Operations Research I: Models & Applications Linear Programming

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- ► Let's study Linear Programming (LP).
 - ▶ It is used a lot in practice.
 - ► It also possesses useful mathematical properties.
 - ▶ It is a good starting point for all OR subjects.
- ► We will study:
 - What kind of practical problems may be solved by LP.
 - ▶ How to formulate a problem as an LP.

Road map

- ► Terminology.
- ► The graphical approach.
- ► Three types of LPs.
- Simple LP formulations.
- Compact LP formulations.

Linear Programs

- Linear Programming is the process of formulating and solving **linear programs** (also abbreviated as LPs).
- ► An LP is a **mathematical program** with some special properties.
- Let's first introduce some concepts of mathematical programs.

▶ In general, any mathematical program may be expressed as

$$\begin{array}{ll} \text{min} & f(x_1, x_2, ..., x_n) & \text{(objective function)} \\ \text{s.t.} & g_i(x_1, x_2, ..., x_n) \leq b_i & \forall i = 1, ..., m & \text{(constraints)} \\ & x_j \in \mathbb{R} & \forall j = 1, ..., n. & \text{(decision variable)} \end{array}$$

- \triangleright There are m constraints and n variables.
- $x_1, x_2, ...,$ and x_n are real-valued decision variables.
- ► We may write

Terminology

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$$x = \begin{bmatrix} x_1 \\ \vdots \\ x_n \end{bmatrix} = (x_1, ..., x_n)$$

as a **vector** of decision variables (or a decision vector).

- $f:\mathbb{R}^n\to\mathbb{R}$ and $q_i:\mathbb{R}^n\to\mathbb{R}$ are all real-valued functions.
- ▶ Mostly we will omit $x_i \in \mathbb{R}$.

Transformation

- ► How about a maximization objective function?
 - $ightharpoonup \max f(x) \Leftrightarrow \min f(x).$
- ► How about "=" or ">" constraints?
- ► For example:

Sign constraints

- For some reasons that will be clear in the next week, we distinguish between two kinds of constraints:
 - ▶ Sign constraints: $x_i > 0$ or $x_i < 0$.
 - ► Functional constraints: all others.
- \triangleright For a variable x_i :
 - ▶ It is **nonnegative** if $x_i \ge 0$.
 - ▶ It is **nonpositive** if $x_i \leq 0$.
 - It is unrestricted in sign (urs.) or free if it has no sign constraint.

Feasible solutions

- For a mathematical program:
 - ► A feasible solution satisfies all the constraints.
 - An infeasible solution violates at least one constraint.
- ► For example:

- Feasible?

 - $x^1 = (2,3).$ $x^2 = (6,0).$ $x^3 = (6,6).$

Feasible region and optimal solutions

- ► The **feasible region** (or **feasible set**) is the set of feasible solutions.
 - ► The feasible region may be empty.
- An **optimal solution** is a feasible solution that:
 - Attains the largest objective value for a maximization problem.
 - Attains the smallest objective value for a minimization problem.
 - In short, no feasible solution is better than it.
- ► An optimal solution may not be unique.
 - ► There may be **multiple** optimal solutions.
 - There may be **no** optimal solution.

Binding constraints

► At a solution, a constraint may be **binding**:¹

Definition 1

Let $g(\cdot) \leq b$ be an inequality constraint and \bar{x} be a solution. $g(\cdot) \leq b$ is binding at \bar{x} if $g(\bar{x}) = b$.

- ▶ An inequality is **nonbinding** at a point if it is strict at that point.
- ▶ An equality constraint is always binding at any feasible solution.
- ► Some examples:
 - $x_1 + x_2 \le 10$ is binding at $(x_1, x_2) = (2, 8)$.
 - $2x_1 + x_2 \ge 6$ is nonbinding at $(x_1, x_2) = (2, 8).$
 - $x_1 + 3x_2 = 9$ is binding at $(x_1, x_2) = (6, 1).$

¹Binding/nonbinding constraints are also called **active**/inactive constraints.

Strict constraints?

- An inequality may be **strict** or **weak**:
 - It is strict if the two sides cannot be equal. E.g., $x_1 + x_2 > 5$.
 - ▶ It is weak if the two sides may be equal. E.g., $x_1 + x_2 \ge 5$.
- ▶ A "practical" mathematical program's inequalities are all weak.
 - ▶ With strict inequalities, an optimal solution may not be attainable!
 - ▶ What is an optimal solution of

$$\begin{array}{ll}
\min & x \\
\text{s.t.} & x > 0?
\end{array}$$

- ► Think about budget constraints.
 - You want to spend \$500 to buy several things.
 - ► Typically, you cannot spend more than \$500.
 - ▶ But you may spend exactly \$500.

