



Dr. Yue (Katherine) FENG



Agenda

- I. What is business analytics?
- II. Comparison of data analytical methods
- III. Data mining terminologies



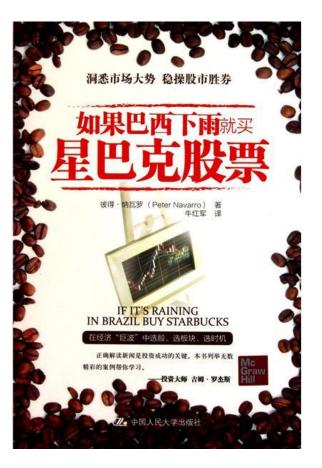
What is Business Analytics?



Non-Trivial/Meaningful Patterns

> Beers and diapers are often purchased together by customers.







More Data-Driven Cases - Amazon

Anticipatory Shipping: ship a package before you order it!

- Cut delivery time
- Discourage consumers from visiting physical stores



Recommendation system (collaborative filtering)

 Scale to massive data sets and produce high quality recommendations in real time





An Example: Customer Retention

> Which customers to target with a special offer, prior to contract expiration?







Traditional Solutions

- > Offer incentives to every customer before contract expires.
- > Contact each customer to probe propensity to terminate contract.

> ...



BA Solutions

> Decision tree

 If Education = low and Gender = male, then customer will be likely to churn.

> Logistic regression

 Calculate the probability of churning given the features of a customer.

Nearest neighbor

Calculate how similar a customer is to existing churning customers.

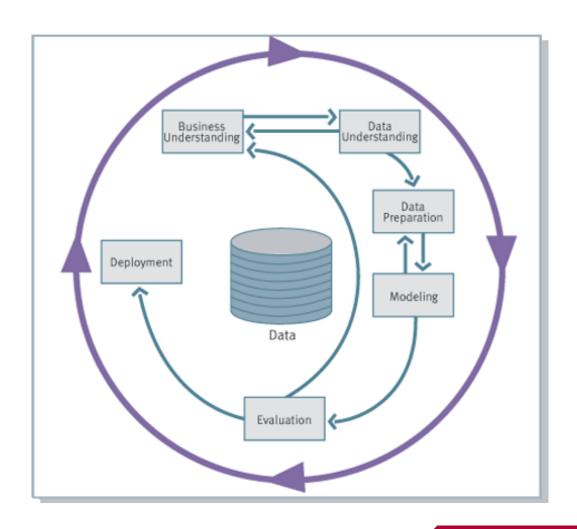


What is Business Analytics (BA)?

- > Business Analytics (BA) is the practice and art of bringing *quantitative data* to bear on *decision-making*.
 - It is an end-to-end process from business understanding to production deployment.
 - It includes a range of data analysis methods, more than counting, rule-based checking, and basic statistical summary.



How to Run a BA Project? A Process View



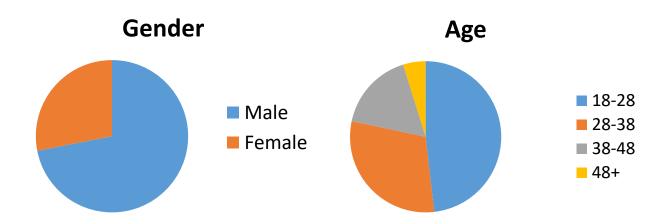


Comparison of Data Analytical Methods



Data Description

- > Typically focuses on **current facts** (vs. future outcomes)
- > Ad hoc queries and reports, not modeling (vs. statistical and machine learning techniques)





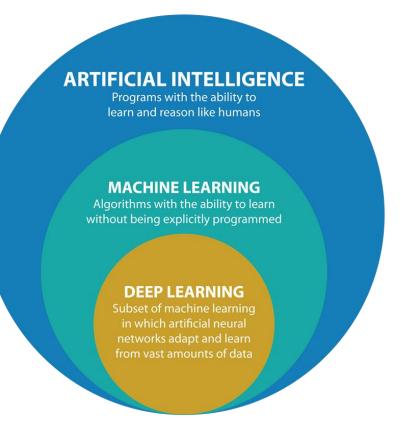
Statistical Analysis

- > Typically based on *hypothesis testing* and estimation of parameters
- Concerned more about causality than correlation
- Target to identify the effects and explain the underlying mechanisms



Data Mining/Machine Learning

- > Learn interested patterns from existing data by statistical modeling and apply the model for future prediction
- > Concerned more about correlation than causality
- > Target to **predict** future outcomes and improve business decisions/efficiency





Exercises: Which method will you apply to solve the below problems?

