

SOFTWARE PROCESS REVIEW

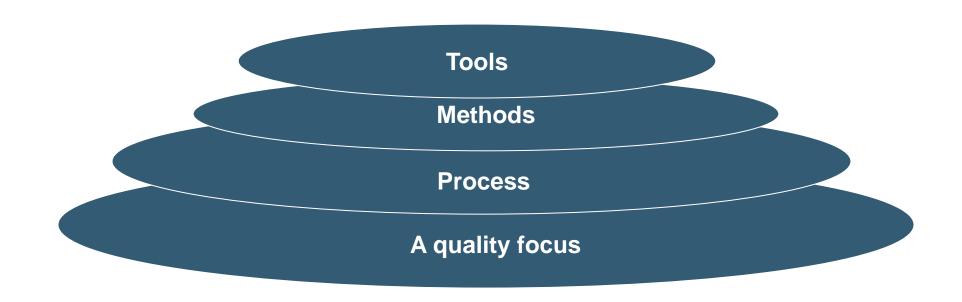
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Sem II 2024/2025

SOFTWARE ENGINEERING

- Software engineering is the establishment of sound engineering principles in order to obtain reliable and efficient software in an economical manner.
- Software engineering is the application of a systematic, disciplined, quantifiable approach to the development, operation, and maintenance of software.
- Software engineering encompasses a process, management techniques, technical methods, and the use of tools.

SOFTWARE ENGINEERING — A LAYERED TECHNOLOGY



GENERIC SOFTWARE PROCESS FRAMEWORK

Communication • System analyst vs User • System analyst vs Programmer **Planning** • Cost, Time, human resources, etc Modeling • Structured approach • Object oriented approach Construction • Coding and Testing **Deployment** • Software delivery to customer

UMBRELLA ACTIVITIES

Software project tracking and control

• allows the software team to **assess progress** against the project plan and **take** any necessary **action** to maintain the schedule.

Risk management

• assesses risks that may affect the outcome of the project or the quality of the product.

Software quality assurance

 defines and conducts the activities required to ensure software quality.

Technical reviews

• assesses software engineering work products in an effort to **uncover** and **remove errors** before they are propagated to the next activity.

UMBRELLA ACTIVITIES

Measurement

 defines and collects process, project, and product measures that assist the team in delivering software that meets stakeholders' needs; can be used in conjunction with all other framework and umbrella activities.

Software configuration management

 manages the effects of change throughout the software process.

Reusability management

 defines criteria for work product reuse (including software components) and establishes mechanisms to achieve reusable components.

Work product preparation and production

• encompasses the activities required to create work products such as models, documents, logs, forms, and lists.

PROCESS ADAPTATION



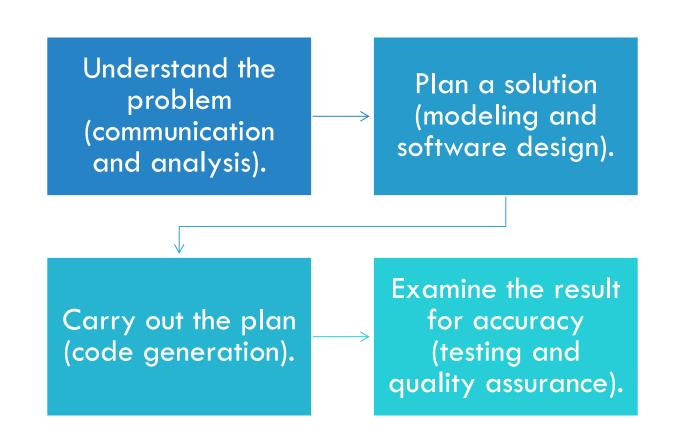
The software engineering process should be agile and adaptable