Linear Programs

► A mathematical program

min
$$f(x)$$

s.t. $g_i(x) \le b_i \quad \forall i = 1, ..., m$,

is an LP if f and g_i s are all **linear** functions.

Each of these linear functions may be expressed as

$$a_1x_1 + a_2x_2 + \dots + a_nx_n = \sum_{j=1}^n a_jx_j,$$

where $a_i \in \mathbb{R}$, j = 1, ..., n, are the **coefficients**.

• We may write $a = (a_1, ..., a_n)$ and $f(x) = a^T x$.

An example:

$$\begin{aligned} & \text{min} & & x_1 + x_2 \\ & \text{s.t.} & & x_1 + 2x_2 \leq 6 \\ & & & 2x_1 + x_2 \leq 6 \\ & & & x_1 \geq 0, x_2 \geq 0. \end{aligned}$$

Linear Programs

In general, an LP may always be expressed as

$$\min \quad \sum_{j=1}^{n} c_j x_j$$

s.t.
$$\sum_{i=1}^{n} A_{ij} x_j \le b_i \quad \forall i = 1, ..., m.$$

- $ightharpoonup A_{ij}$ s: constraint coefficients.
- \blacktriangleright b_i s: right-hand-side values (**RHS**).
- $ightharpoonup c_i$ s: objective coefficients.

► Or by **vectors**:

min
$$c^T x$$

s.t. $a_i^T x \le b_i \quad \forall i = 1, ..., m$.

- $a_i \in \mathbb{R}^n, b_i \in \mathbb{R}, c \in \mathbb{R}^n.$
- $x \in \mathbb{R}^n$.
- ► Or by matrices:

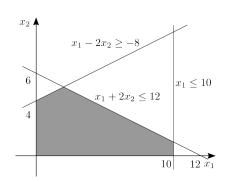
 $A \in \mathbb{R}^{m \times n}, b \in \mathbb{R}^m.$

Road map

- ► Terminology.
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- ► Simple LP formulations.
- ► Compact LP formulations.

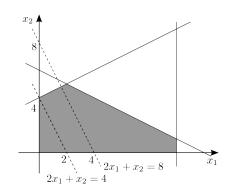
- ► For LPs with only two decision variables, we may solve them with the **graphical approach**.
- ► Consider the following example:

- ▶ Step 1: Draw the feasible region.
 - Draw each constraint one by one, and then find the intersection.



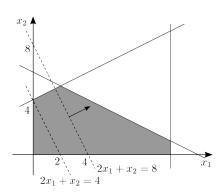
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- ► Step 2: Draw some **isoquant lines**.
 - A line such that all points on it result in **the same** objective value.
 - ▶ Also called **isoprofit** or **isocost** lines when it is appropriate.
 - ▶ Also called **indifference lines** (curves) in Economics.

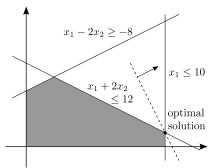


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- ► Step 3: Indicate the direction to push the isoquant line.
 - ► The direction that **decreases**/increases the objective value for a minimization/maximization problem.

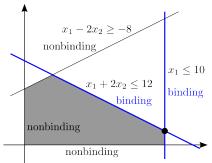


- ▶ Step 4: Push the isoquant line to the "end" of the feasible region.
 - ▶ Stop when any further step makes all points on the isoquant line infeasible.



Terminology

▶ Step 5: Identify the binding constraints at an optimal solution.



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Graphical approach

- ▶ Step 6: Set the binding constraints to equalities and then solve the linear system for an optimal solution.
 - ▶ In the example, the binding constraints are $x_1 \le 10$ and $x_1 + 2x_2 \le 12$.
 - ► We may solve the linear system

$$x_1 = 10$$

 $x_1 + 2x_2 = 12$

in any way and obtain an optimal solution $(x_1^*, x_2^*) = (10, 1)$.

► For example, through Gaussian elimination:

$$\left[\begin{array}{cc|c}1&0&10\\1&2&12\end{array}\right]\rightarrow\left[\begin{array}{cc|c}1&0&10\\0&2&2\end{array}\right]\rightarrow\left[\begin{array}{cc|c}1&0&10\\0&1&1\end{array}\right]$$

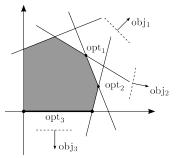
- ▶ Step 7: Plug in an optimal solution obtained into the objective function to get the associated objective value.
 - In the example, $2x_1^* + x_2^* = 21$.

