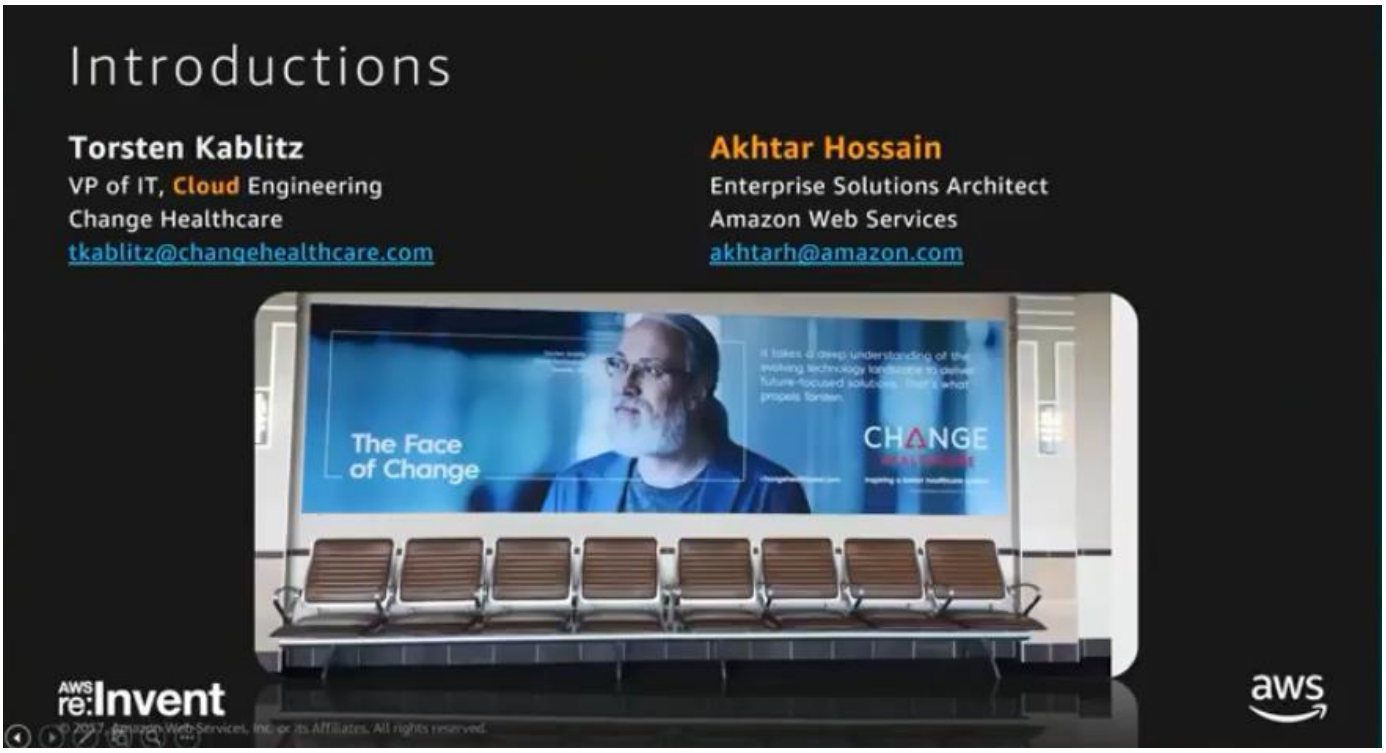
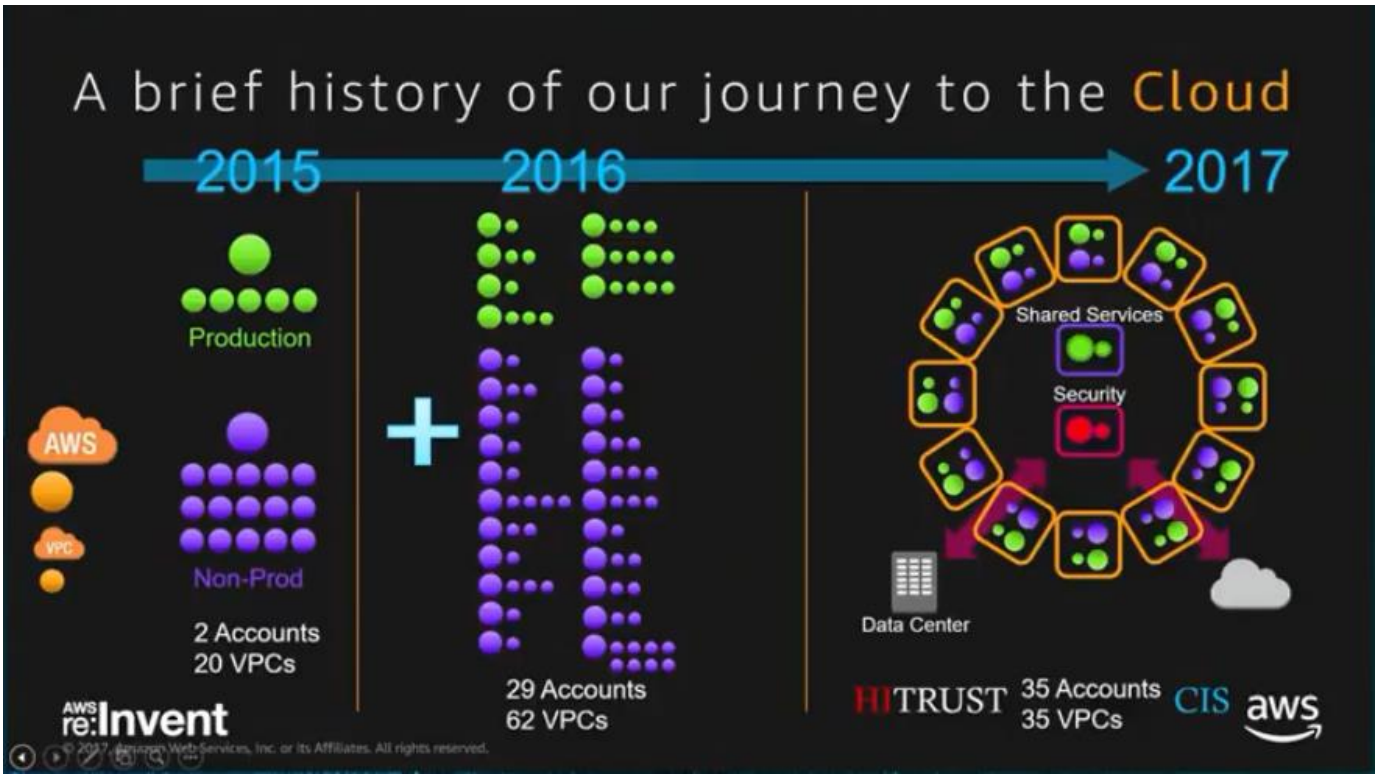
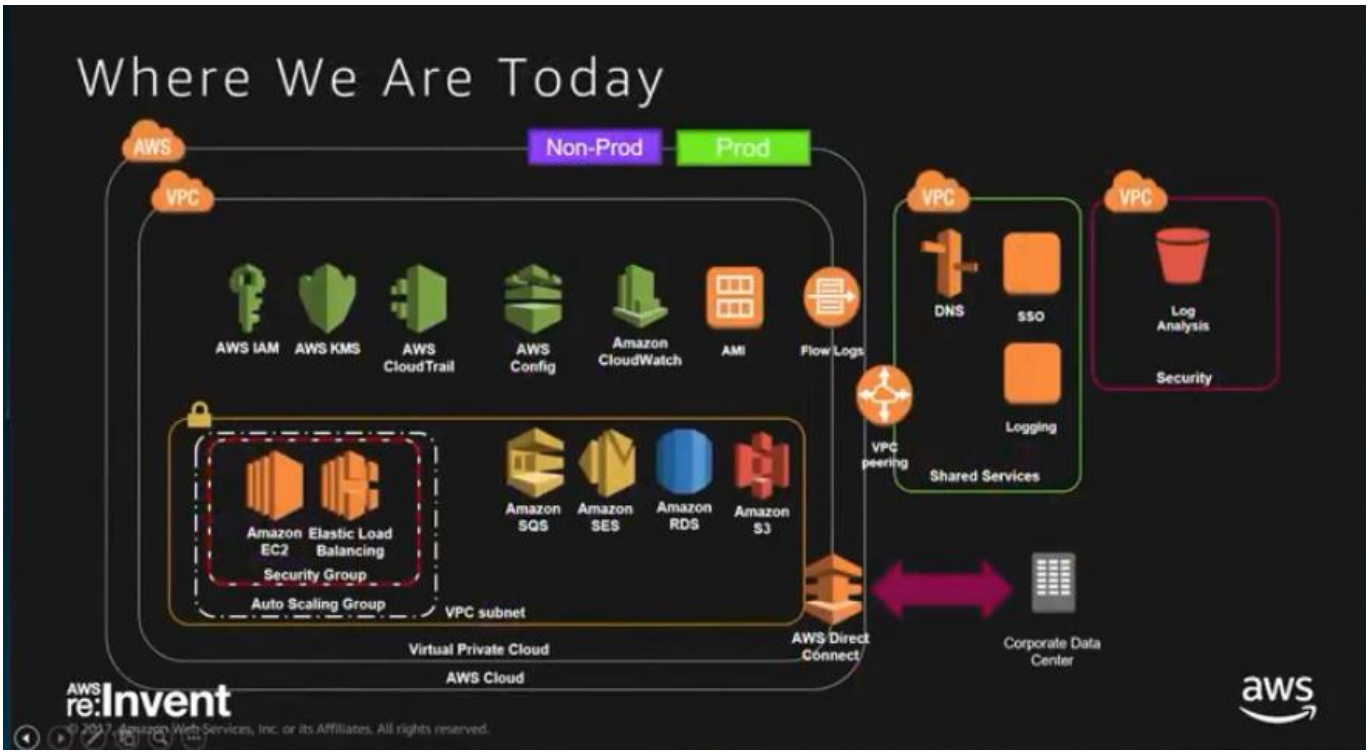
This session provides an overview of how Change Healthcare invested in people, process, and an automation platform to adopt a cloud-first strategy. Starting from building a Cloud Center of Excellence team, they identified the compliance, security, and cost optimization requirements and process required to build a framework. They also embedded healthcare compliance, security, architecture best practices, and customer-specific rules and standards for a managed adoption of the cloud. Change Healthcare is leveraging their Cloud 2.0 framework to rapidly deploy their mission applications into AWS. Come learn how Change Healthcare built a serverless architecture using Amazon ECS, AWS Lambda, AWS CodeDeploy, AWS CodeCommit, AWS CloudFormation, AWS Service Catalog, AWS OpsWorks, AWS Elastic Beanstalk, and other managed services.



