |
| Deposits and placements from financial institutions     | _       | 37,963,439  | -           | 37,963,439  | 37,878,866  |
| Borrowings  | -       | 35,387,434  | 3,229,184   | 38,616,618  | 38,097,224  |
| Subordinated obligations                                | _       | 9,159,574   | -           | 9,159,574   | 8,967,831   |
| Capital securities                                      | _       | 2,900,657   | -           | 2,900,657   | 2,827,793   |

<sup>^</sup> Investment accounts of customers are used to fund financing and advances as disclosed in Note 64(l).

31 December 2021

### 55. FAIR VALUE MEASUREMENTS (CONT'D.)

#### (g) Financial instruments not measured at fair value (cont'd.)

The table below analyses financial instruments not carried at fair value for which fair value is disclosed, together with carrying amount shown in the statement of financial position (cont'd.):

| Bank  | Level 1<br>RM'000 | Level 2<br>RM'000 | Level 3<br>RM'000 | Total<br>fair value<br>RM'000 | Carrying<br>amount<br>RM'000 |
|---|-------------------|-------------------|-------------------|-------------------------------|------------------------------|
| 2021  |                   |                   |                   |                               |                              |
| Financial assets  |                   |                   |                   |                               |                              |
| Deposits and placements with financial institutions     | -                 | 31,482,634        | -                 | 31,482,634                    | 31,482,634                   |
| Financial investments at amortised cost                 | -                 | 34,377,146        | 7,263,904         | 41,641,050                    | 41,574,896                   |
| Loans, advances and financing to financial institutions | -                 | -                 | 30,263,861        | 30,263,861                    | 30,263,861                   |
| Loans, advances and financing to customers              | -                 | 106,141,064       | 92,331,411        | 198,472,475                   | 190,542,678                  |
| Financial liabilities                                   |                   |                   |                   |                               |                              |
| Deposits from customers                                 | _                 | 276,697,899       | _                 | 276,697,899                   | 276,558,866                  |
| Deposits and placements from financial institutions     | _                 | 41,618,235        | _                 | 41,618,235                    | 41,567,510                   |
| Borrowings  | _                 | 28,706,858        | _                 | 28,706,858                    | 28,289,884                   |
| Subordinated obligations                                | _                 | 9,680,455         | -                 | 9,680,455                     | 9,827,722                    |
| Capital securities                                      | -                 | 2,823,204         | -                 | 2,823,204                     | 2,827,832                    |
| 2020  |                   |                   |                   |                               |                              |
| Financial assets  |                   |                   |                   |                               |                              |
| Deposits and placements with financial institutions     | _                 | 15,268,348        | _                 | 15,268,348                    | 15,268,348                   |
| Financial investments at amortised cost                 | _                 | 32,821,136        | 8,445,861         | 41,266,997                    | 39,856,983                   |
| Loans, advances and financing to financial institutions | _                 | _                 | 30,042,986        | 30,042,986                    | 30,042,986                   |
| Loans, advances and financing to customers              | -                 | 97,779,797        | 95,878,217        | 193,658,014                   | 186,420,174                  |
| Financial liabilities                                   |                   |                   |                   |                               |                              |
| Deposits from customers                                 | _                 | 251,242,767       | _                 | 251,242,767                   | 250,025,335                  |
| Deposits and placements from financial institutions     | _                 | 34,794,264        | _                 | 34,794,264                    | 34,720,115                   |
| Borrowings  | _                 | 33,579,333        | _                 | 33,579,333                    | 33,134,255                   |
| Subordinated obligations                                | _                 | 8,974,959         | _                 | 8,974,959                     | 8,808,639                    |
| Capital securities                                      | -                 | 2,900,657         | -                 | 2,900,657                     | 2,827,793                    |

The following methods and assumptions are used to estimate the fair values of the following classes of financial instruments:

#### (i) Financial investments at amortised cost

Fair values of securities that are actively traded is determined by quoted bid prices. For non-actively traded securities, independent broker quotations are obtained. Fair values of equity securities are estimated using a number of methods, including earnings multiples and discounted cash flows analysis. Where discounted cash flows technique is used, the estimated future cash flows are discounted using applicable prevailing market or indicative rates of similar instruments at the reporting date.

#### (ii) Loans, advances and financing

The fair values of variable rate loans are estimated to approximate their carrying amount. For fixed rate loans and Islamic financing, the fair values are estimated based on expected future cash flows of contractual instalment payments, discounted at applicable and prevailing rates at reporting date offered for similar facilities to new borrowers with similar credit profiles. In respect of impaired loans, the fair values are deemed to approximate the carrying amount which are net of impairment allowances.

## (iii) Deposits from customers, deposits and placements with/from financial institutions and investment accounts of customers

The fair values of deposits payable on demand and deposits and placements with maturities of less than one year approximate their carrying amount due to the relatively short maturity of these instruments. The fair values of fixed deposits and placements with remaining maturities of more than one year are estimated based on discounted cash flows using applicable rates currently offered for deposits and placements with similar remaining maturities.

## (iv) Borrowings, subordinated obligations and capital securities

The fair values of borrowings, subordinated obligations and capital securities are estimated by discounting the expected future cash flows using the applicable prevailing interest rates for similar instruments as at reporting date.

31 December 2021

#### **56. OFFSETTING OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES**

Financial assets and financial liabilities are offset and the net amounts are reported in the statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously.

Amounts which are not offset in the statement of financial position are related to:

- (i) The counterparties' offsetting exposures with the Group and the Bank where the right to set-off is only enforceable in the event of default, insolvency or bankruptcy of the counterparties; and
- (ii) Cash and securities that are received from or pledged with counterparties.

Financial assets and financial liabilities subject to offsetting, enforceable master netting arrangements and similar agreements are as follows:

|   | Gross amount   | Gross amount   | Amount  | Amount not o statement of fina     |   |                         |
|---|--|--|---|------------------------------------|---|-------------------------|
| Group   | of recognised<br>financial assets/<br>financial<br>liabilities<br>RM'000 | offset in the<br>statement of<br>financial<br>position<br>RM'000 | presented in<br>the statement<br>of financial<br>position<br>RM'000 | Financial<br>instruments<br>RM'000 | Financial<br>collateral<br>received/<br>pledged<br>RM'000 | Net<br>amount<br>RM'000 |
| 2021  |  |  |   |                                    |   |                         |
| Financial assets                              |  |  |   |                                    |   |                         |
| Derivative assets Other assets:               | 13,303,323   | (545,848)  | 12,757,475  | (7,768,151)                        | (909,375)   | 4,079,949               |
| Amount due from brokers and clients (Note 15) | 10,984,403   | (8,922,959)  | 2,061,444   |                                    | _   | 2,061,444               |
| Financial liabilities                         |  |  |   |                                    |   |                         |
| Derivative liabilities                        | 13,184,023   | (545,848)  | 12,638,175  | (7,721,054)                        | (1,990,691)   | 2,926,430               |
| Other liabilities:                            | , , , ,  | (  | ,,  | ( ) , , , , , ,                    | ( ), , ,  | ,,                      |
| Amount due to brokers and clients (Note 27)   | 15,537,564   | (8,922,959)  | 6,614,605   |                                    | _   | 6,614,605               |
| 2020  |  |  |   |                                    |   |                         |
| Financial assets                              |  |  |   |                                    |   |                         |
| Derivative assets Other assets:               | 21,479,071   | (1,571,114)  | 19,907,957  | (10,718,537)                       | (1,488,905)   | 7,700,515               |
| Amount due from brokers and clients (Note 15) | 7,886,070  | (4,943,062)  | 2,943,008   | _                                  | -   | 2,943,008               |
| Financial liabilities                         |  |  |   |                                    |   |                         |
| Derivative liabilities                        | 20,722,865   | (1,571,114)  | 19,151,751  | (10,625,844)                       | (3,158,327)   | 5,367,580               |
| Other liabilities:                            | , , ,  | , , ,  | , , ,   | , , ,                              | , , , ,   | ,                       |
| Amount due to brokers and clients (Note 27)   | 9,861,899  | (4,943,062)  | 4,918,837   | _                                  | _   | 4,918,837               |

|   | Gross amount   | Gross amount   | Amount  | Amount not offset in the statement of financial position |   |                         |
|---|--|--|---|--|---|-------------------------|
| Bank                                      | of recognised<br>financial assets/<br>financial<br>liabilities<br>RM'000 | offset in the<br>statement of<br>financial<br>position<br>RM'000 | presented in<br>the statement<br>of financial<br>position<br>RM'000 | Financial<br>instruments<br>RM'000                       | Financial<br>collateral<br>received/<br>pledged<br>RM'000 | Net<br>amount<br>RM'000 |
| 2021                                      |  |  |   |  |   |                         |
| Financial assets Derivative assets        | 13,038,804   | (540,365)  | 12,498,439  | (7,582,576)  | (795,265)   | 4,120,598               |
| Financial liabilities                     |  |  |   |  |   |                         |
| Derivative liabilities                    | 12,915,021   | (540,365)  | 12,374,656  | (7,582,576)  | (1,990,691)   | 2,801,389               |
| 2020                                      |  |  |   |  |   |                         |
| <b>Financial assets</b> Derivative assets | 21,271,502   | (1,557,700)  | 19,713,802  | (10,144,636)   | (1,390,485)   | 8,178,681               |
| Financial liabilities                     |  |  |   |  |   |                         |
| Derivative liabilities                    | 20,282,093   | (1,557,700)  | 18,724,393  | (10,144,636)   | (3,158,327)   | 5,421,430               |

31 December 2021

#### **57. CAPITAL AND OTHER COMMITMENTS**

Capital expenditure approved by directors but not provided for in the financial statements amounting to:

|   | Gre     | oup     | Bank    |         |  |
|---|---------|---------|---------|---------|--|
|   | 2021    | 2020    | 2021    | 2020    |  |
|   | RM'000  | RM'000  | RM'000  | RM'000  |  |
| Approved and contracted for Approved but not contracted for | 180,477 | 111,644 | 36,683  | 28,516  |  |
|   | 421,144 | 420,041 | 134,670 | 134,753 |  |
|   | 601,621 | 531,685 | 171,353 | 163,269 |  |

#### **58. CAPITAL MANAGEMENT**

The Group's approach to capital management is driven by its strategic objectives and takes into account all relevant regulatory, economic and commercial environments in which the Group operates. The Group regards having a strong capital position as essential to the Group's business strategy and competitive position. As such, the Board and senior management take into account implications on the Group's capital position prior to implementing major business decisions in order to preserve the Group's overall capital strength.

Effective capital management is fundamental to the sustainability of the Group. The Group proactively manages its capital to meet the expectations of key stakeholders such as regulators, shareholders, investors, rating agencies and analysts whilst ensuring that the returns on capital commensurate with risks undertaken by respective business units. The objectives are to:

- Maintain capital ratios at levels sufficiently above the regulatory minimum requirements;
- Support the Group's strong credit ratings from local and international rating agencies;
- Deploy capital efficiently to businesses and optimise returns on capital;
- Remain flexible to capitalise on future opportunities; and
- Build and invest in businesses, even in a stressed environment.

The quality and composition of capital are key factors in the Board and senior management's evaluation of the Group's capital adequacy position. The Group places strong emphasis on the quality of its capital and, accordingly, holds a significant amount of its capital in the form of common equity which is permanent and has the highest loss absorption capability on a going concern basis.

The Group's capital management is guided by the Group Capital Management Framework to ensure that capital is managed on an integrated approach and ensure a strong and flexible financial position to manage through economic cycles across the Group.

The Group's capital management is also supplemented by the Group Annual Capital and Funding Plan to facilitate efficient capital levels and utilisation across the Group. The plan is updated on an annual basis covering at least a three years horizon and reviewed and approved by the Board for implementation at the beginning of each financial year in order to keep abreast with the latest development on capital management and also to ensure effective and timely execution of the plans contained therein.

Pursuant to Bank Negara Malaysia's ("BNM") Capital Adequacy Framework (Capital Components) ("Framework") issued on 9 December 2020, all financial institutions shall hold and maintain at all times, the minimum Common Equity Tier 1 Ratio of 4.5%, Tier 1 Ratio of 6.0%, and Total Capital Ratio

of 8.0%. The Framework also provides guidance on additional capital buffer requirements which comprises Capital Conservation Buffer of 2.5% of total RWA and Countercyclical Capital Buffer ranging between 0% - 2.5% of total RWA.

BNM had on 5 February 2020 issued a Policy document on Domestic Systemically Important Banks ("D-SIB") Framework and identified Maybank as one of the banks categorised as a D-SIB. Under the D-SIB framework, Maybank is categorised under Bucket 2 of the Higher Loss Absorbency ("HLA") requirements wherein Maybank is required to maintain an additional Common Equity Tier 1 Ratio of 1.0% on top of the regulatory minimum with effect from 31 January 2021.

In the Group's pursuit of an efficient and healthy capital position, the Group had implemented a recurrent and optional Dividend Reinvestment Plan ("DRP") that allows the shareholders of the Group to reinvest electable portions of their dividends into new ordinary shares in the Bank. The DRP is part of the Group's strategy to preserve equity capital to meet the regulatory requirement as well as to grow its business whilst providing healthy dividend income to shareholders. Details of the DRP is disclosed in Note 33(b) and dividend payout is disclosed in Note 52.

## 59. INTERNAL CAPITAL ADEQUACY ASSESSMENT PROCESS ("ICAAP")

#### (a) General

The Group's overall capital adequacy in relation to its risk profile is assessed through a process articulated in the Maybank Group ICAAP Policy ("ICAAP Policy"). The ICAAP Policy is designed to ensure that adequate levels of capital, including capital buffers, are held to support the Group's current and projected demand for capital under existing and stressed conditions. Regular ICAAP reports are submitted to the Group Executive Risk Committee ("GERC") on quarterly basis and Risk Management Committee ("RMC") on half-yearly basis for comprehensive review of all material risks faced by the Group and assessment of the adequacy of capital to support them. The ICAAP closely integrates the risk and capital planning and management processes.

Since March 2013, the Group has prepared a Board-approved ICAAP document to fulfil the requirements under the BNM Pillar 2 guideline, which came into effect on 31 March 2013. The document included an overview of ICAAP, current and projected financial and capital position, ICAAP governance, risk assessment models and processes, risk appetite and capital management, stress testing and capital planning and the use of ICAAP. Annually, the Group submits an update of the material changes made to the document to BNM.

31 December 2021

## 59. INTERNAL CAPITAL ADEQUACY ASSESSMENT PROCESS ("ICAAP") (CONT'D.)

#### (b) Comprehensive risk assessment under ICAAP policy

Under the Group's ICAAP methodology, the following risk types are identified and measured:

- Risks captured under Pillar 1 (credit risk, market risk and operational risk);
- Risks not fully captured under Pillar 1 (e.g. model risk);
- Risks not specifically addressed under Pillar 1 (e.g. interest rate risk/ rate of return risk (both banking and trading book), liquidity risk, business and strategic risk, reputational risk, credit concentration risk, IT risk, cyber risk, regulatory risk, country risk, compliance risk, profitability risk, Shariah non-compliance risk, information risk, conduct risk, workforce risk and data quality risk amongst others); and
- External factors, including changes in economic environment i.e. emerging risk, regulations and accounting rules.

A key process emplaced within the Group provides for the identification of material risks that may arise through the conduct of group-wide risk landscape survey on annual basis. Material risks are defined as "risks which would materially impact the financial performance (profitability), capital adequacy, asset quality and/or reputation of the Group should the risk occur".

In the ICAAP Policy, the Material Risk Assessment Process ("MRAP") is designed to identify key risks from the Group's Risk Universe. Annually, a group-wide risk landscape survey is carried out as part of a robust risk management approach to identify and prioritise the key risks based on potential impact of the risks on earnings and capital facing the Group. The survey results provide a synthesis of perceptions of current and future market outlook, based on perspectives of the key stakeholders across retail, commercial, investment banking and insurance operations across the Group's major entities. In addition, the outcomes of the survey assist in identifying the major risk scenarios over the near term time horizon.

Risks deemed "material" are reported to the Group ERC and RMC via the ICAAP report. For each material risk identified, the Group will ensure appropriate risk mitigation is in place to address these key risks, which include regular risk monitoring through Group Chief Risk Officer ("GCRO") letter reporting, stress testing, risk mitigation, capital planning and crisis management strategies.

### (c) Assessment of Pillar 1 and Pillar 2 risks

In line with industry best practices, the Group quantifies its risks using methodologies that have been reasonably tested and determined to be fit-for-purpose.

Where risks may not be easily quantified due to the lack of commonly accepted risk measurement techniques, expert judgement is used to determine the size and materiality of risk. The Group has also incorporated forward-looking element to strengthen the Pillar 2 scorecard assessment. The Group's ICAAP would then focus on the qualitative controls in managing such material non-quantifiable risks. These qualitative measures include the following:

- Adequate governance processes;
- Adequate systems, procedures and internal controls;
- Effective risk mitigation strategies; and
- · Regular monitoring and reporting.

#### (d) Regular and robust stress testing

The Group's stress testing programme is embedded in the risk and capital management process of the Group and it is a key function of the capital planning and business planning processes. The programme serves as a forward-looking risk and capital management tool to understand the risk profile under exceptional but plausible and worst case scenarios. Such scenarios may arise mainly from economic, political and environmental factors.

Under Maybank Group's Stress Testing ("GST") Policy, the potential unfavourable effects of stress scenarios on the Group's profitability, asset quality, risk-weighted assets, capital adequacy, liquidity and ability to comply with the risk appetites set, are considered.

Specifically, the stress test programme is designed to:

- Highlight the dynamics of stress events and their potential implications on the Group's trading and banking book exposures, liquidity positions and likely reputational impacts;
- Proactively identify key strategies to mitigate the effects of stress events:
- Produce stress results as inputs into the Group Capital and Funding Plan in determining capital adequacy and capital targets;
- Produce scenario analysis for the Group's recovery planning to evaluate overall recovery capacity, identify preferred recovery strategies and ultimately link to risk appetite setting; and
- Provide insights on risk return profile by entity and by line of business under stress.

There are several types of stress tests conducted across the Group:

- Group stress tests Using a common scenario approved by RMC of which the results are submitted to BNM. It also includes periodic industry-wide stress tests organised by BNM where the scenarios are specified by the Central Bank.
- Localised stress tests Limited scope stress tests undertaken at portfolio, branch/sector or entity levels based on scenarios relevant to specific localities.
- Ad-hoc stress tests Stress tests conducted in response to emerging risk events.
- Reverse stress tests Identification of a range of adverse scenarios which could threaten the viability of Maybank.
- Rapid exposure drills Assessment of direct impact or potential contagion effect including upside and downside risks.
- Scenario analysis for Maybank Group Recovery Plan Requirements according to BNM's Recovery Planning.

Stress test themes reviewed by the Stress Test Working Group in the past include COVID-19 Pandemic, US-China trade war, Eurozone financial crisis, tightening of monetary policies, global economic turmoil, impact on liquidity risk due to cyberattack, digital disruption, impact of external geopolitical events on ASEAN and Asia, impact of weakening Malaysian ringgit and higher bond yields, Post-Brexit risk on ASEAN economies, the Perfect Storm: Impact of low oil price, weak currencies and slower Chinese GDP growth on ASEAN economies, Federal Reserve rate hike, idiosyncratic event's implication to the Group, oil price decline, intensified capital outflows from emerging markets including ASEAN, rising inflation and interest rate hikes in ASEAN, impact of Federal Reserve Quantitative Easing tapering, sovereign rating downgrades, slowing Chinese economy, a repeat of Asian Financial Crisis, US dollar depreciation, pandemic flu, asset price collapse, a global double-dip recession scenario, Japan disasters, crude oil price hike, the Eurozone and US debt crises, amongst others.

31 December 2021

## 59. INTERNAL CAPITAL ADEQUACY ASSESSMENT PROCESS ("ICAAP") (CONT'D.)

#### (d) Regular and robust stress testing (cont'd.)

The Stress Test Working Group, which comprises of business, countries and risk management teams, tables the stress test reports to the senior management and Board committees and discusses the results with the regulators on a regular basis.

#### **60. CAPITAL ADEQUACY**

#### (a) Compliance and application of capital adequacy ratios

The capital adequacy ratios of the Group and of the Bank are computed in accordance with BNM's Capital Adequacy Framework (Capital Components) issued on 9 December 2020 and Capital Adequacy Framework (Basel II – Risk-Weighted Assets) issued on 3 May 2019. The total RWA are computed based on the following approaches:

- (A) Credit risk under Internal Ratings-Based Approach and Standardised Approach;
- (B) Market risk under Standardised Approach; and
- (C) Operational risk under Basic Indicator Approach.

On an entity level basis, the computation of capital adequacy ratios of the subsidiaries of the Group are as follows:

- (i) For Maybank Islamic Berhad, the computation of capital adequacy ratios are based on BNM's Capital Adequacy Framework for Islamic Banks (Capital Components) issued on 9 December 2020 and Capital Adequacy Framework for Islamic Banks (Risk-Weighted Assets) issued on 3 May 2019. The total RWA are computed based on the following approaches:
  - (A) Credit risk under Internal Ratings-Based Approach and Standardised Approach;
  - (B) Market risk under Standardised Approach; and
  - (C) Operational risk under Basic Indicator Approach.

The minimum regulatory capital adequacy requirements for CET1, Tier 1 and Total Capital are 4.5%, 6.0% and 8.0% of total RWA for the financial year ended 31 December 2021 (2020: 4.5%, 6.0% and 8.0% of total RWA).

- (ii) For Maybank Investment Bank Berhad, the computation of capital adequacy ratios are based on BNM's Capital Adequacy Framework (Capital Components) issued on 9 December 2020 and Capital Adequacy Framework (Basel II – Risk-Weighted Assets) issued on 3 May 2019. The total RWA are computed based on the following approaches:
  - (A) Credit risk under Standardised Approach;
  - (B) Market risk under Standardised Approach; and
  - (C) Operational risk under Basic Indicator Approach.

The minimum regulatory capital adequacy requirements for CET1, Tier 1 and Total Capital are 4.5%, 6.0% and 8.0% of total RWA for the financial year ended 31 December 2021 (2020: 4.5%, 6.0% and 8.0% of total RWA).

- (iii) For PT Bank Maybank Indonesia Tbk, the computation of capital adequacy ratios are in accordance with local requirements, which is based on the Basel II capital accord. The total RWA are computed based on the following approaches:
  - (A) Credit risk under Standardised Approach;
  - (B) Market risk under Standardised Approach; and
  - (C) Operational risk under Basic Indicator Approach.

The minimum regulatory capital adequacy requirement for PT Bank Maybank Indonesia Tbk for the financial year ended 31 December 2021 is 9% up to less than 10% (2020: 9% up to less than 10%) of total RWA.

- (iv) For Maybank Singapore Limited, the computation of capital adequacy ratios are based on MAS Notice 637 dated 14 September 2012 (last revised on 2 December 2021) issued by the Monetary Authority of Singapore ("MAS"). The total RWA are computed based on the following approaches:
  - (A) Credit risk under Internal Ratings-Based Approach and Standardised Approach;
  - (B) Market risk under Standardised Approach;
  - (C) Operational risk under Basic Indicator Approach; and
  - (D) Capital floor adjustment to RWA under MAS Notice 637.

The minimum regulatory capital adequacy requirements for CET1, Tier 1 and Total Capital are 6.5%, 8.0% and 10.0% of total RWA for the financial year ended 31 December 2021 (2020: 6.5%, 8.0% and 10.0% of total RWA).

## (b) The capital adequacy ratios of the Group and of the Bank

With effect from 30 June 2013, the amount of declared dividend to be deducted in the calculation of CET1 Capital under a DRP shall be determined in accordance with BNM's Implementation Guidance on Capital Adequacy Framework (Capital Components) ("Implementation Guidance") issued on 8 May 2013. Under the said Implementation Guidance, where a portion of the dividend may be reinvested under a DRP (the electable portion), the amount of declared dividend to be deducted in the calculation of CET1 Capital may be reduced as follows:

- where an irrevocable written undertaking from shareholder has been obtained to reinvest the electable portion of the dividend; or
- (ii) where there is no irrevocable written undertaking provided, the average of the preceding 3-year take-up rates subject to the amount being not more than 50% of the total electable portion of the dividend.

In respect of the financial year ended 31 December 2021, the Bank has declared a single-tier second interim dividend of 30.0 sen per ordinary share subsequent to financial year end, which consists of a cash portion of 22.5 sen and an electable portion of 7.5 sen per ordinary share. The electable portion can be elected to be reinvested by shareholders in new Maybank shares in accordance with the DRP.

In arriving at the capital adequacy ratios for the financial year ended 31 December 2021, the second interim dividend has not been deducted from the calculation of CET1 Capital.

## **FINANCIAL STATEMENTS**

31 December 2021

#### **60. CAPITAL ADEQUACY (CONT'D.)**

#### (b) The capital adequacy ratios of the Group and of the Bank (cont'd.)

The capital adequacy ratios of the Group and of the Bank are as follows:

|                      | Gro     | oup     | Bank    |         |
|----------------------|---------|---------|---------|---------|
|                      | 2021    | 2020    | 2021    | 2020    |
| CET1 Capital Ratio   | 16.090% | 15.313% | 15.462% | 15.581% |
| Tier 1 Capital Ratio | 16.810% | 16.026% | 16.223% | 16.343% |
| Total Capital Ratio  | 19.518% | 18.683% | 18.785% | 18.639% |

#### (c) Components of capital:

| Components of Capital:  | Group B        |                |                | ank            |  |
|---|----------------|----------------|----------------|----------------|--|
|   | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |  |
| CET1 Capital  |                |                |                |                |  |
| Share capital   | 53,156,473     | 48,280,355     | 53,156,473     | 48,280,355     |  |
| Retained profits <sup>1</sup>   | 22,116,695     | 22,447,018     | 15,237,128     | 16,811,402     |  |
| Other reserves <sup>1</sup>   | 2,375,413      | 5,473,660      | 4,144,604      | 6,201,908      |  |
| Qualifying non-controlling interests  | 114,198        | 115,096        | -              | -              |  |
| CET1 Capital before regulatory adjustments  | 77,762,779     | 76,316,129     | 72,538,205     | 71,293,665     |  |
| Less: Regulatory adjustments applied on CET1 Capital  | (12,682,495)   | (14,517,207)   | (35,974,034)   | (34,477,624)   |  |
| Deferred tax assets   | (1,411,183)    | (722,391)      | (468,101)      | -              |  |
| Goodwill  | (5,613,782)    | (5,536,309)    | (81,015)       | (81,015)       |  |
| Other intangibles   | (894,736)      | (955,439)      | (325,666)      | (306,645)      |  |
| Gain on financial instruments classified as 'fair value through other                                     | <b>,</b>       | ()             | (              | (              |  |
| comprehensive income'   | (371,487)      | (1,922,600)    | (301,887)      | (1,279,711)    |  |
| Regulatory reserve  | (1,315,261)    | (2,115,455)    | (1,180,201)    | (1,495,500)    |  |
| Investment in ordinary shares of unconsolidated financial and insurance/<br>takaful entities <sup>2</sup> | (3,076,046)    | (3,265,013)    | (33,617,164)   | (31,314,753)   |  |
| takatut etitiles  | (3,070,040)    | (3,203,013)    | (33,017,104)   | (51,514,755)   |  |
| Total CET1 Capital  | 65,080,284     | 61,798,922     | 36,564,171     | 36,816,041     |  |
| Additional Tier 1 Capital   |                |                |                |                |  |
| Capital securities  | 2,800,000      | 2,800,000      | 2,800,000      | 2,800,000      |  |
| Qualifying CET1 and Additional Tier 1 capital instruments held by third parties                           | 113,077        | 78,005         | -              | -              |  |
| Less: Investment in capital instruments of unconsolidated financial and insurance/                        |                |                |                |                |  |
| takaful entities  | -              | -              | (1,000,000)    | (1,000,000)    |  |
| Total Tier 1 Capital  | 67,993,361     | 64,676,927     | 38,364,171     | 38,616,041     |  |
| Tier 2 Capital  |                |                |                |                |  |
| Subordinated obligations  | 9,700,000      | 8,707,823      | 9,700,000      | 8,707,823      |  |
| Qualifying CET1, Additional Tier 1 and Tier 2 Capital instruments held by third parties                   | 41,180         | 41,209         | _              | _              |  |
| General provisions <sup>3</sup>   | 239,683        | 332,053        | 28,571         | 69,408         |  |
| Surplus of total eligible provision over total expected loss  | 1,663,655      | 1,640,773      | 1,025,761      | 989,825        |  |
| Less: Investment in capital instruments of unconsolidated financial and insurance/                        |                |                |                |                |  |
| takaful entities  | (691,000)      | -              | (4,696,676)    | (4,341,683)    |  |
| Total Tier 2 Capital  | 10,953,518     | 10,721,858     | 6,057,656      | 5,425,373      |  |
| Total Capital   | 78,946,879     | 75,398,785     | 44,421,827     | 44,041,414     |  |

<sup>&</sup>lt;sup>1</sup> For the Group, the amount excludes retained profits and other reserves from insurance and takaful business. For the Bank, the amount includes retained profits and other reserves of Maybank International (L) Ltd.