Where to stop pushing?

Graphical approach

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- ▶ Where we push the isoquant line, where will be stop at?
- Intuitively, we always stop at a "corner" (or an edge).



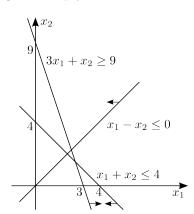
- ▶ Is this intuition still true for LPs with more than two variables? Yes!
 - ► A more rigorous definition of "corners" exists.

- ► Terminology.
- ► The graphical approach.
- ► Three types of LPs.
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Three types of LPs

- For any LPs, it must be one of the following:
 - ► Infeasible.
 - Unbounded.
 - Finitely optimal (having an optimal solution).
- ▶ A finitely optimal LP may have:
 - ► A unique optimal solution.
 - Multiple optimal solutions.

▶ An LP is **infeasible** if its feasible region is empty.

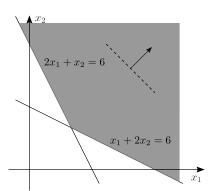


Unboundedness

Terminology

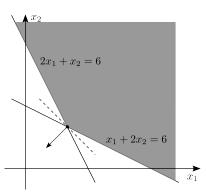
▶ An LP is **unbounded** if for any feasible solution, there is another feasible solution that is better.

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Unboundedness

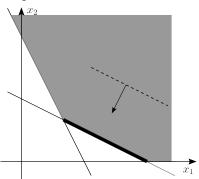
- ▶ Note that an unbounded feasible region does not imply an unbounded LP!
 - ► Is it necessary?



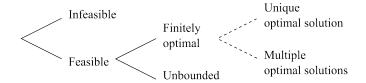
▶ If an LP is neither infeasible nor unbounded, it is **finitely optimal**.

Multiple optimal solutions

A linear program may have **multiple** optimal solutions.



If the slope of the isoquant line is identical to that of one constraint, will we always have multiple optimal solutions?



- ▶ In solving an LP (or any mathematical program) in practice, we only want to find an optimal solution, not all.
 - ▶ All we want is to make an optimal decision.

Road map

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Introduction

- ▶ It is important to learn how to model a practical situation as an LP.
- ▶ Once you do so, you have "solved" the problem.
- ► This process is typically called **LP formulation** or **modeling**.
- ▶ Here we will give you some examples of LP formulation.
 - ▶ Practice makes perfect!
- ▶ Then we formulate large-scale problems with **compact formulations**.

- ▶ We produce several products to sell.
- Each product requires some resources. Resources are limited.
- ▶ We want to maximize the total sales revenue with available resources.

- We produce desks and tables.
 - Producing a desk requires three units of wood, one hour of labor, and 50 minutes of machine time
 - Producing a table requires five units of wood, two hours of labor, and 20 minutes of machine time.
- ► We may sell everything we produce.
- ► For each day, we have
 - ► Two hundred workers that each works for eight hours.
 - Fifty machines that each runs for sixteen hours.
 - A supply of 3600 units of wood.
- ▶ Desks and tables are sold at \$700 and \$900 per unit, respectively.

Define variables

- ▶ What do we need to decide?
- ► Let

 x_1 = number of desks produced in a day and x_2 = number of tables produced in a day.

▶ With these variables, we now try to **express** how much we will earn and how many resources we will consume.

Formulate the objective function

- ▶ We want to maximize the total sales revenue.
- Given our variables x_1 and x_2 , the sales revenue is $700x_1 + 900x_2$.
- ► The objective function is thus

$$\max 700x_1 + 900x_2.$$

Formulate constraints

► For each **restriction** or **limitation**, we write a constraint:

Resource	Consumption per		Total supply
	Desk	Table	Total supply
Wood	3 units	5 units	3600 units
Labor hour	1 hour	2 hours	$200 \text{ workers} \times 8 \text{ hr/worker}$ = 1600 hours
Machine time	50 minutes	20 minutes	50 machines × 16 hr/machine = 800 hours

- ▶ The supply of wood is limited: $3x_1 + 5x_2 \le 3600$.
- ▶ The number of labor hours is limited: $x_1 + 2x_2 \le 1600$.
- ▶ The amount of machine time is limited: $50x_1 + 20x_2 \le 48000$.
 - ▶ Use the same unit of measurement!

