

# **Steve Jobs**



**Steven Paul Jobs** (February 24, 1955 – October 5, 2011) was an American businessman, inventor, and investor best known for co-founding the technology giant <u>Apple Inc.</u> Jobs was also the founder of <u>NeXT</u> and chairman and majority shareholder of <u>Pixar</u>. He was a pioneer of the personal computer revolution of the 1970s and 1980s, along with his early business partner and fellow Apple co-founder Steve Wozniak.

Jobs was born in San Francisco in 1955 and adopted shortly afterwards. He attended Reed College in 1972 before withdrawing that same year. In 1974, he traveled through India, seeking enlightenment before later studying Zen Buddhism. He and Wozniak co-founded Apple in 1976 to further develop and sell Wozniak's Apple I personal computer. Together, the duo gained fame and wealth a year later with production and sale of the Apple II, one of the first highly successful mass-produced microcomputers. Jobs saw the commercial potential of the Xerox Alto in 1979, which was mouse-driven and had a graphical user interface (GUI). This led to the development of the unsuccessful Apple Lisa in 1983, followed by the breakthrough Macintosh in 1984, the first mass-produced computer with a GUI. The Macintosh introduced the desktop publishing industry in 1985 with the addition of the Apple LaserWriter, the first laser printer to feature vector graphics.

In 1985, Jobs departed Apple after a long power struggle with the company's board and its then-CEO, John Sculley. That same year, Jobs took some Apple employees with him to found NeXT, a computer platform development company that specialized in computers for higher-education and business markets, serving as its CEO. In 1986, he helped develop the visual effects industry by funding the computer graphics division of Lucasfilm that eventually spun off independently as Pixar, which produced the first 3D computer-animated feature film *Toy Story* (1995) and became a leading animation studio, producing over 27 films since.

In 1997, Jobs returned to Apple as CEO after the company's acquisition of NeXT. He was largely responsible for reviving Apple, which was on the verge of bankruptcy. He worked closely with British designer Jony Ive to develop a line of products and services that had larger cultural ramifications, beginning with the "Think different" advertising campaign, and leading to the iMac, iTunes, Mac OS X, Apple Store,

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Born	Steven Paul Jobs <sup>[1]</sup> February 24, 1955 San Francisco, California, U.S.
Died	October 5, 2011 (aged 56) Palo Alto, California, U.S.
Resting place	Alta Mesa Memorial Park
Education	Reed College (attended)
Years active	1971–2011
Known for	Pioneer of the <u>personal</u> <u>computer revolution</u> with Steve Wozniak  Co-creator of the <u>Apple II</u> , <u>Macintosh</u> , <u>iPod</u> , <u>iPhone</u> , <u>iPad</u> , and first <u>Apple Stores</u>
Title	Co-founder, chairman, and CEO of Apple Inc. Co-founder, primary investor, and chairman of Pixar Founder, chairman, and

CEO of NeXT

<u>iPod</u>, <u>iTunes Store</u>, <u>iPhone</u>, <u>App Store</u>, and <u>iPad</u>. In 2003, Jobs was diagnosed with a <u>pancreatic neuroendocrine tumor</u>. He died of <u>respiratory arrest</u> related to the tumor in 2011, and in 2022, was posthumously awarded the <u>Presidential Medal of Freedom</u>.

# Early life

### **Family**

Steven Paul Jobs was born in <u>San Francisco</u>, <u>California</u>, on February 24, 1955, to Joanne Carole Schieble and Abdulfattah "John" Jandali (<u>Arabic</u>: عبد الفتاح الجندلي). Abdulfattah Jandali was born in a <u>Muslim</u> household to wealthy <u>Syrian</u> parents, the youngest of nine siblings. After obtaining his undergraduate degree at the <u>American University of Beirut</u>, Jandali pursued a PhD in <u>political science</u> at the <u>University of Wisconsin</u>. There, he met Joanne Schieble, an American Catholic of <u>Swiss-German descent</u> whose parents owned a <u>mink farm</u> and real estate. The two fell in love but faced opposition from Schieble's father due to Jandali's Muslim faith. When Schieble became pregnant, she arranged for a <u>closed</u> adoption, and travelled to San Francisco to give birth. [3]

Board member of	The Walt Disney Company <sup>[2]</sup> Apple Inc.
Spouse	Laurene Powell (m. 1991)
Partner	Chrisann Brennan (1972–1977)
Children	4, including Lisa, Reed, and Eve
Relatives	Mona Simpson (sister)  Bassma Al Jandaly (cousin)  Malek Jandali (cousin)
Awards	Presidential Medal of Freedom (posthumous, 2022)
	Signature
steven jobs	

Schieble requested that her son be adopted by college graduates. A lawyer and his wife were selected, but they withdrew after discovering that the baby was a boy, so Jobs was instead adopted by Paul Reinhold and Clara (née Hagopian) Jobs. Paul Jobs was the son of a dairy farmer; after dropping out of high school, he worked as a mechanic, then joined the U.S. Coast Guard. When his ship was decommissioned, he met Clara Hagopian, an American of Armenian descent, and the two were engaged ten days later, in March 1946, and married that same year. The couple moved to Wisconsin, then Indiana, where Paul Jobs worked as a machinist and later as a car salesman. Since Clara missed San Francisco, she convinced Paul to move back. There, Paul worked as a repossession agent, and Clara became a bookkeeper. In 1955, after having an ectopic pregnancy, the couple looked to adopt a child. Since they lacked a college education, Schieble initially refused to sign the adoption papers, and went to court to request that her son be removed from the Jobs household and placed with a different family, but changed her mind after Paul and Clara promised to pay for their son's college tuition. [3][4]

## Infancy

In his youth, Jobs's parents took him to a <u>Lutheran</u> church. When Steve was in high school, Clara admitted to his girlfriend, <u>Chrisann Brennan</u>, that she "was too frightened to love [Steve] for the first six months of his life ... I was scared they were going to take him away from me. Even after we won the case, Steve was so difficult a child that by the time he was two I felt we had made a mistake. I wanted to return him." When Chrisann shared this comment with Steve, he stated that he was already aware, and later said that he had been deeply loved and indulged by Paul and Clara. Many years later, Jobs's wife Laurene also noted that "he felt he had been really blessed by having the two of them as parents". Jobs would "bristle"

when Paul and Clara were referred to as his "adoptive parents", and he regarded them as his parents "1,000%". Jobs referred to his biological parents as "my sperm and egg bank. That's not harsh, it's just the way it was, a sperm bank thing, nothing more." [8]

### Childhood

Paul Jobs worked in several jobs that included a try as a machinist, [10] several other jobs, [11] and then "back to work as a machinist".

Paul and Clara adopted Jobs's sister Patricia in 1957, [12] and by 1959 the family had moved to the Monta Loma neighborhood in Mountain View, California. [13] Paul built a workbench in his garage for his son in order to "pass along his love of mechanics". Jobs, meanwhile, admired his father's craftsmanship "because he knew

I always thought of myself as a humanities person as a kid, but I liked electronics... then I read something that one of my heroes, <u>Edwin Land</u> of <u>Polaroid</u>, said about the importance of people who could stand at the intersection of humanities and sciences, and I decided that's what I wanted to do.

—Steve Jobs<sup>[9]</sup>

how to build anything. If we needed a cabinet, he would build it. When he built our fence, he gave me a hammer so I could work with him ... I wasn't that into fixing cars ... but I was eager to hang out with my dad." By the time he was ten, Jobs was deeply involved in electronics and befriended many of the engineers who lived in the neighborhood. He had difficulty making friends with children his own age, however, and was seen by his classmates as a "loner". 15

Jobs had difficulty functioning in a traditional classroom, tended to resist authority figures, frequently misbehaved, and was suspended a few times. Clara had taught him to read as a toddler, and Jobs stated that he was "pretty bored in school and [had] turned into a little terror... you should have seen us in the third grade, we basically destroyed the teacher". He frequently played pranks on others at Monta Loma Elementary School in Mountain View. His father Paul (who was abused as a child) never reprimanded him, however, and instead blamed the school for not challenging his brilliant son. [17]

Jobs would later credit his fourth grade teacher, Imogene "Teddy" Hill, with turning him around: "She taught an advanced fourth grade class, and it took her about a month to get hip to my situation. She bribed me into learning. She would say, 'I really want you to finish this workbook. I'll give you five bucks if you finish it.' That



The childhood family home of Steve Jobs on Crist Drive in Los Altos,

California, is the original site of Apple
Computer. The home was added to a list of historic Los Altos sites in 2013. [16]

really kindled a passion in me for learning things! I learned more that year than I think I learned in any other year in school. They wanted me to skip the next two years in grade school and go straight to junior high to learn a foreign language, but my parents very wisely wouldn't let it happen." Jobs skipped the 5th grade and transferred to the 6th grade at Crittenden Middle School in Mountain View, where he became a "socially awkward loner". [18] Jobs was often "bullied" at Crittenden Middle, and in the middle of 7th grade, he gave his parents an ultimatum: either they would take him out of Crittenden or he would drop out of school. [19]

The Jobs family was not affluent, and only by expending all their savings were they able to buy a new home in 1967, allowing Steve to change schools. The new house (a three-bedroom home on Crist Drive in Los Altos, California) was in the better Cupertino School District, Cupertino, California, and was