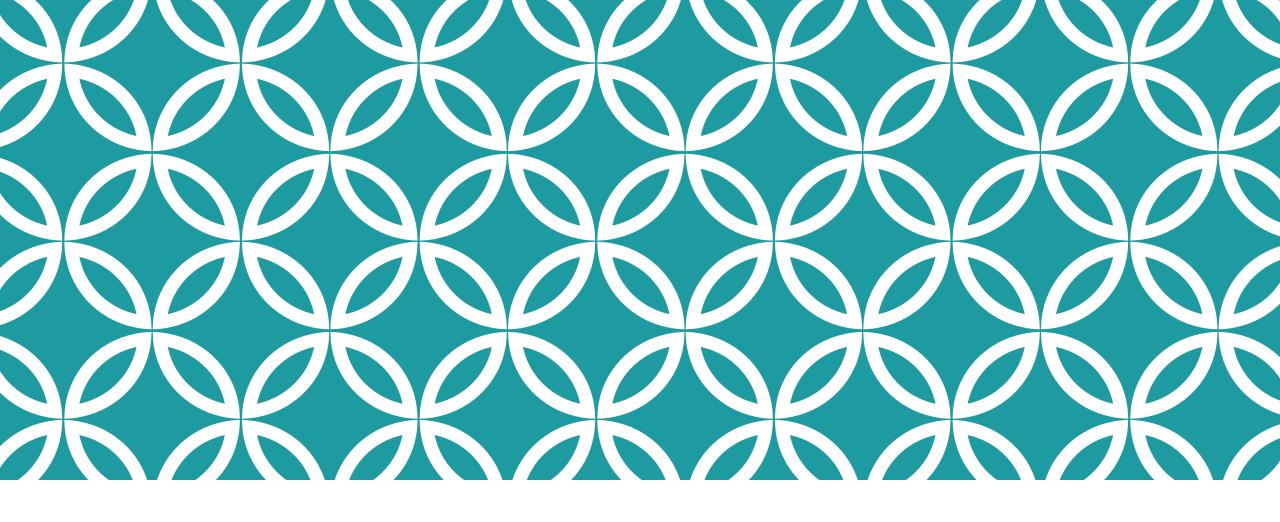
to the problem, to the project, to the team, and to the organizational culture



A process adopted for one project might be significantly different than a process adopted for another project.

THE ESSENCE OF SOFTWARE ENGINEERING PRACTICE



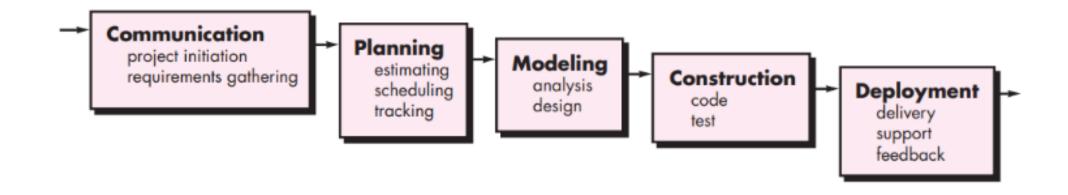


PROCESS MODELS

- Prescriptive Process Models
- Specialized Process Models
- Unified Process
- Agile Software Development