Complete formulation

► Collectively, our formulation is

- ► In any case:
 - ▶ Clearly define decision variables in front of your formulation.
 - ▶ Write **comments** after the objective function and constraints.

Solve and interpret

- An optimal solution of this LP is (884.21, 189.47).
- So the interpretation is... to produce 884.21 desks and 189.47 tables?
- ▶ "Producing 884.21 desks and 189.47 tables" seems weird, but in fact:
 - ▶ We may produce 884.21 desks and 189.47 tables per day in average (i.e., roughly 88,420 desks and 18,947 tables per 100 days).
 - ▶ We may suggest to produce, e.g., 884 desks and 189 tables.²
 - ► It still **supports** our decision making.
 - It may not really be optimal, but we spend a very short time to make a good suggestion.
 - ► "All models are wrong, but some are useful."

²Why not 885 desks and 190 tables or the other two ways of rounding?

Produce and store!

- When we are making decisions, we may also consider what will happen in the future.
- ► This creates **multi-period** problems.
 - In many cases, products produced today may be stored and then sold in the future.
 - ▶ Maybe daily capacity is not enough.
 - ► Maybe production is cheaper today.
 - ▶ Maybe the price is higher in the future.
- So the production decision must be jointly considered with the inventory decision.

Problem description

- ► We produce and sell a product.
- For the coming four days, the marketing manager has promised to fulfill the following amount of demands:
 - ▶ Days 1, 2, 3, and 4: 100, 150, 200, and 170 units, respectively.
- ▶ The unit production costs are different for different days:
 - ▶ Days 1, 2, 3, and 4: \$9, \$12, \$10, and \$12 per unit, respectively.
- ► The prices are all **fixed**. So maximizing profits is the same as minimizing costs.
- We may store a product and sell it later.
 - ► The inventory cost is \$1 per unit per day.³
 - ► E.g., producing 620 units on day 1 to fulfill all demands costs

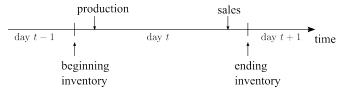
$$\$9 \times 620 + \$1 \times 150 + \$2 \times 200 + \$3 \times 170 = \$6,640.$$

³Where does this inventory cost come from?

Problem description: timing

Timing:

Terminology



- Beginning inventory + production sales = ending inventory.
- Inventory costs are calculated according to **ending inventory**.

Variables and objective function

► Let

$$x_t = \text{production quantity of day } t, t = 1, ..., 4.$$

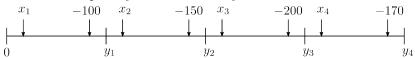
 $y_t = \text{ending inventory of day } t, t = 1, ..., 4.$

- ► It is important to specify "ending"!
- ► The objective function is

$$\min 9x_1 + 12x_2 + 10x_3 + 12x_4 + y_1 + y_2 + y_3 + y_4.$$

Constraints

We need to keep an eye on our inventory:



- ightharpoonup Day 1: $x_1 100 = y_1$.
- ightharpoonup Day 2: $y_1 + x_2 150 = y_2$.
- \triangleright Day 3: $y_2 + x_3 200 = y_3$.
- \triangleright Day 4: $y_3 + x_4 170 = y_4$.
- ► These are typically called **inventory balancing** constraints.
- ▶ We also need to fulfill all demands at the moment of sales:
 - $x_1 \ge 100, y_1 + x_2 \ge 150, y_2 + x_3 \ge 200, \text{ and } y_3 + x_4 \ge 170.$
- ▶ Also, production and inventory quantities cannot be negative.

Simple formulation

The complete formulation

► The complete formulation is

$$\begin{array}{ll} \min & 9x_1+12x_2+10x_3+12x_4+y_1+y_2+y_3+y_4\\ \mathrm{s.t.} & x_1-100=y_1\\ & y_1+x_2-150=y_2\\ & y_2+x_3-200=y_3\\ & y_3+x_4-170=y_4\\ & x_1\geq 100\\ & y_1+x_2\geq 150\\ & y_2+x_3\geq 200\\ & y_3+x_4\geq 170\\ & x_t,y_t\geq 0 \quad \forall t=1,\dots,4. \end{array}$$

Terminology

- ► May we simplify the formulation?
- Inventory balancing and nonnegativity imply demand fulfillment!
 - ► E.g., in day 1, $x_1 100 = y_1$ and $y_1 \ge 0$ means $x_1 \ge 100$.
- ▶ So the formulation may be simplified to

min
$$9x_1 + 12x_2 + 10x_3 + 12x_4 + y_1 + y_2 + y_3 + y_4$$

s.t. $x_1 - 100 = y_1$
 $y_1 + x_2 - 150 = y_2$
 $y_2 + x_3 - 200 = y_3$
 $y_3 + x_4 - 170 = y_4$
 $x_t \ge 0, y_t \ge 0 \quad \forall t = 1, ..., 4.$

▶ Identifying **redundant** constraints (removing them does not alter the feasible region) helps reduce the complexity of a program.