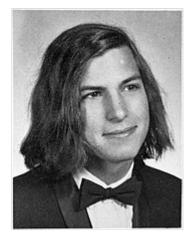
embedded in an environment even more heavily populated with engineering families than the Mountain View area was. [15] The house was declared a historic site in 2013, as the first site of Apple Computer. [16] As of 2013, it was owned by Jobs's sister, Patty, and occupied by his stepmother, Marilyn. [21]

When he was 13, in 1968, Jobs was given a summer job by  $\underline{\text{Bill Hewlett}}$  (of  $\underline{\text{Hewlett-Packard}}$ ) after Jobs cold-called him to ask for parts for an electronics project.  $\underline{^{[15]}}$ 

### **Homestead High**

The location of the Los Altos home meant that Jobs would be able to attend nearby Homestead High School, which had strong ties to Silicon Valley. [9] He began his first year there in late 1968 along with Bill Fernandez, who introduced Jobs to Steve Wozniak, and would become Apple's first employee. Neither Jobs nor Fernandez (whose father was a lawyer) came from engineering households and thus decided to enroll in John McCollum's Electronics I class. [15] Jobs had grown his hair long and become involved in the growing counterculture, and the rebellious youth eventually clashed with McCollum and lost interest in the class. [15]

Jobs underwent a change during mid-1970: "I got stoned for the first time; I discovered Shakespeare, <u>Dylan Thomas</u>, and all that classic stuff. I read <u>Moby Dick</u> and went back as a junior taking creative writing classes." [15] Jobs later noted to his official biographer that "I started to listen to music a whole lot, and I started to read more outside of just science and technology — Shakespeare, Plato. I loved *King Lear* … when I was a senior I had this



Jobs's Homestead High School yearbook photo, 1972

phenomenal AP English class. The teacher was this guy who looked like Ernest Hemingway. He took a bunch of us snowshoeing in Yosemite." During his last two years at Homestead High, Jobs developed two different interests: electronics and literature. These dual interests were particularly reflected during Jobs's senior year, as his best friends were Wozniak and his first girlfriend, the artistic Homestead junior Chrisann Brennan.

In 1971, after Wozniak began attending University of California, Berkeley, Jobs would visit him there a few times a week. This experience led him to study in nearby Stanford University's student union. Instead of joining the electronics club, Jobs put on light shows with a friend for Homestead's avant-garde jazz program. He was described by a Homestead classmate as "kind of brain and kind of hippie ... but he never fit into either group. He was smart enough to be a nerd, but wasn't nerdy. And he was too intellectual for the hippies, who just wanted to get wasted all the time. He was kind of an outsider. In high school everything revolved around what group you were in, and if you weren't in a carefully defined group, you weren't anybody. He was an individual, in a world where individuality was suspect." By his senior year in late 1971, he was taking a freshman English class at Stanford and working on a Homestead underground film project with Chrisann Brennan. [24][25]

Around that time, Wozniak designed a low-cost digital "blue box" to generate the necessary tones to manipulate the telephone network, allowing free long-distance calls. He was inspired by an article titled "Secrets of the Little Blue Box" from the October 1971 issue of Esquire. Jobs decided then to sell them and split the profit with Wozniak. The clandestine sales of the illegal blue boxes went well and perhaps planted the seed in Jobs's mind that electronics could be both fun and profitable. In a 1994 interview, he recalled that it took six months for him and Wozniak to design the blue boxes. Jobs later reflected that had it not been for Wozniak's blue boxes, "there wouldn't have been an Apple". He states it showed them that they could take on large companies and beat them. [30][31]

By his senior year of high school, Jobs began using <u>LSD</u>.<sup>[22]</sup> He later recalled that on one occasion he consumed it in a wheat field outside Sunnyvale, and experienced "the most wonderful feeling of my life up to that point".<sup>[32]</sup> In mid-1972, after graduation and before leaving for <u>Reed College</u>, Jobs and Brennan rented a house from their other roommate, Al.<sup>[33]</sup>

### **Reed College**

In September 1972, Jobs enrolled at Reed College in Portland, Oregon. [34] He insisted on applying only to Reed, although it was an expensive school that Paul and Clara could ill afford. [35] Jobs soon befriended Robert Friedland, [36] who was Reed's student body president at that time. [15] Brennan remained involved with Jobs while he was at Reed.

After just one semester, Jobs dropped out of Reed College without telling his parents. [37] Jobs later explained this was because he did not want to spend his parents' money on an

I was interested in <u>Eastern mysticism</u> which hit the shores about then. At <u>Reed</u> there was a constant flow of people stopping by – from <u>Timothy Leary</u> and <u>Richard Alpert</u>, to <u>Gary Snyder</u>. There was a constant flow of intellectual questioning about the truth of life. That was the time when every college student in the country read <u>Be Here Now</u> and <u>Diet</u> for a Small Planet.

—Steve Jobs<sup>[15]</sup>

education that seemed meaningless to him. He continued to attend by auditing his classes, [38] including a course on <u>calligraphy</u> that was taught by <u>Robert Palladino</u>. In a 2005 commencement speech at <u>Stanford University</u>, Jobs stated that during this period, he slept on the floor in friends' dorm rooms, <u>returned Coke bottles</u> for food money, and got weekly free meals at the local <u>Hare Krishna</u> temple. In that same speech, Jobs said: "If I had never dropped in on that single <u>calligraphy</u> course in college, the Mac would have never had multiple <u>typefaces</u> or proportionally spaced fonts". [39]

## 1974-1985

## **Pre-Apple**

In February 1974, Jobs returned to his parents' home in Los Altos and began looking for a job. [41] He was soon hired by Atari, Inc. in Los Gatos, California, as a computer technician. [41][42] Back in 1973, Steve Wozniak designed his own version of the classic video game *Pong* and gave its electronics board to Jobs. According to Wozniak, Atari only hired Jobs because he took the board down to the company, and they thought that he had built it himself. [43] Atari's cofounder Nolan Bushnell later described him as "difficult but valuable",

I was lucky to get into computers when it was a very young and idealistic industry. There weren't many degrees offered in computer science, so people in computers were brilliant people from mathematics, physics, music, zoology, whatever. They loved it, and no one was really in it for the money [...] There are people around here who start companies just to make money, but the great companies, well, that's not what they're about.

—Steve Jobs [40]

pointing out that "he was very often the smartest guy in the room, and he would let people know that". [44]

Jobs traveled to India in mid-1974<sup>[45]</sup> to visit Neem Karoli Baba<sup>[46]</sup> at his Kainchi ashram with his Reed friend (and eventual Apple employee) Daniel Kottke, searching for spiritual teachings. When they got to the Neem Karoli ashram, it was almost deserted because Neem Karoli Baba had died in September 1973. Then they made a long trek up a dry riverbed to an ashram of Haidakhan Babaji. [42]

After seven months, Jobs left India [47] and returned to the US ahead of Daniel Kottke. [42] Jobs had changed his appearance; his head was shaved, and he wore traditional Indian clothing. [48][49] During this time, Jobs experimented with psychedelics, later calling his  $\underline{LSD}$  experiences "one of the two or three most important things [he had] done in [his] life". [50][51] He spent a period at the  $\underline{All}$  One Farm, a  $\underline{commune}$  in Oregon that was owned by Robert Friedland.

During this time period, Jobs and Brennan both became practitioners of  $\underline{\text{Zen}}$   $\underline{\text{Buddhism}}$  through the Zen master  $\underline{\text{K\bar{o}}\text{bun Chino Otogawa}}$ . Jobs engaged in lengthy  $\underline{\text{meditation retreats}}$  at the  $\underline{\text{Tassajara Zen Mountain}}$   $\underline{\text{Center}}$ , the oldest  $\underline{\text{S\bar{o}}\text{t\bar{o}}}$   $\underline{\text{Zen}}$  monastery in the US.  $\underline{\text{[52]}}$  He considered taking up monastic residence at  $\underline{\text{Eihei-ji}}$  in  $\underline{\text{Japan}}$ , and maintained a lifelong appreciation for  $\underline{\text{Zen}}$ ,  $\underline{\text{[53]}}$  Japanese cuisine, and artists such as  $\underline{\text{Hasui}}$   $\underline{\text{Kawase}}$ .  $\underline{\text{[54]}}$ 

Jobs returned to Atari in early 1975, and that summer, Bushnell assigned him to create a <u>circuit board</u> for the <u>arcade</u> video game <u>Breakout</u> in as few chips as possible, knowing that Jobs would recruit Wozniak for help. During his day job at HP, Wozniak drew sketches of the circuit design; at night, he joined Jobs at Atari and continued to refine the design, which Jobs implemented on a <u>breadboard</u>. According to Bushnell, Atari offered \$100 (equivalent to about \$500 in 2022) for each <u>TTL</u> chip that was eliminated in the machine. Jobs made a deal with Wozniak to split the fee evenly between them if Wozniak could minimize the number of chips. Much to the amazement of Atari engineers, within four days Wozniak reduced the TTL count to 45, far below the usual 100, though Atari later re-engineered it to make it easier to test and add a few missing features. According to Wozniak, Jobs told him that Atari paid them only \$750 (instead of the actual \$5,000), and that Wozniak's share was thus \$375. [57] Wozniak did not learn about the actual bonus until ten years later but said that if Jobs had told him about it and explained that he needed the money, Wozniak would have given it to him. [58]

Jobs and Wozniak attended meetings of the <u>Homebrew Computer Club</u> in 1975, which was a steppingstone to the development and marketing of the first Apple computer. [59]

According to a document released by the DoD, circa 1975, Steve Jobs claims he was arrested in <u>Eugene</u>, Oregon after being questioned for being a minor in possession of alcohol. Jobs alleges that he "didn't have any alcohol", but police questioned him, and subsequently determined that he had an outstanding arrest warrant for an unpaid speeding ticket. Jobs claims he then paid the approximately \$50 fine. The arrest allegedly occurred "behind a store". [60][61]

## Apple (1976–1985)

By March 1976, Wozniak completed the basic design of the Apple I computer and showed it to Jobs, who suggested that they sell it; Wozniak was at first skeptical of the idea but later agreed. In April of that same year, Jobs, Wozniak, and administrative overseer Ronald Wayne founded Apple Computer Company (now called "Apple Inc.") as a business partnership in Jobs's parents' Crist Drive home on April 1, 1976. The operation originally started in Jobs's bedroom and later moved to the garage. Wayne stayed briefly, leaving Jobs and Wozniak as the active primary cofounders of the company.