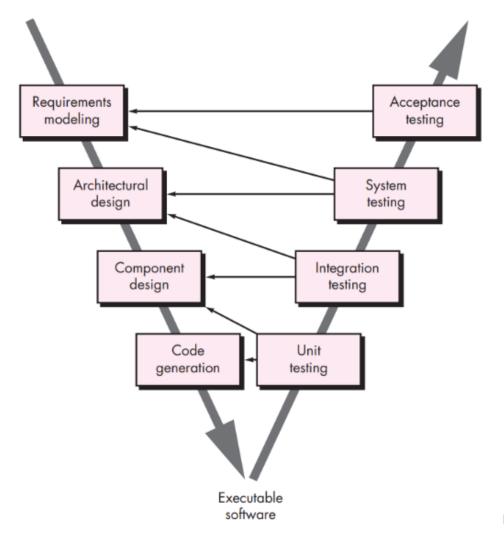
PRESCRIPTIVE PROCESS MODELS

The Waterfall Model - classic life cycle



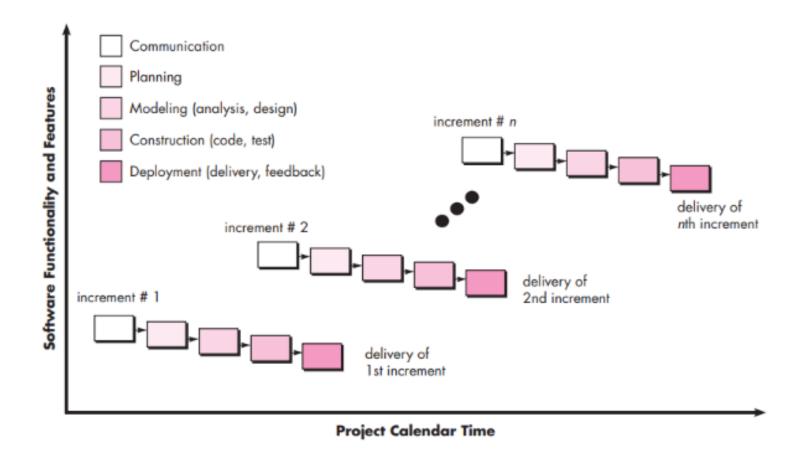
PRESCRIPTIVE PROCESS MODELS (2)

The V model



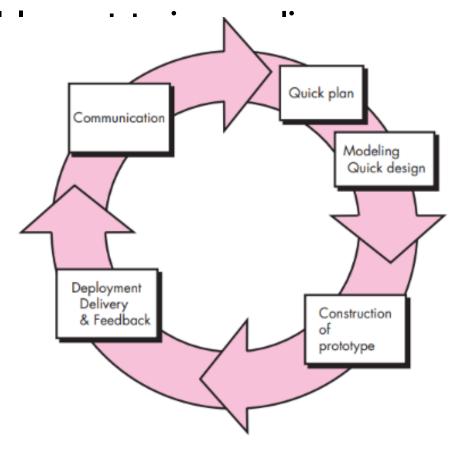
PRESCRIPTIVE PROCESS MODELS (3)

Incremental Process Models



PRESCRIPTIVE PROCESS MODELS (4)

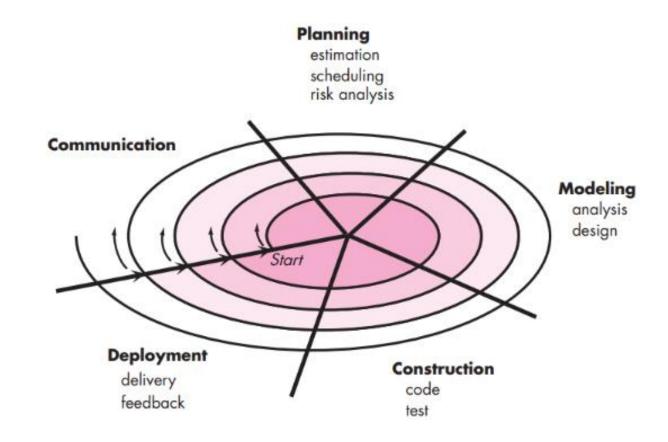
Evolutionary Process Mo''



PRESCRIPTIVE PROCESS MODELS (5)

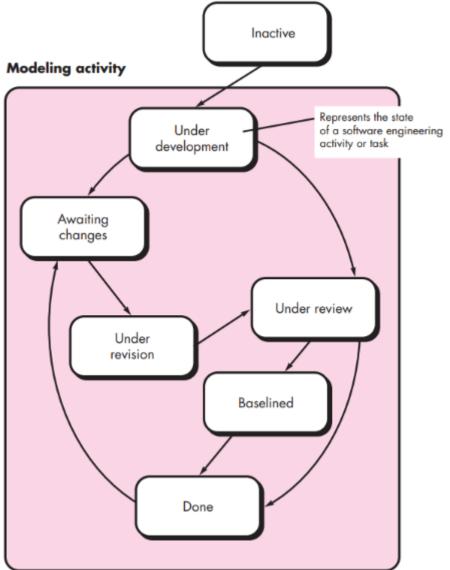
Evolutionary Process Models –

the Spiral Model



PRESCRIPTIVE PROCESS MODFIS (6)

Concurrent Models



SPECIALIZED PROCESS MODELS

Component-Based Development - comprises applications from prepackaged software components.

