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BUSINESS OPERATIONS ANALYSIS



Winnie

HOW MANY DISTINCT PRODUCTS DOES BRAND A HAVE?

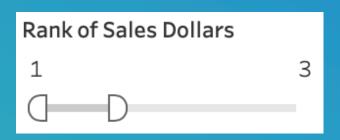
GROUP PRODUCTS BY SELLING PRICE POINT (AVERAGE RETAIL PER UNIT)

121 distinct products92 distinct products with sales

Row Labels	•	Count of Product_description
<=\$5		7
\$11-\$15		23
\$6-\$10		28
More than \$15		34
no sales		29
Grand Total		121

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TOP 3 RETAILERS IN BOTH 2021 & 2022 T, W, A



Customer 📻	2021	2022	Grand Total
Т	93,469,571	87,514,262	180,983,833
w	75,944,920	82,648,072	158,592,993
а	13,519,041	19,061,205	32,580,246

TOP 5 SELLING PRODUCT

2021

Top 5 SKUs in 2021 Product Desc 2021 2022 6,367,892 TOY MINI BRANDS -CAPSULE-SERIES 1 49,645,331 -87% 2,752,529 MINI BRANDS - CAPSULE-SERIES 2 43,492,118 -94% 24,054,845 MINI BRANDS - CAPSULE-SERIES 3 31.846.325 -24% 4,574,294 7,938,539 MINI BRANDS - MINI MART - SERIES 4 -42% 2,664,516 -CAPSULE-SERIES 1 5,980,491 -55%

2022

Top 5 SKUs in 2022		
Product Desc	2021	2022 =
DISNEY STORE MINI BRANDS -CAPSULE-SERIES 1	0	38,097,268
MINI BRANDS -CAPSULE-SERIES 3	31,846,325	24,054,845 -24%
TOY MINI BRANDS -CAPSULE-SERIES 2	1,292,361	21,210,618 1,541%
MINI BRANDS -CAPSULE-SERIES 4		13,183,571
FASHION MINI BRANDS -CAPSULE-SERIES 1	4,220	11,355,801 268,988%

MINI BRANDS - CAPSULE-SERIES 3 REMAINED TOP 5 IN BOTH YEARS

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Products launched in 2022

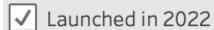
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Launched in 2022	Product description =	Sales units 🚍	Sales Dollars
Launched in 2022	Total		
	Brand A- DISNEY STORE MINI BRANDS -CAPSULE-SERI	5,222,426	38,097,268
	Brand A- MINI BRANDS -CAPSULE-SERIES 4	1,833,389	13,183,571
	Brand A- FOODIE MINI BRANDS -CAPSULE-SERIES 1	1,222,326	10,000,508
	Brand A-TOY MINI BRANDS -COLLECTORS CASE -SERIE	252,330	2,257,545
	Brand A- MONSTER TRUCK -CAPSULE-SERIES 2	219,942	977,449
	Brand A- MINI BRANDS -COLLECTORS CASE -SERIES 4	209,704	1,984,448
	Brand A- DISNEY STORE MINI BRANDS -CAPSULE (8 PC	187,694	4,928,122
	Brand A- DISNEY STORE MINI BRANDS -COLLECTORS C	182,911	2,130,522
	Brand A- DISNEY STORE MINI BRANDS -CAPSULE (2 PC	177,879	2,480,298
	Brand A- UNICORN SQUAD -CAPSULE-SERIES 6	166,367	987,470
	Brand A- FOODIE MINI BRANDS -CAPSULE (5 PCS)-SERI	154,617	3,669,338
	Brand A- DISNEY STORE MINI BRANDS -MINI DISNEY S	153,038	3,514,632
	Brand A- PET RESCUE -CAPSULE-SERIES 1	152,595	901,243
	Brand A- FASHION MINI BRANDS -CAPSULE-SERIES 2	151,712	1,480,632
	Brand A-TOY MINI BRANDS-GOLD RUSH-CAPSULE-SER	114,931	1,008,289
	Brand A- DISNEY STORE MINI BRANDS -CAPSULE (3 PC	111,824	2,388,268
	Brand AMINI FOOD COURT -SERIES 2	111,729	1,458,892
	Brand A- DISNEY STORE MINI BRANDS -24 SURPRISE P	89,879	2,411,172
	Brand A- DISNEY STORE MINI BRANDS -CAPSULE (5 PC	88,195	1,989,323

Launched in 2022

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Sum of sales units in 2021 = 0



