
WIT 2016 ITA Module

Architecture Modeling

Lecture Group #2 - Part 3



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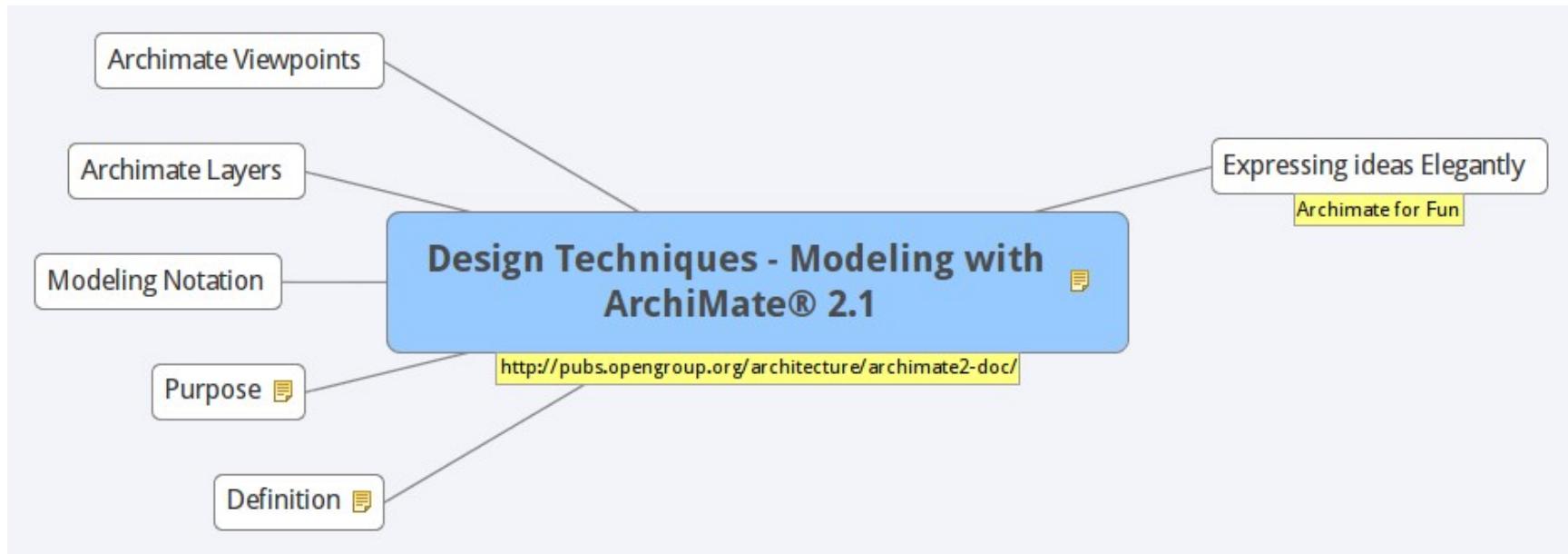
Design Techniques - Modeling with ArchiMate® 2.1



<http://pubs.opengroup.org/architecture/archimate2-doc/>



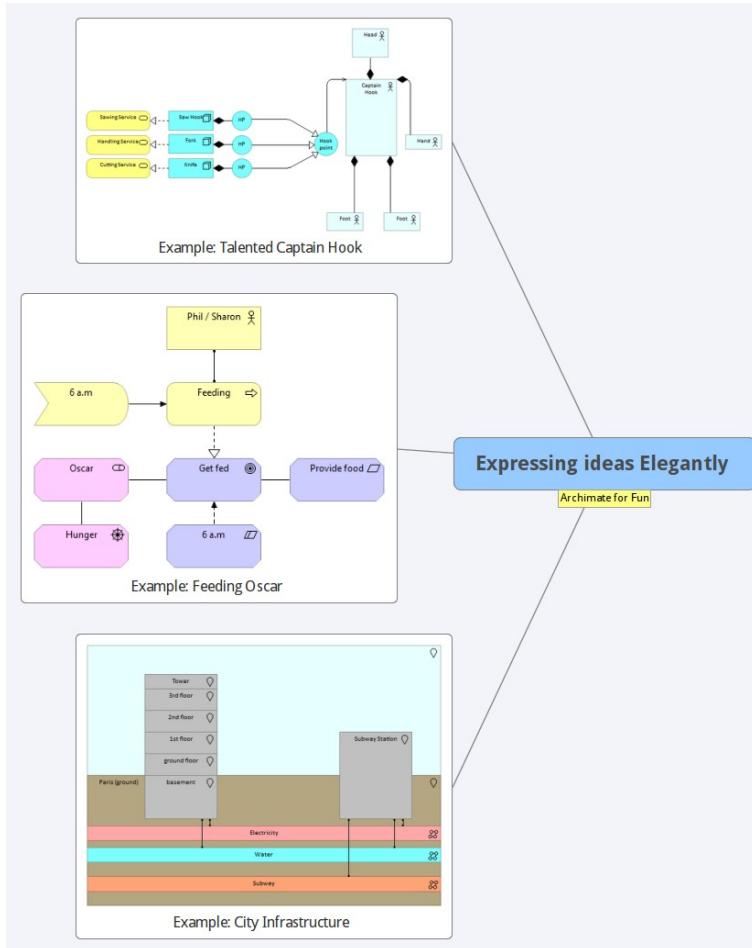
Design Techniques Modeling with ArchiMate® 2.1



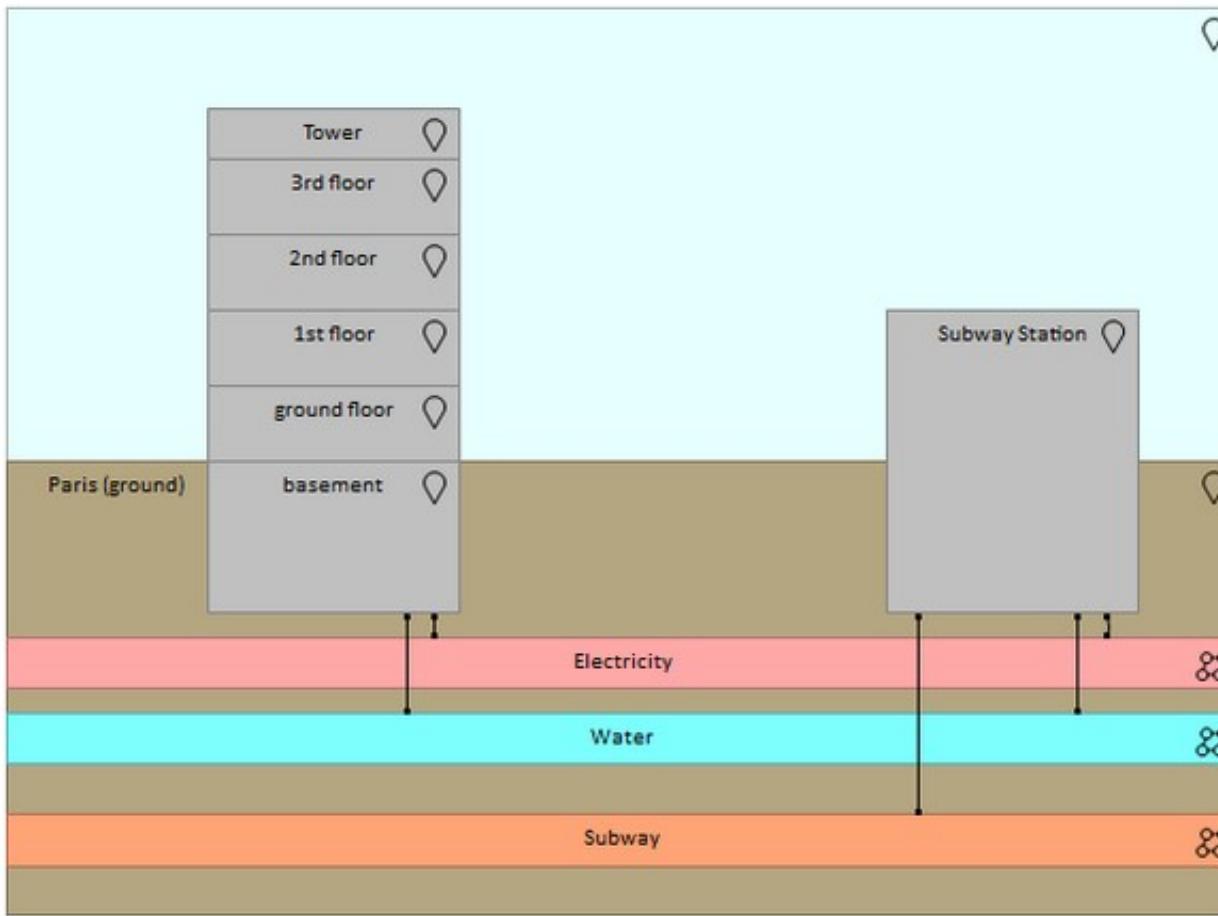
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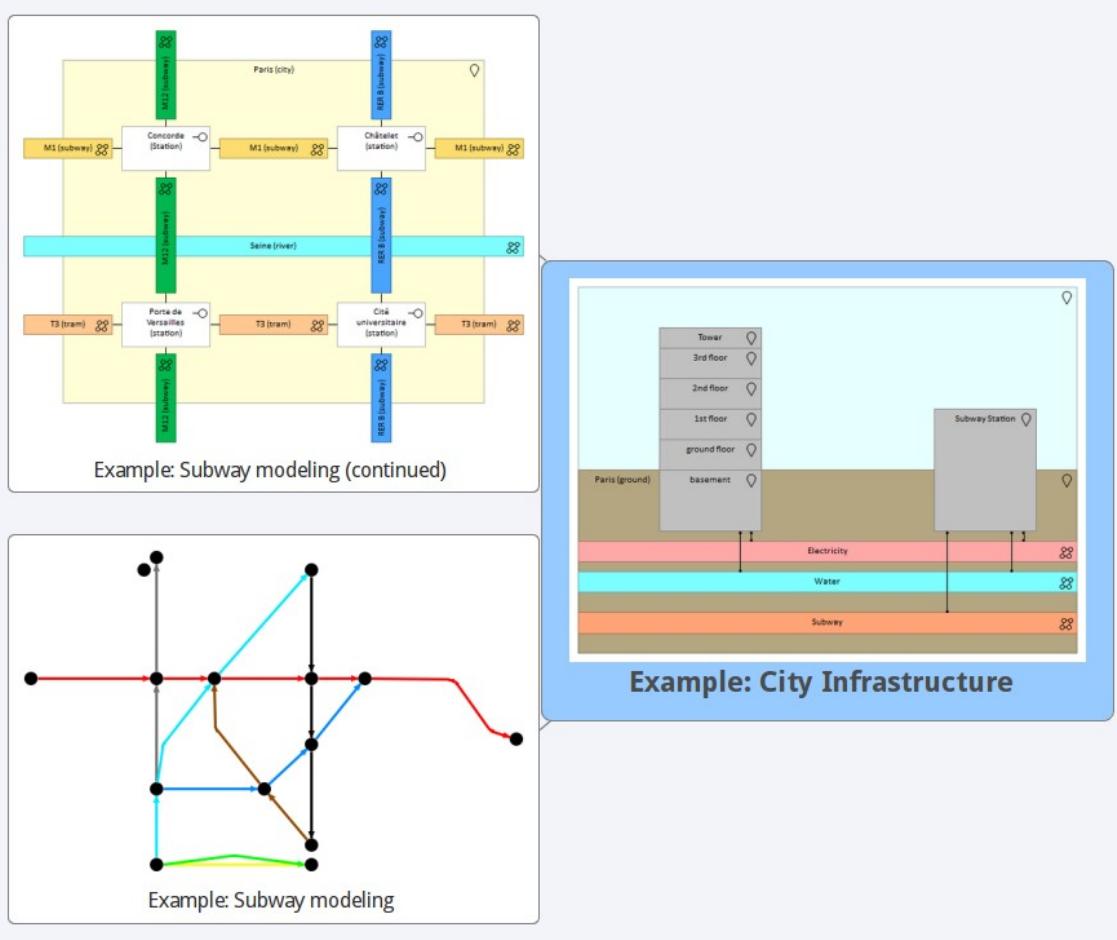
About “Expressiveness” ...and modeling ideas elegantly



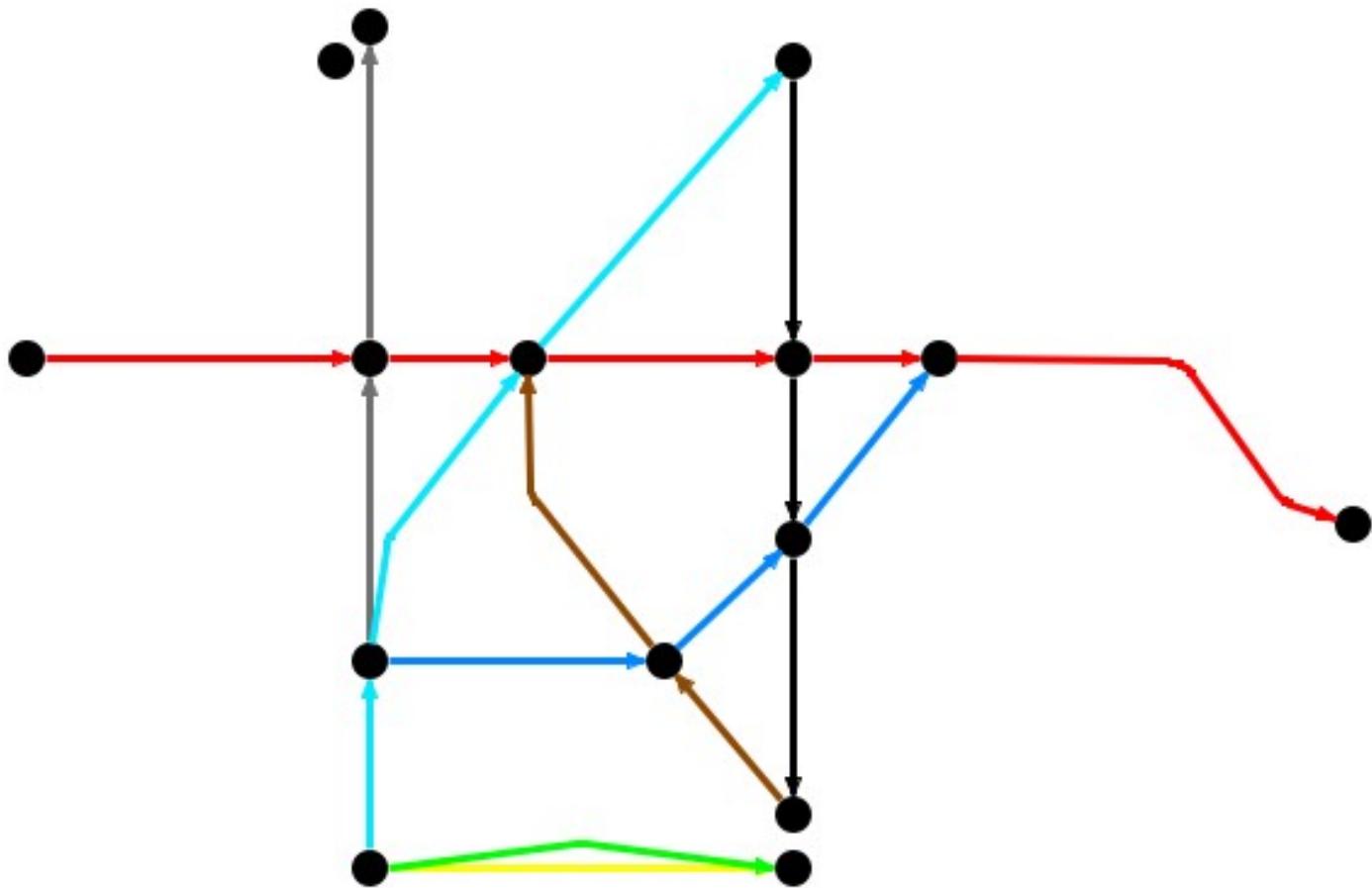
Example: City Infrastructure



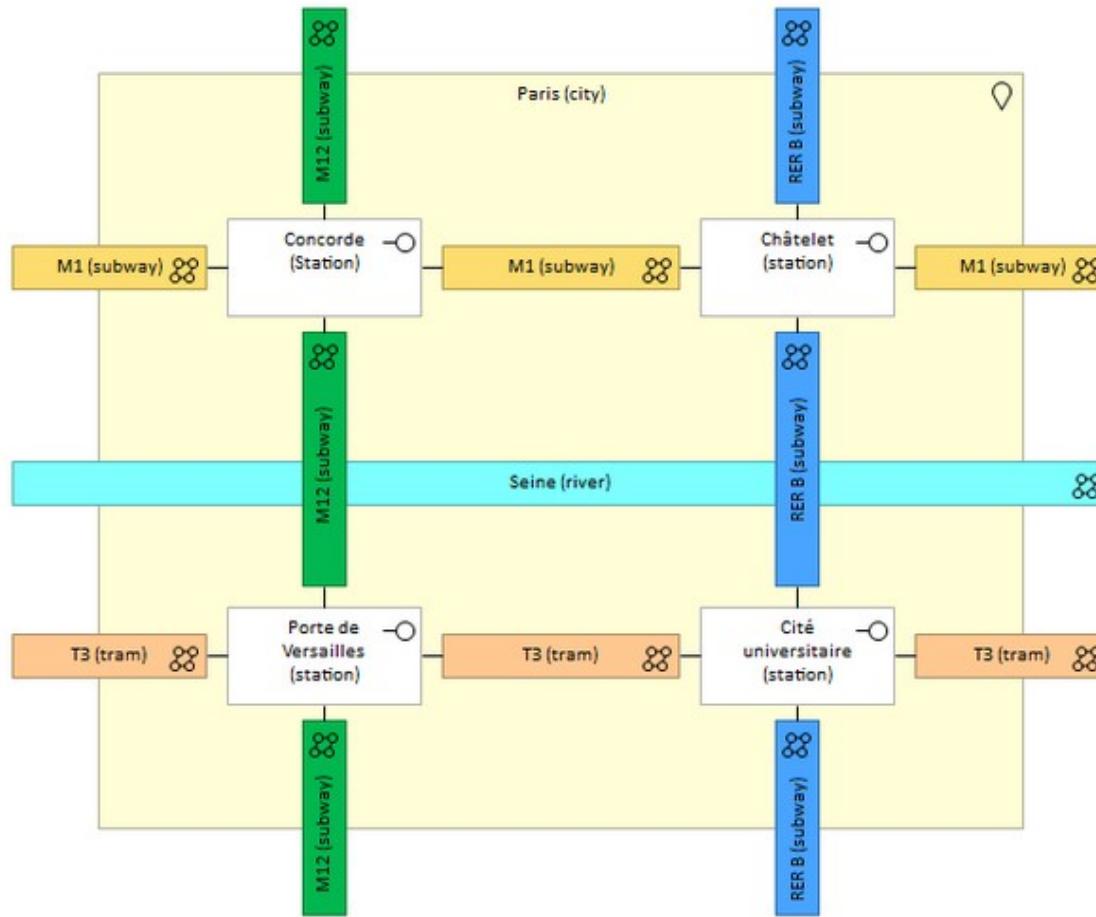
Example: City Infrastructure



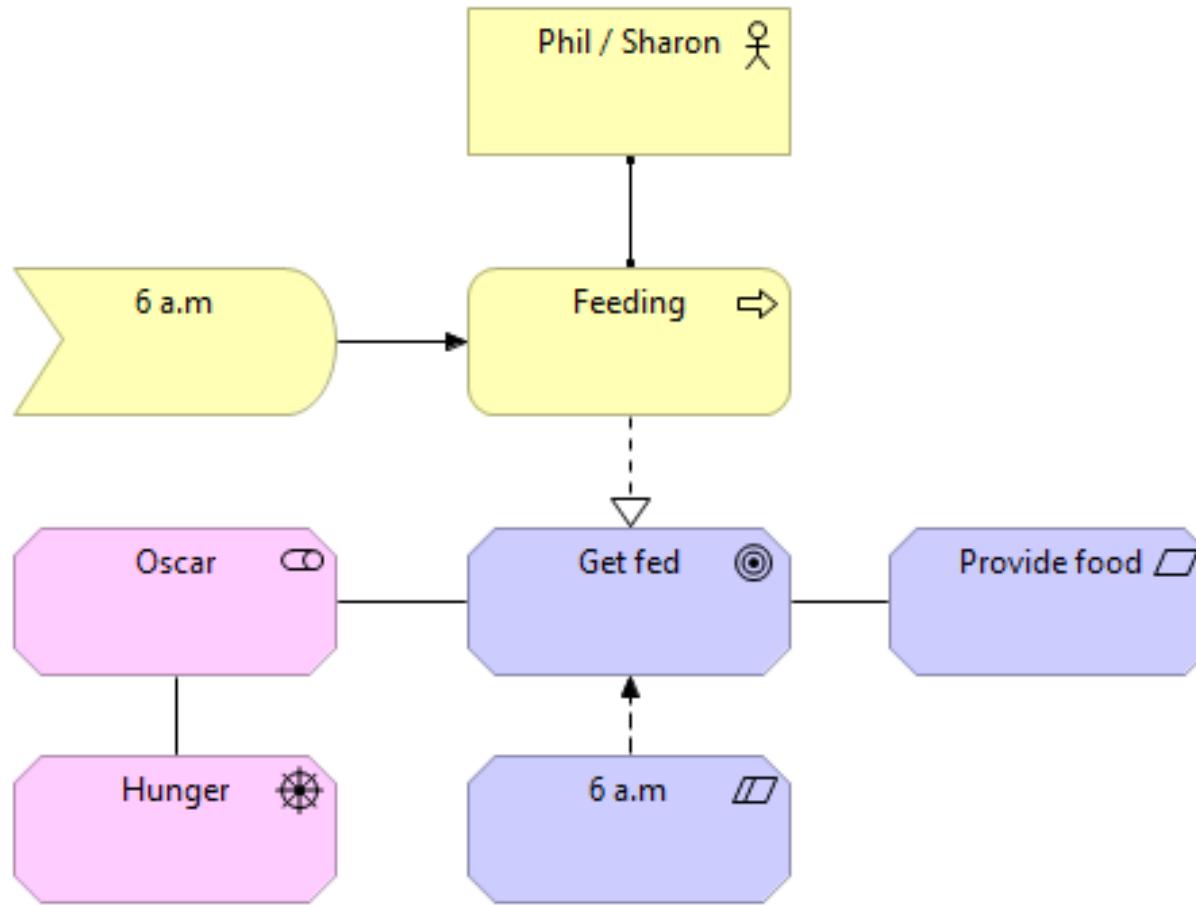
Subway modeling?