- 1. Who exactly are my most spending customers?
- 2. Is there really a difference in spending between these customers and the average customers?
- 3. Can I characterize these customers and separate them from other customers?
- 4. Can I predict whether a new customer will be profitable?



Objectives Achieved by Data Analytical Methods

- > Describe customers' decisions
- > Explain factors affecting customers' decisions
- > **Predict** the business outcomes





Data Mining Terminologies



Data

>Example (Instance)

 A fact typically includes a set of attributes (fields, variables, features)

>A data set

- A set of examples
- A sample/subset of the universe

Variables

Name	Balance	Age	Default
Mike	123,000	50	No
Mary	51,100	40	Yes
Bill	68,000	55	No
Jim	74,000	46	Yes
Dave	23,000	44	No
Anne	100,000	50	Yes

One example/instance

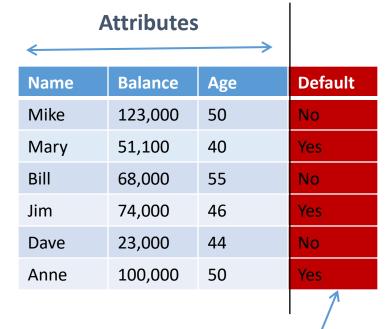


Variables

> **Target Variable**: A special variable that is the interest/target of the task.

Equivalent statistics terminology

- > Attributes/Features: independent variables
- > Target: dependent variable



Target variable



Model

- > A Model (also referred to Theory)
 - A summarization of relationships in the data. A description of the data in concise form. A general representation of reality created for a specific purpose.

Examples:

- IF Balance >= 50K and Age > 45;
 Then Default = 'no'; Else Default = 'yes'
- 2. Default amount = 0.001*Income+2*Age



Supervised vs. Unsupervised Learning

- > **Supervised learning:** captures relationships between a set of features and a pre-defined, known **target outcome**.
- > **Unsupervised learning:** finds relationships in the data without reference to independent/dependent variables.

Key difference: is there a specific, objective *target* that we are trying to predict?



Supervised vs. Unsupervised: Customer Segmentation Example

> Do my customers fall into different groups with respect to their behavior of default?

[Supervised: use the segmentation to take action based on predicted likelihood of default]

Name	Balance	Age	Default		Induces a pattern	
Mike	123,000	50	No		from examples	
Mary	51,100	40	Yes			
Bill	68,000	55	No			
Jim	74,000	46	Yes	IE D	alance >= EOV and Age > 4E	
Dave	23,000	44	No	IF Balance >= 50K and Age > 45 Then Default = 'no'		
Anne	100,000	50	Yes	Else Default = 'yes'		



Supervised vs. Unsupervised: Customer Segmentation Example

> Do my customers naturally fall into different groups? [Unsupervised: no objective target stated]

	Balance	Age	Balance
Mike	123,000	50	
Mary	51,100	40	
Bill	68,000	55	
Jim	74,000	46	
Dave	23,000	44	• •
Anne	100,000	50	



Classification vs. Regression

> Both are supervised learning

- > The difference is the type of *target variable*:
 - classification -> categorical target variable
 - regression → numerical (continuous) target variable







Examples: Classification vs. Regression

- 1. Is this customer "loyal" or "likely to terminate contract"?
- 2. How much a customer is going to spend?
- Is a credit card use "legitimate" or "fraudulent"?
- Classifying credit risk as "high" versus "low".
- 5. What is the credit score of a customer?



Classification vs. Regression

- > An important note
 - Most classifications are based on estimated class probabilities, which is numeric/continuous though.
- > Example: the target for our churn example is "customer leaves before the contract expiration". We may want to model the probability that a customer leaves. This is still considered classification modeling rather than regression, because the **underlying target variable is categorical**. Sometimes this is called "class probability estimation".



