9.7% CHURN IN SME SECTOR

BUSINESS GOAL

 maximise chances of retaining SME customers and reduce customer churn.

DATA GOAL

- TEST HYPOTHESIS: price sensitivity is to some extent correlated with churn.
- DISCOUNTING STRATEGY: estimate whether the 20% discount offer to customers predicted is a good measure.

DATA SAMPLE

- CLIENT DATA: 14606 customers with 26 variables.
- PRICE DATA: 193,002 observations with 8 price variables.



PRICE IS SOMEWHAT RELATED TO CHURN

- Pricing features have a weak to no correlation to churn.
- Stronger correlation is observed when we trim bottom 5% of the data that mostly contain \$0 values.
- T-statistic hypothesis testing rejects the null hypothesis that there is no relation between pricing and churn.
- \$ 0 values in the pricing data are an issue and needs to be rectified.



DISCOUNTING STRATEGY IS A GOOD STARTING POINT TO REDUCE CHURN

• **28% increase** in revenue with the 20% discounting strategy.



• PowerCo is on the right track with the discounting strategy, but it should be targeted.



- Assumption that customers with discount will not churn in the next year.
- Average probability to churn doesn't decrease when 20% discount applied.
- May be offering discount to non-profitable customers, thus worsening net margins.
- Offer discount to only to high-value customers with high churn probability.



PREDICTIVE MODEL CAN PREDICT CHURN ACCURATELY

- Price sensitivity features are not the main drivers for a customer churning.
- Gross margins and forecasted consumption are some of the top drivers.
- Final churn prediction model has ~ 98% accuracy and precision and 82% 'Recall Rate'.
- 'Precision' and 'Recall' metrics perform very poorly on the full dataset.
- The metrics improve drastically when we trim the top and bottom 1% observations.
- \$0 values in the pricing variables are an issue and need to be rectified.