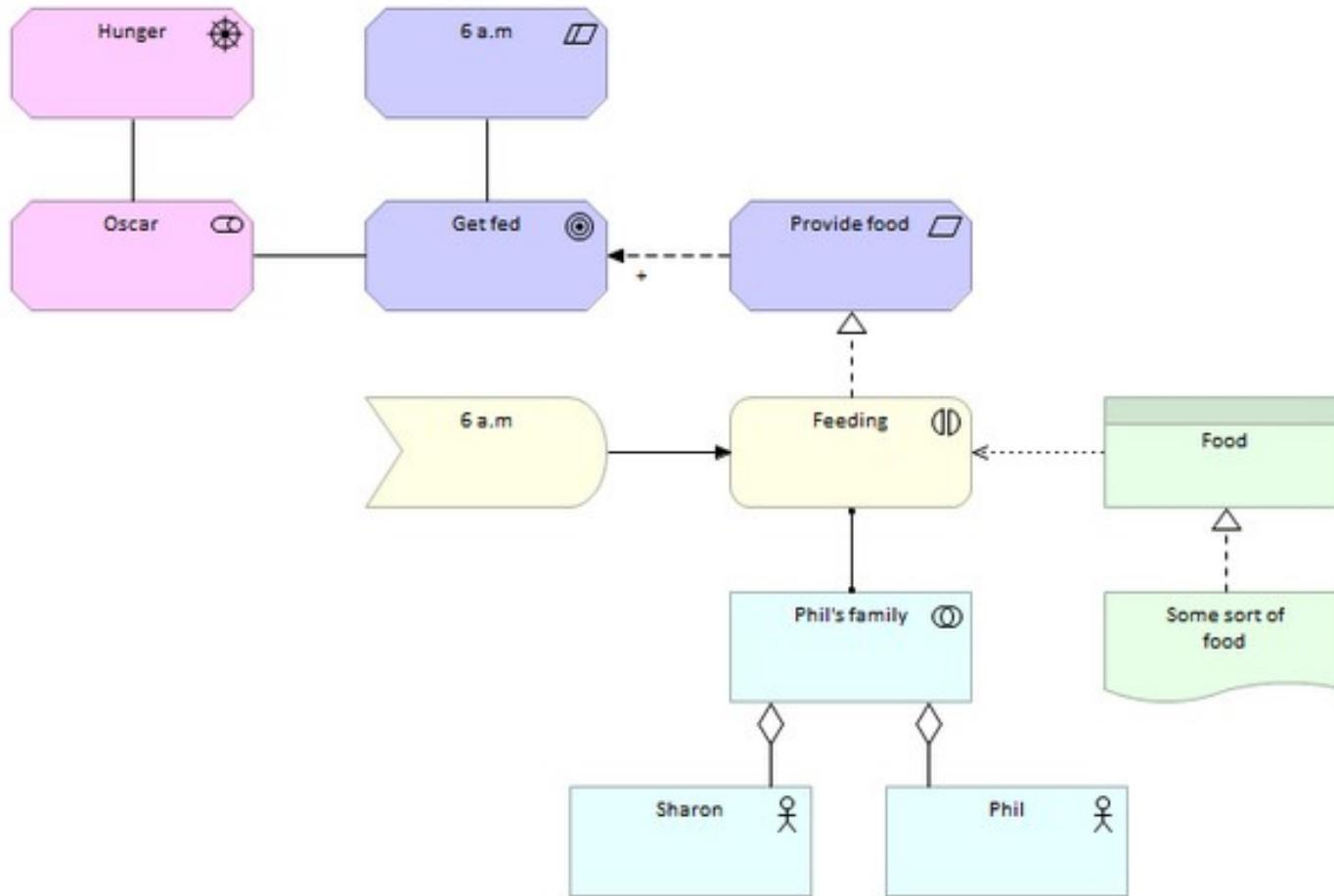
Example: Subway modeling (continued)



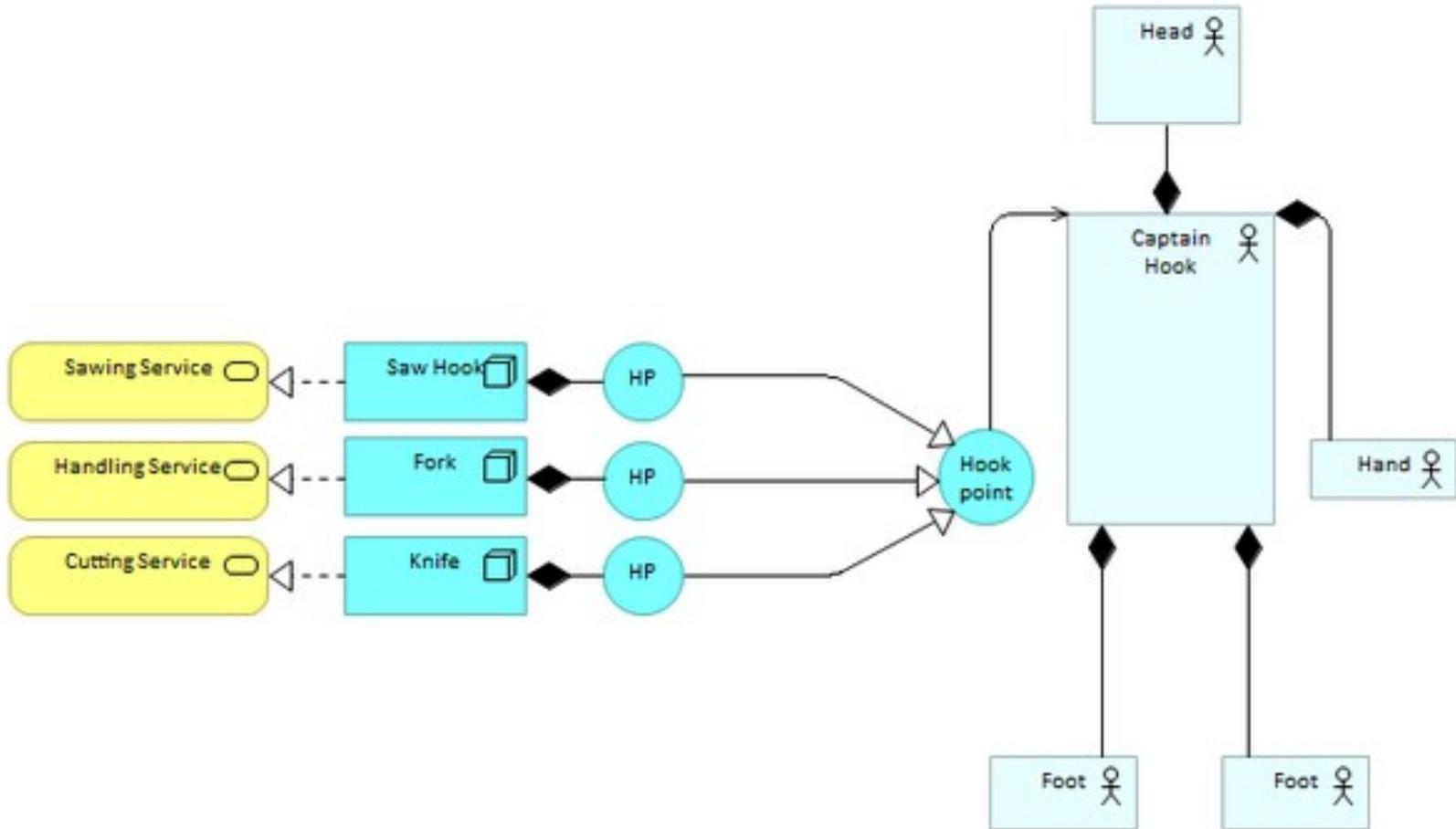
Story telling Example: Feeding Oscar



Example: Feeding Oscar (continued)



Example: Talented Captain Hook



Definition

A modeling standard published by The Open Group in 2009 (v1.0)/2012 (v2.1). A design technique for describing architectures.

Presents a clear set of concepts within architecture domains, offers a uniform structure for describing the contents of each domain.

...each domain is specified by a meta-model, constraining the diagrams that can be created, and allowing consistency of notation and re-use of concept elements between Views.

Presents a clear set of concepts to establish RELATIONSHIPS (.e. MAP) between domains.

...allows the connection of models belonging to different layers (i.e. Business/Application/Data/Technology), hence helping an Architect to document View consistency.



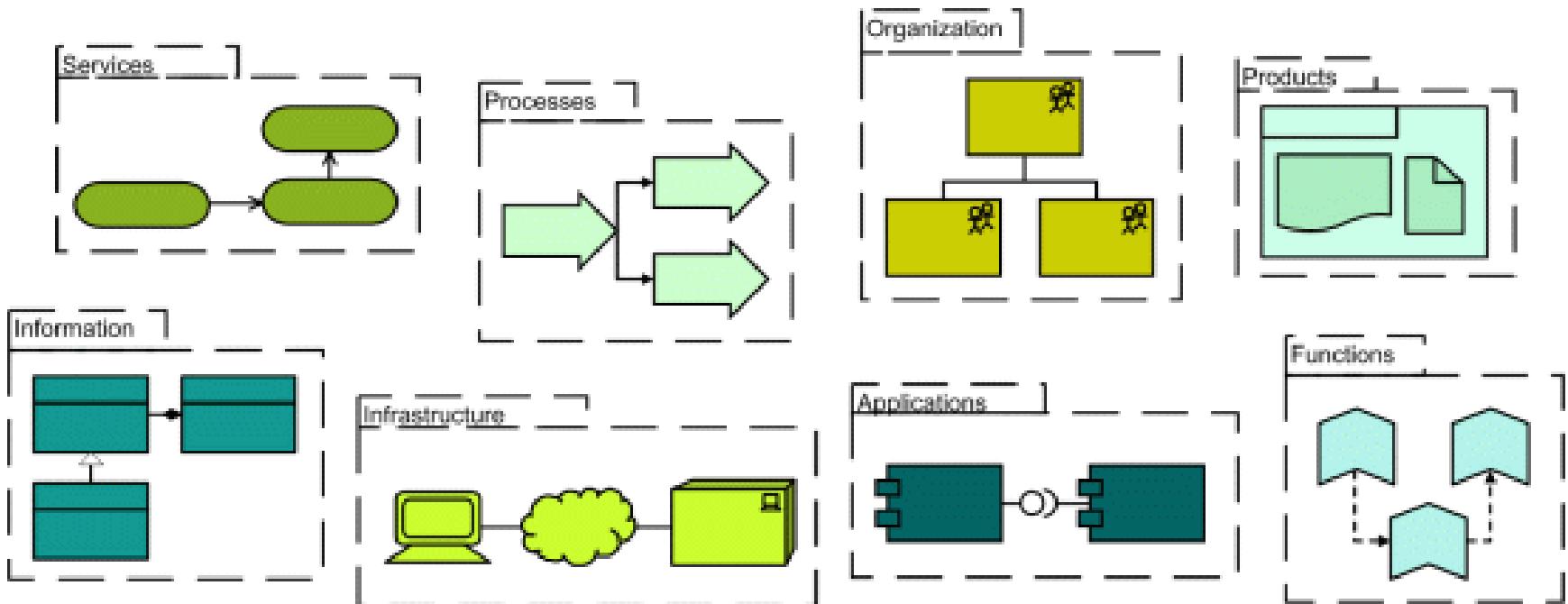
Purpose

The purpose of ArchiMate® 2.1 is to:

- be semantically precise so to help analysing and visualising relationships among problem/solution domains in an unambiguous way,
- be read by all stakeholders, and convey one same meaning,
- be intuitive to understand, with little or no training to understand the models.



To transcend Diagramming/Notational Silos



About UML Extensions

The Object Management Group Unified Modeling Language (UML) can be extended to support Enterprise Architecture modeling.

The Enterprise Architecture EXTENSION Profile (UML EAP) proposes to combine:

- the Unified Modeling Language (OMG UML [[<http://www.omg.org/spec/UML/>]]),
- the Business Processing Langauge (OMG BPMN [<http://www.omg.org/spec/BPMN/>]),
- however it does not include the Object Management Group Business Motivation Modeling (OMG BMM [<http://www.omg.org/spec/BMM/>]).



About Archimate Extensions

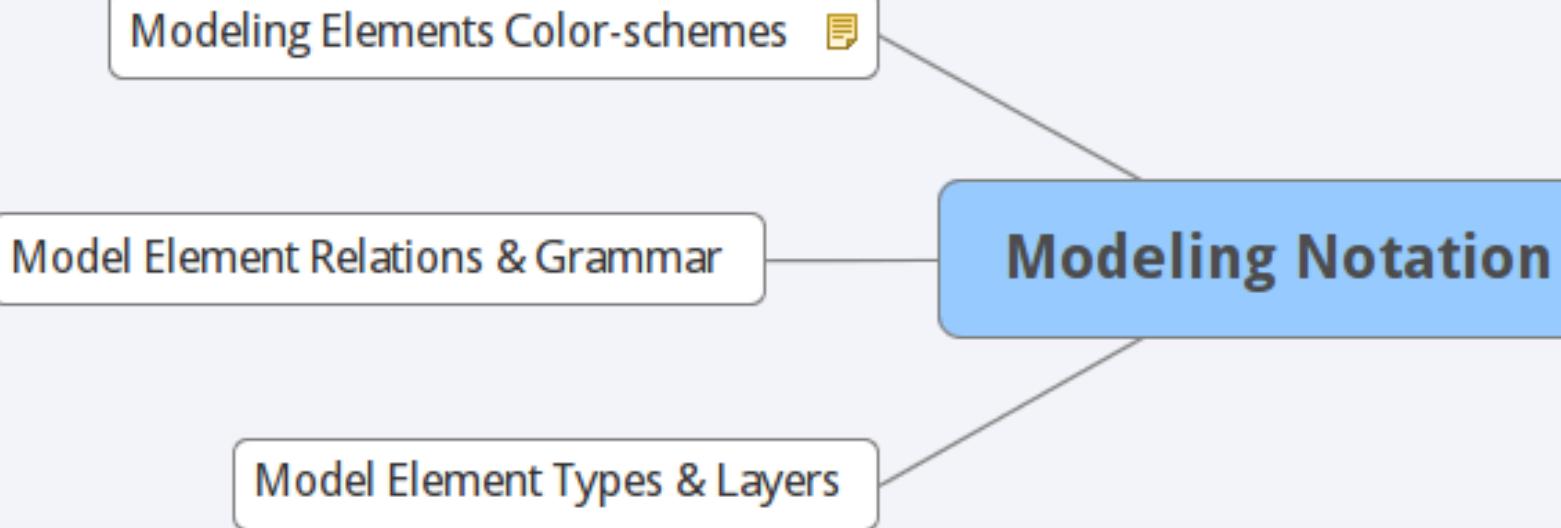
Model Extensions introduced in 2012:

- Motivation Extension
- Implementation / Migration Extension (to picture current/target state increments, for program planning)

Archimate Version 3.0 being finalized in 2016.



Modeling Notation

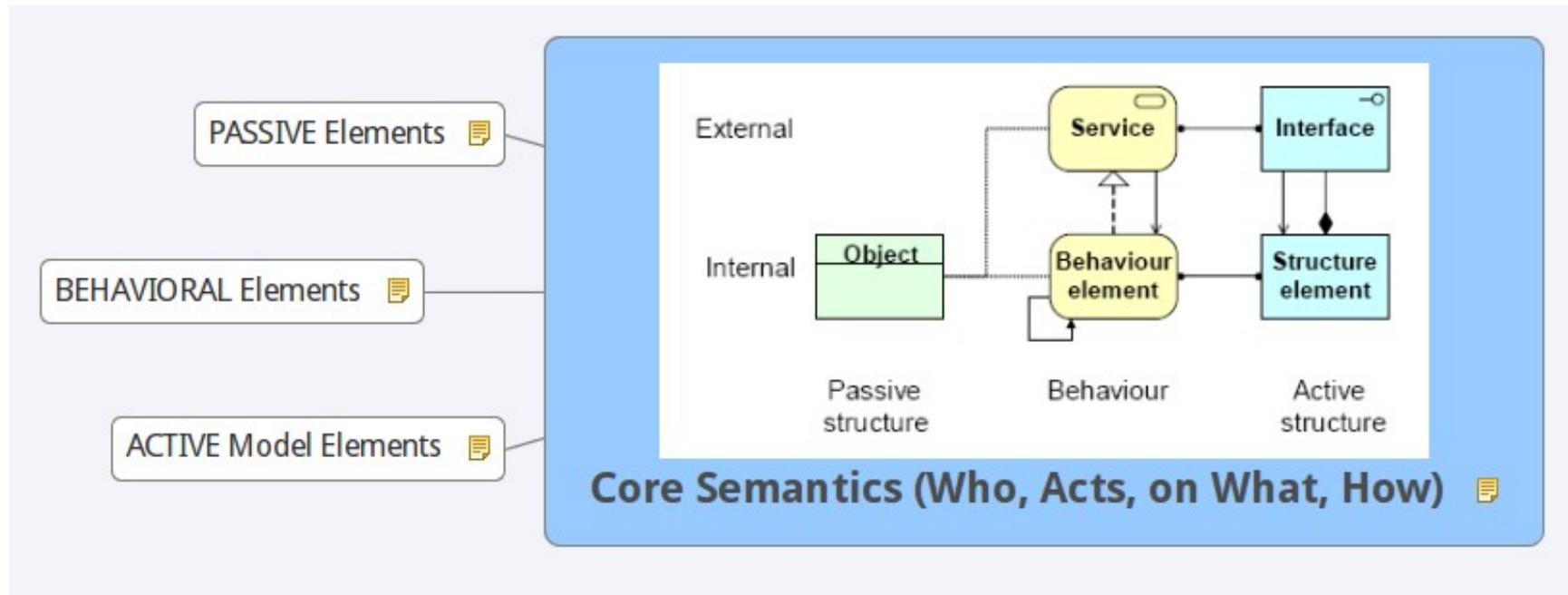


Core Elements Classification by Layer

	STRUCTURAL CONCEPTS			BEHAVIORAL CONCEPTS			INFORMATIONAL CONCEPTS	
BUSINESS	Business actor			Business process			Representation	Product
	Business collaboration			Business function			Meaning	Contract
	Location			Business interaction			Value	
APPLICATION	Application component			Application function				
	Application interface			Application service				
TECHNOLOGY	Node		Device	Infrastructure function				
	Network		System software					
	Communication path							



Core Semantics (Who, Acts, on What, How)



Core Semantics (Who, Acts, on What, How)

The language consists of 3 main TYPES of core elements:

- ACTIVE structure elements are entities capable of performing behavior (business actors, application components, devices, etc.)
- BEHAVIOR elements are units of activity performed by one or several active structure elements (processes, interactions, use cases, etc.)
- PASSIVE structure elements are objects on which behavior is performed, such as data (business entities, data objects, etc.)

Note: External View model elements EXPOSE model elements from Internal View.



ACTIVE Model Elements

An Entity of your design capable of performing behavior (i.e. Subject).
A permanent or temporary grouping (or aggregation) of two or more structure elements, working together to perform some collective behavior (i.e. Collaboration).



BEHAVIORAL Elements

A unit of activity performed by one or more active structural elements (i.e. Verb).

A unit of behavior performed by a collaboration of two or more structure elements (i.e. Interaction).

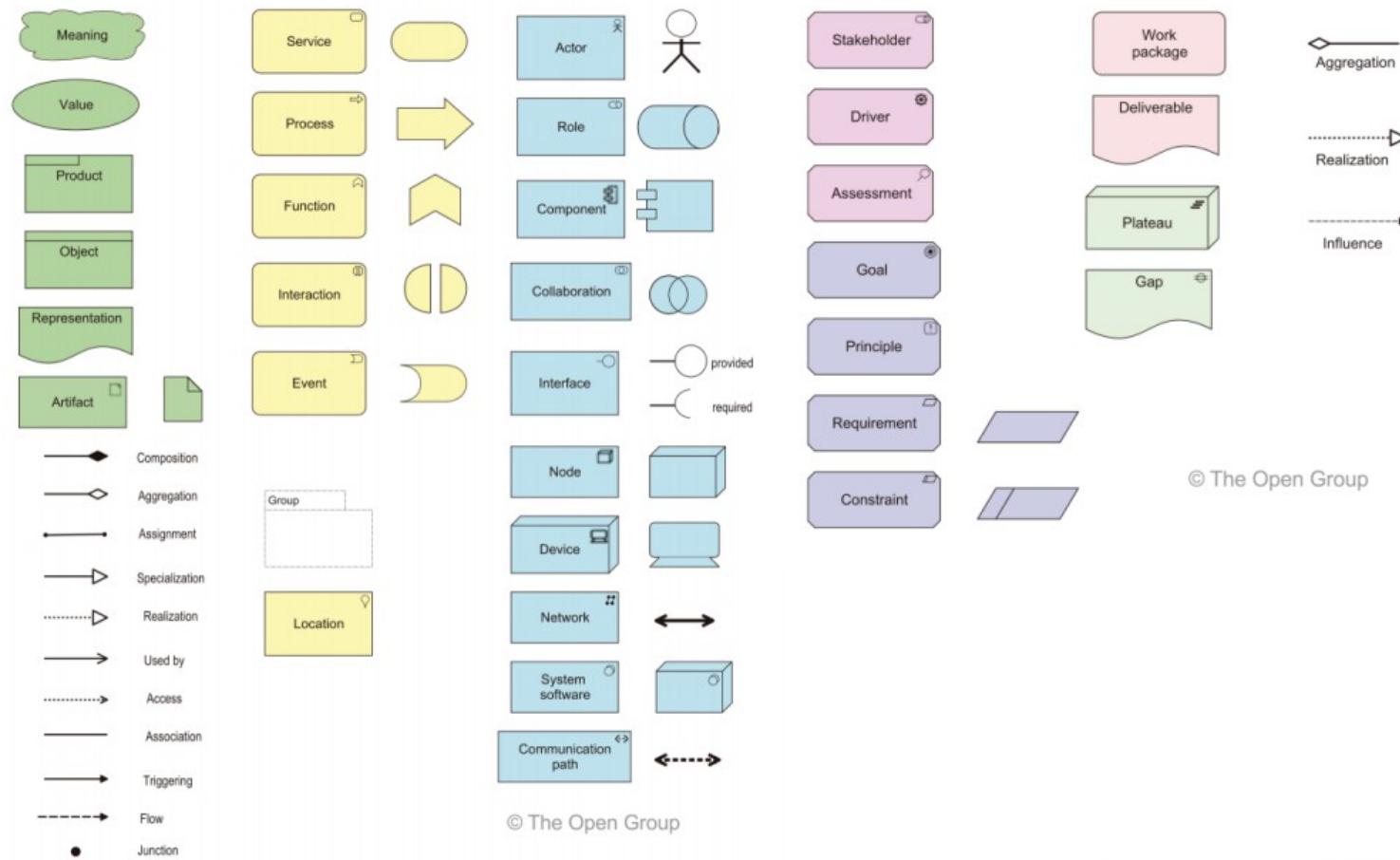


PASSIVE Elements

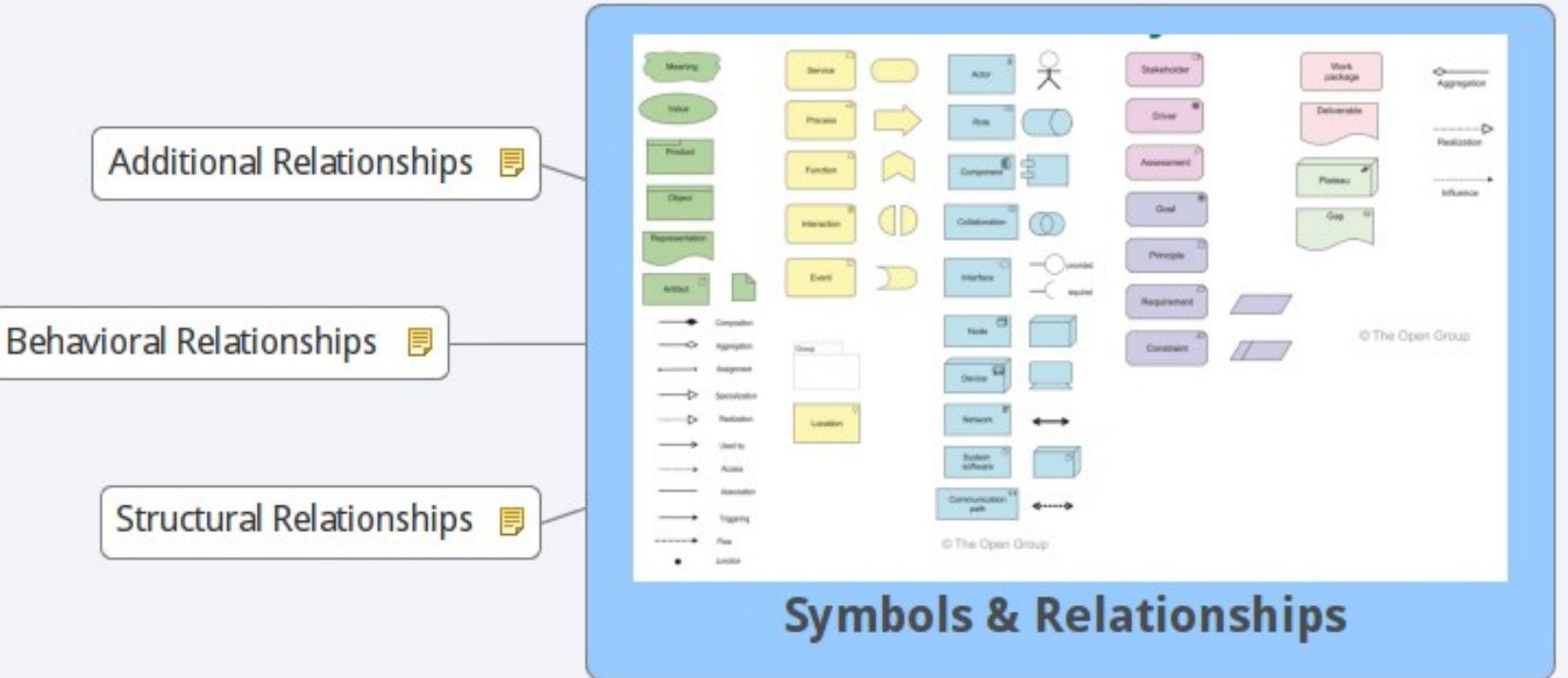
An object on which behavior is performed, usually information or data objects.



Symbols & Relationships



Symbols & Relationships



Structural Relationships

Structural relationships model the STRUCTURAL COHERENCE of concepts of same (or different) model element types.

- **Composition:** any object is composed of 1 or more other objects,
- **Aggregation:** groups a number of other objects,
- **Assignment:** links active elements with units of behavior that are performed by them, links business actors with business roles that're fulfilled by them,
- **Realization:** links logical entity with a more concrete entity that realizes it,
- **Used by:** models use of service by {processes | functions | interactions}, access to interfaces by {roles | components | collaborations},
- **Access:** models access of behavioral concepts to {business | data} objects (directional if arrowhead),
- **Association:** models other relationships between objects.



Behavioral Relationships

Behavioral relationships model DYNAMIC DEPENDENCIES between behavioral concepts.

Triggering:

- describes temporal or causal relationships between processes, functions, interactions and events
- no distinction between active triggering or passive causal relationship

Flow:

- describes exchange/transfer of information/value between processes, functions, interactions, events
- does not imply temporal or causal relationship



Additional Relationships

Grouping: objects belong together based on some common characteristics,

Junction: used to connect dynamic relationships of the same type,

Specialization: indicates that an object is a specialization of another object,

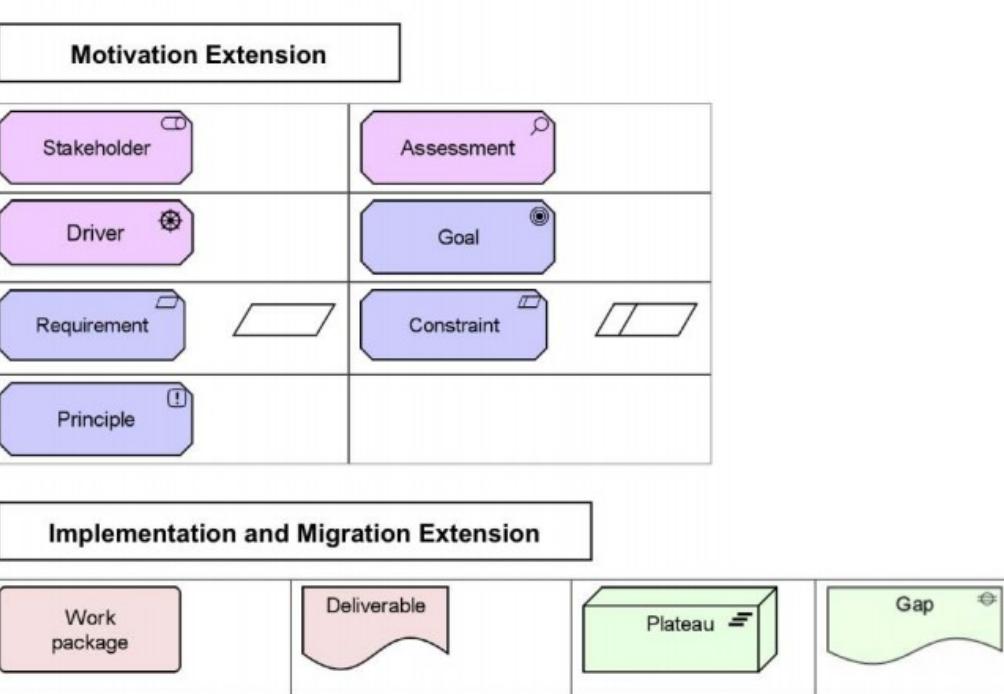
Derived relationships: two relationships that join at an intermediate element can be combined & replaced by the weaker of the two.