Change Healthcare is an Independent healthcare and IT services company

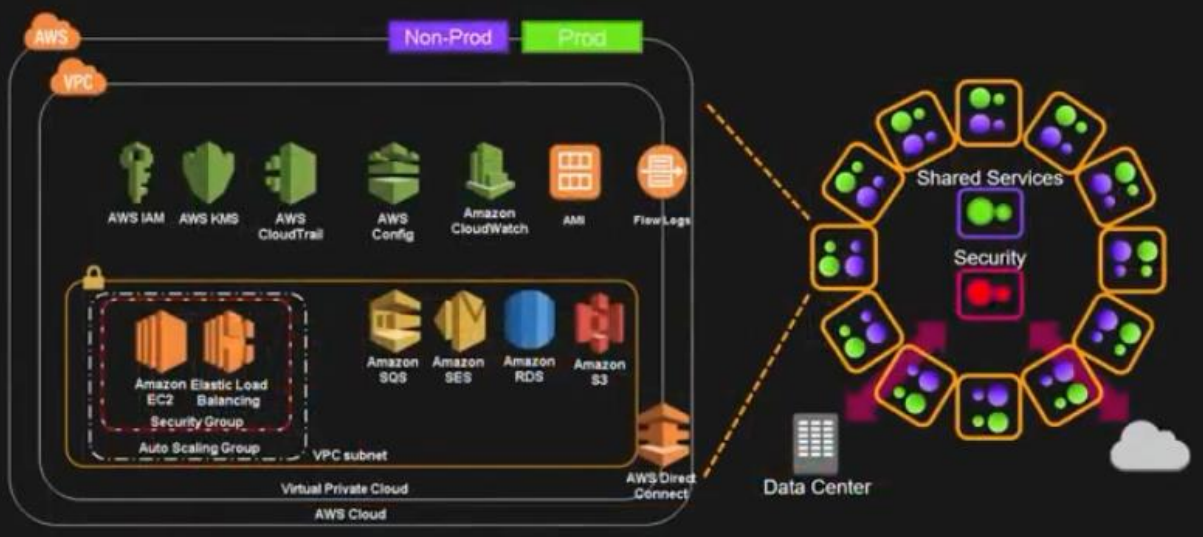


We finally went to an automated services approach where the teams own certain things and the cloud team own and managed some things through automation. Our major business units have accounts that they manage and deploy their applications into



