

Business Model Canvas 2019



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KEY PARTNERS

Industry Partners

- Emerald (Dispensary group and wholesaler)
- Yilo (Dispensary group and wholesaler)
- **Headset Data Analytics**

Key Resellers

- Blue Star (Global IT Distributor – 17k resellers)
- ZARDO (Canada)
- POSRG (US)

Equipment Partners

- ΗP
- Zebra
- Star Micronics
- **Epson**
- **APG**

CDW Referrer Partners Trade Publications

Legal Partnership

Osborn & Maledon Launch **Program Selected Partner**



KEY ACTIVITIES

- Platform and mobile enhancements
- Customer set-up/training
- ID/add critical staff
- Solidify Reseller Relationships
- Go-To-Market plans by channel
- Formalize processes and docs
- Convert POS to capitalize on Canada's simplified regulations
- RFID Platform Release



KEY RESOURCES

- Capital to execute the plan
 - Scale staff with key skills
 - CFO
 - **Developers**
 - **Project Managers**
 - Sales Team
 - Office equipment
 - Expanded office space/location



VALUE PROPOSITIONS

"Providing a comprehensive, secure, 2nd generation, enterprise level seed-to-sale software solution."

Security - 3-way, mirrored backup that stores copies of the database in 2 separate physical locations.

Data Analytics – Segment-unique dashboards that are continuously updated in real-time for tracking and managing key information.

Gamification – Apply metrics to score and evaluate employees in a fun, game like environment.

Custom Labels – Alleviate customer pain point by creating bespoke labels utilizing a built-in label generator.

Discounting – Comprehensive discounting system to enable the organization to schedule discounts to occur daily, hourly, monthly, or any combination on any product in the inventory.



CUSTOMER RELATIONSHIPS

- Post sales set-up process
- Automated self service wizards
- Online user training portal
- LMS to enable employee development
- Full SLA support tiers for all clients to assure satisfaction



CUSTOMER SEGMENTS

Current

- Dispensaries (License Holders)
- Growers
- Producers/Processors
- Resellers
- **CBD Stores**

State Systems (track/Audit) unique requirements

Future

- Home Producers
- Major ERP Corps
- Oracle
- Google
- SAP

CHANNELS

- Resellers Blue Star, CDW, others
- Inbound Marketing
- Trade Shows/Expos- with partners
- Industry/Reseller focus
- Limited Direct Sales
- Banks referrals

COST STRUCTURE

	2019	2020	2021	2022	2023
COST OF GOODS SOLD	29%	16%	17%	14%	13%
GROSS MARGIN	71%	84%	83%	86%	87%
OPERATIONAL EXPENSES	211%	78%	42%	25%	16%
NET INCOME	(140%)	6%	41%	61%	71%



REVENUE