The capital adequacy ratios of the Group are derived from consolidated balances of the Bank and its subsidiaries, excluding the investments in insurance and takaful entities and associates.

The capital adequacy ratios of the Bank are derived from the Bank and its wholly-owned offshore banking subsidiary, Maybank International (L) Ltd., excluding the investments in subsidiaries and associates (except for Myfin Berhad, Maybank International (L) Ltd. and Maybank Agro Fund Sdn. Bhd. as disclosed above).

<sup>&</sup>lt;sup>2</sup> For the Bank, the regulatory adjustment includes cost of investment in subsidiaries and associates, except for: (i) Myfin Berhad of RM18,994,000 as its business, assets and liabilities have been transferred to the Bank; (ii) Maybank International (L) Ltd. of RM10,289,000 and (iii) Maybank Agro Fund Sdn. Bhd. of RM57,000 as its assets are included in the Bank's RWA. For the Group, the regulatory adjustment includes carrying amount of associates and investment in insurance and takaful entities.

<sup>&</sup>lt;sup>3</sup> Refers to loss allowances measured at an amount to 12-month and lifetime expected credit losses and regulatory reserve, to the extent they are ascribed to non-credit impaired exposures, determined under Standardised Approach for credit risk.

31 December 2021

### **60. CAPITAL ADEQUACY (CONT'D.)**

#### (d) The breakdown of RWA by each major risk categories for the Group and the Bank are as follows:

|  | Gro         | oup         | Bank        |             |  |
|--|-------------|-------------|-------------|-------------|--|
|  | 2021        | 2020        | 2021        | 2020        |  |
|  | RM'000      | RM'000      | RM'000      | RM'000      |  |
| Standardised Approach exposure   | 52,579,597  | 53,316,271  | 21,873,056  | 23,834,870  |  |
| Internal Ratings-Based Approach exposure after scaling factor                      | 277,275,891 | 273,462,139 | 170,960,253 | 164,970,850 |  |
| Total RWA for credit risk Total RWA for market risk Total RWA for operational risk | 329,855,488 | 326,778,410 | 192,833,309 | 188,805,720 |  |
|  | 30,188,261  | 33,242,608  | 22,637,025  | 25,137,353  |  |
|  | 44,431,300  | 43,557,083  | 21,010,913  | 22,345,775  |  |
| Total RWA  | 404,475,049 | 403,578,101 | 236,481,247 | 236,288,848 |  |

### (e) The capital adequacy ratios and RWA of subsidiaries of the Bank are as follows:

### (i) Capital adequacy ratios

|                      | Maybank<br>Islamic<br>Berhad | Maybank<br>Investment<br>Bank Berhad | PT Bank<br>Maybank<br>Indonesia<br>Tbk | Maybank<br>Singapore<br>Limited |
|----------------------|------------------------------|--------------------------------------|--|---------------------------------|
| 2021                 |                              |                                      |  |                                 |
| CET1 Capital Ratio   | 15.981%                      | 26.457%                              | -                                      | 13.338%                         |
| Tier 1 Capital Ratio | 17.173%                      | 26.457%                              | -                                      | 13.338%                         |
| Total Capital Ratio  | 20.077%                      | 28.325%                              | 26.917%                                | 17.298%                         |
| 2020                 |                              |                                      |  |                                 |
| CET1 Capital Ratio   | 13.773%                      | 20.560%                              | _                                      | 13.906%                         |
| Tier 1 Capital Ratio | 15.030%                      | 20.560%                              | _                                      | 13.906%                         |
| Total Capital Ratio  | 18.063%                      | 22.906%                              | 24.312%                                | 18.049%                         |

## (ii) The breakdown of RWA by each major risk categories of subsidiaries of the Bank are as follows:

|   | Maybank<br>Islamic<br>Berhad<br>RM'000               | Maybank<br>Investment<br>Bank Berhad<br>RM'000 | PT Bank<br>Maybank<br>Indonesia<br>Tbk<br>RM'000 | Maybank<br>Singapore<br>Limited<br>RM'000 |
|---|--|--|--|---|
| 2021<br>Standardised Approach exposure<br>Internal Ratings-Based Approach exposure after scaling factor<br>Credit valuation adjustment                              | 2,192,197<br>83,621,226<br>-                         | 692,518<br>-<br>-                              | 24,313,438<br>-<br>-                             | 15,833,548<br>26,226,433<br>40,677        |
| Total RWA for credit risk  Total RWA for credit risk absorbed by Maybank and Investment Account Holders*  Total RWA for market risk  Total RWA for operational risk | 85,813,423<br>(12,759,358)<br>1,316,769<br>9,507,656 | 692,518<br>-<br>956,325<br>977,452             | 24,313,438<br>-<br>794,836<br>5,714,900          | 42,100,658<br>-<br>11,139<br>3,580,829    |
| Total RWA   | 83,878,490   | 2,626,295                                      | 30,823,174                                       | 45,692,626                                |
| 2020<br>Standardised Approach exposure<br>Internal Ratings-Based Approach exposure after scaling factor<br>Credit valuation adjustment                              | 2,970,081<br>80,460,704<br>-                         | 869,357<br>-<br>-                              | 25,386,773<br>-<br>-                             | 14,807,055<br>25,869,467<br>87,700        |
| Total RWA for credit risk  Total RWA for credit risk absorbed by Maybank and Investment Account Holders*  Total RWA for market risk  Total RWA for operational risk | 83,430,785<br>(13,537,755)<br>1,177,963<br>8,499,254 | 869,357<br>-<br>873,356<br>836,086             | 25,386,773<br>-<br>865,980<br>5,672,335          | 40,764,222<br>-<br>15,082<br>3,528,759    |
| Total RWA   | 79,570,247   | 2,578,799                                      | 31,925,088                                       | 44,308,063                                |

<sup>\*</sup> In accordance to the BNM Investment Account policy, the credit risk weighted assets funded by investment accounts (Unrestricted Investment Account and Restricted Investment Account) are excluded from the calculation of capital adequacy ratio of the Bank.

31 December 2021

#### **61. SEGMENT INFORMATION**

#### (i) By business segments

The Group's operating segments are Group Community Financial Services, Group Global Banking and Group Insurance and Takaful. The Group determines and presents operating segments based on information provided to the Board and senior management of the Group.

The Group is organised into three (3) operating segments based on services and products available within the Group as follows:

#### (a) Group Community Financial Services ("CFS")

#### (i) Consumer Banking

Consumer Banking comprises the full range of products and services offered to individuals in the region, which includes savings and fixed deposits, remittance services, current accounts, consumer loans such as housing loans and personal loans, hire purchases, unit trusts, bancassurance products and credit cards.

#### (ii) Small, Medium Enterprise ("SME") Banking

SME Banking comprises the full range of products and services offered to small and medium enterprises in the region. The products and services offered include long-term loans such as project financing, short-term credit such as overdrafts and trade financing, and fee-based services such as cash management and custodian services.

#### (iii) Business Banking

Business Banking comprises the full range of products and services offered to commercial enterprises in the region. The products and services offered include long-term loans such as project financing, short-term credit such as overdrafts and trade financing, and fee-based services such as cash management and custodian services.

#### (b) Group Global Banking ("GB")

#### (i) Group Corporate Banking and Global Markets

Group Corporate Banking and Global Markets comprise of Corporate Banking and Global Markets businesses.

Corporate Banking comprises the full range of products and services offered to business customers in the region, ranging from large corporate and the public sector. The products and services offered include long-term loans such as project financing, short-term credit such as overdrafts and trade financing, and fee-based services.

Global Markets comprise the full range of products and services relating to treasury activities and services, which includes foreign exchange, money market, derivatives and trading of capital market.

#### (ii) Group Investment Banking

Investment Banking comprises the investment banking and securities broking business. This segment focuses on business needs of mainly large corporate customers and financial institutions. The products and services offered to customers include corporate advisory services, bond issuance, equity issuance, syndicated acquisition advisory services, debt restructuring advisory services, and share and futures dealings.

#### (iii) Group Asset Management

Asset Management comprises the asset and fund management services, providing a diverse range of Conventional and Islamic investment solutions to retail, corporate and institutional clients.

#### (c) Group Insurance and Takaful

Insurance and Takaful comprise the business of underwriting all classes of general and life insurance businesses, offshore investment life insurance businesses, general takaful and family takaful businesses.

31 December 2021

## 61. SEGMENT INFORMATION (CONT'D.)

## (i) By business segments (cont'd.)

| by business segments (cont u.)  |   |  |   |  |   |   |   |
|---|---|--|---|--|---|---|---|
|   | <   | Bu   | siness Segmen   | ts                                     | >   |   |   |
|   |   | < Gro  | up Global Ban   | king>                                  |   |   |   |
| Group<br>2021   | Group<br>Community<br>Financial<br>Services<br>RM'000 | Group<br>Corporate<br>Banking &<br>Global<br>Markets<br>RM'000 | Group<br>Investment<br>Banking<br>RM'000                  | Group<br>Asset<br>Management<br>RM'000 | Group<br>Insurance<br>and Takaful<br>RM'000 | Head Office<br>and Others<br>RM'000             | Total<br>RM'000   |
| Net interest income and income from IBS operations:   |   |  |   |  |   |   |   |
| <ul><li>External</li><li>Inter-segment</li></ul>  | 7,031,576<br>-  | 4,152,026<br>-   | 316,385<br>(11,566)                                       | 202<br>2,202                           | 1,317,978<br>57,967                         | (784,122)<br>(48,603)                           | 12,034,045<br>-   |
|   | 7,031,576   | 4,152,026  | 304,819   | 2,404                                  | 1,375,945                                   | (832,725)                                       | 12,034,045  |
| Net interest income Income from IBS operations Net earned insurance premiums Other operating income/(loss)  | 7,031,576<br>4,235,520<br>–<br>2,785,640              | 4,152,026<br>1,980,925<br>-<br>2,039,806                       | 304,819<br>55,849<br>-<br>1,194,658                       | 2,404<br>-<br>-<br>117,414             | 1,375,945<br>-<br>8,846,782<br>(562,373)    | (832,725)<br>1,300,305<br>-<br>(1,104,475)      | 12,034,045<br>7,572,599<br>8,846,782<br>4,470,670                 |
| Total operating income/(loss)  Net insurance benefits and claims incurred, net fee and commission expenses, change in expense liabilities   | 14,052,736  | 8,172,757  | 1,555,326   | 119,818                                | 9,660,354                                   | (636,895)                                       | 32,924,096  |
| and taxation of life and takaful fund   | -   | _  | _   | _                                      | (7,752,187)                                 | 276,488   | (7,475,699)   |
| Net operating income/(loss)<br>Overhead expenses  | 14,052,736<br>(7,461,089)                             | 8,172,757<br>(1,914,936)                                       | 1,555,326<br>(989,386)                                    | 119,818<br>(146,036)                   | 1,908,167<br>(1,007,092)                    | (360,407)                                       | 25,448,397<br>(11,518,539)  |
| Operating profit/(loss) before impairment losses Allowances for impairment losses on loans, advances, financing and other   | 6,591,647   | 6,257,821  | 565,940   | (26,218)                               | 901,075                                     | (360,407)                                       | 13,929,858  |
| debts, net (Allowances for)/writeback of impairment losses on financial investments, net Writeback of/(allowances for) impairment   | (839,549)<br>-  | (1,809,672)<br>(598,602)                                       | (5,514)   | (69)<br>-                              | (3,737)<br>304                              | -   | (2,658,541)<br>(598,298)  |
| losses on other financial assets and goodwill, net  | 725   | 37,700   | (25,179)  | (20,168)                               | 34,315                                      | _   | 27,393  |
| Operating profit/(loss) Share of profits/(losses) in associates and   | 5,752,823   | 3,887,247  | 535,247   | (46,455)                               | 931,957                                     | (360,407)                                       | 10,700,412  |
| joint ventures  | -   | 183,441  | 2,742   |  |   |   | 186,183   |
| Profit/(loss) before taxation and zakat  Taxation and zakat   | 5,752,823   | 4,070,688  | 537,989   | (46,455)                               | 931,957                                     | (360,407)                                       | 10,886,595<br>(2,565,080)   |
| Profit after taxation and zakat Non-controlling interests   |   |  |   |  |   |   | 8,321,515<br>(225,286)  |
| Profit for the financial year attributable to equity holders of the Bank  |   |  |   |  |   |   | 8,096,229   |
| Included in other operating income are: Fee income: Commission Service charges and fees Underwriting fees Brokerage income Fees on loans, advances and financing Fee income from IBS operations | 1,262,826<br>883,241<br>-<br>-<br>68,298<br>312,956   | 100,733<br>314,214<br>10,367<br>-<br>147,885<br>130,151        | 92,537<br>274,845<br>41,816<br>496,111<br>1,617<br>53,871 | 47,637<br>147,088<br>-<br>-<br>-<br>-  | -<br>52,900<br>-<br>-<br>-<br>-             | (162,026)<br>(134,727)<br>-<br>(7,173)<br>7,481 | 1,341,707<br>1,537,561<br>52,183<br>496,111<br>210,627<br>504,459 |
| Included in overhead expenses are:  Depreciation of property, plant and equipment  Depreciation of right-of-use assets  Amortisation of intangible assets                                       | (194,237)<br>(274,760)<br>(194,161)                   | (49,198)<br>(98,194)<br>(52,542)                               | (33,419)<br>(49,559)<br>(5,418)                           | (499)<br>(3,909)                       | (22,633)<br>(22,142)<br>(30,603)            | -<br>-<br>-                                     | (299,986)<br>(448,564)<br>(282,724)                               |

31 December 2021

## **61. SEGMENT INFORMATION (CONT'D.)**

## (i) By business segments (cont'd.)

|   | <b>&lt;</b>   | Bu:   | siness Segmen   | ts                                     | >   |  |   |
|---|---|---|---|--|---|--|---|
|   |   | < Gro   |   |  |   |  |   |
| Group<br>2020   | Group<br>Community<br>Financial<br>Services<br>RM'000 | Group Corporate Banking & Global Markets RM'000         | Group<br>Investment<br>Banking<br>RM'000                  | Group<br>Asset<br>Management<br>RM'000 | Group<br>Insurance<br>and Takaful<br>RM'000 | Head Office<br>and Others<br>RM'000                | Total<br>RM'000   |
| Net interest income and income from IBS   |   |   |   |  |   |  |   |
| operations:   | 6047074   | 4.101.000   | 2.45.222  | 260                                    | 1164000                                     | (1, 450,005)                                       | 11 000 200  |
| <ul><li>External</li><li>Inter-segment</li></ul>  | 6,947,974<br>–  | 4,191,030<br>-  | 245,232<br>(3,180)  | 268<br>2,024                           | 1,164,890<br>95,511                         | (1,459,005)<br>(94,355)                            | 11,090,389  |
| mer segment   | 6,947,974   | 4,191,030   | 242,052   | 2,292                                  | 1,260,401                                   | (1,553,360)  | 11,090,389  |
| Net interest income   | 6,947,974   | 4,191,030   | 242,052   | 2,292                                  | 1,260,401                                   | (1,553,360)  | 11,090,389  |
| Income from IBS operations  | 3,315,495   | 1,578,693   | 74,882  | 2,232                                  | 1,200,401                                   | 1,166,512  | 6,135,582   |
| Net earned insurance premiums   | -   | _   | -   | _                                      | 9,458,856                                   | -  | 9,458,856   |
| Other operating income/(loss)   | 2,650,453   | 2,977,525   | 1,211,179   | 141,586                                | 821,931                                     | (503,472)  | 7,299,202   |
| Total operating income/(loss)  Net insurance benefits and claims incurred, net fee and commission expenses, change in expense liabilities and taxation of life and takaful fund                 | 12,913,922  | 8,747,248   | 1,528,113   | 143,878                                | 11,541,188                                  | (890,320)  | 33,984,029  |
|   | 12.012.022  | 0.747.240   | 1 [20 112   | 142.070                                | (9,559,623)                                 | 338,820  | (9,220,803)   |
| Net operating income/(loss)  Overhead expenses  | 12,913,922<br>(7,260,028)                             | 8,747,248<br>(1,900,132)                                | 1,528,113<br>(1,007,286)                                  | 143,878<br>(110,163)                   | 1,981,565<br>(944,297)                      | (551,500)<br>-                                     | 24,763,226<br>(11,221,906)  |
| Operating profit/(loss) before impairment losses Allowances for impairment losses on loans, advances, financing and other   | 5,653,894   | 6,847,116   | 520,827   | 33,715                                 | 1,037,268                                   | (551,500)  | 13,541,320  |
| debts, net  | (1,986,793)   | (2,604,030)   | (1,566)   | -                                      | (6,192)                                     | -  | (4,598,581)   |
| (Allowances for)/writeback of impairment losses on financial investments, net Allowances for impairment losses on other   | (22)  | (412,864)   | 255   | -                                      | (1,287)                                     | -  | (413,918)   |
| financial assets and goodwill, net  | (62)  | (31,575)  | (15,635)  | (4)                                    | (33,736)                                    | _  | (81,012)  |
| Operating profit/(loss) Share of profits/(losses) in associates and   | 3,667,017   | 3,798,647   | 503,881   | 33,711                                 | 996,053                                     | (551,500)  | 8,447,809   |
| joint ventures  | 2 ((7 017   | 209,305   | (158)   | 22.711                                 | - 006.053                                   | (551 500)  | 209,147   |
| Profit/(loss) before taxation and zakat Taxation and zakat  | 3,667,017   | 4,007,952   | 503,723   | 33,711                                 | 996,053                                     | (551,500)  | 8,656,956<br>(1,937,877)  |
| Profit after taxation and zakat Non-controlling interests   |   |   |   |  |   |  | 6,719,079<br>(237,860)  |
| Profit for the financial year attributable to equity holders of the Bank  |   |   |   |  |   |  | 6,481,219   |
| Included in other operating income are: Fee income: Commission Service charges and fees Underwriting fees Brokerage income Fees on loans, advances and financing Fee income from IBS operations | 1,169,210<br>802,742<br>-<br>69,356<br>326,415        | 114,001<br>296,061<br>12,268<br>-<br>168,479<br>100,129 | 35,190<br>233,908<br>19,558<br>493,009<br>1,794<br>55,159 | 45,259<br>130,303<br>-<br>-<br>-<br>-  | -<br>(1,855)<br>-<br>-<br>-<br>-            | (100,640)<br>(112,121)<br>-<br>(2,625)<br>(48,930) | 1,263,020<br>1,349,038<br>31,826<br>493,009<br>237,004<br>432,773 |
| Included in overhead expenses are:  Depreciation of property, plant and equipment  Depreciation of right-of-use assets  Amortisation of intangible assets                                       | (197,309)<br>(267,666)<br>(192,614)                   | (53,757)<br>(101,574)<br>(54,929)                       | (37,600)<br>(55,216)<br>(11,878)                          | (530)<br>(2,561)<br>(219)              | (22,788)<br>(23,719)<br>(27,259)            | -<br>-<br>-  | (311,984)<br>(450,736)<br>(286,899)                               |

### 61. SEGMENT INFORMATION (CONT'D.)

#### (ii) By geographical locations

The Group has operations in Malaysia, Singapore, Indonesia, the Philippines, Brunei Darussalam, People's Republic of China, Hong Kong SAR, Vietnam, United Kingdom, United States of America, Cambodia, Laos, Myanmar, Labuan Offshore and Thailand.

With the exception of Malaysia, Singapore and Indonesia, no other individual country contributed more than 10% of the consolidated operating revenue before operating expenses and of the total assets.

Operating revenue, net operating income, profit before taxation and zakat, and assets based on geographical locations of customers are as follows:

| Income statement items For the financial year ended | Operating revenue RM'000 | Net<br>operating<br>income<br>RM'000 | Profit<br>before<br>taxation<br>and zakat<br>RM'000 |
|---|--------------------------|--------------------------------------|---|
| 31 December 2021                                    |                          |                                      |   |
| Malaysia  | 34,746,538               | 23,473,157                           | 13,921,386  |
| Singapore   | 9,186,422                | 4,088,024                            | 1,834,771   |
| Indonesia   | 3,773,794                | 2,643,873                            | 505,481   |
| Others  | 6,272,106                | 1,483,169                            | (591,015)   |
|   | 53,978,860               | 31,688,223                           | 15,670,623  |
| Elimination*  | (8,019,470)              | (6,239,826)                          | (4,784,028)   |
| Group   | 45,959,390               | 25,448,397                           | 10,886,595  |
| 31 December 2020                                    |                          |                                      |   |
| Malaysia  | 37,410,869               | 21,448,121                           | 11,229,826  |
| Singapore   | 10,472,201               | 4,256,069                            | 579,687   |
| Indonesia   | 4,376,644                | 2,735,102                            | 666,206   |
| Others  | 5,870,318                | 1,545,751                            | 161,812   |
|   | 58,130,032               | 29,985,043                           | 12,637,531  |
| Elimination*  | (7,099,067)              | (5,221,817)                          | (3,980,575)   |
| Group   | 51,030,965               | 24,763,226                           | 8,656,956   |

<sup>\*</sup> Inter-segment revenues are eliminated on consolidation.

The total non-current and current assets based on geographical locations are as follows:

|  | Non-curre      | nt assets <sup>1</sup> | Current assets <sup>2</sup> |                |  |
|--|----------------|------------------------|-----------------------------|----------------|--|
| Statement of financial position items: | 2021<br>RM'000 | 2020<br>RM'000         | 2021<br>RM'000              | 2020<br>RM'000 |  |
| Malaysia                               | 9,310,431      | 9,327,742              | 577,263,152                 | 563,867,090    |  |
| Singapore                              | 1,122,931      | 1,173,454              | 243,621,050                 | 250,994,782    |  |
| Indonesia                              | 192,254        | 229,572                | 48,595,373                  | 48,868,316     |  |
| Others                                 | 400,463        | 355,145                | 97,530,995                  | 83,779,476     |  |
|  | 11,026,079     | 11,085,913             | 967,010,570                 | 947,509,664    |  |
| Elimination <sup>3</sup>               | (67,017)       | (43,561)               | (89,797,239)                | (101,692,502)  |  |
| Group                                  | 10,959,062     | 11,042,352             | 877,213,331                 | 845,817,162    |  |

<sup>&</sup>lt;sup>1</sup> Non-current assets consist of investment properties, property, plant and equipment, right-of-use assets and intangible assets.

<sup>&</sup>lt;sup>2</sup> Current assets are total assets excluding non-current assets as mentioned above.

<sup>&</sup>lt;sup>3</sup> Inter-segment balances are eliminated on consolidation.

31 December 2021

#### **62. SIGNIFICANT AND SUBSEQUENT EVENTS**

There are no significant adjusting events after the statements of financial position date up to the date when the financial statements are authorised for issuance which is within the period from 1 January 2022 to 24 February 2022.

The following are the significant events of the Group and of the Bank during the financial year ended 31 December 2021:

(a) Upsizing of the Sukuk Programme from up to RM10.0 billion to up to RM30.0 billion in nominal value ("Sukuk Programme"), revision of terms of the Sukuk Programme and Issuance of Tier 2 Subordinated Sukuk Murabahah of RM3.0 billion in nominal value ("RM3.0 billion Subordinated Sukuk Murabahah") under the Sukuk Programme

Maybank had on 6 April 2021 obtained the approval from BNM for the upsizing of the Sukuk Programme from up to RM10.0 billion in nominal value to up to RM30.0 billion in nominal value and revised certain terms and conditions of the Sukuk Programme mainly to:

- (1) reflect the amendments consequential to the Upsizing of the Sukuk Programme;
- (2) update the references to the latest version of the relevant guidelines; and
- (3) incorporate relevant updates introduced under the relevant guidelines, which include the incorporation of an additional enforcement event for each of the Subordinated Sukuk Murabahah and the AT1 Sukuk Mudharabah to comply with the requirements under the Securities Commission Malaysia's ("SC") Guidelines on Trust Deeds revised on 23 July 2020.

On 5 August 2021, the Bank has completed the issuance of RM3.0 billion Subordinated Sukuk Murabahah under the upsized Sukuk Programme. Details of the issuance are as follows:

| <b>Maturity Date</b> | Nominal Value  | Description   | Tenor    |
|----------------------|----------------|---|----------|
| 5 August 2031        | RM 3.0 billion | Tier 2 Subordinated Sukuk Murabahah (10 non-call 5) | 10 years |

(b) Redemption of USD500 million Tier 2 Fixed Rate Subordinated Notes pursuant to the RM15.0 billion Multicurrency Medium Term Note Programme by the Bank

On 29 October 2021, the Bank fully redeemed the USD500 million Tier 2 Fixed Rate Subordinated Notes. USD500 million Tier 2 Fixed Rate Subordinated Notes was issued on 29 April 2016.