Sum of sales units in 2022 > 0

All other products launched in 2022

There are 55 products launched

Brand A- MINI BRANDS -CAPSULE (4 PCS)-SERIES 4	84,178	2,418,469
Brand A- FASHION MINI BRANDS -CAPSULE (2 PCS)-SERIE	72,857	1,257,070
Brand A- DISNEY STORE MINI BRANDS -CAPSULE (4 PCS)	71,535	1,752,468
Brand A- FOODIE MINI BRANDS -COLLECTORS CASE -SERI	69,538	895,481
Brand A- DINO -CAPSULE-SERIES 5	57,747	336,346
Brand A- TOY MINI BRANDS -CAPSULE (2 PCS)-SERIES 2	57,136	681,859
Brand A- MINI BRANDS -CAPSULE (3 PCS)-SERIES 4	53,143	1,108,965
Brand A- MINI BRANDS -MINI CONVENIENCE STORE -SERI	50,641	754,687
Brand A- DISNEY STORE MINI BRANDS -CAPSULE-SERIES 2	50,291	408,072
Brand A- FOODIE MINI BRANDS -CAPSULE (2 PCS)-SERIES 1	46,736	748,278
Brand A- MINI BRANDS -24 SURPRISE PACK-SERIES 4	43,932	1,221,404
Brand A-TOY MINI BRANDS-GOLD RUSH-COLLECTORS CAS	38,574	416,450
Brand A- MINI BRANDS -CAPSULE (2 PCS)-SERIES 4	37,740	529,287
Brand A- FOODIE MINI BRANDS -CAPSULE (3 PCS)-SERIES 1	33,785	757,956
Brand A- FOODIE MINI BRANDS -CAPSULE (4 PCS)-SERIES 1	31,940	992,191
Brand A-TOY MINI BRANDS -24 SURPRISE PACK-SERIES 2	17,295	517,824
Brand A-TOY MINI BRANDS -CAPSULE (3 PCS) & COLLECT	16,662	371,629

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Brand A- MINI BRANDS -CAPSULE (3 PCS) & COLLECTORS	10,379	298,943
Brand A- UNICORN SQUAD -CAPSULE (2 PCS)-SERIES 5	3,948	45,211
Brand A- UNICORN SQUAD -CAPSULE (2 PCS)-SERIES 6	3,833	45,968
Brand A- PET RESCUE -CAPSULE (2 PCS)-SERIES 1	3,666	43,969
Brand ACAPSULE (2 PCS)-SERIES 2	3,135	62,740
Brand A- MONSTER TRUCK -CAPSULE (2 PCS)-SERIES 2	1,402	16,832
Brand ACAPSULE (2 PCS)-SERIES 3	1,373	20,581
Brand A- DINO -CAPSULE (2 PCS)-SERIES 4	1,323	15,334
Brand ACAPSULE-SERIES 3	1,025	7,533
Brand A- DINO -CAPSULE (5 PCS)-SERIES 4	647	16,527
Brand ACOLLECTORS CASE -SERIES 3	247	2,713
Brand A- DISNEY STORE MINI BRANDS -COLLECTORS CAS	173	2,189
Brand A-TOY MINI BRANDS -CAPSULE (4 PCS)-SERIES 3	23	681
Brand ACAPSULE (3 PCS)-SERIES 3	16	336
Brand A- DISNEY STORE MINI BRANDS -CAPSULE (4 PCS)	2	64
Brand A- DISNEY STORE MINI BRANDS -CAPSULE (3 PCS)	2	46

Largest increase and decline year over year

Absolute Dollar Change:

- Largest increase (\$): DISNEY STORE MINI BRANDS CAPSULE-SERIES 1 (+ \$38,097,268)
- Largest decrease (\$): **TOY MINI BRANDS -CAPSULE- SERIES 1 (- \$43,227,439)**

Percentage Change:

- Largest increase (%): PLUSHY PETS -CAPSULE-SERIES 1
- Largest decrease (%): UNICORN SQUAD -CAPSULE-SERIES 2

Ending Inventory Analysis for 2022:

Ending Inventory Value: \$43.5M

Top-Contributing Product: W (\$20M) had the highest inventory value

For US:

Overproduction / Low Sales: Potential misalignment between production and market demand.

Review Sales and Promotions: Align production and marketing strategies with demand.

Investigate Supply Chain: Ensure timely deliveries to match peak sales periods.

For Retailers:

Excess Inventory: May require markdowns or promotions, impacting profit margins.

Optimize Promotions: Reassess timing and effectiveness of promotions to avoid excess stock.

Manage Inventory: Consider adjusting pricing or running promotions to clear surplus inventory.