The same code creates all these environments automatically and for reproduceability. We create a new VPC and then a subnet for any new business units or just a subnet for a new business application if a VPC already exists

Where We Are Today



Establishing a Cloud Center of Excellence

- Cloud steering committee
  - Members: InfoSec, strategic programs, IT, finance, Office of the CTO, engineering
  - Sets the North Star for our cloud strategy
  - Created core cloud policies and standards
  - Reviews and approves (mostly denies) exceptions to cloud policies and standards
- Cloud infrastructure engineering—tools
  - Encodes Cloud policies into Cloud environment as code
  - Builds automation to manage our cloud environment
- Cloud infrastructure engineering—Ops
  - Uses the above tools to manage those components of the cloud that are centrally controlled
  - Interface between application teams and on-boarding to the cl
- Strategic programs—cloud
  - Provides high level oversight and coordination for all applications going to the cloud

Heuristics: Cloud-First & Security by Design

Establishment of Engineering Heuristics—rules you won't break

- **Cloud First**—the cloud is not just another data center with virtual machines
  - Leverage managed services
  - For every problem ask, "How do we best solve this in the Cloud using current best practices?"
  - Let the modern tools solve the old, hard problems
- **Security by design**
  - Secure every part all the time
  - Apply the principle of **Least Privilege**
- **Automate everything**
  - Build everything as **infrastructure as code**
  - Do not log into the console and make changes
  - Never log into a server

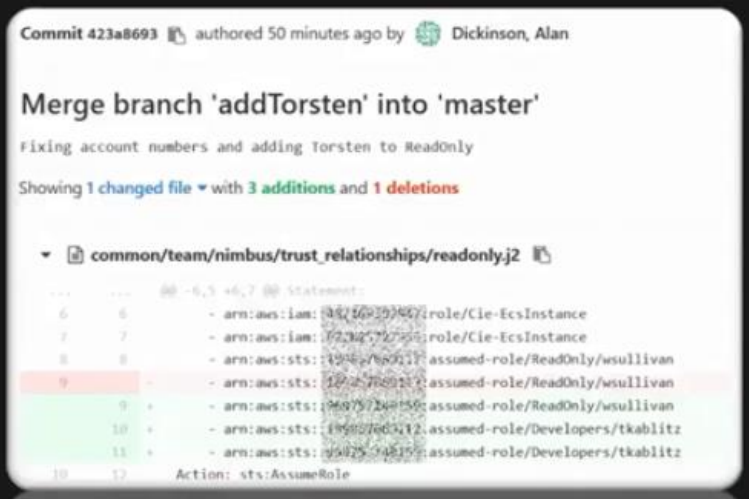
Heuristics: cloud-first & security by design

Automate Everything!

