M9L14. Business Strategy

Slide #1



Slide #2



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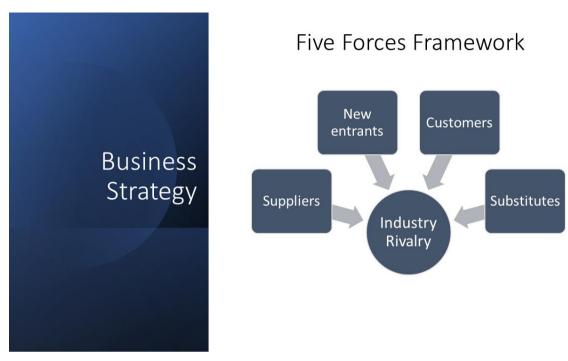
Slide #3



Business strategy defines a company's specific approach to competing in an industry and clarifies the competitive advantages on which it will be based.

As discussed in the previous module, business strategy defines a company's specific approach to competing in an industry and clarifies the competitive advantages on which it will be based.

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The Five Forces Framework, developed by Harvard University professor Michael Porter, describes a method of analyzing the competitive environment and profitability of an industry to help a business understand which forces drive the distribution of economic value among the industry players, for example, suppliers and customers.

Business Strategy

Cost leadership ---- establishing competitive advantage

Differentiation — offering a distinguishable product

Focused cost leadership

Focused differentiation

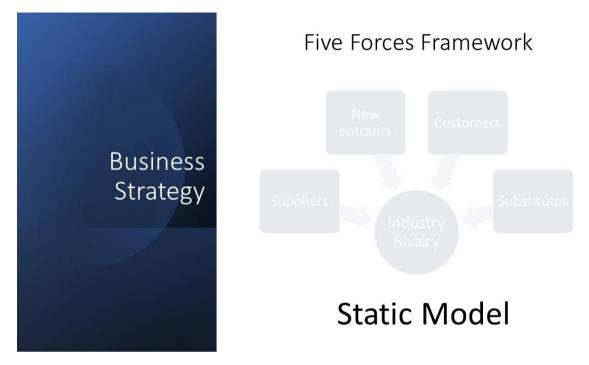
Porter also introduced four generic business strategies, cost leadership, differentiation, focused cost leadership, and focused differentiation.

Cost leadership is establishing a competitive advantage by having the lowest cost of operation in the industry.

Differentiation is the strategy that emphasizes offering a distinguishable, superior product than what competitors are providing.

Focus is the strategy concentrating on a small segment of a defined market.

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Porter's Five Forces is considered a static model as it provides a snapshot of an industry profitability drivers at a time point.