Notations introduced in v2.0

The **Motivation Extension** adds concepts such as goal, principle, and requirement. It addresses the way the enterprise architecture is aligned to its context, as described by motivational elements.

The **Implementation and Migration Extension** adds concepts to support the later ADM phases, related to the implementation and migration of architectures.



Modeling Elements Color-schemes

Either of two: (1.) Layered coloring, or (2.) Grammar coloring.

1. "**Layered**" color-scheme (default in modeling tools):

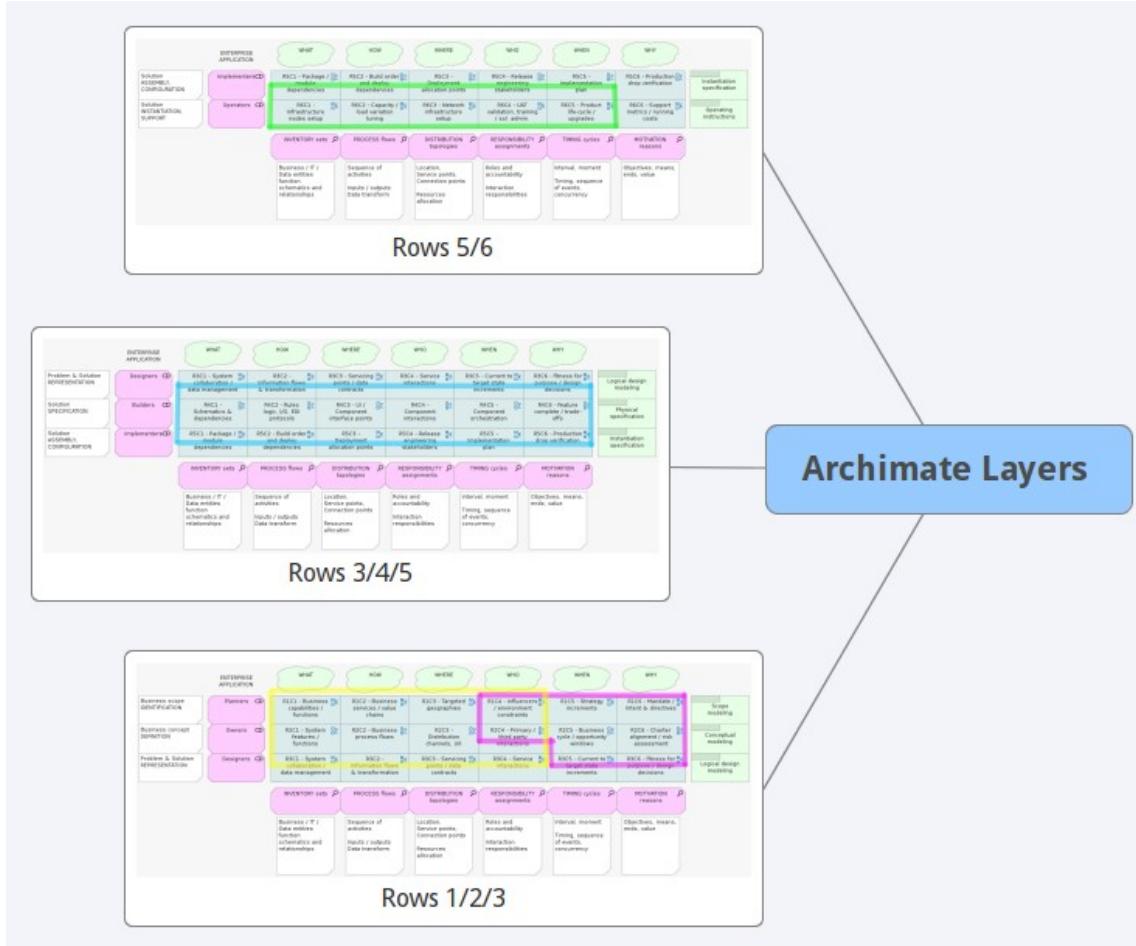
- Yellow-for-Business layer
- Blue-for-Application layer
- Green-for-Infrastructure layer

2. "**Grammar**" color-scheme (best practice of archimate modeling):

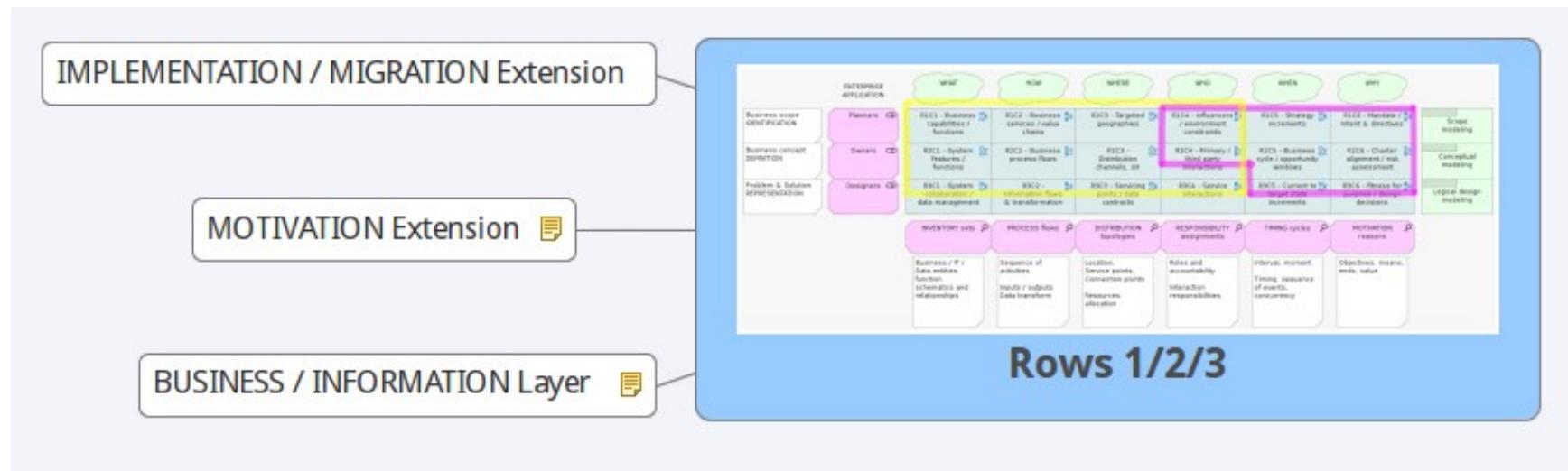
- Blue-for-actors
- Yellow-for-behavior
- Green-for-acted-upon



Archimate Layers



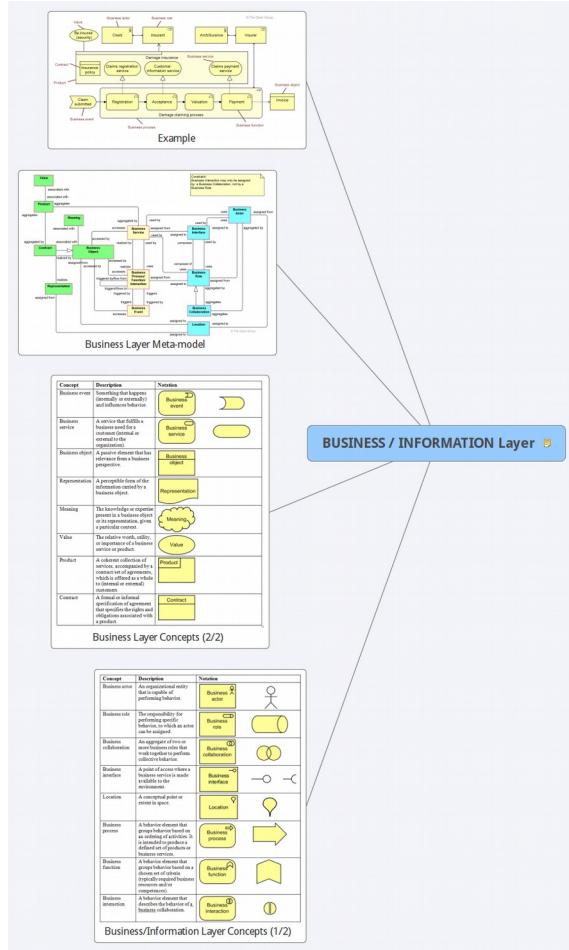
Mapping Archimate to Rows 1/2/3



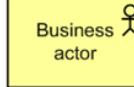
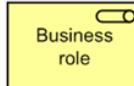
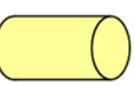
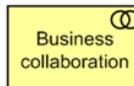
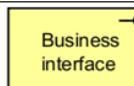
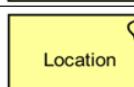
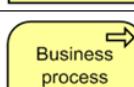
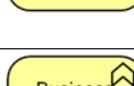
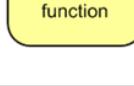
BUSINESS / INFORMATION Layer

The Business layer offers products and services to external customers, which are realised in the organisation by business processes performed by business actors.

In the Business Layer, data is represented as information (i.e. data in context).

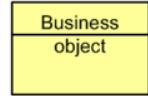
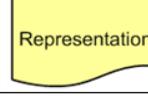
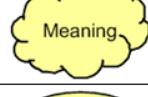
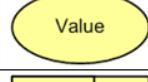
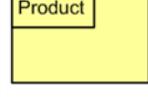
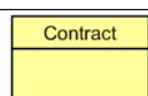


Business/Information Layer Concepts (1/2)

Concept	Description	Notation
Business actor	An organizational entity that is capable of performing behavior.	 
Business role	The responsibility for performing specific behavior, to which an actor can be assigned.	 
Business collaboration	An aggregate of two or more business roles that work together to perform collective behavior.	 
Business interface	A point of access where a business service is made available to the environment.	  
Location	A conceptual point or extent in space.	 
Business process	A behavior element that groups behavior based on an ordering of activities. It is intended to produce a defined set of products or business services.	 
Business function	A behavior element that groups behavior based on a chosen set of criteria (typically required business resources and/or competences).	 
Business interaction	A behavior element that describes the behavior of a business collaboration.	 

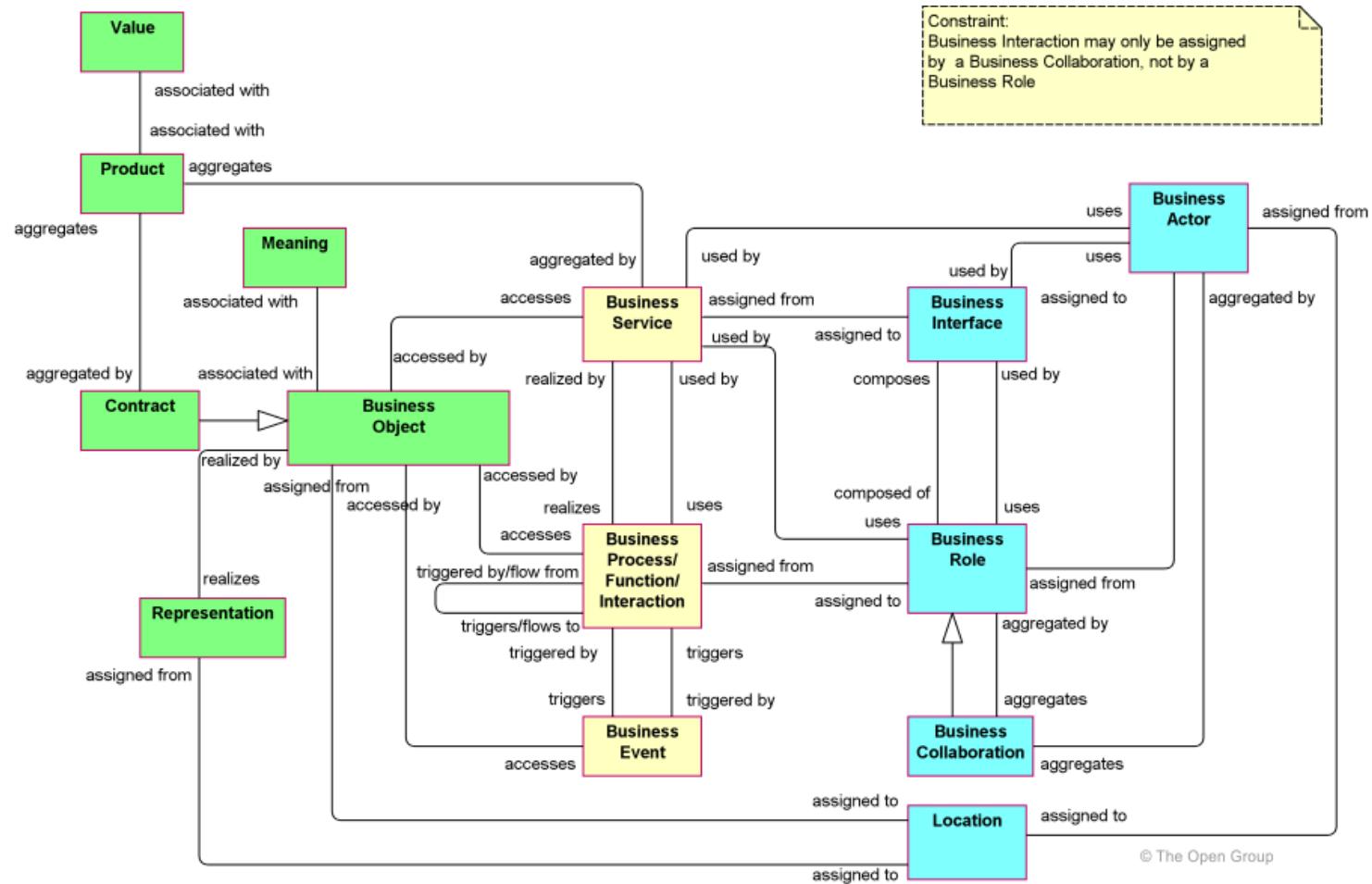


Business Layer Concepts (2/2)

Concept	Description	Notation
Business event	Something that happens (internally or externally) and influences behavior.	
Business service	A service that fulfills a business need for a customer (internal or external to the organization).	
Business object	A passive element that has relevance from a business perspective.	
Representation	A perceptible form of the information carried by a business object.	
Meaning	The knowledge or expertise present in a business object or its representation, given a particular context.	
Value	The relative worth, utility, or importance of a business service or product.	
Product	A coherent collection of services, accompanied by a contract/set of agreements, which is offered as a whole to (internal or external) customers.	
Contract	A formal or informal specification of agreement that specifies the rights and obligations associated with a product.	



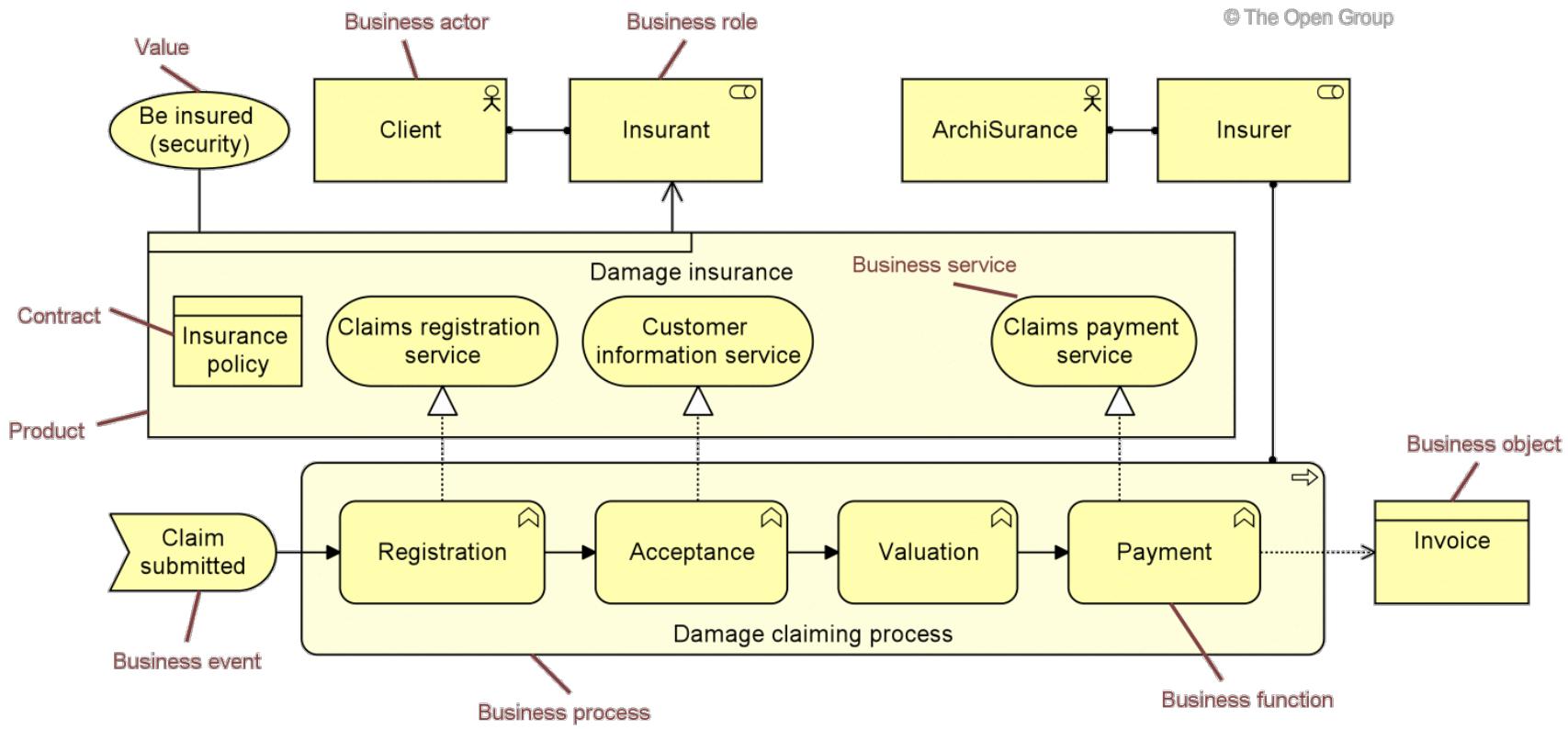
Business Layer Meta-model



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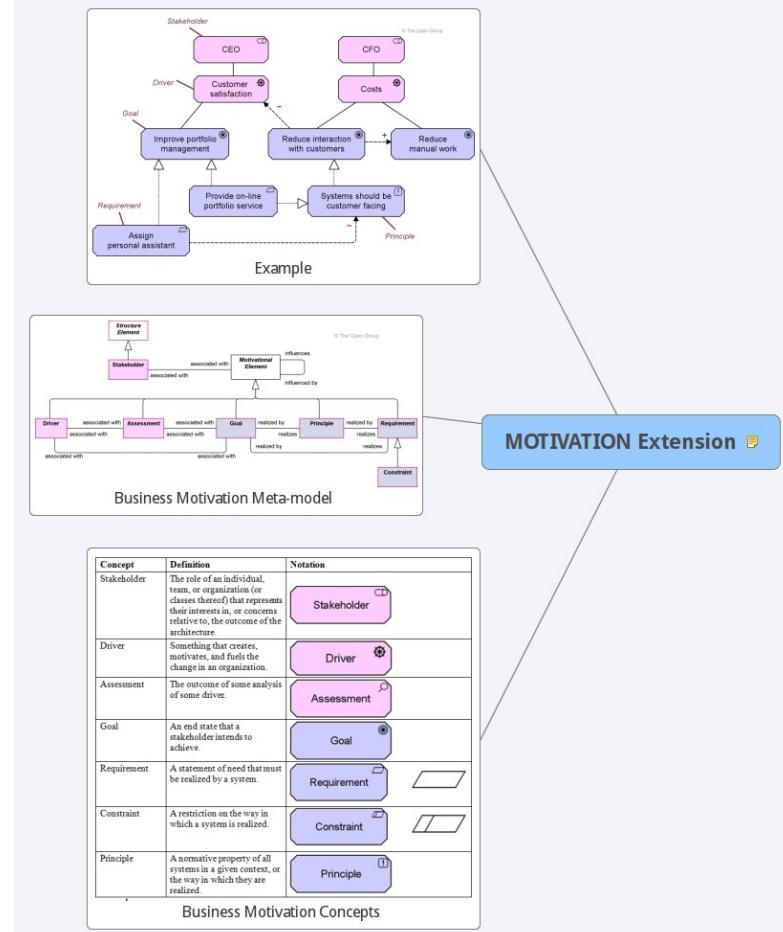


Example

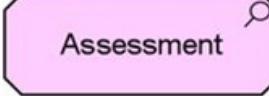
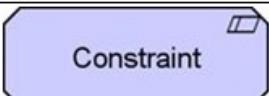
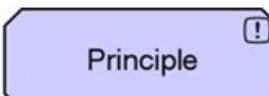


MOTIVATION Extension

Motivation Modeling provides the context or reason lying behind the architecture of a solution design.



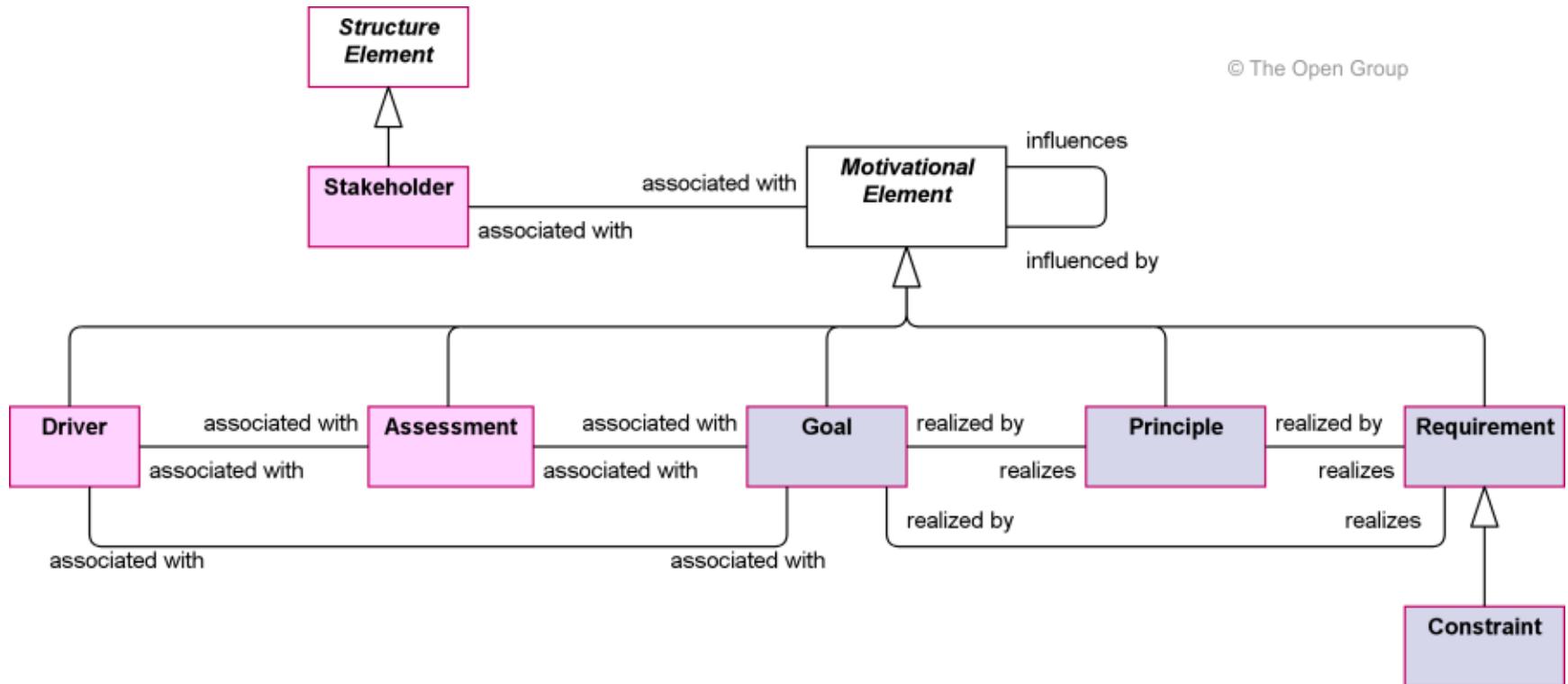
Business Motivation Concepts

Concept	Definition	Notation
Stakeholder	The role of an individual, team, or organization (or classes thereof) that represents their interests in, or concerns relative to, the outcome of the architecture.	 Stakeholder
Driver	Something that creates, motivates, and fuels the change in an organization.	 Driver
Assessment	The outcome of some analysis of some driver.	 Assessment
Goal	An end state that a stakeholder intends to achieve.	 Goal
Requirement	A statement of need that must be realized by a system.	 Requirement 
Constraint	A restriction on the way in which a system is realized.	 Constraint 
Principle	A normative property of all systems in a given context, or the way in which they are realized.	 Principle