Basically Steve Wozniak and I invented the Apple because we wanted a personal computer. Not only couldn't we afford the computers that were on the market, those computers were impractical for us to use. We needed a Volkswagen. The Volkswagen isn't as fast or comfortable as other ways of traveling, but the VW owners can go where they want, when they want and with whom they want. The VW owners have personal control of their car.

—Steve Jobs<sup>[15]</sup>

The two decided on the name "Apple" after Jobs returned from the All One Farm commune in Oregon and told Wozniak about his time in the farm's <u>apple orchard</u>. Jobs originally planned to produce bare <u>printed circuit boards</u> of the Apple I and sell them to computer hobbyists for \$50 (equivalent to about \$260 in 2022) each. To fund the first batch, Wozniak sold his <u>HP scientific calculator</u> and Jobs sold his <u>Volkswagen van</u>. Later that year, computer retailer <u>Paul Terrell</u> purchased 50 fully assembled Apple I units for \$500 each. [69][70] Eventually about 200 Apple I computers were produced in total.

A neighbor on Crist Drive recalled Jobs as an odd individual who would greet his clients "with his underwear hanging out, barefoot and hippie-like". Another neighbor, Larry Waterland, who had just earned his PhD in chemical engineering at Stanford, recalled dismissing Jobs's budding business compared to the established industry of giant mainframe computers with big decks of punch cards: "Steve took me over to the garage. He had a circuit board with a chip on it, a DuMont TV set, a Panasonic cassette tape deck and a keyboard. He said, 'This is an Apple computer.' I said, 'You've got to be joking.' I dismissed the whole idea." Jobs's

#### **External image**

Jobs and Steve Wozniak with an Apple I circuit board, c. 1976. (https://img.gazeta.ru/files3/725/13190725/upload-upload-04-pic4\_zoom-100x1000-18187-pic4\_zoom-1500x1500-65192.jpg)

friend from Reed College and India, <u>Daniel Kottke</u>, recalled that as an early Apple employee, he "was the only person who worked in the garage ... Woz would show up once a week with his latest code. Steve Jobs didn't get his hands dirty in that sense." Kottke also stated that much of the early work took place in Jobs's kitchen, where he spent hours on the phone trying to find investors for the company. [21]

They received funding from a then-semi-retired <u>Intel</u> product marketing manager and engineer named <u>Mike Markkula</u>. <u>[72]</u> <u>Scott McNealy</u>, one of the cofounders of <u>Sun Microsystems</u>, said that Jobs broke a "glass age <u>ceiling</u>" in Silicon Valley because he'd created a very successful company at a young age. <u>[31]</u> Markkula brought Apple to the attention of <u>Arthur Rock</u>, which, after looking at the crowded Apple booth at the Home Brew Computer Show, started with a \$60,000 investment and went on the Apple board. <u>[73]</u> Jobs was not pleased when Markkula recruited <u>Mike Scott</u> from <u>National Semiconductor</u> in February 1977 to serve as the first president and CEO of Apple. <u>[74][75]</u>

After Brennan returned from her own journey to India, she and Jobs fell in love again, as Brennan noted changes in him that she attributes to Kobun (whom she was also still following). It was also at this time that Jobs displayed a prototype Apple II computer for Brennan and his parents in their living room. Brennan notes a shift in this time period, where the two main influences on Jobs were Apple Inc. and Kobun.

In April 1977, Jobs and Wozniak introduced the Apple II at the West Coast Computer Faire. [76] It is the first consumer product to have been sold by Apple Computer. Primarily designed by Wozniak, Jobs oversaw the development of its unusual case and Rod Holt developed the unique power supply. [77] During the design stage, Jobs argued that the Apple II should have

For what characterizes Apple is that its scientific staff always acted and performed like artists — in a field filled with dry personalities limited by the rational and binary worlds they inhabit, Apple's engineering teams had passion. They always believed that what they were doing was important and, most of all, fun. Working at Apple was never just a job; it was also a crusade, a mission, to bring better computer power to people. At its roots, that attitude came from Steve Jobs. It was "Power to the People", the slogan of the sixties, rewritten in technology for the eighties and called Macintosh.

—Jeffrey S. Young, 1987<sup>[15]</sup>

two <u>expansion slots</u>, while Wozniak wanted eight. After a heated argument, Wozniak threatened that Jobs should "go get himself another computer". They later agreed on eight slots. [78] The Apple II became one of the first highly successful mass-produced microcomputer products in the world. [79]

As Jobs became more successful with his new company, his relationship with Brennan grew more complex. In 1977, the success of Apple was now a part of their relationship, and Brennan, <u>Daniel Kottke</u>, and Jobs moved into a house near the Apple office in <u>Cupertino</u>. Brennan eventually took a position in the shipping department at Apple. Brennan's relationship with Jobs deteriorated as his position with Apple grew, and she began to consider ending the relationship. In October 1977, Brennan was approached by <u>Rod Holt</u>, who asked her to take "a paid apprenticeship designing blueprints for the Apples". Both Holt and Jobs believed that it would be a good position for her, given her artistic abilities. Holt was particularly eager that she take the position and puzzled by her ambivalence toward it. Brennan's decision, however, was overshadowed by the fact that she realized she was pregnant, and that Jobs was the father. It took her a few days to tell Jobs, whose face, according to Brennan, "turned ugly" at the news. At the same time, according to Brennan, at the beginning of her third trimester, Jobs said to her: "I never wanted to ask that you get an abortion. I just didn't want to do that." He also refused to discuss the pregnancy with her. [81]

Brennan turned down the internship and decided to leave Apple. She stated that Jobs told her "If you give up this baby for adoption, you will be sorry" and "I am never going to help you". According to Brennan, Jobs "started to seed people with the notion that I slept around, and he was infertile, which meant that this could not be his child". A few weeks before she was due to give birth, Brennan was invited to deliver her baby at the All One Farm. She accepted the offer. When Jobs was 23 (the same age as his biological parents when they had him)<sup>[81]</sup> Brennan gave birth to her baby, Lisa Brennan, on May 17, 1978.<sup>[82]</sup>

Jobs went there for the birth after he was contacted by Robert Friedland, their mutual friend and the farm owner. While distant, Jobs worked with her on a name for the baby, which they discussed while sitting in the fields on a blanket. Brennan suggested the name "Lisa" which Jobs also liked and notes that Jobs was very attached to the name "Lisa" while he "was also publicly denying paternity". She would discover later that during this time, Jobs was preparing to unveil a new kind of computer that he wanted to give a female name (his first choice was "Claire" after St. Clare). She stated that she never gave him permission to use the baby's name for a computer and he hid the plans from her. Jobs worked with his team to come up with the phrase, "Local Integrated Software Architecture" as an alternative explanation for the Apple Lisa. [83] Decades later, however, Jobs admitted to his biographer Walter Isaacson that "obviously, it was named for my daughter".

When Jobs denied paternity, a <u>DNA test</u> established him as Lisa's father. It required him to pay Brennan \$385 (equivalent to about \$1,100 in 2022) monthly in addition to returning the welfare money she had received. Jobs paid her \$500 (equivalent to about \$1,500 in 2022) monthly at the time when Apple went public and made him a millionaire. Later, Brennan agreed to interview with <u>Michael Moritz</u> for <u>Time</u> magazine for its <u>Time Person of the Year</u> special, released on January 3, 1983, in which she discussed her relationship with Jobs. Rather than name Jobs the Person of the Year, the magazine named the generic personal computer the "Machine of the Year". [85] In the issue, Jobs questioned the reliability of the paternity test, which stated that the "probability of paternity for Jobs, Steven... is 94.1%". [86] He responded by arguing that "28% of the male population of the United States could be the father". *Time* also noted that "the baby girl and the machine on which Apple has placed so much hope for the future share the same name: Lisa".

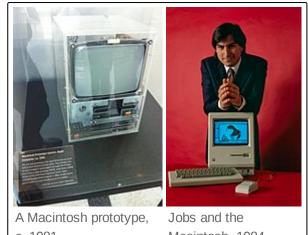
In 1978, at age 23, Jobs was worth over \$1 million (equivalent to \$4.49 million in 2022). By age 25, his net worth grew to an estimated \$250 million (equivalent to \$805 million in 2022). He was also one of the youngest "people ever to make the  $\underline{Forbes}$  list of the nation's richest people—and one of only a handful to have done it themselves, without inherited wealth". [15]

In 1982, Jobs bought an apartment on the top two floors of <u>The San Remo</u>, a Manhattan building with a politically progressive reputation. Although he never lived there, [87] he spent years renovating it thanks to <u>I.</u> M. Pei.