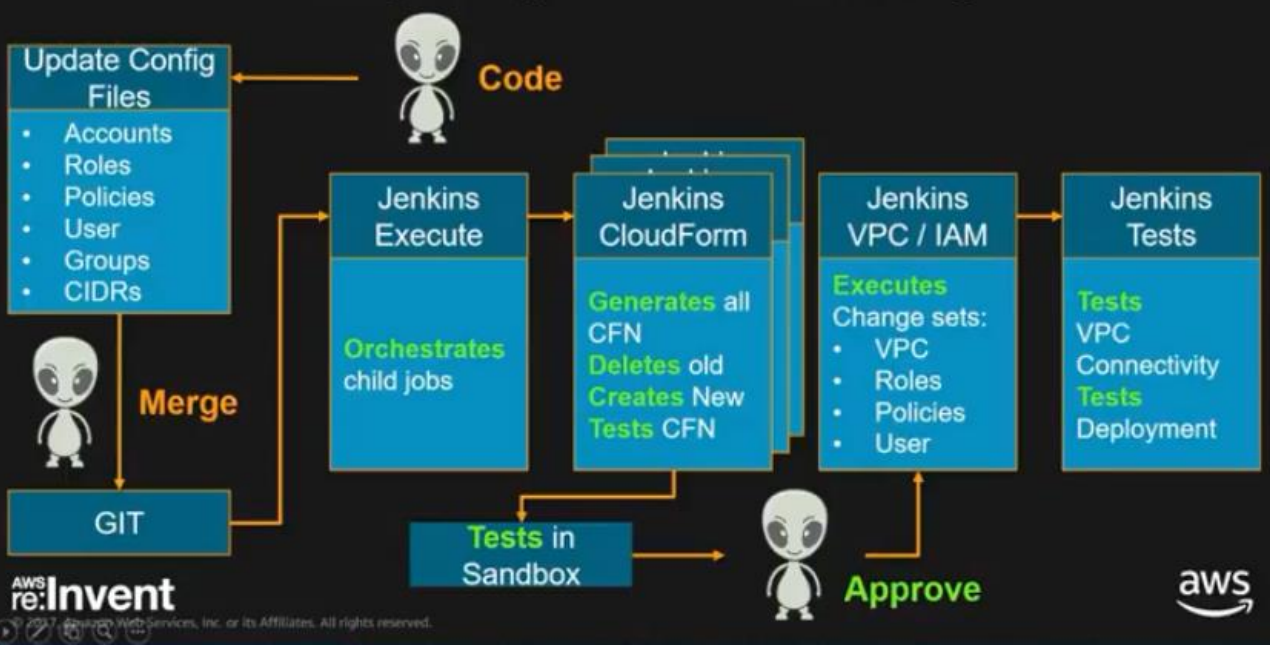
Automate Everything: Example

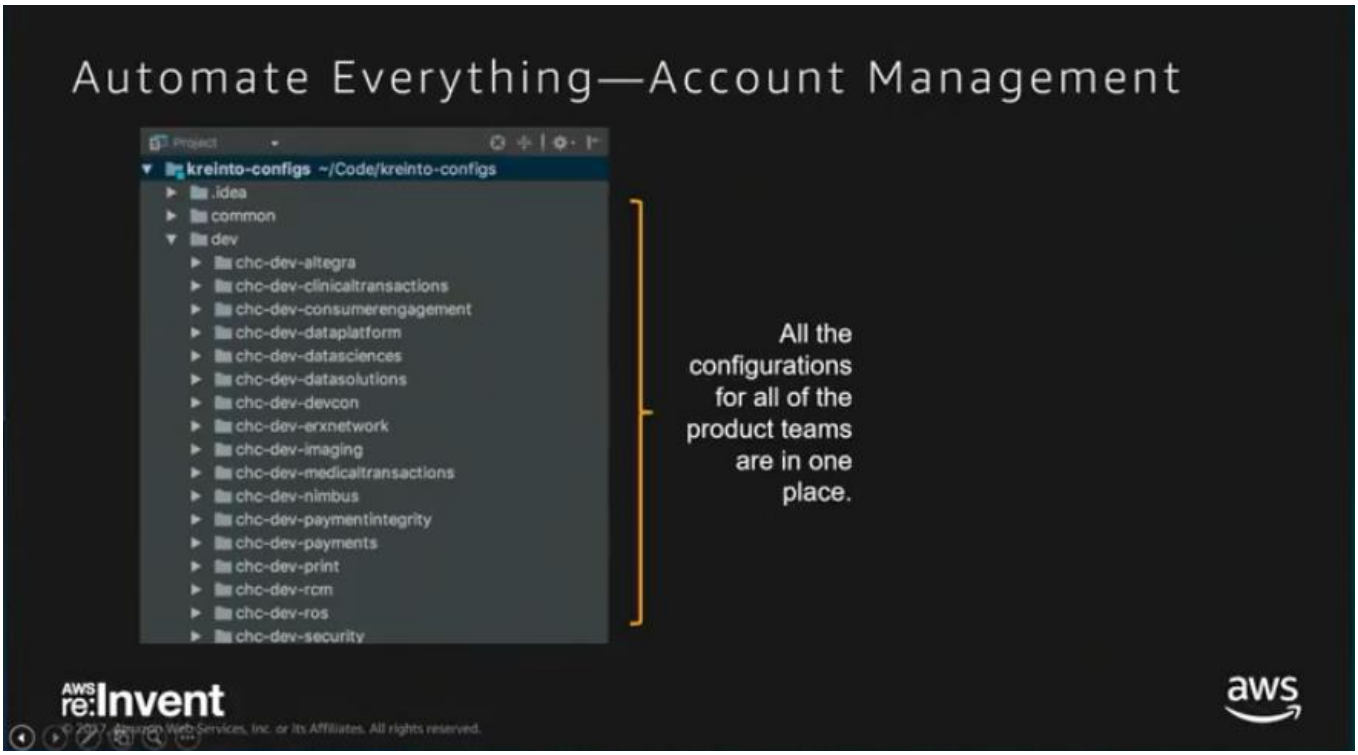
For this presentation, I asked my **Cloud Operations** team for access to our environment so I could see code and create screenshots.