#### 63. INCOME STATEMENT AND STATEMENT OF FINANCIAL POSITION OF INSURANCE AND TAKAFUL BUSINESS

#### (a) Income statement

|  | Life I                            | Fund                            | Family Tak                        | aful Fund                       | General Ta                     | kaful Fund                    | Shareho<br>and Gener           |                                 | Tot                                 | al                                |
|--|-----------------------------------|---------------------------------|-----------------------------------|---------------------------------|--------------------------------|-------------------------------|--------------------------------|---------------------------------|-------------------------------------|-----------------------------------|
| Group  | 2021<br>RM'000                    | 2020<br>RM'000                  | 2021<br>RM'000                    | 2020<br>RM'000                  | 2021<br>RM'000                 | 2020<br>RM'000                | 2021<br>RM'000                 | 2020<br>RM'000                  | 2021<br>RM'000                      | 2020<br>RM'000                    |
| Operating revenue  | 4,626,482                         | 6,027,996                       | 1,679,970                         | 2,116,994                       | 1,377,052                      | 1,455,356                     | 1,887,088                      | 1,846,882                       | 9,570,592                           | 11,447,228                        |
| Interest income<br>Interest expense  | 569,689<br>-                      | 496,801<br>-                    | 467,072<br>-                      | 448,186<br>-                    | 84,670<br>-                    | 72,285<br>-                   | 268,722<br>(14,208)            | 246,174<br>(3,045)              | 1,390,153<br>(14,208)               | 1,263,446<br>(3,045)              |
| Net interest income<br>Net earned insurance premiums<br>Other operating income   | 569,689<br>4,396,822<br>(305,741) | 496,801<br>5,350,500<br>203,066 | 467,072<br>1,553,439<br>(323,115) | 448,186<br>1,334,696<br>374,353 | 84,670<br>1,302,694<br>(4,766) | 72,285<br>1,355,587<br>40,419 | 254,514<br>1,593,827<br>71,249 | 243,129<br>1,418,073<br>202,748 | 1,375,945<br>8,846,782<br>(562,373) | 1,260,401<br>9,458,856<br>820,586 |
| Total operating income  Net insurance benefits and claims incurred, net fee and commission expenses, change in expense liabilities and taxation of life and takaful fund     | 4,660,770<br>(4,429,287)          | 6,050,367<br>(5,816,277)        | 1,697,396<br>(1,679,479)          | 2,157,235 (2,120,702)           | 1,382,598                      | 1,468,291 (1,470,906)         | 1,919,590<br>(255,061)         | 1,863,950<br>(151,738)          | 9,660,354                           | 11,539,843 (9,559,623)            |
| Net operating income<br>Overhead expenses  | 231,483<br>(235,772)              | 234,090<br>(230,187)            | 17,917<br>(26,284)                | 36,533<br>(32,476)              | (5,762)<br>(521)               | (2,615)<br>(268)              | 1,664,529<br>(736,550)         | 1,712,212<br>(687,461)          | 1,908,167<br>(999,127)              | 1,980,220<br>(950,392)            |
| Operating (loss)/profit before impairment losses Writeback of/(allowances for) impairment losses on loans, advances, financing and   | (4,289)                           | 3,903                           | (8,367)                           | 4,057                           | (6,283)                        | (2,883)                       | 927,979                        | 1,024,751                       | 909,040                             | 1,029,828                         |
| other debts, net Writeback of/(allowances for) impairment losses on financial investments, net Writeback of/(allowances for) impairment losses on other financial assets and | 181<br>44                         | (104)<br>(1,174)                | (22)                              | -                               | (923)                          | 2,689                         | (2,973)<br>260                 | (8,777)                         | (3,737)                             | (6,192)<br>(1,287)                |
| goodwill, net  | 4,064                             | (2,625)                         | 8,389                             | (4,057)                         | 7,206                          | 194                           | 14,656                         | (27,248)                        | 34,315                              | (33,736)                          |
| Profit before taxation and zakat<br>Taxation and zakat   | -<br>-                            | -                               | -<br>-                            | -<br>-                          | -                              | -<br>-                        | 939,922<br>(268,356)           | 988,613<br>(278,647)            | 939,922<br>(268,356)                | 988,613<br>(278,647)              |
| Profit for the financial year  | -                                 | -                               | -                                 | -                               | -                              | -                             | 671,566                        | 709,966                         | 671,566                             | 709,966                           |

31 December 2021

## 63. INCOME STATEMENT AND STATEMENT OF FINANCIAL POSITION OF INSURANCE AND TAKAFUL BUSINESS (CONT'D.)

#### (b) Statement of financial position

|   | Life I         | Fund           | Family Tak     | caful Fund     | General Ta     | kaful Fund     | Shareh<br>and Gene |                | Tot            | al             |
|---|----------------|----------------|----------------|----------------|----------------|----------------|--------------------|----------------|----------------|----------------|
| Group   | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 | 2021<br>RM'000     | 2020<br>RM'000 | 2021<br>RM'000 | 2020<br>RM'000 |
| Assets  |                |                |                |                |                |                |                    |                |                |                |
| Cash and short-term funds   | 720,239        | 722,325        | 11,182         | 5,783          | 2,098          | 38,477         | 285,153            | 252,170        | 1,018,672      | 1,018,755      |
| Deposits and placements with financial institutions                                       | 860,786        | 1,896,199      | 1,488,316      | 2,811,690      | 280,550        | 969,131        | 1,737,626          | 1,829,400      | 4,367,278      | 7,506,420      |
| Financial assets designated upon initial recognition at fair value through profit or loss | 6,584,696      | 6,719,541      | 5,485,382      | 5,910,702      | 19,603         | 20,424         | 1,012,445          | 1,166,021      | 13,102,126     | 13,816,688     |
| Financial investments at fair value through profit or loss                                | 5,947,539      | 4,860,250      | 602,117        | 540,374        | 135,020        | 28,190         | 546,044            | 569,661        | 7,230,720      | 5,998,475      |
| Financial investments at fair value through other comprehensive income                    | 7,098,080      | 4,054,891      | 4,557,130      | 3,059,659      | 2,093,611      | 1,227,357      | 4,723,167          | 3,960,583      | 18,471,988     | 12,302,490     |
| Financial investments at amortised cost   | -              | -              | -              | -              | -              | -              | 13,296             | 11,751         | 13,296         | 11,751         |
| Loans, advances and financing   | 268,698        | 261,372        | -              | -              | -              | -              | 93,457             | 88,900         | 362,155        | 350,272        |
| Derivative assets   | 35,094         | 140,502        | -              | -              | -              | -              | 871                | 12,037         | 35,965         | 152,539        |
| Reinsurance/retakaful assets and other insurance receivables                              | 1,531,147      | 541,915        | 440,495        | 316,950        | 971,460        | 356,542        | 4,572,762          | 4,563,174      | 7,515,864      | 5,778,581      |
| Other assets  | 141,478        | 82,112         | 25,505         | 27,314         | 3,640          | 4,400          | 670,006            | 530,815        | 840,629        | 644,641        |
| Investment properties   | 807,730        | 796,250        | -              | -              | -              | -              | 162,459            | 140,180        | 970,189        | 936,430        |
| Statutory deposits with central banks   | -              | _              | -              | -              | -              | -              | 5,841              | 5,624          | 5,841          | 5,624          |
| Interest in associates  | -              | -              | -              | -              | -              | -              | 152                | 152            | 152            | 152            |
| Property, plant and equipment   | 94,159         | 91,931         | -              | -              | -              | -              | 62,855             | 64,292         | 157,014        | 156,223        |
| Right-of-use assets   | 124            | 86             | -              | -              | -              | -              | 40,850             | 24,923         | 40,974         | 25,009         |
| Intangible assets   | 56,141         | 50,920         | -              | -              | -              | -              | 103,952            | 59,268         | 160,093        | 110,188        |
| Deferred tax assets   | 2,782          | 3,438          | 5,361          | 3,746          | 8,292          | 4,572          | 77,760             | 56,789         | 94,195         | 68,545         |
| Total assets  | 24,148,693     | 20,221,732     | 12,615,488     | 12,676,218     | 3,514,274      | 2,649,093      | 14,108,696         | 13,335,740     | 54,387,151     | 48,882,783     |
| Liabilities   |                |                |                |                |                |                |                    |                |                |                |
| Derivative liabilities  | 12,312         | 3,473          | -              | -              | -              | -              | 9,451              | -              | 21,763         | 3,473          |
| Insurance/takaful contract liabilities and other insurance payables                       | 21,025,536     | 17,670,026     | 12,246,764     | 11,984,943     | 2,947,816      | 2,238,292      | 5,873,499          | 5,801,504      | 42,093,615     | 37,694,765     |
| Other liabilities*  | 3,038,195      | 2,501,180      | 347,600        | 636,813        | 562,920        | 397,599        | (916,048)          | (430,416)      | 3,032,667      | 3,105,176      |
| Provision for taxation and zakat  | 15,637         | (32,868)       | 83             | (938)          | -              | -              | 29,667             | 93,264         | 45,387         | 59,458         |
| Deferred tax liabilities  | 57,013         | 79,921         | 21,041         | 55,400         | 3,538          | 13,202         | 311,332            | 338,858        | 392,924        | 487,381        |
| Subordinated obligations  | -              | -              | -              | -              | -              | -              | 1,009,848          | -              | 1,009,848      | -              |
| Total liabilities   | 24,148,693     | 20,221,732     | 12,615,488     | 12,676,218     | 3,514,274      | 2,649,093      | 6,317,749          | 5,803,210      | 46,596,204     | 41,350,253     |
| Equity attributable to equity holders of the Subsidiaries                                 |                |                |                |                |                |                |                    |                |                |                |
| Share capital   | -              | -              | -              | -              | -              | -              | 660,865            | 660,865        | 660,865        | 660,865        |
| Other reserves  | -              | -              | -              | -              | -              | -              | 7,130,082          | 6,871,665      | 7,130,082      | 6,871,665      |
|   | -              | -              | -              | -              | -              | -              | 7,790,947          | 7,532,530      | 7,790,947      | 7,532,530      |
| Total liabilities and shareholders' equity  | 24,148,693     | 20,221,732     | 12,615,488     | 12,676,218     | 3,514,274      | 2,649,093      | 14,108,696         | 13,335,740     | 54,387,151     | 48,882,783     |

<sup>\*</sup> Included in other liabilities are the amounts due to/(from) life, general and investment-linked funds which are unsecured, not subject to any interest elements and are repayable on demand.

## **FINANCIAL STATEMENTS**

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS")

## (a) Statement of financial position

|  | 2021 2020  |                      |                        |  |  |
|--|------------|----------------------|------------------------|--|--|
| Group  | Note       | RM'000               | RM'000                 |  |  |
| Assets   |            |                      |                        |  |  |
| Cash and short-term funds  | (f)        | 12,127,687           | 9,919,980              |  |  |
| Deposits and placements with financial institutions                    | (g)        | 3,000,157            | _                      |  |  |
| Financial assets purchased under resale agreements                     | (h)        | 10,420,749           | 3,625,611              |  |  |
| Financial investments at fair value through profit or loss             | (i)        | 784,302              | _                      |  |  |
| Financial investments at fair value through other comprehensive income | (j)        | 15,082,779           | 18,453,139             |  |  |
| Financial investments at amortised cost                                | (k)        | 22,867,781           | 16,381,007             |  |  |
| Financing and advances   | (l)        | 192,465,717          | 203,666,875            |  |  |
| Derivative assets  | (m)        | 117,420              | 385,303                |  |  |
| Other assets   | (n)        | 5,710,586            | 3,459,012              |  |  |
| Statutory deposits with central banks                                  | (o)        | 20,447               | 12,591                 |  |  |
| Property, plant and equipment  | (p)        | 546                  | 979                    |  |  |
| Right-of-use assets  | (p)        | 6,126                | 9,901                  |  |  |
| Deferred tax assets  | (r)        | 190,616              | -                      |  |  |
| Total assets   |            | 262,794,913          | 255,914,398            |  |  |
| Liabilities  |            |                      |                        |  |  |
| Customers' funding:  |            |                      |                        |  |  |
| - Deposits from customers  | (s)        | 179,514,915          | 165,268,243            |  |  |
| - Investment accounts of customers <sup>1</sup>                        | (t)        | 28,720,799           | 23,840,796             |  |  |
| Deposits and placements from financial institutions                    | (u)        | 24,170,127           | 38,770,852             |  |  |
| Bills and acceptances payable  | (u)        | 19,561               | 38,086                 |  |  |
| Derivative liabilities   | (m)        | 177,545              | 656,302                |  |  |
| Other liabilities  | (v)        | 2,189,975            | 783,382                |  |  |
| Deferred tax liabilities   | (r)        | 2,103,373            | 449,812                |  |  |
| Provision for taxation and zakat                                       | (w)        | 38,799               | 21,256                 |  |  |
| Term funding   | (x)        | 10,923,177           | 10,895,058             |  |  |
| Subordinated sukuk   | (x)<br>(y) | 2,021,814            | 2,028,303              |  |  |
| Capital securities   | (y)<br>(z) | 1,002,441            | 1,002,441              |  |  |
| Total liabilities  |            | 248,779,153          | 243,754,531            |  |  |
| Islamic Banking Canital Funds  |            |                      |                        |  |  |
| Islamic Banking Capital Funds Islamic Banking Funds                    | (d)        | 10 227 274           | 7,934,444              |  |  |
| Retained profits   |            | 10,327,374           |                        |  |  |
| Other reserves   | (d)        | 3,488,469<br>199,917 | 2,983,827<br>1,241,596 |  |  |
| Other reserves   |            | ·                    |                        |  |  |
|  |            | 14,015,760           | 12,159,867             |  |  |
| Total liabilities and Islamic Banking Capital Funds                    |            | 262,794,913          | 255,914,398            |  |  |
| Restricted investment accounts managed by the Group                    | (t)        | 30,147,795           | _                      |  |  |
| TOTAL ISLAMIC BANKING ASSETS OWNED AND MANAGED BY THE GROUP            |            | 292,942,708          | 255,914,398            |  |  |
| Commitments and contingencies  | (aj)       | 83,982,957           | 76,524,814             |  |  |

 $<sup>^{1}\,</sup>$  Investment accounts of customers are used to fund financing and advances as disclosed in Note 64(l).

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (b) Income statement

| Group  | Note   | 2021<br>RM'000   | 2020<br>RM'000   |
|--|--|--|--|
| Income derived from investment of depositors' funds Income derived from investment of investment account funds Income derived from investment of Islamic Banking Funds Allowances for impairment losses on financing and advances, net Writeback of/(allowances for) impairment losses on financial investments, net Allowances for impairment losses on other financial assets, net | (aa)<br>(ab)<br>(ac)<br>(ad)<br>(ae)<br>(af) | 8,811,464<br>951,680<br>557,760<br>(524,946)<br>241,111<br>(5,629) | 8,577,690<br>1,008,062<br>468,227<br>(929,159)<br>(253,252)<br>(1,452) |
| Total distributable income Profit share income from investment account Profit distributed to depositors Profit distributed to investment account holders   | (ag)   | 10,031,440<br>85<br>(3,472,050)<br>(289,503)                       | 8,870,116<br>-<br>(4,610,219)<br>(370,986)                             |
| Total net income<br>Finance cost<br>Overhead expenses  | (ah)   | 6,269,972<br>(409,401)<br>(1,691,269)                              | 3,888,911<br>(482,323)<br>(1,629,392)                                  |
| Profit before taxation and zakat Taxation Zakat  | (ai)   | 4,169,302<br>(1,011,858)<br>(26,591)                               | 1,777,196<br>(454,140)<br>(14,673)                                     |
| Profit for the financial year  |  | 3,130,853  | 1,308,383  |

For consolidation and amalgamation with the conventional banking operations, income from Islamic Banking Scheme as shown on the face of the consolidated income statement, comprises the following items:

| Group  | 2021<br>RM'000                               | 2020<br>RM'000                              |
|--|--|---|
| Income derived from investment of depositors' funds Income derived from investment of investment account funds Income derived from investment of Islamic Banking Funds   | 8,811,464<br>951,680<br>557,760              | 8,577,690<br>1,008,062<br>468,227           |
| Total income before allowances for impairment losses on financial assets and overhead expenses Profit share income from investment account Profit distributed to depositors Profit distributed to investment account holders | 10,320,904<br>85<br>(3,472,050)<br>(289,503) | 10,053,979<br>-<br>(4,610,219)<br>(370,986) |
| Finance cost Net of intercompany income and expenses   | 6,559,436<br>(409,401)<br>1,422,564          | 5,072,774<br>(482,323)<br>1,545,131         |
| Income from Islamic Banking Scheme operations reported in the income statement of the Group  | 7,572,599                                    | 6,135,582                                   |

### (c) Statement of comprehensive income

| Group   | 2021<br>RM'000                  | 2020<br>RM'000            |
|---|---------------------------------|---------------------------|
| Profit for the financial year   | 3,130,853                       | 1,308,383                 |
| Other comprehensive income:   |                                 |                           |
| Items that may be reclassified subsequently to profit or loss:  Net (loss)/gain on foreign exchange translation  Net (loss)/gain on financial investments at fair value through other comprehensive income  - Net (loss)/gain from change in fair value | (451)<br>(567,768)<br>(744,977) | 321<br>306,702<br>399,934 |
| <ul><li>Changes in expected credit losses</li><li>Income tax effect</li></ul>   | (1,585)<br>178,794              | 2,752<br>(95,984)         |
|   | (568,219)                       | 307,023                   |
| Other comprehensive (loss)/income for the financial year, net of tax  | (568,219)                       | 307,023                   |
| Total comprehensive income for the financial year   | 2,562,634                       | 1,615,406                 |

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

## (d) Statement of changes in Islamic Banking Capital Funds

|  | <> Non-distributable>                 |                                 |  |  |   |  |                 |  |
|--|---------------------------------------|---------------------------------|--|--|---|--|-----------------|--|
| Group<br>As at 31 December 2021  | Islamic<br>Banking<br>Funds<br>RM'000 | Regulatory<br>Reserve<br>RM'000 | Fair Value<br>Through<br>Other<br>Comprehensive<br>Income<br>Reserve<br>RM'000 | Exchange<br>Fluctuation<br>Reserve<br>RM'000 | *Equity<br>Contribution<br>From<br>the Holding<br>Company<br>RM'000 | Distributable<br>Retained<br>Profits<br>RM'000 | Total<br>RM'000 |  |
| At 1 January 2021  | 7,934,444                             | 594,474                         | 645,022  | 403  | 1,697   | 2,983,827                                      | 12,159,867      |  |
| Profit for the financial year  | -                                     | -                               | _  | -  | -   | 3,130,853                                      | 3,130,853       |  |
| Other comprehensive loss   | -                                     | -                               | (567,768)  | (451)  | -   | -  | (568,219)       |  |
| Net loss on foreign exchange translation   | -                                     | -                               | -  | (451)  | -   | -  | (451)           |  |
| Net loss on financial investments at fair value through other comprehensive income | -                                     | -                               | (567,768)  | -  | -   | -  | (567,768)       |  |
| Total comprehensive (loss)/income for the financial year                           | -                                     | -                               | (567,768)  | (451)  | -   | 3,130,853                                      | 2,562,634       |  |
| Transfer from regulatory reserve   | _                                     | (473,460)                       | _  | _  | _   | 473,460  | _               |  |
| Issue of ordinary shares   | 2,392,930                             | -                               | -  | -  | -   | _  | 2,392,930       |  |
| Dividends paid   | -                                     | -                               | -  | -  | -   | (3,099,671)                                    | (3,099,671)     |  |
| At 31 December 2021  | 10,327,374                            | 121,014                         | 77,254   | (48)   | 1,697   | 3,488,469                                      | 14,015,760      |  |

|  |                                       | <>                              |  |  |   |  |                      |
|--|---------------------------------------|---------------------------------|--|--|---|--|----------------------|
| Group<br>As at 31 December 2020  | Islamic<br>Banking<br>Funds<br>RM'000 | Regulatory<br>Reserve<br>RM'000 | Fair Value<br>Through<br>Other<br>Comprehensive<br>Income<br>Reserve<br>RM'000 | Exchange<br>Fluctuation<br>Reserve<br>RM'000 | *Equity<br>Contribution<br>From<br>the Holding<br>Company<br>RM'000 | Distributable<br>Retained<br>Profits<br>RM'000 | Total<br>RM'000      |
| At 1 January 2020  | 7,202,398                             | 846,497                         | 338,320  | 259  | 1,697   | 2,887,335                                      | 11,276,506           |
| Profit for the financial year<br>Other comprehensive income  | -                                     | -                               | -<br>306,702   | -<br>321                                     | -   | 1,308,383                                      | 1,308,383<br>307,023 |
| Net gain on foreign exchange translation  Net gain on financial investments at fair value through other comprehensive income | -                                     | -                               | 306,702  | 321  | -   | -  | 321<br>306,702       |
| Total comprehensive income for the financial year  |                                       |                                 | 306,702  | 321  |   | 1,308,383                                      | 1,615,406            |
| Transfer (to)/from conventional banking operations   |                                       | _                               | -  | (177)  |   | 177  | -                    |
| Transfer from regulatory reserve   | -                                     | (252,023)                       | -  | -  | -   | 252,023  | -                    |
| Issue of ordinary shares   | 732,046                               | -                               | -  | -  | -   | -  | 732,046              |
| Dividends paid   | _                                     | _                               | _  | _  | _   | (1,464,091)                                    | (1,464,091)          |
| At 31 December 2020  | 7,934,444                             | 594,474                         | 645,022  | 403  | 1,697   | 2,983,827                                      | 12,159,867           |

<sup>\*</sup> This equity contribution reserve from the holding company is pertaining to waiver of intercompany balances between respective subsidiaries and its holding company.

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

### (e) Statement of cash flows

| Group  | 2021<br>RM'000        | 2020<br>RM'000       |
|--|-----------------------|----------------------|
| Cash flows from operating activities   |                       |                      |
| Profit before taxation and zakat   | 4,169,302             | 1,777,196            |
| Adjustments for:   |                       |                      |
| Allowances for impairment losses on financing and advances, net  | 599,124               | 1,019,481            |
| (Writeback of)/allowances for impairment losses on financial investments, net  | (241,111)             | 253,252              |
| Allowances for impairment losses on other financial assets, net  | 5,629                 | 1,452                |
| Amortisation of premiums, net  | 55,478                | 31,983               |
| Modification loss on contractual cash flows arising from financial assets  | 106,838               | 240,920              |
| Unrealised (gain)/loss on revaluation of derivatives   | (1,456)               | 15,203               |
| Unrealised (gain)/loss on revaluation of financial investments at fair value through profit or loss  | (1,417)               | 674                  |
| Net gain on disposal of financial investments at fair value through profit or loss  Net gain on disposal of financial investments through other comprehensive income | (3,896)<br>(73,199)   | (9,184)<br>(101,270) |
| Net gain on disposar of financial investments at amortised cost  | (889)                 | (101,270)            |
| Loss/(gain) on foreign exchange transactions   | 11,245                | (97,843)             |
| Depreciation of property, plant and equipment  | 446                   | 505                  |
| Depreciation of right-of-use assets  | 2,503                 | 3,129                |
| ESGP expenses  | 2,903                 | 2,066                |
| Finance cost   | 409,401               | 482,323              |
| Finance cost on lease liabilities  | 297                   | 398                  |
| Operating profit before working capital changes  | 5,041,198             | 3,620,285            |
| Change in deposits and placements with financial institutions  | (3,000,157)           | 5,020,205            |
| Change in financial assets purchased under resale agreements   | (6,800,767)           | (3,627,063)          |
| Change in financing and advances   | (14,329,659)          | (15,156,087)         |
| Change in derivative assets and liabilities  | (209,418)             | 234,536              |
| Change in other assets   | (2,665,862)           | 1,115,855            |
| Change in statutory deposits with central banks  | (7,856)               | 4,229,446            |
| Change in deposits from customers  | 14,246,672            | 4,229,106            |
| Change in deposits and placements from financial institutions  | 15,299,990            | 41,051               |
| Change in investment accounts of customers   | 5,515,840             | 3,103,126            |
| Change in bills and acceptances payable  | (18,525)              | (99,807)             |
| Change in financial investments portfolio  | 9,705,181             | (9,267,740)          |
| Change in other liabilities  | 1,406,236             | 192,593              |
| Cash used in operations  | 4,372,511             | (11,384,699)         |
| Taxes and zakat paid   | (1,067,434)           | (214,102)            |
| Net cash generated from/(used in) operating activities   | 3,305,077             | (11,598,801)         |
| Cash flows from investing activities  Purchase of property, plant and equipment  | (15)                  | (3)                  |
| Net cash used in investing activities  | (15)                  | (3)                  |
| · · · · · · · · · · · · · · · · · · ·  | (13)                  | (3)                  |
| Cash flows from financing activities   | <b></b>               | <i>( </i>            |
| Dividends paid   | (3,099,671)           | (1,464,091)          |
| Dividends paid for subordinated sukuk  | (82,647)              | (91,759)             |
| Dividends paid for term funding Dividends paid for capital securities  | (253,354)             | (453,790)            |
| Proceeds from issuance of ordinary shares  | (49,500)<br>2,392,930 | (49,364)<br>732,046  |
| (Repayment)/drawdown of term funding   | (2,270)               | 1,115,919            |
| Repayment of lease liability   | (2,843)               | (2,728)              |
| Net cash used in financing activities  | (1,097,355)           | (213,767)            |
| Net increase/(decrease) in cash and cash equivalents   | 2,207,707             | (11,812,571)         |
| Cash and cash equivalents at 1 January   | 9,919,980             | 21,732,551           |
| Cash and cash equivalents at 31 December   | 12,127,687            | 9,919,980            |
| Cash and cash equivalents comprise:  |                       |                      |
| Cash and short-term funds  | 12,127,687            | 9,919,980            |

The accompanying notes form an integral part of the financial statements.