The Formal Methods Model

- encompasses a set of activities that leads to formal mathematical specification of computer software, enable you to specify, develop, and verify a computer-based system by applying a rigorous, mathematical notation.
- the formal methods approach has gained adherents among software developers who must build safety-critical software (e.g., developers of aircraft avionics and medical devices) and among developers that would suffer severe economic hardship should software errors occur

Aspect-Oriented Software Development

 paradigm that provides a process and methodological approach for defining, specifying, designing, and constructing aspects — "mechanisms beyond subroutines and inheritance for localizing the expression of a crosscutting concern"

UNIFIED PROCESS



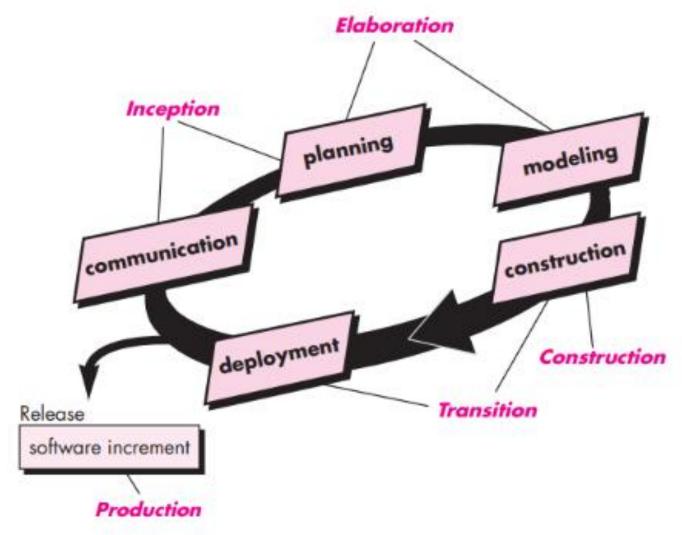
A "use case driven, architecture-centric, iterative and incremental" process model



The result was UML models —a unified modeling

language that contains a robust notation for the modeling and development of object- oriented systems.

UNIFIED PROCESS (2)



AGILE SOFTWARE DEVELOPMENT METHODOLOGY



Agile Methodology is develop based on iterative and incremental development



It is based on feedback from the clients.



In this methodology the requirements and solutions evolve through collaboration between self-organizing, cross-functional teams who work in close liaison with the clients.



It promotes evolutionary development, adaptive planning and encourages rapid and flexible response to change.



It is suitable for

Product (and less for services)

Smaller to medium sized products



Development teams for such products is ranging from 5 to 20-20 members

A team of 100 members was also noted to be a success

GOALS & POTENTIAL BENEFITS OF AGILITY

Delivering the most value to the business, efficient use of resources, maximize ROI and time-to-ROI



Faster development, higher productivity



Flexibility to respond to change and leverage learning



Better quality solutions, more enduring systems



More fulfilling development culture

AGILE MANIFESTO









Individuals and interactions over processes and tools

Working software over comprehensive documentation

Customer collaboration over contract negotiation

Responding to change over following a plan

"That is, while there value in the items on the right, we value the items on the left more."