I logged into **Git** and saw this…

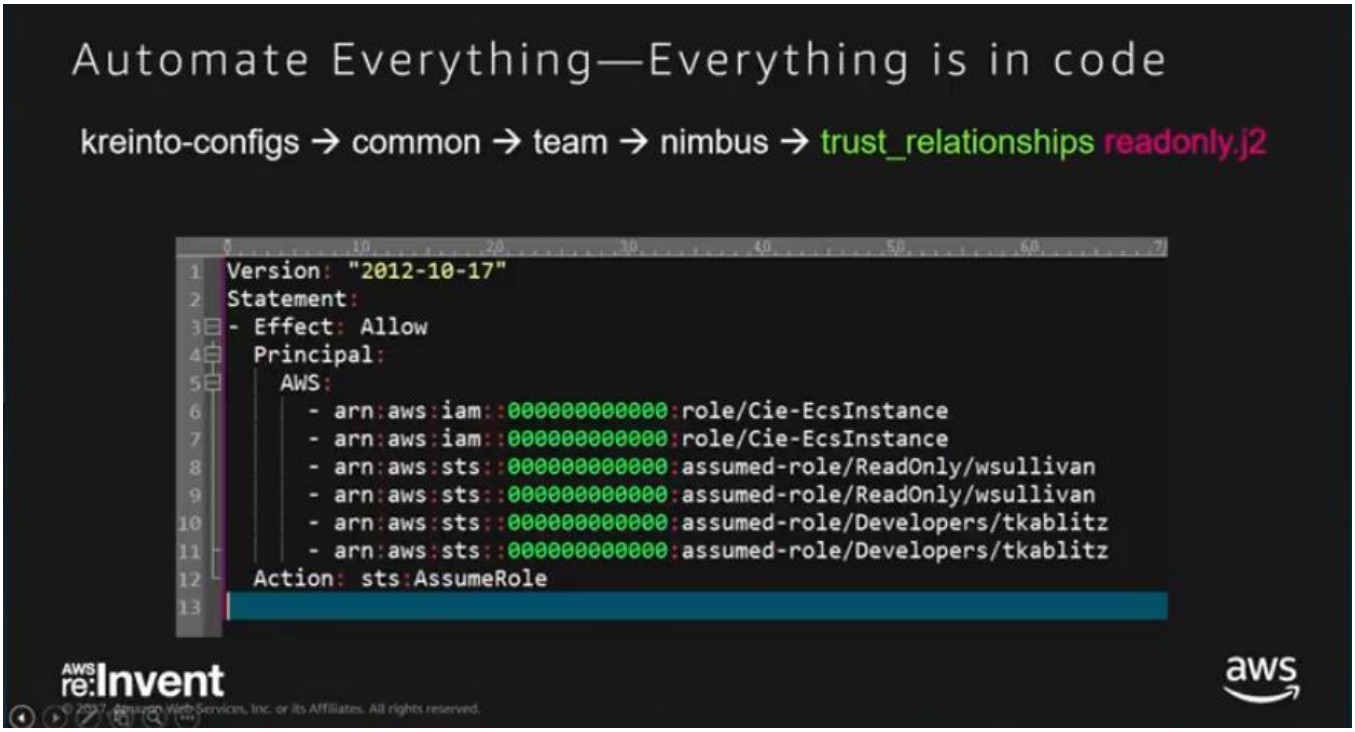


Automate Everything—Account Management





All of our environments are in code, with all our configurations



Automate Everything—Generate CFN

```
stage('Generate Team CFN templates and changesets') {
  for (team in account.config.teams) {
    println "Creating changeset for ${team.name} IAM"

    def trustsList = [:]

    for (role in team.roles) {
        trustsList[role.trust_policy] = "configs/${account.info.environment}/${role.trust_policy}.j2"
    }

    team['trusts'] = trustsList

    def policiesList = []
```

trust_relationships readonly.j2

Automate Everything—Build & Deploy CFN

```
    def stackName = "Infra-${team.name}-Iam"
    def playbookVars = [
      account: account.info,
      config: team,
      changeset_name: "${stackName}-${timestamp}",
      timestamp: timestamp  ]

[...]

  wrap(ansiWrapper) {
    sh """
      set +x
      unset AWS_ACCESS_KEY_ID AWS_SECRET_ACCESS_KEY AWS_SECURITY_TOKEN
      echo ansible-playbook playbooks/combine-files.yml -f 5 -e '${playbookVarsString}' -${verbosity}
      ansible-playbook playbooks/combine-files.yml -f 5 -e '${playbookVarsString}' -${verbosity}
  }
```

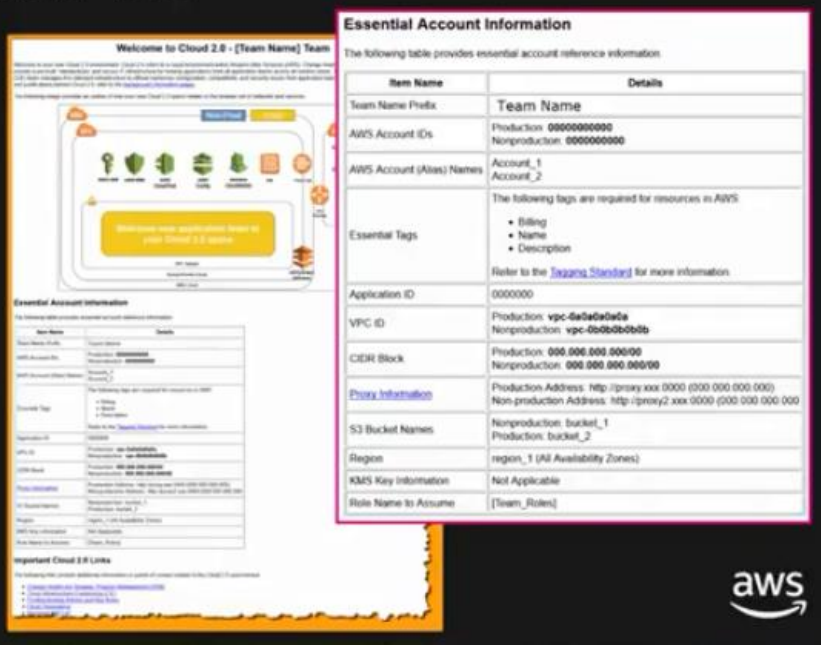
Ansible–builds cloudformation templates and deploys the changesets

Welcome to Cloud 2.0

At the end of the build process, the job generates a **welcome** page and drops it into the Amazon S3 bucket for that team.

All the application team's AWS resources are **tagged** with:

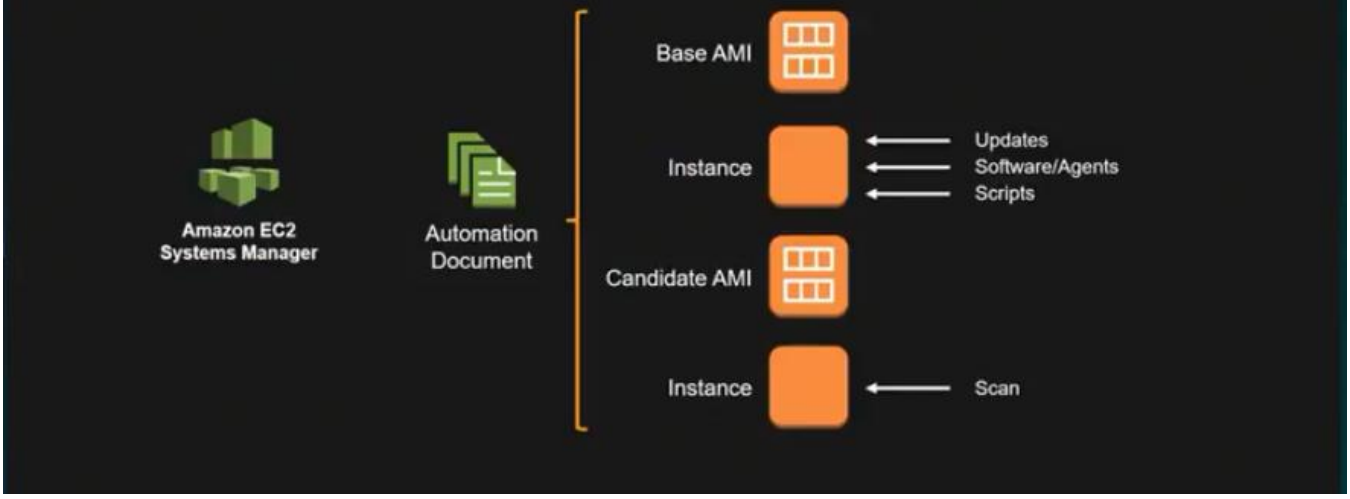
- Application ID
- Billing
- Name
- Description
- Environment