## **FINANCIAL STATEMENTS**

31 December 2021

### 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (f) Cash and short-term funds

| Group  | 2021<br>RM'000 | 2020<br>RM'000 |
|--|----------------|----------------|
| Cash, bank balances and deposits with financial institutions | 3,962          | 29,507         |
| Money at call  | 12,123,725     | 9,890,473      |
|  | 12,127,687     | 9,919,980      |

#### (g) Deposits and placements with financial institutions

| Group          | 2021<br>RM'000 | 2020<br>RM'000 |
|----------------|----------------|----------------|
| Licensed banks | 3,000,157      | _              |

#### (h) Financial assets purchased under resale agreements

| Group                                  | 2021<br>RM'000 | 2020<br>RM'000 |
|--|----------------|----------------|
| Malaysian Government Investment Issues | 9,662,381      | 3,627,063      |
| Corporate Bonds and Sukuk              | 765,449        | -              |
|  | 10,427,830     | 3,627,063      |
| Allowances for impairment losses (i)   | (7,081)        | (1,452)        |
|  | 10,420,749     | 3,625,611      |

<sup>(</sup>i) Analysis of changes in gross carrying amount and the corresponding allowances for impairment losses on financial assets purchased under resale agreements are as follows:

#### As at 31 December 2021

Changes in the financial assets purchased under resale agreement that contributed to changes in the loss allowances during the financial year ended 31 December 2021 was mainly due to the following:

- The overall increase in the gross carrying amount for financial assets purchased under resale agreements was mainly contributed by new financial assets purchased which correspondingly increased the ECL allowances.

|  | Stage 1         | Stage 2                | Stage 3            |         |
|--|-----------------|------------------------|--------------------|---------|
|  | 10 11           | Lifetime ECL           | Lifetime ECL       |         |
|  | 12-month<br>ECL | not credit<br>impaired | credit<br>impaired | Total   |
| Group  | RM'000          | RM'000                 | RM'000             | RM'000  |
| At 1 January 2021                            | 1,452           | _                      | _                  | 1,452   |
| New financial assets originated or purchased | 7,081           | -                      | -                  | 7,081   |
| Financial assets derecognised                | (1,452)         | -                      | -                  | (1,452) |
| At 31 December 2021                          | 7,081           | -                      |                    | 7,081   |

#### As at 31 December 2020

Changes in the financial assets purchased under resale agreement that contributed to changes in the loss allowances during the financial year ended 31 December 2020 was mainly due to the following:

- The overall increase in the gross carrying amount for financial assets purchased under resale agreements was mainly contributed by new financial assets purchased which correspondingly increased the ECL allowances.

| Group  | 12-month<br>ECL<br>RM'000 | Stage 2 Lifetime ECL not credit impaired RM'000 | Stage 3  Lifetime ECL credit impaired RM'000 | Total<br>RM'000 |
|--|---------------------------|---|--|-----------------|
| At 1 January 2020                            | _                         | _   | _  | _               |
| New financial assets originated or purchased | 1,452                     | -   | _  | 1,452           |
| At 31 December 2020                          | 1,452                     | _   | -  | 1,452           |

31 December 2021

### 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (i) Financial investments at fair value through profit or loss

|                                      | 2021    | 2020   |
|--------------------------------------|---------|--------|
| Group                                | RM'000  | RM'000 |
| At fair value                        |         |        |
| Money market instruments:            |         |        |
| Malaysian Government Treasury Bills  | 659,118 | _      |
| Unquoted securities:                 |         |        |
| Outside Malaysia:                    |         |        |
| Corporate Sukuk                      | 125,184 | -      |
| Total financial investments at FVTPL | 784,302 | _      |

## (j) Financial investments at fair value through other comprehensive income

|  | 2021       | 2020       |
|--|------------|------------|
| Group                                      | RM'000     | RM'000     |
| At fair value                              |            |            |
| Money market instruments:                  |            |            |
| Malaysian Government Investment Issues (i) | 10,848,583 | 13,473,916 |
| Khazanah Sukuk                             | 29,614     | 29,032     |
|  | 10,878,197 | 13,502,948 |
| Unquoted securities:                       |            |            |
| In Malaysia:                               |            |            |
| Corporate Sukuk (ii)                       | 3,274,997  | 4,147,084  |
| Government Sukuk                           | -          | 41,892     |
| Equity                                     | 1,250      | 1,250      |
|  | 3,276,247  | 4,190,226  |
| Outside Malaysia:                          |            |            |
| Corporate Sukuk                            | 928,335    | 759,965    |
| Total financial investments at FVOCI       | 15,082,779 | 18,453,139 |

- (i) Included in the financial investments at fair value through other comprehensive income are the Malaysian Government Investment Issues which has been recognised as part of SRA balance amounting to RM10.0 million for the Group (2020: RM5.0 million).
- (ii) As at 31 December 2021, the Corporate Sukuk funded by RPSIA amounting to RM343.8 million was recorded off-balance sheet under the operations of IBS, upon revision in the agreement between Maybank Islamic Berhad ("MIB") with the Bank and with the third party on the timing of cash flow remittance received from the financial investments to the investment account holders.
- (iii) The maturity profile of money market instruments are as follows:

|                           | 2021<br>RM'000 | 2020<br>RM'000 |
|---------------------------|----------------|----------------|
| Within one year           | 584,570        | 158,839        |
| One year to three years   | 3,880,036      | 5,251,253      |
| Three years to five years | 1,501,305      | 1,538,523      |
| After five years          | 4,912,286      | 6,554,333      |
|                           | 10,878,197     | 13,502,948     |

## FINANCIAL STATEMENTS

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (j) Financial investments at fair value through other comprehensive income (cont'd.)

(iv) Analysis of changes in gross carrying amount and the corresponding allowances for impairment losses on financial investments at fair value through other comprehensive income are as follows:

#### As at 31 December 2021

Changes in the financial investments at fair value through other comprehensive income that contributed to the changes in the loss allowances during the financial year ended 31 December 2021 were mainly due to the following:

- The overall decrease in the gross carrying amount of financial investments at FVOCI was mainly contributed by Malaysian Government Investment Issues which did not attract loss allowances.
- The increase in the gross carrying amount of Foreign Corporate Sukuk was due to new financial assets purchased during the year which correspondingly increased the ECL allowances.

| Group  | 12-month<br>ECL<br>RM'000 | Stage 2  Lifetime ECL not credit impaired RM'000 | Stage 3  Lifetime ECL credit impaired RM'000 | Total<br>RM'000 |
|--|---------------------------|--|--|-----------------|
| At 1 January 2021                            | 2,812                     | 551  | -  | 3,363           |
| Transferred to Stage 1                       | 551                       | (551)  | -  | -               |
| Net remeasurement of allowances              | (114)                     | -  | -  | (114)           |
| New financial assets originated or purchased | 2,923                     | -  | -  | 2,923           |
| Financial assets derecognised                | (2,649)                   | _  | _  | (2,649)         |
| Changes in models/risk parameters            | 31                        | _  | _  | 31              |
| Exchange differences                         | 78                        | -  | -  | 78              |
| At 31 December 2021                          | 3,632                     | -  | -  | 3,632           |

#### As at 31 December 2020

Changes in the financial investments at fair value through other comprehensive income that contributed to the changes in the loss allowances during the financial year ended 31 December 2020 were mainly due to the following:

- The overall increase in the gross carrying amount of financial investments at FVOCI was mainly contributed by Corporate Sukuk due to new financial assets purchased. The increase in the gross carrying amount resulted in corresponding increase in ECL allowances measured on a 12-month basis.

|  | Stage 1                   | Stage 2  | Stage 3                                      |                 |
|--|---------------------------|--|--|-----------------|
| Group  | 12-month<br>ECL<br>RM'000 | Lifetime ECL<br>not credit<br>impaired<br>RM'000 | Lifetime ECL<br>credit<br>impaired<br>RM'000 | Total<br>RM'000 |
| At 1 January 2020                            | 1,866                     | _  | _  | 1,866           |
| Transferred to Stage 2                       | (279)                     | 279  | -  | -               |
| Net remeasurement of allowances              | 246                       | 272  | _  | 518             |
| New financial assets originated or purchased | 2,261                     | _  | _  | 2,261           |
| Financial assets derecognised                | (1,142)                   | _  | _  | (1,142)         |
| Changes in models/risk parameters            | (34)                      | _  | _  | (34)            |
| Exchange differences                         | (106)                     | -  | _  | (106)           |
| At 31 December 2020                          | 2,812                     | 551  | -  | 3,363           |

31 December 2021

#### 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (k) Financial investments at amortised cost

|   |      | 2021       | 2020       |
|---|------|------------|------------|
| Group   | Note | RM'000     | RM'000     |
| At amortised cost                             |      |            |            |
| Money market instruments:                     |      |            |            |
| Malaysian Government Investment Issues        | (i)  | 11,246,266 | 4,588,339  |
| Khazanah Sukuk                                |      | 826,400    | 932,288    |
|   |      | 12,072,666 | 5,520,627  |
| Unquoted securities:                          |      |            |            |
| In Malaysia:                                  |      |            |            |
| Corporate Sukuk                               | (ii) | 10,823,470 | 11,130,024 |
| Allowances for impairment losses              | (iv) | (28,355)   | (269,644)  |
| Total financial investments at amortised cost |      | 22,867,781 | 16,381,007 |

- (i) Included in the financial investments at amortised cost are Malaysian Government Investment Issues which has been recognised as part of SRA balance amounting to RM2,840.0 million for the Group (2020: RM2,845.0 million).
- (ii) As at 31 December 2020, included in the financial investments at amortised cost are Corporate Sukuk funded by RPSIA amounting to RM2,884.2 million.

Effective 31 December 2021, the Corporate Sukuk funded by RPSIA amounting to RM4,984.0 million was recorded off-balance sheet under the operations of IBS, upon the revision in the agreement between MIB with the Bank on the timing of cash flow remittance received from the financial investment to the investment account holders.

(iii) The maturity profile of money market instruments are as follows:

|   | 2021<br>RM'000 | 2020<br>RM'000 |
|---|----------------|----------------|
| Within one year                         | 582,677        | 129,399        |
| Within one year One year to three years | 1,123,916      | 1,072,518      |
| Three years to five years               |                | 618,567        |
| After five years                        | 10,366,073     | 3,700,143      |
|   | 12,072,666     | 5,520,627      |

(iv) Analysis of changes in gross carrying amount and the corresponding allowances for impairment losses on financial investments at amortised cost are as follows:

## As at 31 December 2021

Changes in the financial investments at amortised cost that contributed to the changes in the loss allowances during the financial year ended 31 December 2021 were mainly due to the following:

- The overall increase in the gross carrying amount of financial investments at amortised cost was contributed by Malaysian Government Investment Issues which did not attract loss allowances.
- The decrease in the gross carrying amount of Corporate Sukuk was due to derecognition of financial assets during the financial year which correspondingly decrease ECL allowances.

## FINANCIAL STATEMENTS

31 December 2021

#### 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (k) Financial investments at amortised cost (cont'd.)

(iv) Analysis of changes in gross carrying amount and the corresponding allowances for impairment losses on financial investments at amortised cost are as follows (cont'd.):

#### As at 31 December 2021 (cont'd.)

| Group  | Stage 1  12-month ECL RM'000 | Lifetime ECL<br>not credit<br>impaired<br>RM'000 | Stage 3  Lifetime ECL credit impaired RM'000 | Total<br>RM'000 |
|--|------------------------------|--|--|-----------------|
| At 1 January 2021                            | 38,379                       | 231,265  | _  | 269,644         |
| Transferred to Stage 1                       | 346                          | (346)  | _  | -               |
| Net remeasurement of allowances              | (17,119)                     | -  | -  | (17,119)        |
| New financial assets originated or purchased | 1,636                        | _  | _  | 1,636           |
| Financial assets derecognised                | (1,249)                      | (230,919)  | _  | (232,168)       |
| Changes in models/risk parameters            | 6,349                        | _  | _  | 6,349           |
| Exchange differences                         | 13                           | -  | -  | 13              |
| At 31 December 2021                          | 28,355                       | -  | _  | 28,355          |

#### As at 31 December 2020

Changes in the financial investments at amortised cost that contributed to the changes in the loss allowances during the financial year ended 31 December 2020 were mainly due to the following:

- The increase in the gross carrying amount of financial investments at amortised cost was contributed by Corporate Sukuk, due to new financial assets purchased which correspondingly increased the ECL allowances.
- The increase in the ECL for Stage 2 was due to deterioration in credit risk which correspondingly increase the net remeasurement of allowances.

|  | Stage 1                   | Stage 2  | Stage 3                                      |                 |
|--|---------------------------|--|--|-----------------|
| Group  | 12-month<br>ECL<br>RM'000 | Lifetime ECL<br>not credit<br>impaired<br>RM'000 | Lifetime ECL<br>credit<br>impaired<br>RM'000 | Total<br>RM'000 |
| At 1 January 2020                            | 17,995                    | _  | _  | 17,995          |
| Transferred to Stage 2                       | (1,879)                   | 1,879  | _  | _               |
| Net remeasurement of allowances              | 16,628                    | 229,386  | _  | 246,014         |
| New financial assets originated or purchased | 9,257                     | _  | _  | 9,257           |
| Financial assets derecognised                | (3,695)                   | _  | _  | (3,695)         |
| Changes in models/risk parameters            | 73                        | _  | -  | 73              |
| At 31 December 2020                          | 38,379                    | 231,265  | _  | 269,644         |

#### (I) Financing and advances

| Group   | 2021<br>RM'000              | 2020<br>RM'000              |
|---|-----------------------------|-----------------------------|
| Financing and advances*:  |                             |                             |
| (A) Financing and advances at fair value through other comprehensive income | 2,175,615                   | 2,741,267                   |
| (B) Financing and advances at amortised cost                                | 262,214,501                 | 289,662,732                 |
| Unearned income   | 264,390,116<br>(68,980,345) | 292,403,999<br>(85,698,158) |
|   |                             |                             |
| Gross financing and advances Allowances for financing and advances:         | 195,409,771                 | 206,705,841                 |
| - Stage 1 - 12-month ECL  | (556,209)                   | (574,213)                   |
| - Stage 2 - Lifetime ECL not credit impaired                                | (1,678,410)                 | (1,209,931)                 |
| - Stage 3 - Lifetime ECL credit impaired                                    | (709,435)                   | (1,254,822)                 |
| Net financing and advances  | 192,465,717                 | 203,666,875                 |

<sup>\*</sup> As at 31 December 2020, included in the financing and advances are financial assets funded by RPSIA amounting to RM26,483.7 million. The expected credit losses relating to these financing amounting to RM446.6 million were reflected as a reduction in both financing and advances and deposits and placements of banks and other financial institutions as disclosed in Note 64(u).

Effective 31 December 2021, the financing and advances funded by RPSIA amounting to RM25,033.6 million was recorded off-balance sheet under the operations of IBS, upon revision in the agreement between MIB with the Bank and with the third party on the timing of cash flow remittance received from the financing and advances to the investment account holders.

The gross exposure of the financing funded by Investment Accounts of customers ("IA") as at 31 December 2021 was RM28,720.8 million (2020: RM23,840.8 million).

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (I) Financing and advances (cont'd.)

| Group  | Bai' <sup>1</sup><br>RM'000 | Murabahah<br>RM'000 | Musharakah<br>RM'000 | Al-Ijarah<br>Thumma<br>Al-Bai<br>("AITAB") <sup>2</sup><br>RM'000 | ljarah <sup>3</sup><br>RM'000 | Others<br>RM'000 | Total<br>financing and<br>advances<br>RM'000 |
|--|-----------------------------|---------------------|----------------------|---|-------------------------------|------------------|--|
| 2021   |                             |                     |                      |   |                               |                  |  |
| Cashline   | _                           | 6,287,366           | _                    | _   | _                             | _                | 6,287,366                                    |
| Term financing:  |                             | 0,207,500           |                      |   |                               |                  | 0,207,300                                    |
| <ul><li>Housing financing</li></ul>  | 12,828,267                  | 81,673,329          | 1,719,726            | _   | _                             | 602              | 96,221,924                                   |
| - Syndicated financing   | 12,020,207                  | 5,955,729           |                      | _   | _                             | -                | 5,955,729                                    |
| - Hire purchase receivables  |                             | 11,676,586          | _                    | 36,500,533  |                               | _                | 48,177,119                                   |
| - Lease receivables  |                             |                     | _                    |   | 815,909                       |                  | 815,909                                      |
| - Other term financing   | 8,317,772                   | 82,612,398          | 536,521              | _   | 813,909                       | 30,604           | 91,497,295                                   |
| Trust receipts   | 0,317,772                   | 132,385             | JJ0,JZI              | _   | _                             | 30,004           | 132,385                                      |
| Claims on customers under acceptance credits   | _                           | 5,227,288           | _                    | _   | _                             | _                | 5,227,288                                    |
| Staff financing  | 340,773                     | 2,357,766           | 7,330                | 156,719   | _                             | 26 402           | 2,899,080                                    |
| Credit card receivables  | 340,773                     | 2,337,700           | 7,550                | 130,719   | _                             | 36,492           |  |
| Revolving credit   | _                           |                     | _                    | _   | _                             | 1,355,004        | 1,355,004                                    |
| •  | -                           | 5,760,355           | _                    | -   | _                             | -                | 5,760,355                                    |
| Share margin financing   | -                           | 55,212              | -                    | _   | _                             | -                | 55,212                                       |
| Financing to:  |                             | 2.750               |                      |   |                               |                  | 2.756  |
| - Directors of the Bank  | -                           | 2,750               | -                    | -   | -                             | 6                | 2,756  |
| - Directors of subsidiaries  | -                           | 2,271               |                      | 300   |                               | 123              | 2,694  |
|  | 21,486,812                  | 201,743,435         | 2,263,577            | 36,657,552  | 815,909                       | 1,422,831        | 264,390,116                                  |
| Unearned income  |                             |                     |                      |   |                               |                  | (68,980,345)                                 |
| Gross financing and advances <sup>4</sup>  |                             |                     |                      |   |                               |                  | 195,409,771                                  |
| Allowances for financing and advances:   |                             |                     |                      |   |                               |                  |  |
| - Stage 1 - 12-month ECL   |                             |                     |                      |   |                               |                  | (556,209)                                    |
| <ul> <li>Stage 2 – Lifetime ECL not credit impaired</li> </ul>   |                             |                     |                      |   |                               |                  | (1,678,410)                                  |
| - Stage 3 - Lifetime ECL credit impaired   |                             |                     |                      |   |                               |                  | (709,435)                                    |
| Net financing and advances   |                             |                     |                      |   |                               |                  | 192,465,717                                  |
|  |                             |                     |                      |   |                               |                  |  |
| 2020   |                             |                     |                      |   |                               |                  |  |
| Cashline   | -                           | 6,354,760           | _                    | _   | -                             | _                | 6,354,760                                    |
| Term financing:  |                             |                     |                      |   |                               |                  |  |
| <ul> <li>Housing financing</li> </ul>  | 13,846,268                  | 77,006,822          | 1,877,969            | _   | _                             | 609              | 92,731,668                                   |
| - Syndicated financing   | -                           | 7,106,556           | -                    | _   | _                             | _                | 7,106,556                                    |
| - Hire purchase receivables  | _                           | 9,635,007           | _                    | 35,204,145  | _                             | _                | 44,839,152                                   |
| - Lease receivables  | _                           | _                   | _                    | _   | 303,050                       | _                | 303,050                                      |
| <ul> <li>Other term financing</li> </ul>   | 10,653,246                  | 106,866,849         | 610,568              | _   | _                             | 18,364           | 118,149,027                                  |
| Bills receivables  | _                           | _                   | _                    | _   | _                             | 50               | 50   |
| Trust receipts   | _                           | 106,257             | _                    | _   | _                             | _                | 106,257                                      |
| Claims on customers under acceptance credits   | _                           | 4,723,695           | _                    | _   | _                             | _                | 4,723,695                                    |
| Staff financing  | 390,857                     | 2,110,096           | 8,384                | 179,242   | _                             | 33,633           | 2,722,212                                    |
| Credit card receivables  |                             | _                   | _                    | _   | _                             | 1,263,404        | 1,263,404                                    |
| Revolving credit   | _                           | 14,068,861          | _                    | _   | _                             | _,               | 14,068,861                                   |
| Share margin financing   | _                           | 29,008              | _                    | _   | _                             | _                | 29,008                                       |
| Financing to:  |                             |                     |                      |   |                               |                  | ,  |
| - Directors of the Bank  | _                           | 3,361               | _                    | _   | _                             | 8                | 3,369  |
| - Directors of subsidiaries  | _                           | 2,542               | _                    | 340   | _                             | 48               | 2,930  |
|  | 24000077                    |                     | 2 406 001            |   | 202.050                       |                  |  |
| Unearned income  | 24,890,371                  | 228,013,814         | 2,496,921            | 35,383,727  | 303,050                       | 1,316,116        | 292,403,999<br>(85,698,158)                  |
| Gross financing and advances <sup>5</sup>  |                             |                     |                      |   |                               |                  | 206,705,841                                  |
| Allowances for financing and advances:   |                             |                     |                      |   |                               |                  |  |
| - Stage 1 - 12-month ECL   |                             |                     |                      |   |                               |                  | (574,213)                                    |
|  |                             |                     |                      |   |                               |                  | (1,209,931)                                  |
| <ul> <li>Stage 2 – Lifetime ECL not credit impaired</li> </ul>   |                             |                     |                      |   |                               |                  | (1,200,001)                                  |
| <ul> <li>Stage 2 – Lifetime ECL not credit impaired</li> <li>Stage 3 – Lifetime ECL credit impaired</li> </ul> |                             |                     |                      |   |                               |                  | (1,254,822)                                  |

Bai' comprises Bai' Bithaman Ajil, Bai' Al-Inah and Bai' Al-Dayn.
 The Group is the owner of the asset. The ownership of an asset will be transferred to the customer via sale at the end of the Ijarah financing.
 The Group is the owner of the asset. The ownership of an asset will be transferred to the customer at the end of the Ijarah financing subject to the customer's execution of the purchase option.
 Included in financing and advances are the underlying assets under the IA.
 Included in financing and advances are the underlying assets under the RPSIA and IA.

## **FINANCIAL STATEMENTS**

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

## (I) Financing and advances (cont'd.)

(i) Financing and advances analysed by type of customers are as follows:

| Group                             | 2021<br>RM'000 | 2020<br>RM'000 |
|-----------------------------------|----------------|----------------|
| Domestic non-banking institutions | 4,102,492      | 4,385,735      |
| Domestic business enterprises:    |                |                |
| - Small and medium enterprises    | 30,636,404     | 26,319,703     |
| - Others                          | 19,993,497     | 30,637,837     |
| Government and statutory bodies   | 2,315,399      | 16,144,388     |
| Individuals                       | 136,439,893    | 127,787,608    |
| Other domestic entities           | 75,855         | 33,265         |
| Foreign entities                  | 1,846,231      | 1,397,305      |
| Gross financing and advances      | 195,409,771    | 206,705,841    |

(ii) Financing and advances analysed by profit rate sensitivity are as follows:

| Group                        | 2021<br>RM'000 | 2020<br>RM'000 |
|------------------------------|----------------|----------------|
|                              | KW 000         | KW 000         |
| Fixed rate:                  |                |                |
| - House financing            | 1,618,632      | 1,506,079      |
| - Hire purchase receivables  | 32,783,987     | 31,474,156     |
| - Other financing            | 13,899,657     | 33,281,314     |
|                              | 48,302,276     | 66,261,549     |
| Floating rate:               |                |                |
| - House financing            | 59,652,877     | 53,987,854     |
| - Other financing            | 87,454,618     | 86,456,438     |
|                              | 147,107,495    | 140,444,292    |
| Gross financing and advances | 195,409,771    | 206,705,841    |

(iii) Financing and advances analysed by economic purpose are as follows:

| Group  | 2021<br>RM'000 | 2020<br>RM'000 |
|--|----------------|----------------|
| Purchase of securities                               | 25,278,402     | 24,118,381     |
| Purchase of transport vehicles                       | 43,898,276     | 40,840,421     |
| Purchase of landed properties:                       |                |                |
| – Residential  | 61,572,937     | 54,518,350     |
| – Non-residential                                    | 16,204,503     | 14,667,103     |
| Purchase of fixed assets (exclude landed properties) | 177,947        | 148,492        |
| Personal use   | 3,252,580      | 4,784,845      |
| Purchase of consumer durables                        | 520            | 346            |
| Constructions  | 2,037,500      | 2,542,260      |
| Mergers and acquisitions                             | 500,000        | _              |
| Working capital                                      | 41,086,366     | 63,783,960     |
| Credit cards   | 1,400,740      | 1,301,683      |
| Gross financing and advances                         | 195,409,771    | 206,705,841    |

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

### (I) Financing and advances (cont'd.)

(iv) The maturity profile of financing and advances are as follows:

| Group                        | 2021<br>RM'000 | 2020<br>RM'000 |
|------------------------------|----------------|----------------|
| Within one year              | 23,468,423     | 33,131,625     |
| One year to three years      | 7,961,295      | 8,896,910      |
| Three years to five years    | 16,372,043     | 15,229,505     |
| After five years             | 147,608,010    | 149,447,801    |
| Gross financing and advances | 195,409,771    | 206,705,841    |

(v) Movements in the impaired financing and advances ("impaired financing") are as follows:

| Group   | 2021<br>RM'000 | 2020<br>RM'000 |
|---|----------------|----------------|
| At 1 January  | 2,452,406      | 3,115,266      |
| Newly impaired  | 238,626        | 584,878        |
| Reclassified as non-impaired  | (36,215)       | (485,955)      |
| Amount recovered  | (339,776)      | (437,564)      |
| Amount written off  | (233,810)      | (317,043)      |
| Amount related to Restricted Investment Account   | (588,475)      | (7,176)        |
| Gross impaired financing at 31 December   | 1,492,756      | 2,452,406      |
| Less: Stage 3 – Lifetime ECL credit impaired  | (709,435)      | (1,254,822)    |
| Net impaired financing at 31 December   | 783,321        | 1,197,584      |
| Calculation of ratio of net impaired financing (excluding financing funded by IA): <sup>1</sup> |                |                |
| Gross impaired financing at 31 December   | 1,429,024      | 1,776,012      |
| Less: Stage 3 – Lifetime ECL credit impaired  | (709,435)      | (1,254,822)    |
| Net impaired financing at 31 December   | 719,589        | 521,190        |
| Gross financing and advances  | 166,688,972    | 156,381,322    |
| Less: Allowances for impaired financing and advances at amortised cost and FVOCI                | (2,946,356)    | (3,043,122)    |
| Net financing and advances  | 163,742,616    | 153,338,200    |
| Net impaired financing as a percentage of net financing and advances                            | 0.44%          | 0.34%          |

 $<sup>^{\,1}\,</sup>$  Excludes financing funded by RPSIA for the financial year ended 31 December 2020.

(vi) Impaired financing and advances by economic purpose are as follows:

| Group  | 2021<br>RM'000 | 2020<br>RM'000 |
|--|----------------|----------------|
| Purchase of securities                               | 11,569         | 76,253         |
| Purchase of transport vehicles                       | 126,187        | 174,184        |
| Purchase of landed properties:                       |                |                |
| – Residential  | 291,858        | 381,806        |
| – Non-residential                                    | 146,632        | 178,437        |
| Purchase of fixed assets (exclude landed properties) | 920            | 889            |
| Personal use   | 39,409         | 49,336         |
| Purchase of consumer durables                        | 2              | 2              |
| Constructions  | 25,099         | 50,111         |
| Working capital                                      | 844,904        | 1,536,493      |
| Credit cards   | 6,176          | 4,895          |
| Impaired financing and advances                      | 1,492,756      | 2,452,406      |

### **FINANCIAL STATEMENTS**

31 December 2021

#### 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (I) Financing and advances (cont'd.)

(vii) Analysis of changes in gross carrying amount and the corresponding allowances for impairment losses on financing and advances are as follows:

#### As at 31 December 2021

Changes in the gross carrying amount of financing and advances carried at fair value through other comprehensive income and amortised cost for the Group that contributed to the changes in the loss allowances during the financial year ended 31 December 2021 were mainly due to the following:

- Reduction in other term financing by 23% due to financial assets funded by RPSIA is recorded off-balance sheet effective 31 December 2021 which correspondingly resulted in the decrease in ECL allowances.
- The above decrease is mitigated by the financing growth from hire purchase receivables and house financing by 7% and 4% respectively.
- The ECL for Stage 1 (12-month ECL) decreased primarily due to the improvement in macro-economic outlook and repayment behavioural trend while ECL for Stage 2 (lifetime ECL not credit impaired) increased mainly contributed by accounts under high risk industry.
- The gross carrying amount of financing and advances that was written off during the year, which is still subject to recovery activity was RM233.8 million (2020: RM317.0 million). This has resulted in the reduction of Stage 3 lifetime ECL credit impaired by the same amount.

