

Client Onboarding Experience

Designing an engaging and high-touch onboarding experience by leveraging internal and external data



Outline

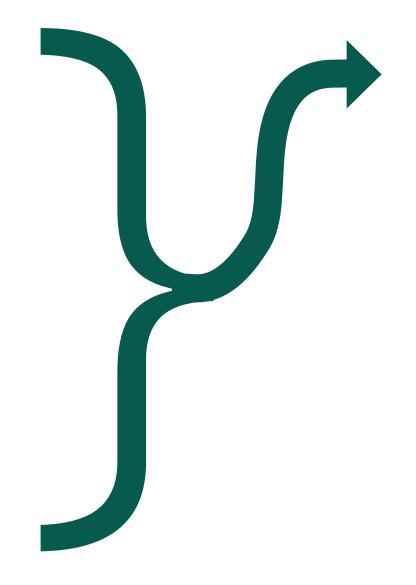
- 1. Premise
- 2. Motivation
- 3. Methods
- 4. Results
- 5. Summary
- 6. Future Work



Premise



Sales Negotiations
Onboarding
Welcome Call
Checkup(s)
Product Delivery
Renewal Pitch(es)
+ Follow-up(s)



Manual process Inconsistent approaches Informal coordination

Untrackable communications

Creates a high risk for losing contract renewals

Hanover Client Experience (CX)



Mission

Overhaul the <u>client onboarding process</u> from when a Sale is Closed to Welcome Call

External Goals

- Establish early virtual relationship with clients
- Deliver value through engaging and informative communications
- Increase personalized and transparent user experience

Internal Goals

- Deliver better client data earlier
- Replace repetitive internal processes with automations
- Reprioritize client touch points to deliver more value
- Leverage HD Portal, SFDC, and Hubspot



Research Method

Primary Sources

- Sales, Business Intelligence, and Account Management, Sales
 Support personnel interviews
- Email and internal message chains from respective teams
- SFDC system for managing accounts

Secondary Sources

- Internal team scripting guides for Sales and Account managers
- Task management documents and online documentation systems access



Initial Observations

At the onset, I noticed a lack of:

- Clients communications guide for internal usage
- Collateral style guide for all external communications
- Consistent tracking of all client-facing product delivery metrics

"Those don't exist" - Karla



Auditing Process

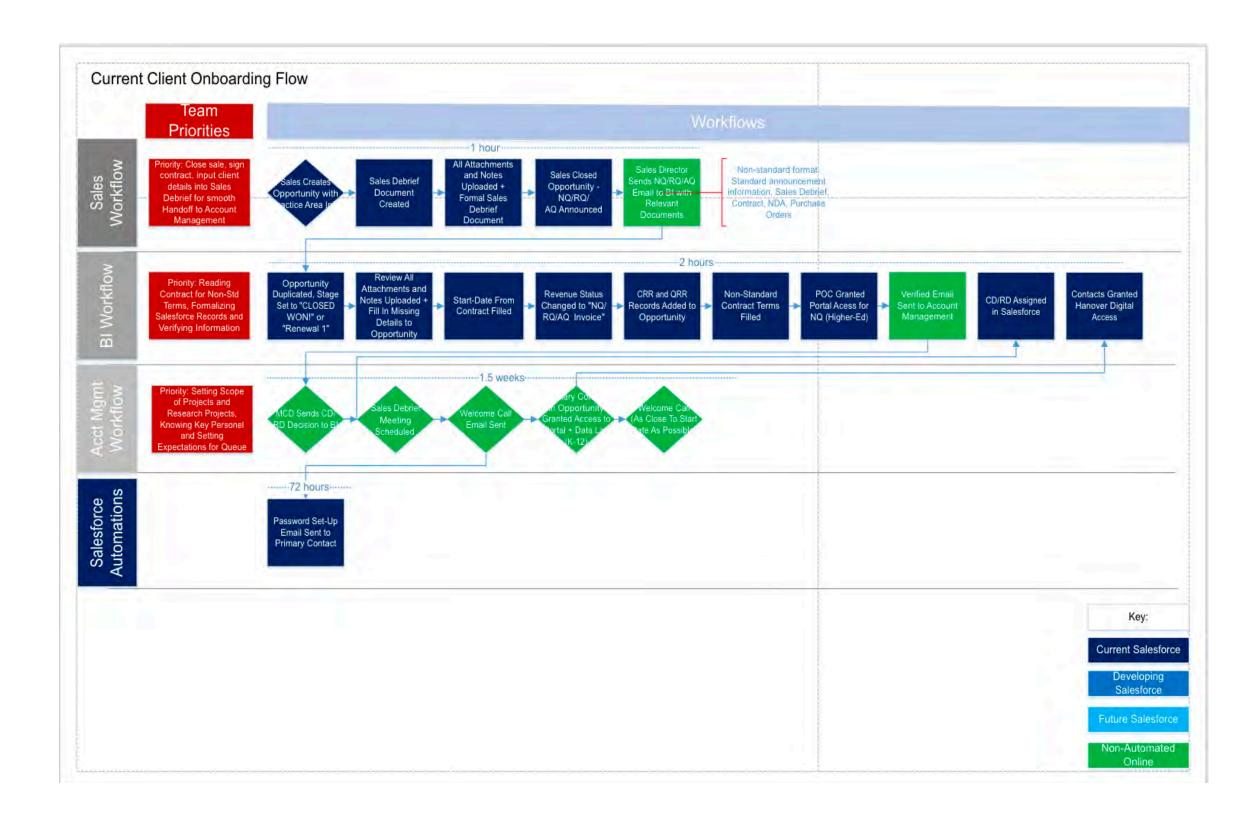
To understand the firm's process, I:

- 1. Went through existing documentation, piecing together internal and external processes
- 2. Interviewed team members on projected vs actual processing times
- 3. Mapped-out existing processes to identify pain points



Audit Summary

After over 10 in-depth interviews examining our team's formal and informal processes, I was able to have a micro-level view of Hanover:





Team Priorities

Sales Team

Close sale, sign contract, input client details into Sales Debrief for smooth handoff to Account Management

Business Intelligence Team

Reading contract for non-std terms, formalizing Salesforce records and verifying information

Account

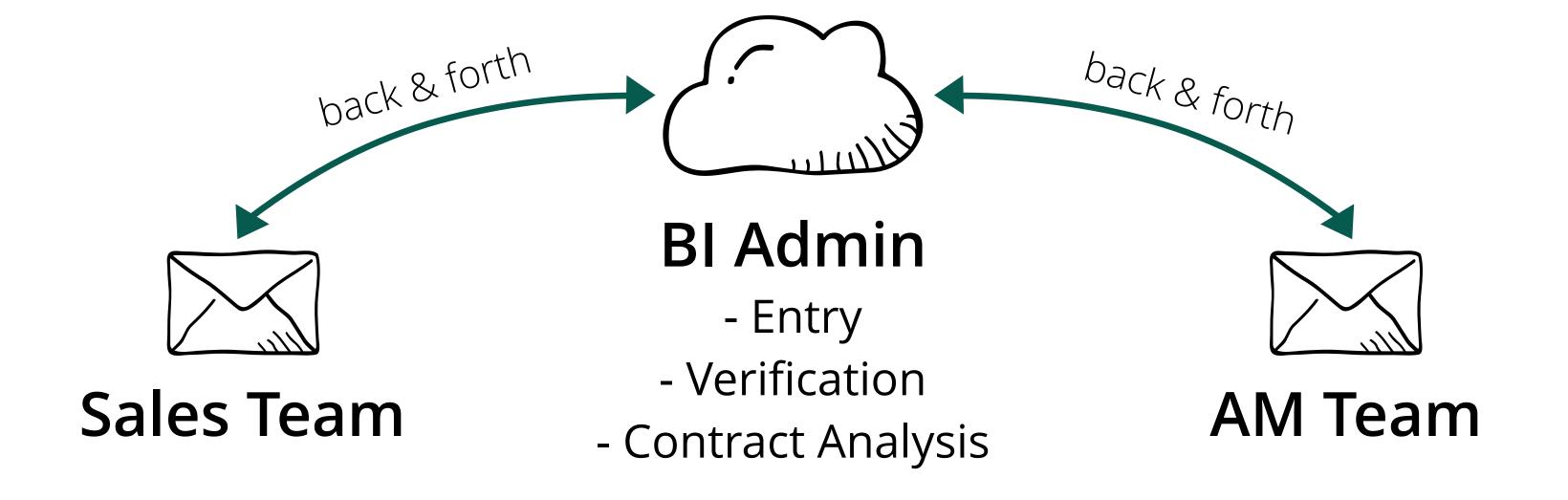
Management Team

Setting client expectations for queue, connecting key content and research members



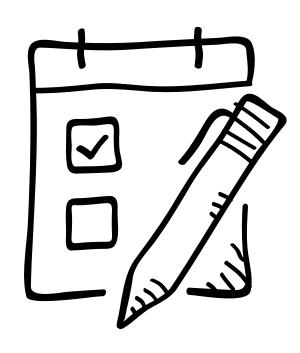
Salesforce Flow

Who has
Salesforce admin
privileges and how
does that impact
each team's
workflow?





