

STUDENT ID NO													

MULTIMEDIA UNIVERSITY

FINAL EXAMINATION

TRIMESTER 1, 2015/2016

TKM3151 - KNOWLEDGE MANAGEMENT

(All sections / Groups)

12 OCT 2015 9.00 a.m. - 11.00 a.m. (2 Hours)

INSTRUCTIONS TO STUDENTS

- 1. This Question paper consists of 3 pages with 6 Questions only.
- 2. Attempt FIVE out of SIX questions. All questions carry equal marks and the distribution of the marks for each question is given.
- 3. Please print all your answers in the Answer Booklet provided.

KM - Knowledge Management

Question 1

(a) Give FIVE reasons (with examples) for why KM is needed now.

[5 marks]

(b) Sketch the Integrated KM Life Cycle. Explain each phases of the cycle and the transitions.

[5 marks]

Question 2

(a) Describe Nonaka and Takeuchi's Knowledge Spiral Model? Identify the most important processes.

[5 marks]

- (b) Define the following terms
 - Knowledge
 - Knowledge Management
 - Tacit Knowledge
 - Explicit Knowledge

[5 marks]

Question 3

(a) What are the FOUR techniques of interviewing an expert?

[4 marks]

(b) What is the key for a successful structured interview?

[1 mark]

(c) Explain the knowledge acquisition phases of the knowledge capture process.

[3 marks]

(d) What is Communities of Practice (CoPs)? Why is CoPs important for KM?

[2 marks]

Question 4

(a) Give FIVE implications of promoting knowledge sharing.

[5 marks]

(b) Explain all the dimensions of the Meyer-Briggs Personality Type Indicator. How is this related to KM?

[5 marks]

Continued

Question 5

(a) What is organizational culture and how is this related to KM?

[4 marks]

(b) Explain the FOUR quadrants of the typology of cultures.

[4 marks]

[2 marks]

(c) Briefly explain TWO roles and responsibilities of the knowledge manager.

Question 6

(a) Explain FIVE organizational learning disabilities.

[5 marks]

(b) What are FIVE of the elements of KM strategic roadmap?

[5 marks]

End of Paper.

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