CORE PRINCIPLES

"Fits just right" process

Continuous testing and validation

Consistent team collaboration

Rapid response to change

Ongoing customer involvement

Frequent delivery of working software

AGILE METHODOLOGIES

Adaptive Software Development
Agile Modeling
Agile Unified Process (AUP)
Crystal
Dynamic Systems Development Method (DSDM)
Essential Unified Process (EssUP)
Extreme Programming (XP)
Feature Driven Development (FDD)
Lean Development
Open Unified Process (OpenUP)
Scrum
Velocity tracking

SCRUM



CHARACTERISTICS

Self-organizing teams

Product progresses in a series of month-long "sprints"

Requirements are captured as items in a list of "product backlog"

No specific engineering practices prescribed

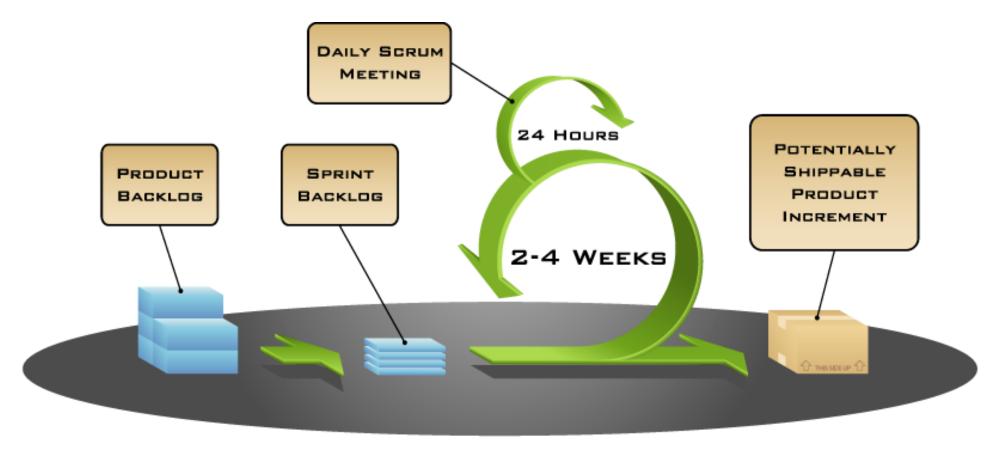
Uses generative rules to create an agile environment for delivering projects

One of the "agile processes"

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HOW IT WORKS



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SPRINTS



Scrum projects make progress in a series of "sprints"



Target duration is one month

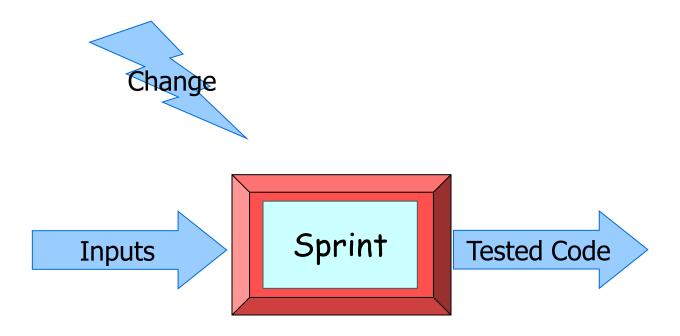
- +/- a week or two
- But, a constant duration leads to a better rhythm

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Product is designed, coded, and tested during the sprint

NO CHANGES DURING THE SPRINT



Plan sprint durations around how long you can commit to keeping change out of the sprint

SCRUM FRAMEWORK



Roles:

Product Owner, ScrumMaster, Team



Ceremonies: Sprint Planning, Sprint Review, Sprint Retrospective, & Daily Scrum Meeting



Artifacts: Product Backlog, Sprint Backlog, and Burndown Chart (+ Kanban Board)

PRODUCT OWNER



Define the features of the product



Decide on release date and content



Be responsible for the profitability of the product (ROI)



Prioritize features according to market value



Adjust features and priority every iteration, as needed



Accept or reject work results.

THE SCRUM MASTER

Represents management to the project

Responsible for enacting Scrum values and practices

Removes impediments

Ensure that the team is fully functional and productive

Enable close cooperation across all roles and functions

Shield the team from external interferences

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SCRUM TEAM

Typically 5-10 people

Cross-functional

• QA, Programmers, UI Designers, etc.

Members should be full-time

• May be exceptions (e.g., System Admin, etc.)