Trackable Labor



Are we able to track a tasks' progress within a team's respective workflow?

- Numerous internal email chains with no Salesforce Tasks to track time and efforts
- Varying methods within teams to keep tabs on client interactions
- Basis of completion should be based on the successful handoff to next team



Findings

Key Findings

- 1. **Handoff Friction:** Sales handoff to BI non-standardized and difficult to track, with contract and account details sent via email
- 2. **Information Loss**: with BI entering all contract formalization revenue details and verification, managing info is happening through email, leading to varying wait time client onboarding start times
- 3. **Manual Comms**: Welcome Call scheduling completely manual with HD portal access requests managed by multiple departments



Current Timeline

Contract Closed

Sales Workflow

BI Workflow

AM Workflow



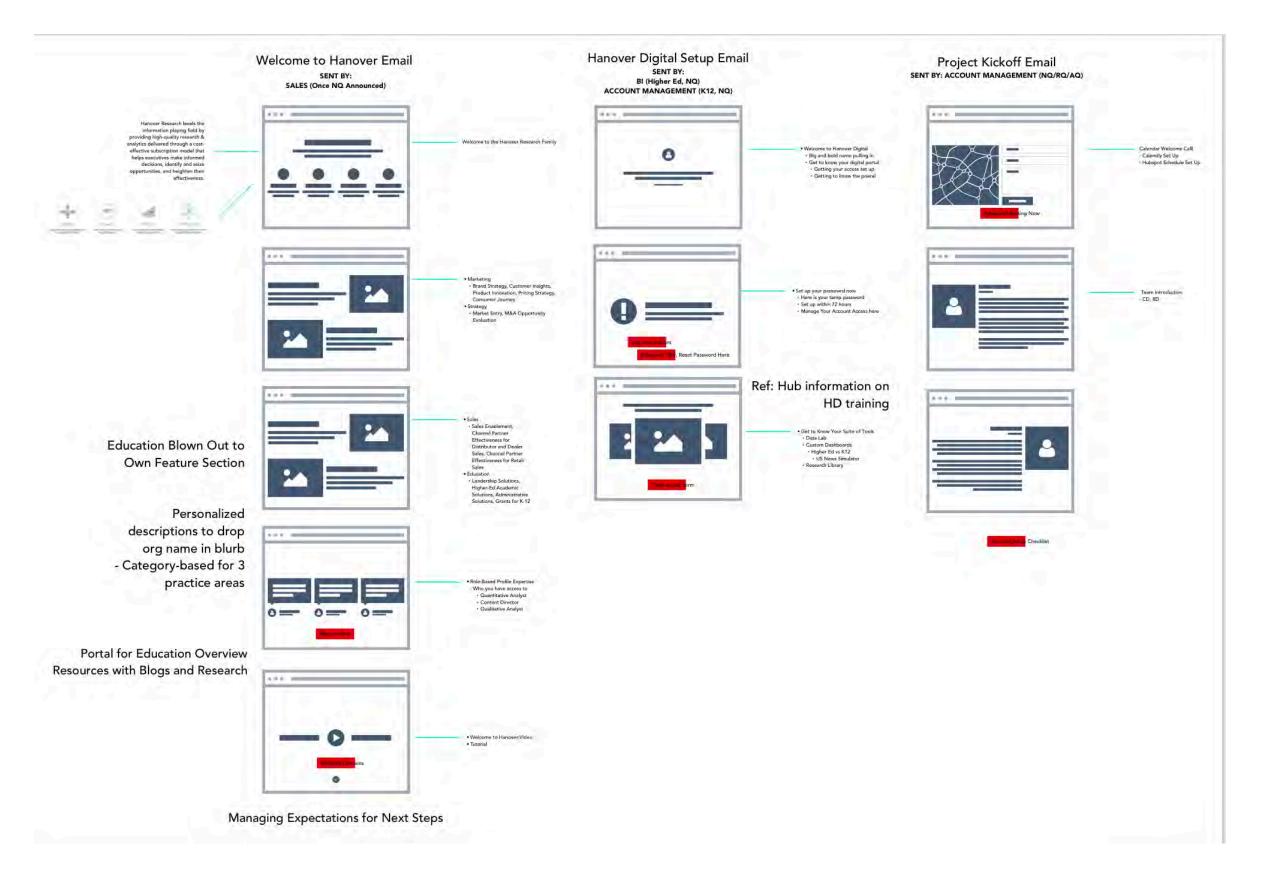




Concept Design

Design Priorities

- Quickly established rapport with client
- Early education and tool access
- Personal feel to value delivery

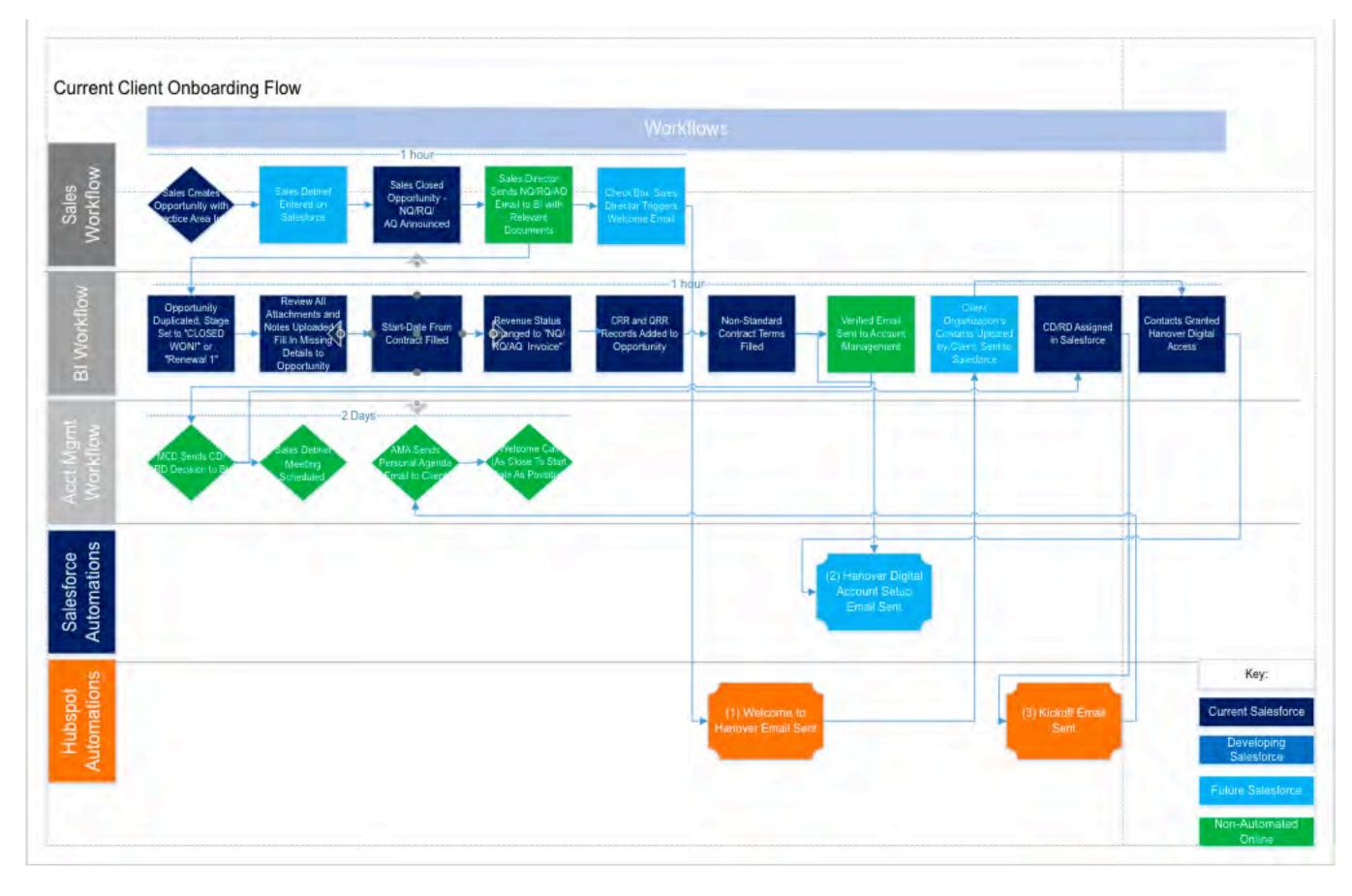




Concept Design

Integrations

- SFDC Account, Contact,
 Start-Date, Contract Fields
- Hubspot Email Automation
- Hubspot Scheduling Tool