In 1983, Jobs lured John Sculley away from Pepsi-Cola to serve as Apple's CEO, asking, "Do you want to spend the rest of your life selling sugared water, or do you want a chance to change the world?".

In 1984, Jobs bought the Jackling House and estate and resided there for a decade. Thereafter, he leased it out for several years until 2000 when he stopped maintaining the house, allowing weathering to degrade it. In 2004, Jobs received permission from the town of Woodside to demolish the house to build a smaller, contemporary styled one. After a few years in court, the house was finally demolished in 2011, a few months before he died. [89]

Jobs took over development of the Macintosh in 1981, from early Apple employee Jef Raskin, who had conceived the project. Wozniak and Raskin had heavily influenced the early program, and Wozniak was on leave during this time due to an airplane crash earlier that year, making it easier for Jobs to take over the project. [90][91][92] On January 22, 1984, Apple aired a Super Bowl television commercial titled "1984", which ended with the words: "On January 24th, Apple Computer will introduce Macintosh. And you'll see why 1984 won't be like 1984." [93] On January 24, 1984, an emotional Jobs introduced the Macintosh to a wildly enthusiastic audience at Apple's annual shareholders meeting held in the Flint Auditorium at De Anza College. [94][95] Macintosh engineer Andy Hertzfeld



c. 1981

Macintosh, 1984

described the scene as "pandemonium". [96] The Macintosh was inspired by the Lisa (in turn inspired by Xerox PARC's mouse-driven graphical user interface), [97][98] and it was widely acclaimed by the media with strong initial sales. [99][100] However, its low performance and limited range of available software led to a rapid sales decline in the second half of 1984. [99][100][101]

Sculley's and Jobs's respective visions for the company greatly differed. Sculley favored open architecture computers like the Apple II, targeting education, small business, and home markets less vulnerable to IBM. Jobs wanted the company to focus on the closed architecture Macintosh as a business alternative to the IBM PC. President and CEO Sculley had little control over chairman of the board Jobs's Macintosh division: it and the Apple II division operated like separate companies, duplicating services. [102] Although its products provided 85% of Apple's sales in early 1985, the company's January 1985 annual meeting did not mention the Apple II division or employees. Many left, including Wozniak, who stated that the company had "been going in the wrong direction for the last five years" and sold most of his stock. [103] Though frustrated with the company's and Jobs's dismissal of the Apple II in favor of the Macintosh, Wozniak left amicably and remained an honorary employee of Apple, maintaining a lifelong friendship with Jobs. [104][105][106]

By early 1985, the Macintosh's failure to defeat the IBM PC became clear, [99][100] and it strengthened Sculley's position in the company. In May 1985, Sculley—encouraged by Arthur Rock—decided to reorganize Apple, and proposed a plan to the board that would remove Jobs from the Macintosh group and put him in charge of "New Product Development". This move would effectively render Jobs powerless within Apple. [15] In response, Jobs then developed a plan to get rid of Sculley and take over Apple. However, Jobs was confronted after the plan was leaked, and he said that he would leave Apple. The Board declined his resignation and asked him to reconsider. Sculley also told Jobs that he had all of the votes needed to go ahead with the reorganization. A few months later, on September 17, 1985, Jobs submitted a letter of resignation to the Apple Board. Five additional senior Apple employees also resigned and joined Jobs in his new venture, NeXT.[15]

The Macintosh's struggle continued after Jobs left Apple. Though marketed and received in fanfare, the expensive Macintosh was hard to In 1985, Bill Gates's then-developing company, Microsoft, threatened to stop developing Mac applications unless it was granted "a license for the Mac operating system software. Microsoft was developing its graphical user interface ... for DOS, which it was calling Windows and didn't want Apple to sue over the similarities between the Windows GUI and the Mac interface."[107]:321 Sculley granted Microsoft the license which later led to problems for Apple. [107]:321 In addition, cheap IBM PC clones that ran Microsoft software and had a graphical user interface began to appear. Although the Macintosh preceded the clones, it was far more expensive, so "through the late 1980s, the Windows user interface was getting better and better and was thus taking increasingly more share from Apple".[107]:322 Windows-based IBM-PC clones also led to the development of additional GUIs such as IBM's TopView or Digital Research's GEM.[107]:322 and thus "the graphical user interface was beginning to be taken for granted, undermining the most apparent advantage of the Mac...it seemed clear as the 1980s wound down that Apple couldn't go it alone indefinitely against the whole IBM-clone market". $\frac{[107]:322}{}$ 



Jobs with software developer Wendell Brown,

### 1985-1997

### NeXT computer

Following his resignation from Apple in 1985, Jobs founded NeXT Inc. [108] with \$7 million. A year later he was running out of money, and he sought venture capital with no product on the horizon. Eventually, Jobs attracted the attention of billionaire Ross Perot, who invested heavily in the company. [109] The NeXT computer was shown to the world in what was considered Jobs's comeback event,  $\frac{110}{10}$  a lavish invitationonly gala launch event $\frac{[111]}{}$  that was described as a multimedia extravaganza. The celebration was held at the Louise M. Davies Symphony Hall, San Francisco, California, on Wednesday, October 12, 1988. Steve Wozniak said in a 2013 interview that while Jobs was at NeXT he was "really getting his head together".[90]

NeXT workstations were first released in 1990 and priced at \$9,999 (equivalent to about \$22,000 in 2022). Like the Apple Lisa, the NeXT workstation was technologically advanced and designed for the education sector but was largely dismissed as cost prohibitive. [113] The NeXT workstation was known for its technical strengths, chief among them its object-oriented software development system. Jobs marketed NeXT products to the financial, scientific, and academic community, highlighting its innovative, experimental new technologies, such as the Mach kernel, the digital signal processor chip, and the built-in Ethernet port. Making use of a NeXT computer, English computer scientist Tim Berners-Lee invented the World Wide Web in 1990 at CERN in Switzerland.[114]

The revised, second generation NeXTcube was released in 1990. Jobs touted it as the first "interpersonal" computer that would replace the personal computer. With its innovative NeXTMail multimedia email system, NeXTcube could share voice, image, graphics, and video in email for the first time. "Interpersonal computing is going to revolutionize human communications and groupwork", Jobs told reporters. [115] Jobs ran NeXT with an obsession for aesthetic perfection, as evidenced by the development of and attention to NeXTcube's magnesium case. [116] This put considerable strain on NeXT's hardware division, and in 1993, after having sold only 50,000 machines, NeXT transitioned fully to software development with the release of <u>NeXTSTEP/Intel</u>. The company reported its first yearly profit of \$1.03 million in 1994. In 1996, NeXT Software, Inc. released <u>WebObjects</u>, a framework for Web application development. After NeXT was acquired by Apple Inc. in 1997, WebObjects was used to build and run the <u>Apple Store</u>, MobileMe services, and the iTunes Store.

### **Pixar and Disney**

In 1986, Jobs funded the spinout of The Graphics Group (later renamed <u>Pixar</u>) from <u>Lucasfilm</u>'s computer graphics division for the price of \$10 million, \$5 million of which was given to the company as capital and \$5 million of which was paid to Lucasfilm for technology rights. [119]

The first film produced by Pixar with its <u>Disney</u> partnership, <u>Toy</u> <u>Story</u> (1995), with Jobs credited as executive producer, <u>I120</u> brought financial success and critical acclaim to the studio when it was released. Over the course of Jobs's life, under Pixar's creative chief <u>John Lasseter</u>, the company produced box-office hits <u>A Bug's Life</u> (1998), <u>Toy Story 2</u> (1999), <u>Monsters, Inc.</u> (2001), <u>Finding Nemo</u> (2003), <u>The Incredibles</u> (2004), <u>Cars</u> (2006), <u>Ratatouille</u> (2007), <u>WALL-E</u> (2008), <u>Up</u> (2009), <u>Toy Story 3</u> (2010), and <u>Cars 2</u> (2011). <u>Brave</u> (2012), Pixar's first film to be produced since Jobs's death, honored him with a tribute for his contributions to the studio. <u>Finding Nemo</u>, <u>The Incredibles</u>, <u>Ratatouille</u>, <u>WALL-E</u>, <u>Up</u>, <u>Toy Story 3</u>, and <u>Brave</u> each received the <u>Academy Award for Best Animated Feature</u>, an award introduced in 2001. <u>[122][123]</u>



Jobs and his <u>Pixar</u> team visited the Oval Office in 1998.

In 2003 and 2004, as Pixar's contract with Disney was running out, Jobs and Disney chief executive Michael Eisner tried but failed to negotiate a new partnership, [124] and in January 2004, Jobs announced that he would never deal with Disney again. Pixar sought a new partner to distribute its films after its contract expired.