Teams are self-organizing

- What to do if a team self-organizes someone off the team??
- Ideally, no titles but rarely a possibility

Membership can change only between sprints

CEREMONIES



SPRINT PLANNING MEETING



SPRINT



DAILY SCRUM

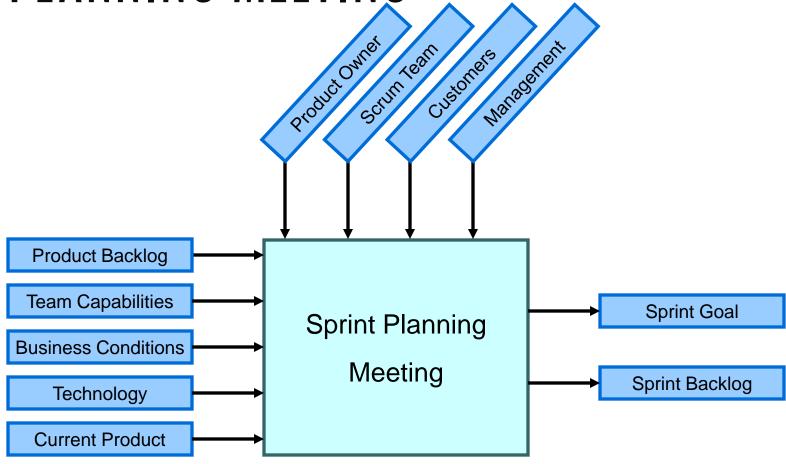


SPRINT REVIEW MEETING



SPRINT RETROSPECTIVE

SPRING PLANNING MEETING



PARTS OF SPRINT PLANNING MEETING

- 1st Part:
 - Creating Product Backlog
 - Determining the Sprint Goal.
 - Participants: Product Owner, Scrum Master, Scrum Team
- 2nd Part:
 - Participants: Scrum Master, Scrum Team
 - Creating Sprint Backlog

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PRE-PROJECT/KICKOFF MEETING





A SPECIAL FORM OF SPRINT PLANNING MEETING

MEETING BEFORE THE BEGIN OF THE PROJECT

SPRINT



A month-long iteration, during which is incremented a product functionality



NO outside influence can interfere with the Scrum team during the Sprint



Each Sprint begins with the Daily Scrum Meeting

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DAILY SCRUM



Parameters

Daily
15-minutes
Stand-up
Not for problem solving



Three questions:

What did you do yesterday
What will you do today?
What obstacles are in your way?

DAILY SCRUM



Is NOT a problem solving session



Is NOT a way to collect information about WHO is behind the schedule



Is a meeting in which team members make commitments to each other and to the Scrum Master



Is a good way for a Scrum Master to track the progress of the Team

SCRUM FAQS

- Why daily?
 - "How does a project get to be a year late?"
 - "One day at a time."
 - Fred Brooks, The Mythical Man-Month.
- Can Scrum meetings be replaced by emailed status reports?
 - No
 - Entire team sees the whole picture every day
 - Create peer pressure to do what you say you'll do

SPRINT REVIEW MEETING



Team presents what it accomplished during the sprint



Typically takes the form of a demo of new features or underlying architecture



Informal

2-hour prep time rule



Participants

Customers
Management
Product Owner
Other engineers

SPRINT RETROSPECTIVE MEETING

Scrum Team only

Feedback meeting

Three questions

Start

Stop

Continue

Don't skip for the first 5-6 sprints!!!

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PRODUCT BACKLOG

A list of all desired work on the project

- Usually a combination of
 - story-based work ("let user search and replace")
 - task-based work ("improve exception handling")

List is prioritized by the **Product Owner**

 Typically a Product Manager, Marketing, Internal Customer, etc.