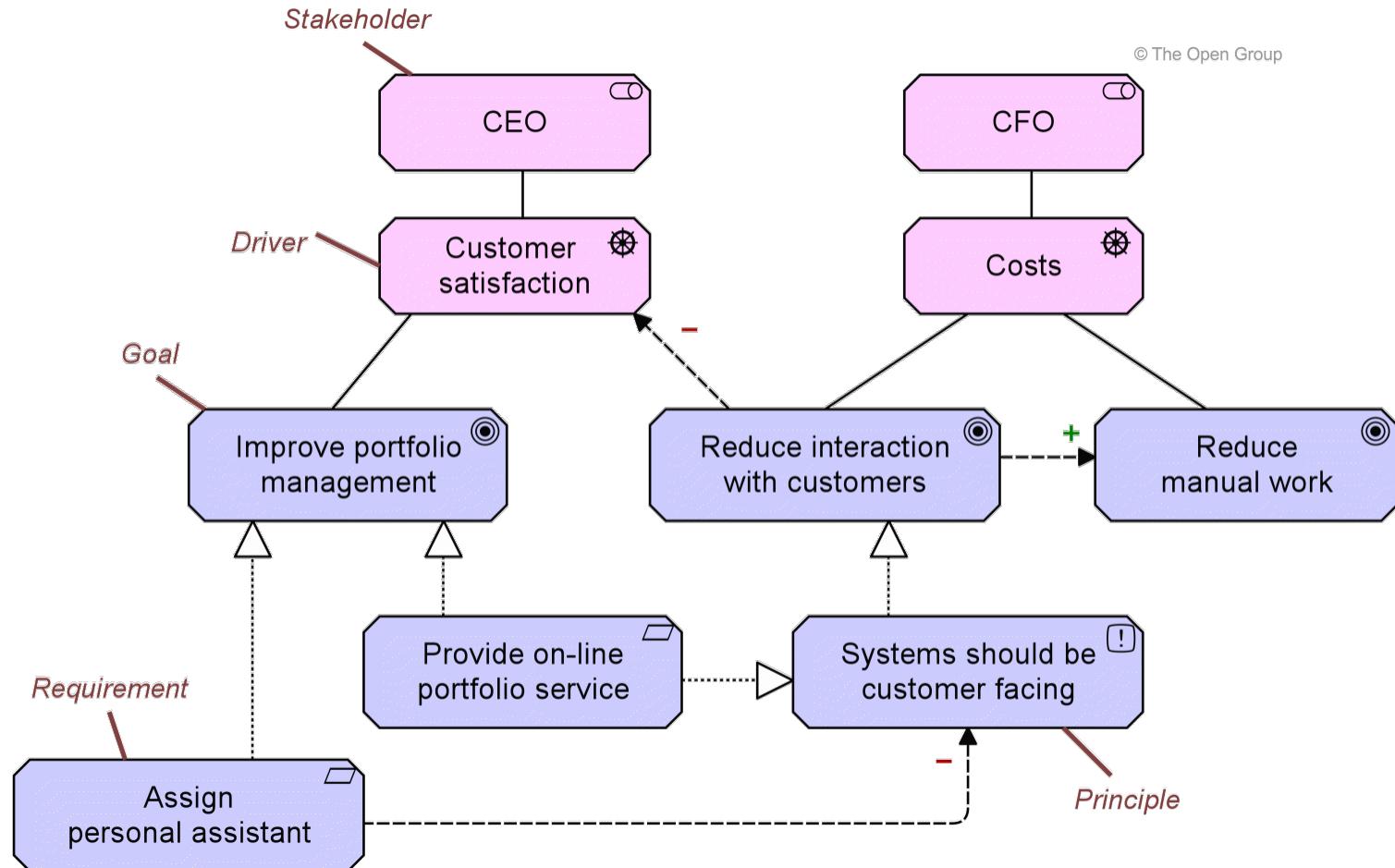


Business Motivation Meta-model

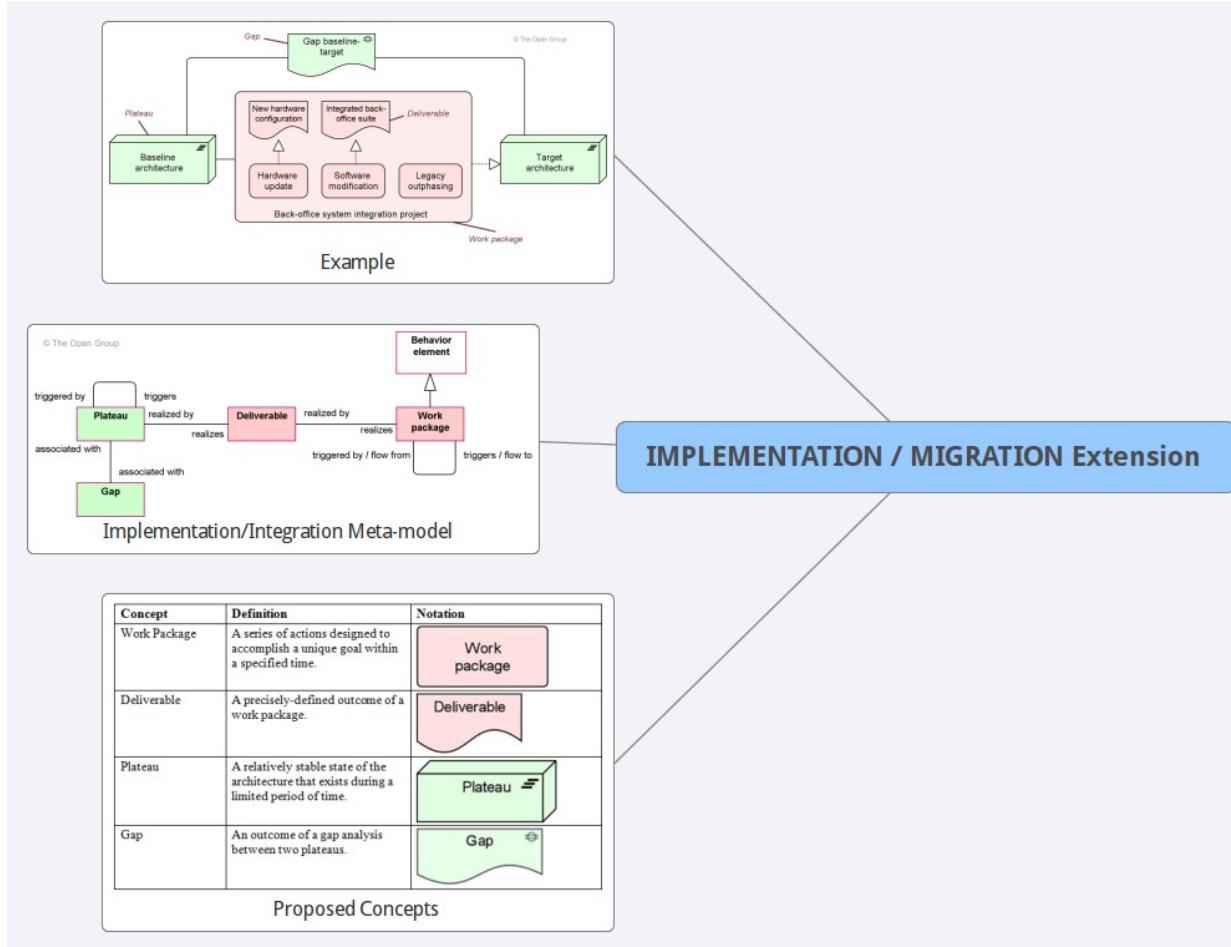
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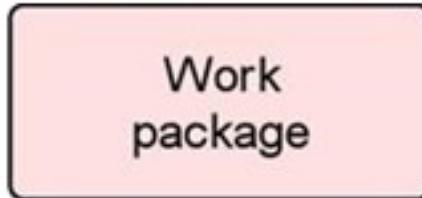
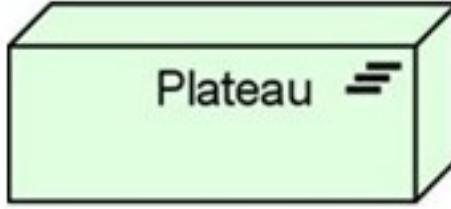
Example



IMPLEMENTATION / MIGRATION Extension



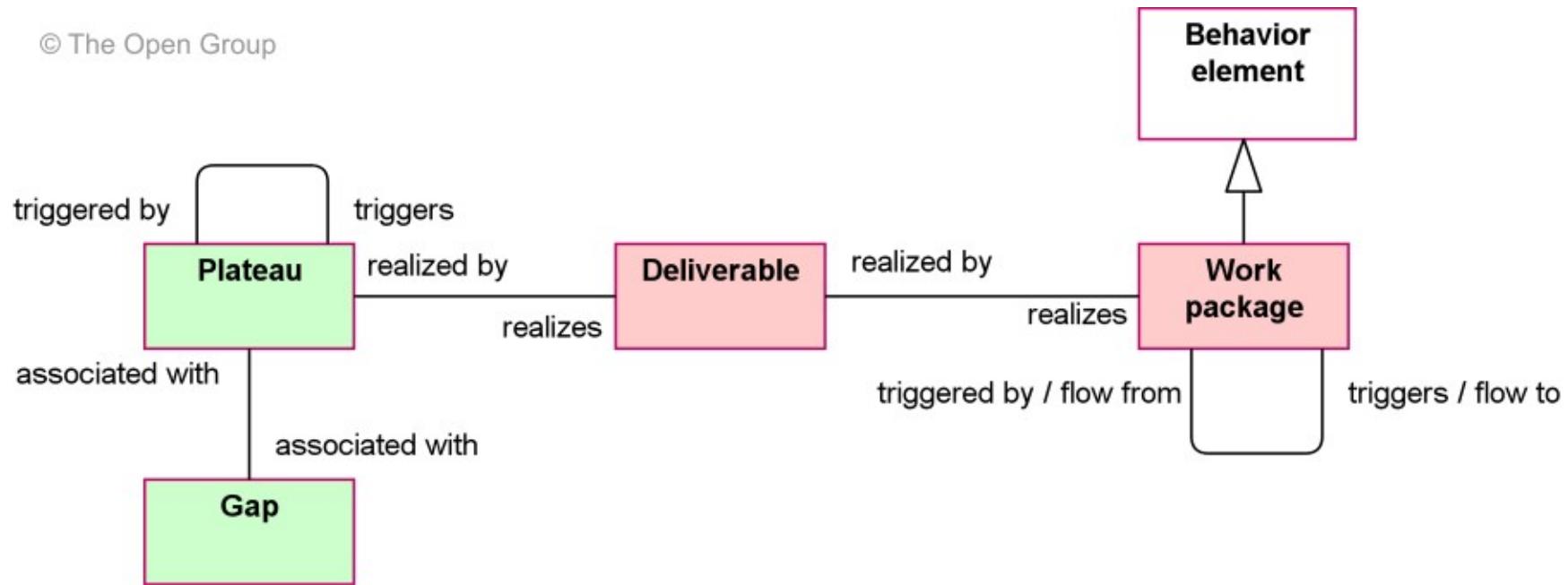
Proposed Concepts

Concept	Definition	Notation
Work Package	A series of actions designed to accomplish a unique goal within a specified time.	
Deliverable	A precisely-defined outcome of a work package.	
Plateau	A relatively stable state of the architecture that exists during a limited period of time.	
Gap	An outcome of a gap analysis between two plateaus.	

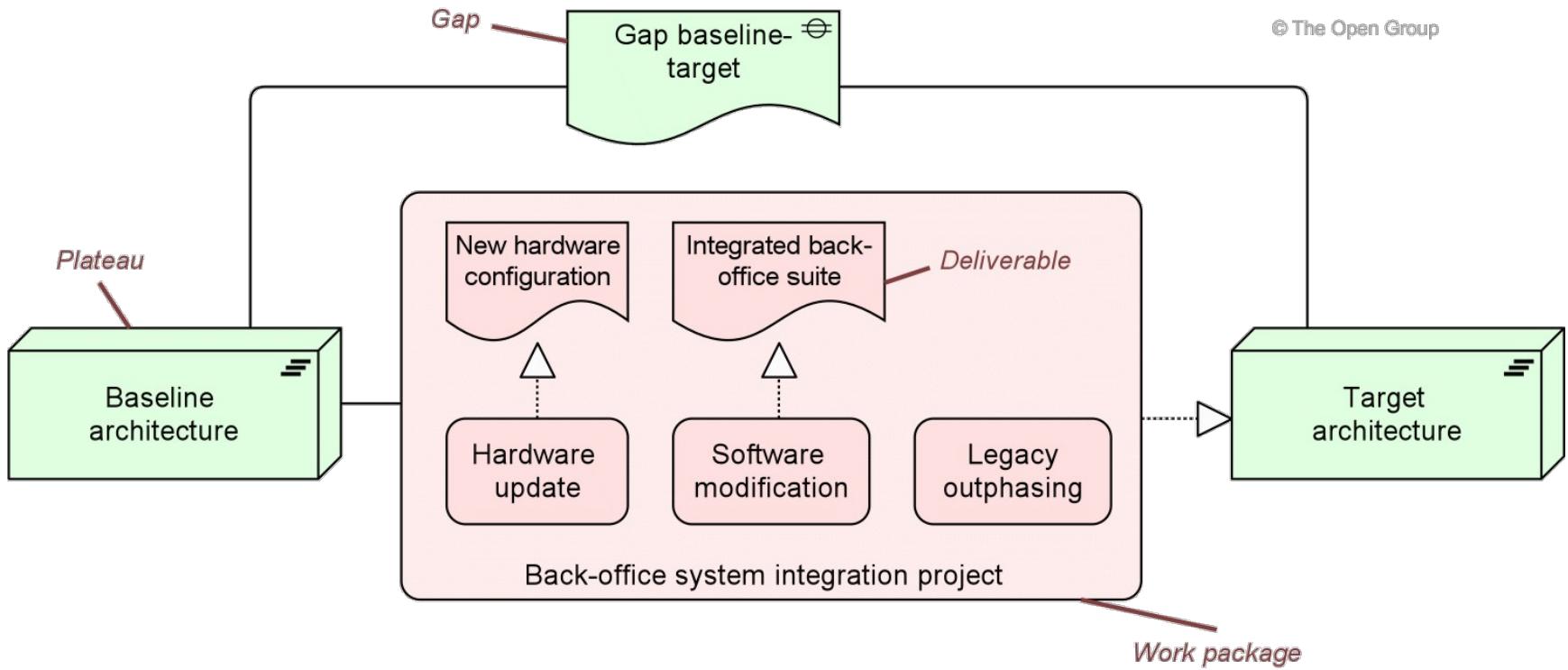


Implementation/Integration Meta-model

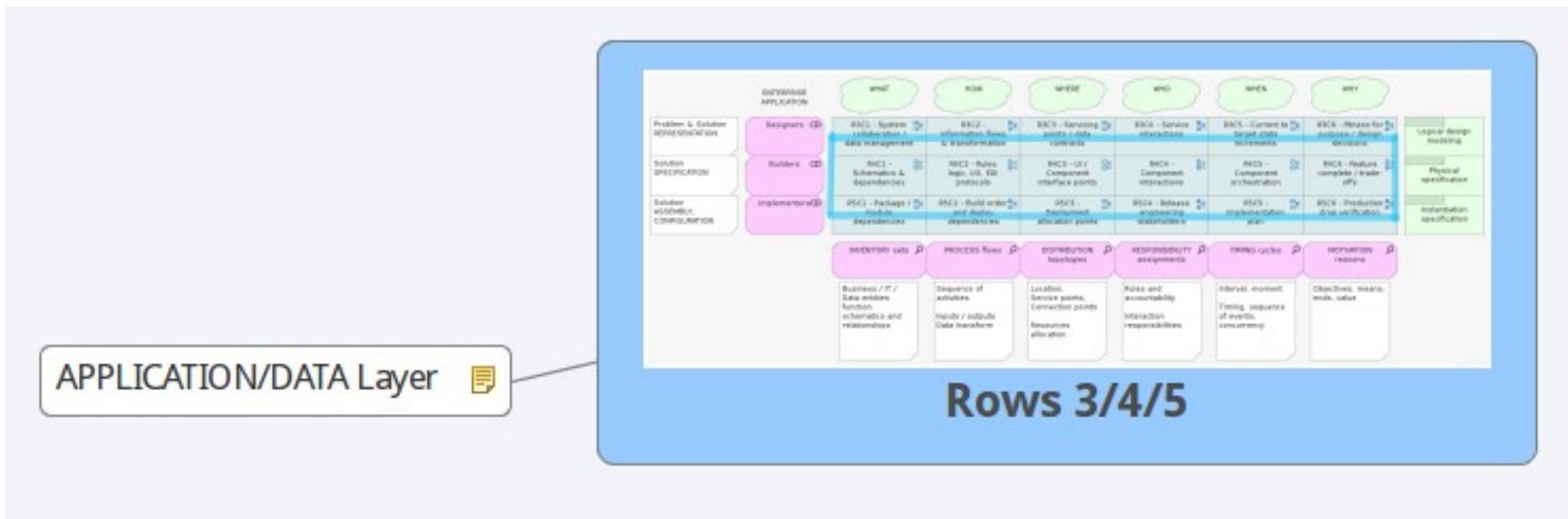
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Example

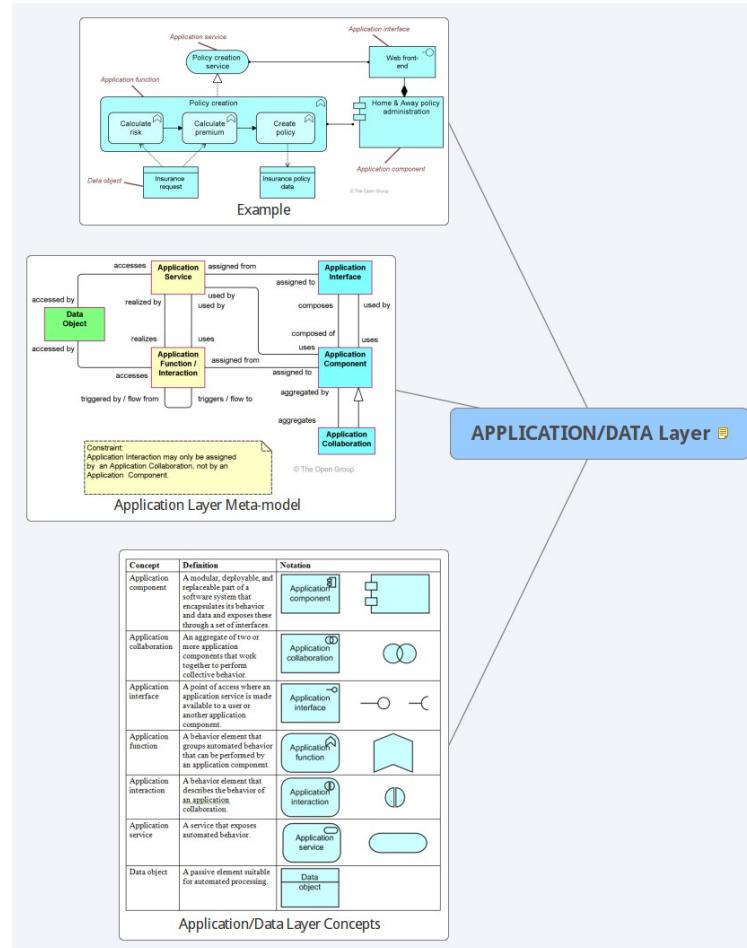


Mapping Archimate to Rows 3/4/5

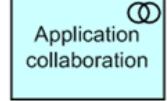
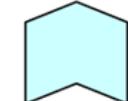
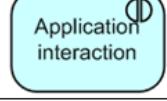
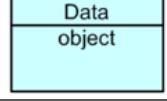


APPLICATION/DATA Layer

The Application layer supports the business layer with application services which are realised by (software) applications.

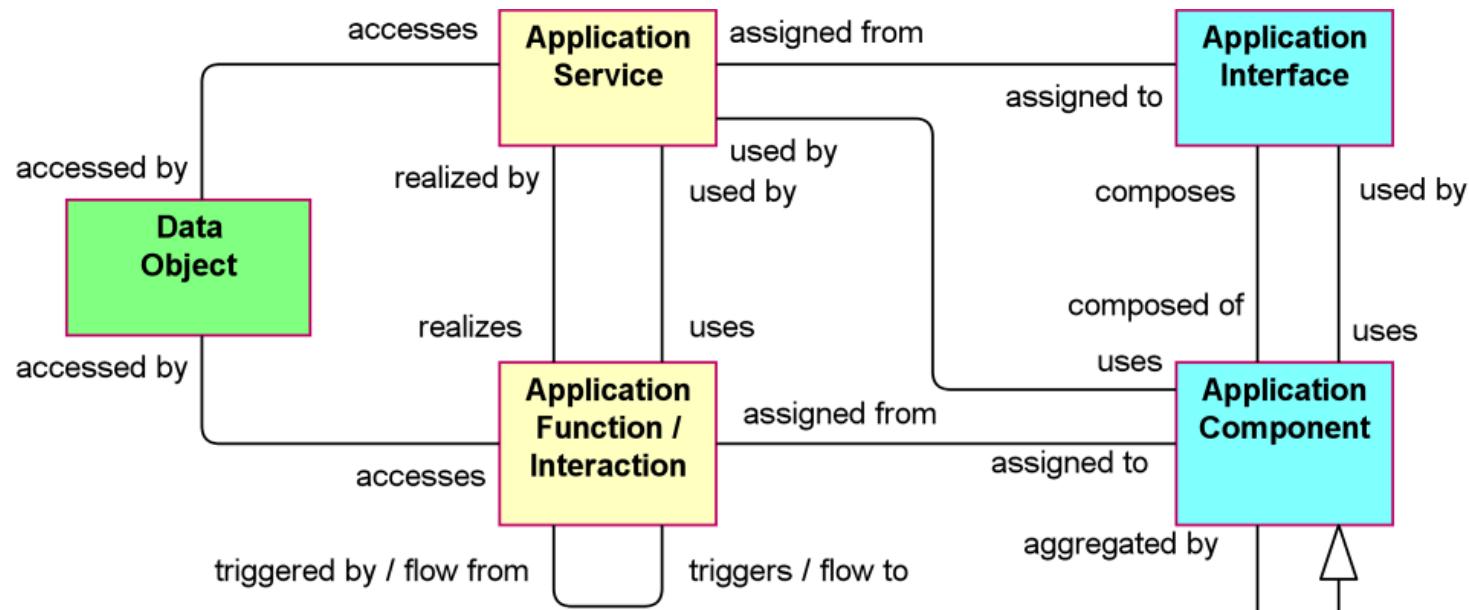


Application/Data Layer Concepts

Concept	Definition	Notation
Application component	A modular, deployable, and replaceable part of a software system that encapsulates its behavior and data and exposes these through a set of interfaces.	 
Application collaboration	An aggregate of two or more application components that work together to perform collective behavior.	 
Application interface	A point of access where an application service is made available to a user or another application component.	  
Application function	A behavior element that groups automated behavior that can be performed by an application component.	 
Application interaction	A behavior element that describes the behavior of an application collaboration.	 
Application service	A service that exposes automated behavior.	 
Data object	A passive element suitable for automated processing.	



Application Layer Meta-model

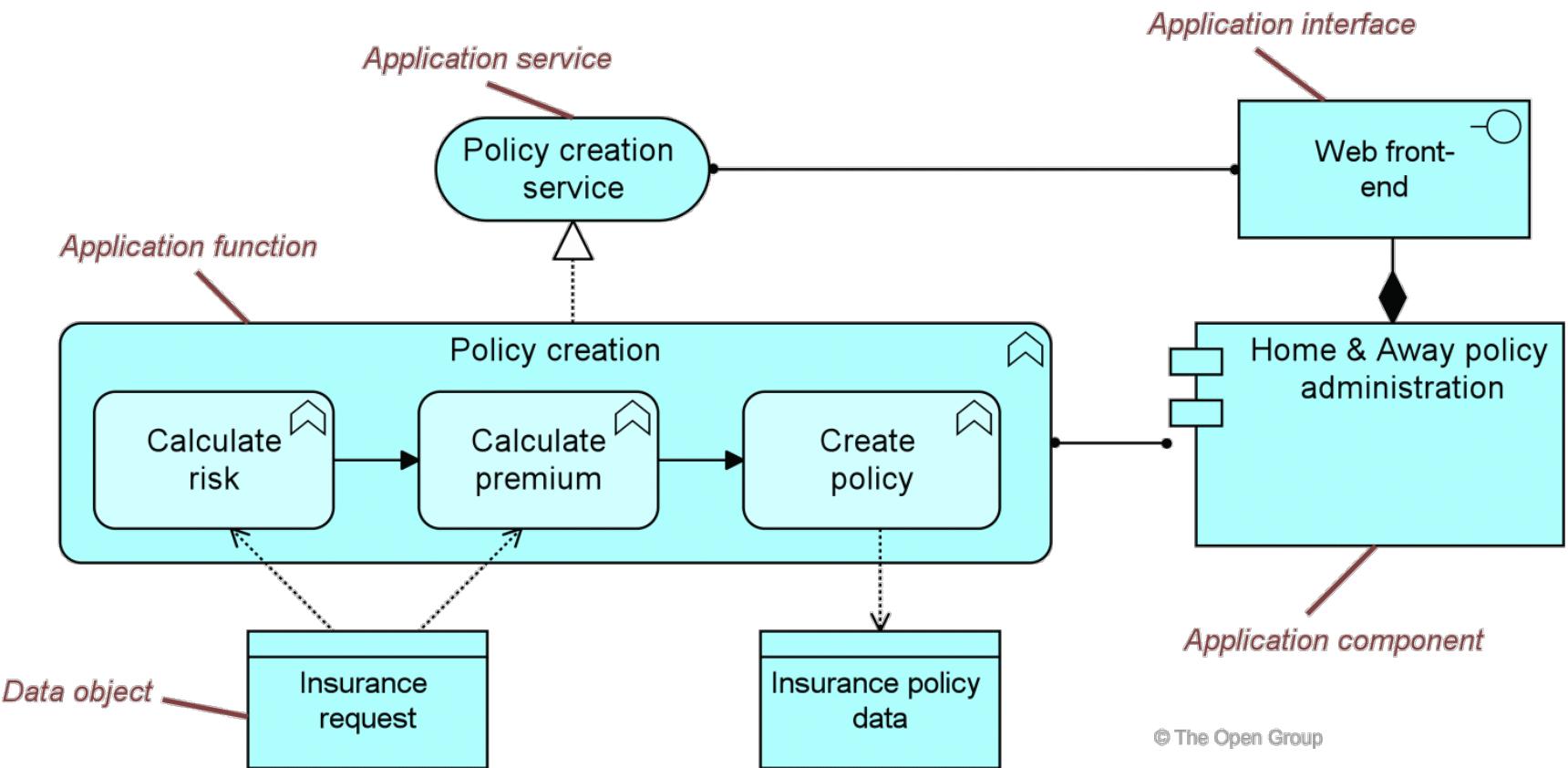


Constraint:
Application Interaction may only be assigned
by an Application Collaboration, not by an
Application Component.