Automations Flow

CEO Welcome

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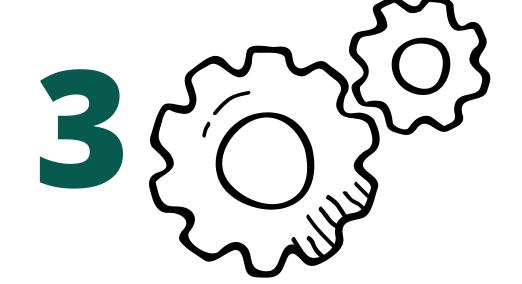
Sent when: Sales announces NQ

Hanover Welcome



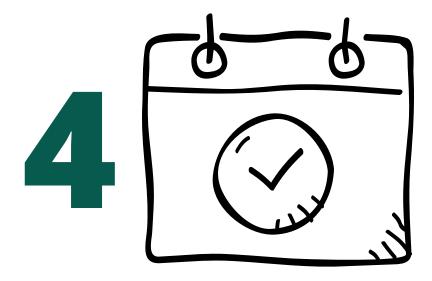
Sent 24 hrs after: Sales announces NQ

Hanover Digital Setup



Sent when: Contact granted access

Project Kickoff



Sent when: CD/RD assigned to project



CEO Welcome

Purpose + CTA

 Hubspot Email using plain text for personal feel to message client right after contract has been signed and processed by Sales Team



Hanover Research 4401 Wilson Boulevard Arlington, VA 22203

Date: July 30, 2018

Wesley Givens CEO, Hanover Research

Dear Name Customer,

Thank you for choosing Hanover Research for your information services and market research needs. We are pleased to serve you with the highest quality market research and analysis tools to meet your needs. We have been committed to providing the best service for over 10 years and we want to ensure that we will do whatever it takes to meet your specific needs.

As a token of our appreciation for your business, we would like to offer you early access to our digital portal to access our latest research and case studies. To take advantage of this access, please make your Hanover Digital account as soon as possible, with your setup email coming shortly.

Hanover is available anytime to answer any questions or concerns you may have regarding your new account. We have also assigned John Smith from Client Services to assist you with any other needs you may have.

Welcome to Hanover and we can't wait to get started!

Warm regards,



Xavier Rivera-Lanza, Summer 2018 Internship Programme

Welcome

Purpose + CTA

 Formal Welcome to Hanover, showing all resources while client's attention is still fresh right after contract is signed