Philosophy of Predictive Modeling

Data

universe

Balance Age **Default** Name Mike 123,000 50 No Data you have (a subset/sample Mary 51,100 40 Yes from the universe of the data) Bill 68,000 55 No 74,000 46 Jim Yes **Build model** 23,000 Dave 44 No 100,000 50 Anne Yes Model 35 ??? Henry 61,100 68,000 52 ??? Amy Apply to new data Allen 22,000 21 ??? Tom 123,000 60 ??? ??? 100,000 Jane 47

Use the subset of data you have to find the pattern of the universe.



Model Training vs. Testing

- > Question:
 - After an induction algorithm learns a model, can we have an estimate on how well our model will perform with new data?

- > Solution: separate data that you have into two parts
 - Training data to develop the model
 - Testing data to evaluate performance of learned model on "new" data



Data Splitting for Training and Testing

Name	Balance	Age	Default
Mike	123,000	50	No
Mary	51,100	40	Yes
Bill	68,000	55	No
Jim	74,000	46	Yes
Dave	23,000	44	No
Anne	100,000	50	Yes

Training data

Name	Balance	Age	Default
Mike	123,000	50	No
Mary	51,100	40	Yes
Bill	68,000	55	No
Jim	74,000	46	Yes

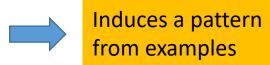
Testing data

Name	Balance	Age	Default
Dave	23,000	44	No
Anne	100,000	50	Yes



Model Training

Name	Balance	Age	Default
Mike	123,000	50	No
Mary	51,100	40	Yes
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Jim	74,000	46	Yes

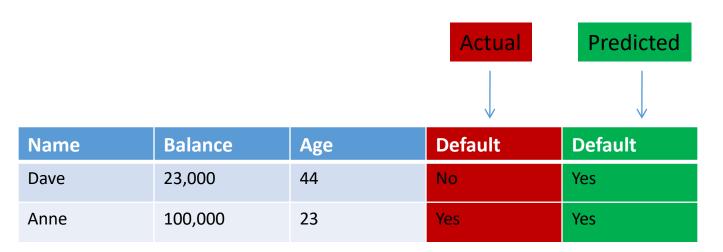




IF Balance >= 50K and Age > 45
Then Default = 'no'
Else Default = 'yes'

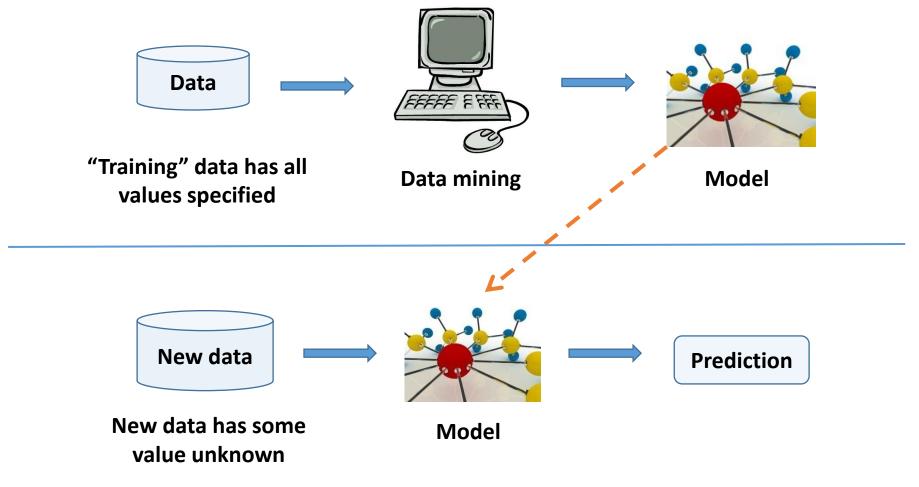


Model Testing





Modeling Phase vs. Use Phase





Basic Principles for Business Analytics

> Human decisions and behaviors are not random.

- > Analyze patterns and relationships based on previous behaviors (historical data).
- > Rely on these patterns and relationships to improve the decision-making process and business outcomes.



Thank You!