PRODUCT BACKLOG

Requirements for a system, expressed as a prioritized list of Backlog Items

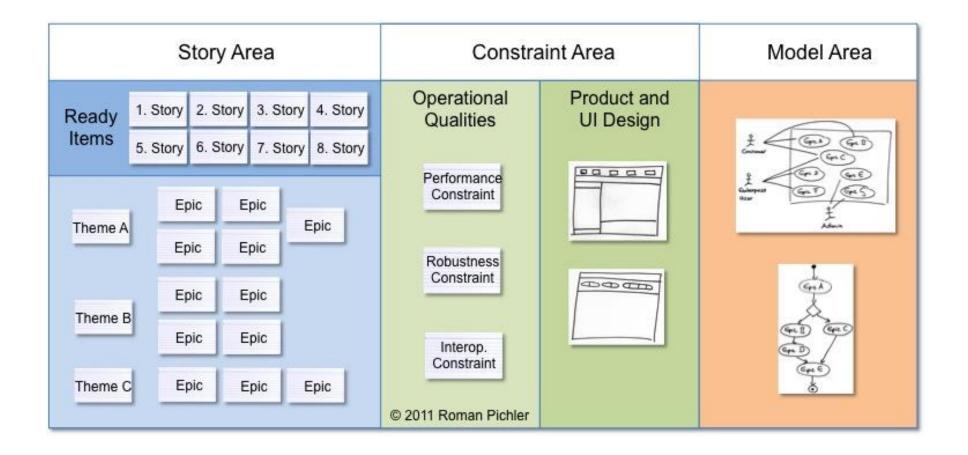
Is managed and owned by a Product Owner

Spreadsheet (typically)

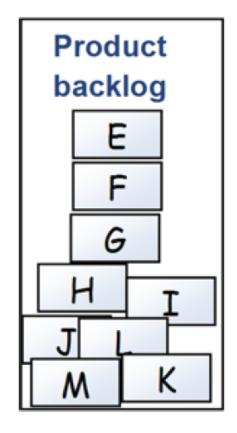
Usually is created during the Sprint Planning Meeting

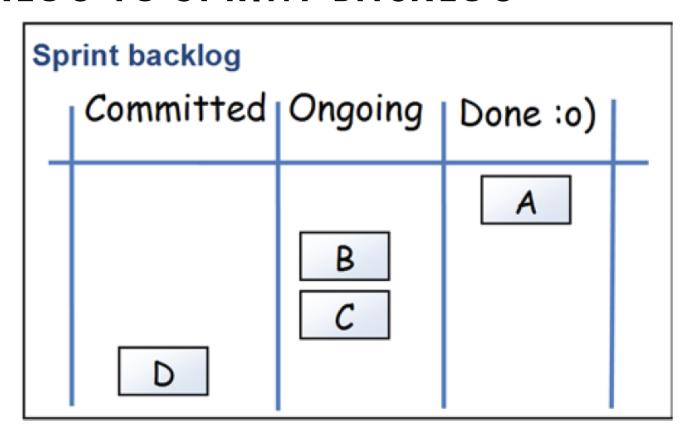
Can be changed and re-prioritized before each PM