Terminology

Simplifying the formulation

- One may further argue that there is no need to have ending inventory in period 4 (because it is costly but useless).
- ▶ So the formulation may be further simplified to

$$\begin{array}{ll} \min & 9x_1 + 12x_2 + 10x_3 + 12x_4 + y_1 + y_2 + y_3 \\ \mathrm{s.t.} & x_1 - 100 = y_1, y_1 + x_2 - 150 = y_2 \\ & y_3 + x_3 - 200 = y_3, y_3 + x_4 - 170 = 0 \\ & x_t \geq 0 \quad \forall t = 1, ..., 4 \\ & y_t \geq 0 \quad \forall t = 1, ..., 3. \end{array}$$

- ▶ However, this is not always suggested (at this stage).
 - It is not required because a solver will see this.
 - ▶ It is too difficult if the instance scale is large.
- In summary, simplification is **good** but in most cases **unnecessary**.

Personnel scheduling

- We are scheduling employees in a department store.
 - Each employee must work for five consecutive days and then take rests for two consecutive days.
 - The number of employees required for each day:

Mon	Tue	Wen	Thu	Fri	Sat	Sun
110	80	150	30	70	160	120

- ► There are seven **shifts**: Monday to Friday, Tuesday to Saturday, ..., and Sunday to Thursday.
- ▶ We want to minimize the number of employees hired.

Personnel scheduling

- ▶ We may find a feasible solution easily.
 - ► For example, we may assign 150 employees to work from Monday to Friday and 160 to work from Saturday to Wednesday:

	Mon	Tue	Wen	Thu	Fri	Sat	Sun
Demand	110	80	150	30	70	160	120
Shift 1	150	150	150	150	150		
Shift 6	160	160	160			160	160
Total	310	310	310	150	150	160	160

This solution is feasible but seems to be bad.

Decision variables and objective function

- Let Monday be day 1, Tuesday be day 2, etc.
- Let x_i be the number of employees who starts to work from day i for five consecutive days.
 - \triangleright x_i is the number of employees assigned to shift i.
- ► The objective function is thus:

$$\min \ x_1 + x_2 + x_3 + x_4 + x_5 + x_6 + x_7.$$

Constraints

- ▶ Demand fulfillment:
 - ▶ 110 employees are needed on Monday:

$$x_1 + x_4 + x_5 + x_6 + x_7 \ge 110.$$

▶ 80 employees are needed on Tuesday:

$$x_1 + x_2 + x_5 + x_6 + x_7 \ge 80.$$

▶ 120 employees are needed on Sunday:

$$x_3 + x_4 + x_5 + x_6 + x_7 \ge 120.$$

► Nonnegativity constraints:

$$x_i \ge 0 \quad \forall i = 1, ..., 7.$$

Terminology

▶ The complete formulation is

Road map

Terminology

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Compact formulations

- ▶ Most problem instances in practice are of large scales.
 - ▶ The number of variables and constraints are huge.
- ▶ Many variables may be grouped together:
 - \triangleright E.g., x_t = production quantity of day t, t = 1, ..., 4.
- ▶ Many constraints may be grouped together:
 - ▶ E.g., $x_t \ge 0$ for all t = 1, ..., 4.
- ▶ In modeling large-scale instances, we use **compact formulations** to enhance readability and efficiency.
- ▶ We use the following three instruments:
 - ▶ Indices (i, j, k, ...).
 - \triangleright Summation (\sum) .
 - ▶ For all (\forall) .

Compact objective function

- ► The production-inventory problem:
 - ▶ We have several periods. In each period, we first produce and then sell.
 - Unsold products become ending inventories.
 - ▶ We want to minimize the total cost.
- ▶ Indices: Because things will repeat in each period, it is natural to use an index for periods. Let $t \in \{1, ..., 4\}$ be the index of periods.
- ► For the objective function:

$$\min 9x_1 + 12x_2 + 10x_3 + 12x_4 + y_1 + y_2 + y_3 + y_4,$$

if we denote the unit production cost on day t as C_t , t = 1, ..., 4, we may rewrite it as

min
$$\sum_{t=1}^{4} (C_t x_t + y_t)$$
.