In October 2005, <u>Bob Iger</u> replaced Eisner at Disney, and Iger quickly worked to mend relations with Jobs and Pixar. On January 24, 2006, Jobs and Iger announced that Disney had agreed to purchase Pixar in an all-stock transaction worth \$7.4 billion. When the deal closed, Jobs became <u>The Walt Disney Company</u>'s largest single shareholder with approximately seven percent of the company's stock. [126] Jobs's holdings in Disney far exceeded those of Eisner, who holds 1.7%, and of Disney family member <u>Roy E. Disney</u>, who until his 2009 death held about 1% of the company's stock and whose criticisms of Eisner—especially that he soured Disney's relationship with Pixar—accelerated Eisner's ousting. Upon completion of the merger, Jobs received 7% of Disney shares, and joined the board of directors as the largest individual shareholder. [126][127][128] Upon Jobs's death his shares in Disney were transferred to the Steven P. Jobs Trust led by Laurene Jobs. [129]

After Jobs's death, Iger recalled in 2019 that many warned him about Jobs, "that he would bully me and everyone else". Iger wrote, "Who wouldn't want Steve Jobs to have influence over how a company is run?", and that as an active Disney board member "he rarely created trouble for me. Not never but rarely." He speculated that they would have seriously considered merging Disney and Apple had Jobs lived. [125] Floyd Norman, of Pixar, described Jobs as a "mature, mellow individual" who never interfered with the creative process of the filmmakers. [130] In early June 2014, Pixar cofounder and Walt Disney Animation Studios President Edwin Catmull revealed that Jobs once advised him to "just explain it to them until they understand" in disagreements. Catmull released the book *Creativity, Inc.* in 2014, in which he recounts numerous experiences of working with Jobs. Regarding his own manner of dealing with Jobs, Catmull writes: [131]

In all the 26 years with Steve, Steve and I never had one of these loud verbal arguments, and it's not my nature to do that. ... but we did disagree fairly frequently about things. ... I would say something to him and he would immediately shoot it down because he could think faster than I could. ... I would then wait a week ... I'd call him up, and I give my counterargument to what he had said, and he'd immediately shoot it down. So I had to wait another week, and occasionally this went on for months. But ultimately one of three things happened. About a third of the time he said, "Oh, I get it, you're right", and that was the end of it. And it was another third of the time in which [I'd] say, "Actually I think he is right". The other third of the time, where we didn't reach consensus, he just let me do it my way, never said anything more about it. [132]

### 1997-2011

### **Return to Apple**

In 1996, Jobs's former company Apple was struggling and its survival depended on completing its next operating system. After failed negotiations to purchase Be Inc., [133][134] Apple eventually came to a deal with NeXT in December [135] for \$400 million; the deal was finalized in February 1997, bringing Jobs back to the company he had cofounded. [136] Jobs became *de facto* chief after then-CEO Gil Amelio was ousted in July 1997. He was formally named interim chief executive on September 16. [137] In March 1998, to concentrate Apple's efforts on returning to profitability, Jobs terminated several projects, such as Newton, Cyberdog, and OpenDoc. In the coming months, many employees developed a fear of encountering Jobs while riding in the elevator, "afraid that they might not have a job when the doors opened. The reality was that Jobs's summary executions were rare, but a handful of victims was enough to terrorize a whole company." [138] Jobs changed the licensing program for Macintosh clones, making it too costly for the manufacturers to continue making machines.



Jobs presented at Macworld Conference & Expo in 2005.

With the purchase of NeXT, much of the company's technology found its way into Apple products, most notably NeXTSTEP, which evolved into

<u>Mac OS X</u>. Under Jobs's guidance, the company increased sales significantly with the introduction of the <u>iMac</u> and other new products; since then, appealing designs and powerful branding have worked well for Apple. At the 2000 Macworld Expo, Jobs officially dropped the "interim" modifier from his title at Apple and became permanent CEO. [139] Jobs quipped at the time that he would be using the title "iCEO". [140]

The company subsequently branched out, introducing and improving upon other digital appliances. With the introduction of the <u>iPod</u> portable music player, iTunes digital music software, and the <u>iTunes Store</u>, the company made forays into consumer electronics and music distribution. On June 29, 2007, Apple entered the cellular phone business with the introduction of the <u>iPhone</u>, a <u>multi-touch</u> display cell phone, which also included the features of an iPod and, with its own mobile browser, revolutionized the mobile browsing scene. While nurturing open-ended innovation, Jobs also reminded his employees that "real artists ship". [141]

Jobs had a public war of words with <u>Dell Computer CEO Michael Dell</u>, starting in 1987, when Jobs first criticized Dell for making "un-innovative beige boxes". On October 6, 1997, at a <u>Gartner Symposium</u>, when Dell was asked what he would do if he ran the then-troubled Apple Computer company, he said: "I'd shut it down and give the money back to the shareholders". Then, in 2006, Jobs emailed all employees when Apple's market capitalization rose above Dell's. It read:

Team, it turned out that Michael Dell wasn't perfect at predicting the future. Based on today's stock market close, Apple is worth more than Dell. Stocks go up and down, and things may be different tomorrow, but I thought it was worth a moment of reflection today. Steve. [144]

Jobs was both admired and criticized for his consummate skill at persuasion and salesmanship, which has been dubbed the "reality distortion field" and was particularly evident during his keynote speeches (colloquially known as "Stevenotes") at Macworld Expos and at Apple Worldwide Developers Conferences. [145]

Jobs usually went to work wearing a black long-sleeved <u>mock turtleneck</u> made by <u>Issey Miyake</u>, <u>Levi's</u> 501 blue jeans, and <u>New Balance</u> 991 sneakers. [146][147] Jobs told his biographer Walter Isaacson "...he came to like the idea of having a uniform for himself, both because of its daily convenience (the rationale he claimed) and its ability to convey a signature style". [146]

Jobs was a board member at Gap Inc. from 1999 to 2002. [148]

In 2001, Jobs was granted stock options in the amount of 7.5 million shares of Apple with an exercise price of \$18.30. It was alleged that the options had been <u>backdated</u>, and that the exercise price should have been \$21.10. It was further alleged that Jobs had thereby incurred taxable income of \$20,000,000 that he did not report, and that Apple overstated its earnings by that same amount. As a result, Jobs potentially faced a number of criminal charges and civil penalties. The case was the subject of active criminal and civil government investigations, [149] though an independent internal Apple investigation completed on December 29, 2006, found that Jobs was unaware of these issues and that the options granted to him were returned without being exercised in 2003. [150]



Jobs and <u>Bill Gates</u> were a panel at the fifth *D: All Things Digital* conference in 2007.

In 2005, Jobs responded to criticism of Apple's poor recycling programs for <u>e-waste</u> in the US by lashing out at environmental and other advocates at Apple's annual meeting in Cupertino in April. A few weeks later, Apple announced it would take back iPods for free at its retail stores. The <u>Computer TakeBack Campaign</u> responded by flying a banner from a plane over the Stanford University graduation at which Jobs was the commencement speaker. The banner read "Steve, don't be a mini-player—recycle all e-waste".

In 2006, he further expanded Apple's recycling programs to any US customer who buys a new Mac. This program includes shipping and "environmentally friendly disposal" of their old systems. [151]

The success of Apple's unique products and services provided several years of stable financial returns, propelling Apple to become the world's most valuable publicly traded company in  $2011.\frac{[152]}{}$ 

Jobs was perceived as a demanding perfectionist [153][154] who always aspired to position his businesses and their products at the forefront of the information technology industry by foreseeing and setting innovation and style trends. He summed up this self-concept at the end of his keynote speech at the

There's an old Wayne Gretzky quote that I love. "I skate to where the puck is going to be, not where it has been". And we've always tried to do that at Apple. Since the very, very beginning. And we always will. [155]

On July 1, 2008, a \$7 billion class action suit was filed against several members of the Apple board of directors for revenue lost because of alleged securities fraud. [156][157]

In a 2011 interview with biographer Walter Isaacson, Jobs revealed that he had met with US President Barack Obama, complained about the nation's shortage of software engineers, and told Obama that he was "headed for a one-term presidency". [158] Jobs proposed that any foreign student who got an engineering degree at a US university should automatically be offered a green card. After the meeting, Jobs commented, "The president is very smart, but he kept explaining to us reasons why things can't get done . . . . It infuriates me" [158]

# **Health problems**

In October 2003, Jobs was diagnosed with cancer. In mid-2004, he announced to his employees that he had a cancerous tumor in his pancreas. The prognosis for pancreatic cancer is usually very poor; 160 Jobs stated that he had a rare, much less aggressive type, known as islet cell neuroendocrine tumor.

Jobs resisted his doctors' recommendations for medical intervention for nine months, [161] in favor of alternative medicine. Other doctors agree that Jobs's diet was insufficient to address his disease. However, cancer researcher and alternative medicine critic David Gorski wrote that "it's impossible to know whether and by how much he might have decreased his chances of surviving his cancer through his flirtation with woo. My best guess was that Jobs probably only modestly decreased his chances of survival, if that." [162][163] Barrie R. Cassileth, the chief of Memorial Sloan Kettering Cancer Center's integrative medicine department, [164] on the other hand, said, "Jobs's faith in alternative medicine likely cost him his life ... He had the only kind of pancreatic cancer that is treatable and curable ... He essentially committed suicide." According to biographer Walter Isaacson, "for nine months he refused to undergo surgery for his pancreatic cancer – a decision he later regretted as his health declined". [166] "Instead, he tried a vegan diet, acupuncture, herbal remedies, and other treatments he found online, and even consulted a psychic. He was also influenced by a doctor who ran a clinic that advised juice fasts, bowel cleansings and other unproven approaches, before finally having surgery in July 2004."[167][168] He underwent a pancreaticoduodenectomy (or "Whipple procedure") that appeared to remove the tumor successfully. [169][170] Jobs did not receive chemotherapy or radiation therapy. [159][171] During Jobs's absence, Tim Cook, head of worldwide sales and operations at Apple, ran the company. [159]

In January 2006, only Jobs's wife, his doctors, and Iger knew that his cancer had returned. Jobs told Iger privately that he hoped to live to see his son Reed's high school graduation in 2010. In early August 2006, Jobs delivered the keynote for Apple's annual Worldwide Developers Conference. His "thin, almost gaunt" appearance and unusually "listless" delivery, 172 together with his choice to delegate significant portions of his keynote to other presenters, inspired a flurry of media and internet speculation about the state of his health. In contrast, according to an Ars Technica journal report, Worldwide Developers Conference (WWDC) attendees who saw Jobs in person said he "looked fine". Following the keynote, an Apple spokesperson said that "Steve's health is robust".