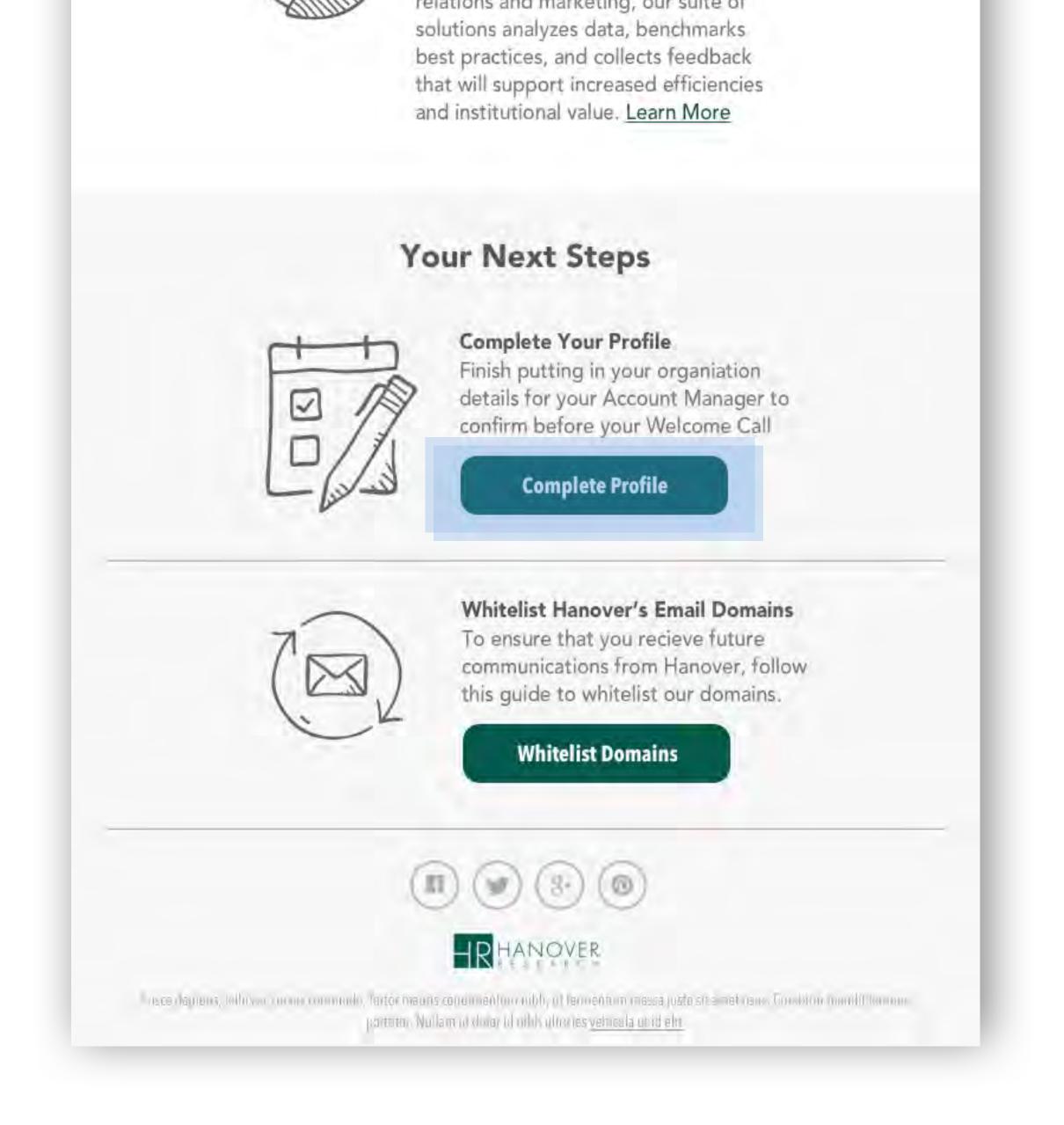


Xavier Rivera-Lanza, Summer 2018 Internship Programme

Welcome

Purpose + CTA

- Complete Profile
 - Verify and add client organization contacts
 - HD Access information
 - Roles of contacts' information
- Whitelist Hanover Email Domains