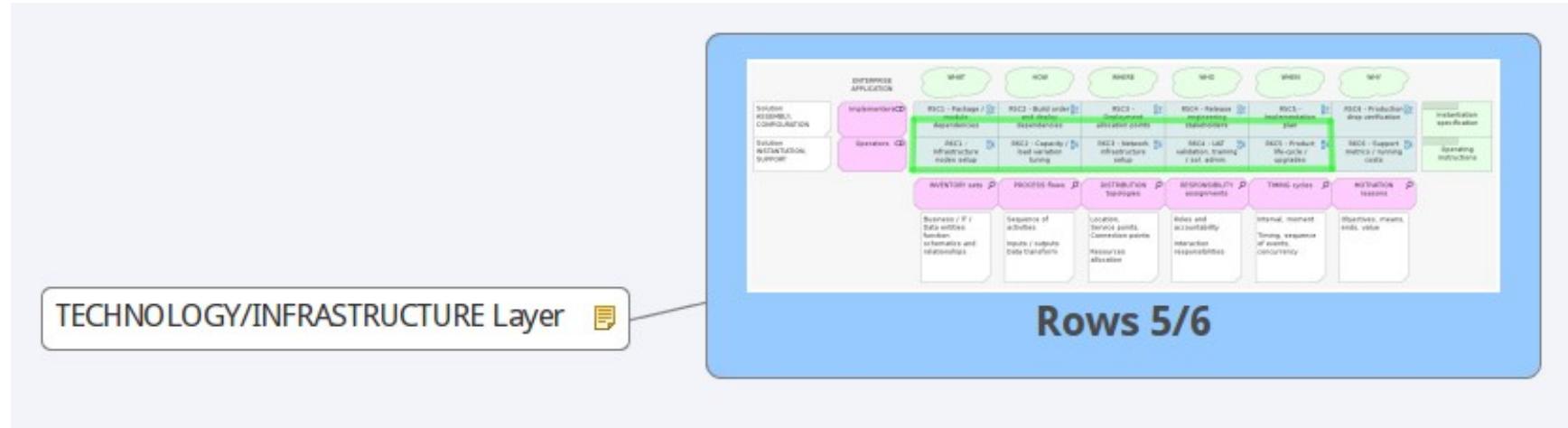
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Example

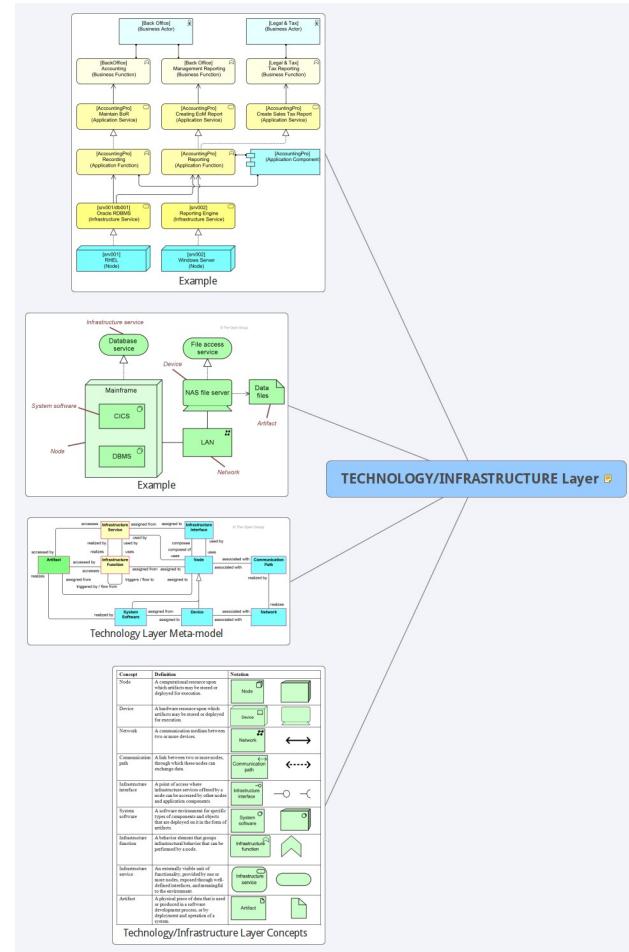


Mapping Archimate to Rows 5/6

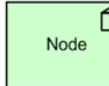
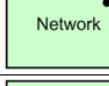
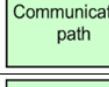
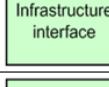
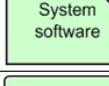
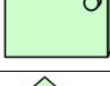
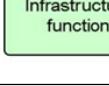


TECHNOLOGY/INFRASTRUCTURE Layer

The Technology layer offers infrastructure services (e.g., processing, storage and communication services) needed to run applications, realised by computer and communication hardware and system software.

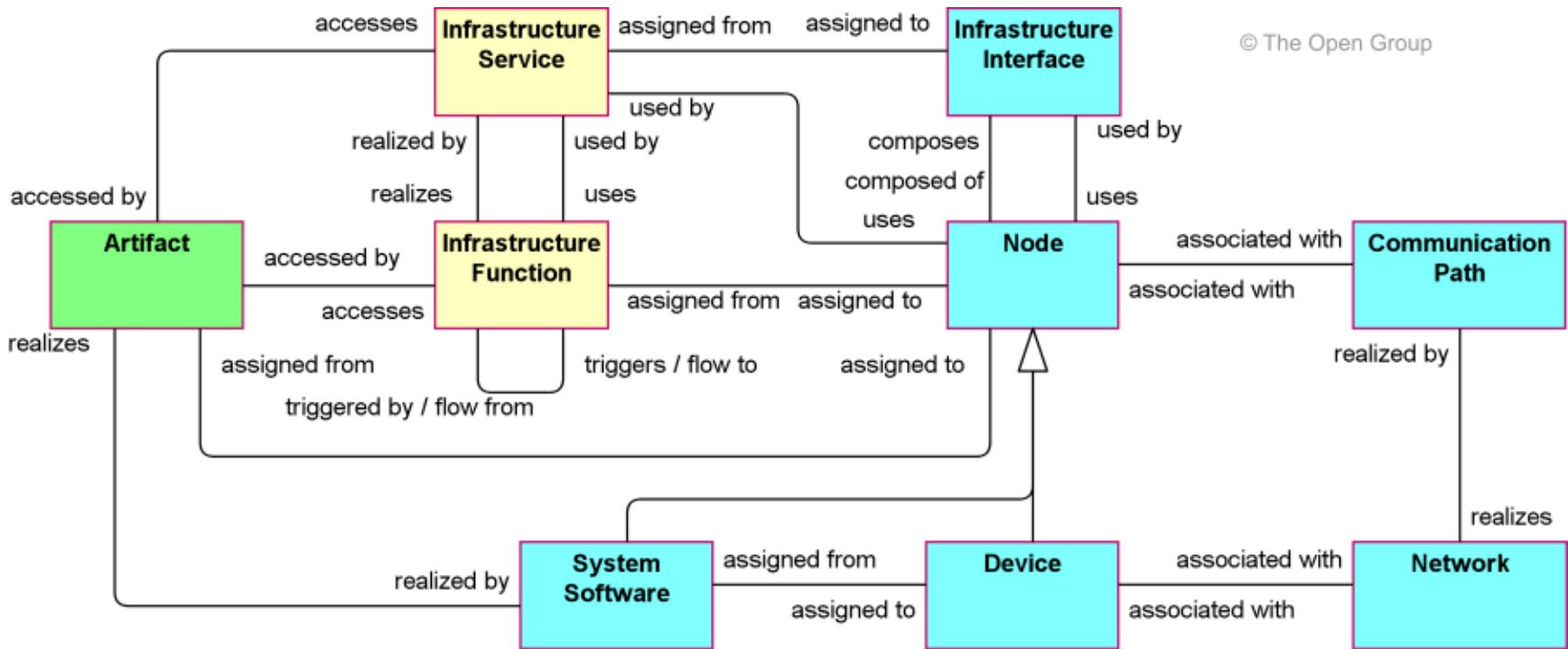


Technology/Infrastructure Layer Concepts

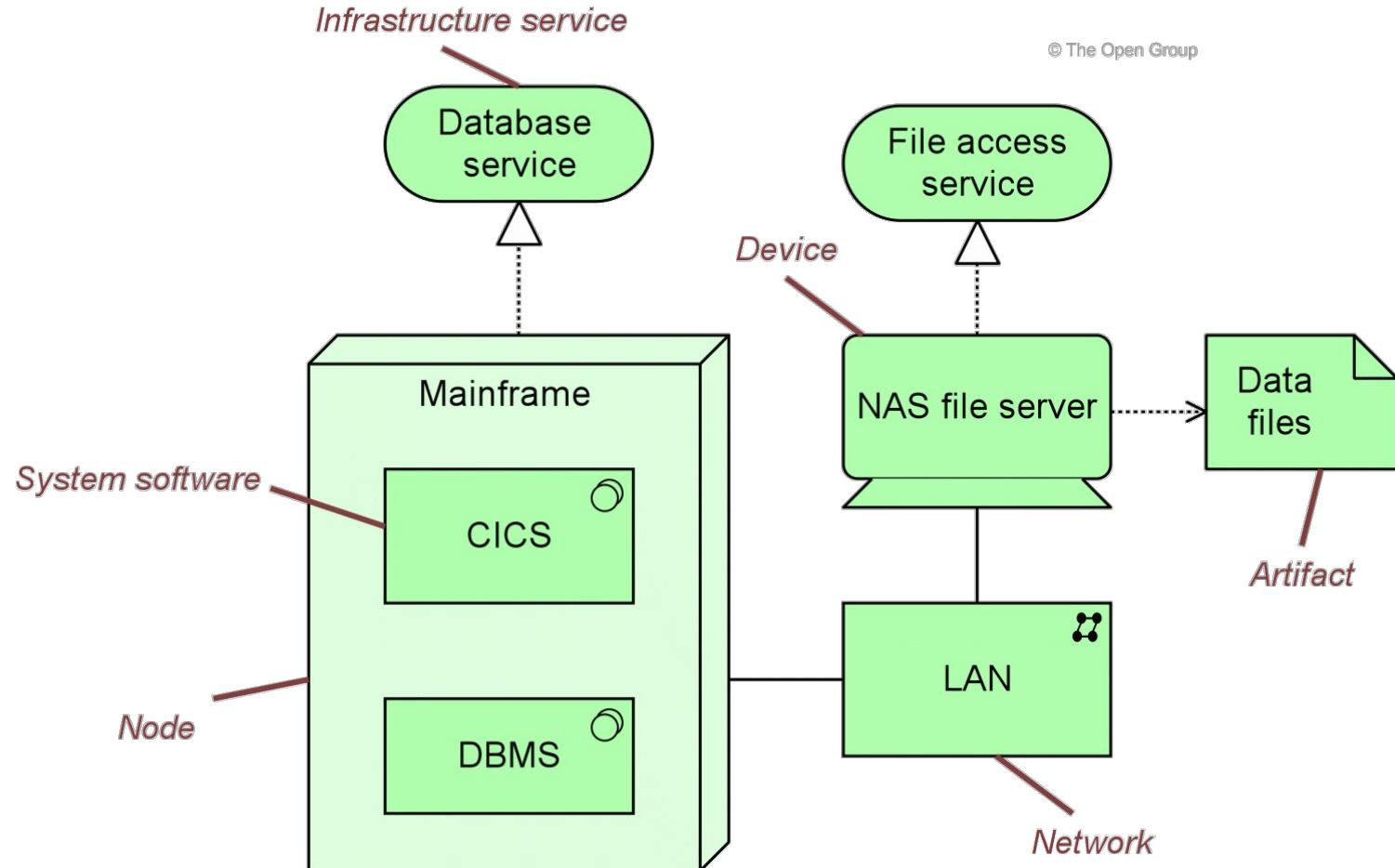
Concept	Definition	Notation
Node	A computational resource upon which artifacts may be stored or deployed for execution.	 
Device	A hardware resource upon which artifacts may be stored or deployed for execution.	 
Network	A communication medium between two or more devices.	 
Communication path	A link between two or more nodes, through which these nodes can exchange data.	 
Infrastructure interface	A point of access where infrastructure services offered by a node can be accessed by other nodes and application components.	  
System software	A software environment for specific types of components and objects that are deployed on it in the form of artifacts.	 
Infrastructure function	A behavior element that groups infrastructural behavior that can be performed by a node.	 
Infrastructure service	An externally visible unit of functionality, provided by one or more nodes, exposed through well-defined interfaces, and meaningful to the environment.	 
Artifact	A physical piece of data that is used or produced in a software development process, or by deployment and operation of a system.	 



Technology Layer Meta-model



Example



Archimate Viewpoints ...i.e. Formalized, Verifiable

ArchiMate® 2.1

ArchiMate Extension Viewpoints

Viewpoint	Type	Description
Stakeholder	Motivation Extension	This viewpoint allows the analyst to model the stakeholders, the internal and external drivers for change, and the assessments in terms of strengths, weaknesses, opportunities, and threats.
Goal Realization	Motivation Extension	This viewpoint allows a designer to model the refinement of high-level goals into more concrete goals, and the refinement of concrete goals into requirements or constraints that describe the system's behavior.
Goal Contribution	Motivation Extension	This viewpoint allows a designer or analyst to model the influence relationships between goals and requirements.
Principles	Motivation Extension	This viewpoint allows an analyst or designer to model the principles that are relevant to the design problem at hand, including the goals that motivate these principles.
Requirements Realization	Motivation Extension	This viewpoint allows the designer to model the realization of requirements by the core elements of the architecture, such as components, systems, application services, application services, application components, etc.
Motivation	Motivation Extension	This viewpoint allows the analyst to model the motivation aspect, without focusing on certain elements within the aspect.
Project	Implementation & Migration Extension	This viewpoint is used to model the management of architecture change.
Migration	Implementation & Migration Extension	This viewpoint describes the principles that describe the transition from an existing architecture to a changed architecture.
Implementation & Migration	Implementation & Migration Extension	This viewpoint is used to relate programs and projects to the parts of the architecture that they implement.

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ArchiMate Viewpoints

ArchiMate® 2.1

ArchiMate Standard Viewpoints

Viewpoint	Description
Introductory	The viewpoint uses a simplified notation to explain the essence of an architecture model to non-architects that require a simpler, more intuitive notation.
Organization	The viewpoint focuses on the internal organization of a company, a department, a network of companies, or another organizational entity.
Actor On-operation	The viewpoint focuses on the relationships of actors with each other and their environment.
Business Function	The viewpoint shows the main business functions of an organization and their relationships in terms of the flows of information, value, or goods between them.
Business Process	The viewpoint shows the high-level structure and composition of one or more business processes.
Business Process Co-operation	The viewpoint shows the value that one or more products offer to the customers or other external parties involved and shows the value that these external products in terms of the consulting (business or application) services, and the associated connector(s) or other agreements.
Application Behavior	The viewpoint describes the internal behavior of an application, e.g., as it realizes one or more application services.
Application Co-operation	The viewpoint shows the value that one or more applications add between application components in terms of the information flows between them, or in terms of the services they offer and add.
Application Structure	The viewpoint shows the structure of one or more applications or components.
Application Usage	The viewpoint describes how applications are used to support one or more business processes, and how they are used by other applications.
Infrastructure	The viewpoint describes the software and hardware infrastructure elements supporting the application layer, such as physical devices, system software, and networks.
Infrastructure Usage	The viewpoint shows how applications are supported by the software and hardware infrastructure; the infrastructure services are delivered by the devices, system software and networks are provided to the applications.
Implementation and Deployment	The viewpoint shows the implementation of the architecture in the infrastructure.
Information Structure	The viewpoint shows the structure of the information used in the enterprise or in a specific business process or application, in terms of data types or (object-oriented) class structures.
Service Realization	The viewpoint shows how one or more business services are realized by the underlying processes (and sometimes by application components).
Legend	The viewpoint shows several layers and aspects of an enterprise architecture in a single diagram.
Landscape Map	The viewpoint uses a matrix to represent a three-dimensional co-ordinate system describing architectural relationships.

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Review of a few Viewpoints

MSc in ESS (EA)

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Review of a few Viewpoints



Review of a few Viewpoints

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ArchiMate Standard Viewpoints

Viewpoint	Description
Introductory	This viewpoint uses a simplified notation to explain the essence of an architecture model to non-architects that require a simpler, more intuitive notation.
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Actor Co-operation	This viewpoint focuses on the relationships of actors with each other and their environment.
Business Function	This viewpoint shows the main business functions of an organization and their relationships in terms of the flows of information, value, or goods between them.
Business Process	This viewpoint shows the high-level structure and composition of one or more business processes.
Business Process Co-operation	This viewpoint shows the relationships of one or more business processes with each other and/or with their environment.
Product	This viewpoint describes the value that one or more products offer to the customers or other external parties involved and shows the composition of one or more products in terms of the constituting (business or application) services, and the associated contract(s) or other agreements.
Application Behavior	This viewpoint describes the internal behavior of an application; e.g., as it realizes one or more application services.
Application Co-operation	This viewpoint describes the relationships between applications components in terms of the information flows between them, or in terms of the services they offer and use.
Application Structure	This viewpoint shows the structure of one or more applications or components.
Application Usage	This viewpoint describes how applications are used to support one or more business processes, and how they are used by other applications.
Infrastructure	This viewpoint describes the software and hardware infrastructure elements supporting the application layer, such as physical devices, networks, or system software (e.g., operating systems, databases, and middleware).
Infrastructure Usage	This viewpoint shows how applications are supported by the software and hardware infrastructure: the infrastructure services are delivered by the devices; system software and networks are provided to the applications.
Implementation and Deployment	This viewpoint shows how one or more applications are realized on the infrastructure.
Information Structure	This viewpoint shows the structure of the information used in the enterprise or in a specific business process or application, in terms of data types or (object-oriented) class structures.
Service Realization	This viewpoint shows how one or more business services are realized by the underlying processes (and sometimes by application components).
Layered	This viewpoint shows several layers and aspects of an enterprise architecture in a single diagram.
Landscape Map	This viewpoint uses a matrix to represent a three-dimensional co-ordinate system describing architectural relationships.

N132 Reference Card: ArchiMate® 2.1 Viewpoints

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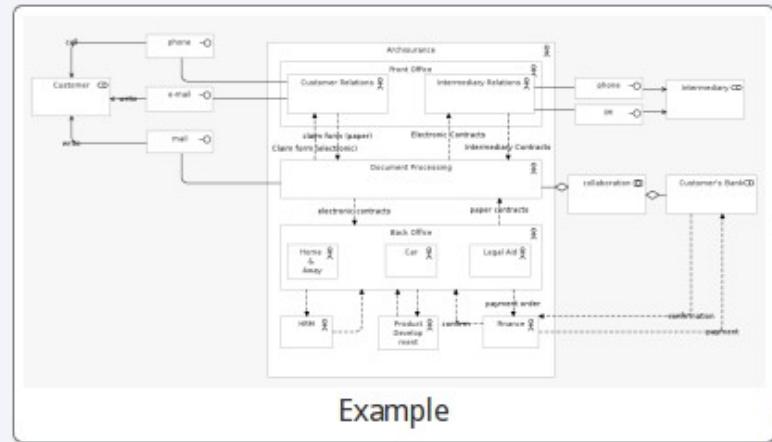


Review of a few Viewpoints

For the compete list / description of Archimate Viewpoints, refer to the Archimate 2.1 Specification included in Moodle, or review it online at [<http://pubs.opengroup.org/architecture/archimate2-doc/>].

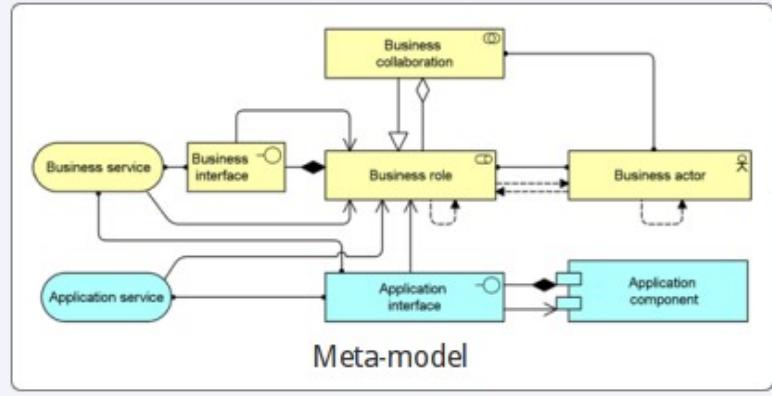


Example: Actor Co-operation Viewpoint



Example

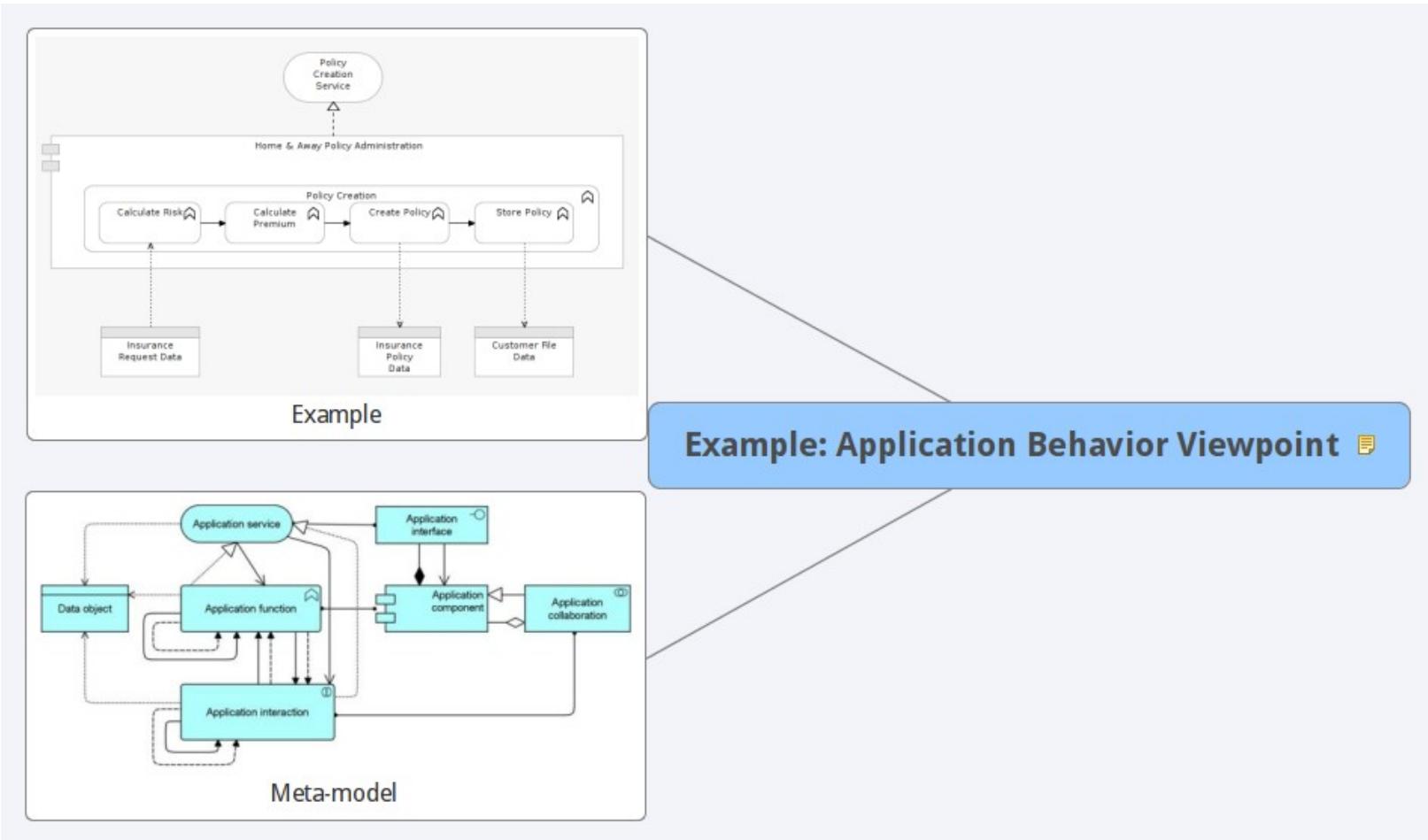
Example: Actor Co-operation Viewpoint



Meta-model



Example: Application Behavior Viewpoint



Example: Application Behavior Viewpoint

To describe the internal behaviour of an application; e.g., as it realizes one or more application services.

To design the main behaviour of applications.

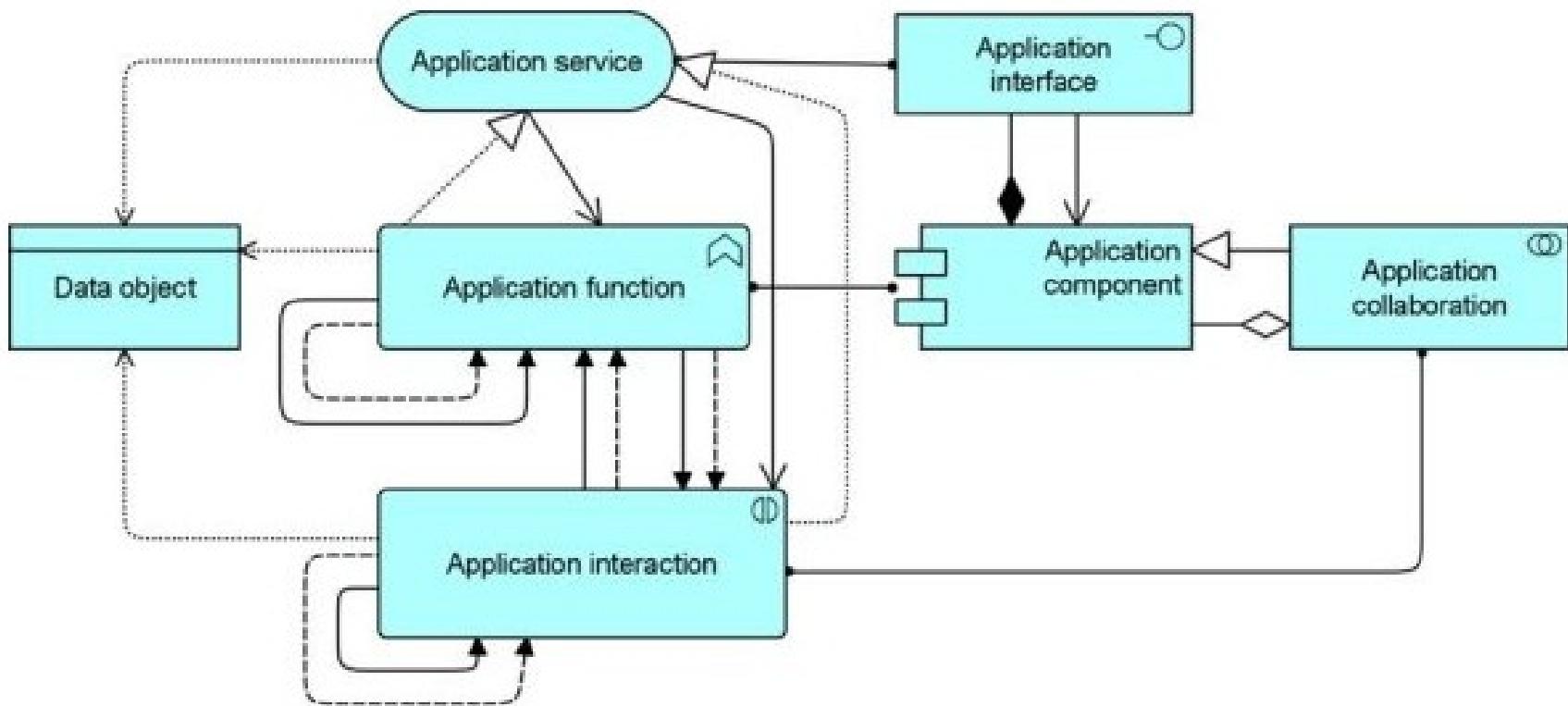
...helpful in identifying functional overlap between different applications (i.e. cross cutting concern, impact analysis)

.. or identifying functional coverage gaps within or between applications.