Inventory Value (Dollar)

= Inventory on hand * Avg unit sales

= Store_oh * (Sales_Dollars / Sales_units)

	December 30, 2022			
Customer	Store Oh	Inventory Dollar	Sales units	Inventory Value 🔽
Grand Total	5,543,815	3,992,336,779,224	720,142	43,497,270
w	2,727,768	812,727,564,528	297,946	20,153,325
d	1,701,172	111,654,723,048	65,634	11,956,679
Т	645,694	187,355,862,428	290,162	5,327,104
a	150,976	2,823,402,176	18,701	2,464,186
m	176,247	1,324,319,958	7,514	1,443,124
S	41,135	992,957,765	24,139	1,293,813
k	68,244	934,840,257	13,698	514,403
f	32,108	62,899,572	1,959	347,788
С	471	183,219	389	-3,152

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Which retailer is more efficient at managing inventory?



Retailer T is the most efficient at managing inventory with the highest Inventory Turnover Ratio (658)

Customer =	Sales units	Store Oh	Inventory Turnover Rate
Grand Total	53,934,861	457,728,389	2,030
Т	23,538,026	87,258,894	658
w	21,738,901	268,940,333	450
a	2,216,148	15,074,564	420
f	304,658	2,877,115	218
m	866,800	6,250,312	167
k	559,673	5,165,044	115
d	3,890,950	64,484,139	82
S	632,011	6,507,497	63
с	187,694	1,170,491	3

Inventory Turnover Ratio

- = Sales Units / Average Inventory on Hand
- = Sales_units / Store_Oh
- Highest Ratio: Sells and replaces inventory the most frequently.
- Improve Collaborations: Work closely with Retailer T to understand their methods and integrate best practices into your operations.

Product we should discontinue

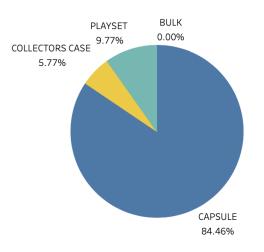
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- BULK is the first group that should be discontinued
 - Negative Sales Growth (-83%)
 - Contributing to **0**% of total sales
- Collectors Case is another product group that could be considered to discontinued
 - Low Sales Growth (3%)
 - Contributing to **5.8**% of total sales

Sales Growth by product group

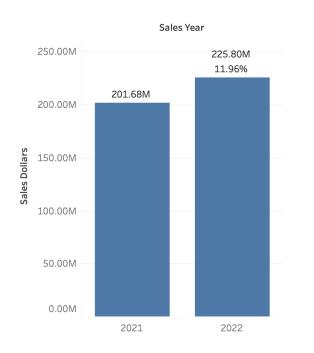
Product Group	2021	2022
CAPSULE	168,866,620	192,169,839
CAI SOLL	100,000,020	13.80%
PLAYSET	20,662,863	21,111,573
PLATSET	20,002,003	2.17%
COLLECTORS CASE	12 1 41 0 47	12,518,363
COLLECTOR'S CASE	12,141,847	3.10%
DULK	4.063	812
BULK	4,863	-83.30%

% of Total Sales contributed by product group



BRAND A IS A GROWING & MATURE BRAND

- High Sales Growth: 11.96% total sales increase
- **2021 vs 2022:** \$201.68 Million vs \$225.8 Million total sales





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PRODUCT OUT OF STOCK / OVERSTOCK

Stock Status Sales date Stock Status Product description 12/30/2022 Brand A- DINO -CAPSULE-SERIES 1 Out of Stock = 0 Brand A- GIRLS -CAPSULE (2 PCS)-SERIES 1 Brand A- MONSTER TRUCK -CAPSULE (2 PCS)-SERIES 1 Brand A- MONSTER TRUCK -CAPSULE (3 PCS)-SERIES 1 Brand A-TOY MINI BRANDS -24 SURPRISE PACK-SERIES 1 Brand A- UNICORN SQUAD -CAPSULE-SERIES 2 Brand A- -CAPSULE (2 PCS)-SERIES 2 11,332 Overstock > 10000 Brand A--MINI FOOD COURT-SERIES 2 21,921 Brand A- DINO -CAPSULE-SERIES 2 17,569 Brand A- DINO -CAPSULE-SERIES 4 155,522 Brand A-DINO-CAPSULE-SERIES 5 45,206 14,505 Brand A- DISNEY STORE MINI BRANDS -24 SURPRISE PACK-SERIES 1 Brand A- DISNEY STORE MINI BRANDS -CAPSULE (2 PCS)-SERIES 1 15,573 Brand A- DISNEY STORE MINI BRANDS -CAPSULE (3 PCS)-SERIES 1 19,453 Brand A-DISNEY STORE MINI BRANDS -CAPSULE (5 PCS)-SERIES 1 35.735 Brand A- DISNEY STORE MINI BRANDS -CAPSULE-SERIES 1 1,446,318