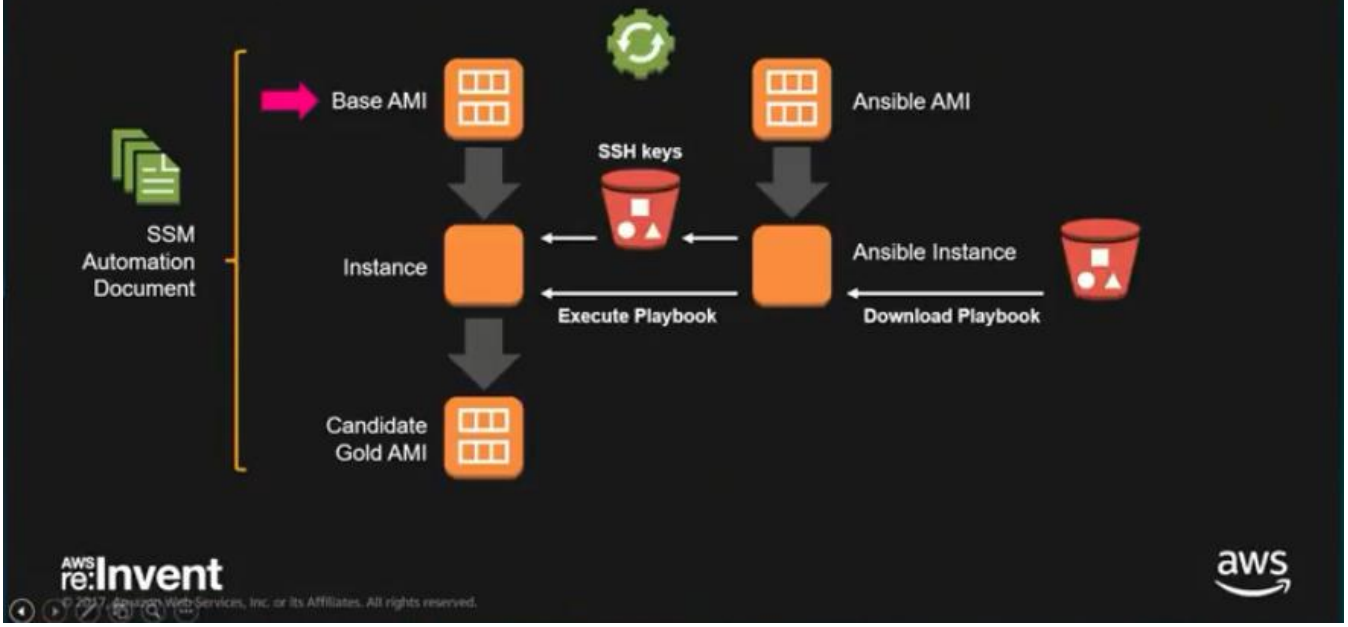
Automate Everything—AMI Gold Image

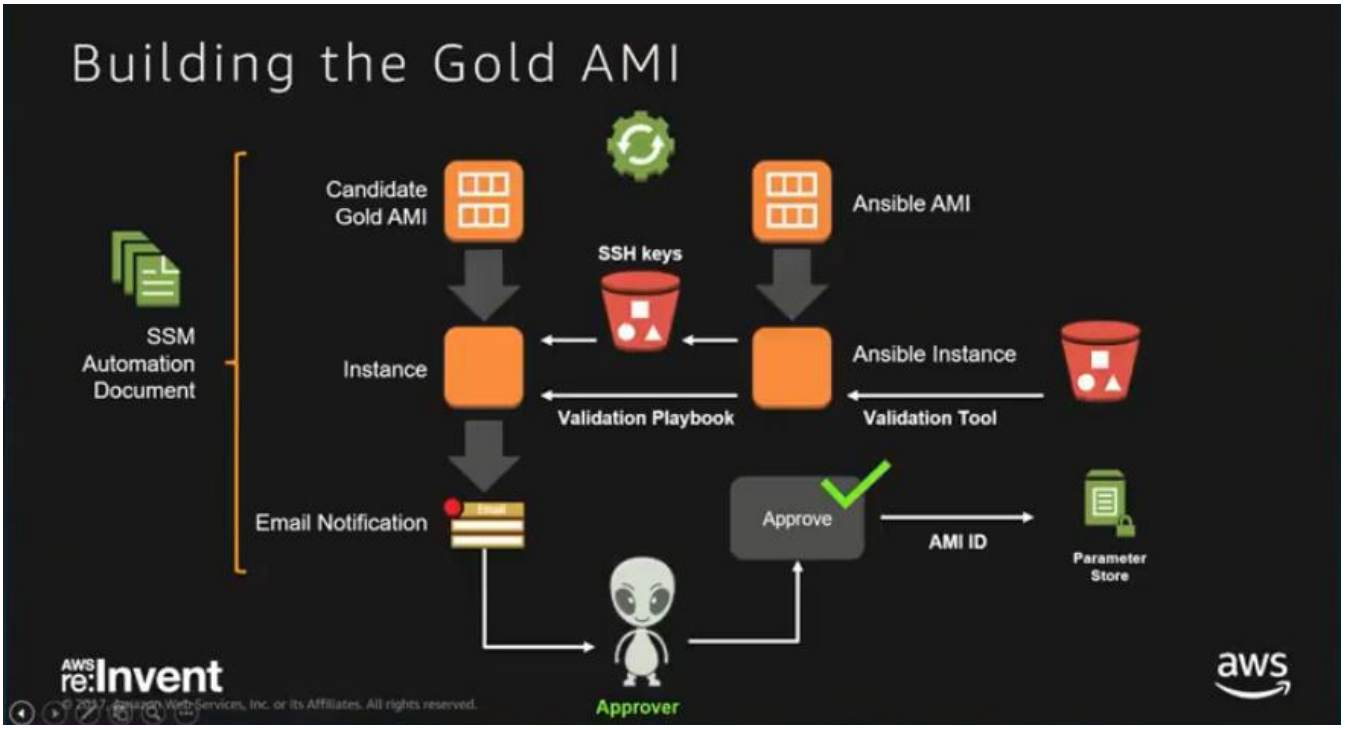
Gold Base AMI—Overall Process

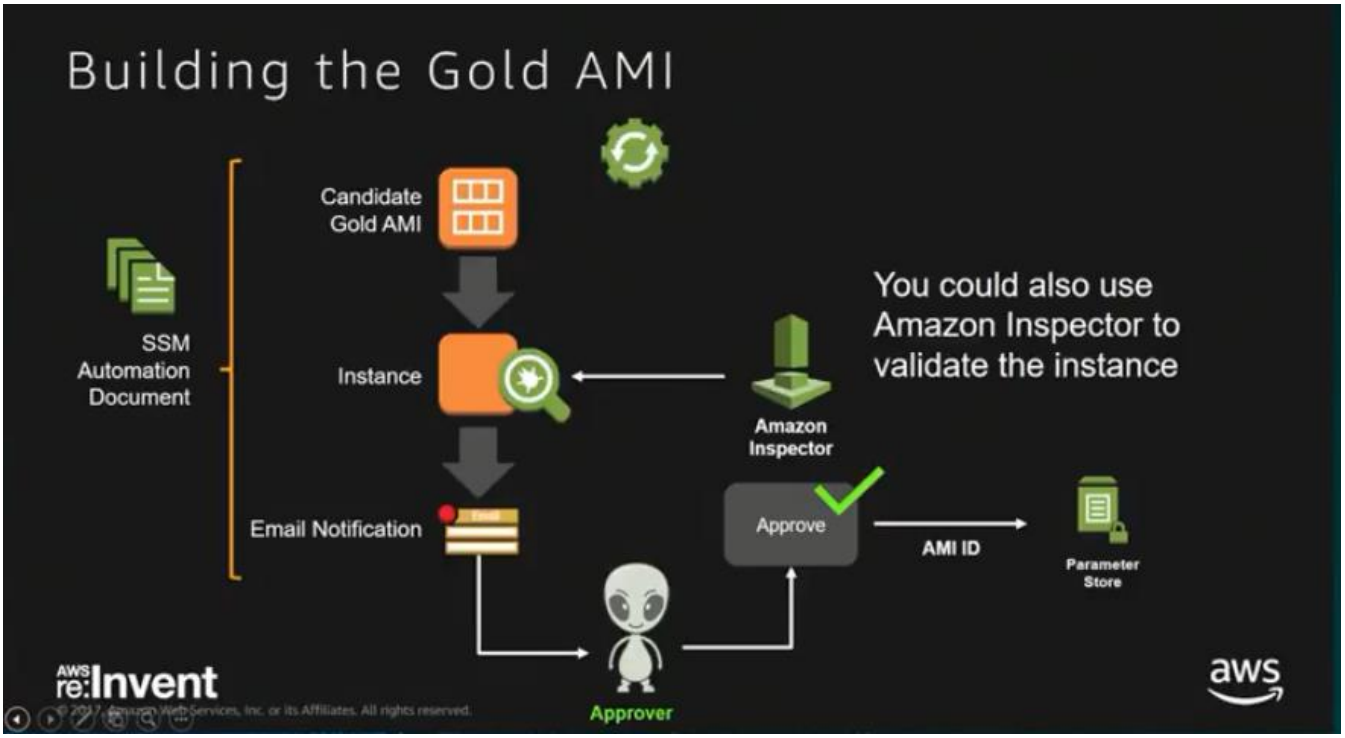
Building the Gold AMI

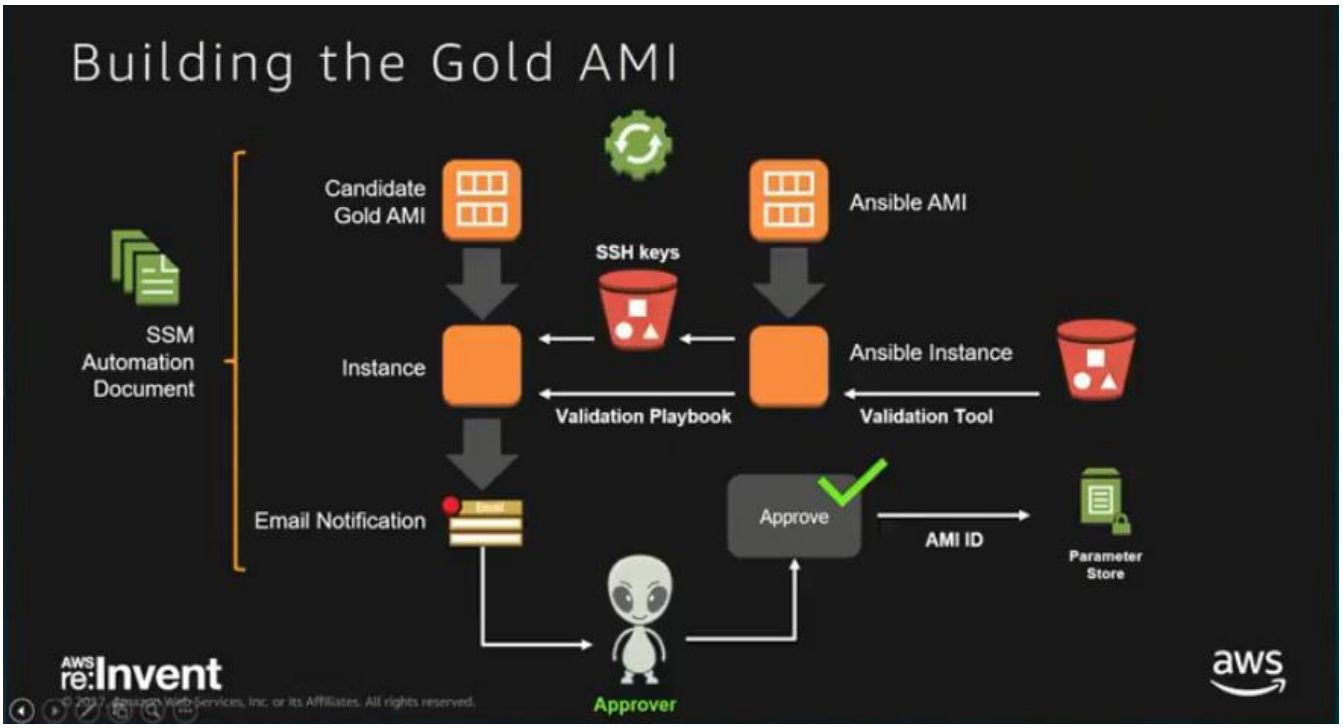


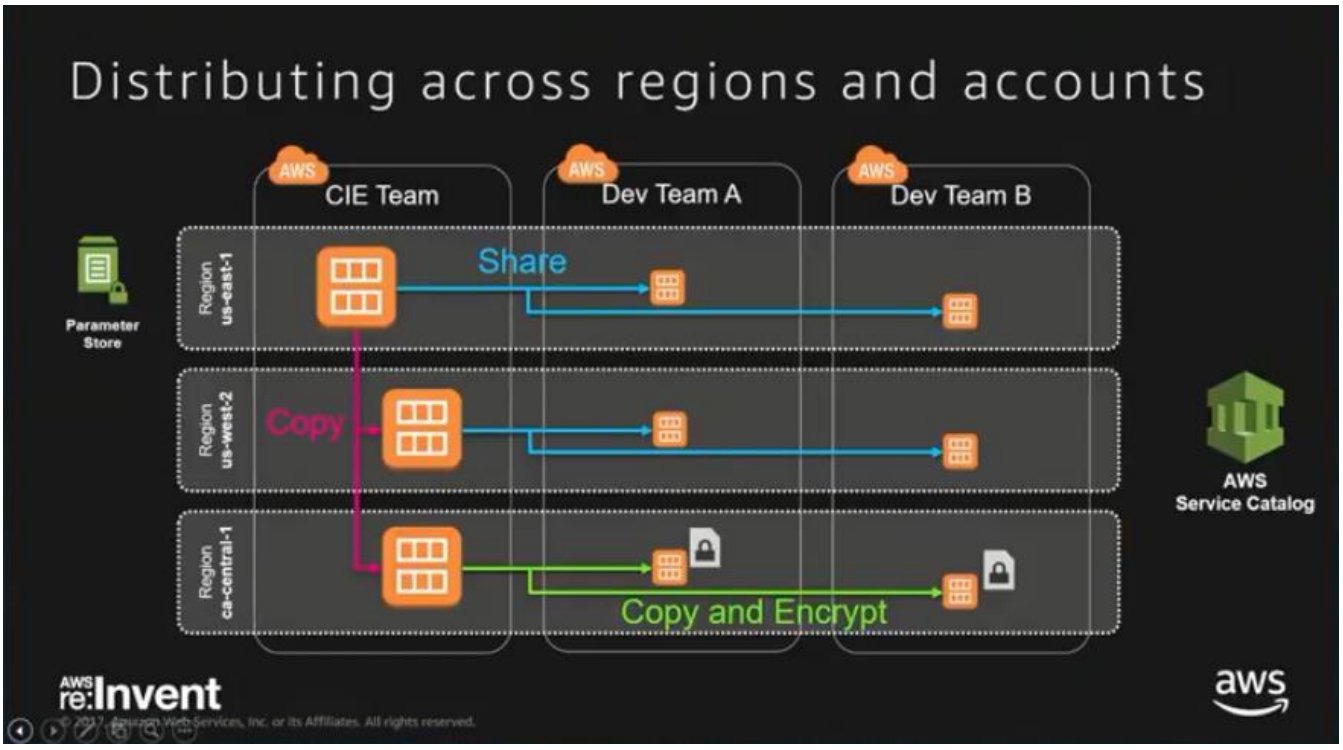
Building the Gold AMI




Building the Gold AMI
Candidate Gold AMI
Ansible AMI
SSH keys
SSM Automation Document
Instance
Ansible Instance
Validation Playbook
Validation Tool
Email Notification
Approve
AMI ID
Parameter Store
Approver
aws re:Invent
aws


Building the Gold AMI
Candidate Gold AMI