#### At fair value through other comprehensive income

|  | Stage 1  | Stage 2      | Stage 3      |         |
|--|----------|--------------|--------------|---------|
|  |          | Lifetime ECL | Lifetime ECL |         |
|  | 12-month | not credit   | credit       |         |
|  | ECL      | impaired     | impaired     | Total   |
| Group  | RM'000   | RM'000       | RM'000       | RM'000  |
| At 1 January 2021                            | 1,662    | 2,494        | _            | 4,156   |
| Net remeasurement of allowances              | 133      | -            | -            | 133     |
| New financial assets originated or purchased | 47       | -            | -            | 47      |
| Financial assets derecognised                | (636)    | (2,494)      | -            | (3,130) |
| Changes in models/risk parameters            | 1,085    | -            | -            | 1,085   |
| Exchange differences                         | 11       | -            | -            | 11      |
| At 31 December 2021                          | 2,302    | _            | _            | 2,302   |

#### At amortised cost

| Group  | 12-month ECL RM'000 | Stage 2  Lifetime ECL not credit impaired RM'000 | Stage 3  Lifetime ECL credit impaired RM'000 | Total<br>RM'000 |
|--|---------------------|--|--|-----------------|
| At 1 January 2021                                | 574,213             | 1,209,931  | 1,254,822                                    | 3,038,966       |
| Transferred to Stage 1                           | 241,131             | (229,027)  | (12,104)                                     | -               |
| Transferred to Stage 2                           | (17,310)            | 45,043   | (27,733)                                     | -               |
| Transferred to Stage 3                           | (5,392)             | (27,532)   | 32,924                                       | -               |
| Net remeasurement of allowances                  | (245,822)           | 741,141  | 117,932                                      | 613,251         |
| New financial assets originated or purchased     | 115,763             | 51,554   | -  | 167,317         |
| Financial assets derecognised                    | (42,288)            | (75,656)   | (24,227)                                     | (142,171)       |
| Changes in models/risk parameters                | (44,063)            | (20,640)   | -  | (64,703)        |
| Amount related to Restricted Investment Accounts | (20,279)            | (17,223)   | (409,064)                                    | (446,566)       |
| Amount written off                               | -                   | -  | (233,810)                                    | (233,810)       |
| Exchange differences                             | 256                 | 819  | 10,695                                       | 11,770          |
| At 31 December 2021                              | 556,209             | 1,678,410  | 709,435                                      | 2,944,054       |

31 December 2021

#### 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (I) Financing and advances (cont'd.)

(vii) Analysis of changes in gross carrying amount and the corresponding allowances for impairment losses on financing and advances are as follows (cont'd.):

#### As at 31 December 2020

Changes in the gross carrying amount of financing and advances carried at fair value through other comprehensive income and amortised cost for the Group that contributed to the changes in the loss allowances during the financial year ended 31 December 2020 were mainly due to the following:

- The high volume of hire purchase receivables, house financing and other term financing originated, increased the gross carrying amount by 9%, 6% and 3% respectively which correspondingly increased the ECL allowances.
- However, there was a reduction in cashline and revolving credits by 6% and 5% respectively which resulted in a decrease in ECL allowances.
- Consistent with industry guidance, the Group has introduced a number of support measures for customers impacted by COVID-19, including the deferral of payments for retail and non-retail customers for an initial period of up to six months. This has resulted in day-one modification loss to contractual cash flows recognised by the Group amounting to RM689.1 million.
- Given the disruptive impact of the COVID-19 pandemic, the ECL for Stage 1 (12-month ECL) and Stage 2 (lifetime ECL not credit impaired) increased primarily due to forward-looking provision.

#### At fair value through other comprehensive income

|  | Stage 1                   | Stage 2  | Stage 3                                      |                 |
|--|---------------------------|--|--|-----------------|
| Group  | 12-month<br>ECL<br>RM'000 | Lifetime ECL<br>not credit<br>impaired<br>RM'000 | Lifetime ECL<br>credit<br>impaired<br>RM'000 | Total<br>RM'000 |
| At 1 January 2020                            | 523                       | 2,378  | _  | 2,901           |
| New financial assets originated or purchased | 1,036                     | -  | _  | 1,036           |
| Changes in models/risk parameters            | 103                       | 116  | -  | 219             |
| At 31 December 2020                          | 1,662                     | 2,494  | -  | 4,156           |

#### At amortised cost

|  | Stage 1                   | Stage 2  | Stage 3                                      |                 |
|--|---------------------------|--|--|-----------------|
| Group  | 12-month<br>ECL<br>RM'000 | Lifetime ECL<br>not credit<br>impaired<br>RM'000 | Lifetime ECL<br>credit<br>impaired<br>RM'000 | Total<br>RM'000 |
| At 1 January 2020                                | 371,029                   | 616,576  | 1,252,818                                    | 2,240,423       |
| Transferred to Stage 1                           | 192,492                   | (180,987)  | (11,505)                                     | _               |
| Transferred to Stage 2                           | (24,260)                  | 216,014  | (191,754)                                    | _               |
| Transferred to Stage 3                           | (5,653)                   | (133,942)  | 139,595                                      | _               |
| Net remeasurement of allowances                  | 89,882                    | 615,209  | 436,543                                      | 1,141,634       |
| New financial assets originated or purchased     | 111,779                   | 105,132  | -  | 216,911         |
| Financial assets derecognised                    | (53,808)                  | (78,272)   | (163,013)                                    | (295,093)       |
| Changes in models/risk parameters                | (110,039)                 | 40,745   | _  | (69,294)        |
| Amount related to Restricted Investment Accounts | 3,084                     | 11,681   | 122,297                                      | 137,062         |
| Amount written off                               | _                         | _  | (317,043)                                    | (317,043)       |
| Exchange differences                             | (293)                     | (2,225)  | (13,116)                                     | (15,634)        |
| At 31 December 2020                              | 574,213                   | 1,209,931  | 1,254,822                                    | 3,038,966       |

## **FINANCIAL STATEMENTS**

31 December 2021

### 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (m) Derivative financial instruments

The table below shows the fair value of derivative financial instruments recorded as assets or liabilities, together with their principal amounts. The principal amount, recorded gross, is the amount of the derivative's underlying asset, reference rate or index and is the basis upon which change in the value of derivatives are measured. The principal amounts indicate the volume of transactions outstanding at the financial year end and are indicative of neither the market risk nor the credit risk.

The Group enters into derivative financial instruments at the request and on behalf of its customers as well as to hedge the Group's own exposures and not for speculative purpose.

|   |                                   | 2021                     |                                | 2020                              |                           |                                  |
|---|-----------------------------------|--------------------------|--------------------------------|-----------------------------------|---------------------------|----------------------------------|
|   | Principal                         | < Fair Va                | alues>                         | Principal                         | < Fair \                  | /alues>                          |
| Group   | amount<br>RM'000                  | Assets<br>RM'000         | Liabilities<br>RM'000          | amount<br>RM'000                  | Assets<br>RM'000          | Liabilities<br>RM'000            |
| Trading derivatives  Foreign exchange related contracts   |                                   |                          |                                |                                   |                           |                                  |
| Currency forward:  - Less than one year  - One year to three years  - More than three years                 | 8,617,698<br>574,349<br>2,704,174 | 26,173<br>2,475<br>6,242 | (35,464)<br>(2,475)<br>(6,242) | 7,302,204<br>881,114<br>2,498,574 | 16,665<br>8,609<br>30,465 | (215,360)<br>(8,609)<br>(30,465) |
| Currency swaps:  - Less than one year   | 15,398,762                        | 19,239                   | (65,804)                       | 15,836,028                        | 180,934                   | (260,507)                        |
| Currency spots:  – Less than one year   | 400,910                           | 65                       | (1,283)                        | 426,413                           | 11,262                    | (865)                            |
| Currency options:  – Less than one year   | 7,157                             | 38                       | (38)                           | 1,161                             | 10                        | (10)                             |
| Cross currency profit rate swaps:  - Less than one year  - One year to three years  - More than three years | 2,114,560<br>24,137<br>405,012    | 7,548<br>112<br>7,759    | (7,548)<br>(112)<br>(7,759)    | -<br>2,092,853<br>415,320         | -<br>31,242<br>2,135      | -<br>(31,242)<br>(2,135)         |
|   | 30,246,759                        | 69,651                   | (126,725)                      | 29,453,667                        | 281,322                   | (549,193)                        |
| Profit rate related contracts   |                                   |                          |                                |                                   |                           |                                  |
| Profit rate swaps:  - Less than one year  | 490,000                           | 4,185                    | (4,185)                        | 80,340                            | 456                       | (452)                            |
| <ul><li>One year to three years</li><li>More than three years</li></ul>                                     | 4,622,648<br>392,321              | 37,370<br>6,214          | (36,085)<br>(10,550)           | 1,490,000<br>2,145,654            | 35,702<br>67,823          | (35,702)<br>(70,955)             |
|   | 5,504,969                         | 47,769                   | (50,820)                       | 3,715,994                         | 103,981                   | (107,109)                        |
| Total   | 35,751,728                        | 117,420                  | (177,545)                      | 33,169,661                        | 385,303                   | (656,302)                        |

#### (n) Other assets

|                                 | 2021      | 2020      |
|---------------------------------|-----------|-----------|
| Group                           | RM'000    | RM'000    |
| Amount due from holding company | 4,037,035 | 1,785,952 |
| Prepayment and deposits         | 16,079    | 21,796    |
| Tax recoverable                 | 171,447   | 319,391   |
| Other debtors                   | 1,486,025 | 1,331,873 |
|                                 | 5,710,586 | 3,459,012 |

### (o) Statutory deposits with central banks

The non-profit bearing statutory deposit maintained with BNM is in compliance with the requirement of the Central Bank of Malaysia Act 2009, the amount of which is determined as set percentages of total eligible liabilities.

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

## (p) Property, plant and equipment

| Group  | Office Furniture, Fittings, Equipment and Renovations RM'000 | Computers<br>and<br>Peripherals<br>RM'000 | Motor<br>Vehicles<br>RM'000 | Total<br>RM'000   |
|--|--|---|-----------------------------|-------------------|
| As at 31 December 2021   |  |   |                             |                   |
| Cost At 1 January 2021 Additions Exchange differences  | 1,096<br>2<br>1  | 139<br>13<br>-                            | 402<br>-<br>-               | 1,637<br>15<br>1  |
| At 31 December 2021  | 1,099  | 152                                       | 402                         | 1,653             |
| Accumulated depreciation At 1 January 2021 Depreciation charge for the financial year (Note 64(ah)) Exchange differences | 506<br>337<br>3  | 36<br>30<br>-                             | 116<br>79<br>-              | 658<br>446<br>3   |
| At 31 December 2021  | 846  | 66  | 195                         | 1,107             |
| Net carrying amount At 31 December 2021  | 253  | 86  | 207                         | 546               |
| As at 31 December 2020   |  |   |                             |                   |
| Cost At 1 January 2020 Additions Exchange differences  | 1,081<br>3<br>12   | 139<br>-<br>-                             | 399<br>-<br>3               | 1,619<br>3<br>15  |
| At 31 December 2020  | 1,096  | 139                                       | 402                         | 1,637             |
| Accumulated depreciation At 1 January 2020 Depreciation charge for the financial year (Note 64(ah)) Exchange differences | 120<br>392<br>(6)  | 7<br>30<br>(1)                            | 34<br>83<br>(1)             | 161<br>505<br>(8) |
| At 31 December 2020  | 506  | 36  | 116                         | 658               |
| Net carrying amount At 31 December 2020  | 590  | 103                                       | 286                         | 979               |

## **FINANCIAL STATEMENTS**

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

### (q) Right-of-use assets

|  |                | nises          |
|--|----------------|----------------|
| Group  | 2021<br>RM'000 | 2020<br>RM'000 |
| Cost   |                |                |
| At 1 January   | 15,148         | 15,096         |
| Modification   | (1,793)        | _              |
| Exchange differences                                     | (5)            | 52             |
| At 31 December   | 13,350         | 15,148         |
| Accumulated depreciation                                 |                |                |
| At 1 January   | 5,247          | 2,130          |
| Depreciation charge for the financial year (Note 64(ah)) | 2,503          | 3,129          |
| Modification   | (527)          | -              |
| Exchange differences                                     | 1              | (12)           |
| At 31 December   | 7,224          | 5,247          |
| Net carrying amount                                      |                |                |
| At 31 December   | 6,126          | 9,901          |

#### (r) Deferred tax

|   | 2021      | 2020    |
|---|-----------|---------|
| Group   | RM'000    | RM'000  |
| At 1 January  | 449,812   | 83,002  |
| Recognised in income statement (Note 64(ai))                  | (461,634) | 270,826 |
| Relating to origination and reversal of temporary differences | (35,221)  | 270,826 |
| Over provision in prior year                                  | (428,546) | _       |
| Effect of increase in income tax rate                         | 2,133     | -       |
| Recognised in statement of comprehensive income               | (178,794) | 95,984  |
| At 31 December  | (190,616) | 449,812 |

Presented after appropriate offsetting as follows:

| Group  | 2021<br>RM'000      | 2020<br>RM'000       |
|--|---------------------|----------------------|
| Deferred tax assets Deferred tax liabilities | (213,155)<br>22,539 | (180,238)<br>630,050 |
| At 31 December                               | (190,616)           | 449,812              |

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set-off current tax assets against current tax liabilities and when the deferred income taxes relate to the same fiscal authority.

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (r) Deferred tax (cont'd.)

The component and movement of deferred tax assets and liabilities during the financial year prior to offsetting are as follows:

#### Deferred tax assets of the Group:

| Group   | Impairment losses on financing, financial investments and other financial assets RM'000 | Other<br>temporary<br>differences<br>RM'000 | Total<br>RM'000 |
|---|---|---|-----------------|
| As at 31 December 2021  |   |   |                 |
| At 1 January 2021   | (175,686)   | (4,552)                                     | (180,238)       |
| Recognised in income statement:                               |   |   |                 |
| Relating to origination and reversal of temporary differences | (32,024)  | (3,032)                                     | (35,056)        |
| Effect of increase in income tax rate                         | 2,235   | (96)  | 2,139           |
| At 31 December 2021   | (205,475)   | (7,680)                                     | (213,155)       |
| As at 31 December 2020  |   |   |                 |
| At 1 January 2020   | (18,487)  | (3,863)                                     | (22,350)        |
| Recognised in income statement                                | (157,199)   | (689)                                       | (157,888)       |
| At 31 December 2020   | (175,686)   | (4,552)                                     | (180,238)       |

## Deferred tax liabilities of the Group:

| Group   | FVOCI<br>reserve<br>RM'000 | Unabsorbed<br>capital<br>allowances<br>RM'000 | Profit<br>on financing<br>moratorium<br>RM'000 | Other<br>temporary<br>differences<br>RM'000 | Total<br>RM'000 |
|---|----------------------------|---|--|---|-----------------|
| As at 31 December 2021  |                            |   |  |   |                 |
| At 1 January 2021<br>Recognised in income statement:          | 201,319                    | 21  | 428,546  | 164   | 630,050         |
| Relating to origination and reversal of temporary differences | _                          | (1)   | _  | (164)                                       | (165)           |
| Over provision in prior year                                  | -                          | -   | (428,546)                                      | -   | (428,546)       |
| Effect of increase in income tax rate                         | -                          | (6)   | -  | -   | (6)             |
| Recognised in statement of comprehensive income               | (178,794)                  | -   | -  | -   | (178,794)       |
| At 31 December 2021   | 22,525                     | 14  | _  | _   | 22,539          |
| As at 31 December 2020  |                            |   |  |   |                 |
| At 1 January 2020   | 105,335                    | 17  | _  | -   | 105,352         |
| Recognised in income statement                                | _                          | 4   | 428,546  | 164   | 428,714         |
| Recognised in statement of comprehensive income               | 95,984                     | -   | -  | _   | 95,984          |
| At 31 December 2020   | 201,319                    | 21  | 428,546  | 164   | 630,050         |

Deferred tax assets have not been recognised in respect of the following items:

|                       | 2021<br>RM'000 | 2020<br>RM'000 |
|-----------------------|----------------|----------------|
| Unutilised tax losses | 177,258        | 158,974        |

The Group has not recognised deferred tax assets in respect of unused tax losses from International Currency Business Unit ("ICBU") as it is not probable that future taxable profits will be available against which they can be utilised.

Pursuant to Finance Bill 2021, the tax losses can be utilised up to a maximum of ten consecutive years effective retrospectively from year of assessment 2019.

## **FINANCIAL STATEMENTS**

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

## (s) Deposits from customers

| Group                         | 2021<br>RM'000 | 2020<br>RM'000 |
|-------------------------------|----------------|----------------|
| Savings deposits              |                |                |
| Murabahah                     | 26,302,000     | -              |
| Qard                          | 3,496,477      | 23,708,048     |
|                               | 29,798,477     | 23,708,048     |
| Demand deposits               |                |                |
| Murabahah                     | 32,042,236     | -              |
| Qard                          | 1,362,014      | 26,703,462     |
|                               | 33,404,250     | 26,703,462     |
| Term deposits                 |                |                |
| Murabahah                     | 115,751,729    | 114,498,944    |
| Qard                          | 560,459        | 357,789        |
|                               | 116,312,188    | 114,856,733    |
| Total deposits from customers | 179,514,915    | 165,268,243    |

During the financial year ended 31 December 2021, the Group changed the underlying shariah contract for deposits from customers from Qard to Murabahah for certain applicable products.

(i) The maturity profile of term deposits are as follows:

| Group                     | 2021<br>RM'000 | 2020<br>RM'000 |
|---------------------------|----------------|----------------|
| Within six months         | 98,667,962     | 93,537,277     |
| Six months to one year    | 17,388,379     | 11,127,134     |
| One year to three years   | 227,460        | 10,167,779     |
| Three years to five years | 28,387         | 24,543         |
|                           | 116,312,188    | 114,856,733    |

(ii) The deposits are sourced from the following types of customers:

| Group                           | 2021<br>RM'000 | 2020<br>RM'000 |
|---------------------------------|----------------|----------------|
| Business enterprises            | 54,833,256     | 55,608,359     |
| Individuals                     | 51,692,158     | 45,188,774     |
| Government and statutory bodies | 36,389,382     | 32,798,930     |
| Others                          | 36,600,119     | 31,672,180     |
|                                 | 179,514,915    | 165,268,243    |

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (t) Investment accounts

|  | 2021       | 2020       |
|--|------------|------------|
| Group  | RM'000     | RM'000     |
| Investment accounts of customers                                 |            |            |
| – Unrestricted investment accounts <sup>1</sup>                  | 28,720,799 | 23,840,796 |
| Restricted investment accounts managed by the Group <sup>2</sup> | 30,147,795 | -          |

(i) Movements in the investment accounts are as follows:

| Group   | Unrestricted investment accounts <sup>1</sup>     | Restricted investment accounts RM'000 | Total<br>investment<br>accounts<br>of customers<br>RM'000 | Restricted investment accounts managed by the Group <sup>2</sup> RM'000 |
|---|---|---------------------------------------|---|---|
| 2021 Funding inflows/(outflows)   |   |                                       |   |   |
| At 1 January 2021  New placement during the financial year  Redemption during the financial year  Profit payable  Transfer from on-balance sheet (Note 64(u)) | 23,840,796<br>42,089,839<br>(37,209,403)<br>(433) | -<br>-<br>-<br>-                      | 23,840,796<br>42,089,839<br>(37,209,403)<br>(433)         | -<br>610,725<br>-<br>25,112<br>29,511,958                               |
| At 31 December 2021   | 28,720,799  | -                                     | 28,720,799  | 30,147,795  |
| 2020 Funding inflows/(outflows)   | 20.616.075  | 101 505                               | 22.727.672  |   |
| At 1 January 2020   | 20,616,075  | 121,595                               | 20,737,670  | _   |
| New placement during the financial year<br>Redemption during the financial year<br>Profit payable   | 48,131,364<br>(44,901,140)<br>(5,503)             | (121,576)<br>(19)                     | 48,131,364<br>(45,022,716)<br>(5,522)                     | -   |
| At 31 December 2020   | 23,840,796  | -                                     | 23,840,796  | -   |

(ii) Investment accounts are sourced from the following type of customers:

| Group                           | Unrestricted investment accounts <sup>1</sup> RM'000 | Restricted investment accounts managed by the Group <sup>2</sup> RM'000 |
|---------------------------------|--|---|
| 2021                            |  |   |
| Business enterprises            | 16,564,421   | -   |
| Individuals                     | 10,159,957   | -   |
| Government and statutory bodies | 205,058  | -   |
| Licensed banks                  | -  | 29,511,958  |
| Others                          | 1,791,363  | 635,837   |
|                                 | 28,720,799   | 30,147,795  |
| 2020                            |  |   |
| Business enterprises            | 13,328,580   | _   |
| Individuals                     | 9,200,552  | _   |
| Government and statutory bodies | 112,309  | -   |
| Others                          | 1,199,355  | -   |
|                                 | 23,840,796   | _   |

## **FINANCIAL STATEMENTS**

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

### (t) Investment accounts (cont'd.)

(iii) The maturity profile of investment accounts are as follows:

| Group                     | Unrestricted investment accounts <sup>1</sup> RM'000 | Restricted investment accounts managed by the Group <sup>2</sup> RM'000 |
|---------------------------|--|---|
| 2021                      |  |   |
| - Without maturity        | 23,666,368   | -   |
| – With maturity           |  |   |
| Within six months         | 3,560,977  | 8,099,298   |
| Six months to one year    | 1,483,337  | 54,362  |
| One year to three years   | 4,741  | 3,715,037   |
| Three years to five years | 5,376  | 18,279,098  |
|                           | 5,054,431  | 30,147,795  |
|                           | 28,720,799   | 30,147,795  |
| 2020                      |  |   |
| - Without maturity        | 18,243,257   | _   |
| – With maturity           |  |   |
| Within six months         | 4,241,279  | -   |
| Six months to one year    | 1,342,789  | -   |
| One year to three years   | 9,158  | -   |
| Three years to five years | 4,313  | _   |
|                           | 5,597,539  | -   |
|                           | 23,840,796   | _   |

(iv) The allocation of investments asset are as follows:

| Group                | Unrestricted investment accounts <sup>1</sup> RM'000 | Restricted<br>investment<br>accounts<br>managed by<br>the Group <sup>2</sup><br>RM'000 |
|----------------------|--|--|
| 2021                 |  |  |
| Retail financing     | 26,965,529   | -  |
| Non-retail financing | 1,755,270  | 24,819,965   |
| Corporate Sukuk      | -  | 5,327,830  |
|                      | 28,720,799   | 30,147,795   |
| 2020                 |  |  |
| Retail financing     | 22,550,499   | _  |
| Non-retail financing | 1,290,297  | -  |
|                      | 23,840,796   | _  |

31 December 2021

#### 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (t) Investment accounts (cont'd.)

(v) Profit sharing ratio and rate of return are as follows:

## Investment account holder ("IAH")

| Group  | Average profit sharing ratio % | Average rate of return % |
|--|--------------------------------|--------------------------|
| 2021   |                                |                          |
| Investment accounts of customers                                 |                                |                          |
| – Unrestricted investment accounts <sup>1</sup>                  | 29.55                          | 1.18                     |
| Restricted investment accounts managed by the Group <sup>2</sup> | 78.41                          | 3.20                     |
| 2020   |                                |                          |
| Investment accounts of customers                                 |                                |                          |
| - Unrestricted investment accounts                               | 36.53                          | 1.64                     |
| – Restricted investment accounts <sup>3</sup>                    | 99.95                          | 4.03                     |

Included in the unrestricted investment accounts are funds received from the Multi-Asset Investment Account-i ("MAIA") product of RM254.1 million which are managed by the Group. 50% of the funds are invested in the Group's financing assets managed by a subsidiary of the Bank as part of its Islamic banking activities and are recorded as on-balance sheet. The remaining 50% of the funds are invested in marketable securities with net asset value of RM261.3 million as at 31 December 2021 managed by a subsidiary of the Bank as part of its investment management activities and are recorded as off-balance sheet.

#### (u) Deposits and placements from financial institutions

| Group                        | 2021<br>RM'000 | 2020<br>RM'000 |
|------------------------------|----------------|----------------|
| Mudharabah Fund              |                |                |
| Licensed banks <sup>1</sup>  | -              | 28,997,440     |
| Non-Mudharabah Fund          |                |                |
| Licensed banks               | 21,378,327     | 7,662,450      |
| Licensed Islamic banks       | 948,712        | 549,213        |
| Licensed investment banks    | 250,764        | 49,721         |
| Other financial institutions | 1,592,324      | 1,512,028      |
|                              | 24,170,127     | 9,773,412      |
|                              | 24,170,127     | 38,770,852     |

As at 31 December 2020, included in the Mudharabah deposits and placements from licensed banks is the RPSIA placed by the Group's conventional operations amounting to RM28,997.4 million. These placements are used to fund certain specific financing and advances and purchase of financial investments at amortised cost instruments. Effective 31 December 2021, the Mudharabah deposits and placements of licensed banks funded by RPSIA amounting to RM29,512.0 million were recorded off-balance sheet under the operations of IBS, upon revision in the agreement between MIB with the Bank. Details of these Mudharabah deposits and placements are disclosed in Note 64(t) under restricted investment accounts managed by the Group.

#### (v) Other liabilities

| Group   | Note | 2021<br>RM'000 | 2020<br>RM'000 |
|---|------|----------------|----------------|
| Due to holding company  |      | 671,832        | 463,922        |
| Other creditors, provisions and accruals  |      | 1,457,874      | 224,144        |
| Provisions for commitments and contingencies  |      | _              | 47,918         |
| Allowances for impairment losses on financing commitments and financial guarantee contracts | (i)  | 50,720         | 36,341         |
| Lease liabilities   | (ii) | 5,957          | 9,896          |
| Structured deposits   |      | 3,592          | 1,161          |
|   |      | 2,189,975      | 783,382        |

Included in the restricted investment accounts managed by the Group is an arrangement between MIB with the Bank and with the third party where MIB acts as an investment agent to manage and administer the restricted investment accounts amounting to RM29,512.0 million and RM635.8 million respectively. The amount of restricted investment accounts managed by MIB are disclosed net of any impairment allowances required on the underlying financial assets funded by the restrictred investment accounts.

<sup>&</sup>lt;sup>3</sup> As at 31 December 2020, the restricted investment accounts have been fully withdrawn.