Two years later, similar concerns followed Jobs's 2008 WWDC keynote address. [177] Apple officials stated that Jobs was victim to a "common bug" and was taking antibiotics, [178] while others surmised his cachectic appearance was due to the Whipple procedure. [171] During a July conference call discussing Apple earnings, participants responded to repeated questions about Jobs's health by insisting that it was a "private matter". Others said that shareholders had a right to know more, given Jobs's hands-on approach to running his company. [179][180] Based on an off-the-record phone conversation with Jobs, *The New York Times* reported, "While his health problems amounted to a good deal more than 'a common bug', they weren't life-threatening and he doesn't have a recurrence of cancer". [181]

On August 28, 2008, <u>Bloomberg</u> mistakenly published a 2500-word <u>obituary</u> of Jobs in its corporate news service, containing blank spaces for his age and cause of death. News carriers customarily stockpile up-to-date obituaries to facilitate news delivery in the event of a well-known figure's death. Although the error was promptly rectified, many news carriers and blogs reported on it, <u>[182]</u> intensifying rumors concerning Jobs's health. <u>[183]</u> Jobs responded at Apple's September 2008 *Let's Rock* keynote by paraphrasing <u>Mark Twain</u>: "The reports of my death are greatly exaggerated." <u>[184][185]</u> At a subsequent media event, Jobs concluded his presentation with a slide reading "110/70", referring to his <u>blood pressure</u>, stating he would not address further questions about his health. <u>[186]</u>

On December 16, 2008, Apple announced that marketing vice-president <u>Phil Schiller</u> would deliver the company's final keynote address at the <u>Macworld Conference and Expo</u> 2009, again reviving questions about Jobs's health. [187][188] In a statement given on January 5, 2009, on <u>Apple.com</u>, Jobs said that he had been suffering from a "hormone imbalance" for several months. [189][190]

On January 14, 2009, Jobs wrote in an internal Apple memo that in the previous week he had "learned that my health-related issues are more complex than I originally thought". [191] He announced a six-month leave of absence until the end of June 2009, to allow him to better focus on his health. Tim Cook, who previously acted as CEO in Jobs's 2004 absence, became acting CEO of Apple, with Jobs still involved with "major strategic decisions". [191]

In 2009, Tim Cook offered a portion of his liver to Jobs, since both share a rare blood type, and the donor liver can regenerate tissue after such an operation. Jobs yelled, "I'll never let you do that. I'll never do that." [192]

In April 2009, Jobs underwent a liver transplantation at Methodist University Hospital Transplant Institute in Memphis, Tennessee. [193][194][195] Jobs's prognosis was described as "excellent". [193]

## Resignation

On January 17, 2011, a year and a half after Jobs returned to work following the liver transplant, Apple announced that he had been granted a medical leave of absence. Jobs announced his leave in a letter to employees, stating his decision was made "so he could focus on his health". As it did at the time of his 2009 medical leave, Apple announced that Tim Cook would run day-to-day operations and that Jobs would continue to be involved in major strategic decisions at the company. [196][197] While on leave, Jobs appeared at the iPad 2 launch event on March 2, the WWDC keynote introducing iCloud on June 6, and before the Cupertino City Council on June 7.

On August 24, 2011, Jobs announced his resignation as Apple's CEO, writing to the board, "I have always said if there ever came a day when I could no longer meet my duties and expectations as Apple's CEO, I would be the first to let you know. Unfortunately, that day has come." [199] Jobs became chairman of the board and named Tim Cook as his successor as CEO. [200][201] Jobs continued to work for Apple until the day before his death six weeks later. [202][203][204]

#### Death

Jobs died at his Palo Alto, California, home around 3 p.m. (PDT) on October 5, 2011, due to complications from a relapse of his previously treated islet-cell pancreatic neuroendocrine tumor, [59][205][206] which resulted in respiratory arrest. [207] He had lost consciousness the day before and died with his wife, children, and sisters at his side. [208] His sister, Mona Simpson, described his death thus: "Steve's final words, hours earlier, were monosyllables, repeated three times. Before embarking, he'd looked at his sister Patty, then for a long time at his children, then at his life's partner, Laurene, and then over their shoulders past them. Steve's final words were: 'Oh wow. Oh wow.' "He then lost consciousness and died several hours later. [208] A small private funeral was held on October 7, 2011, the details of which, out of respect for Jobs's family, were not made public. [209]



Flags flew at half-staff outside the Apple Infinite Loop campus on the evening of Jobs's death.

Both  $\underline{\mathrm{Apple}}^{[210]}$  and  $\underline{\mathrm{Pixar}}$  issued announcements of his death.  $\underline{^{[211]}}$  Apple announced on the same day that they had no plans for a public service, but were encouraging "well-wishers" to send their remembrance messages to

an email address created to receive such messages. [212] Apple and Microsoft both flew their flags at <u>half-staff</u> throughout their respective headquarters and campuses. [213][214]

Bob Iger ordered all Disney properties, including Walt Disney World and Disneyland, to fly their flags at half-staff from October 6 to 12, 2011. For two weeks following his death, Apple displayed on its corporate Web site a simple page that showed Jobs's name and lifespan next to his portrait in grayscale. On October 19, 2011, Apple employees held a private memorial service for Jobs on the Apple campus in Cupertino. It was attended by Jobs's widow, Laurene, and by Tim Cook, Bill Campbell, Norah Jones, Al Gore, and Coldplay. Some of Apple's retail stores closed briefly so employees could attend the memorial. A video of the service was uploaded to Apple's website.

California Governor Jerry Brown declared Sunday, October 16, 2011, to be "Steve Jobs Day". [220] On that day, an invitation-only memorial was held at Stanford University. Those in attendance included Apple and other tech company executives, members of the media, celebrities, politicians, and family and close friends of Jobs. Bono, Yo-Yo Ma, and Joan Baez performed at the service, which lasted longer than an hour. There was high security with guards at all of the university's gates, and a helicopter overhead from an area news station. [221][222] Each attendee was given a small brown box as a "farewell gift" from Jobs, containing a copy of the *Autobiography of a Yogi* (1946) by Paramahansa Yogananda. [223]

Childhood friend and fellow Apple co-founder <u>Steve Wozniak</u>, <u>[224]</u> former owner of what would become Pixar, <u>George Lucas</u>, <u>[225]</u> his competitor Microsoft co-founder <u>Bill Gates</u>, <u>[226]</u> and President <u>Barack</u> Obama all made statements in response to his death.

At his request, Jobs was buried in an <u>unmarked grave</u> at <u>Alta Mesa Memorial Park</u>, the only <u>nonsectarian</u> cemetery in Palo Alto. [228][229]

## **Innovations and designs**

Jobs's design aesthetic was influenced by philosophies of Zen and Buddhism. In India, he experienced Buddhism while on his seven-month spiritual journey, [230] and his sense of intuition was influenced by the spiritual people with whom he studied. [230] Jobs gained insights regarding industrial designs from Richard Sapper. [231]

According to Apple co-founder Steve Wozniak, "Steve didn't ever code. He wasn't an engineer and he didn't do any original design...". [232][233] Daniel Kottke, one of Apple's earliest employees and a college friend of Jobs, stated: "Between Woz and Jobs, Woz was the innovator, the inventor. Steve Jobs was the marketing person." [234]

He is listed as either primary inventor or co-inventor in 346 United States patents or patent applications related to a range of technologies from actual computer and portable devices to user interfaces (including touch-based), speakers, keyboards, power adapters, staircases, clasps, sleeves, <u>lanyards</u>, and packages. His contributions to most of his patents were to "the look and feel of the product". He and his industrial design chief <u>Jonathan Ive</u> are named for 200 of the patents. [235] Most of these are design patents as opposed to utility patents or inventions; they are specific product designs such as both original and lamp-style <u>iMacs</u>, and <u>PowerBook G4 Titanium</u>. [236][237] He holds 43 issued US patents on inventions. [236] The patent on the Mac OS X <u>Dock</u> user interface with "magnification" feature was issued the day before he died. [238] Although Jobs had little involvement in the engineering and technical side of the original Apple computers, [233] Jobs later used his CEO position to directly involve himself with product design.

Involved in many projects throughout his career was his long-time marketing executive and confidant <u>Joanna Hoffman</u>, known as one of the few employees at Apple and NeXT who could successfully stand up to Jobs while also engaging with him. [240]

Even while terminally ill in the hospital, Jobs sketched new devices that would hold the iPad in a hospital bed. [208] He despised the oxygen monitor on his finger, and suggested ways to revise the design for simplicity. [241]

Since his death, he has won 141 patents. He holds over 450 patents in total. [242]

## Apple I

The <u>Apple I</u> was designed entirely by Steve Wozniak, but Steve Jobs had the idea of selling the computer, which led to the founding of <u>Apple Computer</u> in 1976. Jobs and Wozniak constructed several of the Apple I prototypes by hand, funded by selling some of their belongings. Eventually, 200 units were produced. [71]

## Apple II

The <u>Apple II</u> is an <u>8-bit home computer</u>, one of the world's first highly successful mass-produced microcomputer products, [79] designed primarily by Wozniak. Jobs oversaw the development of the Apple II's unusual case and <u>Rod Holt</u> developed the unique power supply. It was introduced in 1977 at the West Coast Computer Faire by Jobs and Wozniak as the first consumer product sold by Apple.