You could also use Amazon Inspector to validate the instance
SSM Automation Document
Instance
Amazon Inspector
Email Notification
Approve
AMI ID
Parameter Store
Approver
aws re:Invent
aws

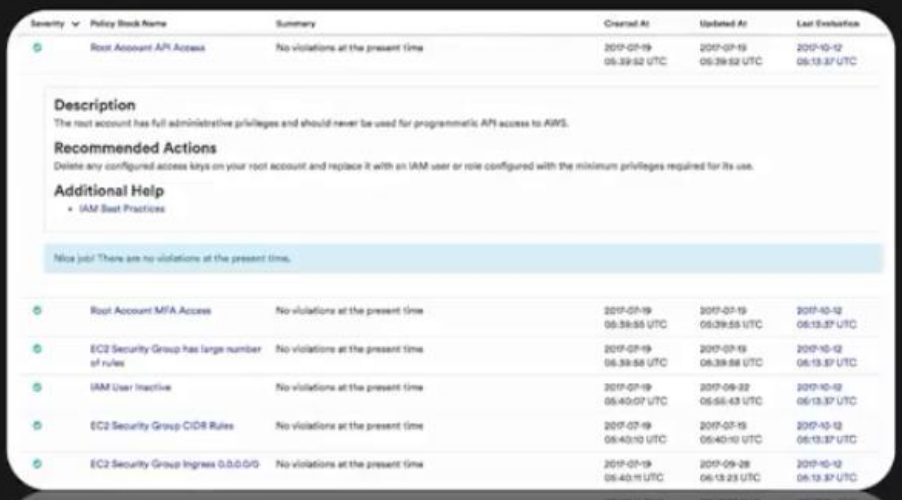

Building the Gold AMI
Candidate Gold AMI
Ansible AMI
SSH keys
SSM Automation Document
Instance
Ansible Instance
Validation Playbook
Validation Tool
Email Notification
Approve
AMI ID
Parameter Store
Approver
aws re:Invent
aws


Distributing across regions and accounts
AWS CIE Team
AWS Dev Team A
AWS Dev Team B
Parameter Store
Region us-east-1
Share
Region us-west-2
Copy
Region ca-central-1
Copy and Encrypt
AWS Service Catalog
aws re:Invent
aws


Scanning

Scanning for Compliance

We use **CloudHealth** to scan for **CIS** security benchmarks and **AWS** best practices compliance



Cost Management

Cost management

AWS provides very detailed billing information, but this can be difficult to organize at times.

The **billing tag** allows us to filter on what team owns and are using what services on AWS.

Tools we like...

aws

CloudHealth TECHNOLOGIES

ANSIBLE

CIS SecureSuite Membership

Jenkins

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