## **FINANCIAL STATEMENTS**

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

### (v) Other liabilities (cont'd.)

(i) Movements in the allowances for impairment losses on financing commitments and financial guarantee contracts are as follows:

|  | Stage 1  | Stage 2      | Stage 3      |          |
|--|----------|--------------|--------------|----------|
|  |          | Lifetime ECL | Lifetime ECL |          |
|  | 12-month | not credit   | credit       |          |
|  | ECL      | impaired     | impaired     | Total    |
| Group  | RM'000   | RM'000       | RM'000       | RM'000   |
| As at 31 December 2021                       |          |              |              |          |
| At 1 January 2021                            | 26,366   | 9,592        | 383          | 36,341   |
| Transferred to Stage 1                       | 76       | (76)         | -            | -        |
| Transferred to Stage 2                       | (18)     | 18           | -            | -        |
| Transferred to Stage 3                       | (98)     | -            | 98           | -        |
| Net remeasurement of allowances              | (22,761) | 563          | 1,422        | (20,776) |
| New credit exposures originated or purchased | 31,073   | 9,653        | -            | 40,726   |
| Credit exposures derecognised                | (3,190)  | (2,294)      | (281)        | (5,765)  |
| Changes in models/risk parameters            | 1        | (39)         | -            | (38)     |
| Exchange differences                         | 216      | 16           | -            | 232      |
| At 31 December 2021                          | 31,665   | 17,433       | 1,622        | 50,720   |
| As at 31 December 2020                       |          |              |              |          |
| At 1 January 2020                            | 20,003   | 4,541        | 2,138        | 26,682   |
| Transferred to Stage 1                       | 337      | (327)        | (10)         | _        |
| Transferred to Stage 2                       | (6,163)  | 6,163        | -            | -        |
| Transferred to Stage 3                       | _        | (73)         | 73           | _        |
| Net remeasurement of allowances              | 689      | 355          | (1,772)      | (728)    |
| New credit exposure originated or purchased  | 14,393   | 2,260        | -            | 16,653   |
| Credit exposure derecognised                 | (2,851)  | (3,294)      | (46)         | (6,191)  |
| Changes in models/risk parameters            | 1        | (16)         | _            | (15)     |
| Exchange differences                         | (43)     | (17)         | -            | (60)     |
| At 31 December 2020                          | 26,366   | 9,592        | 383          | 36,341   |

(ii) The movement in lease liabilities are as follows:

| Group                             | 2021<br>RM'000 | 2020<br>RM'000 |
|-----------------------------------|----------------|----------------|
| At 1 January                      | 9,896          | 12,228         |
| Finance cost on lease liabilities | 297            | 398            |
| Lease obligation reduction        | (2,843)        | (2,728)        |
| Modification                      | (1,394)        | -              |
| Exchange differences              | 1              | (2)            |
| At 31 December                    | 5,957          | 9,896          |

## (w) Provision for taxation and zakat

| Group          | 2021<br>RM'000   | 2020<br>RM'000  |
|----------------|------------------|-----------------|
| Taxation Zakat | 10,197<br>28,602 | 5,458<br>15,798 |
|                | 38,799           | 21,256          |

31 December 2021

### 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (x) Term funding

| Gro   | oup                               | 2021<br>RM'000 | 2020<br>RM'000 |
|-------|-----------------------------------|----------------|----------------|
| Uns   | secured term funding:             |                |                |
| (i)   | Commercial Papers                 |                |                |
|       | – Less than one year              | 7,947,135      | 7,945,896      |
| (ii)  | Medium Term Notes                 |                |                |
|       | – Less than one year              | 2,002,762      | -              |
|       | – More than one year              | -              | 2,003,222      |
|       |                                   | 2,002,762      | 2,003,222      |
| (iii) | Term funding                      |                |                |
| ` ,   | – More than one year <sup>1</sup> | 973,280        | 945,940        |
| Tota  | al term funding                   | 10,923,177     | 10,895,058     |

<sup>&</sup>lt;sup>1</sup> Term funding relates to amounts received by the Group under government financing scheme as part of the government support measures in response to COVID-19 pandemic for the purpose of SME financing at a below market rate with a six-year maturity to be repaid on 17 June 2026. The financing under the government scheme is for financing at concession rates to SMEs and for COVID-19 related relief measures. The benefits under the government financing scheme that are recognised in the profit or loss are as disclosed in Note 2.5(i) of the financial statements.

The unsecured term fundings are denominated in Ringgit Malaysia ("RM").

The following are the changes in the term funding which include the commercial papers/medium term notes/sukuk issued/redeemed by the Group during the financial year ended 31 December 2021:

#### Issuance of Islamic Commercial Papers ("ICP") by Maybank Islamic Berhad

The aggregate nominal value of the commercial papers issued by Maybank Islamic Berhad and outstanding as at 31 December 2021 are as follows:

| Currency | Description     | Aggregated Nominal Value (RM' million) |
|----------|-----------------|--|
| RM       | Zero Profit ICP | 8,000.0                                |

#### (y) Subordinated sukuk

| Group  | Note  | 2021<br>RM'000 | 2020<br>RM'000 |
|--|-------|----------------|----------------|
| RM1,000 million Islamic subordinated Sukuk Murabahah due in 2026 | (i)   | -              | 1,017,454      |
| RM1,000 million Islamic subordinated Sukuk Murabahah due in 2029 | (ii)  | 1,010,849      | 1,010,849      |
| RM1,000 million Islamic subordinated Sukuk Murabahah due in 2031 | (iii) | 1,010,965      | -              |
|  |       | 2,021,814      | 2,028,303      |

Details of the issued subordinated sukuk are as follows:

| Note  | Description/nominal value                             | Issue<br>date | First<br>call date | Maturity<br>date | Profit rate<br>(% p.a.) | Nominal value     |
|-------|---|---------------|--------------------|------------------|-------------------------|-------------------|
|       | Maybank Islamic Berhad                                |               |                    |                  |                         |                   |
|       | RM10.0 billion Subordinated Sukuk Murabahah Programme |               |                    |                  |                         |                   |
| (i)   | Subordinated Sukuk Murabahah <sup>1</sup>             | 15-Feb-16     | 15-Feb-21          | 13-Feb-26        | 4.65                    | RM1,000.0 million |
| (ii)  | Subordinated Sukuk Murabahah <sup>2</sup>             | 5-Apr-19      | 5-Apr-24           | 5-Apr-29         | 4.50                    | RM1,000.0 million |
| (iii) | Subordinated Sukuk Murabahah <sup>2</sup>             | 15-Feb-21     | 16-Feb-26          | 14-Feb-31        | 2.90                    | RM1,000.0 million |

<sup>&</sup>lt;sup>1</sup> This subordinated sukuk was fully redeemed on the first call date.

<sup>&</sup>lt;sup>2</sup> The subsidiary may, subject to the prior consent of BNM, redeem these subordinated sukuk, in whole or in part, on the first call date and on each semi-annual profit payment date thereafter.

## **FINANCIAL STATEMENTS**

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

### (z) Capital securities

| Description  | Issue<br>date | First<br>call date | Maturity date | 2021<br>RM'000 | 2020<br>RM'000 |
|--|---------------|--------------------|---------------|----------------|----------------|
| Maybank Islamic Berhad                                   |               |                    |               |                |                |
| RM10.0 billion Additional Tier 1 Sukuk Wakalah Programme |               |                    |               |                |                |
| RM1,000.0 million 4.95% Additional Tier 1 Sukuk Wakalah¹ | 14-Dec-17     | 14-Dec-22          | Perpetual     | 1,002,441      | 1,002,441      |

 $<sup>^{1}</sup>$  The subsidiary, may redeem these capital securities, in whole or in part, on the first call date and on every periodic distribution date thereafter.

## (aa) Income derived from investment of depositors' funds

| Group                           | 2021<br>RM'000 | 2020<br>RM'000 |
|---------------------------------|----------------|----------------|
| Income from investment of:      |                |                |
| (i) General investment deposits | 5,708,917      | 5,961,250      |
| (ii) Other deposits             | 3,102,547      | 2,616,440      |
|                                 | 8,811,464      | 8,577,690      |

(i) Income derived from investment of general investment deposits:

| Group   | 2021<br>RM'000 | 2020<br>RM'000 |
|---|----------------|----------------|
| Finance income and hibah:   |                |                |
| Financing and advances (Note 64(ac)(i))                               | 4,261,360      | 4,568,090      |
| Financial assets purchased under resale agreements                    | 53,361         | 3,821          |
| Financial investments at FVOCI  | 388,357        | 410,070        |
| Financial investments at amortised cost                               | 552,221        | 398,368        |
| Financial investments at FVTPL  | 3,166          | 2,756          |
| Money at call and deposits and placements with financial institutions | 162,844        | 220,898        |
|   | 5,421,309      | 5,604,003      |
| Amortisation of premiums, net   | (33,991)       | (21,210)       |
| Total finance income and hibah  | 5,387,318      | 5,582,793      |
| Other operating income:   |                |                |
| Fee income  | 278,693        | 250,131        |
| Gain on disposal of financial investments at FVTPL                    | 1,727          | 5,855          |
| Gain on disposal of financial investments at FVOCI                    | 44,849         | 67,158         |
| Gain on redemption of financial investments at amortised cost         | 296            | _              |
| Unrealised gain/(loss) on revaluation of:                             |                |                |
| - Financial investments at FVTPL                                      | 868            | (447)          |
| – Derivatives   | 892            | (10,082)       |
| Foreign exchange (loss)/gain, net                                     | (6,852)        | 64,871         |
| Net profit on derivatives   | 508            | 971            |
| Others  | 618            | -              |
| Total other operating income  | 321,599        | 378,457        |
|   | 5,708,917      | 5,961,250      |

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

## (aa) Income derived from investment of depositors' funds (cont'd.)

(ii) Income derived from investment of other deposits:

| Group   | 2021<br>RM'000 | 2020<br>RM'000 |
|---|----------------|----------------|
| Finance income and hibah:   |                |                |
| Financing and advances (Note 64(ac)(i))                               | 2,315,575      | 2,004,970      |
| Financial assets purchased under resale agreements                    | 28,996         | 1,677          |
| Financial investments at FVOCI  | 211,029        | 179,983        |
| Financial investments at amortised cost                               | 300,071        | 174,847        |
| Financial investments at FVTPL  | 1,720          | 1,210          |
| Money at call and deposits and placements with financial institutions | 88,487         | 96,954         |
|   | 2,945,878      | 2,459,641      |
| Amortisation of premiums, net   | (18,470)       | (9,309)        |
| Total finance income and hibah  | 2,927,408      | 2,450,332      |
| Other operating income:   |                |                |
| Fee income  | 151,439        | 109,785        |
| Gain on disposal of financial investments at FVTPL                    | 939            | 2,570          |
| Gain on disposal of financial investments at FVOCI                    | 24,370         | 29,476         |
| Gains on redemption of financial investments at amortised cost        | 545            | -              |
| Unrealised gain/(loss) on revaluation of:                             |                |                |
| - Financial investments at FVTPL                                      | 472            | (196)          |
| - Derivatives   | 485            | (4,425)        |
| Foreign exchange (loss)/gain, net                                     | (3,723)        | 28,472         |
| Net profit on derivatives   | 276            | 426            |
| Others  | 336            | -              |
| Total other operating income  | 175,139        | 166,108        |
|   | 3,102,547      | 2,616,440      |

#### (ab) Income derived from investment of investment account funds

| Group                                   | 2021<br>RM'000 | 2020<br>RM'000 |
|---|----------------|----------------|
| Finance income and hibah:               |                |                |
| Financing and advances (Note 64(ac)(i)) | 951,347        | 1,007,631      |
| Other operating income:                 |                |                |
| Fee income                              | 333            | 431            |
|   | 951,680        | 1,008,062      |

## **FINANCIAL STATEMENTS**

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (ac) Income derived from investment of Islamic Banking Funds

| Group   | 2021<br>RM'000 | 2020<br>RM'000 |
|---|----------------|----------------|
| Finance income and hibah:   |                |                |
| Financing and advances (Note (i))                                     | 378,996        | 316,514        |
| Financial assets purchased under resale agreements                    | 4,736          | 264            |
| Financial investments at FVOCI  | 34,466         | 28,310         |
| Financial investments at amortised cost                               | 49,008         | 27,502         |
| Financial investments at FVTPL  | 281            | 190            |
| Money at call and deposits and placements with financial institutions | 14,452         | 15,250         |
|   | 481,939        | 388,030        |
| Amortisation of premiums, net   | (3,017)        | (1,464)        |
| Total finance income and hibah  | 478,922        | 386,566        |
| Other operating income:   |                |                |
| Fee income  | 73,994         | 72,426         |
| Gain on disposal of financial investments at FVTPL                    | 1,230          | 759            |
| Gain on disposal of financial investments at FVOCI                    | 3,980          | 4,636          |
| Gain on redemption of financial investments at amortised cost         | 48             | _              |
| Unrealised gain/(loss) on revaluation of:                             |                |                |
| – Financial investments at FVTPL                                      | 77             | (31)           |
| - Derivatives   | 79             | (696)          |
| Foreign exchange (loss)/gain, net                                     | (670)          | 4,500          |
| Net profit on derivatives   | 45             | 67             |
| Others  | 55             | _              |
| Total other operating income  | 78,838         | 81,661         |
|   | 557,760        | 468,227        |

<sup>(</sup>i) Included the net effects under government support measures to assist customers adversely impacted by COVID-19 amounting to RM106,838,000 (2020: RM240,920,000) for the Group.

#### (ad) Allowances for impairment losses on financing and advances, net

| Group   | 2021<br>RM'000 | 2020<br>RM'000 |
|---|----------------|----------------|
| Stage 1 – 12-month ECL, net                     | (210,658)      | 51,185         |
| Stage 2 – Lifetime ECL not credit impaired, net | 701,788        | 682,235        |
| Stage 3 – Lifetime ECL credit impaired, net     | 94,846         | 271,712        |
| Bad debts and financing:                        |                |                |
| – Written off                                   | 12,458         | 13,934         |
| – Recovered                                     | (74,178)       | (90,322)       |
| Allowances for impairment losses on other debts | 690            | 415            |
|   | 524,946        | 929,159        |

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (ae) (Writeback of)/allowances for impairment losses on financial investments, net

| Group  | 2021<br>RM'000 | 2020<br>RM'000 |
|--|----------------|----------------|
| Financial investments at fair value through other comprehensive income |                |                |
| Stage 1 – 12-month ECL, net  | 191            | 1,331          |
| Stage 2 – Lifetime ECL not credit impaired, net                        | -              | 272            |
|  | 191            | 1,603          |
| Financial investments at amortised cost                                |                |                |
| Stage 1 – 12-month ECL, net  | (10,383)       | 22,263         |
| Stage 2 – Lifetime ECL not credit impaired, net                        | (230,919)      | 229,386        |
|  | (241,302)      | 251,649        |
|  | (241,111)      | 253,252        |

#### (af) Allowances for impairment losses on other financial assets, net

|  | 2021   | 2020   |
|--|--------|--------|
| Group  | RM'000 | RM'000 |
|  |        |        |
| Financial assets purchased under resale agreements |        |        |
| Stage 1 – 12-month ECL, net                        | 5,629  | 1,452  |

#### (ag) Profit distributed to depositors

| Group  | 2021<br>RM'000 | 2020<br>RM'000 |
|--|----------------|----------------|
| Deposits from customers:                             |                |                |
| – Non-Mudharabah Fund                                | 2,265,905      | 3,500,141      |
| Deposits and placements from financial institutions: |                |                |
| – Mudharabah Fund                                    | 937,947        | 922,947        |
| – Non-Mudharabah Fund                                | 268,123        | 186,975        |
| Structured deposits                                  | 75             | 156            |
|  | 3,472,050      | 4,610,219      |

## **FINANCIAL STATEMENTS**

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (ah) Overhead expenses

| Group   | 2021<br>RM'000 | 2020<br>RM'000 |
|---|----------------|----------------|
| Personnel expenses:   |                |                |
| – Salaries and wages  | 41,838         | 35,770         |
| - Social security cost  | 174            | 171            |
| - Retirement cost   | 6,325          | 5,710          |
| – ESGP expenses   | 2,903          | 2,066          |
| - Other staff related expenses                                  | 4,191          | 6,046          |
|   | 55,431         | 49,763         |
| Establishment costs:  |                |                |
| – Depreciation of property, plant and equipment (Note 64(p))    | 446            | 505            |
| – Depreciation of right-of-use assets (Note 64(q))              | 2,503          | 3,129          |
| – Information technology expenses                               | 4,033          | 4,947          |
| – Finance cost on lease liabilities                             | 297            | 398            |
| - Others  | 133            | 19             |
|   | 7,412          | 8,998          |
| Marketing expenses:   |                |                |
| <ul> <li>Advertisement and publicity</li> </ul>                 | 10,125         | 12,442         |
| - Others  | 235            | 184            |
|   | 10,360         | 12,626         |
| Administration and general expenses:                            |                |                |
| – Fees and brokerage  | 79,349         | 63,381         |
| – Administrative expenses                                       | 8,499          | 7,243          |
| - General expenses  | (32,521)       | 65,785         |
|   | 55,327         | 136,409        |
| Shared service cost paid/payable to Maybank and related company | 1,562,739      | 1,421,596      |
| Total   | 1,691,269      | 1,629,392      |
| Included in overhead expenses are:                              |                |                |
| Shariah Committee Members' fee and remuneration                 | 1,028          | 907            |

## (ai) Taxation

|   | 2021      | 2020     |
|---|-----------|----------|
| Group   | RM'000    | RM'000   |
| Tax expense for the financial year:                           |           |          |
| Malaysian income tax  | 1,044,305 | 205,844  |
| Foreign income tax  | -         | 27       |
| Under/(over) provision in respect of prior year:              |           |          |
| Malaysian income tax  | 429,187   | (22,557) |
|   | 1,473,492 | 183,314  |
| Deferred tax (Note 64(r)):                                    |           |          |
| Relating to origination and reversal of temporary differences | (35,221)  | 270,826  |
| Over provision in prior year                                  | (428,546) | _        |
| Effects of increase in income tax rate                        | 2,133     | _        |
|   | (461,634) | 270,826  |
|   | 1,011,858 | 454,140  |

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (aj) Commitments and contingencies

In the normal course of business, the Group makes various commitments and incurs certain contingent liabilities with legal recourse to their customers. No material losses are anticipated as a result of these transactions.

The risk-weighted exposures of the Group as at each reporting date are as follows:

|   |                                      | 2021                                      |  |                                      | 2020                                      |  |
|---|--------------------------------------|---|--|--------------------------------------|---|--|
| Group   | Full<br>Commitment<br>RM'000         | Credit<br>Equivalent<br>Amount*<br>RM'000 | Risk-<br>Weighted<br>Amount*<br>RM'000 | Full<br>Commitment<br>RM'000         | Credit<br>Equivalent<br>Amount*<br>RM'000 | Risk-<br>Weighted<br>Amount*<br>RM'000 |
| Contingent liabilities  |                                      |   |  |                                      |   |  |
| Direct credit substitutes Certain transaction-related contingent items Short-term self-liquidating trade-related      | 2,845,299<br>3,316,724               | 2,236,690<br>1,623,110                    | 1,589,255<br>1,120,828                 | 2,832,337<br>2,533,185               | 2,786,746<br>1,246,136                    | 2,258,338<br>778,165                   |
| contingencies   | 500,796                              | 102,269                                   | 39,713                                 | 162,041                              | 34,164                                    | 15,170                                 |
|   | 6,662,819                            | 3,962,069                                 | 2,749,796                              | 5,527,563                            | 4,067,046                                 | 3,051,673                              |
| Commitments  Irrevocable commitments to extend credit:  - Maturity within one year  - Maturity exceeding one year     | 31,073,338<br>10,411,607             | 1,493,386<br>20,641,624                   | 262,960<br>8,367,924                   | 27,288,508<br>10,452,802             | 1,388,834<br>17,979,661                   | 261,485<br>7,763,819                   |
|   | 41,484,945                           | 22,135,010                                | 8,630,884                              | 37,741,310                           | 19,368,495                                | 8,025,304                              |
| Miscellaneous commitments and contingencies   | 83,465                               | _   | -                                      | 86,280                               | _   | -                                      |
| Total credit-related commitments and contingencies  | 48,231,229                           | 26,097,079                                | 11,380,680                             | 43,355,153                           | 23,435,541                                | 11,076,977                             |
| Derivative financial instruments  |                                      |   |  |                                      |   |  |
| Foreign exchange related contracts:  - Less than one year  - One year to less than five years  - Five years and above | 26,539,087<br>1,577,464<br>2,130,208 | 173,490<br>87,013<br>176,384              | 54,161<br>34,567<br>82,878             | 23,565,806<br>3,571,063<br>2,316,798 | 152,805<br>158,246<br>185,877             | 58,958<br>123,372<br>145,433           |
|   | 30,246,759                           | 436,887                                   | 171,606                                | 29,453,667                           | 496,928                                   | 327,763                                |
| Profit rate related contracts:  - Less than one year  - One year to less than five years  - Five years and above      | 490,000<br>4,714,969<br>300,000      | 5,042<br>82,015<br>22,879                 | 3,028<br>61,906<br>8,803               | 80,340<br>3,335,654<br>300,000       | 80<br>146,381<br>34,064                   | 24<br>119,953<br>15,797                |
|   | 5,504,969                            | 109,936                                   | 73,737                                 | 3,715,994                            | 180,525                                   | 135,774                                |
| Total treasury-related commitments and contingencies  | 35,751,728                           | 546,823                                   | 245,343                                | 33,169,661                           | 677,453                                   | 463,537                                |
| Total commitments and contingencies   | 83,982,957                           | 26,643,902                                | 11,626,023                             | 76,524,814                           | 24,112,994                                | 11,540,514                             |

<sup>\*</sup> The credit equivalent amount and risk-weighted amount are derived at using the credit conversion factors and risk-weights respectively as specified by BNM.

## **FINANCIAL STATEMENTS**

31 December 2021

## 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (ak) Capital adequacy

The capital adequacy ratios of the Group are as follows:

| Group                | 2021    | 2020    |
|----------------------|---------|---------|
| CET1 Capital Ratio   | 16.216% | 14.017% |
| Tier 1 Capital Ratio | 17.404% | 15.270% |
| Total Capital Ratio  | 20.298% | 18.292% |

Components of capital:

|   | 2021       | 2020       |
|---|------------|------------|
| Group   | RM'000     | RM'000     |
| CET1 Capital  |            |            |
| Share capital/Islamic Banking Fund                  | 10,327,374 | 7,934,444  |
| Retained profits                                    | 3,488,469  | 2,983,827  |
| Other reserves                                      | 193,984    | 1,234,077  |
| CET1 Capital before regulatory adjustments          | 14,009,827 | 12,152,348 |
| Less: Regulatory adjustment applied in CET1 Capital | (359,160)  | (960,375)  |
| Total CET1 Capital                                  | 13,650,667 | 11,191,973 |
| Additional Tier 1 Capital                           |            |            |
| Capital securities                                  | 1,000,000  | 1,000,000  |
| Total Tier 1 Capital                                | 14,650,667 | 12,191,973 |
| Tier 2 Capital                                      |            |            |
| Subordinated sukuk                                  | 2,000,000  | 2,000,000  |
| General provisions <sup>1</sup>                     | 10,735     | 11,523     |
| Surplus of eligible provision over expected loss    | 425,171    | 401,538    |
| Total Tier 2 Capital                                | 2,435,906  | 2,413,061  |
| Total Capital                                       | 17,086,573 | 14,605,034 |

<sup>&</sup>lt;sup>1</sup> Refers to loss allowance measured at an amount equal to 12-month and lifetime expected credit losses and regulatory reserve, to the extent they are ascribed to non-credit impaired exposures, determined under Standardised Approach for credit risk.

The breakdown of RWA by each major risk categories are as follows:

| Group   | 2021<br>RM'000 | 2020<br>RM'000 |
|---|----------------|----------------|
| Standardised Approach exposure                                | 2,387,023      | 3,139,202      |
| Internal Ratings-Based Approach exposure after scaling factor | 83,621,226     | 80,460,704     |
| Total RWA for credit risk                                     | 86,008,249     | 83,599,906     |
| Total RWA for credit risk absorbed by Maybank and IAH*        | (12,759,358)   | (13,537,755)   |
| Total RWA for market risk                                     | 1,316,772      | 1,177,966      |
| Total RWA for operational risk                                | 9,612,206      | 8,604,026      |
| Total RWA   | 84,177,869     | 79,844,143     |

<sup>\*</sup> In accordance to the BNM Investment Account policy, the credit risk weighted assets funded by investment accounts (Unrestricted Investment Account) are excluded from the calculation of capital adequacy ratio of the Bank.

31 December 2021

#### 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (al) Fair values of financial assets and financial liabilities

The estimated fair values of financial assets and financial liabilities as at the reporting date approximate their carrying amounts as shown in the statement of financial position, except for the following financial assets and liabilities:

| Group   | Level 1<br>RM'000 | Level 2<br>RM'000 | Level 3<br>RM'000 | Total<br>fair value<br>RM'000 | Carrying<br>amount<br>RM'000 |
|---|-------------------|-------------------|-------------------|-------------------------------|------------------------------|
| 2021  |                   |                   |                   |                               |                              |
| Financial assets                                      |                   |                   |                   |                               |                              |
| Financial investments at amortised cost               | -                 | 19,168,086        | 3,542,776         | 22,710,862                    | 22,867,781                   |
| Financing and advances                                | -                 | 23,356,115        | 181,583,434       | 204,939,549                   | 190,290,102                  |
| Financial liabilities                                 |                   |                   |                   |                               |                              |
| Customers' funding:                                   |                   |                   |                   |                               |                              |
| – Deposits from customers                             | _                 | 179,515,000       | _                 | 179,515,000                   | 179,514,915                  |
| <ul> <li>Investment accounts of customers^</li> </ul> | _                 | 28,721,089        | _                 | 28,721,089                    | 28,720,799                   |
| Deposits and placements from financial institutions   | _                 | 24,178,759        | _                 | 24,178,759                    | 24,170,127                   |
| Term funding  | _                 | 10,923,177        | -                 | 10,923,177                    | 10,923,177                   |
| Subordinated sukuk                                    | _                 | 2,022,334         | _                 | 2,022,334                     | 2,021,814                    |
| Capital securities                                    | _                 | 1,002,441         | -                 | 1,002,441                     | 1,002,441                    |
| 2020  |                   |                   |                   |                               |                              |
| Financial assets                                      |                   |                   |                   |                               |                              |
| Financial investments at amortised cost               | _                 | 9,475,581         | 7,193,979         | 16,669,560                    | 16,381,007                   |
| Financing and advances                                | _                 | 22,401,614        | 193,581,948       | 215,983,562                   | 200,925,608                  |
| Financial liabilities                                 |                   |                   |                   |                               |                              |
| Customers' funding:                                   |                   |                   |                   |                               |                              |
| – Deposits from customers                             | _                 | 165,268,315       | _                 | 165,268,315                   | 165,268,243                  |
| <ul> <li>Investment accounts of customers^</li> </ul> | _                 | 23,840,946        | _                 | 23,840,946                    | 23,840,796                   |
| Deposits and placements from financial institutions   | _                 | 38,765,419        | _                 | 38,765,419                    | 38,770,852                   |
| Term funding  | _                 | 10,961,418        | _                 | 10,961,418                    | 10,895,058                   |
| Subordinated sukuk                                    | _                 | 2,084,743         | _                 | 2,084,743                     | 2,028,303                    |
| Capital securities                                    | -                 | 1,032,741         | -                 | 1,032,741                     | 1,002,441                    |

 $<sup>^{\</sup>wedge}$  Investment accounts of customers are used to fund financing and advances as disclosed in Note 64(l).

The methods and assumptions used to estimate the fair values of the financial assets and financial liabilities of IBS operations are as disclosed in Note 55.

#### (am) Allocation of income

The policy of allocation of income to the various types of deposits and investments is subject to the "Framework of Rate of Return" issued by BNM in October 2001 and has been updated on 13 March 2013. The objective is to set the minimum standard and terms of reference for the Islamic banking institutions in calculating and deriving the rate of return for the depositors.

31 December 2021

#### 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (an) Shariah disclosures

#### (i) Shariah Committee and governance

The operations of Islamic businesses of the Group is governed by Sections 28 and 29 of the Islamic Financial Services Act 2013 ("IFSA"), which stipulates, that any licensed institution shall at all times ensure that its aims and operations, business, affairs and activities are in compliance with Shariah, and, in accordance with the advice or rulings of Shariah Advisory Council ("SAC"), specifies standards on Shariah matters in respect of the carrying on of its business, affair or activity. Meanwhile, BNM's Shariah Governance Policy Document (BNM/RH/PD 028-100) relates to, among other things, Shariah Committee's objectivity to reinforce sound decision-making process and robustness of internal control functions for effective management of Shariah non-compliance risks.

Based on the above, the duties and responsibilities of the Shariah Committee ("SC") are to advise on the overall operations of the Group's Islamic business in order to ensure compliance with the Shariah requirements.

The roles and responsibilities of SC in monitoring the Group's activities include, but not limited to the following:

- (a) To provide a decision or advice to the financial institution on the application of any rulings of the SAC or standards on Shariah matters to its operations, business, affairs and activities;
- (b) To provide a decision or advice on matters which require a reference to be made to the SAC;
- (c) To provide a decision or advice on the operations, business, affairs and activities of the financial institution which may trigger a Shariah non-compliance event;
- (d) To deliberate and affirm a Shariah non-compliance finding by any relevant functions; and
- (e) To endorse a rectification measure to address a Shariah non-compliance event.