#### Lisa

The Lisa is a personal computer developed by Apple from 1978 and sold in the early 1980s to business users. It is the first personal computer with a graphical user interface. The Lisa sold poorly at 100,000 units. [245]

In 1982, after Jobs was forced out of the Lisa project, [246] he took over the Macintosh project, adding inspiration from Lisa. The final Lisa 2/10 was modified and sold as the Macintosh XL. [247]

#### Macintosh

Once he joined the <u>Macintosh</u> team, Jobs took over the project after Wozniak had experienced a traumatic airplane accident and temporarily left the company. [90] Jobs launched the Macintosh on January 24, 1984, as the first mass-market personal computer featuring an integral graphical user interface and <u>mouse</u>. [248] This first model was later renamed to Macintosh 128k among the prolific

series. Since 1998, Apple has phased out the Macintosh name in favor of "Mac", though the product family has been nicknamed "Mac" or "the Mac" since inception. The Macintosh was introduced by a US\$1.5 million Ridley Scott television commercial, "1984". [249] It aired during the third quarter of Super Bowl XVIII on January 22, 1984, received as a "watershed event" [250] and a "masterpiece". [251] Regis McKenna called the ad "more successful than the Mac itself". [252] It uses an unnamed heroine to represent the coming of the Macintosh (indicated by a Picasso-style picture of the computer on her white tank top) to save humanity from the conformity of IBM's domination of the computer industry. The ad alludes to George Orwell's novel Nineteen Eighty-Four, which describes a dystopian future ruled by a televised "Big Brother". [253][254]

The Macintosh, however, was expensive, which hindered its ability to be competitive in a market already dominated by the <u>Commodore 64</u> for consumers, and the <u>IBM Personal Computer</u> and its accompanying <u>clone</u> market for businesses. [255] Macintosh systems still found success in education and desktop publishing and kept Apple as the second-largest PC manufacturer for the next decade.



The <u>Apple II</u>, here with an external <u>modem</u>, was designed primarily by Steve Wozniak.



Jobs holds up a MacBook

Air at the MacWorld

Conference & Expo in 2008.

## **NeXT Computer**

After Jobs was forced out of Apple in 1985, he started <u>NeXT</u>, a <u>workstation</u> computer company. The NeXT Computer was introduced in 1988 at a <u>lavish launch event</u>. Using the NeXT Computer, <u>Tim Berners-Lee</u> created the world's first <u>web browser</u>, the <u>WorldWideWeb</u>. The NeXT Computer's operating system, named <u>NeXTSTEP</u>, begat <u>Darwin</u>, which is now the foundation of most of Apple's <u>operating systems</u> such as <u>Macintosh's macOS</u> and iPhone's <u>iOS</u>. [256][257]

#### **iMac**

Apple's <u>iMac G3</u> was introduced in 1998 and its innovative design is directly the result of Jobs's return to Apple. Apple boasted "the back of our computer looks better than the front of anyone else's". Described as "cartoonlike", the first iMac, clad in Bondi Blue plastic, was unlike any personal computer that came before. In 1999, Apple introduced the Graphite gray Apple iMac and since has varied the shape, color and size considerably while maintaining the <u>all-in-one</u> design. Design ideas were intended to create a connection with the user such as the handle and a "breathing" light effect when the computer went to sleep. The Apple iMac sold for \$1,299 at that time. The iMac's forward-thinking changes include

eschewing the <u>floppy disk drive</u> and moving exclusively to <u>USB</u> for connecting peripherals. Through the iMac's success, USB was popularized among third-party peripheral makers—as evidenced by the fact that many early USB peripherals were made of translucent plastic to match the iMac design. [260]

### **iTunes**

iTunes is a <u>media player</u>, media library, online radio broadcaster, and mobile device management application developed by Apple. It is used to play, download, and organize digital <u>audio</u> and video (plusother types of media on the iTunes Store) on personal computers running the <u>macOS</u> and <u>Microsoft Windows</u> operating systems. The <u>iTunes Store</u> is also available on the iPod Touch, iPhone, and iPad.



The original <u>iMac</u> was introduced in 1998 as the first consumer-facing Apple product to have debuted after Jobs's return.

Through the iTunes Store, users can purchase and download music, music videos, television shows, <u>audiobooks</u>, <u>podcasts</u>, movies, and movie rentals

in some countries, and <u>ringtones</u>, available on the iPhone and iPod Touch (fourth generation onward). Application software for the iPhone, iPad and iPod Touch can be downloaded from the App Store.

#### **iPod**

The <u>first generation of iPod</u> was released October 23, 2001. The major innovation of the iPod was its small size achieved by using a 1.8" hard drive compared to the 2.5" drives common to players at that time. The capacity of the first-generation iPod ranged from 5 GB to 10 GB. [261] The iPod sold for US\$399 and more than 100,000 iPods were sold before the end of 2001. The introduction of the iPod resulted in Apple becoming a major player in the music industry. [262] Also, the iPod's success prepared the way for the iTunes music store and the iPhone. [263] After the first few generations of iPod, Apple released the touchscreen iPod Touch, the reduced-size <u>iPod Mini</u> and <u>iPod Nano</u>, and the screenless <u>iPod Shuffle</u> in the following years. [262]

#### **iPhone**

Apple began work on the <u>first iPhone</u> in 2005 and the first iPhone was released on June 29, 2007. The iPhone created such a sensation that a survey indicated six out of ten Americans were aware of its release. <u>Time</u> declared it "Invention of the Year" for 2007 and included it in the All-TIME 100 Gadgets list in 2010, in the category of Communication. The completed iPhone had multimedia capabilities and functioned as a quad-band touch screen smartphone. A year later, the <u>iPhone 3G</u> was released in July 2008 with three key features: support for GPS, 3G data and tri-band UMTS/HSDPA. In June 2009, the <u>iPhone 3GS</u>, whose improvements included voice control, a better camera, and a faster processor, was introduced by Phil Schiller. The iPhone 4 was thinner than previous models, had a five megapixel camera capable of recording video in 720p HD, and added a secondary front-facing camera for video calls. A major feature of the iPhone 4S, introduced in October 2011, was Siri, a virtual assistant capable of voice recognition.

#### **iPad**

The iPad is an iOS-based line of tablet computers designed and marketed by Apple. The <u>first iPad</u> was released on April 3, 2010. The <u>user interface</u> is built around the device's <u>multi-touch</u> screen, including a <u>virtual keyboard</u>. The iPad includes built-in <u>Wi-Fi</u> and cellular connectivity on select models. As of April 2015, more than 250 million iPads have been sold. [268]

### Personal life



Jobs introduced the iPad in 2010.

#### Marriage

In 1989, Jobs first met his future wife, <u>Laurene Powell</u>, when he gave a lecture at the <u>Stanford Graduate School of Business</u>, where she was a student. Soon after the event, he stated that Laurene "was right there in the front row in the lecture hall, and I couldn't take my eyes off of her ... kept losing my train of thought, and started feeling a little giddy". [7] After the lecture, he met her in the parking lot and invited her out to dinner. From that point forward, they were together, with a few minor exceptions, for the rest of his life. [7]



Jobs's house had abundant fruit trees in Palo Alto.

Jobs proposed on New Year's Day 1990 with "a fistful of freshly picked wildflowers". [7] They married on March 18, 1991, in a

Buddhist ceremony at the Ahwahnee Hotel in Yosemite National Park. Fifty people, including Jobs's father, Paul, and his sister Mona, attended. The ceremony was conducted by Jobs's guru, Kobun Chino Otogawa. The vegan wedding cake was in the shape of Yosemite's Half Dome, and the wedding ended with a hike and Laurene's brothers' snowball fight. Jobs reportedly said to Mona: "You see, Mona [...], Laurene is descended from Joe Namath, and we're descended from John Muir". [269]

Jobs's and Powell's first child, a son named <u>Reed</u>, was born in 1991. [270] Jobs's father, Paul, died a year and a half later, on March 5, 1993. Jobs's childhood home remains a tourist attraction and is currently owned by his stepmother (Paul's second wife), Marilyn Jobs. [271]

Jobs and Powell had two more children, daughters Erin (b. 1995) and  $\underline{\text{Eve Jobs}}$  (b. 1998), who is a fashion model. [270] The family lived in Palo Alto, California. [272]

Although a billionaire, Jobs made it known that, like Bill Gates, he had stipulated that most of his monetary fortune would not be left to his children. [273][274] Both men had limited their children's access, age appropriate, to social media, computer games, and the Internet. [275][276]

## **Family**

<u>Chrisann Brennan</u> notes that after Jobs was forced out of Apple, "he apologized many times over for his behavior" towards her and Lisa. She said Jobs "said that he never took responsibility when he should have, and that he was sorry". By this time, Jobs had developed a strong relationship with Lisa and when she was nine, Jobs had her name on her birth certificate changed from "Lisa Brennan" to "Lisa Brennan-Jobs". Jobs and Brennan developed a working relationship to <u>co-parent</u> Lisa, a change which Brennan credits to the influence of his newly found biological sister, <u>Mona Simpson</u>, who worked to repair the relationship between Lisa and Jobs. Jobs had found Mona after first finding his birth mother, Joanne Schieble Simpson, shortly after he left Apple. [278]