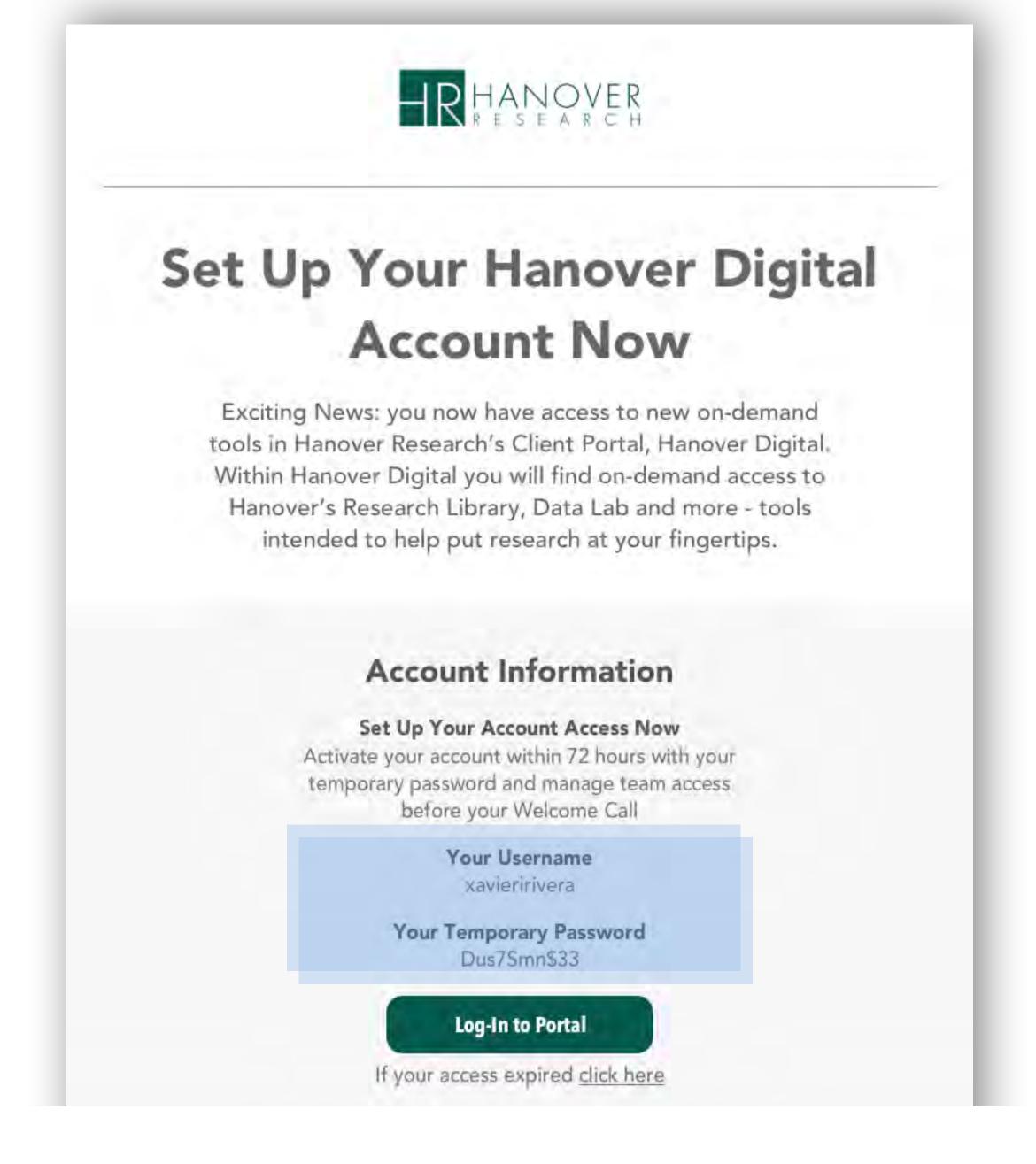




HD Setup

Purpose + CTA

- Welcome to Hanover Digital, showing all resources
- Log in and Set Password within 72 hrs
 - Set new password



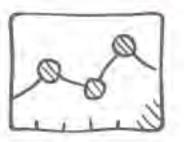


HD Setup

Purpose + CTA

- View Hanover's Case Studies +
 Research
 - Direct link to Research library,
 requiring client to log in

Your Cutting-Edge Analytics Toolbox



Data Lab

Consists of 12 Million+ data points and 3000+ Institutions across, 4 customizable on-demand modules, delivering insights on graduation and transfer rates, retention rates, financial health, and international students.

Research Library

You have exclusive access to over 1000 research studies containing valuable insights into curricular, teaching, student, operational, technological, and administrative-related topics.



Access Your Research



Touch Base With Your Team

Request new projects, access your custom deliverables such as dashboards and research, find your team and contact them on the Portal.









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Xavier Rivera-Lanza, Summer 2018 Internship Programme

Kickoff

Purpose + CTA

- Kicks off project welcome, with integrated welcome call scheduler from Hubspot and visual introduction to Hanover personnel
- Schedule Welcome Call
 - Retrieve temporary password from email and set new one



Let's Kickoff Our New Partnership!

Get started with your account access to Hanover Digital and learn more about our **research** and **custom**dashboard solutions

Book Your Welcome Call Now



Choose a time in the next two weeks

Your Account Manager, Xavier Rivera is going to have a one-hour Welcome Call to discuss the details of your queue

Book Appointment

Meet Your Team



Xavier Rivera-Lanza, Summer 2018 Internship Programme

Kickoff

Purpose + CTA

- Log in to HD before Welcome Call
 - Direct link to Portal, with button leading to log in screen

Meet Your Team

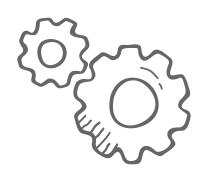


Matthew Tringali, Content Director
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dolor auctor.



Phil Handler, Research Director
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dolor auctor.