The SC at the Group level has seven members.

Any transaction suspected as Shariah non-compliant will be escalated to the SC for deliberation and decision whether any Shariah requirements have been breached. Shariah Risk Management will track on the incident and rectification status, and ensure timely reporting to the SC, Board and BNM. For any Shariah non-compliant transactions, the related income will be purified by channeling the amount to an approved charitable organisation.

#### (ii) Shariah non-compliant events

The nature of transactions deliberated to SC for Shariah non-compliance are as follows:

| Group  | No. of events | RM'000 |
|--|---------------|--------|
| 2021   |               |        |
| Overcharging of Late Payment Charges ("LPC")   | 1             | _1     |
| Capitalisation of accrued profit and LPC in the calculation of new profit during auto-akad renewal | 1             | -      |
|  | 2             | _      |

During the financial year ended 31 December 2021, an additional amount of RM61.66 has been refunded to customers in relation to finance charges/monthly profit amount exceeded the selling price prior to system enhancement completion in 2020.

| Group  | No. of events | RM'000 |
|--|---------------|--------|
| 2020   |               |        |
| Financing of prohibited activity                                 | 1             | 28     |
| Finance charges/monthly profit amount exceeded the selling price | 1             | _2     |
| Financing of Shariah non-compliant investment                    | 1             | 11     |
|  | 3             | 39     |

<sup>&</sup>lt;sup>1</sup> Denotes RM0.18

<sup>&</sup>lt;sup>2</sup> Denotes RM40.47

31 December 2021

#### 64. THE OPERATIONS OF ISLAMIC BANKING SCHEME ("IBS") (CONT'D.)

#### (an) Shariah disclosures (cont'd.)

#### (ii) Shariah non-compliant events (cont'd.)

Apart from the purification of income from Shariah non-compliant events, Maybank Islamic Berhad has instituted several rectification measures relating to systems, processes and procedures to enhance control mechanisms and minimise recurrence of Shariah non-compliant incidents.

The rectification action plans are as follows:

| Nature of events   | Measures undertaken   | Status      |
|--|---|-------------|
| Overcharging of LPC  | Refunded the overcharged LPC to the impacted customers, reviewed and enhanced the financing redemption calculator, and improved staff awareness via training. | Completed   |
| Capitalisation of accrued profit and LPC in the calculation of new profit during auto-akad renewal | System enhancement to exclude the accrued profit and LPC, and to improve the process for auto-akad renewal.   | In progress |

#### (iii) Sources and uses of charity funds

| Group  | 2021<br>RM'000 | 2020<br>RM'000 |
|--|----------------|----------------|
| Sources of charity funds                                 |                |                |
| Shariah non-compliance/prohibited income                 | -              | 39             |
| Total sources of charity funds during the financial year | -              | 39             |
| Uses of charity funds                                    |                |                |
| Contribution to non-profit organisation <sup>3</sup>     | -              | 39             |
| Total uses of charity funds during the financial year    | -              | 39             |
| Undistributed charity funds as at 31 December            | -              | _              |

<sup>&</sup>lt;sup>3</sup> Does not include fund refunded to customers of RM61.84 made during the year (2020: RM40.47).

#### (iv) Recognition and measurement by main class of Shariah contracts

The recognition and measurement of each main class of Shariah contracts are dependent on the nature of the products, either financing or deposit product. The accounting policies for each of these products are disclosed in their respective policies.

31 December 2021

## 65. DETAILS OF SUBSIDIARIES, DEEMED CONTROLLED STRUCTURED ENTITIES, ASSOCIATES AND JOINT VENTURES

#### (a) Details of the subsidiaries are as follows:

|   | Country of<br>Incorporation/                          |                             | Share Capital                   |                                 | Effective Interest held by the Group |                     | Effective Interest held by<br>the Non-Controlling<br>Interest |           | Total     |           |
|---|---|-----------------------------|---------------------------------|---------------------------------|--------------------------------------|---------------------|---|-----------|-----------|-----------|
| Name of Company   | Principal<br>Activities                               | Principal Place of Business | 2021<br>RM                      | 2020<br>RM                      | 2021<br>%                            | 2020<br>%           | 2021<br>%   | 2020<br>% | 2021<br>% | 2020<br>% |
| Banking   |   |                             |                                 |                                 |                                      |                     |   |           |           |           |
| Maybank Islamic Berhad  | Islamic banking                                       | Malaysia                    | 10,322,374,000                  | 7,929,443,460                   | 100.00                               | 100.00              | _   | _         | 100.00    | 100.00    |
| Maybank International (L) Ltd.  | Offshore banking                                      | Malaysia                    | 3,500,000 <sup>2</sup>          | 3,500,000 <sup>2</sup>          | 100.00                               | 100.00              | _   | _         | 100.00    | 100.00    |
| Maybank Philippines, Incorporated <sup>10</sup>   | Banking   | Philippines                 | 10,545,500,3383                 | 10,545,500,338 <sup>3</sup>     | 99.98                                | 99.98               | 0.02  | 0.02      | 100.00    | 100.00    |
| PT Bank Maybank Indonesia Tbk <sup>10</sup>   | Banking   | Indonesia                   | 10,213,284,063,018 <sup>1</sup> | 10,213,284,063,018 <sup>1</sup> | 98.54 <sup>14</sup>                  | 98.54 <sup>14</sup> | 1.46  | 1.46      | 100.00    | 100.00    |
| Maybank (Cambodia) Plc. <sup>10</sup>   | Banking   | Cambodia                    | 75,000,000 <sup>2</sup>         | 75,000,000 <sup>2</sup>         | 100.00                               | 100.00              |   |           | 100.00    | 100.00    |
| Maybank Singapore Limited <sup>10</sup>   | Banking   | Singapore                   | 2,000,000,1004                  | 2,000,000,1004                  | 100.00                               | 100.00              | _   | _         | 100.00    | 100.00    |
|   | Ü   | 0 1                         |                                 |                                 |                                      |                     |   |           |           |           |
| Finance PT Maybank Indonesia Finance <sup>10</sup>  | Multi-financing                                       | Indonesia                   | 32,370,000,000 <sup>1</sup>     | 32,370,000,000 <sup>1</sup>     | 98.53 <sup>14</sup>                  | 98.53 <sup>14</sup> | 1.47  | 1.47      | 100.00    | 100.00    |
| PT Wahana Ottomitra Multiartha Tbk <sup>10</sup>  | •   | Indonesia                   | 508,338,022,174 <sup>1</sup>    | 508,338,022,174 <sup>1</sup>    | 67.55 <sup>14</sup>                  | 67.55 <sup>14</sup> | 32.45   | 32.45     | 100.00    | 100.00    |
|   | Multi-financing Money lending                         |                             | 100,0004                        | 100,0004                        | 100.00                               | 100.00              |   | 32.43     | 100.00    | 100.00    |
| Kim Eng Finance (Singapore) Pte. Ltd. <sup>10</sup>   | Money lending   | Singapore                   | 100,000                         | 100,000                         | 100.00                               | 100.00              | -   | -         | 100.00    | 100.00    |
| Insurance   |   |                             |                                 |                                 |                                      |                     |   |           |           |           |
| Maybank Ageas Holdings Berhad   | Investment holding                                    | Malaysia                    | 660,866,223                     | 660,866,223                     | 69.05                                | 69.05               | 30.95   | 30.95     | 100.00    | 100.00    |
| Etiqa Life International (L) Ltd.   | Offshore investment-<br>linked business               | Malaysia                    | 3,500,000 <sup>2</sup>          | 3,500,000 <sup>2</sup>          | 69.05                                | 69.05               | 30.95   | 30.95     | 100.00    | 100.00    |
| Etiqa General Insurance Berhad  | General insurance business                            | Malaysia                    | 229,878,927                     | 229,878,927                     | 69.05                                | 69.05               | 30.95   | 30.95     | 100.00    | 100.00    |
| Etiqa Family Takaful Berhad   | Family takaful and<br>investment-linked<br>businesses | Malaysia                    | 100,000,000                     | 100,000,000                     | 69.05                                | 69.05               | 30.95   | 30.95     | 100.00    | 100.00    |
| Etiqa Offshore Insurance (L) Ltd.   | Bureau services                                       | Malaysia                    | 215,500 <sup>2</sup>            | 215,500 <sup>2</sup>            | 69.05                                | 69.05               | 30.95   | 30.95     | 100.00    | 100.00    |
| Etiqa International Holdings Sdn. Bhd.  | Investment holding                                    | Malaysia                    | 485,310,828                     | 485,310,828                     | 100.00                               | 100.00              | -   | -         | 100.00    | 100.00    |
| Etiqa Life and General Assurance<br>Philippines, Inc. <sup>10</sup>                                       | General insurance<br>and life insurance<br>businesses | Philippines                 | 1,206,511,1523                  | 1,206,511,1523                  | 95.24                                | 95.24               | 4.76  | 4.76      | 100.00    | 100.00    |
| Etiqa Insurance Pte. Ltd. <sup>10</sup>   | General insurance<br>and life insurance<br>businesses | Singapore                   | 168,000,0004                    | 168,000,0004                    | 69.05                                | 69.05               | 30.95   | 30.95     | 100.00    | 100.00    |
| PT Asuransi Etiqa Internasional<br>Indonesia <sup>10</sup>  | General insurance business                            | Indonesia                   | 267,429,068,000 <sup>1</sup>    | 267,429,068,000 <sup>1</sup>    | 79.87                                | 79.87               | 20.13   | 20.13     | 100.00    | 100.00    |
| Etiqa Life Insurance Berhad   | Life insurance and investment-linked businesses       | Malaysia                    | 100,000,000                     | 100,000,000                     | 69.05                                | 69.05               | 30.95   | 30.95     | 100.00    | 100.00    |
| Etiqa General Takaful Berhad  | General takaful business                              | Malaysia                    | 870,000,000                     | 870,000,000                     | 69.05                                | 69.05               | 30.95   | 30.95     | 100.00    | 100.00    |
| Etiqa General Insurance (Cambodia)<br>Plc. <sup>10</sup>  | General insurance business                            | Cambodia                    | 9,000,000²                      | 9,000,000 <sup>2</sup>          | 100.00                               | 100.00              | -   | -         | 100.00    | 100.00    |
| Etiqa Life Insurance (Cambodia) Plc. <sup>10</sup>  | Life insurance and investment-linked businesses       | Cambodia                    | 9,000,000²                      | 9,000,000²                      | 100.00                               | 100.00              | -   | -         | 100.00    | 100.00    |
| Investment Banking  |   |                             |                                 |                                 |                                      |                     |   |           |           |           |
| Maybank Investment Bank Berhad  | Investment banking                                    | Malaysia                    | 222,785,000                     | 222,785,000                     | 100.00                               | 100.00              | _   | -         | 100.00    | 100.00    |
| Maysec Sdn. Bhd.  | Investment holding                                    | Malaysia                    | 162,000,000                     | 162,000,000                     | 100.00                               | 100.00              | -   | -         | 100.00    | 100.00    |
| PhileoAllied Securities (Philippines) Inc. <sup>10</sup>  | Under member's voluntary liquidation                  | Philippines                 | 21,875,000 <sup>3</sup>         | 21,875,000 <sup>3</sup>         | 100.00                               | 100.00              | -   | -         | 100.00    | 100.00    |
| Maybank International Holdings Sdn. Bhd.  | Investment holding                                    | Malaysia                    | 4,390,000,000                   | 4,390,000,000                   | 100.00                               | 100.00              | -   | -         | 100.00    | 100.00    |
| Maybank IBG Holdings Limited<br>(formerly known as Maybank<br>Kim Eng Holdings Limited) <sup>10</sup>     | Investment holding                                    | Singapore                   | 211,114,2244                    | 211,114,2244                    | 100.00                               | 100.00              | -   | -         | 100.00    | 100.00    |
| Maybank Securities Pte. Ltd.<br>(formerly known as Maybank<br>Kim Eng Securities Pte. Ltd.) <sup>10</sup> | Dealing in securities                                 | Singapore                   | 75,000,000 <sup>4</sup>         | 75,000,000 <sup>4</sup>         | 100.00                               | 100.00              | -   | -         | 100.00    | 100.00    |

31 December 2021

## 65. DETAILS OF SUBSIDIARIES, DEEMED CONTROLLED STRUCTURED ENTITIES, ASSOCIATES AND JOINT VENTURES (CONT'D.)

## (a) Details of the subsidiaries are as follows (cont'd.):

|   |   | Country of<br>Incorporation/   |  |  |                  | Effective Interest held by the Group |                | Effective Interest held by<br>the Non-Controlling<br>Interest |                  | Total            |  |
|---|---|--------------------------------|--|--|------------------|--------------------------------------|----------------|---|------------------|------------------|--|
| Name of Company   | Principal<br>Activities                               | Principal Place<br>of Business | 2021<br>RM                             | 2020<br>RM                             | 2021<br>%        | 2020<br>%                            | 2021<br>%      | 2020<br>%   | 2021<br>%        | 2020<br>%        |  |
| Investment Banking (cont'd.) PT Maybank Sekuritas Indonesia (formerly known as PT. Maybank Kim Eng Sekuritas) <sup>10</sup>                                     | Dealing in securities                                 | Indonesia                      | 589,805,000,000 <sup>1</sup>           | 589,805,000,000 <sup>1</sup>           | 99.78            | 99.78                                | 0.22           | 0.22  | 100.00           | 100.00           |  |
| Maybank Securities (Thailand) Public<br>Company Limited (formerly<br>known as Maybank Kim Eng<br>Securities (Thailand) Public<br>Company Limited) <sup>10</sup> | Dealing in securities                                 | Thailand                       | 3,377,643,229 <sup>7</sup>             | 3,377,643,229 <sup>7</sup>             | 83.50            | 83.50                                | 16.50          | 16.50   | 100.00           | 100.00           |  |
| Maybank Securities (London) Limited (formerly known as Maybank Kim Eng Securities (London) Limited) <sup>10</sup>   | Dealing in securities                                 | United Kingdom                 | 600,000 <sup>6</sup>                   | 600,0006                               | 100.00           | 100.00                               | -              | -   | 100.00           | 100.00           |  |
| Maybank Securities USA Inc.<br>(formerly known as Maybank<br>Kim Eng Securities USA Inc.) 11  | Dealing in securities                                 | United States<br>of America    | 27,754,000 <sup>2</sup>                | 26,500,000 <sup>2</sup>                | 100.00           | 100.00                               | -              | -   | 100.00           | 100.00           |  |
| MIB Securities India Private Limited<br>(formerly known as Kim Eng<br>Securities India Private Limited) <sup>10</sup>   | Dealing in securities                                 | India                          | 500,000,0008                           | 500,000,0008                           | 100.00           | 100.00                               | -              | -   | 100.00           | 100.00           |  |
| MIB Finance (Hong Kong) Limited<br>(formerly known as Ong Asia<br>Securities (HK) Limited) <sup>10</sup>  | Securities trading                                    | Hong Kong                      | 5,000,0005                             | 30,000,000 <sup>5</sup>                | 100.00           | 100.00                               | -              | -   | 100.00           | 100.00           |  |
| Maybank Research Pte. Ltd.<br>(formerly known as Maybank<br>Kim Eng Research Pte. Ltd.) <sup>10</sup>   | Provision of research services                        | Singapore                      | 300,0004                               | 300,0004                               | 100.00           | 100.00                               | -              | -   | 100.00           | 100.00           |  |
| MIB Securities (Hong Kong) Limited<br>(formerly known as Kim Eng<br>Securities (Hong Kong) Limited) <sup>10</sup>   | Dealing in securities                                 | Hong Kong                      | 310,000,000 <sup>5</sup>               | 310,000,0005                           | 100.00           | 100.00                               | -              | -   | 100.00           | 100.00           |  |
| MIB Futures (Hong Kong) Limited<br>(formerly known as Kim Eng<br>Futures (Hong Kong) Limited) <sup>10</sup>   | Futures contracts<br>broker                           | Hong Kong                      | 6,000,000 <sup>5</sup>                 | 6,000,000 <sup>5</sup>                 | 100.00           | 100.00                               | -              | -   | 100.00           | 100.00           |  |
| Maybank Kim Eng Capital, Inc. <sup>10</sup>   | Corporate finance & financial and investment advisory | Philippines                    | 872,558,000 <sup>3</sup>               | 872,558,000 <sup>3</sup>               | 100.00           | 100.00                               | -              | -   | 100.00           | 100.00           |  |
| Maybank Securities, Inc. (formerly known as Maybank ATR Kim Eng Securities, Inc.) <sup>10</sup>   | Dealing in securities                                 | Philippines                    | 404,795,900 <sup>3</sup>               | 404,795,900 <sup>3</sup>               | 100.00           | 100.00                               | -              | -   | 100.00           | 100.00           |  |
| Maybank Kim Eng Securities<br>Limited <sup>10</sup>   | Dealing in securities                                 | Vietnam                        | 2,200,000,000,0009                     | 1,056,110,000,0009                     | 100.00           | 100.00                               | -              | -   | 100.00           | 100.00           |  |
| Asset Management/Trustees/Custody Maybank Asset Management Group Berhad   | Investment holding                                    | Malaysia                       | 262,300,030                            | 262,300,030                            | 80.00            | 80.00                                | 20.00          | 20.00   | 100.00           | 100.00           |  |
| Maybank (Indonesia) Berhad  | Dormant   | Malaysia                       | 5,000,000                              | 5,000,000                              | 100.00           | 100.00                               | -              | -   | 100.00           | 100.00           |  |
| Cekap Mentari Berhad<br>Maybank International Trust (Labuan)  | Investment holding Investment holding                 | Malaysia<br>Malaysia           | 6,070,828,970<br>2,879,678,473         | 6,070,828,970<br>2,879,678,473         | 100.00<br>100.00 | 100.00<br>100.00                     | -              | -   | 100.00<br>100.00 | 100.00<br>100.00 |  |
| Berhad<br>Maybank Offshore Corporate Services   | · ·   | Malaysia                       | 9,813,403,836                          | 9,813,403,836                          | 100.00           | 100.00                               | -              | -   | 100.00           | 100.00           |  |
| (Labuan) Sdn. Bhd.<br>Maybank Trustees Berhad   | Trustee services                                      | Malaysia                       | 500,000                                | 500,000                                | 100.00           | 100.00                               |                | _   | 100.00           | 100.00           |  |
| Maybank Private Equity Sdn. Bhd.  | Private equity investments                            | Malaysia                       | 3,500,000                              | 3,500,000                              | 80.00            | 80.00                                | 20.00          | 20.00   | 100.00           | 100.00           |  |
| Maybank Asset Management Sdn. Bhd. Philmay Property, Inc. <sup>10</sup>   | Fund management Property leasing and trading          | Malaysia<br>Philippines        | 47,720,000<br>100,000,000 <sup>3</sup> | 47,720,000<br>100,000,000 <sup>3</sup> | 80.00<br>60.00   | 80.00<br>60.00                       | 20.00<br>40.00 | 20.00<br>40.00  | 100.00<br>100.00 | 100.00<br>100.00 |  |
| Maybank (Nominees) Sdn. Bhd.  | Nominee services                                      | Malaysia                       | 31,000                                 | 31,000                                 | 100.00           | 100.00                               | -              | -   | 100.00           | 100.00           |  |
| Maybank Nominees (Tempatan) Sdn. Bhd.   | Nominee services                                      | Malaysia                       | 10,000                                 | 10,000                                 | 100.00           | 100.00                               | -              | -   | 100.00           | 100.00           |  |
| Maybank Nominees (Asing) Sdn. Bhd.<br>Maybank Nominees (Singapore)<br>Private Limited <sup>10</sup>   | Nominee services Nominee services                     | Malaysia<br>Singapore          | 10,000<br>60,000 <sup>4</sup>          | 10,000<br>60,000 <sup>4</sup>          | 100.00           | 100.00<br>100.00                     | -              | -   | 100.00           | 100.00<br>100.00 |  |

31 December 2021

## 65. DETAILS OF SUBSIDIARIES, DEEMED CONTROLLED STRUCTURED ENTITIES, ASSOCIATES AND JOINT VENTURES (CONT'D.)

## (a) Details of the subsidiaries are as follows (cont'd.):

|  |   | Country of Share Capital       |                                  | Effective Interest held by the Group |                 | Effective Interest held by<br>the Non-Controlling<br>Interest |       | Total     |                  |                  |
|--|---|--------------------------------|----------------------------------|--------------------------------------|-----------------|---|-------|-----------|------------------|------------------|
| Name of Company  | Principal<br>Activities                                   | Principal Place<br>of Business | 2021<br>RM                       | 2020<br>RM                           | 2021<br>%       | 2020<br>%   | 2021  | 2020<br>% | 2021<br>%        | 2020<br>%        |
| Asset Management/Trustees/<br>Custody (cont'd.)  |   |                                |                                  |                                      |                 |   |       |           |                  |                  |
| Maybank Nominees (Hong Kong)<br>Limited <sup>10</sup>  | Nominee services  | Hong Kong                      | 3 <sup>5</sup>                   | 3 <sup>5</sup>                       | 100.00          | 100.00  | -     | -         | 100.00           | 100.00           |
| Maybank Securities Nominees (Tempatan) Sdn. Bhd.   | Nominee services  | Malaysia                       | 10,000                           | 10,000                               | 100.00          | 100.00  | -     | -         | 100.00           | 100.00           |
| Maybank Securities Nominees (Asing) Sdn. Bhd.  | Nominee services  | Malaysia                       | 10,000                           | 10,000                               | 100.00          | 100.00  | -     | -         | 100.00           | 100.00           |
| Maybank Allied Berhad  | Investment holding  | Malaysia                       | 753,908,638                      | 753,908,638                          | 100.00          | 100.00  | -     | -         | 100.00           | 100.00           |
| Dourado Tora Holdings Sdn. Bhd.  | Investment holding  | Malaysia                       | 81,196,888                       | 81,196,888                           | 100.00          | 100.00  | -     | -         | 100.00           | 100.00           |
| Aurea Lakra Holdings Sdn. Bhd.   | Property investment                                       | Malaysia                       | 1,000,000                        | 1,000,000                            | 100.00          | 100.00  | -     | -         | 100.00           | 100.00           |
| KBB Nominees (Tempatan) Sdn. Bhd.  | Ceased operations   | Malaysia                       | 10,000                           | 10,000                               | 100.00          | 100.00  | -     | -         | 100.00           | 100.00           |
| KBB Properties Sdn. Bhd.   | Ceased operations   | Malaysia                       | 410,000                          | 410,000                              | 100.00          | 100.00  | -     | -         | 100.00           | 100.00           |
| Double Care Sdn. Bhd. <sup>13</sup>  | Under member's voluntary liquidation                      | Malaysia                       | 35,000,000                       | 35,000,000                           | 69.05           | 69.05   | 30.95 | 30.95     | 100.00           | 100.00           |
| Sorak Financial Holdings Pte. Ltd. 10  | Investment holding  | Singapore                      | 882,010,6004                     | 882,010,600 <sup>4</sup>             | 100.00          | 100.00  | -     | -         | 100.00           | 100.00           |
| Myfin Berhad   | Ceased operations   | Malaysia                       | 847,500,000                      | 847,500,000                          | 100.00          | 100.00  | -     | -         | 100.00           | 100.00           |
| Maybank Alliances Sdn. Bhd.  | Investment holding  | Malaysia                       | 204,070,181                      | 204,070,181                          | 100.00          | 100.00  | _     | _         | 100.00           | 100.00           |
| BinaFikir Sdn. Bhd.  | Business/Economic consultancy and advisory                | Malaysia                       | 742,011                          | 742,011                              | 100.00          | 100.00  | -     | -         | 100.00           | 100.00           |
| MIB Strategic Pte. Ltd.<br>(formerly known as Maybank<br>KE Strategic Pte. Ltd.) <sup>10</sup>                                 | Investment holding  | Singapore                      | 2 <sup>4</sup>                   | 2 <sup>4</sup>                       | 100.00          | 100.00  | -     | -         | 100.00           | 100.00           |
| Maybank Properties Pte. Ltd.<br>(formerly known as Maybank<br>Kim Eng Properties Pte. Ltd.) <sup>10</sup>                      | Property investment                                       | Singapore                      | 8,000,0004                       | 8,000,0004                           | 100.00          | 100.00  | -     | -         | 100.00           | 100.00           |
| Strategic Acquisitions Pte. Ltd. <sup>10</sup>   | Investment holding  | Singapore                      | 94,556 <sup>4</sup>              | 94,556 <sup>4</sup>                  | 100.00          | 100.00  | _     | _         | 100.00           | 100.00           |
| MIB Investment Limited<br>(formerly known as Kim Eng<br>Investment Limited) <sup>10</sup>                                      | Investment holding  | Hong Kong                      | 415,000,0005                     | 415,000,000 <sup>5</sup>             | 100.00          | 100.00  | -     | -         | 100.00           | 100.00           |
| KE Sovereign Limited <sup>12,13</sup>  | Liquidated  | British Virgin<br>Islands      | -                                | 500,000 <sup>2</sup>                 | -               | 100.00  | -     | -         | -                | 100.00           |
| Maybank Securities Nominees<br>Pte. Ltd. (formerly known as<br>Maybank Kim Eng Securities<br>Nominees Pte. Ltd.) <sup>10</sup> | Acting as nominee for beneficiary shareholders            | Singapore                      | 10,0004                          | 10,0004                              | 100.00          | 100.00  | -     | -         | 100.00           | 100.00           |
| Maybank Asset Management<br>Singapore Pte. Ltd. 10   | Fund management   | Singapore                      | 9,768,5124                       | 9,768,5124                           | 80.00           | 80.00   | 20.00 | 20.00     | 100.00           | 100.00           |
| MIB Nominees (Hong Kong)<br>Limited (formerly known as<br>Kim Eng Nominees (Hong Kong)<br>Limited) <sup>10</sup>               | Nominee services  | Hong Kong                      | 25                               | 2 <sup>5</sup>                       | 100.00          | 100.00  | -     | -         | 100.00           | 100.00           |
| Maybank Kim Eng Properties USA Inc. <sup>12</sup>  | Property investment                                       | United States of America       | 3,000,000 <sup>2</sup>           | 3,000,000 <sup>2</sup>               | 100.00          | 100.00  | -     | -         | 100.00           | 100.00           |
| PT Prosperindo <sup>11</sup>   | Investment holding  | Indonesia                      | 275,730,000,000 <sup>1</sup>     | 275,730,000,000 <sup>1</sup>         | 100.00          | 100.00  | -     | -         | 100.00           | 100.00           |
| Maybank Shared Services Sdn. Bhd.  | IT shared services  | Malaysia                       | 5,000,000                        | 5,000,000                            | 100.00          | 100.00  | _     | _         | 100.00           | 100.00           |
| PT Maybank Asset Management <sup>10</sup>  | Fund management   | Indonesia                      | 125,500,000,000 <sup>1</sup>     | 99,000,000,000 <sup>1</sup>          | 79.20           | 79.20   | 20.80 | 20.80     | 100.00           | 100.00           |
| Maybank Islamic Asset Management<br>Sdn. Bhd.  | Fund management   | Malaysia                       | 3,000,000                        | 3,000,000                            | 80.00           | 80.00   | 20.00 | 20.00     | 100.00           | 100.00           |
| MAM DP Ltd. <sup>13</sup>  | Under member's voluntary liquidation                      | Malaysia                       | 12                               | 12                                   | 80.00           | 80.00   | 20.00 | 20.00     | 100.00           | 100.00           |
| MBB Labs Private Limited <sup>10</sup>   | IT development services                                   | India                          | 60,000,000 <sup>8</sup>          | 60,000,0008                          | 100.00          | 100.00  | -     | -         | 100.00           | 100.00           |
| Amanah Mutual Berhad   | Fund management   | Malaysia                       | 5,000,000                        | 5,000,000                            | 80.00           | 80.00   | 20.00 | 20.00     | 100.00           | 100.00           |
| Singapore Unit Trusts Limited <sup>10</sup><br>Etiqa Digital Solutions Sdn. Bhd.   | Dormant Other IT, business management consultancy/support | Singapore<br>Malaysia          | 50,000 <sup>4</sup><br>2,500,000 | 50,000 <sup>4</sup><br>2,500,000     | 80.00<br>100.00 | 80.00<br>100.00   | 20.00 | 20.00     | 100.00<br>100.00 | 100.00<br>100.00 |