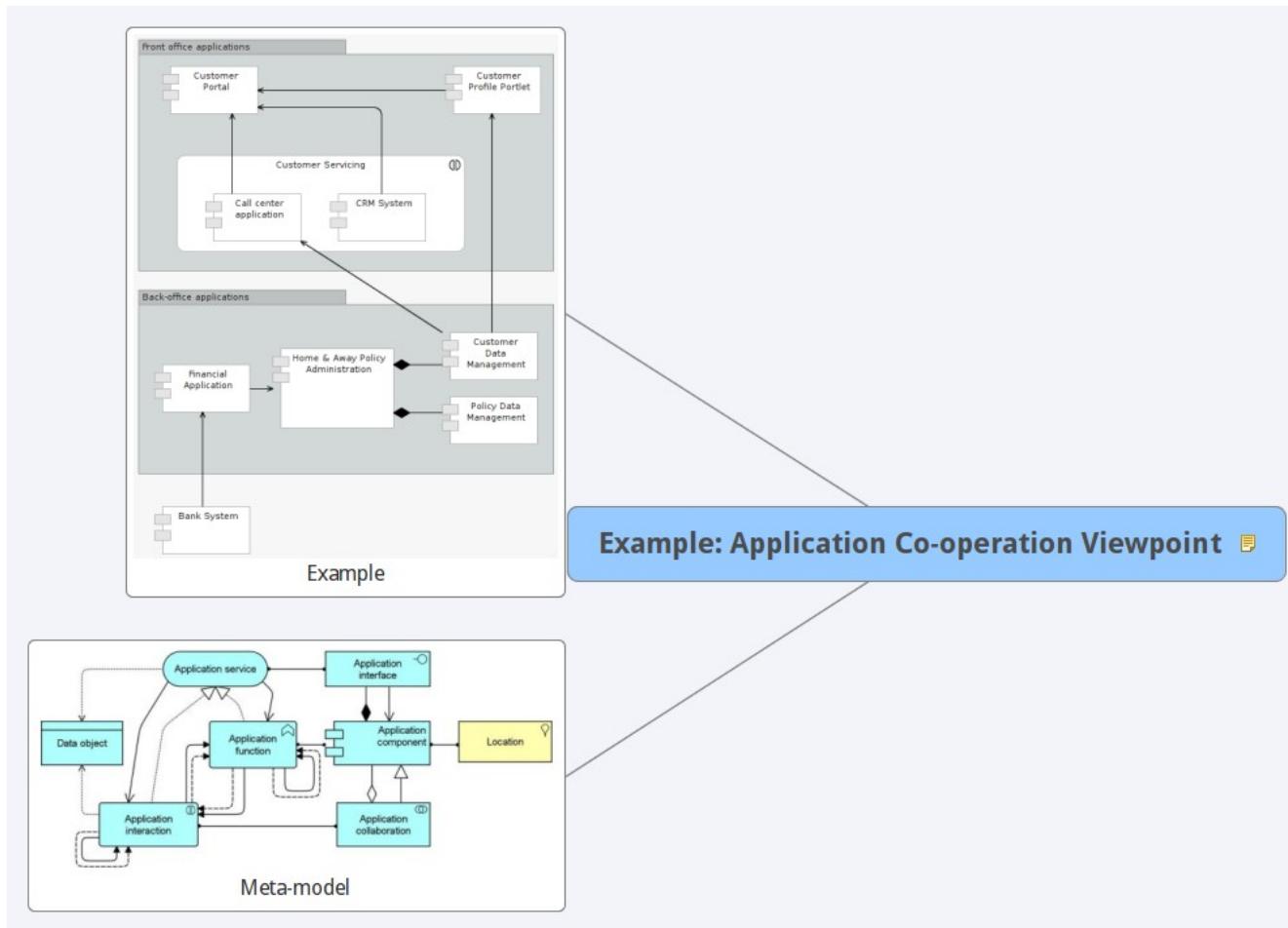
Linked Model-type(s): Behavioral, Data Flow diagram.



Meta-model



Example: Application Co-operation Viewpoint

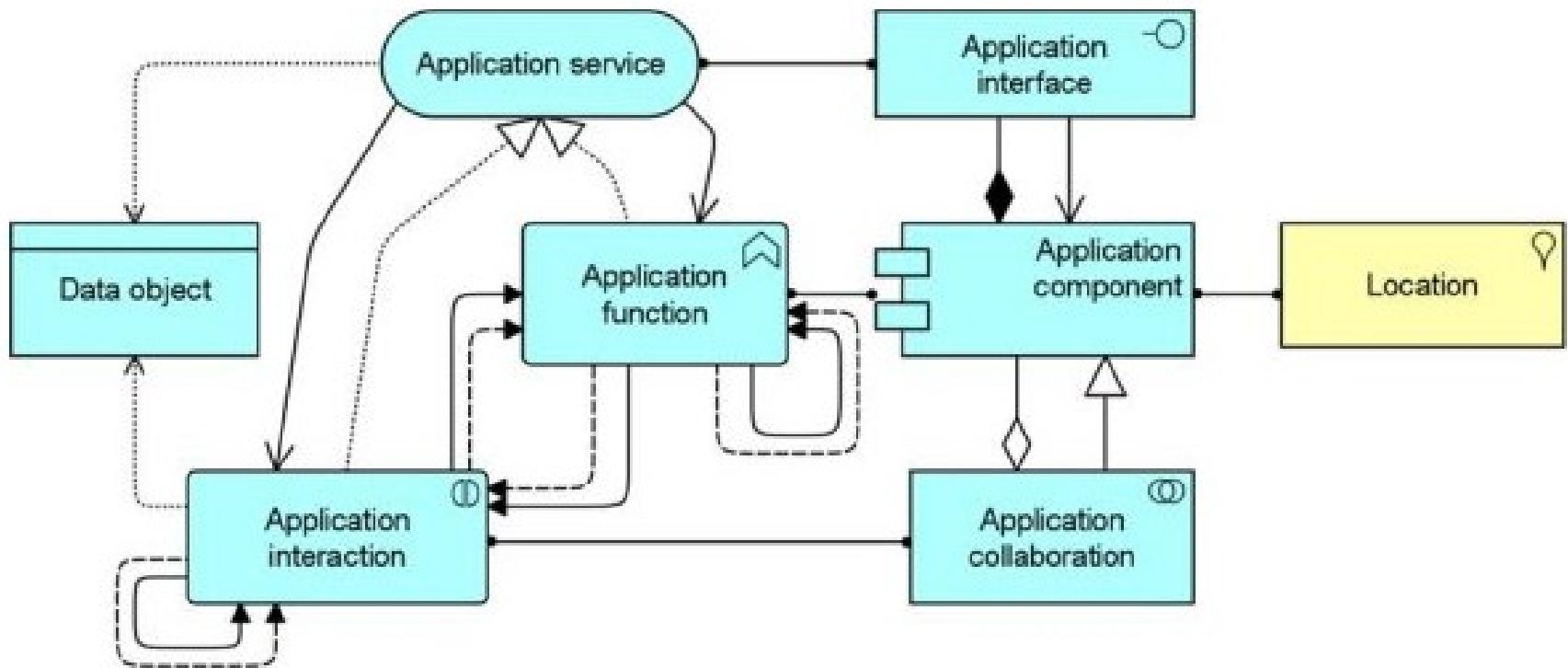


Example: Application Co-operation Viewpoint

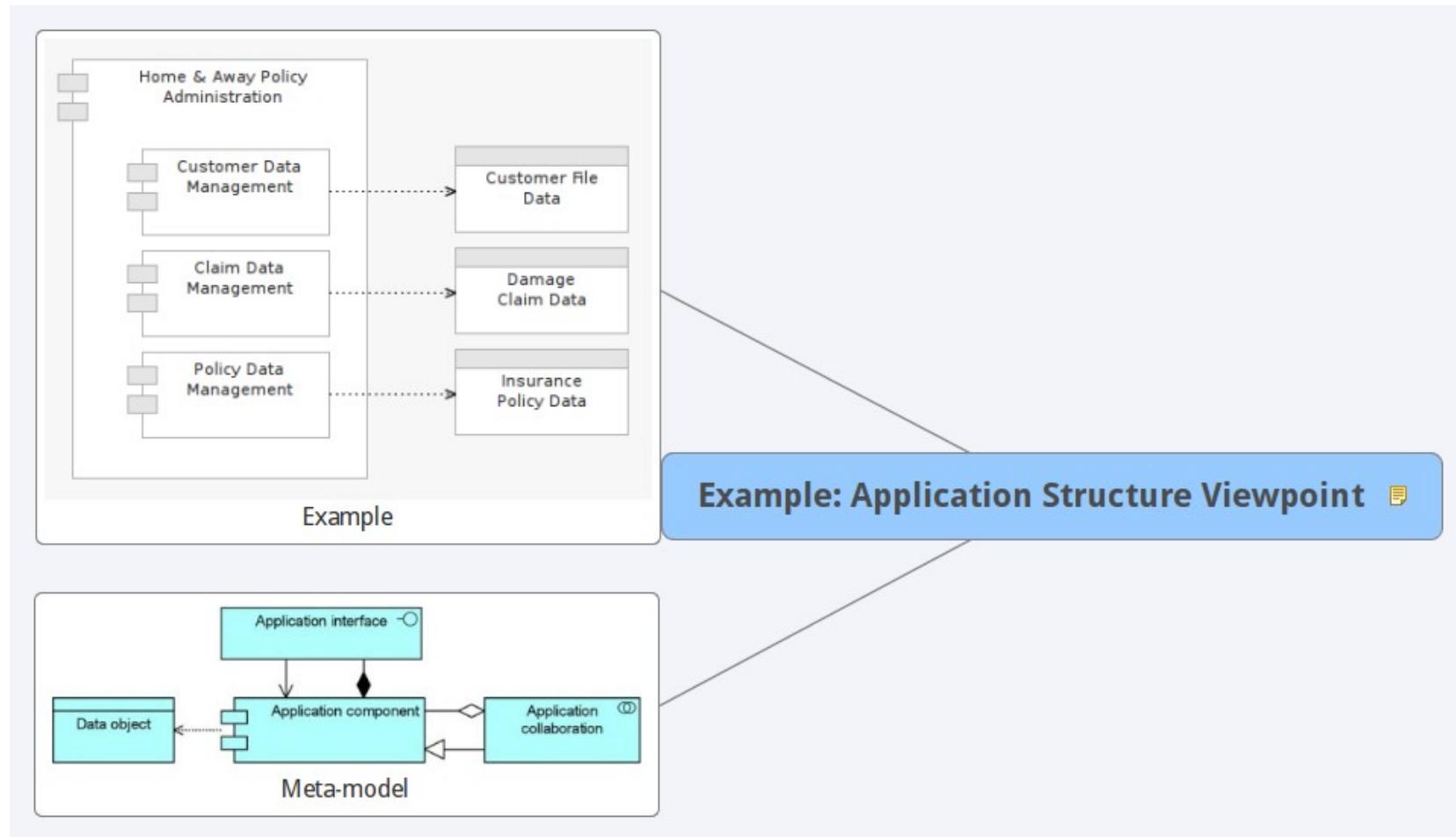
- To express the (internal) orchestration of application services that together support the execution of a business process.
- To describe information flowing between application components.
- To enumerate the services application components offer or/and use.
- Can be used to create a high-level overview of the application landscape of an organization.
- Linked Model-type(s): Behavioral, Data Flow or Component collaboration diagrams.



Meta-model



Example: Application Structure Viewpoint



Example: Application Structure Viewpoint

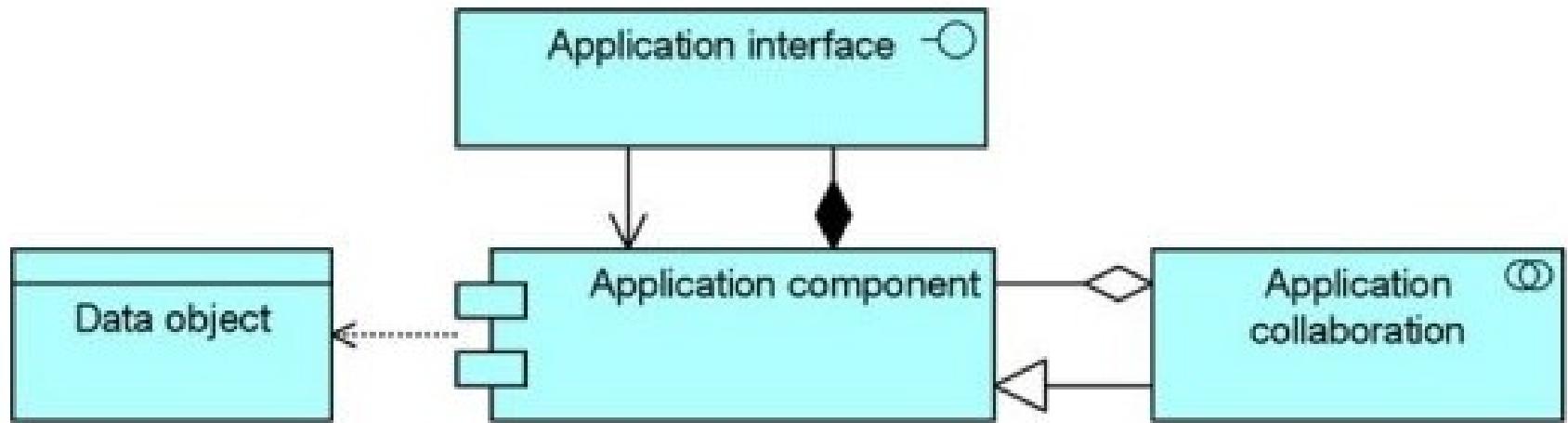
To outline the structure of one or more applications or components.

To associate components and data entities.

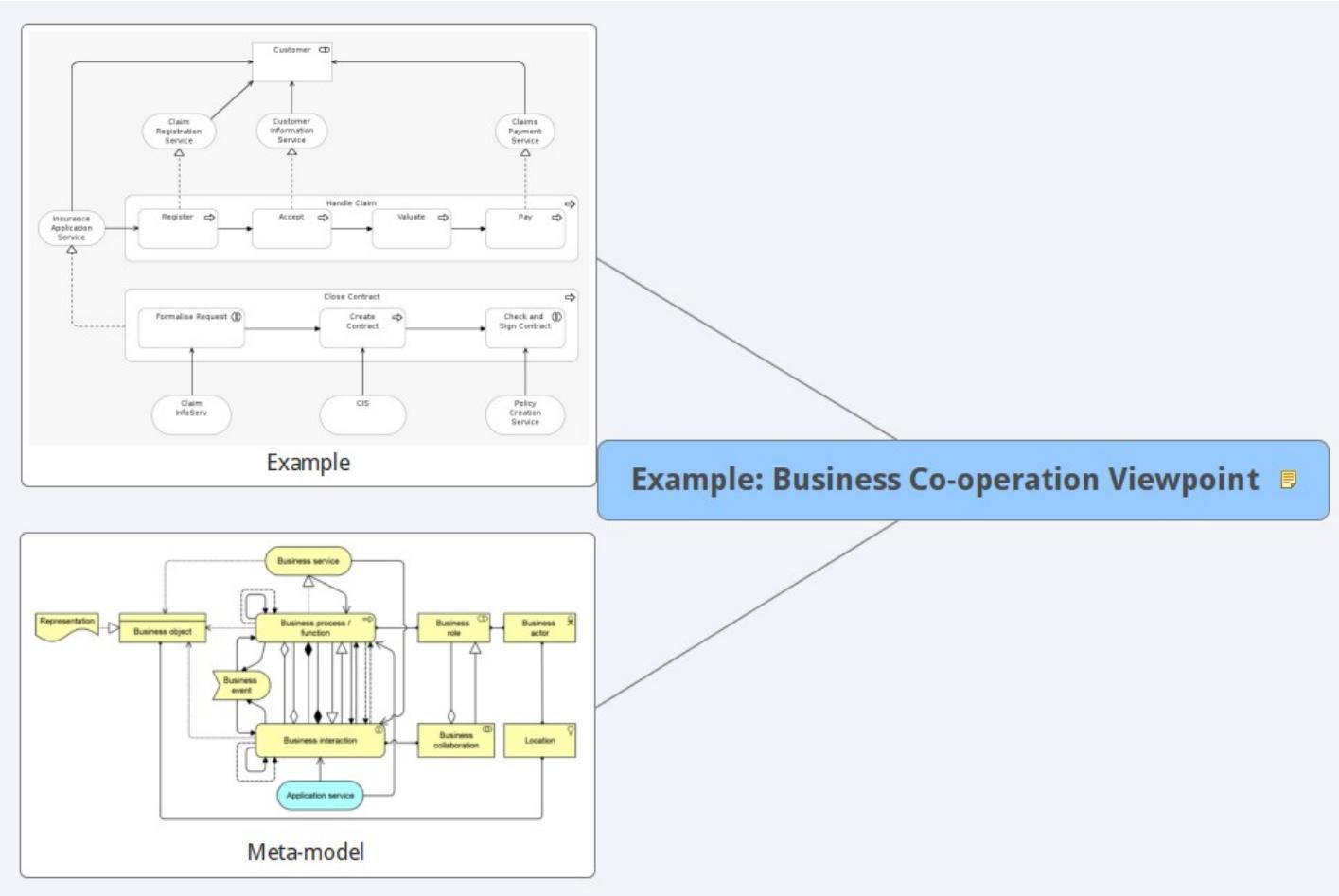
Linked Model-type(s): Functional, Component/Application diagrams.



Meta-model



Example: Business Co-operation Viewpoint



Example: Business Co-operation Viewpoint

To outline causal relations of business processes with each other and/or with their environment.

To outline business process dependencies within their temporal context.

To show how what business process realize what Business services.

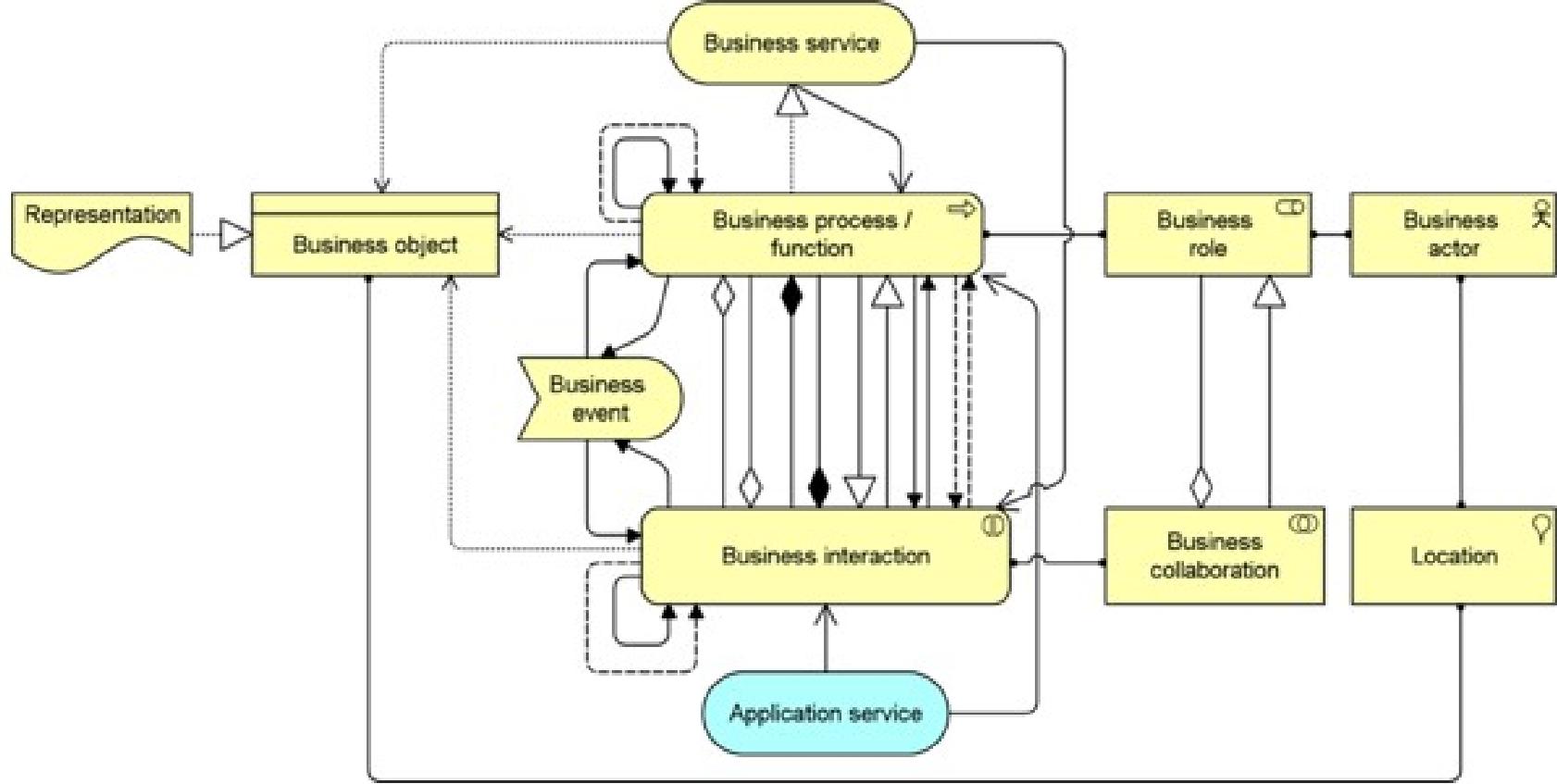
To outline cross-cutting uses of shared data.

To show actors accountable for / interacting with process steps.

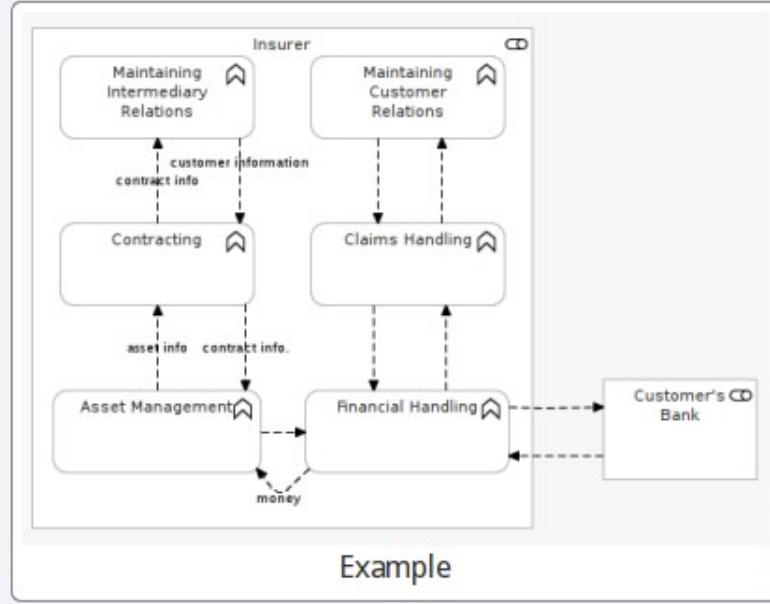
Model-kind: Behavioral, Process Flow diagrams.



