

Howdy,

Four month ago, more than 40 enthusiastic individuals started the learning journey. Each person has specific motivation, experience and expectation, but we share one purpose, to learn something new to help us make decisions.

We might feel being pushed to the very limit by the combination of taking formal education, working and fulfilling family responsibility. You just made it. So do I. Being hardworking is not sufficient to describe your experience this Fall. Your stories are your personal definitions of dedication, optimism and resilience which are key to success. None of us needs to prove to anyone that we strive to be excellence anymore because we just did it.

Some of us experienced more challenges than others. For example, some got sick, some changed job, and some had to travel. I'm moved to see that other classmates reach out to these who need help. We are definitely a family of aggies. I'm proud to be an aggie.

Most consider the learning experience fruitful and satisfying. Throughout the course, we generously made more than a thousand comments: some are about applying their learnings to life and work, some about identifying opportunities to improve their businesses' decision making practices, some about recognizing their manager's biased behaviors, and some are about understanding the balance of marketing and technology. Most of you find the strategy simulation eye-opening as the exercise vividly shows the importance of aligning decisions with business strategy.

From this course, you have learned how to focus on strategic position, intelligently analyze the situation and prudently make intuitive judgment when making important decisions.

Practicing is always the best way to learn. May I expect each of us to practice the techniques, tools and knowledge every day to improve our decision making quality?

At the end, I want to thank you for spending the four wonderful months together with me. I greatly appreciate your enthusiasm in this topic, your constructive feedback to the lectures and your friendship.

If you need my advice or comments about your businesses, please don't hesitate to contact me.

Now, it's the time to say goodbye, my students and friends. Good luck!