AN EXAMPLE OF PRODUCT BACKLOG

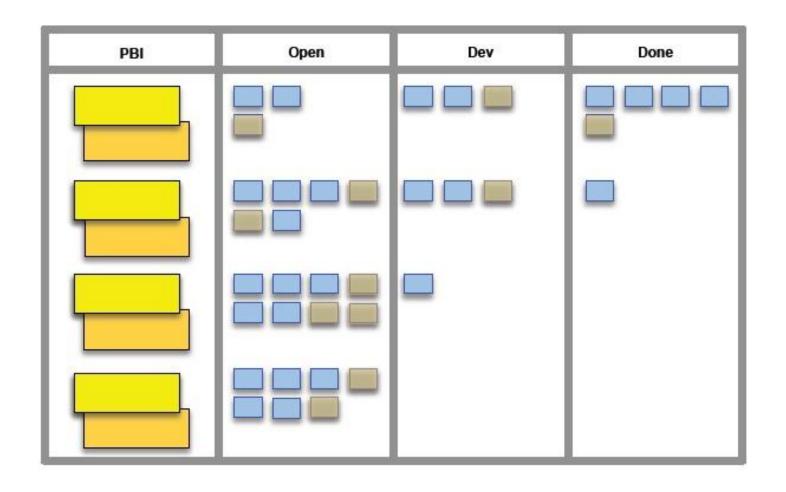


PRODUCT BACKLOG TO SPRINT BACKLOG





KANBAN BOARD



FROM SPRINT GOAL TO SPRINT BACKLOG

Scrum team takes the Sprint Goal and decides what tasks are necessary

Team self-organizes around how they'll meet the Sprint Goal

Manager doesn't assign tasks to individuals

Managers don't make decisions for the team

Sprint Backlog is created

SPRINT BACKLOG DURING THE SPRINT

Changes

- Team adds new tasks whenever they need to in order to meet the Sprint Goal
- Team can remove unnecessary tasks
- But: Sprint Backlog can only be updated by the team

Estimates are updated whenever there's new information

SPRINT BACKLOG

A subset of Product Backlog Items, which define the work for a Sprint

Is created ONLY by Team members

Each Item has it's own status

Should be updated every day

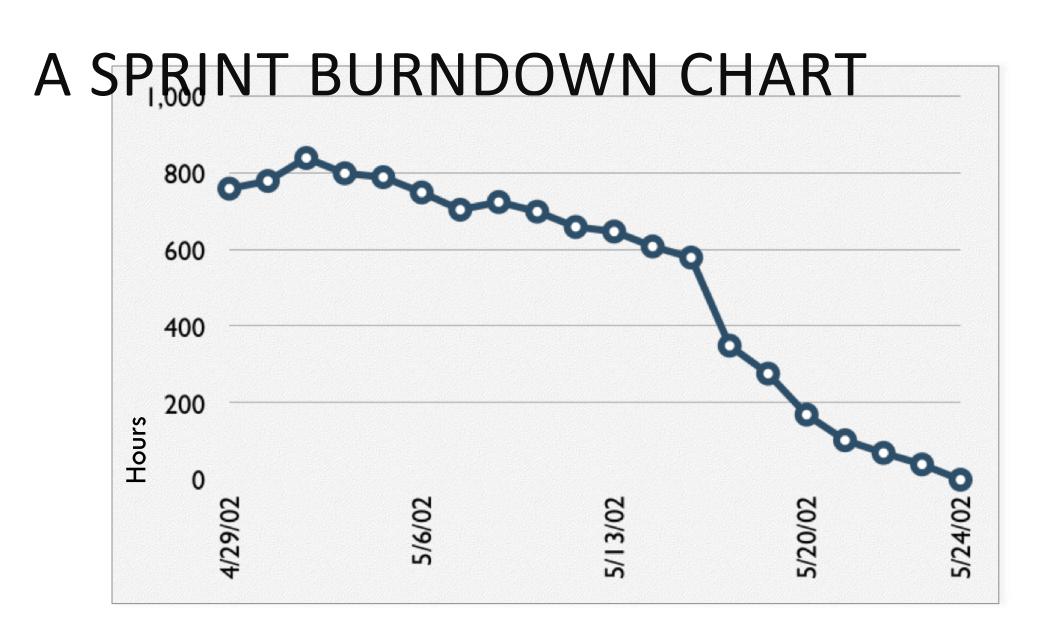
No more than 300 tasks in the list

If a task requires more than 16 hours, it should be broken down

Team can add or subtract items from the list. Product Owner is not allowed to do it

A SPRINT BACKLOG

Tasks	Mon	Tues	Wed	Thur	Fri
Code the user interface	8	4	8		
Code the middle tier	16	12	10	4	
Test the middle tier	8	16	16	11	8
Write online help	12				
Write the foo class	8	8	8	8	8
Add error logging			8	4	



Tasks	Mon	Tues	Wed	Thur	Fri
Code the user interface	8	4	8		
Code the middle tier	16	12	10	7	
Test the middle tier	8	16	16	11	8
Write online help	12				