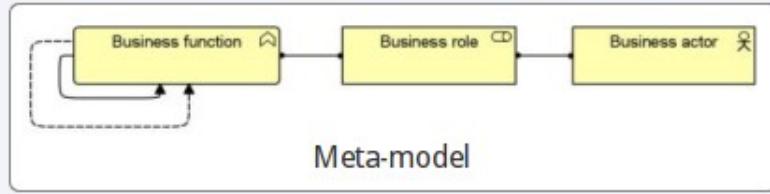
Meta-model



Example: Business Function Viewpoint



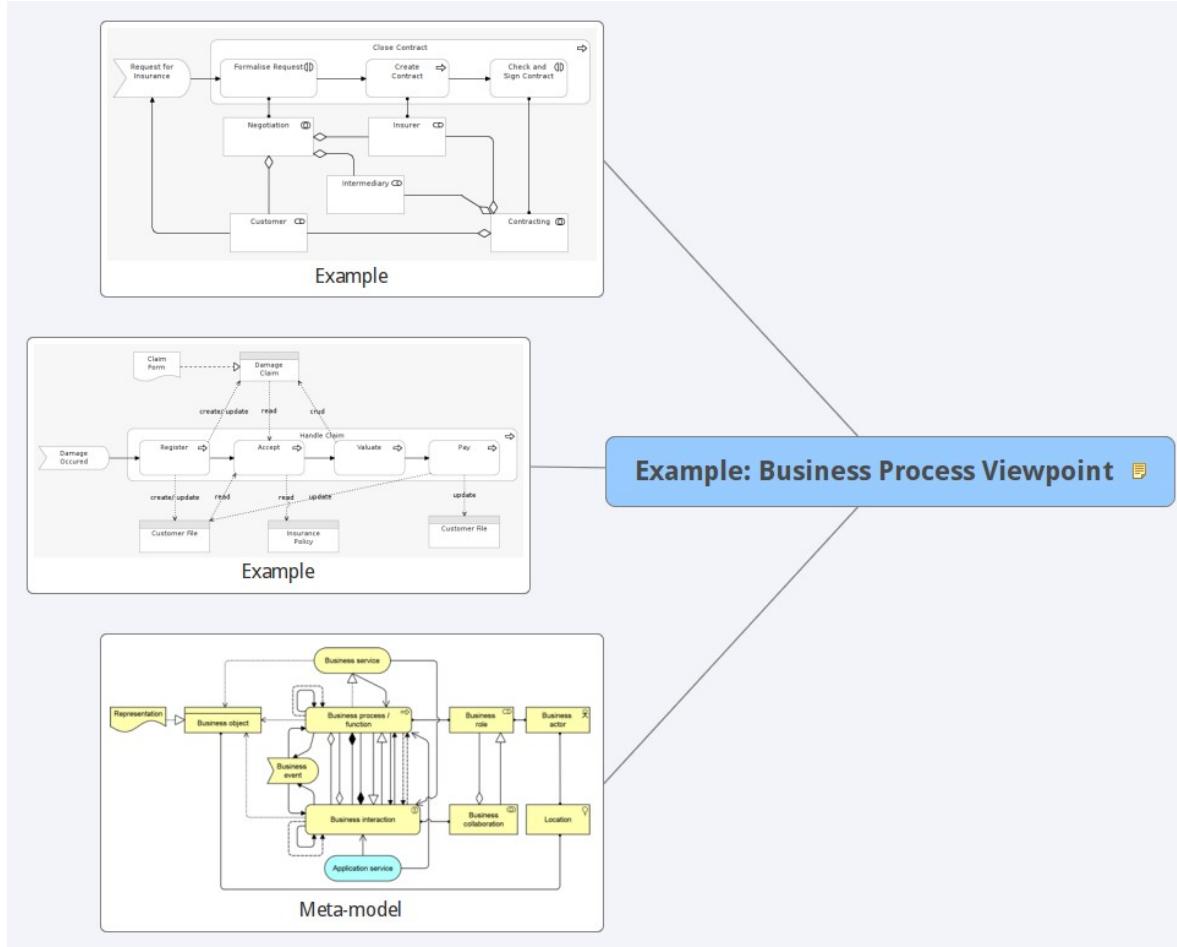
Example: Business Function Viewpoint



Meta-model



Example: Business Process Viewpoint

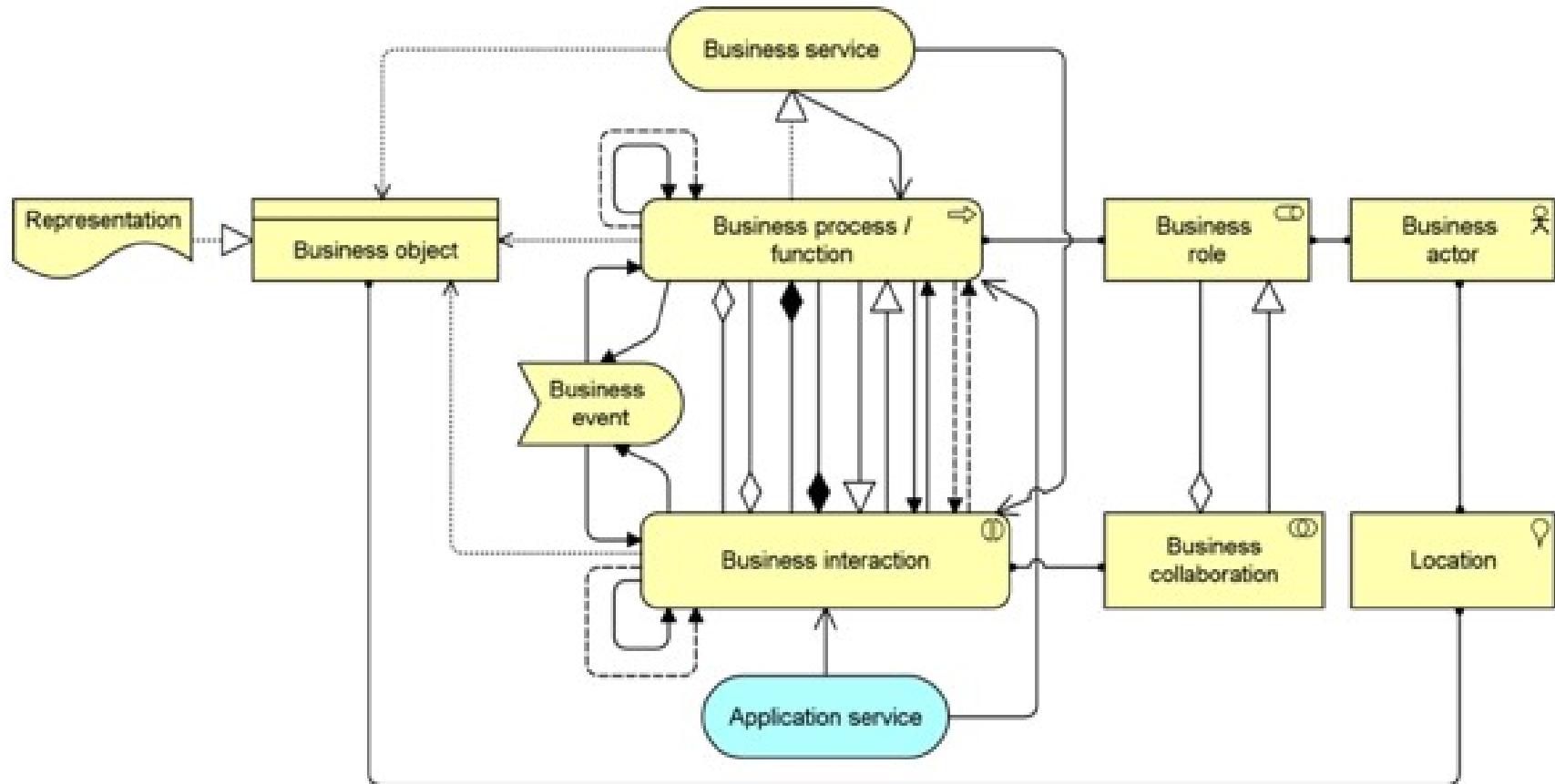


Example: Business Process Viewpoint

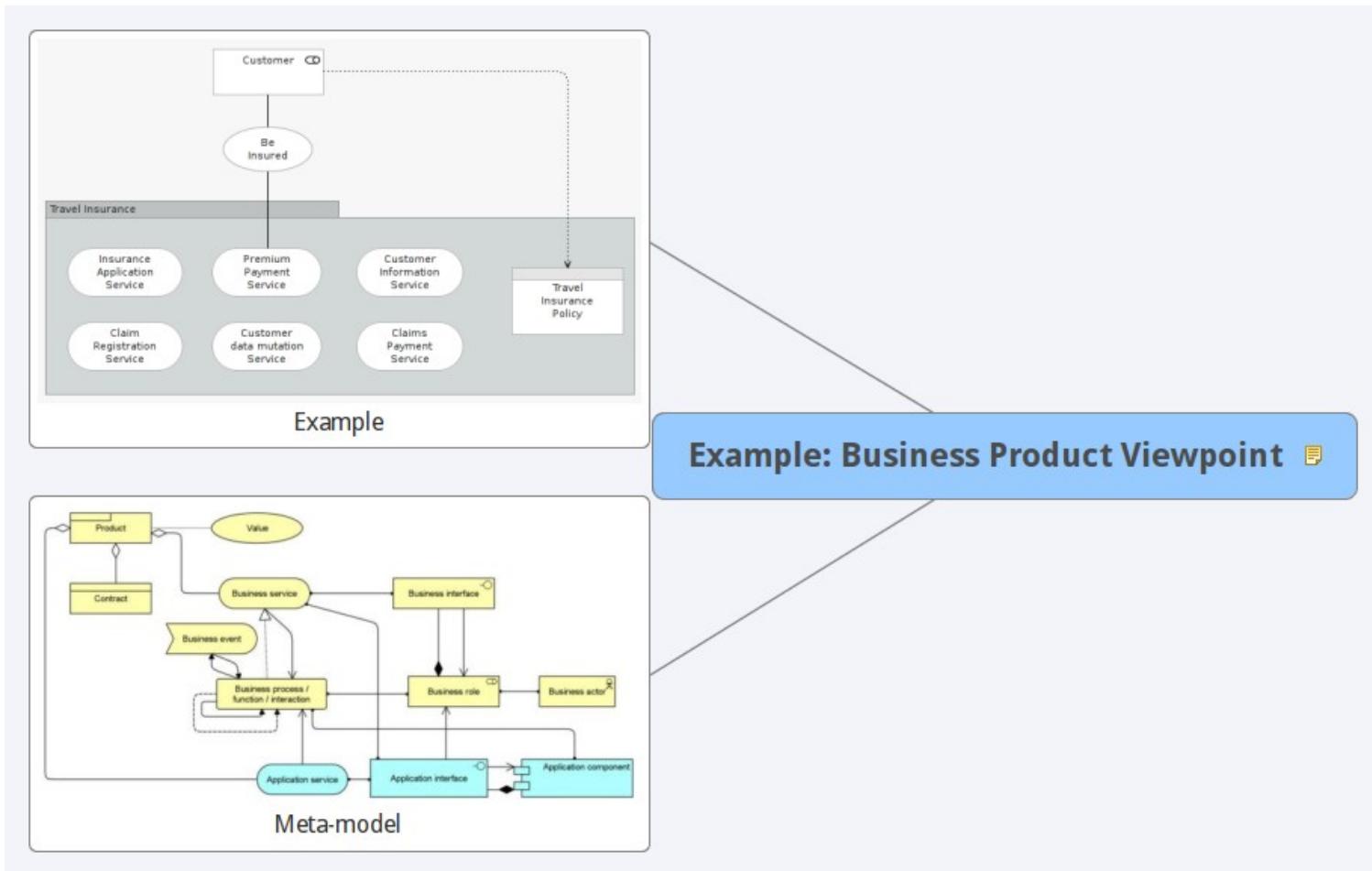
- To show the high-level structure of one or more business processes.
 - To show information types required/used for each process steps.
 - To show actors interacting with each process step and define accountability.
 - To realize service offered / exposed.
 - To compose/relate processes with other processes.
- Model-type: Behavioral



Meta-model



Example: Business Product Viewpoint



Example: Business Product Viewpoint

To depict the value products offer to external parties (intermediaries, customers,..)

To shows the composition of one or more products in terms of the constituting (business or application) services, and the associated contract(s) or other agreements.

To show the interfaces (channels) through which this product is offered, and the events associated with the product.

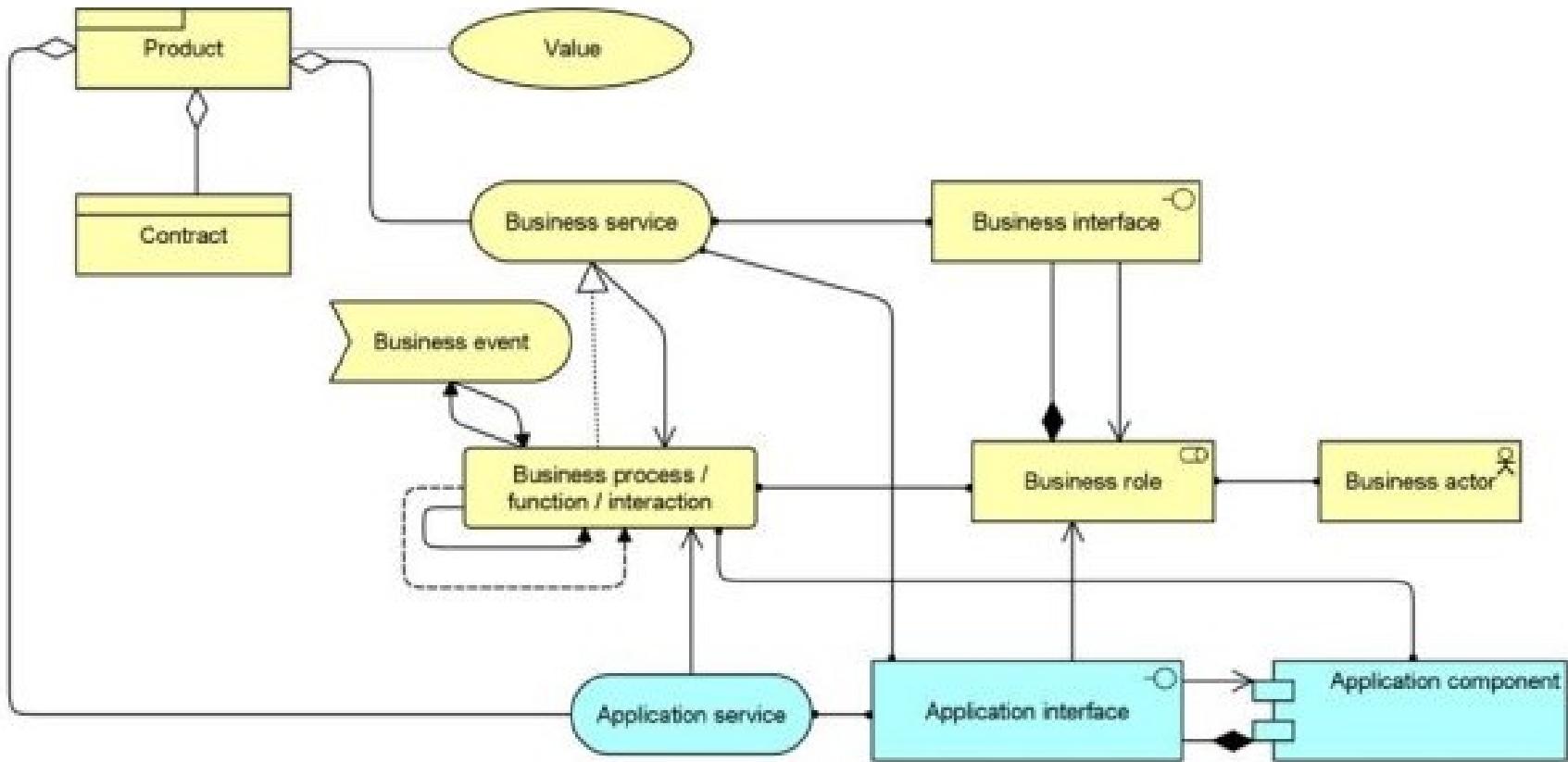
To identify which services can be re-used, or must be created for a product, given the value a customer expects from it.

Product are realized by processes.

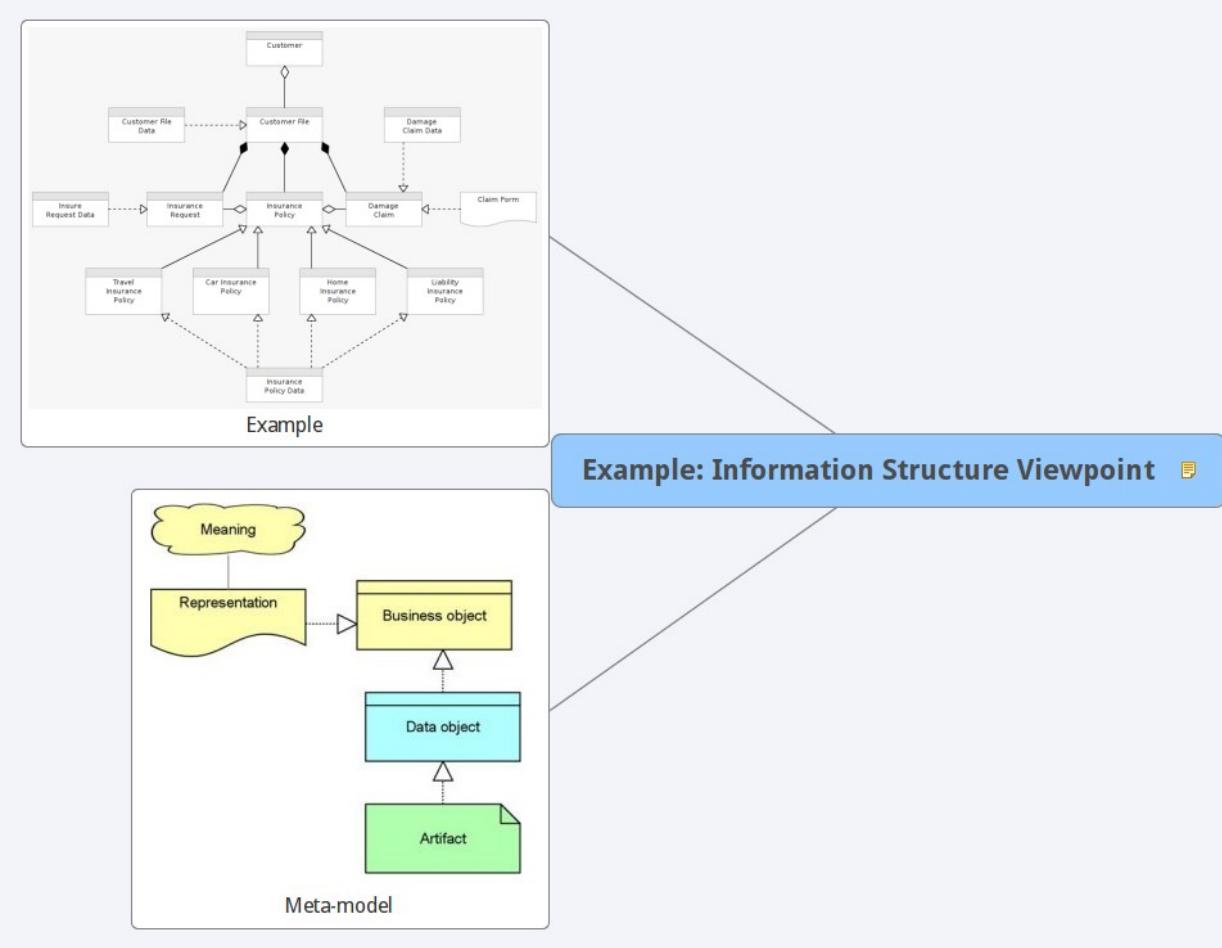
Model-type: Structural, Service Map



Meta-model



Example: Information Structure Viewpoint

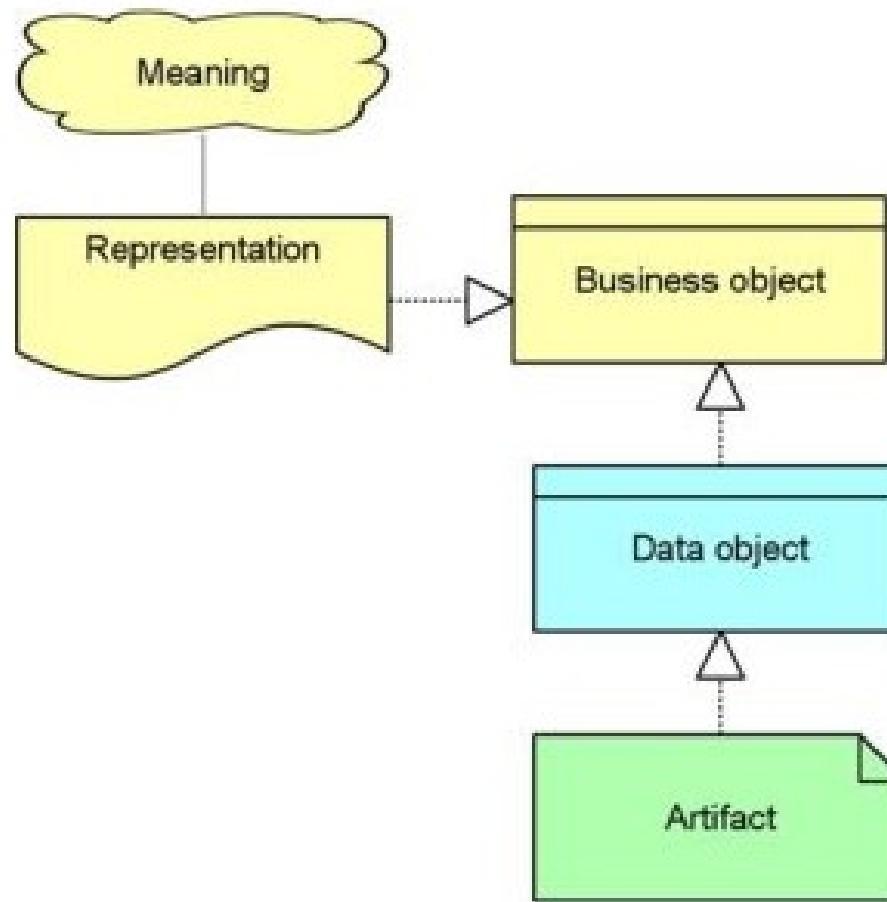


Example: Information Structure Viewpoint

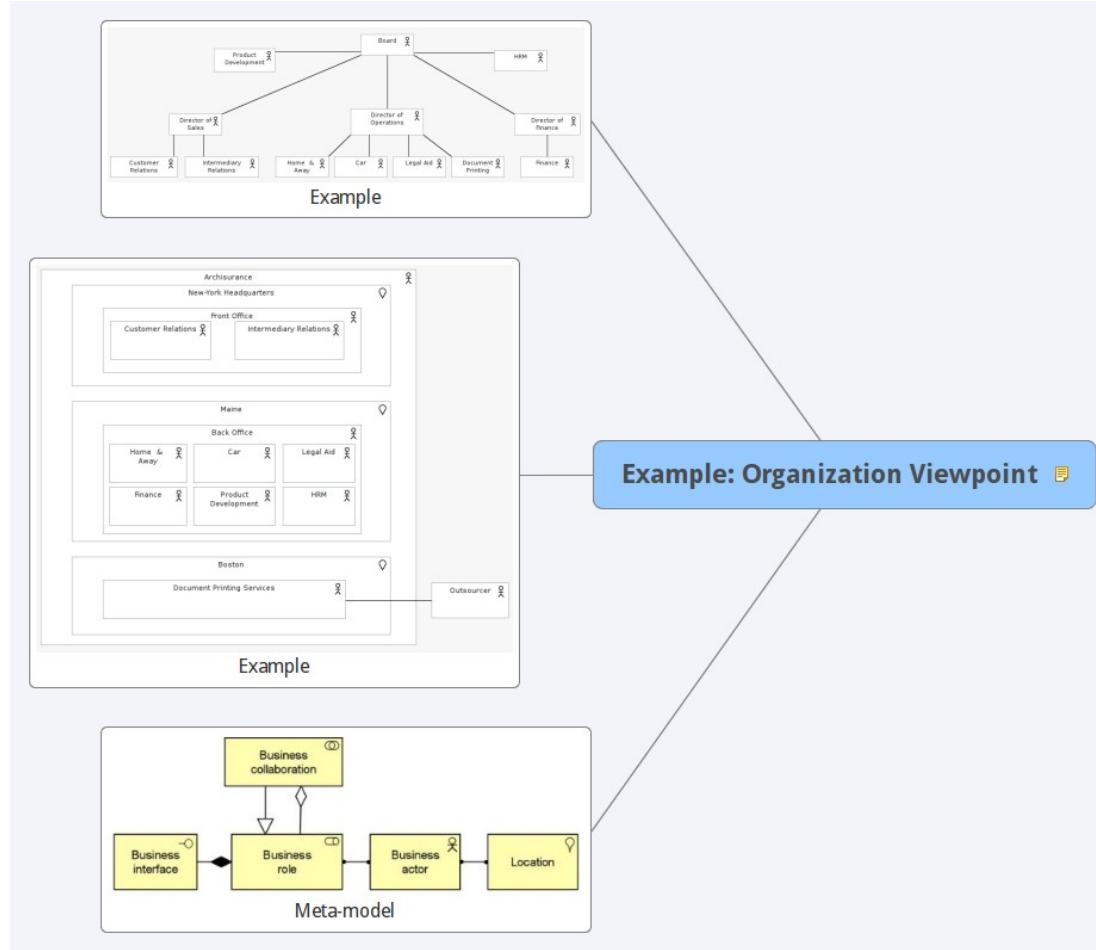
- To show the structure of the information used in the solution.
 - To map data to business processes or application function/services, in terms of data types/messages or data contract structures.
 - To realize business information concepts with data structures used.
 - To allocate data assets to underlying infrastructure; e.g., by means of a database schema.
- Model-kind: Data Structure



Meta-model



Example: Organization Viewpoint



Example: Organization Viewpoint

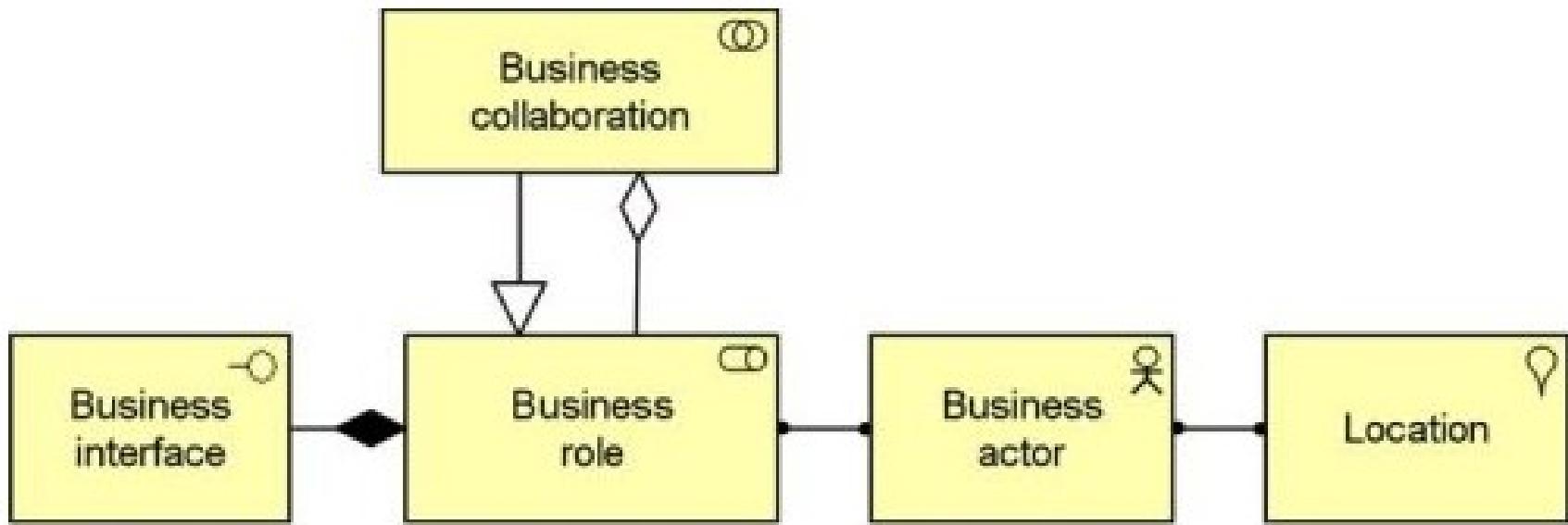
To model the (internal) organisation of a company, a department, a network of companies, or of another organisational entity.