Compacting the constraints

- ► The original constraints:
 - $x_1 100 = y_1, y_1 + x_2 150 = y_2, y_2 + x_3 200 = y_3, y_3 + x_4 170 = y_4.$
- Let's denote the demand on day t as D_t , t = 1, ..., 4:
 - For $t = 2, ..., 4 : u_{t-1} + x_t D_t = u_t$.
 - We cannot apply this to day 1 as y_0 is undefined!
- ▶ To group the four constraints into one compact constraint, we add an additional decision variable y_0 :

$$y_t = \text{ending inventory of day } t, t = 0, ..., 4.$$

Then the set of inventory balancing constraints are written as

$$y_{t-1} + x_t - D_t = y_t \quad \forall t = 1, ..., 4.$$

Certainly we need to set up the initial inventory: $y_0 = 0$.

The complete compact formulation

► The compact formulation is

min
$$\sum_{t=1}^{4} (C_t x_t + y_t)$$
s.t.
$$y_{t-1} + x_t - D_t = y_t \quad \forall t = 1, ..., 4$$

$$y_0 = 0$$

$$x_t, y_t \ge 0 \quad \forall t = 1, ..., 4.$$

- **Do not forget** those for-all statements! Without them, the formulation is wrong.
- Nonnegativity constraints for multiple sets of variables may be combined to save some "> 0".
- One convention is to:
 - Use lowercase letters for variables (e.g., x_t).
 - Use uppercase letters for parameters (e.g., C_t).

Parameter declaration

- ▶ When creating parameter sets, we write something like
 - denote C_t as the unit production cost on day t, t = 1, ..., 4.
 - ▶ Do not need to specify values, even though we have those values.
 - ▶ Need to specify the **range** through **indices**.
- ▶ Parameter declarations should be at the beginning of the formulation.
- Parameters and variables are different.
 - ▶ Variables are those to be determined. We do not know there values before we solve the model.
 - Parameters are given with known values.
 - Parameters are **exogenous** and variables are **endogenous**.

Compact formulation for product mix

- Consider the product mix problem.
 - \triangleright Let n be the number of products and m be the number of resources.
 - Let j and i be the indices for products and resources, respectively.
 - We denote the unit sales price of product j as P_i , resource supply limit as R_i , and unit of resource i required for producing one unit of product j as A_{ij} , where i = 1, ..., m, j = 1, ..., n.
- Let x_i be the production quantity for product i, i = 1, ..., n.
- ► The compact formulation is

$$\max \sum_{j=1}^{n} P_{j} x_{j}$$
s.t.
$$\sum_{j=1}^{n} A_{ij} x_{j} \leq R_{i} \quad \forall i = 1, ..., m$$

$$x_{j} \geq 0 \quad \forall j = 1, ..., n.$$

Compact formulation for product mix

- \blacktriangleright Alternatively, let's define $J = \{1, ..., n\}$ as the set of products and $I = \{1, ..., m\}$ be the set of resources.
- ► The compact formulation is

$$\begin{aligned} & \max & & \sum_{j \in J} P_j x_j \\ & \text{s.t.} & & \sum_{j \in J} A_{ij} x_j \leq R_i & \forall i \in I \\ & & x_j \geq 0 & \forall j \in J. \end{aligned}$$

Problems vs. instances

- ▶ A problem is an abstract description of a task to be completed or a question to be solved.
 - ▶ When we express everything with symbols, we have a problem.
- ▶ An **instance** is a concrete specification of a problem.
 - ▶ When we plug in concrete values into symbols, we obtain an instance.
- ► A compact formulation like

$$\max \quad \sum_{j \in J} P_j x_j$$

s.t.
$$\sum_{j \in J} A_{ij} x_j \le R_i \quad \forall i \in I$$
$$x_j \ge 0 \quad \forall j \in J$$

describes a problem.

max
$$700x_1 + 900x_2$$

s.t. $3x_1 + 5x_2 \le 3600$
 $x_1 + 2x_2 \le 1600$
 $50x_1 + 20x_2 \le 48000$

 $x_1 > 0, x_2 > 0$

▶ A numeric formulation like

specifies an instance.