Have you finished your Hanover Digital Setup?



Set Up Your Account Access Now

Get access to your account, set up your new password and manage team access before your Welcome Call

Log-In to Portal

If your access expired click here





Current Timeline

Contract Closed

Sales Workflow

BI Workflow

AM Workflow







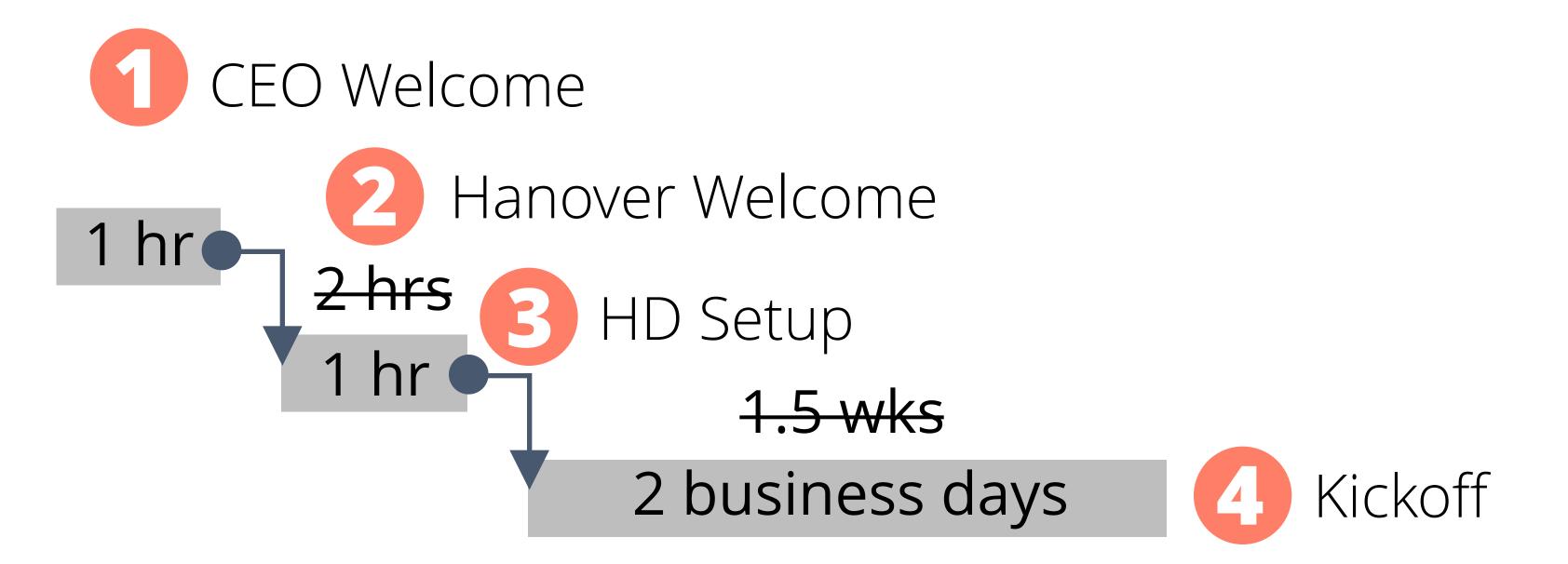
New Timeline

Contract Closed

Sales Workflow

BI Workflow

AM Workflow



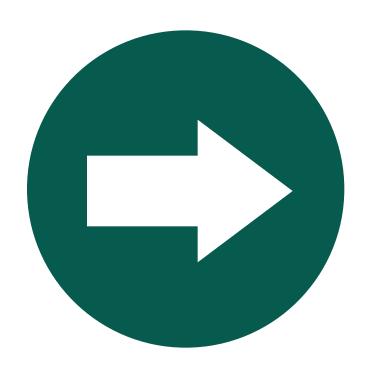




Summary

- Manual process
- Inconsistent approaches
- Informal coordination
- Untrackable
 communications

Creates a high risk for losing contract renewals



Hanover Client Experience (CX)

- Earliest Possible Value Delivery
- Client touch points at critical timing, aligning with existing internal decision points

Automation-driven and standardized onboarding process to pinpoint and fix any friction quickly



Future Work

- User-testing within practice areas
- Hubspot Email Template Creation
- Hubspot Scheduler
- Salesforce Automation Requirements
- Finalization and socialization of email copy



Thank You!!