To identifying geographies, and map competencies, activities.

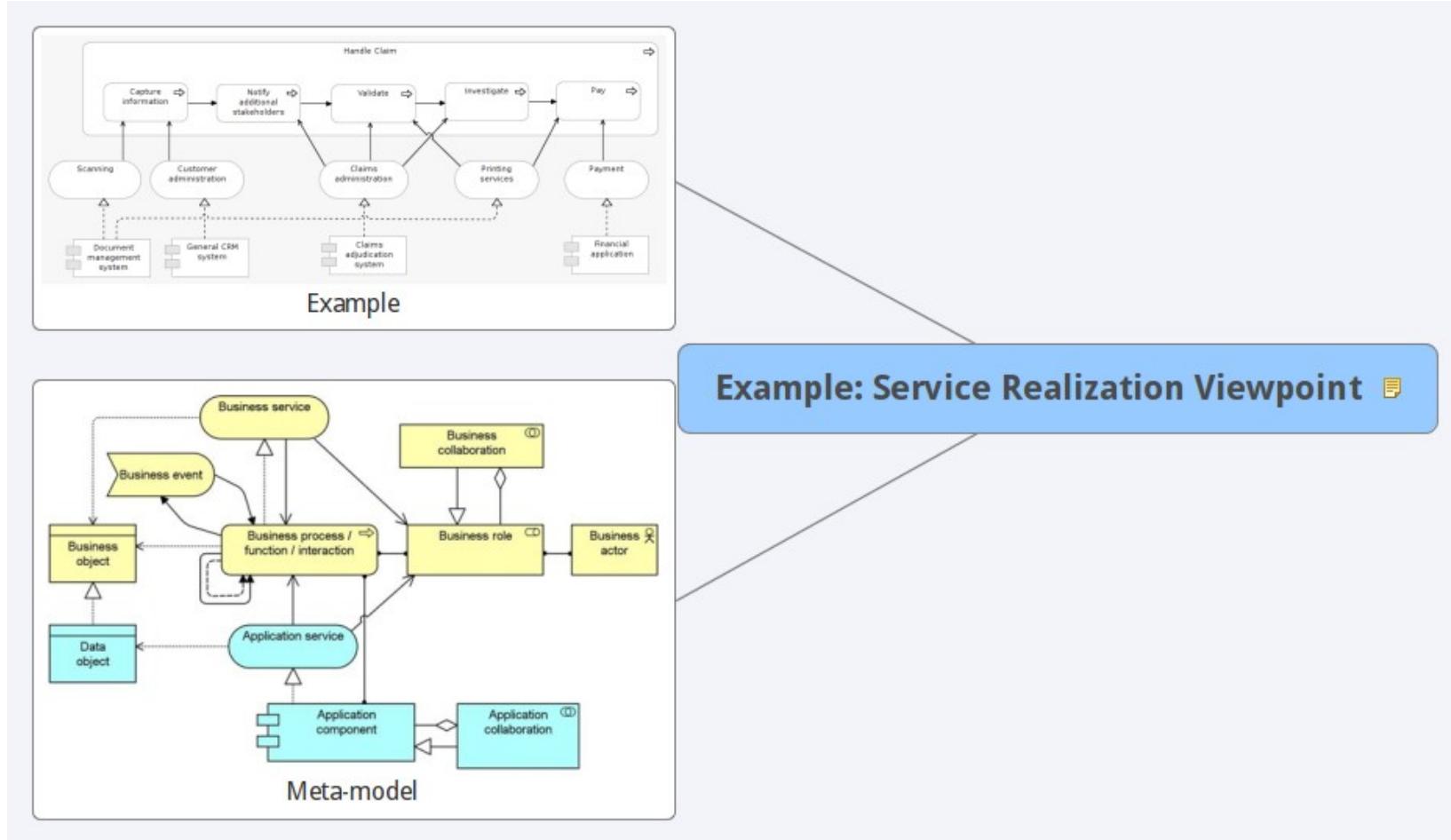
Model-kind: Organizational Chart, Nested-block diagrams.



Meta-model



Example: Service Realization Viewpoint



Example: Service Realization Viewpoint

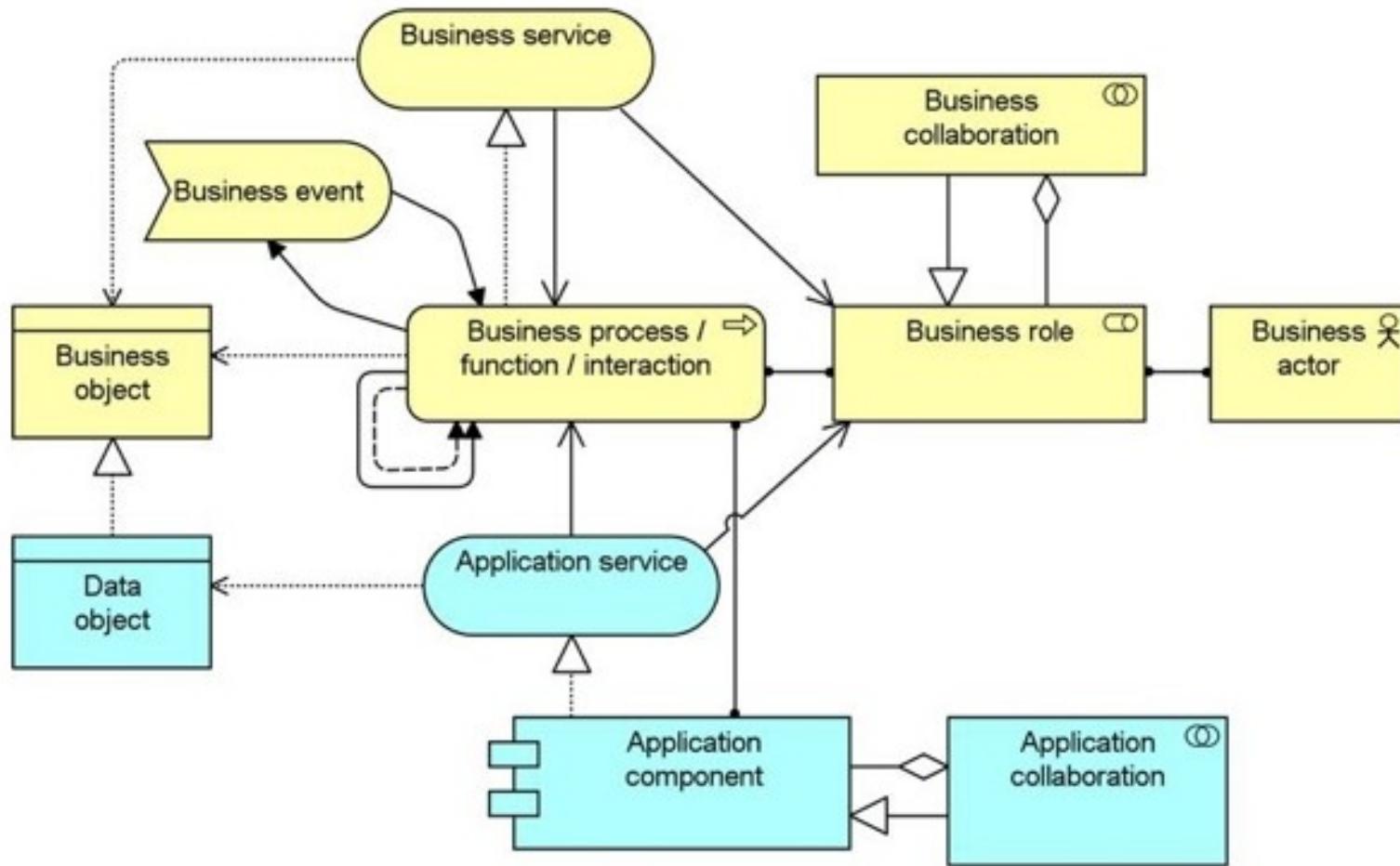
To show how one or more business services are realized by the underlying processes (and sometimes by application components).

To realize business process flows with application services.

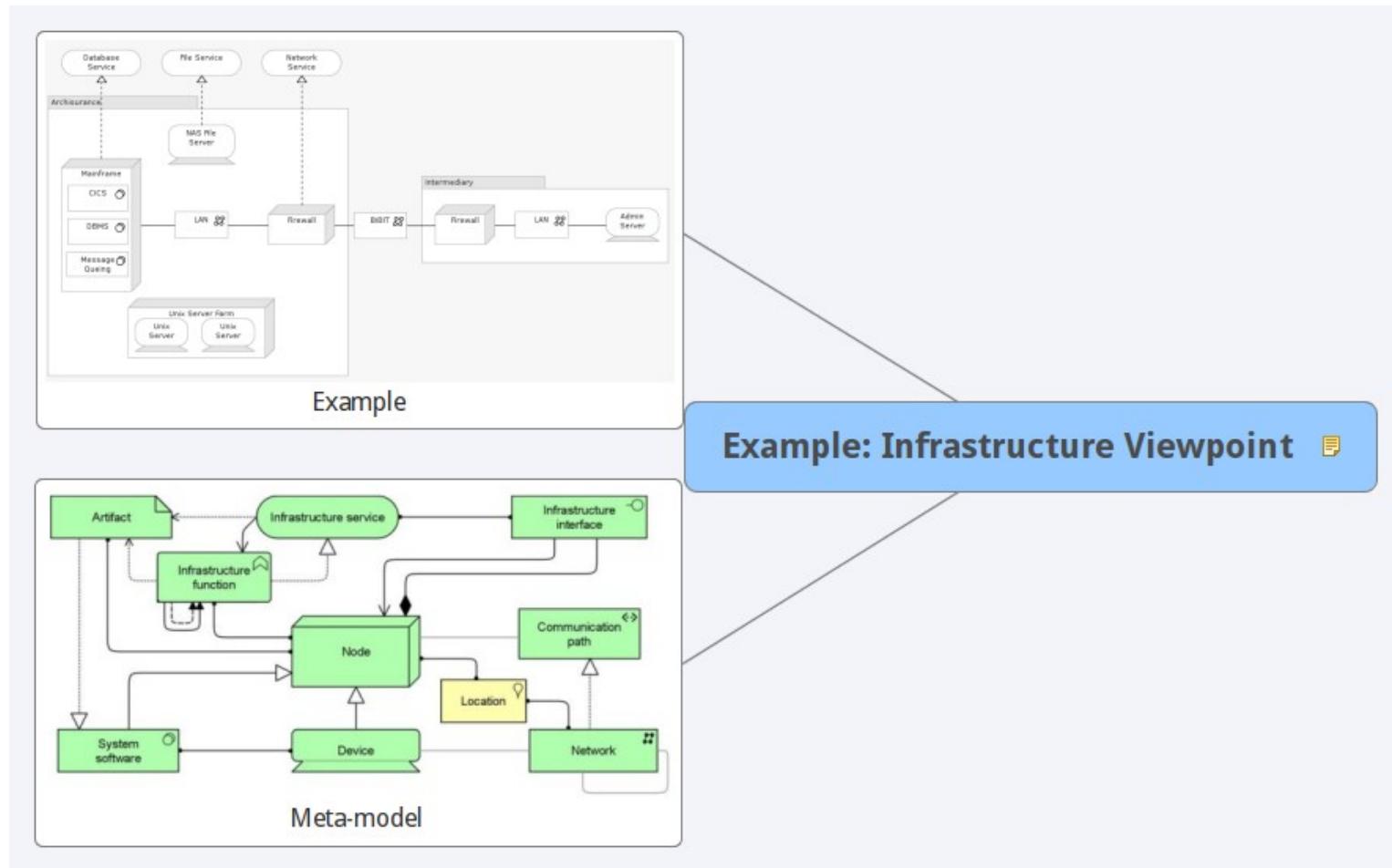
Model-kind: Function <-> Behavioral Mappings



Meta-model



Example: Infrastructure Viewpoint

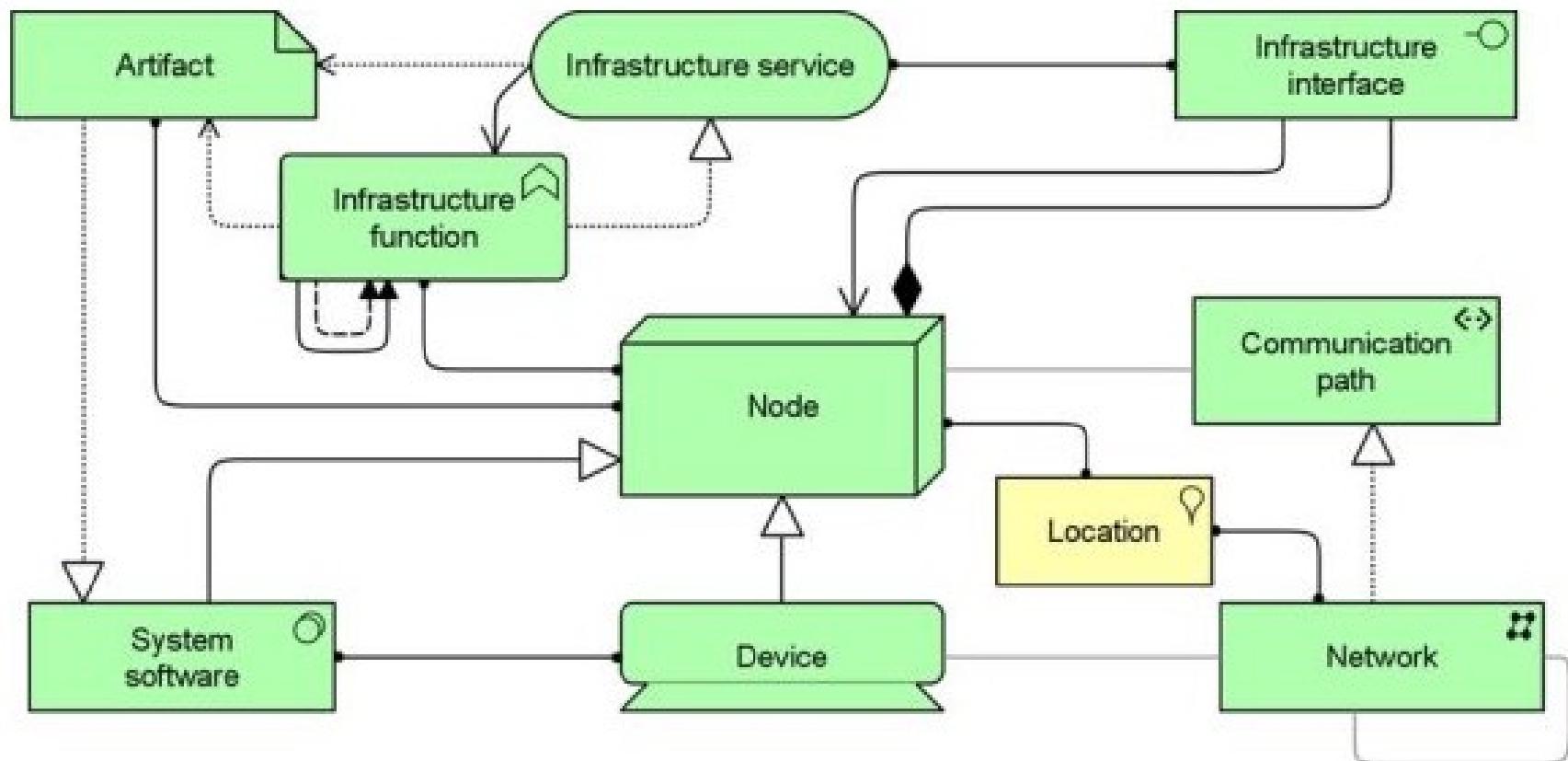


Example: Infrastructure Viewpoint

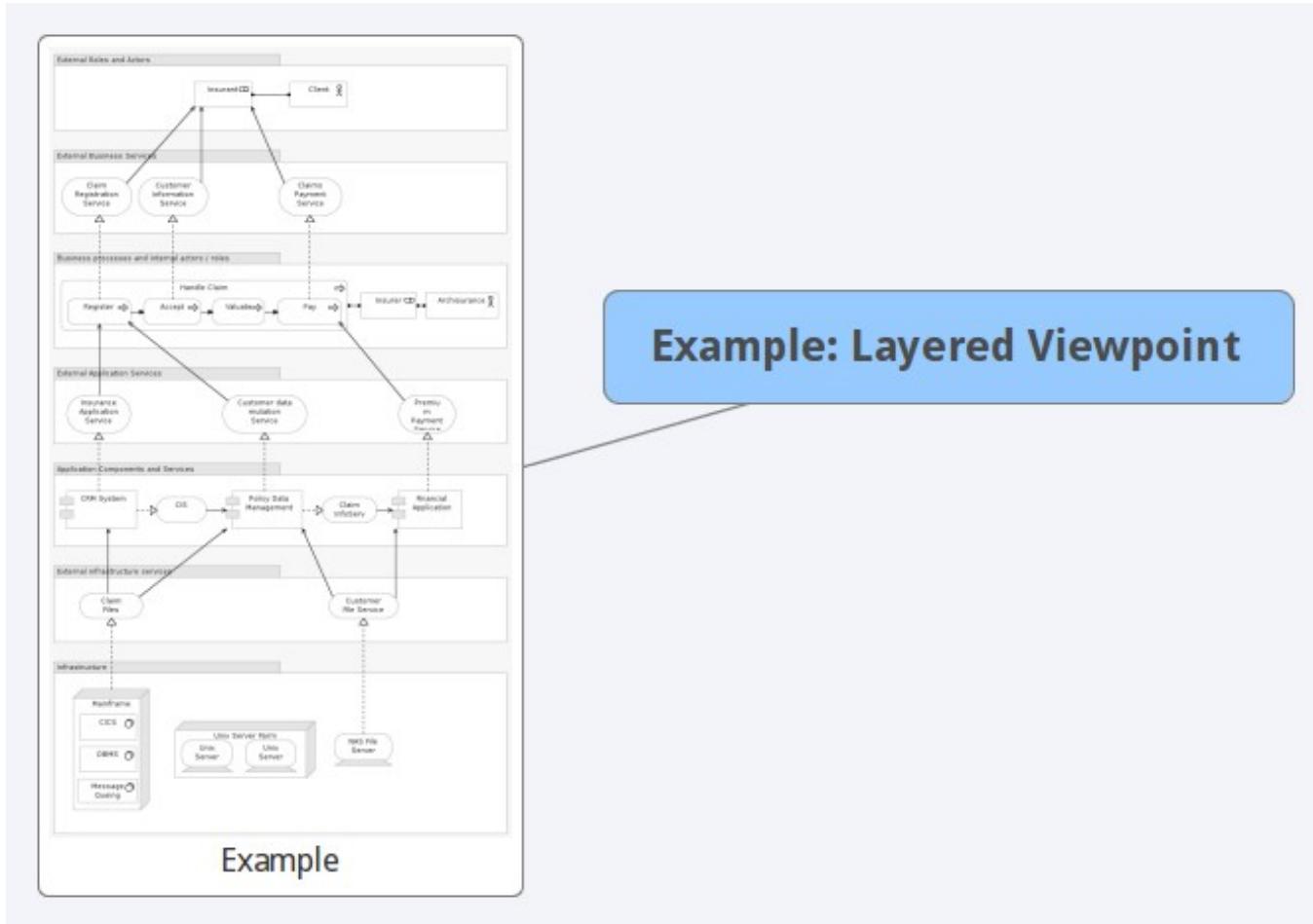
The Infrastructure viewpoint contains the software and hardware infrastructure elements supporting the application layer, such as physical devices, networks, or system software (e.g., operating systems, databases, and middleware).



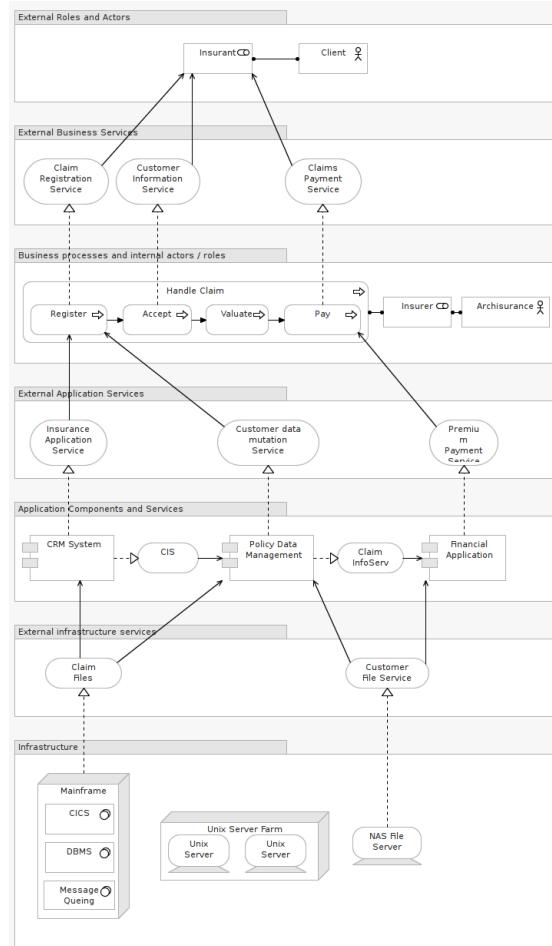
Meta-model



Example: Layered Viewpoint



Example



Extended Viewpoints

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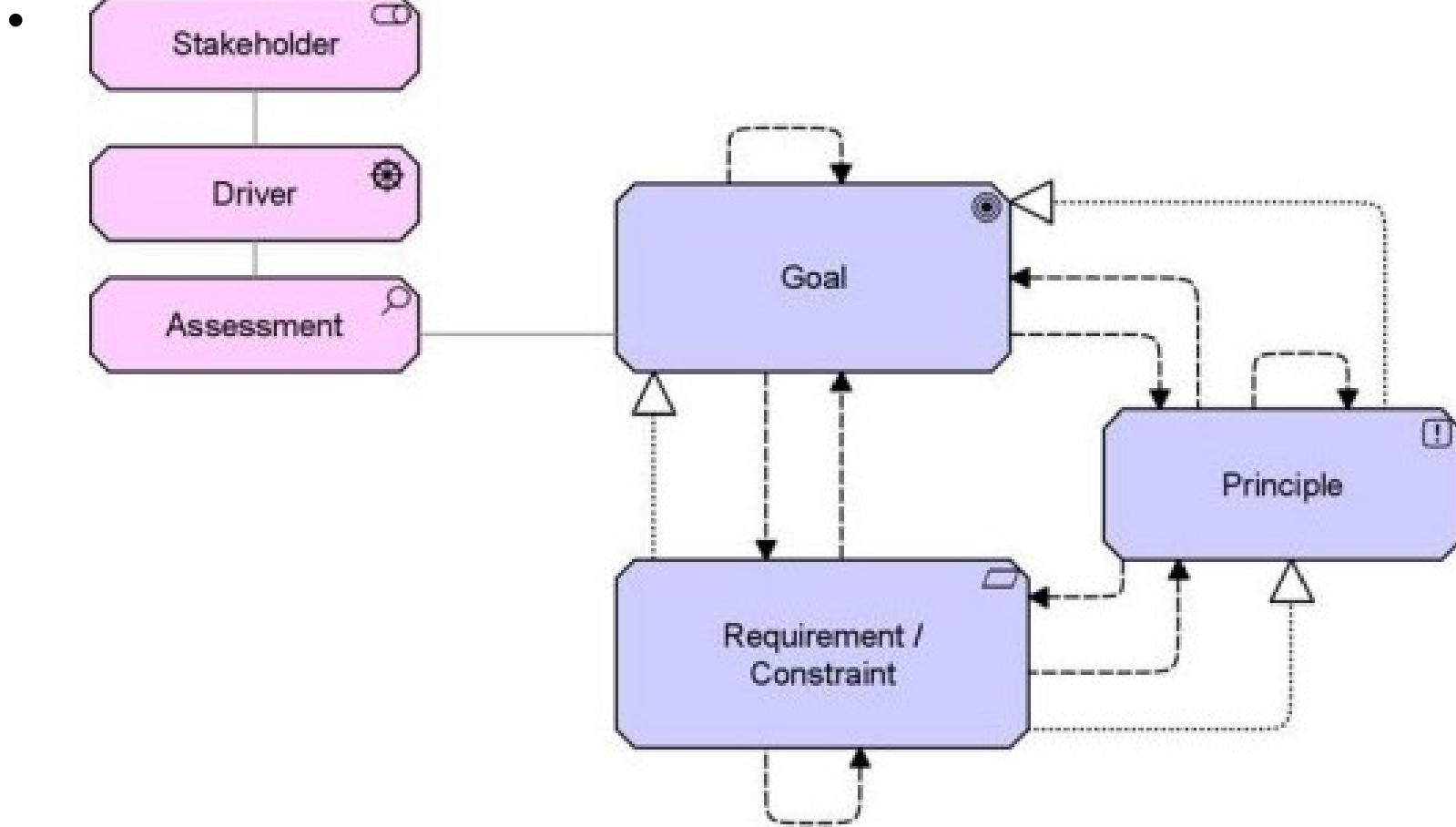
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ArchiMate Extension Viewpoints

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Meta-model



Example