31 December 2021

#### 65. DETAILS OF SUBSIDIARIES, DEEMED CONTROLLED STRUCTURED ENTITIES, ASSOCIATES AND JOINT VENTURES (CONT'D.)

#### (b) Details of the deemed controlled structured entities are as follows:

|   |                      | Country of                                   | Effective Interest |           |  |
|---|----------------------|--|--------------------|-----------|--|
| Name of Company                                     | Principal Activities | Incorporation/Principal<br>Place of Business | 2021<br>%          | 2020<br>% |  |
| Held by the Bank                                    |                      |  |                    |           |  |
| Maybank Enhanced Income Fund <sup>10</sup>          | Equity Fund          | Singapore                                    | 60                 | 74        |  |
| Maybank Malaysia SmallCap Fund                      | Equity Fund          | Malaysia                                     | -                  | 86        |  |
| Maybank All-Weather Quantitative Fund <sup>10</sup> | Equity Fund          | Singapore                                    | 95                 | 100       |  |
| Held through subsidiaries                           |                      |  |                    |           |  |
| MAM PE Asia Fund I (Labuan) LLP                     | Private Equity Fund  | Malaysia                                     | 100                | 100       |  |

#### (c) Details of the associates are as follows:

|  |   | Country of                                | Effective Interest |           |  |
|--|---|---|--------------------|-----------|--|
| Name of Company  | Principal Activities                                  | Incorporation/Principal Place of Business | 2021<br>%          | 2020<br>% |  |
| Held by the Bank                                       |   |   |                    |           |  |
| Uzbek Leasing International A.O. <sup>11</sup>         | Leasing   | Uzbekistan                                | 20                 | 20        |  |
| Philmay Holding, Inc. <sup>10</sup>                    | Investment holding                                    | Philippines                               | 33                 | 33        |  |
| An Binh Commercial Joint Stock Bank <sup>11</sup>      | Banking   | Vietnam                                   | 16                 | 20        |  |
| Held through subsidiaries                              |   |   |                    |           |  |
| MCB Bank Limited <sup>11</sup>                         | Banking   | Pakistan                                  | 19                 | 19        |  |
| Asian Forum, Inc. <sup>11</sup>                        | Under member's voluntary liquidation                  | Malaysia                                  | 23                 | 23        |  |
| Tullet Prebon (Philippines), Inc. <sup>11</sup>        | Broker between participants in forex and fixed income | Philippines                               | 49                 | 49        |  |
| Adrian V. Ocampo Insurance Brokers, Inc. <sup>10</sup> | Insurance brokerage                                   | Philippines                               | 23                 | 23        |  |
| GPay Network (M) Sdn Bhd <sup>11</sup>                 | Undertake e-payment business                          | Malaysia                                  | 30                 | 30        |  |

#### (d) Details of the joint venture are as follows:

|                              | Country of           |  | Effective Interest |           |  |  |
|------------------------------|----------------------|--|--------------------|-----------|--|--|
| Name of Company              | Principal Activities | Incorporation/Principal<br>Place of Business | 2021<br>%          | 2020<br>% |  |  |
| Anfaal Capital <sup>11</sup> | Investment banking   | Kingdom of Saudi Arabia                      | 35                 | 35        |  |  |

#### Note:

- <sup>1</sup> Indonesia Rupiah (IDR)
- <sup>2</sup> United States Dollars (USD)
- <sup>3</sup> Philippine Peso (Peso)
- 4 Singapore Dollars (SGD)
- <sup>5</sup> Hong Kong Dollars (HKD)
- Great Britain Pound (GBP)
- 7 Thailand Baht (THB)
- 8 Indian Rupee (INR)
- 9 Vietnamese Dong (VND)
- $^{10}$  Audited by other member firms of Ernst & Young Global
- $^{11}$  Audited by firms of auditors other than Ernst & Young Global
- $^{12}$  No audit required as allowed by the laws of the respective country of incorporation
- $^{13}$  No audit required as the entity is under members' voluntary liquidation
- 14 In the financial year ended 31 December 2013, the Group completed the disposal of 18.3% equity interest in PT Bank Maybank Indonesia Tbk ("BMI") to a third party investor. The disposal was undertaken to ensure compliance with the Otoritas Jasa Keuangan ("OJK")'s mandatory sell down requirement under the OJK Regulation No. IX.H.1. The Group has also entered into a commercial arrangement where the economic exposure resulting from the disposal is being retained. Hence, the disposal has no financial impact to the Group and has not resulted to a decrease in the Group's effective interest in BMI.

#### **66. CURRENCY**

The financial statements are presented in Ringgit Malaysia ("RM"), which is also the Bank's functional currency and rounded to the nearest thousand (RM'000) unless otherwise stated.

## **FINANCIAL STATEMENTS**

31 December 2021

#### **67. DIRECTORS OF SUBSIDIARIES OF THE GROUP**

The following is the list of directors who served on the Boards of the subsidiaries of the Group since the beginning of the current financial year to the date of the directors' report:

| Name of Company                             | Name of Directors  | Name of Company  | Name of Directors  |
|---|--|--|--|
| Maybank Islamic<br>Berhad                   | Dato' Zulkiflee Abbas bin Abdul Hamid<br>Dali Kumar @ Dali bin Sardar<br>Datuk Mohd Anwar bin Yahya<br>Associate Professor Dr. Aznan bin Hasan<br>Shariffuddin bin Khalid<br>Dato' Azmi bin Mohd Ali   | Maybank Ageas<br>Holdings Berhad                         | Datuk R. Karunakaran Antonio Cano Dato' Johan bin Ariffin Gary Lee Crist Dato' Majid bin Mohamad Datuk Mohd Najib bin Abdullah   |
| Maybank<br>International (L)<br>Ltd.        | Aziah binti Abdullah<br>Nor Rashidi bin Mohammad (appointed on 2 September<br>2021)<br>Khalijah binti Ismail<br>Khairudin bin Abdul Rahman (resigned on 2 September  | Etiqa Life<br>International (L)<br>Ltd.                  | Fauziah binti Hisham (appointed on 15 November 2021) Dato' Amirul Feisal bin Wan Zahir (resigned on 29 June 2022  Dato' Majid bin Mohamad Lee Hin Sze Johan Lam Chung Yin  |
| Maybank<br>Philippines,<br>Incorporated     | Fauziah binti Hisham Datuk Lim Hong Tat Pollie Sim Sio Hoong Atty. Ray C. Espinosa Renato Tinio De Guzman Manuel Nava Tordesillas  | Etiqa General<br>Insurance Berhad                        | Datuk Mohd Najib bin Abdullah<br>Frank J.G. Van Kempen<br>Datuk Normala binti A. Manaf<br>Koh Heng Kong<br>Serina binti Abdul Samad<br>Daniela Adaggi<br>Mohamad Shukor bin Ibrahim  |
| PT Bank Maybank                             | Simoun S. Ung Jesus Roberto S. Reyes Abigail Tina M. Del Rosario (appointed on 8 October 2021) Choong Wai Hong (resigned on 11 April 2021)  Dato' Sri Abdul Farid bin Alias  | Etiqa Family Takaful<br>Berhad                           | Dato' Majid bin Mohamad<br>Andrew King Sun Cheung<br>Dato' Johan bin Ariffin<br>Wong Pakshong Kat Jeong Colin Stewart<br>Associate Professor Dr. Azman bin Mohd Noor   |
| Indonesia Tbk                               | Budhi Dyah Sitawati<br>Achjar Iljas<br>Edwin Gerungan<br>Dr. Hendar<br>Datuk Lim Hong Tat  | Etiqa Offshore<br>Insurance (L) Ltd.                     | Mohd Din bin Merican (appointed on 15 February 2021)  Dato' Majid bin Mohamad  Frank J.G. Van Kempen  Chris Eng Poh Yoon   |
| Maybank<br>(Cambodia) Plc.                  | Putut Eko Bayuseno (appointed on 26 March 2021)  Spencer Lee Tien Chye Datuk Hamirullah bin Boorhan Soon Su Long Anthony Brent Elam Shariffuddin bin Khalid  Datuk R. Karunakaran Dato' Sri Abdul Farid bin Alias Anthony Brent Elam Spencer Lee Tien Chye Wong Heng Ning Kevin Lee Yong Guan Renato Tinio De Guzman | Etiqa International<br>Holdings Sdn. Bhd.                | Datuk R. Karunakaran<br>Dato' Johan bin Ariffin<br>Fauziah binti Hisham (appointed on 1 October 2021)<br>Dato' Amirul Feisal bin Wan Zahir (resigned on 29 June<br>2021)   |
| Maybank Singapore<br>Limited                |  | Etiqa Life and<br>General Assurance<br>Philippines, Inc. | Kamaludin bin Ahmad Manuel N. Tordesillas Eulogio A. Mendoza Ma. Victoria C. Vinas Rico T. Bautista Ricardo Nicanor N. Jacinto Helen T. De Guzman (appointed on 15 October 2021) Loh Lee Soon (appointed on 1 January 2022)                            |
| PT Maybank<br>Indonesia Finance             | Deswandhy Agusman<br>Steffano Ridwan<br>Roskanedi (appointed on 29 April 2021)   | Etiqa Insurance Pte.<br>Ltd.                             | Lee Hin Sze (resigned on 31 December 2021)  Dato' Johan bin Ariffin Kamaludin bin Ahmad Frank J.G. Van Kempen  |
| PT Wahana<br>Ottomitra<br>Multiartha Tbk    | I Nyoman Tjager<br>Robbyanto Budiman<br>Garibaldi Thohir<br>Thilagavathy Nadason   |  | Sallim bin Abdul Kadir<br>Wong Pakshong Kat Jeong Colin Stewart<br>Dr. John Lee Hin Hock   |
| Kim Eng Finance<br>(Singapore) Pte.<br>Ltd. | Myrnie Zachraini Tamin  Rajiv Vijendran  Mohd Mughti Arief bin Shamsudin   | PT Asuransi Etiqa<br>Internasional<br>Indonesia          | Kamaludin bin Ahmad Endra Raharja Oka Masagung Chris Eng Poh Yoon (appointed on 19 December 2021) Adie Poernomo Widjaya (resigned on 17 October 2021) Wijayanto Samirin (resigned on 31 October 2021) Raharjo Adisusanto (resigned on 31 October 2021) |

31 December 2021

#### 67. DIRECTORS OF SUBSIDIARIES OF THE GROUP (CONT'D.)

The following is the list of directors who served on the Boards of the subsidiaries of the Group since the beginning of the current financial year to the date of the directors' report (cont'd.):

| Name of Company   | Name of Directors  | Name of Company   | Name of Directors   |  |
|---|--|---|---|--|
| Etiqa Life Insurance<br>Berhad                                | Datuk Mohd Najib bin Abdullah Philippe Pol Arthur Latour Frank J.G. Van Kempen Wong Pakshong Kat Jeong Colin Stewart Norazilla binti Md Tahir (appointed on 1 June 2021) Dr Ariffin bin Yahaya (appointed on 1 August 2021) Dato' Johan bin Ariffin (resigned on 1 January 2022) Loh Lee Soon (resigned on 1 January 2022) | Maybank Securities Pte. Ltd. (formerly known as Maybank Kim Eng Securities Pte. Ltd.)               | Dr. John Lee Hin Hock Hamidah Moris Khalijah binti Ismail Soon Kwo Chuan, Christopher (appointed on 1 June 2021) Andrew Damien Kwek Tse Hock (appointed on 1 July 2021) Goh Ching Yin (appointed on 1 November 2021) Teo Hoe Sing (resigned on 3 June 2021) Rajiv Vijendran (resigned on 9 July 2021) |  |
| Etiqa General<br>Takaful Berhad                               | Dato' Majid bin Mohamad Philippe Pol Arthur Latour Dato' Mohamed Rafique Merican bin Mohd Wahiduddin Merican Koh Heng Kong Professor Dr. Rusni Hassan Dato' Johan bin Ariffin (resigned on 1 January 2022)   | PT Maybank<br>Sekuritas<br>Indonesia<br>(formerly known<br>as PT Maybank<br>Kim Eng Sekuritas)      | I Nyoman Tjager<br>Deswandhy Agusman<br>Dato' Abdul Hamid bin Sheikh Mohamed  |  |
| Etiqa General<br>Insurance<br>(Cambodia) Plc.                 | Datuk Mohd Najib bin Abdullah<br>Loh Lee Soon<br>Kirupalani Chelliah<br>Kamaludin bin Ahmad<br>Mohd Din bin Merican (appointed on 17 June 2021)  | Maybank Securities (Thailand) Public Company Limited (formerly known as Maybank Kim                 | Dr. Areepong Bhoocha-oom<br>Sopawadee Lertmanaschai<br>Hans Johan Patrik Sandin<br>Hamidah binti Moris<br>Ricardo Nicanor Jacinto (appointed on 7 July 2021)  |  |
| Etiqa Life Insurance<br>(Cambodia) Plc.                       | Dato' Johan bin Ariffin Koh Heng Kong Wong Pakshong Kat Jeong Colin Stewart Lee Hin Sze Siti Nita Zuhra binti Mohd Nazri Foo Wei Hoong (appointed on 15 June 2021)   | Eng Securities<br>(Thailand) Public<br>Company Limited)   | Arapat Sankharat (appointed on 31 August 2021)<br>Montree Sornpaisarn (resigned on 1 July 2021)<br>Henry Koh Swee Ong (resigned on 31 August 2021)  |  |
|   |  | Maybank Securities (London) Limited (formerly known as Maybank Kim Eng Securities (London) Limited) | Leonard White<br>Mohamad Yasin bin Abdullah<br>Farhan Nor Diyana binti Samsudin   |  |
| Maybank<br>Investment Bank<br>Berhad                          | Dr. Hasnita binti Dato' Hashim Che Zakiah binti Che Din Dato' Muzaffar bin Hisham Hans Johan Patrik Sandin Goh Ching Yin Dato' Abdul Hamid bin Sheikh Mohamed Dato' Sri Sharifah Sofianny binti Syed Hussain   |   |   |  |
| 24.114  |  | Maybank Securities<br>USA Inc. (formerly<br>known as Maybank<br>Kim Eng Securities                  | Jean Louis Lee<br>Mohamad Yasin bin Abdullah<br>Ahmad Hamdi bin Abdullah  |  |
| Maysec Sdn. Bhd.  | Mohamad Yasin bin Abdullah<br>Malique Firdauz bin Ahmad Sidique  | MIB Securities India  | Jigar Shah  |  |
| PhileoAllied<br>Securities<br>(Philippines) Inc.*             | Mohamad Yasin bin Abdullah<br>Hamidah binti Moris<br>Luis Manuel L. Gatmaitan<br>Graciella Marie D. Baldoz-Paz<br>Ma. Alicia Picazo-San Juan   | Private Limited<br>(formerly known<br>as Kim Eng<br>Securities India<br>Private Limited)            | Mohamad Yasin bin Abdullah<br>Malique Firdauz bin Ahmad Sidique   |  |
| Maybank<br>International<br>Holdings Sdn. Bhd.                | Wan Marzimin bin Wan Muhammad<br>Mohamad Yasin bin Abdullah  | MIB Finance (Hong<br>Kong) Limited<br>(formerly known<br>as Ong Asia<br>Securities (HK)<br>Limited) | Mohamad Yasin bin Abdullah<br>Lim Eng Ping<br>Malique Firdauz bin Ahmad Sidique   |  |
| Maybank IBG Holdings Limited                                  | Dato' Muzaffar bin Hisham Dr. John Lee Hin Hock Dato' Sri Sharifah Sofianny binti Syed Hussain Che Zakiah binti Che Din Dato' Abdul Hamid bin Sheikh Mohamed Goh Ching Yin Hans Johan Patrik Sandin Dr. Hasnita binti Dato' Hashim   |   |   |  |
| (formerly known<br>as Maybank Kim<br>Eng Holdings<br>Limited) |  | Maybank Research Pte. Ltd. (formerly known as Maybank Kim Eng Research Pte. Ltd.)                   | Ong Seng Yeow<br>Shrianand Pathmakathan   |  |
|   | Andrew Damien Kwek Tse Hock (appointed on 1 July 2021)   | MIB Securities (Hong Kong) Limited (formerly known as Kim Eng Securities (Hong                      | Hans Johan Patrik Sandin<br>Hamidah binti Moris<br>Malique Firdauz bin Ahmad Sidique<br>Lim Eng Ping<br>Felino James Marcelo  |  |

Kong) Limited)

31 December 2021

## 67. DIRECTORS OF SUBSIDIARIES OF THE GROUP (CONT'D.)

The following is the list of directors who served on the Boards of the subsidiaries of the Group since the beginning of the current financial year to the date of the directors' report (cont'd.):

| Name of Company  | Name of Directors  |
|--|--|
| MIB Futures (Hong<br>Kong) Limited<br>(formerly known as<br>Kim Eng Futures<br>(Hong Kong)<br>Limited) | Lim Eng Ping<br>Teo Kim Guan   |
| Maybank Kim Eng<br>Capital, Inc.   | Alexander Ludwig L. Dauz Dato' Sri Sharifah Sofianny binti Syed Hussain Rajiv Vijendran Ricardo Nicanor Jacinto Aurelio Noel G. Dayrit Daniel Gabriel M. Montecillo (appointed on 1 March 2022) Choong Wai Hong (resigned on 12 February 2021) Ma. Victoria C. Viñas (retired on 1 March 2021) |
| Maybank Securities,<br>Inc. (formerly<br>known as Maybank<br>ATR Kim Eng<br>Securities, Inc.)          | Alexander Ludwig L. Dauz<br>Rajiv Vijendran<br>Aurelio Noel G. Dayrit<br>Ricardo Nicanor Jacinto<br>Daniel Gabriel M. Montecillo (appointed on 8 April 2021)   |
| Maybank Kim Eng<br>Securities Limited  | Mohamad Yasin bin Abdullah<br>Rajiv Vijendran<br>Lok Eng Hong<br>Che Zakiah binti Che Din (appointed on 15 September<br>2021)  |
| Maybank Asset<br>Management Group<br>Berhad  | Dato' Idris bin Kechot Dato' Muzaffar bin Hisham Loh Lee Soon Goh Ching Yin Mohd Irwan bin Ahmad Mustafa @ Mustafa Roni Lihawa bin Abdul Wahab   |
| Maybank (Indonesia)<br>Berhad  | Loy Teck Wooi<br>Wan Marzimin bin Wan Muhammad   |
| Cekap Mentari<br>Berhad  | Lee Yih Hwan<br>Malique Firdauz bin Ahmad Sidique (appointed on<br>31 January 2022)<br>Khalijah binti Ismail (resigned on 4 February 2022)   |
| Maybank<br>International Trust<br>(Labuan) Berhad  | Lee Yih Hwan<br>Malique Firdauz bin Ahmad Sidique (appointed on<br>31 January 2022)<br>Khalijah binti Ismail (resigned on 4 February 2022)   |
| Maybank Offshore<br>Corporate Services<br>(Labuan) Sdn. Bhd.   | Surin Segar a/l Gnanasegaram<br>Malique Firdauz bin Ahmad Sidique (appointed on<br>31 January 2022)<br>Khalijah binti Ismail (resigned on 4 February 2022)   |
| Maybank Trustees<br>Berhad   | Cheng Kee Check<br>Fauziah binti Hisham<br>Surindar Kaur a/p Gian Singh<br>Dato' John Chong Eng Chuan  |
| Maybank Private<br>Equity Sdn. Bhd.  | Loh Lee Soon<br>Fad'l bin Mohamed<br>Norlia binti Mat Yusof  |
| Maybank Asset<br>Management<br>Sdn. Bhd.   | Dato' Idris bin Kechot<br>Goh Ching Yin<br>Badrul Hisyam bin Abu Bakar<br>Ahmad Najib bin Nazlan<br>Loh Lee Soon   |

| Name of Company   | Name of Directors   |  |
|---|---|--|
| Philmay Property,<br>Inc.                                 | Ong Seet-Joon<br>Atty. Llewellyn L. Llanillo<br>Ng Yok Chin   |  |
| Maybank (Nominees)<br>Sdn. Bhd.                           | Mohamad Yasin bin Abdullah<br>Surin Segar a/l Gnanasegaram  |  |
| Maybank Nominees<br>(Tempatan)<br>Sdn. Bhd.               | Mohamad Yasin bin Abdullah<br>Surin Segar a/l Gnanasegaram  |  |
| Maybank Nominees (Asing) Sdn. Bhd.                        | Mohamad Yasin bin Abdullah<br>Surin Segar a/l Gnanasegaram  |  |
| Maybank Nominees<br>(Singapore) Private<br>Limited        | Lim Choon Meng<br>Chew Yew Leong David<br>Allen Ng Kian Guan (resigned on 22 June 2021)   |  |
| Maybank Nominees<br>(Hong Kong)<br>Limited                | Felino James Marcelo  |  |
| Maybank Securities<br>Nominees<br>(Tempatan)<br>Sdn. Bhd. | Malique Firdauz bin Ahmad Sidique<br>Ezrina binti Mahadzir  |  |
| Maybank Securities<br>Nominees (Asing)<br>Sdn. Bhd.       | Malique Firdauz bin Ahmad Sidique<br>Ezrina binti Mahadzir  |  |
| Maybank Allied<br>Berhad                                  | Wan Marzimin bin Wan Muhammad<br>Malique Firdauz bin Ahmad Sidique (appointed on<br>31 January 2022)<br>Khalijah binti Ismail (resigned on 4 February 2022) |  |
| Dourado Tora<br>Holdings Sdn. Bhd.                        | Lee Yih Hwan Malique Firdauz bin Ahmad Sidique (appointed on 31 January 2022) Khalijah binti Ismail (resigned on 4 February 2022)                           |  |
| Aurea Lakra<br>Holdings Sdn. Bhd.                         | Lee Yih Hwan<br>Choong Yoke Choo  |  |
| KBB Nominees<br>(Tempatan) Sdn.<br>Bhd.                   | Yeoh Cheang Teik<br>Abdullah bin Taib   |  |
| KBB Properties<br>Sdn. Bhd.                               | Yeoh Cheang Teik<br>Mohd Noor bin Bahari<br>Abdullah bin Taib   |  |
| Double Care<br>Sdn. Bhd.*                                 | Dato' Aminuddin bin Md Desa<br>Hans De Cuyper   |  |
| Sorak Financial<br>Holdings Pte. Ltd.                     | Lim Choon Meng<br>Khalijah binti Ismail   |  |
| Myfin Berhad  | Loy Teck Wooi<br>Surin Segar a/l Gnanasegaram   |  |
| Maybank Alliances<br>Sdn. Bhd.                            | Surin Segar a/l Gnanasegaram<br>Malique Firdauz bin Ahmad Sidique (appointed on<br>31 January 2022)<br>Khalijah binti Ismail (resigned on 4 February 2022)  |  |
| BinaFikir Sdn. Bhd.                                       | Dato' Muzaffar bin Hisham<br>Lye Saw Im   |  |

31 December 2021

## 67. DIRECTORS OF SUBSIDIARIES OF THE GROUP (CONT'D.)

The following is the list of directors who served on the Boards of the subsidiaries of the Group since the beginning of the current financial year to the date of the directors' report (cont'd.):

| Name of Company   | Name of Directors  |  |
|---|--|--|
| Name of Company   |  |  |
| MIB Strategic Pte. Ltd. (formerly known as Maybank KE Strategic Pte. Ltd.)                              | Malique Firdauz bin Ahmad Sidique<br>Rajiv Vijendran   |  |
| Maybank Properties<br>Pte. Ltd. (formerly<br>known as Maybank<br>Kim Eng Properties<br>Pte. Ltd.)       | Mohamad Yasin bin Abdullah<br>Lee Yih Hwan   |  |
| Strategic Tan Boon Guan Acquisitions Badrul Hisyam bin Abu Bakar Pte. Ltd. Lok Eng Hong Goh Keat Jin    |  |  |
| MIB Investment Limited (formerly known as Kim Eng Investment Limited)                                   | Lim Eng Ping<br>Malique Firdauz bin Ahmad Sidique  |  |
| Maybank Securities Nominees Pte. Ltd. (formerly known as Maybank Kim Eng Securities Nominees Pte. Ltd.) | Henry Koh Swee Ong<br>Young Lim Koon Yang  |  |
| Maybank Asset<br>Management<br>Singapore Pte.<br>Ltd.   | Goh Keat Jin<br>Badrul Hisyam bin Abu Bakar<br>Alvin Lee Han Eng<br>Goh Ching Yin (appointed 1 January 2021) |  |
| MIB Nominees (Hong Kong) Limited (formerly known as Kim Eng Nominees (Hong Kong) Limited)               | Lim Eng Ping<br>Teo Kim Guan   |  |

| Name of Company  | Name of Directors  |
|--|--|
| Maybank Kim Eng<br>Properties<br>USA Inc.  | Jean Louis Lee<br>Mohamad Yasin bin Abdullah<br>Ahmad Hamdi Abdullah   |
| PT Prosperindo   | Lee Tien Poh<br>Narita Naziree binti Ahmad Naziree<br>Surin Segar a/l Gnanasegaram   |
| Maybank Shared Services Sdn. Bhd. Loy Teck Wooi Mohd Suhail Amar Suresh bin Abdullah |  |
| PT Maybank Asset<br>Management   | Badrul Hisyam bin Abu Bakar<br>Mohamad Yasin bin Abdullah  |
| Maybank Islamic<br>Asset Management<br>Sdn. Bhd.                                     | Roni Lihawa bin Abdul Wahab<br>Dato' Mohamed Rafique Merican bin Mohd Wahiduddin<br>Merican<br>Badrul Hisyam bin Abu Bakar<br>Ahmed Muzni bin Mohamed<br>Nadjihah Mohd Dzaiddin (appointed on 1 November 202 |
| MAM DP Ltd.  | Badrul Hisyam bin Abu Bakar  |
| MBB Labs Private<br>Limited  | Meenakshy Ramaswamy Iyer<br>Mohd Suhail Amar Suresh bin Abdullah<br>Datuk Normala binti A. Manaf   |
| Amanah Mutual<br>Berhad  | Badrul Hisyam bin Abu Bakar<br>Ahmad Najib bin Nazlan  |
| Singapore Unit<br>Trusts Limited   | Lee Han Eng Alvin<br>Goh Keat Jin  |
| Etiqa Digital<br>Solutions Sdn. Bhd.   | Kamaludin bin Ahmad<br>Lee Hin Sze<br>Amran bin Hassan   |

<sup>\*</sup> Under members' voluntary liquidation

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