Jobs did not contact his birth family during his adoptive mother Clara's lifetime, however. He would later tell his official biographer Walter Isaacson: "I never wanted [Paul and Clara] to feel like I didn't consider them my parents, because they were totally my parents [...] I loved them so much that I never wanted them to know of my search, and I even had reporters keep it quiet when any of them found out". [278] However, in 1986, when Jobs was 31, Clara was diagnosed with lung cancer. He began to spend a great deal of time with her and learned more details about her background and his adoption, information that motivated him to find his biological mother. Jobs found on his birth certificate the name of the San Francisco doctor to whom Schieble had turned when she was pregnant. Although the doctor did not help Jobs while he was alive, he left a letter for Jobs to be opened upon his death. As he died soon afterwards, Jobs was given the letter which stated that "his mother had been an unmarried graduate student from Wisconsin named Joanne Schieble". [278]

Jobs only contacted Schieble after Clara died in early 1986 and after he received permission from his father, Paul. In addition, out of respect for Paul, he asked the media not to report on his search. [278] Jobs stated that he was motivated to find his birth mother out of both curiosity and a need "to see if she was okay and to thank her, because I'm glad I didn't end up as an abortion. She was twenty-three and she went through a lot to have me." [279] Schieble was emotional during their first meeting (though she wasn't familiar with the history of Apple or Jobs's role in it) and told him that she had been pressured into signing the adoption papers. She said that she regretted giving him up and repeatedly apologized to him for it. Jobs and Schieble would develop a friendly relationship throughout the rest of his life and would spend Christmas together. [280]

During this first visit, Schieble told Jobs that he had a sister, Mona, who was not aware that she had a brother. Schieble then arranged for them to meet in New York where Mona worked. Her first impression of Jobs was that "he was totally straightforward and lovely, just a normal and sweet guy". Simpson and Jobs then went for a long walk to get to know each other. Jobs later told his biographer that "Mona was not completely thrilled at first to have me in her life and have her mother so emotionally affectionate toward me ... As we got to know each other, we became really good friends, and she is my family. I don't know what I'd do without her. I can't imagine a better sister. My adopted sister, Patty, and I were never close."

Jobs then learned his family history. Six months after he was given up for adoption, Schieble's father died, she wed Jandali, and they had a daughter, Mona. [282][283] Jandali states that after finishing his PhD he returned to Syria to work, and then Schieble left him. [282] They divorced in 1962[9] and he said then he lost contact with Mona for a time:

I also bear the responsibility for being away from my daughter when she was four years old, as her mother divorced me when I went to Syria, but we got back in touch after 10 years. We lost touch again when her mother moved and I didn't know where she was, but since 10 years ago we've been in constant contact, and I see her three times a year. I organized a trip for

I grew up as an only child, with a single mother. Because we were poor and because I knew my father had emigrated from Syria, I imagined he looked like Omar Sharif. I hoped he would be rich and kind and would come into our lives (and our not-yet-furnished apartment) and help us. Later, after I'd met my father, I tried to believe he'd changed his number and left no forwarding address because he was an idealistic revolutionary, plotting a new world for the Arab people. Even as a feminist, my whole life I'd been waiting for a man to love, who could love me. For decades, I'd thought that man would be my father. When I was 25, I met that man, and he was my brother.

—Mona Simpson<sup>[208]</sup>

A few years later, Schieble married an ice-skating teacher, George Simpson. Mona Jandali took her stepfather's last name, as Mona Simpson. In 1970, after divorcing her second husband, Schieble took Mona to Los Angeles and raised her alone. [283]

When Simpson found that their father, Abdulfattah Jandali, was living in Sacramento, California, Jobs had no interest in meeting him as he believed Jandali didn't treat his children well<sup>[284]</sup> and according to the San Francisco Chronicle, this was because of finding a Seattle Times article about Jandali's abandonment of his students on a trip to Egypt in 1974. [285] Simpson went to Sacramento alone and met Jandali, who worked in a small restaurant. They spoke for several hours, and he told her that he had left teaching for the restaurant business. He said he and Schieble had given another child away for adoption but that "we'll never see that baby again. That baby's gone." He said he once managed a Mediterranean restaurant near San Jose and that "all of the successful technology people used to come there. Even Steve Jobs ... oh yeah, he used to come in, and he was a sweet guy and a big tipper". At the request of Jobs, Simpson did not tell Jandali that she had met his son. [286]

After hearing about the visit, Jobs recalled that "it was amazing ... I had been to that restaurant a few times, and I remember meeting the owner. He was Syrian. Balding. We shook hands." However, Jobs still did not want to meet Jandali because "I was a wealthy man by then, and I didn't trust him not to try to blackmail me or go to the press about it ... I asked Mona not to tell him about me". Jandali later discovered his relationship to Jobs through an online blog. He then contacted Simpson and asked, "what is this thing about Steve Jobs?". Simpson told him that it was true and later commented, "My father is thoughtful and a beautiful storyteller, but he is very, very passive ... He never contacted Steve". Because Simpson herself researched her Syrian roots and began to meet the family, she assumed that Jobs would eventually want to meet their father, but he never did. Jobs also never showed an interest in his Syrian heritage or the Middle East. Simpson fictionalized the search for their father in her 1992 novel The Lost Father. Malek Jandali is their cousin. Malek Jandali

## Philanthropy

Jobs's views and actions on philanthropy and charity are a public mystery. [288] He maintained privacy even over what few of these actions were publicly known. He has been a key figure in public discussions about societal obligations of the wealthy and powerful. Through his career, the media investigated and criticized him and Apple as unusually and inexplicably mysterious or absent among powerful leaders and especially billionaires. His name is absent from the Million Dollar List of all large global philanthropy. [289] Some have speculated about his possible secret role in large anonymous donations.

Mark Vermilion, former charitable leader for <u>Joan Baez</u>, Apple, and Jobs, attributed Jobs's lifelong minimization of direct charity to his perfectionism and limited time. Jobs, Vermilion, and supporters said over the years that corporate products were Jobs's superior contributions to culture and society instead of direct charity. [289] In 1985, Jobs said, "You know, my main reaction to this money thing is that it's humorous, all the attention to it, because it's hardly the most insightful or valuable thing that's happened to me." [288]

Shortly after leaving Apple, he formed the charitable Steven P. Jobs Foundation, led by Mark Vermilion, hired away from Apple's community leadership. Jobs wanted a focus on nutrition and vegetarianism, but Vermilion wanted social entrepreneurship. That year, Jobs soon launched NeXT and closed the foundation with no results. Upon his 1997 return to Apple, Jobs optimized the failing company to the core, such as eliminating all philanthropic programs, never to be restored. In 2007, *Stanford Social Innovation Review* 

magazine listed Apple among "America's least philanthropic companies". A few months after another unflattering news report, Apple started a program to match employees' charitable gifts. [289] Jobs declined to sign The Giving Pledge, launched in 2010 by Warren Buffett and Bill Gates for fellow billionaires. [289][288] He donated \$50 million to Stanford hospital and contributed to efforts to cure AIDS. Bono reported "tens of millions of dollars" given by Apple while Jobs was CEO, to AIDS and HIV relief programs in Africa, which inspired other companies to join. [289]

### Honors and awards

- 1985: awarded National Medal of Technology (with Steve Wozniak) by US President Ronald Reagan, the country's highest honor for technological achievements<sup>[291]</sup>
- **1987**: Jefferson Award for Public Service<sup>[292]</sup>
- 1989: Entrepreneur of the Decade by Inc. [293]
- **1991**: Howard Vollum Award from Reed College<sup>[294]</sup>
- 2004–2010: listed among the *Time* 100 Most Influential People in the World on five separate occasions<sup>[295]</sup>
- 2007: named the most powerful person in business by Fortune magazine<sup>[296]</sup>
- 2007: inducted into the California Hall of Fame, located at The California Museum for History, Women and the Arts<sup>[297]</sup>
- 2012: Grammy Trustees Award, an award for those who have influenced the music industry in areas unrelated to performance<sup>[298]</sup>
- 2012: posthumously honored with an Edison Achievement Award for his commitment to innovation throughout his career<sup>[299]</sup>
- **2013**: posthumously inducted as a Disney Legend<sup>[300]</sup>
- **2017**: Steve Jobs Theater opens at Apple Park<sup>[301]</sup>
- 2022: posthumously awarded the Presidential Medal of Freedom by US President Joe Biden, the country's highest civilian honor<sup>[302]</sup>



Jobs received the National Medal of Technology from President Ronald Reagan in 1985, awarded jointly with Steve Wozniak.



A statue of Jobs is at Graphisoft Park in Budapest. [290]

# In popular culture

## See also



San Francisco Bay Area portal

- Seva Foundation
- Timeline of Steve Jobs media

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## **External links**

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- Steve Jobs (https://www.imdb.com/name/nm0423418/) at IMDb
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- 1990: Steve Jobs (http://www.mlfilms.com/productions/m\_and\_i) Archived (https://web.archive.org/web/20141216230720/http://www.mlfilms.com/productions/m\_and\_i) December 16, 2014, at the Wayback Machine memory and imagination "What a computer is to me is it's the most remarkable tool that we've ever come up with, and it's the equivalent of a bicycle for our minds"
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